# Service Management Board Briefing on the Technology Recharge Fee

November 17, 2014

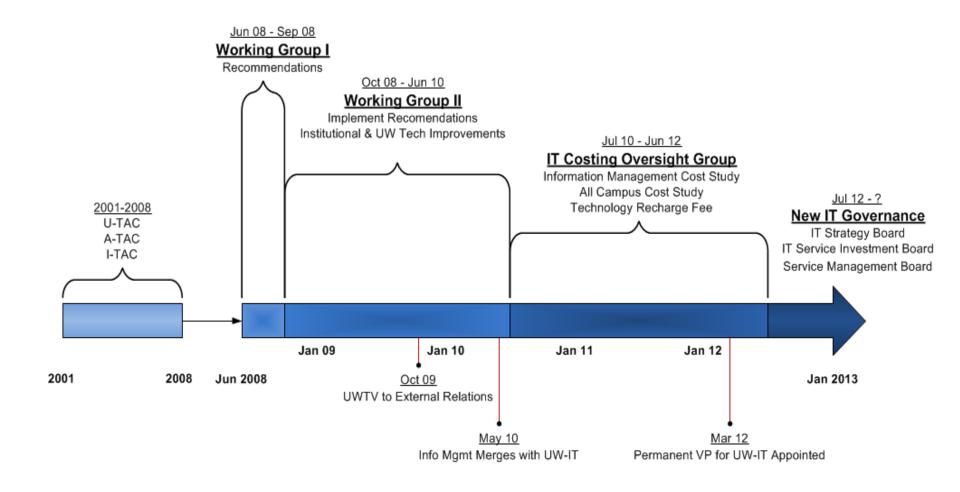


## Agenda

- Governance Background
- TRF Advisory Committee Charge & Scope
- TRF Background
- UW-IT Budget & Cost Model
- Current TRF Process
- FY 2016 TRF Recommendation

#### <u>UW Information Technology</u>

Governance – IT Oversight/Investments



## Governance Background

#### • 2008-2009

- Working Groups I and II oversee IT cost study by consultant
- Endorse new funding model including Technology Recharge
   Fee allocated on an employee per capita basis

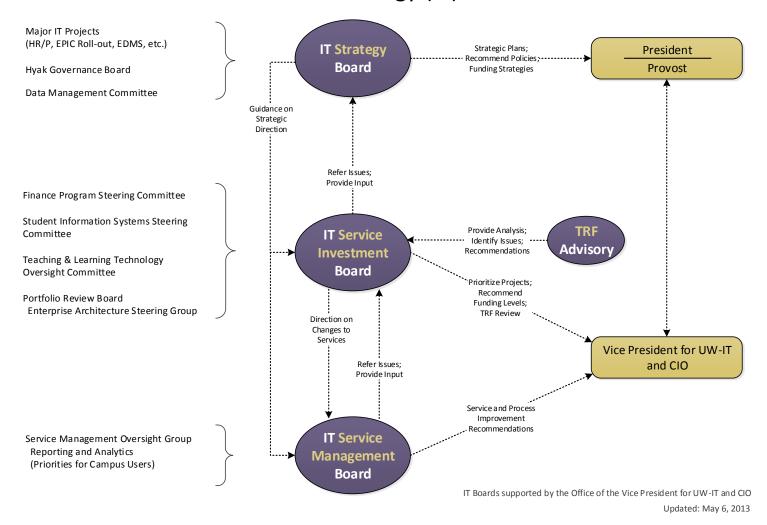
#### • 2010

- UW Technology and OIM merge to become UW-IT
- Criteria/methodology for Technology Recharge fee established by Rate Implementation Team
- Technology Recharge Fee implemented
- New rates for self-sustaining services established

#### • 2010-2012

 IT Costing Oversight structure formed, oversees IM Cost Study, All Campus Cost Study, and TRF review

#### Information Technology (IT) Governance





# TRF Advisory Committee Charge

 Support the IT Service Investment Board in its annual review and assessment of the Technology Recharge Fee by providing analysis, identifying issues, and making recommendations.

# TRF Advisory Committee Scope

- Provide analysis, identify issues, and make recommendations on all components of the TRF
  - Evaluation of the services to be covered
  - Costs to provide those services
  - Allocation methodology

# **TRF Background**

# Working Group II: Development of a Sustainable Service and Business Model

- Provides a stable foundation to support UW's critical technology needs
- A per capita fee based on critical services
- Rational, transparent and sustainable

#### Replaced a model

- Primarily based on monthly phone line charges
- Became unsustainable as technology evolved

## TRF Background

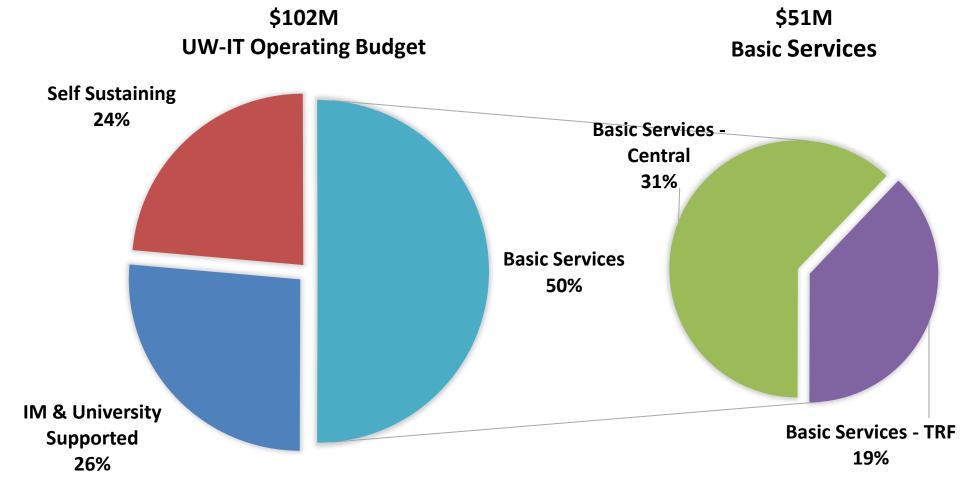
- Implementation Committee (TRIM) 2011
  - Developed current TRF model which services to include & per capita allocation methodology

- TRF Implemented July 1, 2011
  - \$52.68 mo UW Academic & Administrative Units
  - \$53.43 mo UW Medical Centers

# **UW Information Technology**

**Budget & Cost Model** 

# **UW-IT Funding**





#### **ÚW-IT** Cost Allocation Methodology

Step 1: Costs are assigned to Direct or Indirect Cost Pools (BPSEs).

Indirect & Overhead Expense

Direct Expense Step 2: Indirect costs are applied using labor as the allocation basis.

**Example:** Finance & HR

expenses are spread across all services.

Fully Loaded "BPSEs" **Step 3:** BPSEs are allocated to LOBs.

**Example:** 

Server support and storage costs are allocated to the MS Exchange Line of Business

Line of Business

Step 4: LOBs are consolidated into Service Categories

**Example:** 

Exchange & Deskmail are rolled up into Collaboration tools.

Service Category

FAS Transaction

# Current Technology Recharge Fee Process

#### Foundation of Current Process

- Established general principles
- Confirmed three funding profiles
- Determined who and how to count
- Formed criteria of how to treat auxiliaries
- Developed GOF/DOF allocation methodology

#### Foundation of Current Process

#### **General Principles**

- Costs will be fully recovered
- Head count will be a proxy for use
- Results will be actionable
- Process will be transparent
- Simplicity should be maintained
- Administration should be easy

# Methodology – Funding Profiles

- 1. Basic Service Bundle
  - A charge for common services based on per capita
- 2. University Supported Services
  - Services paid by the University
- 3. Self Sustaining Services
  - A charge for services based on usage

# Methodology – Per Capita

#### 1. Employee Headcount –

- -Monthly/Salaried (Full & Part Time)
- -Exclude Hourly, Grad Students, & Stipendees
- -4 Qtr Average taken at Quarter mid-point
- -Use HEPPS "Home Department" to allocate

#### 2. Three Capita Classifications

- Campus Employees (All except Medical Centers)
- -Students
- –Medical Center Employees

# Methodology - GOF/DOF Funds

- 1. Fund University Supported Services
- 2. Fund Basic Services for Students
- 3. Remaining Funds Subsidize Basic Services for Campus Employees
- 4. Do not apply GOF/DOF to Medical Centers
- 5. Information Management not included

#### **Basic Bundle of Services**

- Accessible Technologies
- Accounts & Passwords
- Admin Systems Infrastructure
- Backup & Storage
- Campus Software Licensing
- CISO Information Security & Privacy
- Data Center
- Data Networks

- Email, Calendaring, & Productivity Tools
- Emergency Preparedness & Business Continuity
- Enterprise Portal
- Teaching & Learning Tools
- Telecom Infrastructure
- Web Publishing

### **University Supported Services**

**Excluded from Service Bundle** 

- Information Management
- UW Technology Administration
  - Specific Exclusions per MAA
- Pacific Northwest Gigapop
  - State Appropriation for Regional Networking
- Support for KEXP (to be phased out)

### Self Sustaining Services

#### **Optional Fee Based Services Excluded from Service Bundle**

- Cable TV
- Call Centers
- Computer Repair
- Consulting
- **Data Centers**
- Data Network\*
- Fmail\*
- Long Distance
- Managed Desktop
- Managed Servers
- Media Amp

Off Campus Connectivity

- <del>Pager</del>
- Server Co-Location
- SharePoint
- Smartphone Support
- Storage\*
- Teleconferencing
- Telephones
- Videoconference Facilities
- Voice & Data Installations

<sup>\*</sup>For service options outside the basic bundle

# FY 2016 Technology Recharge Fee Recommendation

### Technology Recharge Fee – FY 2016

#### **Background**

- TRF is a per capita rate applied to all UW to support a basic bundle of services
- Review & recommendation by the TRF Advisory Committee

#### Service Investment Board Recommendation for FY 2016

- Maintain fundamental cost allocation methodology used for prior TRF
- Use FY 2015 Budget as cost base
- Increase the TRF by under 2% for FY 2016 to help offset rising cost of operations

# TRF Recommendation for FY 2016

						FY16	
Campus Medical Ctr**	\$52.68	\$52.68	\$52.68	\$54.50	\$54.50	\$55.51	1.90%
Medical Ctr**	\$53.43	\$53.43	\$53.43	\$50.00	\$50.00	\$50.91	1.80%

The TRF supplements GOF/DOF resources to provide Basic Services. Reduction of Dial Tone rate resulted in \$6M savings to campus

<sup>\*</sup> Rate change for FY 14 reflects adjustment in methodology (shift in allocation of Student Admin Sys)

<sup>\*\*</sup> Excluded from GOF/DOF Subsidy, Network, & Telecom billed separately. Effective Rate: \$83.69

#### TRF for FY 2016

Handout:
Basic Services
& Total Cost

# Questions & Discussion