STANDING COMMITTEES

Finance and Asset Management Committee

Capital and Debt Report

INFORMATION ITEM

This item is being presented for information only.

BACKGROUND

This is a standing agenda item.

There have been a number of forecast adjustments to the Active Capital Project Summary (attachment 2) since the last report, as indicated by asterisks. Changes noted below.

- Forecasts have been adjusted for most of the large projects. In all but one case (North Campus Housing) the forecasts are trending in the wrong direction, so we are working on corrective actions.
- Business equity utilization rates dropped very slightly in most projects, but the awards (in $M) continue to rise for all projects.
- This will be the last report to include the Burke Gilman Trail, Denny Hall, and the Police Department Facility, as all three projects have been substantially completed.

Attachments
1. One Capital Plan (2017-2023), Approved 9/8/16
2. Active Capital Project Summary (as of August 31, 2016)
### One Capital Plan (2017-2023)

<table>
<thead>
<tr>
<th>Funding in $ Millions</th>
<th>Project Budget</th>
<th>Project Information</th>
<th>Previous</th>
<th>Project Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Total GSF</td>
<td>New GSF</td>
<td>O&amp;M</td>
</tr>
<tr>
<td>Campus Wide Planning Targets:</td>
<td>2,425</td>
<td>2,000,000</td>
<td>$100</td>
<td>$250</td>
</tr>
</tbody>
</table>

#### STUDENT EXPERIENCE

**Improving the Learning Environment**

1. Classroom Improvements (6 year plan) $30
   - 60,000
   - -
   - -
   - -
   - -
   - 30

2. Population Health Education Facility (T-Wing addition) $94
   - 120,000
   - 120,000
   - 1.5
   - 1
   - 60
   - -
   - 23
   - 10
   - -

3. T-Wing Renovation Phase 2 (pre-design) $2
   - 150,000
   - -
   - -
   - 2
   - -
   - -
   - -
   - -

4. Schmitz Hall Improvements $15
   - 80,000
   - -
   - -
   - -
   - -
   - 65

5. Evans School - Parrington Hall Remodel $15
   - 59,000
   - -
   - -
   - 10
   - -
   - 10
   - -
   - -

6. Foster School of Business - MacKenzie Hall Replacement $65
   - 90,000
   - 25,000
   - 0.3
   - -
   - -
   - -
   - -
   - -

7. Miller Hall Renovation (predesign / design) $4
   - 72,500
   - -
   - -
   - 5
   - -
   - -
   - -
   - -

8. Anderson Hall Renovation (design) $1
   - 33,500
   - -
   - -
   - 2
   - -
   - -
   - -
   - -

**Accommodating growth**

10. Computer Science & Engineering Building 2 $105
    - 130,000
    - 130,000
    - 1.6
    - 42
    - -
    - 63
    - -

11. College of Engineering - Interdisciplinary Education and Research $150
    - 200,000
    - 50,000
    - 0.9
    - -
    - 50
    - 50
    - 50

12. UW Bothell Phase 4 - Academic STEM Building $75
    - 105,000
    - 105,000
    - 1.3
    - 1
    - 54
    - 20
    - -
    - -

13. UW Bothell Campus Development - Add'l. Academic Space $30
    - 50,000
    - 50,000
    - 0.6
    - -
    - -
    - 30
    - -
    - -

14. UW Tacoma Phase 4 - Academic Building $35
    - 60,000
    - 60,000
    - 0.7
    - -
    - 30
    - 5
    - -
    - -

15. UW Tacoma Campus Development - Add'l. Academic Space $20
    - 54,000
    - 54,000
    - 0.7
    - -
    - -
    - 10
    - -
    - 10

**Providing Quality Student Housing**

16. Student Housing - North Campus Phase 4b $140
    - 355,000
    - 150,000
    - 1.1
    - -
    - 65
    - -
    - 75

17. UW Bothell Housing - Student Housing & Dining $50
    - 125,000
    - 125,000
    - 0.9
    - -
    - -
    - 40
    - -
    - 10

18. UW Tacoma - Student Housing - Court 17 Acquisition $24
    - 107,000
    - 65,000
    - -
    - -
    - -
    - 19
    - -
    - 5

19. UW Tacoma Housing - Private Development $35
    - n/a
    - n/a
    - -
    - -
    - -
    - -
    - -
    - 35

**subtotal:** $912

#### INNOVATION MINDSET

**Leveraging Interdisciplinary Strengths**

20. Population Health Sciences Building $230
    - 300,000
    - 212,000
    - 2.6
    - -
    - 20
    - 210
    - -

21. UW Medicine - South Lake Union Phase 3.3 $197
    - 262,000
    - 262,000
    - 4.5
    - -
    - -
    - 100
    - 48
    - 49

22. UW Medicine - Harborview Hall Lease $39
    - 50,000
    - 50,000
    - -
    - -
    - -
    - 38
    - -
    - -

23. College of Arts & Sciences - Kincaid Hall Backfill $15
    - 85,000
    - -
    - -
    - -
    - -
    - -
    - 15

**subtotal:** $948

#### PUBLIC AS A PHILOSOPHY

**Sharing with the Community**

24. Burke Museum $79
    - 102,000
    - 34,000
    - 1.1
    - 55
    - 24
    - -
    - -

25. Intellectual House Phase 2 $8
    - 8,200
    - 8,200
    - 0.1
    - -
    - -
    - 8
    - -

26. Burke Gilman Trail Improvements - Phase 3 $16
    - -
    - -
    - -
    - -
    - -
    - -
    - -
    - 16

**Improving the Public Realm**

27. Waterfront Improvements in South Campus & the Cut $10
    - -
    - -
    - -
    - -
    - -
    - -
    - 5
    - 5

28. UW Tacoma - Soil Remediation $7
    - -
    - -
    - -
    - -
    - -
    - -
    - 6
    - -

**subtotal:** $145
## TRANSFORMING ADMINISTRATION

### Consolidating to Make Room for Growth

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Budget</th>
<th>Total GSF</th>
<th>New GSF</th>
<th>O&amp;M</th>
<th>Previous</th>
<th>State</th>
<th>Debt</th>
<th>Donor</th>
<th>Local</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>University District Development at Sound Transit</td>
<td>$150</td>
<td>200,000</td>
<td>200,000</td>
<td>2.4</td>
<td>-</td>
<td>-</td>
<td>120</td>
<td>-</td>
<td>30</td>
<td>-</td>
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<tr>
<td>UW Medicine - South Lake Union Rosen Remodel</td>
<td>$6</td>
<td>60,375</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6</td>
<td>-</td>
</tr>
<tr>
<td>UW Seattle - Parking garage(s) - Add'l. 500 Spaces</td>
<td>$30</td>
<td>-</td>
<td>-</td>
<td>tbd</td>
<td>-</td>
<td>-</td>
<td>24</td>
<td>-</td>
<td>6</td>
<td>-</td>
</tr>
<tr>
<td>UW Bothell - Parking Garage</td>
<td>$25</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>25</td>
<td>-</td>
</tr>
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</table>

### Addressing Critical Renewal

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Budget</th>
<th>Total GSF</th>
<th>New GSF</th>
<th>O&amp;M</th>
<th>Previous</th>
<th>State</th>
<th>Debt</th>
<th>Donor</th>
<th>Local</th>
<th>Other</th>
</tr>
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<tbody>
<tr>
<td>UW Medicine IT Core Applications and Infrastructure</td>
<td>$74</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>74</td>
<td>-</td>
</tr>
<tr>
<td>Enterprise Information Systems (financial system)</td>
<td>$100</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>50</td>
<td>-</td>
<td>50</td>
<td>-</td>
</tr>
<tr>
<td>UW Medicine - Core Research Facilities</td>
<td>$12</td>
<td>11,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>12</td>
<td>-</td>
</tr>
<tr>
<td>Seismic Improvement s (6-year plan)</td>
<td>$55</td>
<td>200,000</td>
<td>-</td>
<td>-</td>
<td>55</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fuel Switching / Power Plant Upgrade</td>
<td>$150</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>150</td>
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<tr>
<td>Minor Capital Repair</td>
<td>$208</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>208</td>
</tr>
<tr>
<td>UW Seattle - Parking lot improvements (6 year plan)</td>
<td>$14</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>11</td>
<td>-</td>
<td>3</td>
<td>-</td>
</tr>
</tbody>
</table>

**Subtotals:** $824

| Totals: $2,829 | 3,686,575 | 2,235,200 | $20 | $108 | $338 | $562 | $512 | $668 | $640 |

| Targets: $2,425 | 2,000,000 | $100 | $250 | $425 | $450 | $600 | $600 |

Note: Item numbers do not represent priorities
### Active Capital Projects Summary (as of August 31, 2016)

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Phase</th>
<th>Project Cost ($M)</th>
<th>Occupancy Date</th>
<th>Business Equity Utilization</th>
<th>Award ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Target</td>
<td>Appr'd.</td>
<td>Forecast</td>
<td>Target</td>
</tr>
<tr>
<td>* Animal Research and Care Facility</td>
<td>Const.</td>
<td>$ 123.5</td>
<td>$ 123.5</td>
<td>$ 137.6</td>
<td>4/17</td>
</tr>
<tr>
<td>Burke-Gilman Trail Phase 1</td>
<td>Const.</td>
<td>6.1</td>
<td>6.1</td>
<td>6.1</td>
<td>3/16</td>
</tr>
<tr>
<td>* Computer Science and Engineering Exp.</td>
<td>Design</td>
<td>105.5</td>
<td>105.5</td>
<td>109.7</td>
<td>-</td>
</tr>
<tr>
<td>Denny Hall Renovation</td>
<td>Const.</td>
<td>56.9</td>
<td>52.9</td>
<td>52.2</td>
<td>12/16</td>
</tr>
<tr>
<td>Fluke Hall Renovation</td>
<td>Const.</td>
<td>28.5</td>
<td>37.0</td>
<td>36.6</td>
<td>12/16</td>
</tr>
<tr>
<td>GIX Tenant Improvements</td>
<td>Const.</td>
<td>19.6</td>
<td>19.6</td>
<td>23.4</td>
<td>9/17</td>
</tr>
<tr>
<td>Life Sciences Building</td>
<td>Const.</td>
<td>164.8</td>
<td>164.8</td>
<td>164.3</td>
<td>7/18</td>
</tr>
<tr>
<td>NanoEngineering and Sciences Building</td>
<td>Const.</td>
<td>58.9</td>
<td>87.8</td>
<td>85.4</td>
<td>7/16</td>
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<tr>
<td>New Burke Museum</td>
<td>Const.</td>
<td>79.0</td>
<td>79.0</td>
<td>79.0</td>
<td>8/17</td>
</tr>
<tr>
<td>* North Campus Housing Phase 4a</td>
<td>Const.</td>
<td>240.0</td>
<td>240.0</td>
<td>242.5</td>
<td>6/18</td>
</tr>
<tr>
<td>North Campus Housing Phase 4b</td>
<td>Design</td>
<td>140.0</td>
<td>10.0</td>
<td>140.0</td>
<td>8/19</td>
</tr>
<tr>
<td>Police Department Facility</td>
<td>Const.</td>
<td>19.5</td>
<td>19.5</td>
<td>20.1</td>
<td>6/16</td>
</tr>
<tr>
<td>* UW Medicine South Lake Union 3.2</td>
<td>Const.</td>
<td>143.0</td>
<td>143.0</td>
<td>151.3</td>
<td>9/17</td>
</tr>
<tr>
<td>Tacoma Urban Solutions Center</td>
<td>Const.</td>
<td>28.0</td>
<td>28.0</td>
<td>26.5</td>
<td>9/17</td>
</tr>
<tr>
<td>* UWMC Expansion Phase II</td>
<td>Const.</td>
<td>186.3</td>
<td>186.3</td>
<td>198.0</td>
<td>4/17</td>
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<tr>
<td>West Campus Utility Plant</td>
<td>Const.</td>
<td>30.5</td>
<td>44.2</td>
<td>44.2</td>
<td>1/17</td>
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<td>HR Payroll Modernization</td>
<td>IT</td>
<td>$ 75.9</td>
<td>$ 75.9</td>
<td>$ 75.9</td>
<td>2/14</td>
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<tr>
<td><strong>Totals</strong></td>
<td></td>
<td><strong>$ 1,506</strong></td>
<td><strong>$ 1,423</strong></td>
<td><strong>$ 1,593</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Legend**

1. Forecast to Budget Variance: Green = On Budget; Yellow = 1-10% Over Budget; Red = More Than 10% Over Budget
2. Schedule Variance: Green = On Schedule; Yellow = Within One Month; Red = More Than One Month

* = Forecasts have been modified since last report

**Notes:**

Forecasts have been adjusted for most of the large projects. In all but one case (North Campus Housing) the forecasts are trending in the wrong direction, so we are working on corrective actions. Business equity utilization rates dropped very slightly in the most projects, but the awards (in $M) continue to rise for all projects. This will be the last report to include the Burke Gilman Trail, Denny Hall, and the Police Department Facility, as all three projects have been substantially completed.