

## Project Portfolio Executive Summary for January 2014

eFECs Phase 4 project health status changed from yellow to green after resolving schedule and resource conflicts. McKesson Horizon Surgery Manager Implementation for Northwest Hospital project is in progress and is now reporting status to the Strategy Board.

### UW Enterprise Projects

Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
<b>HRP Replacement System Procurement &amp; Contract Negotiations</b>	V'ella Warren Mindy Kornberg Cheryl Cameron Paul Ishizuka	1 - UW	Green	9	2	3	2	2	\$6,506,101	\$9,728,260
<p><b>Project Status:</b> Due diligence completed and agreement reached with bidder on subscription fees. Contract negotiations resumed on 1/6/14 and we are on target to have all remaining issues resolved by 1/17/14. Goal is to have all documents updated to reflect agreements and final reviews conducted by the end of January so documents are ready for bidder signature no later than 2/7/14.</p> <p>Regents Informational meeting held on 1/9 went well. Rau Hsu, RFP Coordinator, officially notified both bidders on 1/10 that the Apparently Successful bidder is Workday. Huron has requested a debrief and has indicated it will submit a public records request.</p>										
<b>EDMS Implementation Project</b>	Gary Quarfoth Ann Anderson	2 - OCIO	Green	8	2	2	2	2	\$3,000,000	\$5,361,192
<p><b>Project Status:</b></p> <ul style="list-style-type: none"> <li>• We received approval of our scope recommendations for the GCA Pilot from Sue Camber and the GCA leadership team on 1/10. We plan to start Sprint 0 activities on Monday Jan 13. The Pilot should run through early May, with a go-live in late April.</li> <li>• The GCA Pilot involves a partnership between EDMS, AIS, Records Management and GCA teams. We have finalized resource commitments for all teams.</li> <li>• Our new BA, Piet Niederhausen, started on 1/9. He will be assisting with the GCA Pilot, as well as Program activities such as our standards modeling and our Intake/Prioritization strategy for EDMS.</li> <li>• We have been working with business representatives across domains to surface example content items and answer questions about security and classification requirements, so we can construct enterprise security and metadata models that will scale appropriately over the next several years.</li> <li>• We have completed configuration of all environments for the Base Install work, and closed this work effort with our vendor. We ended this effort under budget.</li> </ul>										

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eFECS Phase 4	Susan Camber	2 - UW	Green	8	2	2	2	2	\$719,000	\$2,176,590
<p><b>Project Status:</b> Beta testing (1/15): Training materials and silent production release complete. Highly desired warnings and tech support features implemented. High level HRP-F intersection estimates complete.</p>										

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### UW Medicine Projects

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<b>Epic Enterprise Specialty Implementation (EESI)</b>	Johnese Spisso James Fine	3 - UW	Green	9	2	2	2	3	\$12,118,000	\$49,680,000

**Project Status:** The EESI Project is currently in the Build Phase and remains on target to enter the formal Test Phase in February, 2014. All threads of the project are progressing to plan and on target to achieve the planned May 20, 2014 go-live date at all target clinics.

**Current major activities include:**

- Execution of Build Cycle 4 and subsequent functional test cycle, Integration Test planning
- Continued workflow analysis and expert user engagement/education
- Device confirmation and build within application
- Continued end-user registration for classroom training, finalizing curriculum
- Go-Live planning, including staffing command center and user support

**Upcoming major milestones include:**

- Integration Test Phase begins in February
- Train-the-Trainer events and Expert User Training begin in February, End-User Training in March
- Implementation Readiness process in place in February
- Change management town halls and other user readiness events executed throughout period
- Detailed go-live planning continues

**Major Risks/Issues:** The primary general risk is related to the aggressive project schedule. The highest impact discrete risk is related to the timeline to develop the interface required to support the electronic abstraction of a set of clinical information into Epic prior to appointments scheduled during the initial months after go-live. The mitigation plan is to utilize contracted services firm for direct entry into Epic.

**Note:** % Complete and Actual Cost are as of 11/30/13

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Projects - Green	Sponsor	Oversight Level *	Project Health **	Overall Risk Rating ***	Budget Rating	Schedule Rating	Scope Rating	Issues Rating	Actual Cost (Project Life)	Budget (Project Life)
<b>BusinessObjects Enterprise (BOE) Migration</b>	Lori Mitchell Maureen Hooley	2 - UW	Green	9	1	2	3	3	\$3,700,157	\$7,214,088
<p><b>Project Status:</b> Phase 1 (Hospital Billing and Meaningful Use) of BusinessObjects Enterprise (BOE) Migration project has completed three releases with over 30 new and legacy reports being deployed in the new reporting platform. While the report migration throughput was lower than what we would have liked due to the steep learning curve, the technical and data foundation is now in place for ongoing operational activities, which have been initiated. Additionally, the governance structure (with both data owners and data stewards) is in place to ensure future success.</p> <p>Phase 2 (Professional Billing) of the migration project has completed two releases and is on target to migrate 300 of the 600 legacy Cognos reports onto the BusinessObjects platform by the third release. This is performing better than expected as the learning curve of the new platform is behind us. Like Phase 1, the remaining reports will be migrated over to the new platform as part of ongoing operational activities.</p> <p>Phase 3 (Clinical and Meaningful Use) of the migration project has recently been initiated with the first release of 40+ Epic model reports being evaluated for 2/20 deployment. Our clinical sponsor has left UW Medicine, and search is underway for a new sponsor. In the meantime, a workgroup of clinicians and clinic management are helping to prioritize and rationalize reports for migration.</p>										
<b>McKesson Horizon Surgery Manager Implementation for Northwest Hospital</b>	James Fine Cynthia Hecker	2 - UW	Green	6	1	2	2	1	\$1,000,000	\$4,978,961
<p><b>Project Status:</b> The McKesson Project is currently completing the Training Phase. The project is progressing according to plan and on target for implementation in stages in January and February. Summary of project activities in process are:</p> <ul style="list-style-type: none"> <li>• Completion of end user training including practice assignments</li> <li>• Implementation of modified/new workflows for identified areas in the OR</li> <li>• Go-Live planning, resource identification, OR scheduling during go-live week, floor and command center staff</li> <li>• End user communication and readiness activities</li> </ul>										

<b>Projects – Complete</b>	<b>Sponsor</b>	<b>Oversight Level *</b>	<b>Monitor of Benefits/Value Realized</b>
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Projects – Complete	Sponsor	Oversight Level *	Monitor of Benefits/Value Realized
<b>CHARMS:</b> Project went live 8/1/10	Lori Mitchell	3 - OCIO	Biennial performance report due summer 2011
<b>UW Medicine McKesson v15 Upgrade:</b> Project went live 2/22/12	Paul Ishizuka	2 - OCIO	
<b>ORCA Computerized Provider Order Entry (CPOE):</b> Project went live 9/24/12	James Fine	3 - OCIO	

* Oversight Level Key	
1	Overseen by UW management and staff. Requires OCIO approval and reporting if over delegated authority.
2	OCIO approval required and regular project reporting. QA reporting required, maybe internal or external. OCIO may recommend project to be full TSB oversight.
3	High severity &/or high risk, subject to full TSB oversight, which includes TSB approval, written reports to the TSB, periodic status reports to the TSB by the agency director and staff, and submission of other reports as directed by the TSB. External QA reporting required.

** Project Health Key	
<b>Green</b>	Project is on time, on budget, and within defined scope. <b>Overall Risk Rating where 4-9 is Green.</b>
<b>Yellow</b>	Changes to scope, budget, or resources have placed project at some risk. Project has the potential for delays or scope changes. <b>Overall Risk Rating where 10-14 is Yellow.</b>
<b>Red</b>	Major changes to scope, budget, or resources have placed project at critical risk. One or more of the following must change in order to proceed: project schedule, resources, budget, scope. <b>Overall Risk Rating where 15-20 is Red.</b>

**Note for UW Medicine:** project oversight levels 2 & 3 report to UW management

*** IT Project Risk Ratings	
Current Risk Rating	Use the scale below to rate current performance on <b>Budget, Schedule, and Scope</b> (select appropriate number for each)
Budget =	1 = Performing better than project plan; ahead by 5% or more 2 = Performance is on plan
Schedule =	3 = Behind plan, but within 5% of original targets 4 = Behind plan between 6% to 10% and likely to use/using contingency
Scope =	5 = Greater than 10% behind plan and more than half of contingency used
Current Risk Rating	Use the scale below to rate current impact of <b>Issues</b> and other factors relevant to the project (select one number for this measure)
Issues =	1 = No risks or issues identified at this time 2 = Some identified but minor, no impacts anticipated 3 = Some that could impact the project are being managed, with minimal impact anticipated 4 = Significant risks/issues/other factors identified but not yet managed 5 = Risks/issues being managed but will have significant impact (greater than 10%) on project budget, schedule and/or scope