



**September 9, 2010**

**TO:** Members of the Board of Regents  
Ex-officio Representatives to the Board of Regents

**FROM:** Joan Goldblatt, Secretary of the Board of Regents

**RE:** Schedule of Meetings

**WEDNESDAY, SEPTEMBER 15, 2010**

**6:30 p.m.** **Flying Fish Restaurant** **DINNER FOR REGENTS, SPOUSES**  
300 Westlake Ave N **AND OTHER INVITED GUESTS**  
*Social Event*

**THURSDAY, SEPTEMBER 16, 2010**

**9:30 to 11:35 a.m.** **142 Gerberding Hall** **FINANCE, AUDIT AND FACILITIES**  
**COMMITTEE:** Regents Blake (Chr),  
Brotman, Cole, Jewell, Smith

**11:35 a.m. to 12:30 p.m.** **Regents Room** **LUNCH FOR REGENTS AND OTHER**  
**301 Gerberding Hall** **INVITED GUESTS**

**12:30 to 1:05 p.m.** **142 Gerberding Hall** **ACADEMIC AND STUDENT AFFAIRS**  
**COMMITTEE:** Regents Barer (Chr),  
Gates, Harrell, Jewell, Youn

**1:10 to 2:40 p.m.** **142 Gerberding Hall** **ACADEMIC AND STUDENT AFFAIRS**  
**COMMITTEE:** Regents Barer (Chr),  
Gates, Harrell, Jewell, Youn

*in Joint Session with*

**FINANCE, AUDIT AND FACILITIES**  
**COMMITTEE:** Regents Blake (Chr),  
Brotman, Cole, Jewell, Smith

**3:00 p.m.** **Petersen Room** **REGULAR MEETING OF BOARD OF**  
Allen Library **REGENTS**

To request disability accommodation, contact the Disability Services Office at: 206.543.6450 (voice), 206.543.6452 (TTY), 206.685.7264 (fax), or email at [dso@uw.edu](mailto:dso@uw.edu). The University of Washington makes every effort to honor disability accommodation requests. Requests can be responded to most effectively if received as far in advance of the event as possible, preferably at least 10 days.



## PRELIMINARY AGENDA

### BOARD OF REGENTS University of Washington

**September 16, 2010**

3:00 p.m. – Petersen Room, Allen Library

- |   | (Item No.) |
|---|------------|
| <b>I. CALL TO ORDER</b>   |            |
| <b>II. ROLL CALL</b>  |            |
| <b>III. CONFIRM AGENDA</b>  |            |
| <b>IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Simon</b>  |            |
| Resolution of Appreciation to Jack G. Johnson (ACTION)  | BP-1       |
| Resolution of Appreciation to Mark A. Emmert (ACTION)   | BP-2       |
| <b>V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert</b>  |            |
| <b>VI. CONSENT AGENDA</b>   |            |
| Approval of Minutes of Special Meeting of July 8, 2010  |            |
| Approval of Minutes of Meeting of July 15, 2010   |            |
| Approval of Minutes of Special Meeting of August 16, 2010   |            |
| UW Medicine Board Reappointments  | A-1        |
| Department of Rehabilitation Medicine: Establishment of the Master of<br>Prosthetics and Orthotics Degree Program   | A-2        |
| Daniel J. Evans School of Public Affairs: Establishment of the Master of<br>Science in Public Policy and Management | A-3        |
| Grant and Contract Awards Summary – June and July, 2010   | F-1        |
| On-Call Hazardous Materials Master Term Agreements – Select Consulting<br>Firms                                     | F-2        |
| Renaming the “House of Knowledge” to “wəłəbʔaltx <sup>w</sup> ”   | F-7        |
| Authority to Establish Operations Abroad  | F-8        |
| UW Bothell Phase 3 – Adopt Project Budget   | F-10       |

Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract	F-11
Metropolitan Tract – Streets Permit	F-12

## VII. STANDING COMMITTEES

### **A. Academic and Student Affairs Committee: Regent Barer – Chair**

Academic and Administrative Appointments (ACTION)	A-4
Digital Humanities (Information only)	A-5

### *Joint Session*

#### **A. Academic and Student Affairs Committee: Regent Barer – Chair**

#### **B. Finance and Audit Committee: Regent Blake – Chair**

Sound Transit, Rainier Vista and Montlake Triangle Update (Information only)	F-17
Public Opinion Research Results (Information only)	A-6
How the UW Uses Social Media (Information only)	A-7

### **B. Finance, Audit and Facilities Committee: Regent Blake – Chair**

Report of Contributions – June and July, 2010 (Information only)	F-3
Actions Taken Under Delegated Authority (Information only)	F-4
Internal Lending Program Quarterly Report for the Quarter Ended June 30, 2010 (Information only)	F-5
Metropolitan Tract Performance Report for the Quarter Ended June 30, 2010 (Information only)	F-6
University of Washington Bothell – Master Plan Update (Information only)	F-9
Advisory Committee on Real Estate (ACRE) Update (Information only)	F-13
Investment Performance Report, Fourth Quarter Fiscal Year 2010 (Information only)	F-14
University of Washington Investment Committee (UWINCO) Update (Information only)	F-15
Advancement Fiscal Year End Results (Information only)	F-16

**VIII. OTHER BUSINESS**

Reports from ex-officio representatives to the Board:

**Faculty Senate Chair – Professor JW Harrington**

**ASUW President – Ms. Madeleine McKenna**

**GPSS President – Ms. Sarah Reyneveld**

**Alumni Association President – Ms. Colleen Fukui-Sketchley**

**IX. ELECTION OF OFFICERS OF THE BOARD OF REGENTS  
(Per Bylaws)**

Chair  
Vice Chair  
Treasurer  
Secretary  
Assistant Secretary

**X. ELECTION OF MEMBERS OF THE EXECUTIVE COMMITTEE  
(Per Bylaws)**

**XI. DATE FOR NEXT REGULAR MEETING:** Thursday, October 21, 2010

**XII. ADJOURNMENT**



UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS

Finance, Audit and Facilities Committee  
Regents Blake (Chair), Brotman, Cole, Jewell, Smith

September 16, 2010  
9:30 to 11:35 a.m.  
142 Gerberding Hall

1. **Grant and Contract Awards Summary – June and July, 2010** ACTION F-1  
Phyllis M. Wise, Provost and Executive Vice President
2. **On-Call Hazardous Materials Master Term Agreements – Select Consulting Firms** ACTION F-2  
Richard Chapman, Associate Vice President, Capital Projects Office
3. **Report of Contributions – June and July, 2010** INFORMATION F-3  
Walter G. Dryfoos, Associate Vice President, Advancement Services
4. **Actions Taken Under Delegated Authority** INFORMATION F-4  
Richard Chapman
5. **Internal Lending Program Quarterly Report for the Quarter Ended June 30, 2010** INFORMATION F-5  
Doug Breckel, Associate Vice President, Treasury Office  
Chris Malins, Senior Associate Treasurer, Treasury Office
6. **Metropolitan Tract Performance Report for the Quarter Ended June 30, 2010** INFORMATION F-6  
Jeanette Henderson, Director, Real Estate Office  
Lisa Stewart, Principal, Urbis Partners, LLC  
V’Ella Warren, Senior Vice President and Treasurer, Board of Regents
7. **Renaming the “House of Knowledge” to “wəłəbʔaltx<sup>w</sup>”** ACTION F-7  
Sheila Edwards Lange, Vice President for Minority Affairs and Vice Provost for Diversity  
Jon Lebo, Interim Director – Student Life Projects, Capital Projects Office  
Dr. Charlotte Cote, Assistant Professor, American Indian Studies
8. **Authority to Establish Operations Abroad** ACTION F-8  
Ann Anderson, Controller and Associate Vice President, Financial Management

9. **University of Washington Bothell – Master Plan Update** **INFORMATION** F-9  
**Keynon Chan**, Chancellor, UW Bothell  
**Marilyn Cox**, Vice Chancellor for Administration and Planning, UW Bothell
10. **UW Bothell Phase 3 – Adopt Project Budget** **ACTION** F-10  
Marilyn Cox  
**Rebecca Barnes**, University Architect, Office of Planning and Budgeting  
**Eric Smith**, Interim Director – Major Projects Group, Capital Projects Office
11. **Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract** **ACTION** F-11  
**John Palewicz**, Interim Director – Program Management, Capital Projects Office  
**Chip Lydum**, Associate Athletic Director – Facilities and Events, Intercollegiate Athletics
12. **Metropolitan Tract – Streets Permit** **ACTION** F-12  
Jeanette Henderson
13. **Advisory Committee on Real Estate (ACRE) Update** **INFORMATION** F-13  
Jeanette Henderson
14. **Investment Performance Report, Fourth Quarter Fiscal Year 2010** **INFORMATION** F-14  
**Keith Ferguson**, Chief Investment Officer, Treasury Office
15. **University of Washington Investment Committee (UWINCO) Update** **INFORMATION** F-15  
Keith Ferguson
16. **Advancement Fiscal Year End Results** **INFORMATION** F-16  
Walter G. Dryfoos
17. **Other Business**



UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS

**Academic and Student Affairs Committee**  
Regents Barer (Chair), Gates, Harrell, Jewell, Youn

**September 16, 2010**  
**12:30 to 1:05 p.m.**  
**142 Gerberding Hall**

1. **UW Medicine Board Reappointments** **ACTION** A-1  
Paul G. Ramsey, CEO, UW Medicine, Executive Vice  
President, Medical Affairs and Dean, School of Medicine
2. **Department of Rehabilitation Medicine: Establishment of the  
Master of Prosthetics and Orthotics Degree Program** **ACTION** A-2  
James Antony, Vice Provost and Associate Dean for  
Academic Affairs, The Graduate School  
Peter Esselman, Professor and Chair, Department of  
Rehabilitation Medicine
3. **Daniel J. Evans School of Public Affairs: Establishment of the  
Master of Science in Public Policy and Management** **ACTION** A-3  
James Antony  
Sandra O. Archibald, Dean, Evans School of Public Affairs
4. **Academic and Administrative Appointments** **ACTION** A-4  
Phyllis M. Wise, Provost and Executive Vice President
5. **Digital Humanities** **INFORMATION** A-5  
Kathleen Woodward, Director, Simpson Center for the  
Humanities; Professor of English  
Ray Jonas, Professor, History  
Jentery Sayers, Doctoral Student, English
6. **Other Business**



**UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS**

**Academic and Student Affairs Committee**  
Regents Barer (Chair), Gates, Harrell, Jewell, Youn

*In Joint Session with*

**Finance, Audit and Facilities Committee**  
Regents Blake (Chair), Brotman, Cole, Jewell, Smith

**September 16, 2010  
1:10 to 2:50 p.m.  
142 Gerberding Hall**

- |    |  |                    |      |
|----|--|--------------------|------|
| 1. | <b>Public Opinion Research Results</b><br><b>Randy Hodgins</b> , Vice President, External Affairs<br><b>Anne Fennessy</b> , Cocker Fennessy Consultants<br><b>Bob Moore</b> , Moore Consultants                    | <b>INFORMATION</b> | A-6  |
| 2. | <b>Sound Transit, Rainier Vista and Montlake Triangle Update</b><br><b>Theresa Doherty</b> , Assistant Vice President for Regional Affairs<br>Randy Hodgins  | <b>INFORMATION</b> | F-17 |
| 3. | <b>Update on State Budget Outlook</b><br><b>Paul Jenny</b> , Vice Provost, Planning and Budgeting  | <b>INFORMATION</b> | F-18 |
| 4. | <b>Executive Session</b><br>(To consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased price.) |                    |      |
| 5. | <b>Executive Session</b><br>(To review the performance of a public employee.)  |                    |      |
| 6. | <b>Other Business</b>  |                    |      |





## AGENDA

### BOARD OF REGENTS University of Washington

September 16, 2010  
3:00 p.m.  
Petersen Room, Allen Library

- |  | (Item No.) |
|--|------------|
| <b>I. CALL TO ORDER</b>  |            |
| <b>II. ROLL CALL: Assistant Secretary Kelly Keith</b>  |            |
| <b>III. CONFIRM AGENDA</b>   |            |
| <b>IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Simon</b>   |            |
| Resolution of Appreciation to Jack G. Johnson (ACTION)   | BP-1       |
| Resolution of Appreciation to Mark A. Emmert (ACTION)  | BP-2       |
| <b>V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert</b>   |            |
| <b>VI. CONSENT AGENDA</b>  |            |
| Approval of Minutes of Special Meeting of July 8, 2010   |            |
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| Department of Rehabilitation Medicine: Establishment of the Master of Prosthetics and Orthotics Degree Program   | A-2        |
| Daniel J. Evans School of Public Affairs: Establishment of the Master of Science in Public Policy and Management | A-3        |
| Grant and Contract Awards Summary – June and July, 2010  | F-1        |
| On-Call Hazardous Materials Master Term Agreements – Select Consulting Firms                                     | F-2        |
| Renaming the “House of Knowledge” to “wəłəbʔaltx <sup>w</sup> ”  | F-7        |
| Authority to Establish Operations Abroad   | F-8        |

UW Bothell Phase 3 – Adopt Project Budget	F-10
Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract	F-11
Metropolitan Tract – Streets Permit	F-12

## VII. STANDING COMMITTEES

### **A. Academic and Student Affairs Committee: Regent Barer – Chair**

Academic and Administrative Appointments (ACTION)	A-4
Digital Humanities (Information only)	A-5

### *Joint Session*

#### **A. Academic and Student Affairs Committee: Regent Barer – Chair**

#### **B. Finance and Audit Committee: Regent Blake – Chair**

Public Opinion Research Results (Information only)	A-6
Sound Transit, Rainier Vista and Montlake Triangle Update (Information only)	F-17
Update on State Budget Outlook	F-18

### **B. Finance, Audit and Facilities Committee: Regent Blake – Chair**

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**VIII. OTHER BUSINESS**

Reports from ex-officio representatives to the Board:

**Faculty Senate Chair – Professor JW Harrington**

**ASUW President – Ms. Madeleine McKenna**

**GPSS President – Ms. Sarah Reyneveld**

**Alumni Association President – Ms. Colleen Fukui-Sketchley**

**IX. ELECTION OF OFFICERS OF THE BOARD OF REGENTS  
(Per Bylaws)**

Chair  
Vice Chair  
Treasurer  
Secretary  
Assistant Secretary

**X. ELECTION OF MEMBERS OF THE EXECUTIVE COMMITTEE  
(Per Bylaws)**

**X. DATE FOR NEXT REGULAR MEETING:** Thursday, October 21, 2010

**XI. ADJOURNMENT**

OFFICIAL MINUTES

**MINUTES**

**BOARD OF REGENTS  
University of Washington**

**September 16, 2010**

The Board of Regents held its regular meeting on Thursday, September 16, 2010, beginning at 4:10 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the media.

**CALL TO ORDER**

Regent Simon called the meeting to order at 4:10 p.m.

**ROLL CALL**

Assistant Secretary Keith called the roll: Present were Regents Simon (presiding), Barer, Blake, Brotman, Cole, Gates, Harrell, Jewell, and Youn; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Goldblatt; ex-officio representatives: Professor Harrington, Ms. McKenna, Ms. Reyneveld, Ms. Fukui-Sketchley.

Absent: Regent Smith

**CONFIRM AGENDA**

The agenda was confirmed as presented.

**REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Simon**

**Resolution of Appreciation to Jack G. Johnson** (Action) (Agenda no. BP-1)

Regent Simon read the Resolution of Appreciation to Jack G. Johnson.

**MOTION:** Upon the recommendation of the Chair of the Board and the motion made by Regent Jewell and seconded by Regent Brotman, the Board voted to approve the Resolution of Appreciation to Jack G. Johnson.

Regent Jewell said that earlier in the day the Board of Regents hosted a lunch in honor of Jack Johnson, where attendees had the opportunity to celebrate his contributions to the University and thank him in person for his long-time service as Division Chief of the Attorney General's office.

See Attachment BP-1.

**Resolution of Appreciation to Mark A. Emmert** (Action) (Agenda no. BP-2)

Regent Simon read the Resolution of Appreciation to Mark A. Emmert, which included conferring the title of President Emeritus, effective October 1, 2010.

**MOTION:** Upon the recommendation of the Chair of the Board and the motion made by Regent Jewell, the Board voted to approve the Resolution of Appreciation to Mark A. Emmert.

Regent Simon said the Regents held a dinner in honor of President and Mrs. Emmert and presented him with a blown-glass globe in a metal stand, engraved in his honor. This type of globe is customarily presented to Presidential Laureates who donate \$10 million or more to the University. Regent Simon thanked Dr. Emmert for his years of service to the University.

See Attachment BP-2.

**REPORT OF THE UNIVERSITY PRESIDENT:** Dr. Emmert

President Emmert expressed his deep and ever-lasting love for the University of Washington and said it is a remarkable place and takes incredible nurturing and support from many people maintaining its status.

Dr. Emmert announced the results of the recent Times of London World University Rankings ("World 200"). The University of Washington was ranked the twenty-third best university in the world and the fourth best public university in the U.S., behind Berkeley, UCLA, and Michigan. UW was ranked ahead of many other prominent and prestigious public and private universities.

The President thanked the Regents for their confidence in him and said he will "always be a Husky." He thanked the Regents for the resolution of appreciation and for granting him the title of President Emeritus. He said at the Recognition Gala on Friday, September 10, the Regents announced the creation of the Mark A. Emmert Endowed Professorship, funded by individual donations from each of the Regents. President Emmert thanked them for their generous gifts.

Following the report of the University President, Regent Jewell commended Regent Gates for the recent recognition of K&L Gates. The law firm received the most first-tier rankings of any firm in the U.S. News "Best Law Firms" rankings.

**CONSENT AGENDA**

Regent Simon said there were thirteen items for approval on the consent agenda, and called for a motion.

Regent Simon noted that on item F-1, Grant and Contract Awards Summary, the Regents approved only the report for June, 2010. The report for July, 2010, will be considered at a future meeting.

Regent Jewell said her name should be removed from item A-1, UW Medicine Board Reappointments, as she serves on the UW Medicine Board at the pleasure of the Board of Regents.

**MOTION:** Upon the recommendation of the Chair of the Board and the motion made by Regent Barer, the Board voted to approve the thirteen items on the consent agenda as shown below:

**Minutes for the special meeting of July 8, 2010**

**Minutes for the meeting of July 15, 2010**

**Minutes for the special meeting of August 16, 2010**

**UW Medicine Board Reappointments** (Agenda no. A-1)

It was the recommendation of the University President and the Academic and Student Affairs Committee that the Board of Regents make the following reappointments to the UW Medicine Board:

Shan Mullin	September 1, 2010 – August 31, 2013
Herman Sarkowsky	October 1, 2010 – September 30, 2013

See Attachment A-1.

**Department of Rehabilitation Medicine: Establishment of the Master of Prosthetics and Orthotics Degree Program** (Agenda no. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty of the Department of Rehabilitation Medicine to offer the Master of Prosthetics and Orthotics (MPO), effective autumn quarter 2011. The graduate degree program will have provisional status with a review to be scheduled in the 2016-2017 academic year. At such time that continuing status is granted, the ten-year review cycle would begin.

See Attachment A-2.

**Daniel J. Evans School of Public Affairs: Establishment of the Master of Science in Public Policy and Management** (Agenda no. A-3)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty of the Daniel J. Evans School of Public Affairs to offer the Master of Sciences (M.S.), effective autumn quarter 2010. The graduate degree program will have provisional status with a review to be scheduled in the 2014-2015 academic year, at which time the Ph.D. degree program is scheduled for review. At such time continuing status is granted, the ten-year review cycle would begin.

See Attachment A-3.

**Grant and Contract Awards Summary – June, 2010** (Agenda no. F-1)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee the Board of Regents accept Grant and Contract Awards for the month of June, in the total amount of \$134,766,400.

See Attachment F-1.

**On-Call Hazardous Materials Master Term Agreements – Select Consulting Firms**  
(Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President is delegated authority to award three term agreements for on-call hazardous materials and engineering services, one contract to each of the following three firms: Argus Pacific, Inc., PBS Engineering and Environmental and URS Corporation, subject to successful negotiation of the hazardous materials and engineering services agreement.

In the event of an unsuccessful negotiation with one or more of the three selected firms, It was requested that authority be delegated to open negotiations with RGA Environmental, Inc. and EHS-International, Inc., in that order, as needed.

See Attachment F-2.

**Renaming the “House of Knowledge” to “wəʔəbʔaltx<sup>w</sup>”** (Agenda no. F-7)

It was the recommendation of the Senior Vice President for Finance and Facilities, the Vice Provost for Diversity/Vice President for Minority Affairs and the University Names Committee, with the concurrence of President Mark Emmert, that the Board of Regents approve renaming the “House of Knowledge” to “wəʔəbʔaltx<sup>w</sup>” (English translation is Intellectual House).

See Attachment F-7.

**Authority to Establish Operations Abroad** (Agenda no. F-8)

It was the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents delegate to the President of the University or her/his designee the authority to take all actions and execute all documents necessary to establish legal entities, controlled by the University, through which the UW can conduct itself in foreign countries.

See Attachment F-8.

**UW Bothell Phase 3 – Adopt Project Budget** (Agenda no. F-10)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt a project budget of \$68,000,000 for the UW Bothell Phase 3 project.

See Attachment F-10.

**Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract** (Agenda no. F-11)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the project budget be established at \$13,509,000 for the Husky Ballpark Project; that the use of alternative public works utilizing the Design-Build process be approved; and that the President be delegated authority to award a design-build contract including Phase 1 for the Team Building, subject to the scope, budget and funding remaining within 10% of the established budget.

See Attachment F-11.

**Metropolitan Tract – Streets Permit** (Agenda no. F-12)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents:

1. Approve the grant of use of streets within the Metropolitan Tract to the City of Seattle, and
2. Delegate to the President or his designee the authority to execute all documents related to this transaction.

See Attachment F-12.

**STANDING COMMITTEES**

**ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair**

Regent Barer said Regent Jewell serves as the Board's representative to the UW Medicine Board and the Board of Regents wishes to retain the decision to re-appoint her.

At the request of Regent Barer, Provost Wise highlighted the appointment of Tom Stritikus as Dean of the College of Education. Provost Wise said Regents would meet Deans Stritikus, Graumlich, and Frumkin at the October meeting of the Board.

**Academic and Administrative Appointments** (Agenda no. A-4)

**MOTION:** Upon the recommendation of the administration and the motion made by Regent Harrell, seconded by Regent Jewell, the Board voted to approve the personnel appointments. Regent Youn abstained from the vote.



See Attachment A-4.

**Digital Humanities** (Agenda no. A-5) (Information only)

Regent Barer reported on what he said was a fascinating presentation on Digital Humanities. He described the “cutting-edge” effort of the University of Washington to digitize the history of the human civilization for future generations, and said this multidisciplinary project reflects the information revolution. Regent Barer said he believes the project holds the promise of financial return to its creators and to the University.

See Attachment A-5.

**ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair**

In joint session with

**FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair**

**Public Opinion Research Results** (Agenda no. A-6) (Information only)

Regent Barer said Regents viewed results from the most recent public opinion research poll. He felt the University has not made great progress in public opinion over the last two years, and said the report shows the public does not comprehend the economic value of the University’s research efforts and the impact the University has on job creation. The University has work to do in the future to convey a positive message to the legislature and the public.

See Attachment A-6.

**Sound Transit, Rainier Vista and Montlake Triangle Update** (Agenda no. F-17)  
(Information only)

Regent Blake reported that Board members had a “spirited conversation” about Sound Transit and other construction projects in the area of Husky Stadium, including Rainier Vista and SR 520. The discussion focused on over or under passes in the area.

See Attachment F-17.

**Update on State Budget Outlook** (Agenda no. F-18) (Information only)

Regent Blake reported that Regents heard the latest negative news about state budget forecasts. These cutbacks will impact the current fiscal year. The Office of Planning and Budgeting will provide briefings for Regents and estimates of the budgetary impact on the current fiscal year, as well projections for the next biennium.

See Attachment F-18.

**FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair**

Regent Blake provided highlights of selected items from the Finance, Audit and Facilities Committee meeting, some of which were considered under the consent agenda.

The Regents adopted a budget for UW Bothell Phase 3 building (Agenda Item F-10). The University anticipates receiving future state funding for this project, so the Board's approval will place the University in line for this funding. Construction of the phase 3 building will not begin until the funding is in place.

The Regents approved the project budget for the Husky Ballpark (Agenda Item F-11). This project includes grandstands and a team building. Phase 1 of this project includes the Team Building. Funding is in place for this phase and work will begin as soon as possible. Phase 2 of the project includes the Grandstand. Fundraising is in process for this work. Prior to initiating Phase 2, the Regents will receive a funding plan and a request to proceed.

**Report of Contributions – June and July, 2010** (Agenda no. F-3) (Information only)

The total amount of gifts received in June, 2010, was \$24,204,707. The total for the year to date was \$286,628,819. The total amount of gifts received in July, 2010, was \$30,911,728.

See Attachment F-3.

**Actions Taken Under Delegated Authority** (Agenda no. F-4) (Information only)

See Attachment F-4.

**Internal Lending Program Quarterly Report for the Quarter Ended June 30, 2010**  
(Agenda no. F-5) (Information only)

See Attachment F-5.

**Metropolitan Tract Performance Report for the Quarter Ended June 30, 2010**  
(Agenda no. F-6) (Information only)

See Attachment F-6.

**University of Washington Bothell – Master Plan Update** (Agenda no. F-9)  
(Information only)

Regents received a presentation on the UW Bothell Master Plan and discussed the proposed design. Substantive work has been done on campus design. Regent Blake said it was interesting to look at how the planners are dealing with the different topographical challenges on the campus by the reorientation of buildings. As this master plan progresses, there are many other issues to be considered including funding and how the changes will relate to other academic activities in the region.

See Attachment F-9.

**Advisory Committee on Real Estate (ACRE) Update** (Agenda no. F-13) (Information only)

See Attachment F-13.

**Investment Performance Report, Fourth Quarter Fiscal Year 2010** (Agenda no. F-14) (Information only)

During an update on the University's investment performance for the 2010 fiscal year, ending June 30, Regents heard the results were above benchmark. Peer rankings have not yet been received. The report included historical performance over the past five to ten years. Overall, including the recent down cycle, the UW's investment performance has been in the 4.5-5% range. The portfolio is now more conservatively positioned for the long-term, and takes into account the liquidity needs of the campus. At the next Board meeting Regents plan to review how payouts are made from the endowment fund.

See Attachment F-14.

**University of Washington Investment Committee (UWINCO) Update** (Agenda no. F-15) (Information only)

See Attachment F-15.

**Advancement Fiscal Year End Results** (Agenda no. F-16) (Information only)

Regent Blake reported on an interesting conversation with Advancement staff about the level of contributions during the last fiscal year, ending June 30, 2010. The number of donors continues to stay relatively high, but the total amount of contributions is lower by about 11%. The number of alumni donors is also lower. Advancement has not yet assessed UW's standing against its peers. During the year before, the level of donations to the UW was steady, and better than that at peer institutions.

See Attachment F-16.

**REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS**

**Faculty Senate Chair:** Professor JW Harrington

Regent Simon welcomed Professor Harrington.

Professor Harrington said he continues to be impressed by the amount of hours and work contributed by the Board. He offered his thanks in advance for their "mutual candor" as they work together in the future.

Professor Harrington thanked President Emmert for his leadership, and said Dr. Emmert is leaving just as the never-ending financial crisis threatens the things they have built together – including greater access for higher education in terms of quality and quantity,

and financial access, the commitment to faculty development and retention; and a feeling of forward motion.

Dr. Harrington said he and Interim President Wise start “this year’s adventure with a great deal of experience with, and respect for, each other.”

He introduced Professor Susan Astley, the Vice Chair of the Faculty Senate, and recognized Marcia Killien, Secretary of the Faculty. Dr. Killien holds a long term position responsible for oversight of the work of the University’s faculty committees, the adjudication processes for faculty, and advising faculty and administrators on adherence to the faculty code.

The Faculty Senate represents 4,100 voting members of the faculty holding instructional and/or research appointments.

Dr. Harrington described the changes and challenges faculty face with UW’s students and the educational mission of the University. Over the past fifteen years, student quality has increased and there are implications associated with this. During the quarter system these students delve more deeply into material more quickly. He said undergraduate students lead complex lives. Professor Harrington has observed two specific changes – an increase in the number of hours students work at outside jobs and an increase in the number of electronic gadgets in the classroom.

Graduate students are fiercely dedicated to their work and grow quickly into professionals and researchers. They are more reliant on university employment than undergrads. Currently, they are feeling stressed about their ability to stay as full-time students. They tend to be more attached to a particular profession than undergrads, and are concerned about job prospects in their particular area of training. Given this, teaching has changed to be more interactive, much less the “sage on stage,” offering more teamwork involvement by students. Faculty members teach project management to help students with more complex assignments. Faculty members spend time managing active course websites; fixing technical problems in classrooms; preparing and revising electronic presentations that incorporate images, video clips and thoughtful interpretations of the material; skimming through student interactions on discussion lists; and responding to innumerable student emails. Because of these activities, and due to the number of technical and lab assistants who have been laid off, faculty have less time for research and grant proposal development. Colleagues express frustration over the declining resources for undergraduate education, larger class sizes, and fewer teaching assistants, all of which contribute to fewer chances for students to receive feedback on their writing.

Students and faculty are very much a part of these changing and challenging times. Dr. Harrington said he is proud of the way they are trying to work with, and shape, these times. He is impressed with the student leadership he has worked with over the past few years.

Regent Simon thanked Professor Harrington for his work and commitment and for his participation on the Presidential Search Committee.

Regent Jewell asked Professor Harrington to bring real life examples and anecdotes to the Board at future meetings to illustrate the impact of budget cuts on students, faculty, and educational quality. Dr. Harrington agreed to do so.

**ASUW President:** Ms. Madeleine McKenna

Ms. McKenna said ASUW is excited to welcome students back to campus for autumn quarter. She announced the group Reliant K is scheduled to perform during Dawg Days. She added they are excited for the upcoming Husky home football game, and Business School students are excited about the new Paccar Hall. ASUW officers have created a coalition called "UW Votes," which will conduct voter registration, education, and a voter turnout campaign. In October, the group is hosting a forum about the ballot initiatives. Ms. McKenna said they hope to keep the momentum going through the legislative session and make civic engagement "the norm" on campus by igniting the spark early as students enter campus life.

During the summer ASUW initiated a strategic planning process, to prioritize what's important to the association; to consolidate and streamline resources; and to tell ASUW's story to its constituents. The Association has an annual budget of \$1.2 million, with \$700,000 of the funding from student fees, so they want to be responsible stewards of their resources and deliver the best possible product to members.

Ms. McKenna reported that she recently discovered funding will be short to hold a homecoming event or rally. She is hopeful UWAA or other organizations will help with sponsorship for a school-spirit, pride-building homecoming event.

Regent Gates asked Ms. McKenna the amount of funding lacking for the homecoming event. Ms. McKenna said that since the news was recent, they were still looking into the budget situation, and they need a lot of different groups to bring resources to the event.

Ms. McKenna thanked President Emmert for his years of service to the University, and particularly to the students.

Regent Barer said students, faculty, and Regents should pursue the same agenda. Students have an important voice in the decision-making process, and student leaders can help by encouraging students from all over the state (particularly from Eastern Washington) to go to Olympia and make their voices heard by members of the legislature. He said faculty and student leadership, and the Regents, should show the legislature and the public that they are unified on key positions. He said he hopes all can cooperate during "tough times."

**GPSS President:** Ms. Sarah Reyneveld

Ms. Reyneveld said GPSS has been hard at work this summer and is excited about the start of the academic year.

GPSS will host the fourth annual Summit on Friday, November 19. The purpose of the Summit is to communicate the critical importance of graduate and professional education to external stakeholders, including the legislative and business communities and the community at large. This year's topic will be "Shifting Trends in Higher Education Funding – the Federalization of Higher Education."

One of the activities of GPSS is to advocate for increased access to social services for graduate and professional students. The priority for this year is child care. Ms. Reyneveld reported one in ten students on campus is a student-parent and almost half of those are graduate or professional school students. GPSS is hosting a series of events on behalf of student-parents, including forums to enhance the student-parent experience. They plan to advocate in favor of an on-campus childcare cooperative.

Ms. Reyneveld said she is concerned about the non-resident tuition waiver. She believes the Board will consider repealing the tuition waiver for out-of-state students at a future meeting. The waiver has provided UW with a significant competitive advantage by attracting best and brightest out-of-state students. GPSS wants to assure that funds used for waivers remain designated for scholarships.

In conclusion, Ms. Reyneveld thanked President Emmert on behalf of all 12,000 graduate and professional students.

**Alumni Association President:** Ms. Colleen Fukui-Sketchley

Regent Simon welcomed Ms. Fukui-Sketchley.

Ms. Fukui-Sketchley reported that UWAA was awarded laureate status for their contributions to the University at the recent UW Recognition Gala.

The UWAA and the UW Foundation Boards held a joint meeting on Saturday, September 11. It was a productive meeting consisting of working sessions to look at strategic initiatives for the next ten to twenty years.

Ms. Fukui-Sketchley reported on a recent meeting between UWAA leaders and House Speaker Frank Chopp. Representative Chopp requested the meeting with UWImpact to start a conversation and improve their relationship. Chopp stressed a focus on jobs and opportunity. He suggested three ground-rules for the UWImpact leaders: 1) No whining, 2) no pitting UW against community colleges, and 3) no name calling. Chopp suggested they look at collaboration with businesses in the area, partnering with the WSU alumni association, and developing a reasonable and specific agenda. Ms. Fukui-Sketchley said Chopp was very cordial, positive and honest and that he provided the group with a lot of information and a plan to check in again in the future.

Currently UWAA is training advocates, including coaching on how to convey key messages, and how to have a unified message.

Ms. Fukui-Sketchley highlighted two of UWAA's upcoming events: the MAP breakfast on Saturday, October 16 in conjunction with homecoming, and the Dawg Dash, a 5K run for scholarships, on Sunday, October 24.

She introduced UWAA President-Elect, Sue Williams.

On behalf of the UWAA, Colleen thanked President Emmert for his service to the University.

### **ELECTION OF OFFICERS OF THE BOARD OF REGENTS:**

Regent Simon stated it was time to hold elections of Board Officers. According to the Bylaws of the Board of Regents, officers of the Board are to be elected at the regular September meeting each year. Regent Simon asked Regent Barer, as Chair of Academic and Student Affairs Committee, to read the list of officers for election.

#### **Officers of the Board for 2010-11**

**Chair: Herb Simon**  
**Vice Chair: Kristianne Blake**  
**Treasurer: V'Ella Warren**  
**Secretary: Joan Goldblatt**  
**Assistant Secretary: Kelly Keith**

Upon the motion made by Regent Jewell, the vote was cast for Herb Simon to serve again as Chair and Kristianne Blake to be Vice Chair of the Board of Regents, and for the incumbents in the other offices of the Board to be re-elected.

Regent Simon thanked the Board, and thanked Kristi Blake for her service as Vice Chair, and said she is a valued asset to the Board.

Regent Simon reflected on the recent celebration held in President Emmert's honor, and said he felt like family getting together, having a good time, and celebrating President Emmert's accomplishments. He said the President commented on what a good board this is. All members generously invest their time and show their commitment to the University. He said it is very rare to have such a committed Board, and he is proud of each of them for their level of commitment. He said cohesiveness is important as the Board moves forward with important issues concerning faculty and students, and especially the budget issues the University faces in the future years.

Regent Simon hopes there will be robust discussions of important issues, and said the search for a permanent president will shape the direction of the university and will take a lot of time and care. There will be challenges in the years ahead, but "the ship will move forward."

Regent Simon concluded by saying he looks forward to working with Phyllis Wise and noted her deep commitment to the University. He said the Board's support for her is

unequivocal, as evidenced by her appointment. They rely on her sage advice and direction.

### **ELECTION OF MEMBERS OF THE EXECUTIVE COMMITTEE**

The Bylaws require members of the Executive Committee be elected at the annual September meeting of the Board. Regent Simon recommended all Board members serve as members of the Executive Committee. Upon the motion made by Regent Gates a unanimous vote was cast to elect the following members:

#### **Members of the Executive Committee for 2010-11**

<b>Herb Simon, Chairman, ex officio</b>	
<b>Stanley H. Barer</b>	<b>Joanne Harrell</b>
<b>Jeffrey H. Brotman</b>	<b>Sally Jewell</b>
<b>Kristianne Blake</b>	<b>Orin Smith</b>
<b>Craig W. Cole</b>	<b>Frances Youn</b>
<b>William H. Gates</b>	

### **STANDING COMMITTEE APPOINTMENTS**

Regent Simon said he will appoint the committee members and chairs soon, and officially announce them at the next meeting of the Board.

### **DATE FOR NEXT MEETING**

The next regular meeting of the Board of Regents will be held on Thursday, October 21, 2010, on campus.

### **ADJOURNMENT**

The regular meeting was adjourned at 5:15 p.m.



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Joan Goldblatt  
Secretary of the Board of Regents

*Approved at the meeting of the Board of Regents on October 21, 2010.*



## VII. STANDING COMMITTEE

## A. Academic and Student Affairs Committee

UW Medicine Board ReappointmentsRECOMMENDED ACTION:

It is the recommendation of the University President and the Academic and Student Affairs Committee that the Board of Regents make the following reappointments to the UW Medicine Board:

Reappointments

Shan Mullin	September 1, 2010 – August 31, 2013
Herman Sarkowsky	October 1, 2010 – September 30, 2013

BACKGROUND

Article 1, Section 1 of the UW Medicine Board Bylaws states, “The UW Medicine Board (the “Board”) shall consist of sixteen (16) members, including the President of the University and the CEO/EVPMA/Dean, who shall serve as *ex officio* members of the Board with full voice and vote. The Board members shall be appointed by the Board of Regents. The Chair of the Board of Regents shall appoint the Chairperson of the UW Medicine Board. At least one Board member shall be a member of the Board of Regents. One Board member shall be a member of the faculty of the University nominated by the President of the University. The remaining twelve (12) Board members shall be nominated by the President of the University from among people who have broad public perspectives and do not represent any special interest group.”

J. Shan Mullin is a partner with the law firm of Perkins Coie, LLP and chair of the International Practice Group. His areas of emphasis are general corporate law, international business transactions, joint ventures, technology licensing and franchising, and mergers and acquisitions. He serves on the Board of the Norman Archibald Charitable Foundation, Alliance for Education, Greater Seattle Chamber of Commerce, and Seattle Cancer Care Alliance. It is recommended that Mr. Mullin be appointed for a three year term ending August 31, 2013.

Mr. Sarkowsky is President of Sarkowsky Investment Corporation. He has been in the home building and construction business since 1950, and is active in a number of real estate partnerships and developments. He was previously a partner in Frederick & Nelson department stores and developer of the 62-story Key Tower in downtown Seattle. He has served on the boards of Children’s Hospital

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### UW Medicine Board Reappointments (continued p. 2)

Foundation and the Seattle Art Museum and is very active in many University of Washington affairs. It is recommended that Mr. Sarkowsky be appointed to the UW Medicine Board for a three year term ending September 30, 2010.

Under the Bylaws of the UW Medicine Board it states that “the term of office of each appointed Board member shall be three years. No appointed Board member may serve more than three successive three-year terms....”

#### *Attachment*

#### UW Medicine Board Appointment Dates

## UW MEDICINE BOARD APPOINTMENT DATES

	<u>Term of Appointment</u>	<u>Recommended Changes</u>
Mark Emmert President University of Washington	Ex-Officio	
Alan Frazier	7/1/09 to 6/30/12	
Michael D. Garvey	2/1/09 to 1/31/12	
Allan C. Golston	11/1/08 to 10/31/11	
Jerry Grinstein	1/1/08 to 12/31/10	
Sally Jewell	10/1/10 to 9/30/13	<i>Reappointment</i>
Shan Mullin	9/1/10 to 8/31/13	<i>Reappointment</i>
Julie Nordstrom	11/1/08 to 10/31/11	
Dennis Okamoto	10/1/09 to 9/30/12	
Herman Sarkowsky	10/1/10 to 9/30/13	<i>Reappointment</i>
Paul G. Ramsey, M.D. CEO UW Medicine Executive Vice President for Medical Affairs and Dean of the School of Medicine	Ex-Officio	
JoAnn Taricani	7/1/08 to 6/30/11	

## VII. STANDING COMMITTEES

## A. Academic and Student Affairs Committee

Department of Rehabilitation Medicine: Establishment of the Master of Prosthetics and Orthotics Degree Program

## RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty of the Department of Rehabilitation Medicine to offer the Master of Prosthetics and Orthotics (MPO), effective autumn quarter 2011. The graduate degree program will have provisional status with a review to be scheduled in the 2016-2017 academic year. At such time that continuing status is granted, the ten-year review cycle would begin.

## BACKGROUND:

In January, 2008, the Graduate School received a proposal from the graduate faculty of the Department of Rehabilitation Medicine requesting authority to establish a Master of Prosthetics and Orthotics degree program. Implementation is planned for autumn quarter 2011. The proposed degree program will replace the existing Bachelor of Science in prosthetics and orthotics. In 2005, the National Commission on Orthotics and Prosthetic Education (NCOPE) changed the professional standards for education and mandated that all entry level programs be transitioned to master's level education programs by 2012. The entry level program will lose its accreditation if it is not transitioned into a graduate level program by 2012. License to practice in Washington State requires that training be from an accredited degree program.

The UW Department of Rehabilitation Medicine Prosthetics and Orthotics Program is the sole source of such practitioner education in the Northwest region of the country. Nationally, it is one of the nine prosthetics and orthotics programs accredited by the Commission on Accreditation of Allied Health Education Programs (CAAHEP). An increasing need exists for prosthetics and orthotics health services as evidenced by an aging population and increased adult obesity and diabetes. NCOPE estimates that demand for orthotic care will increase 35 percent by 2020 and demand for prosthetic care will increase by 47 percent during the same period.

Graduates of the 112-credit Master of Prosthetics and Orthotics program will be prepared to provide clinical prosthetic-orthotic services in both hospital and private practice settings. Student learning objectives of the program will reflect standards of the NCOPE and the American Board for Certification in Orthotics, Prosthetics and Pedorthics (ABC) Practice Analysis. The revised curriculum will better prepare students by the advanced coursework focused on emerging

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Department of Rehabilitation Medicine: Establishment of the Master of Prosthetics and Orthotics Degree Program (continued p. 2)

technologies, research methods, and evidence-based practice, and increased integration of critical thinking and problem-solving skills into clinical practice.

The program will be funded by internal reallocation of existing state FTE funding and institutional resources from the existing Bachelor of Science in prosthetics and orthotics program. No additional infrastructure or state funding is required. Reallocation will not have adverse impact on the Department's other programs.

On July 29, 2009, the Vice Provost and Dean of the Graduate School appointed two faculty members in prosthetics and orthotics programs at major research universities to evaluate the Master of Prosthetics and Orthotics proposal. Both faculty members supported approval of the proposed degree program and each made specific recommendations to strengthen the curriculum. The Department of Rehabilitation Medicine responded to each reviewer's recommendations on the proposal.

The Graduate School Council met on November 5, 2009, to discuss the MPO degree program proposal. The Council recommended unanimously that the proposal be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with the recommendation.

On June 23, 2010, the Education Committee of the Higher Education Coordinating Board discussed the Master of Prosthetics and Orthotics proposal which was then considered by the full Higher Education Coordinating Board on July 15, 2010. The Board approved the proposal by the Department of Rehabilitation Medicine to offer the Master of Prosthetics and Orthotics degree program.

The Vice Provost and Dean of the Graduate School, the Vice Dean for Research and Graduate Education of the School of Medicine, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the proposed Master of Prosthetics and Orthotics degree program.

## VII. STANDING COMMITTEES

## A. Academic and Student Affairs Committee

Daniel J. Evans School of Public Affairs: Establishment of the Master of Science in Public Policy and Management

## RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty of the Daniel J. Evans School of Public Affairs to offer the Master of Sciences (M.S.), effective autumn quarter 2010. The graduate degree program will have provisional status with a review to be scheduled in the 2014-2015 academic year, at which time the Ph.D. degree program is scheduled for review. At such time continuing status is granted, the ten-year review cycle would begin.

## BACKGROUND:

In autumn quarter 2009, the Graduate School received a proposal from the graduate faculty in the Daniel J. Evans School of Public Affairs, requesting authority to offer the Master of Science in Public Policy and Management degree program as part of its existing Ph.D. The Board of Regents approved the Ph.D. in 2006. Implementation of the M.S. degree program is planned for Autumn Quarter 2010. Only students admitted to the Ph.D. degree program and who have completed two years of coursework, a Qualifying Examination, and a Major Area Paper would receive the M.S. degree.

The M.S. degree would acknowledge students' effort expended in coursework. The program curriculum will be the same that is taught the first two years of the Ph.D. program. The core curriculum has two streams of coursework: (1) theory and literature central to the field of public policy and management research which explores public management, institutional theory, public policy processes, analysis, and evaluation and, (2) research design and the application of research methods to public policy and management. Students will be prepared to integrate public policy and management training with a rigorous foundation in quantitative and qualitative research methods. Students will also develop a specialty in a policy field such as education, the environment, urban affairs, nonprofit management and international development or poverty alleviation. The cost to add the M.S. to the existing Ph.D. program would be negligible since no students would be added or new courses required.

In April 2010, the Vice Provost and Dean of the Graduate School appointed two faculty in public policy, policy research and administration programs from Duke University and Syracuse University to evaluate the Master of Science degree proposal. Both faculty commented on the program strengths and noted that offering the proposed

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Daniel J. Evans School of Public Affairs: Establishment of the Master of Science in Public Policy and Management (continued p. 2)

M.S. was consistent with other institutions that often confer a master's degree as part of a Ph.D. program. Both faculty did not make specific recommendations for improvement to the proposal. They recommended that the proposal be approved.

On June 23, 2010, the Education Committee of the Higher Education Coordinating Board discussed the Master of Science in Public Policy and Management Proposal, which was then considered by the full Higher Education Coordinating Board on July 15, 2010. The Board approved the proposal by the Daniel J. Evans School of Public Affairs to offer the Master of Science in Public Policy and Management degree program.

The Vice Provost and Dean of the Graduate School, the Dean of the Daniel J. Evans School of Public Affairs, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the proposed Master of Science in Public Policy and Management degree program

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

*Attachment*  
Personnel Recommendations



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## ADMINISTRATIVE APPOINTMENTS

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### Administration

#### Office of the Provost

**Eaton, David L.**

**Interim Vice Provost, Research, effective 10/1/2010**

Continuing Appointment:

- Professor, Environmental and Occupational Health Sciences

Degrees:

- PhD, 1978, University of Kansas
- BS, 1974, Montana State University

### College of Arts and Sciences

#### Department of Romance Languages and Literature

**Petersen, Suzanne Helen**

**Acting Chair, Spanish and Portuguese Studies, effective 9/16/2010**

Continuing Appointment:

- Associate Professor, Spanish and Portuguese Studies

Degrees:

- PhD, 1976, University of Wisconsin (Madison)
- MA, 1967, University of Wisconsin
- BA, 1966, Mills College

### School of Dentistry

#### Department of Oral Medicine

**Drangsholt, Mark Thomas**

**Chair, Oral Medicine, effective 7/1/2010**

Continuing Appointments:

- Associate Professor, Oral Medicine
- Associate Professor, Dental Public Health Sciences

Degrees:

- DDS, 1984, University of Washington
- BA, 1981, University of Washington

## College of Education

### College of Education

#### **Stritikus, Tom**

**Dean, Education, effective 9/16/2010**

Continuing Appointment:

- Associate Professor, Education

Degrees:

- PhD, 2000, University of California (Berkeley)
- MA, 1997, University of California (Berkeley)
- BA, 1993, University of Nebraska (campus unspecified)

## School of Nursing

### Department of Psychosocial and Community Health

#### **Schepp, Karen Gulseth**

**Acting Chair, Psychosocial and Community Health, effective 8/16/2010**

Continuing Appointment:

- Associate Professor, Psychosocial and Community Health

Degrees:

- PhD, 1985, University of Arizona
- MN, 1967, University of Washington
- BSN, 1965, University of North Dakota

## University Libraries

### University Libraries

#### **Leadley, Sarah Pauline**

**Associate Dean, Libraries, effective 7/12/2010**

**Director, Libraries, effective 7/12/2010**

Continuing Appointments:

- Associate Librarian, Libraries
- Associate Dean, Libraries

Degrees:

- Master Of Library And Information Science, 1992, University of Washington
- BS, 1986, Portland State University

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## ENDOWED APPOINTMENTS

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### College of Arts and Sciences

#### Department of History

##### **Bailkin, Jordanna**

##### **Giovanni and Amne Costigan Endowed Professorship In History, effective 10/1/2010**

##### Continuing Appointments:

- Associate Professor, History
- Adjunct Associate Professor, Women Studies

##### Degrees:

- PhD, 1998, Stanford University
- MA, 1994, Stanford University
- BA, 1992, Tufts University

##### **Camp, Stephanie Martha Helene**

##### **Dio Richardson Endowed Professorship in History, effective 10/1/2010**

##### Continuing Appointment:

- Associate Professor, History

##### Degrees:

- PhD, 1998, University of Pennsylvania
- MA, 1992, Yale University
- BA, 1990, University of Pennsylvania

#### Department of Psychology

##### **Stone, Wendy**

##### **Susan and Richard Fade Endowed Chair for the UW Autism Center, effective 5/1/2010**

##### Continuing Appointment:

- Professor, Psychology

##### Degrees:

- PhD, 1981, University of Miami (Florida)
- MS, 1978, University of Miami (Florida)
- BA, 1975, Williams College

#### Department of Sociology

##### **Hamilton, Gary Glen**

##### **Long Endowed Professorship, effective 7/1/2010**

##### Continuing Appointments:

- Professor, Sociology
- Professor, International Studies

##### Degrees:

- PhD, 1975, University of Washington
- MA, 1970, University of Washington
- BA, 1965, University of Kansas

**Matsueda, Ross Lawrence**

**Blumstein-Jordan Endowed Professorship in Sociology,  
effective 9/16/2010**

Continuing Appointment:

- Professor, Sociology

Degrees:

- PhD, 1984, University of California (Santa Barbara)
- MA, 1980, University of California (Santa Barbara)
- BA, 1977, University of California (Santa Barbara)

**Tolnay, Stewart Emory**

**S. Frank Miyamoto Endowed Professorship In Sociology,  
effective 9/16/2010**

Continuing Appointment:

- Professor, Sociology

Degrees:

- PhD, 1981, University of Washington
- MA, 1975, University of Washington
- BA, 1973, University of Washington

### **Business School**

**Department of Management and Organization**

**Hullin, Tod**

**Edward V. Fritzky Endowed Visiting Chair In Leadership,  
effective 7/1/2010**

Degree:

- BA, 1966, University of Washington

### **School of Dentistry**

**Department of Orthodontics**

**Turpin, David L.**

**Alton W. Moore & Richard A. Reidel Professorship In  
Orthodontics, effective 7/1/2010**

Continuing Appointment:

- Affiliate Professor, Orthodontics

Degrees:

- Master Of Science Of Dentistry, 1966, University of Washington
- DDS, 1962, University of Iowa

### **School of Medicine**

**Department of Anesthesiology and Pain Medicine**

**Opp, Mark R.**

**UW Medicine Research and Education Endowed Chair in  
Anesthesiology, effective 7/1/2010**

Degrees:

- PhD, 1987, Washington State University
- MS, 1983, Walla Walla College
- BS, 1979, Walla Walla College

## **Department of Family Medicine**

**Phillips, William Robert**

**Theodore J. Phillips Endowed Professorship In Family Medicine, effective 6/1/2010**

Continuing Appointments:

- Clinical Professor, Family Medicine
- Clinical Professor, Health Services

Degrees:

- MD, 1975, University of Washington
- MPH, 1975, University of Washington
- BA, 1971, University of Washington

## **Department of Medicine**

**Inadomi, John**

**Cyrus E. Rubin Endowed Chair In Medicine, effective 9/1/2010**

Degrees:

- MD, 1988, University of California (San Francisco)
- BS, 1984, Massachusetts Institute of Technology

**Schwartz, Michael Warren**

**Robert H. Williams Endowed Chair In Medicine, effective 6/1/2010**

Continuing Appointment:

- Professor without Tenure, Medicine

Degrees:

- MD, 1983, Rush Medical College
- BA, 1978, University of Colorado (campus unspecified)

## **Department of Pediatrics**

**Jensen, Michael C.**

**Janet and Jim Sinegal Endowed Chair in Pediatrics Solid Tumor Research in Honor of Korey Rose, effective 7/3/2010**

Degrees:

- MD, 1990, University of Pennsylvania
- BS, 1986, Tufts University

## **School of Nursing**

### **Department of Psychosocial and Community Health**

**Teri, Linda**

**Myrene C. McAninch Term Professorship In Nursing, effective 9/16/2010**

Continuing Appointments:

- Professor, Psychosocial and Community Health
- Adjunct Professor, Psychiatry and Behavioral Sciences
- Adjunct Professor, Psychology

Degrees:

- PhD, 1980, University of Vermont
- BA, 1974, State University of New York (Buffalo)

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## NEW APPOINTMENTS

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### College of Arts and Sciences

#### Department of Communication

**McFarling, Usha Lee**

**Artist In Residence, Communication, effective 9/16/2010**

Degrees:

- MA, 1998, University of California (Berkeley)
- BA, 1988, Brown University

#### Department of Physics

**Wiegmann, Pavel B.**

**Visiting Professor, Physics, effective 9/20/2010**

Prior Non-UW Appointment:

Professor, Physics, University of Chicago

Degrees:

- PhD, 1978, Landau Institute (Russia)
- MA, 1975, Moscow Institute of Physics & Technology (Russia)

**Wiggins, Paul Alexander**

**Assistant Professor, Physics, effective 9/16/2010**

Prior Non-UW Appointment:

Fellow, Whitehead Institute for Biomedical Research

Degrees:

- PhD, 2005, California Institute of Technology
- BS, 1999, Cornell University

#### Jackson School of International Studies

**Thum, Gregory**

**Visiting Associate Professor, International Studies, effective 9/16/2010**

Degrees:

- PhD, 2003, European University Vladrina (Germany)
- MA, 1995, Free University Berlin

### Business School

#### Department of Accounting

**Hemmer, Thomas**

**Visiting Professor, Accounting, effective 8/1/2010**

Degrees:

- PhD, 1990, Odense University (Denmark)
- MBA, 1986, Odense University (Denmark)
- BA, 1984, Odense University (Denmark)

## **Department of Finance and Business Economics**

**Hrdlicka, Christopher Michael**

**Assistant Professor, Finance and Business Economics,  
effective 7/16/2010**

Degrees:

- PhD, 2010, University of Chicago
- AB, 2005, Washington University
- AM, 2005, Washington University

## **Department of Information Systems and Operations Management**

**Lahiri, Atanu**

**Assistant Professor, Information Systems and Operations  
Management, effective 9/1/2010**

Degrees:

- PhD, 2010, University of Rochester
- MS, 2007, University of Rochester
- BTech, 1995, India Institute of Technology

**Parameswaran, Manoj**

**Senior Lecturer, Full-time, Information Systems and  
Operations Management, effective 9/16/2010**

Degrees:

- PhD, 1999, University of Texas (Austin)
- Mtech, 1994, Indian Institute of Science (India)
- BTech, 1991, College of Engineering, Trivandrum

## **Department of Management and Organization**

**Cox, Emily**

**Acting Assistant Professor, pending Ph.D., Management and  
Organization, effective 7/16/2010**

Degrees:

- MA, 2010, Stanford University
- PhD - Expected, 2010, Stanford University
- MBA, 2000, Brigham Young University (Utah)
- BS, 1998, Brigham Young University (Utah)

**Hullin, Tod**

**Visiting Professor, Management and Organization, effective  
7/1/2010**

Degree:

- BA, 1966, University of Washington

## **Department of Marketing and International Business**

**Zhang, Zaozao**

**Acting Assistant Professor, pending Ph.D., Marketing and  
International Business, effective 7/1/2010**

Degrees:

- PhD - Expected, 2010, Columbia University
- MPHIL, 2007, Columbia University
- BA, 2004, Rutgers University

**School of Dentistry**

**Department of Dental Public Health Sciences**

**Chi, Donald Leslie**

**Assistant Professor, Dental Public Health Sciences, effective 9/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Dental Public Health Sciences

Degrees:

- PhD, 2009, University of Iowa
- DDS, 2006, University of Washington
- AB, 2000, Cornell University

**College of Education**

**College of Education**

**Hoffman, Jennifer L.**

**Assistant Professor without Tenure, Education, effective 9/16/2010**

Prior UW Appointment:

Research Associate, Education

Degrees:

- PhD, 2006, University of Washington
- MA, 1998, Seattle University
- BS, 1989, Washington State University

**College of Engineering**

**Department of Bioengineering**

**Wiggins, Paul Alexander**

**Assistant Professor, Bioengineering, effective 9/16/2010**

Prior Non-UW Appointment:

Fellow, Whitehead Institute for Biomedical Research

Degrees:

- PhD, 2005, California Institute of Technology
- BS, 1999, Cornell University

**Department of Chemical Engineering**

**Hillhouse, Hugh**

**Associate Professor, Chemical Engineering, effective 9/16/2010**

Prior Non-UW Appointment:

Associate Professor, Purdue University

Degrees:

- PhD, 2000, University of Massachusetts
- MS, 1999, University of Massachusetts
- MS, 1996, University of Washington
- BS, 1995, Clemson University

**Department of Civil and Environmental Engineering**

**Neumann, Rebecca**

**Assistant Professor, Civil and Environmental Engineering, effective 9/16/2011**

Degrees:

- PhD, 2009, Massachusetts Institute of Technology
- BA, 2002, Rice University
- BSCE, 2002, Rice University



## **Department of Computer Science & Engineering**

**Harrow, Aram Wettroth**

**Visiting Assistant Professor, Computer Science & Engineering, effective 8/15/2010**

Prior Non-UW Appointment:

Lecturer, Mathematics, University of Bristol

Degrees:

- PhD, 2005, Massachusetts Institute of Technology
- SB, 2001, Massachusetts Institute of Technology

## **Department of Materials Science and Engineering**

**Zhang, Qifeng**

**Research Assistant Professor, Materials Science and Engineering, effective 9/16/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Materials Science and Engineering

Degrees:

- PhD, 2001, Peking University (China)
- BS, 1995, Beijing Institute of Technology (China)

## **School of Medicine**

### **Department of Anesthesiology and Pain Medicine**

**Jimenez, Nathalia**

**Assistant Professor without Tenure, Anesthesiology and Pain Medicine, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Anesthesiology and Pain Medicine

Degree:

- MD, 1994, Universidad Javeriana (Colombia)

**Morris, Daniel P.**

**Research Assistant Professor, Anesthesiology and Pain Medicine, effective 8/1/2010**

Prior Non-UW Appointment:

Assistant Professor, Anesthesiology, Duke University Medical Center

Degrees:

- PhD, 1995, University of North Carolina (Chapel Hill)
- BS, 1984, University of Wisconsin (Madison)

**Opp, Mark R.**

**Professor, Anesthesiology and Pain Medicine, effective 7/1/2010**

Prior Non-UW Appointment:

Professor, Anesthesiology and Molecular & Integrative Physiology, University of Michigan

Degrees:

- PhD, 1987, Washington State University
- MS, 1983, Walla Walla College
- BS, 1979, Walla Walla College

**Palermo, Tonya M.**

**Professor without Tenure, Anesthesiology and Pain Medicine, effective 8/1/2010**

Prior Non-UW Appointment:

Associate Professor, Anesthesiology and Peri-Operative Medicine, Oregon Health and Science University

Degrees:

- PhD, 1998, Case Western Reserve University
- BA, 1992, University of California (Los Angeles)

**Von Homeyer, Peter**

**Assistant Professor without Tenure, Anesthesiology and Pain Medicine, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Anesthesiology and Pain Medicine

Degree:

- MD, 2001, Free University Berlin

**Wilson, Hilary Dawn**

**Research Assistant Professor, Anesthesiology and Pain Medicine, effective 8/1/2010**

Prior UW Appointment:

Senior Fellow, Anesthesiology and Pain Medicine

Degrees:

- PhD, 2007, University of Texas (Arlington)
- MS, 2005, University of Texas (Arlington)
- BA, 1999, Cornell College

**Department of Global Health**

**Flaxman, Abraham David**

**Assistant Professor without Tenure, Global Health, effective 7/1/2010**

Prior Non-UW Appointment:

Research Fellow Trainee, Health Metrics, University of Washington

Degrees:

- PhD, 2006, Carnegie Mellon University
- BS, 2000, Massachusetts Institute of Technology

**Department of Medical Education and Biomedical Informatics**

**Coerver, Donald August**

**Senior Lecturer, Full-time, Medical Education and Biomedical Informatics, effective 9/1/2010**

Prior UW Appointment:

Acting Instructor, Medical Education and Biomedical Informatics

Degrees:

- PhD, 2005, Gonzaga University
- MA, 1983, Alaska Pacific University
- BS, 1978, University of Nebraska (campus unspecified)
- BS, 1974, Eastern Washington University

**Department of Medicine**

**Browning, Brian Lee**

**Associate Professor without Tenure, Medicine, effective 7/1/2010**

Prior Non-UW Appointment:

Senior Research Fellow, University of Auckland

Degrees:

- PhD, 1999, University of Washington
- BA, 1991, University of Alaska
- BS, 1991, University of Alaska

**Don, Creighton W.**

**Assistant Professor without Tenure, Medicine, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Medicine

Degrees:

- MS, 2008, University of Washington
- MD, 2001, University of California (San Francisco)
- PhD, 2001, University of Michigan
- BA, 1993, University of California (Berkeley)

**Inadomi, John**

**Professor, Medicine, effective 9/1/2010**

Prior Non-UW Appointment:

Professor, Medicine, University of California, San Francisco

Degrees:

- MD, 1988, University of California (San Francisco)
- BS, 1984, Massachusetts Institute of Technology

**Landis, Charles S.**

**Assistant Professor without Tenure, Medicine, effective 8/1/2010**

Prior UW Appointment:

Senior Fellow, Medicine

Degrees:

- MD, 2002, State University of New York (Brooklyn)
- PhD, 1999, State University of New York (Stony Brook)
- BS, 1994, California State Poly University (Pomona)

**Scott, John Douglas**

**Assistant Professor without Tenure, Medicine, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Medicine

Degrees:

- MSC, 2006, University of Washington
- MD, 1998, Georgetown University
- BA, 1991, Stanford University

**Shao, Baohai**

**Research Assistant Professor, Medicine, effective 7/1/2010**

Prior UW Appointment:

Acting Instructor, Medicine

Degrees:

- PhD, 2002, Zhejiang University (China)
- MS, 1996, Chinese Academy of Sciences (China)
- BS, 1991, China University of Geosciences

**Wang, Zejing**

**Research Assistant Professor, Medicine, effective 8/1/2010**

Prior Non-UW Appointment:

Associate, Clinical Research, Fred Hutchinson Cancer  
Research Center

Degrees:

- PhD, 2007, University of Washington
- MS, 1997, Wesleyan University
- MD, 1993, Zhejiang University (China)

**Wong, Christopher Jurn**

**Assistant Professor without Tenure, Medicine, effective  
7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Medicine

Degrees:

- MD, 2001, Stanford University
- BS, 1995, Stanford University

**Department of Neurological Surgery**

**Ferreira, Manuel**

**Assistant Professor without Tenure, Neurological Surgery,  
effective 7/1/2010**

Prior UW Appointment:

Acting Instructor, Neurological Surgery

Degrees:

- MD, 2002, Georgetown University
- PhD, 2002, Georgetown University
- BS, 1995, Rensselaer Polytechnic Institute

**Murphy, Sean P.**

**Research Professor, Neurological Surgery, effective 7/1/2010**

Prior UW Appointment:

Acting Professor, Neurological Surgery

Degrees:

- PhD, 1978, Open University (UK)
- MSC, 1973, University of London (UK)
- BSC, 1972, University of London (UK)

## Department of Neurology

### **Chaytor, Naomi Sage**

**Assistant Professor without Tenure, Neurology, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Neurology

Degrees:

- PhD, 2004, Washington State University
- MS, 2001, Washington State University
- BS, 1998, University of Victoria (Canada)

### **Consens, Flavia B.**

**Associate Professor without Tenure, Neurology, effective 7/6/2010**

Prior Non-UW Appointment:

Associate Professor, Neurology and Sleep Medicine,  
University of Michigan

Degrees:

- MD, 1992, Universidad de la Republica (Uruguay)
- BS, 1983, Scuola Italiana di Motevideo (Uruguay)

### **Hakimian, Shahin**

**Assistant Professor without Tenure, Neurology, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Neurology

Degrees:

- MA, 2000, Washington University
- MD, 2000, Washington University
- BS, 1995, University of California (Los Angeles)

## Department of Ophthalmology

### **Francis, Courtney**

**Assistant Professor without Tenure, Ophthalmology, effective 8/15/2010**

Prior Non-UW Appointment:

Clinical Instructor, Neuro-Ophthalmology, University of  
Southern California

Degrees:

- MD, 2005, University of Rochester
- Scientiæ Baccalaureus (ScB), 1999, Brown University

### **Lamba, Deepak Ashok**

**Research Assistant Professor, Ophthalmology, effective 8/1/2010**

Prior UW Appointment:

Senior Fellow, Biological Structure

Degrees:

- PhD, 2007, University of Washington
- MS, 2003, University of Illinois (Chicago)
- Bachelor of Medicine, Bachelor of Surgery (MB BS), 2000, University of Mumbai (India)

**Slabaugh, Mark Anthony**

**Assistant Professor without Tenure, Ophthalmology, effective 8/23/2010**

Prior UW Appointment:

Acting Instructor, Ophthalmology

Degrees:

- MD, 2004, University of Washington
- BS, 2000, Hope College

**Department of Orthopaedics and Sports Medicine**

**Wilcox, Jason James**

**Assistant Professor without Tenure, Orthopaedics and Sports Medicine, effective 8/16/2010**

Prior Non-UW Appointment:

Sports Medicine Fellow, Orthopedics, University of Utah

Degrees:

- MD, 2004, University of Tennessee
- BS, 1998, University of Notre Dame

**Department of Otolaryngology / Head and Neck Surgery**

**Horn, David L.**

**Assistant Professor without Tenure, Otolaryngology / Head and Neck Surgery, effective 8/1/2010**

Prior Non-UW Appointment:

Fellow, Pediatric Oncology, Children's Hospital Pittsburgh

Degrees:

- MD, 2002, Medical College of Wisconsin
- MS, 1997, Georgetown University
- BS, 1996, University of California (Santa Barbara)

**Department of Pathology**

**Najafian, Behzad**

**Assistant Professor without Tenure, Pathology, effective 8/1/2010**

Prior Non-UW Appointment:

Assistant Professor, Laboratory Medicine, Pathology, Pediatrics, University of Minnesota

Degree:

- MD, 1996, Tehran University (Iran)

**Sabath, Annette P.**

**Assistant Professor without Tenure, Pathology, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Pathology

Degrees:

- MD, 1998, Oregon Health Sciences University
- BS, 1986, Kiev State University (Ukraine)

**Sidorova, Julia M.**

**Research Assistant Professor, Pathology, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Pathology

Degrees:

- PhD, 1994, Russian Academy of Sciences (Russia)
- BS, 1987, Moscow State University (Russia)

**Vakar-Lopez, Funda**

**Assistant Professor without Tenure, Pathology, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Pathology

Degree:

- MD, 1988, University of Istanbul (Turkey)

**Department of Pediatrics**

**Ahrens, Kym Renee**

**Assistant Professor without Tenure, Pediatrics, effective 8/1/2010**

Prior UW Appointment:

Acting Instructor, Pediatrics

Degrees:

- MPH, 2007, University of Washington
- MD, 2002, University of Iowa
- BS, 1997, University of Michigan

**Black, Kelly D.**

**Assistant Professor without Tenure, Pediatrics, effective 8/16/2010**

Prior Non-UW Appointment:

Fellow, Pediatric Emergency Medicine, University of Louisville

Degrees:

- MSC, 2010, University of Louisville
- MD, 2004, Saint George's University (Grenada)
- BS, 1998, Trinity University (Texas)

**Burroughs, Lauri Michelle**

**Assistant Professor without Tenure, Pediatrics, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Pediatrics

Degrees:

- MD, 1998, University of Wisconsin (Madison)
- BS, 1993, University of Wisconsin (Madison)

**Dobyns, William B.**

**Professor without Tenure, Pediatrics, effective 7/1/2010**

Prior Non-UW Appointment:

Professor, Human Genetics, Neurology and Pediatrics, University of Chicago

Degrees:

- MD, 1978, Mayo Medical School/Graduate School
- BS, 1974, University of Michigan

**Jensen, Michael C.**

**Professor without Tenure, Pediatrics, effective 7/3/2010**

Prior Non-UW Appointment:

Professor, Pediatrics, City of Hope National Medical Center

Degrees:

- MD, 1990, University of Pennsylvania
- BS, 1986, Tufts University

**Mann, Paul C.**

**Assistant Professor without Tenure, Pediatrics, effective 8/16/2010**

Prior Non-UW Appointment:

Senior Fellow, Neonatology, University of Iowa

Degrees:

- MD, 2004, Southern Illinois University
- BS, 1999, University of Illinois

**Millen, Kathleen J.**

**Associate Professor without Tenure, Pediatrics, effective 7/1/2010**

Prior Non-UW Appointment:

Associate Professor, Human Genetics and Neurology, University of Chicago

Degrees:

- PhD, 1995, University of Toronto (Canada)
- BSC, 1988, University of Calgary (Canada)

**Weissman, Scott J.**

**Assistant Professor without Tenure, Pediatrics, effective 7/1/2010**

Prior UW Appointment:

Clinical Assistant Professor, Pediatrics

Degrees:

- MD, 1997, University of California (Irvine)
- BA, 1990, Yale University

**Department of Pharmacology**

**Ong, Shao-En**

**Assistant Professor, Pharmacology, effective 8/1/2010**

Prior Non-UW Appointment:

Research Scientist, The Broad Institute of MIT and Harvard

Degrees:

- PhD, 2004, University of Southern Denmark
- BSC, 1995, University of Minnesota

**Department of Physiology and Biophysics**

**Higgs, Matthew H.**

**Research Assistant Professor, Physiology and Biophysics, effective 8/1/2010**

Prior UW Appointment:

Senior Fellow, Physiology and Biophysics

Degrees:

- PhD, 2001, Washington University
- BS, 1989, Lafayette College



**Department of Psychiatry and Behavioral Sciences**

**Carlson, Whitney**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Clinical Assistant Professor, Salaried, Psychiatry and Behavioral Sciences

Degrees:

- MD, 1999, University of Iowa
- BA, 1993, Boston University

**Harrison, David Arnold**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- MD, 2003, University of California (Davis)
- PhD, 1999, University of California (Davis)
- BS, 1985, Stanford University

**Hawkins, Eric J.**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- PhD, 2004, Brigham Young University (Utah)
- BA, 1987, University of California (Berkeley)

**Kuniyoshi, Jon Shinzen**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- MD, 2001, University of Southern California
- PhD, 1999, University of Southern California
- BA, 1989, University of California (Santa Cruz)

**McLaren, Kimberly D.**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- MD, 2000, University of Texas (Houston)
- BS, 1996, Abilene Christian University

**Monroe-Devita, Maria**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- PhD, 2001, University of Nebraska
- MA, 1998, University of Nebraska
- BA, 1993, Boston University

**Strachan, Eric Daniel**

**Assistant Professor without Tenure, Psychiatry and Behavioral Sciences, effective 7/1/2010**

Prior UW Appointment:

Acting Assistant Professor, temporary, Psychiatry and Behavioral Sciences

Degrees:

- PhD, 2004, University of Nebraska (campus unspecified)
- MLS, 2003, University of Nebraska (campus unspecified)
- MA, 1999, University of Colorado (Colorado Springs)
- BA, 1994, Yale University

**Department of Radiation Oncology**

**Stewart, Robert D.**

**Associate Professor without Tenure, Radiation Oncology, effective 7/19/2010**

Prior Non-UW Appointment:

Associate Professor, Radiation Physics, Radiation Biology, Purdue University

Degrees:

- PhD, 1997, Kansas State University
- MS, 1990, Kansas State University
- BS, 1988, Kansas State University

**Department of Radiology**

**Liu, Franklin**

**Assistant Professor without Tenure, Radiology, effective 7/1/2010**

Prior UW Appointment:

Acting Instructor, Radiology

Degrees:

- MD, 2004, Columbia University
- BA, 1998, Harvard University

**Naumova, Anna**

**Research Assistant Professor, Radiology, effective 7/1/2010**

Prior UW Appointment:

Senior Fellow, Radiology

Degrees:

- PhD, 1999, Institute of Cardiology (Tomsk, Russia)
- MS, 1995, Tomsk State University (Russia)

## **Department of Surgery**

**Cheng, Aaron Ming**

**Assistant Professor without Tenure, Surgery, effective 8/1/2010**

Prior UW Appointment:  
Fellow, Surgery

Degrees:

- MD, 2000, Harvard Medical School
- BA, 1994, Harvard University

**Rayhill, Stephen C.**

**Professor without Tenure, Surgery, effective 8/1/2010**

Prior Non-UW Appointment:  
Associate Professor, Medicine and Surgery, Oregon  
Health Sciences University

Degrees:

- MD, 1987, Columbia University
- BA, 1978, Middlebury College

## **School of Public Health**

### **Department of Epidemiology**

**Cassels, Susan Lynn**

**Assistant Professor without Tenure, Epidemiology, effective 9/1/2010**

Prior UW Appointment:  
Research Associate, Center for Studies in Demography  
and Ecology

Degrees:

- PhD, 2005, Princeton University
- BS, 1998, University of California (Santa Barbara)

### **Department of Global Health**

**Cassels, Susan Lynn**

**Assistant Professor without Tenure, Global Health, effective 9/1/2010**

Prior UW Appointment:  
Research Associate, Arts and Sciences

Degrees:

- PhD, 2005, Princeton University
- BS, 1998, University of California (Santa Barbara)

**Flaxman, Abraham David**

**Assistant Professor without Tenure, Global Health, effective 7/1/2010**

Prior Non-UW Appointment:  
Research Fellow Trainee, Health Metrics, University of  
Washington

Degrees:

- PhD, 2006, Carnegie Mellon University
- BS, 2000, Massachusetts Institute of Technology

**Department of Health Services**

**Williams, Emily Caterina**

**Assistant Professor without Tenure, Health Services, effective 9/1/2010**

Prior Non-UW Appointment:

Research Health Science Specialist (Project Director), VA  
Puget Sound Health Services Research & Development

Degrees:

- PhD, 2009, University of Washington
- MPH, 2003, Boston University
- BA, 1998, Lewis and Clark College

**University of Washington, Bothell**

**Business Program, Bothell**

**Galvin, Benjamin Martell**

**Assistant Professor, Business, Bothell, effective 9/1/2010**

Degrees:

- PhD, 2010, Arizona State University
- MBA, 2003, Brigham Young University (Utah)
- BA, 2000, Brigham Young University (Utah)

**Keskin, Tayfun**

**Assistant Professor, Business, Bothell, effective 9/1/2010**

Degrees:

- PhD, 2010, University of Texas (Austin)
- MBA, 2004, Sabanci University, (Turkey)
- BSC, 2001, Bogazici University (Istanbul)

**Education Program, Bothell**

**Min, Young-Kyung**

**Lecturer, Full-time, Education, Bothell, effective 9/16/2010**

Degrees:

- PhD, 2010, University of Illinois (Urbana)
- MA, 2002, University of Birmingham (UK)
- BA, 1991, Chonnam National University (Korea)

**University of Washington, Bothell**

**Abian, Andrew Moushegh**

**Lecturer, Full-time, Bothell, effective 9/16/2010**

Prior UW Appointment:

Lecturer Part-Time, Bothell

Degrees:

- MS, 1997, University of Washington
- BS, 1987, University of Iowa

**Chen, Tai-Chang**

**Lecturer, Full-time, Bothell, effective 9/16/2010**

Prior UW Appointment:

Lecturer Part-Time, Electrical Engineering

Degrees:

- PhD, 1997, University of Washington
- MS, 1993, University of Washington
- BS, 1988, National Hsing-Hua University (Taiwan)

**Salathe, Eric P.**

**Assistant Professor, Bothell , effective 9/1/2010**

Prior UW Appointment:

Affiliate Associate Professor, Atmospheric Sciences

Degrees:

- PhD, 1994, Yale University
- BA, 1987, Swarthmore College

**Simonsen, Linda Mae**

**Professor, Bothell , effective 9/1/2010**

Prior Non-UW Appointment:

Associate Professor, Mathematics, University of Arizona

Degrees:

- PhD, 2005, Oregon State University
- MA, 1987, Montana State University
- BS, 1984, Augustana College

## VII. STANDING COMMITTEES

## A. Academic and Student Affairs Committee

Digital Humanities

## INFORMATION ONLY

**DIGITAL HUMANITIES**

**Kathleen Woodward** will provide a brief overview of how new computing technologies and new communication media are transforming research and scholarship in the humanities and will offer examples of work done at the University of Washington. Two people from the University of Washington who are deeply involved in the digital humanities – **Raymond Jonas**, Professor of History, and **Jentery Sayers**, doctoral candidate in English – will also be at the meeting to answer questions from the Regents.

**Woodward**, Professor of English at the University of Washington, has been director of the Simpson Center for the Humanities since 2000. In 2005 she announced an initiative on the digital humanities which has supported visiting speakers, special workshops, a task force, faculty research, and graduate and undergraduate courses, and culminated in 2009 with a National Endowment for the Humanities (NEH) Challenge Grant of \$625,000 to endow the UW Digital Humanities Commons. Requiring a \$1,875 million match from new resources to the University of Washington, the Digital Humanities Commons, when fully funded, will be an annual summer think-make tank for collaborative, interdisciplinary projects of UW faculty, graduate students, and staff. As then NEH Chairman Bruce Cole said in making the award, “The Simpson Center will serve as a national model for the transformation of traditional humanities centers in the digital age.”

The author of *Statistical Panic* (2009), Woodward is the editor of *The Myths of Information: Technology and Postindustrial Culture* and the coeditor of *The Technological Imagination: Theories and Fictions*. In addition to grants from NEH, Woodward has been project director on grants from the National Endowment for the Arts, the Rockefeller Foundation, the Paul K. Allen Family Foundation, the American Council of Learned Societies, and the Woodrow Wilson National Fellowship Foundation and has participated in many recent digital humanities projects undertaken by the Mellon Foundation. She is a member of the Executive Committee of the international consortium HASTAC (Humanities, Arts, Science, and Technology Advanced Collaboratory) and was president of the Consortium of Humanities Centers and Institutes

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Digital Humanities (continued p. 2)

(CHCI) from 1995-2001. Woodward's first appointment as a tenure-track faculty member was at the University of Wisconsin-Milwaukee in conjunction with the NEH-funded Program in Cultural and Technological Studies, an innovative undergraduate curriculum supported by the School of Engineering and the College of Arts & Sciences. Woodward holds a B.A. in Economics from Smith College and a Ph.D. in Literature from the University of California at San Diego.

Email: [kw1@uw.edu](mailto:kw1@uw.edu)

#### **Raymond Jonas**



I grew up in Silicon Valley. My best friends in high school in the seventies were techies whose idea of fun was building computers from components – something I still do and still enjoy. Since then, my interests in scholarship and technology have never strayed far from one another. Part of my training as a graduate student involved querying tape-mounted nineteenth century demographic data via punch cards. A program I wrote as a graduate student at Berkeley to maintain my teaching and research bibliographies “PBR – Personal Bibliographic Reference” was picked up by the University of Washington in 1985 and marketed – with manual and 5.25” floppy – as part of an effort to generate revenue from faculty-written software.

At the risk of sounding like a scaled-down version of Al Gore, I am proud to claim credit for the creation, in 1991, of the listserv now known as H-France. Today, H-France is *the* forum and information clearing house for thousands of scholars working on francophone studies worldwide.

Visualization – increasing information bandwidth through images – has been a core theme in my scholarship. In my first book *Industry and Politics in Rural France, 1870-1914* (Cornell UP, 1995) I used graphical (AutoCAD) and mathematical software (123, QuickSurf) to map complex demographic data as isopleths. In effect, I invoked the analogy of contours in the landscape to show demographic change as ‘peaks’ and ‘valleys’ that the lay reader could easily interpret.

*France and the Cult of the Sacred Heart: An Epic Tale for Modern Times* (California UP, 2000) concerned the political culture of counter-revolution in France after 1789, especially as it related to Catholic rituals and monuments. I used pilgrimage records and GIS to map the geography of pilgrimage over space and time and to show that pilgrimage – stimulated by special train fares, group hotel rates, and hosted package tours – pioneered some of the recognizably modern forms of organized leisure.

My current research concerns Ethiopia – the only African country to fend off colonization during the Scramble for Africa. *The Color of Africa: Black and White at the*

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Digital Humanities (continued p. 3)

*Battle of Adwa* (Harvard UP, forthcoming) is the story of Africans seeing to their own freedom. I have secured the domain name BattleOfAdwa.org and, over the coming months, I will flesh out my vision of the digital monograph by posting animations, voiceover, interview footage, location shots. This “short-form digital content” will extend the concept of the scholarly monograph at the same time that it validates alternative forms of scholarly production in the humanities.

Going forward, I believe that the great challenges facing the digital humanities concern visualization, collaboration, and venue. How can visualization enhance the richness and accessibility of knowledge? How can collaboration – the sharing of scholarly and technical tasks – facilitate that process? How can we develop new venues and new audiences for the humanities and how can we maintain the highest scholarly standards as we do so?

Email: [Jonas@uw.edu](mailto:Jonas@uw.edu)



## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Digital Humanities (continued p. 4)



**Jentery Sayers** is a PhD Candidate in English at the University of Washington, Seattle, and a Project for Interdisciplinary Pedagogy Fellow in Interdisciplinary Arts and Sciences at the University of Washington, Bothell. Supported by a Simpson Center Fellowship in 2009-2010, Sayer's dissertation is a cultural history of magnetic recording from 1860 to the present.

Sayers was awarded a National Endowment for the Humanities Summer Fellowship on "Broadening the Digital Humanities" at the University of Southern California to digitally compose his dissertation as a form of multimodal, web-based scholarship. He has published his work in the electronic journal *Kairos: A Journal of Rhetoric, Technology, and Pedagogy* as well as in the collection of essays *Writing and the Digital Generation: Essays on New Media Rhetoric*

(2010).

At the University of Washington, he has taught technology-focused courses in English composition, literary criticism, cultural studies, media studies, and the comparative history of ideas. He received the 2010 K. Patricia Cross Future Leader Award from the Association of American Colleges & Universities, the 2010 Undergraduate Research Mentor Award from UW's Undergraduate Academic Affairs at the UW, and the 2008 *Kairos* & Bedford St. Martin's Press Graduate Student & Adjunct Faculty National Teaching Award for computers and composition.

He is currently co-organizing The Humanities and Technology Camp Pacific Northwest, which will occur at the UW in late October. He also serves on the steering committee for the University of Victoria's Digital Humanities Summer Institute, the steering committee for the national consortium Humanities, Arts, Sciences, and Technology Advanced Collaboratory (HASTAC), and the editorial board for *Kairos*.

Email: [jentery@uw.edu](mailto:jentery@uw.edu)

# Digital Humanities at the University of Washington

Kathleen Woodward

Director, Simpson Center for the Humanities  
Professor, English

# Pioneer Projects

- **Early Buddhist Manuscript Project**

Richard Salomon (Asian Languages & Literature)

- **Digital Egypt**

Scott Noegel (Near East Languages & Civilization)

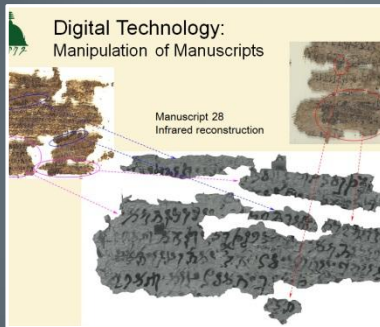
- **Electronic *Piers Plowman***

Mícheál Vaughan (English) & Terry Brooks (iSchool)

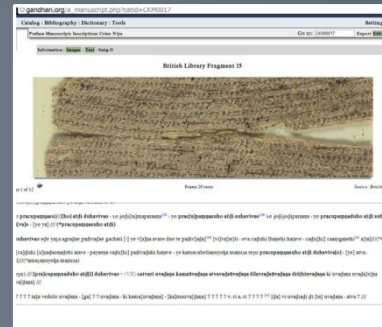
# Early Buddhist Manuscript Project

## Richard Salomon (Asian Languages & Literature)

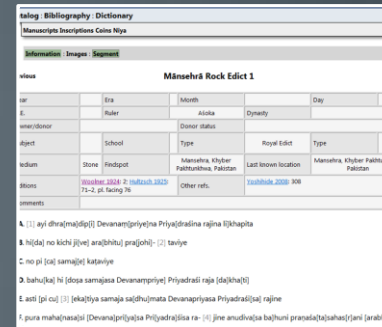
### Infrared Reconstruction



### Text & Image



### Database



### Dictionary



# Digital Egypt

Scott Noegel (Near Eastern Languages & Civilization)

UNIVERSITY LIBRARIES  
UNIVERSITY of WASHINGTON

Home : Favov

Digital Collections

Special Collections : All Collections

## Ancient Near East Photographs

This collection, created by Professor Scott Noegel, documents artifacts and archaeological sites of the ancient Near East. While the majority of the collection depicts structures and sites dating from 3000 BCE to 200 CE, the collection also has images of more recent sites, such as the al-Azhar Mosque and the modern creation, Lake Nasser. Currently, all images are of Egypt and Israel, although plans exist to eventually add images from Anatolia, Syria, Iraq, and Iran.

### About the Database

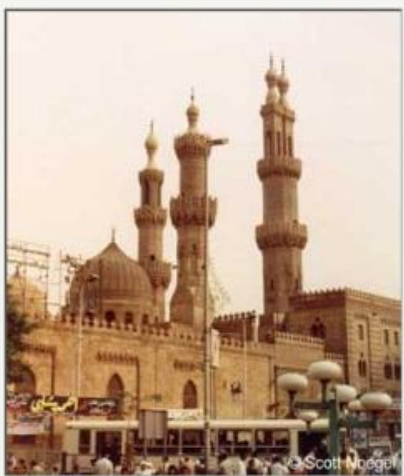
The images were collected over a ten year period by University of Washington scholars, and the images included in this database were chosen to facilitate research and to supplement general reading in a variety of disciplines. The richness of this image collection can be seen in the diversity of the topics represented by the images within. In addition to topic-specific images, one can find pictorial data to supplement to the study of pharaonic history, daily life in ancient times, ancient art, architectural features, and the history of religions (Egyptian, Canaanite, Israelite, Judaism, Coptic Christianity, Early Islam, etc.).

Images were scanned at 300dpi using an Umax Astra 2000 scanner and saved at 72dpi as jpg files. Alterations were made with Adobe Photoshop.


The images in this collection are owned by Professor Scott Noegel. For permission to use these images you must send an inquiry to Dr. Scott Noegel at [snoegel\[at\]u\[dot\]washington\[dot\]edu](mailto:snoegel[at]u[dot]washington[dot]edu).

Dept. Near Eastern Languages and Civilizations  
University of Washington  
Box 353120  
Seattle, WA 98195  
<http://faculty.washington.edu/snoegel/>

^ top of page ^

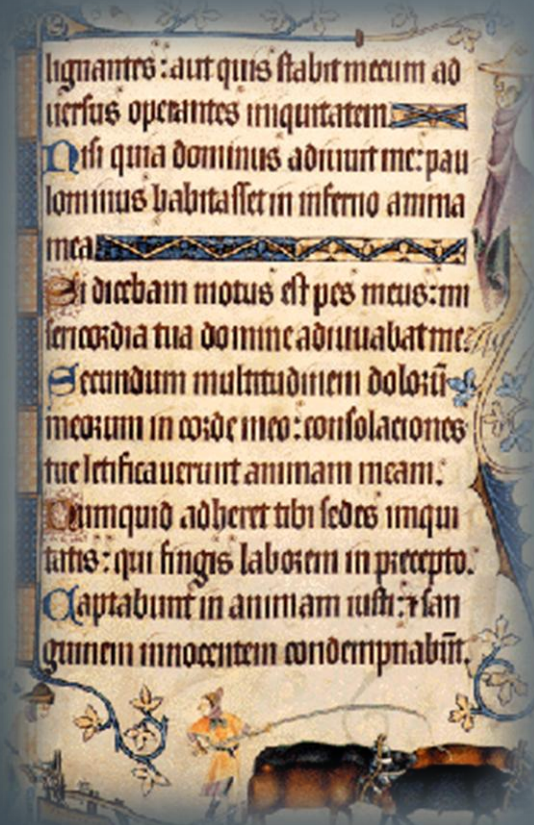


Al-Azhar Mosque



# Electronic *Piers Plowman*

Míceál Vaughan (English) & Terry Brooks (iSchool)

Screenshot of the Piers Plowman (3.1) software interface. The window title is "Piers Plowman (3.1)". The menu bar includes "Poem", "Select stylesheet", "Create HTML", "Special chars", "Process HTML", and "Help". The main area is divided into two panes. The left pane shows a table of text analysis with columns for various words and their corresponding values. The right pane shows a list of lines with their corresponding text. The text in the right pane is highlighted in green.

1	null	Xmt	null	null	no	no
Sessith	cease	null	true	Cease		
Sessyth	cease	Sess <small>small</small> THORN	false			
now	null	null	true	null	no	no
.	null	Xmt	null	null	no	no
"	null	Xmt	null	null	yes	no
seyde	null	null	true	said	yes	
seyde	null	null	false	said	yes	
the	null	smallTHORNe	null	null		
king	null	null	null	null	no	no
.	null	.	null	null	yes	no
"	null	Xmt	null	null	no	no
I	null	null	null	null	yes	no
suffre	put up with	null	null	suffr		
ow	null	null	true	you	yes	no

1 Pessus quartus de visione .  
2 " Sessith Sessyth now , " seide seyde the king , " I suffre you no no lengere .  
3 Ye shuln schul saughten sawtyn , for sothe , and serue me bothe .  
4 Kisse Cus hire hure , " queth quod the king , " Consience Conciens , I hote , "  
5 " Nay , be by Crist God , " queth quod Consience Conciens , " cunqe conqe me rathere ;  
6 But Resoun rede me ther to ther-bille , arst wole wil I deiqhe deye . "  
7 " And I comoude commaunde the , " queth quod the king Xmt to Consience Conciens thanne .  
8 " Rape Rap the to riden ryden , and Resoun that thou thu fecche .  
9 Comaunde Commaunde hym that he come , my counseil counseyle to here .  
10 For he shal schal rewelwe rewle my reasume rewme , and rede me the beste

Vaughan

1 The King orders both of them to stop arguing: the 'YOGHou' is more likely a plural than a polite singular pronoun addressed to Consience, a point reinforced by 'bothe' at the end of the second line. (He addressed Consience as 'thou' earlier [108-9].) While the King thought Meed was winning the argument (216-17), his reaction here suggests that he is unpersuaded by Consience's counterargument about the two kinds of reward and the equation of Lady Meed only with the negative version. The kiss of reconciliation (equivalent to the modern deal-sealing handshake) ordered by the King is rejected by Consience. The King is made to appear somewhat weak by what follows.

```
<unit value="sonne" glossterm="sun"  
midEngSpelling="null"  
oldReading="true" modernSpelling="sun"  
space="no" special="no" />
```

# Larger Publics

- **The September (11<sup>th</sup>) Project**  
David Silver (formerly Communication)
- **Seattle Civil Rights & Labor History**  
James Gregory (History)
- **Great Depression in Washington State**  
James Gregory (History)

# The September (11th) Project

David Silver



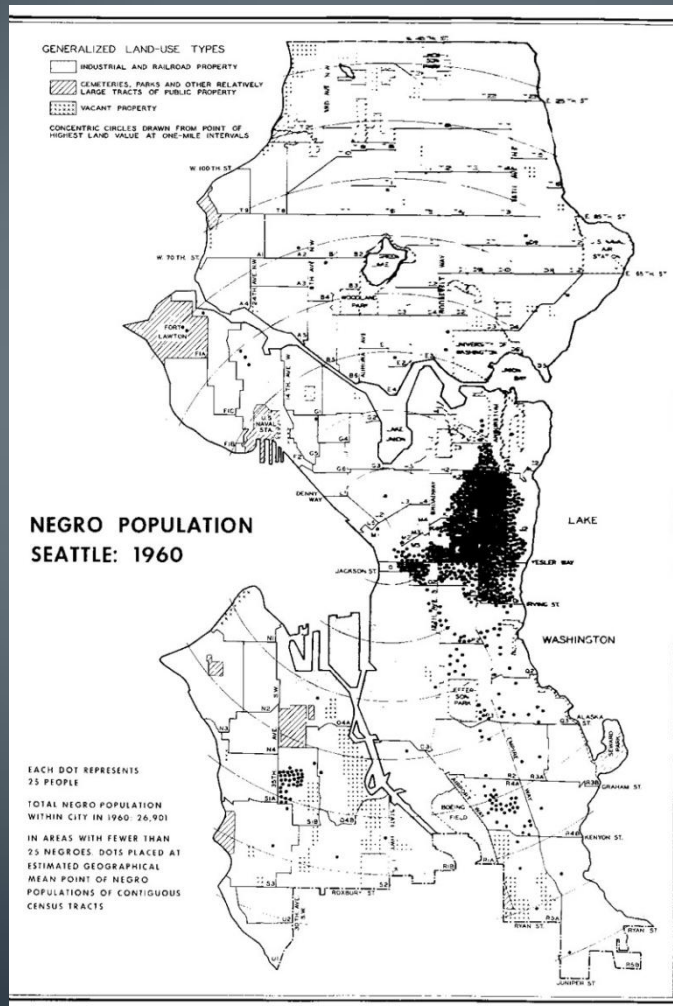
Connecting the World  
One Library at a Time





# Seattle Civil Rights & Labor History

James Gregory (History)



# The Great Depression in Washington State

## James Gregory (History)



- Home
  - About
  - Photographs & Films**
  - Economics & Poverty
  - Hoovervilles
  - Strikes & Unions
  - Politics
  - Public Works
  - Radicalism
  - Civil Rights
  - University of Washington
  - Culture & the Arts
  - Everyday Life
  - Theatre Arts
  - Maps
  - Timelines/Who's Who
- Google Search  Go
- Browse Content

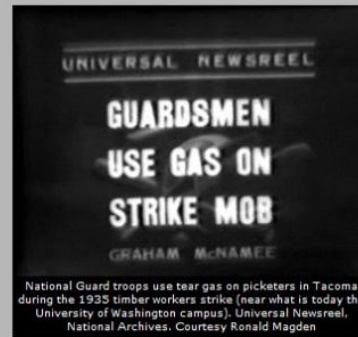
### Photographs & Films

Here are collections of photographs, newsreels, and films depicting important aspects of the Great Depression in Washington State. Click on an image below to be taken to a special thematic album.



#### [Dorothea Lange's Yakima Valley Collection](#)

The Farm Security Administration commissioned Dorothea Lange to chronicle central Washington's Yakima Valley migrant and agricultural laborers in 1939. View Lange's images, culled from the Library of Congress photograph archives.



#### [Films and Newsreel footage](#)

Here are two newsreel clips from Tacoma and Seattle and a short film about the 1934 Longshoreman's strike. Courtesy Ronald Magden.

# Computational Humanities & Data-Mining

- Indus Script

Rajesh Rao (Computer Science & Engineering)

- Google Books

Peter Leonard (Doctoral Student, Scandinavian Studies)

# Deciphering the 4500-year-old Indus Script

Rajesh Rao (Computer Science & Engineering)

AI REDUX

## Probabilistic Analysis of an Ancient Undeciphered Script


Rajesh P.N. Rao, *University of Washington*

Probabilistic methods for analyzing sequences are providing new insights into the 4,000-year-old undeciphered script of the Indus civilization.

In the latter half of the 19th century, railway workers in British India found an almost inexhaustible supply of precisely cut baked bricks at Harappa, a small town located in present-day

Indus cities, as in other Bronze Age civilizations. No extravagant royal palaces, pyramids, or ziggurats have been found. What archaeologists have unearthed in large numbers are tiny seals like those shown in Figure

representing either a word or a syllable. What the Indus signs actually mean remains a mystery, although the number of books claiming to have deciphered the script could occupy



# Google Books

Peter Leonard (Doctoral Student, Scandinavian Studies)

The Official **Google** Blog

Insights from Googlers into our products, technology, and the Google culture.

## Our commitment to the digital humanities

7/14/2010

It can't have been very long after people started writing that they started to organize and comment on what was written. Look at the 10th century [Venetus A manuscript](#), which contains scholia written fifteen centuries earlier about texts written five centuries before *that*. Almost since computers were invented, people have envisioned using them to expose the interconnections of the world's knowledge. That vision is finally becoming real with the



# Expanding the Book Beyond Print: Multi-Modal Tracks

- Ray Jonas (History)
- Jentery Sayers (English)

# Ray Jonas

## The Color of Africa: Black & White at the Battle of Adwa

### Harar



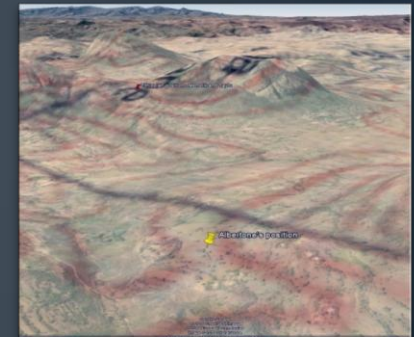
### Menelik March



### Menelik



### Adwa




# Jentery Sayers

## Sound Reproduction Technologies & 20<sup>th</sup>-Century Literature

How Text Lost Its Source  
Jentery Sayers, Author  
Live

Sign in or Register  
for additional privileges

Read Here, Stored There



The following pages are about untrustworthy texts. Not fabricated tales, unreliable narratives, or forged documents, but fleeting and ephemeral inscriptions. They are untrustworthy because they are fickle. Immaterial, even. They disappear. They are easy to lose, misplace, or modify. Unlike their predecessors, they are always in two places at once—read here and stored there. They are no doubt duplicitous. And yet they garner unquestioned authority. Precisely because they are so difficult to pin down, people carry strange faith in them.

Consider an example.

How Text Lost Its Source  
Jentery Sayers, Author  
Live

Sign in or Register  
for additional privileges

Previous on path Path Overview, page 2 of 14 in path Next on path

Arthur B. Reeve's Science Fiction Detective Tales

Reeve in Cosmo

### The Wireless Wire-tappers

Reeve on the Radio

1 annotation

1 of 2

During magnetic recording's early history, the physical distance between the telegraphone and its potential commercial base is generally overlooked in histories of technologies and media. When compared with post-World War II climates, when tape recorders became increasingly prevalent in U.S. homes and businesses, at the beginning of the 20th century the telegraphone was never a tangible object for popular use or artistic experimentation. That said, it did manage to float from under the industrial tents of R&D, if only in a more conceptual manner.

The *Telegraphone Path* explores some of these conceptualizations through readings of Arthur B. Reeve's science fiction detective tales, published in pulp magazines (such as *Cosmopolitan*) throughout the 1910s and '20s. Although the telegraphone plays a somewhat minor role in Reeve's work, its appearances are undoubtedly curious, educating its readers about magnetic storage without referencing much (if any) of the technical details. Reeve's fiction also marks a point when the detective genre was morphing alongside the introduction of new storage technologies, with the objectivity of forensic science and technical expertise lending support to the traditional detective's otherwise subjective intuitions. For instance, one of his best-known and best-selling series—about the detective, Professor Craig Kennedy—relies heavily on the incorporation of what were then bleeding edge technologies (such as the telegraphone) into narratives, where they are pivotal to inconspicuously capturing evidence and documenting presumably private activities.

Kenneth van Dover (1994) writes: "[R]eaders of the Kennedy series had the sense of painlessly acquiring current information about developments in science and technology. Reeve was careful in his research; Kennedy's machines (physical and intellectual) were often of quite recent design, and Kennedy's exposition of their mechanisms and their powers was accurate" (162). The irony is that not many people (including those at the American Telephone Company) really knew what the powers of telegraphone were. That is, even if it disseminated hot-off-the-press information about new technologies, the Kennedy series was not short on



# Jentery Sayers

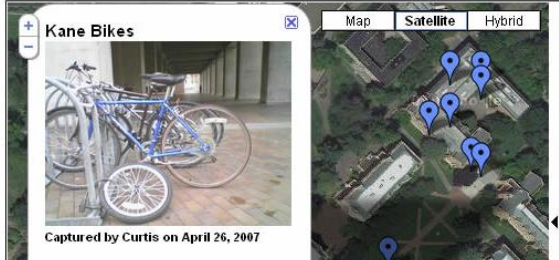
## Teaching & Learning

the context the argument tech specs example materials credits search

### the virtual university geoblogging project

Interactive Map of the Archive (Zoom In/Out, Move Around) calendar

**Kane Bikes** Map Satellite Hybrid



Captured by Curtis on April 26, 2007

August 2010

M	T	W	T	F	S	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

recent captures

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# THATCAMP PNW


The Humanities and Technology Camp


Search

Have questions about THATCamp PNW? Email the organizers at [THATCampPNW@gmail.com](mailto:THATCampPNW@gmail.com).


## THATCamp on Twitter


 briancoxall: It also appears that the new avatar also resists embiggening on the #thatcamp website. Score! *25 minutes ago*

 thatcamp: THATCamp Canberra is the first BootCamp ever. Their line-up: Data Viz, APIs, Mapping, Text Encoding: <http://thatcampcanberra.org/boot> *2 hours ago*

 thatcamp: There have been 11 THATCamps so far, and there are 20 being planned. So that makes 31 total THATCamps in 2-3 years. Wow. *2 hours ago*

## October 23rd & 24th, 2010 @ the University of Washington, Seattle

 23 Aug 10 @ Jentery Sayers  
**BootCamp Sessions**

 23 Aug 10 @ Jentery Sayers  
**Our Participants**

Thank You to Microsoft Research      Johanna Drucker Visits the UW

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

*In Joint Session With*

B. Finance, Audit and Facilities Committee

Public Opinion Research Results

INFORMATION ONLY

The Public Opinion Research project, led by External Affairs, is aimed at assessing Washington voter opinions about the UW on current issues and to track longer term trends. The results are used to inform strategic direction and to help frame internal and external communications. Cocker Fennessy, Inc. of Seattle and Moore Information, Inc. of Portland conducted the qualitative and quantitative research respectively. Anne Fennessy (Partner, Cocker Fennessy) and Bob Moore (President, Moore Information) will present the results.

*Attachment*

Public Opinion Research Results: Slides to be projected

# Public Opinion Research

# University of Washington



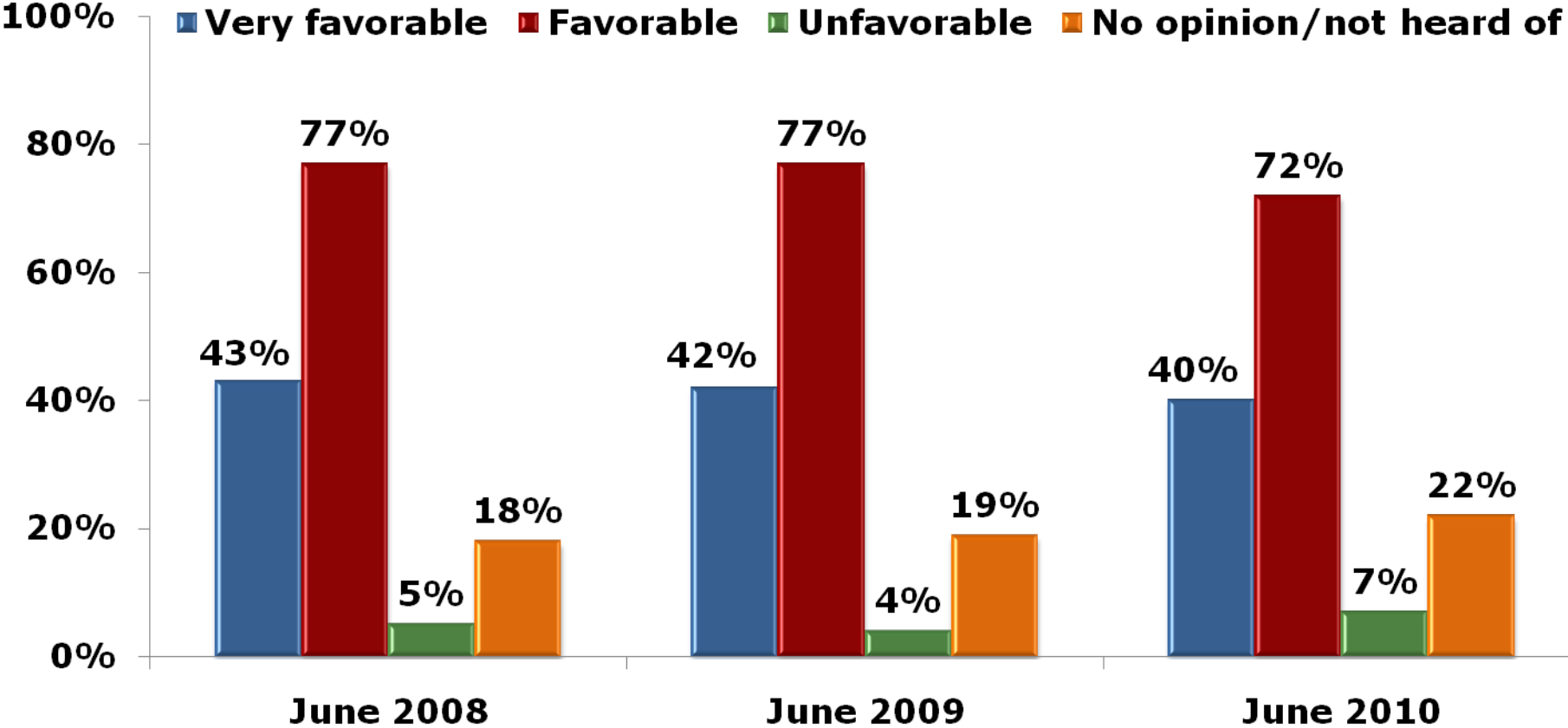
# 2010 Overall Research Objectives



- Assess current public views of UW
- Measure against the 2008 and 2009 baselines
- Inform UW decisions
- Frame communications

# UW Image Remains Widely Positive

“In general, do you have a very favorable, a somewhat favorable, a somewhat unfavorable, or very unfavorable opinion of the University of Washington? If you have no opinion or have never heard of the University, just say so.” (Q1)



# **UW Image: Key Subgroup Highlights**

## **Most impressed with UW (very favorable)**

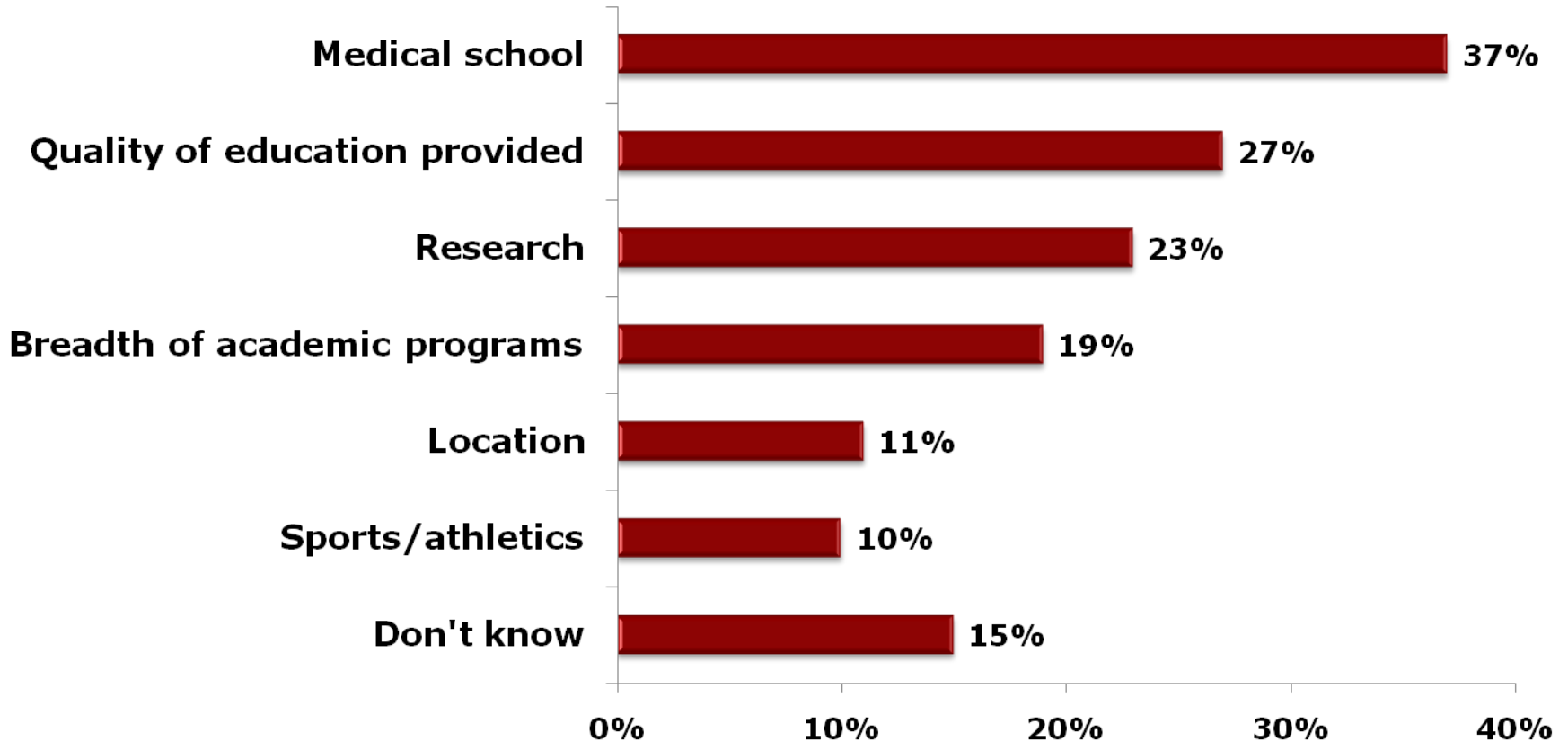
- ❑ Those who feel a connection to UW
- ❑ College grads
- ❑ Seniors
- ❑ Long-time WA residents
- ❑ Annual HH income of \$50K - \$99K

## **Least likely to have an opinion of UW**

- ❑ Central and SW WA residents (Yakima and Portland TV Market counties)
- ❑ Annual HH income of less than \$50K
- ❑ No connection with UW
- ❑ 0-12 years education
- ❑ Resided in WA less than 15 years

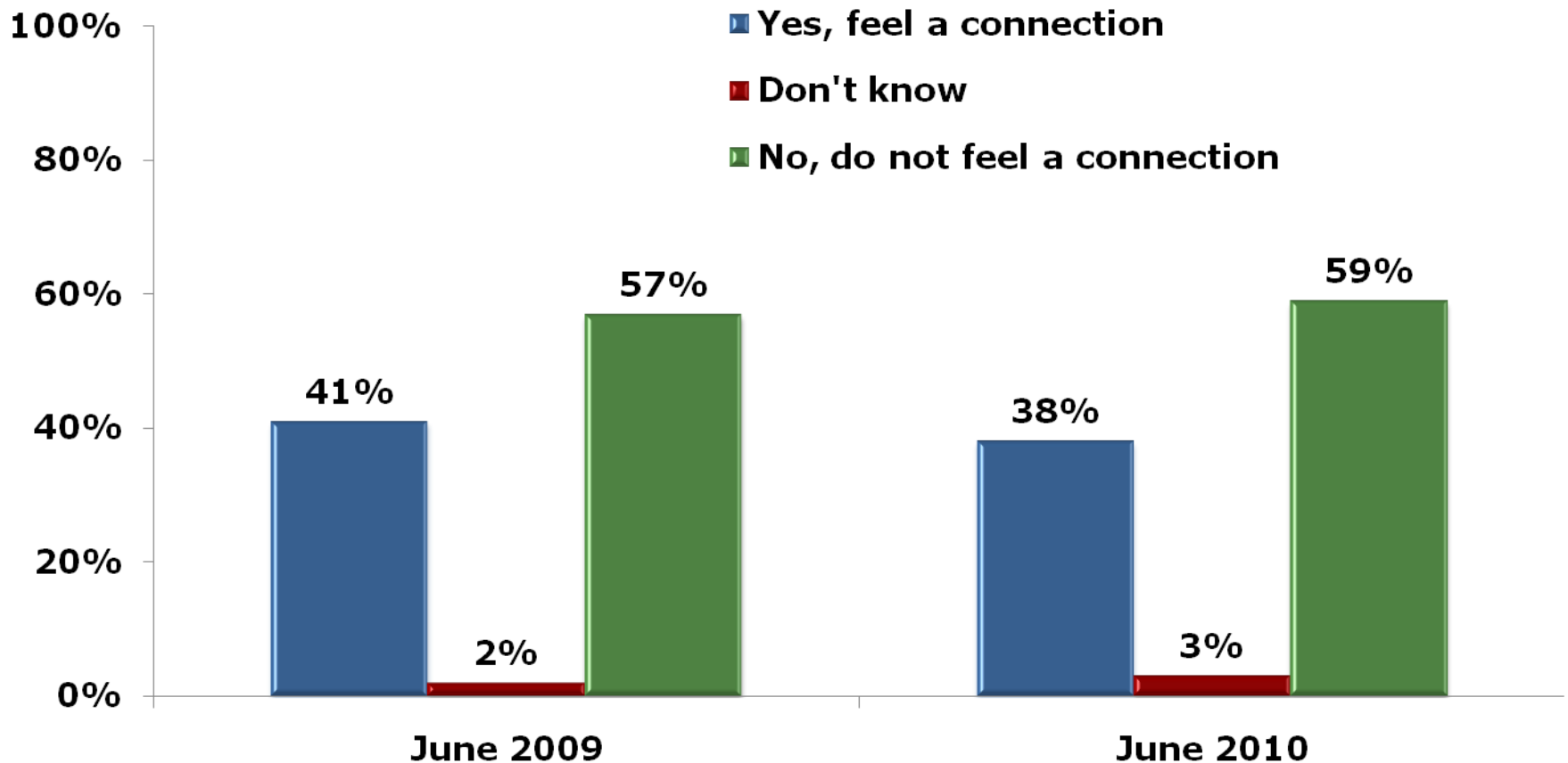
# Major Strengths of the UW

“Which of the following do you think are the major strengths of the University of Washington?”  
(Q2, ACCEPT TWO RESPONSES)



# Personal Connections to the UW

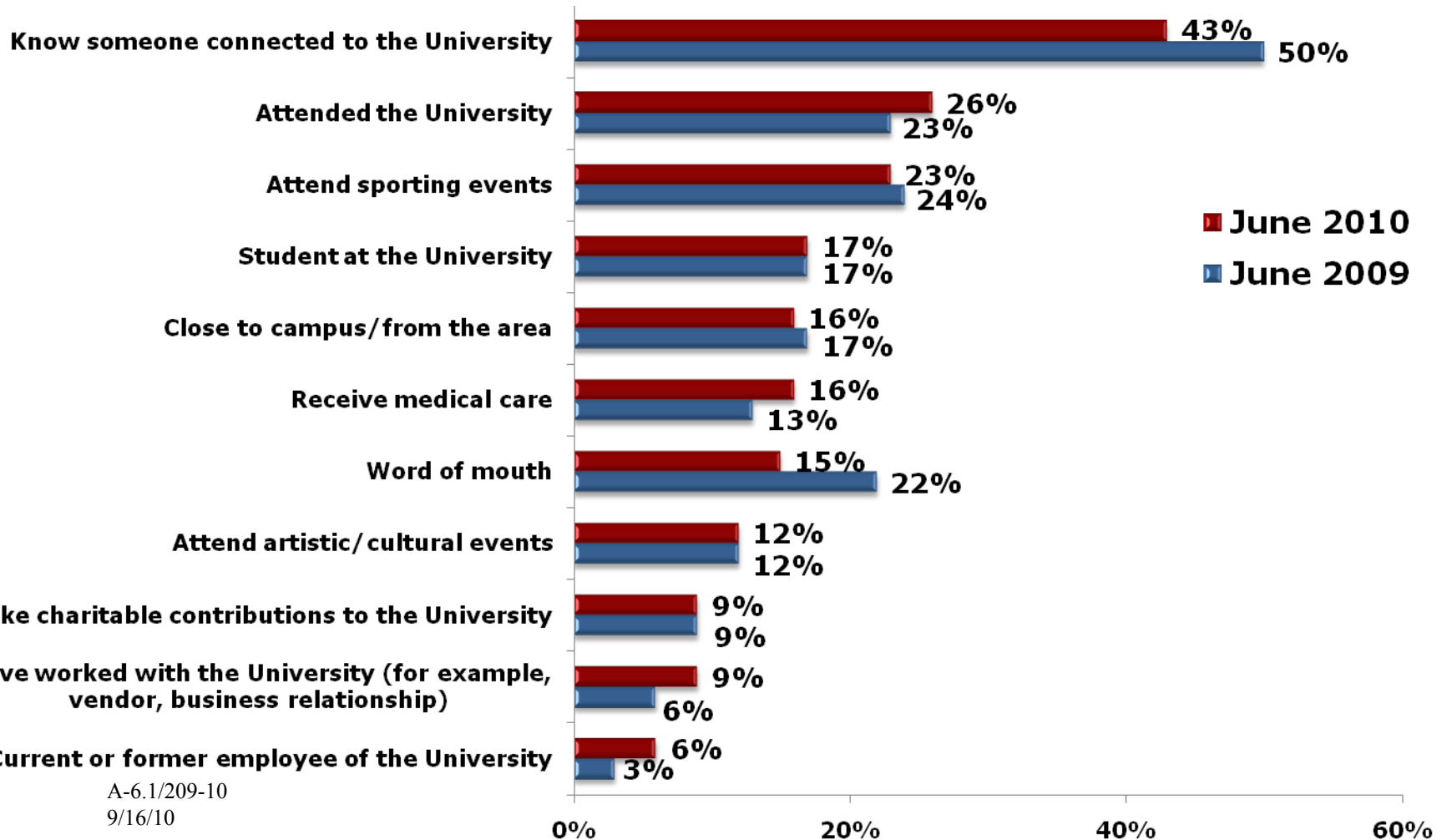
“Do you feel you have a connection to the University of Washington, or not?” (Q51)





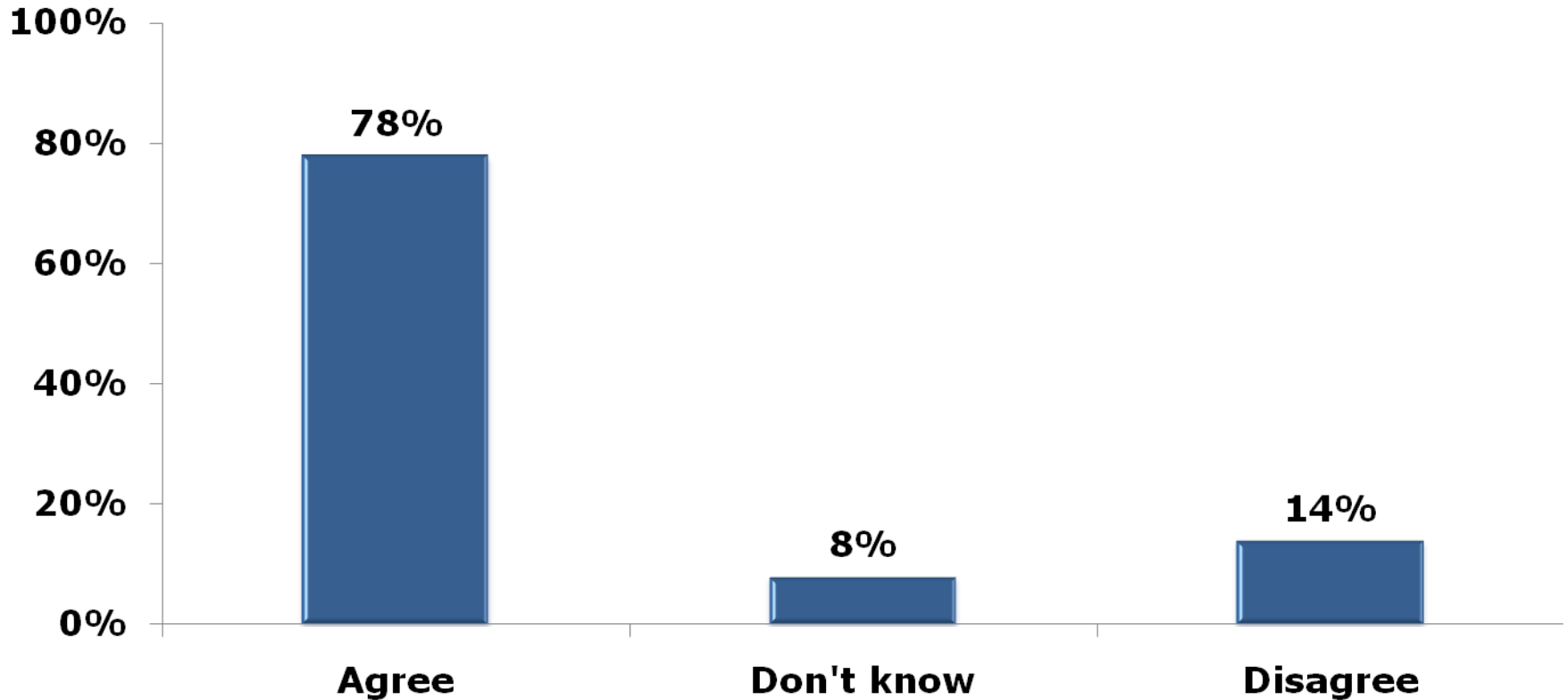
# Connections to the UW

IF HAVE A CONNECTION WITH UW IN Q51: "What is that connection?" (Q52, N=191)



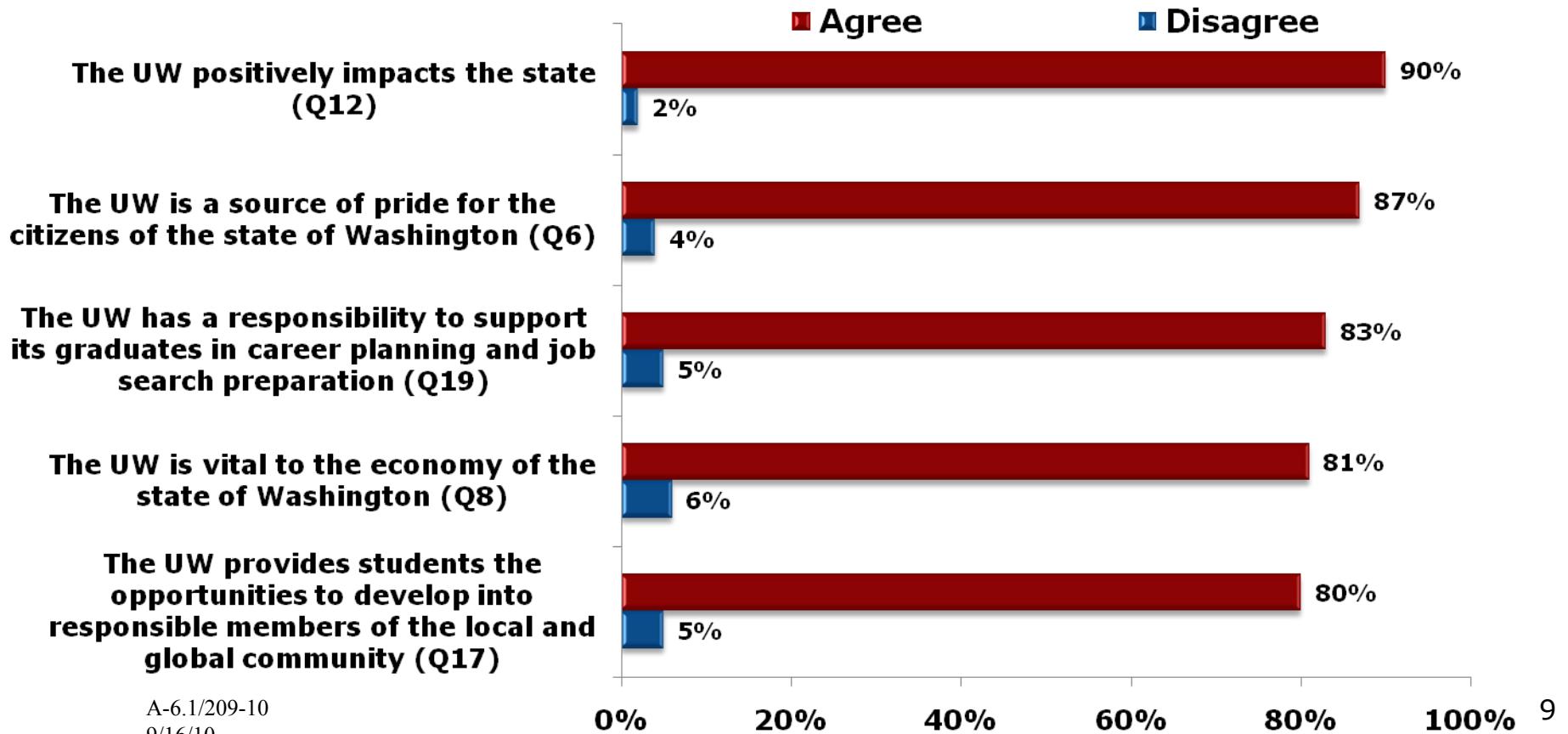
# Most Agree They Get Something Out of the UW

“Do you agree or disagree that you get something out of the University of Washington whether you attend the University or not?” (Q46)

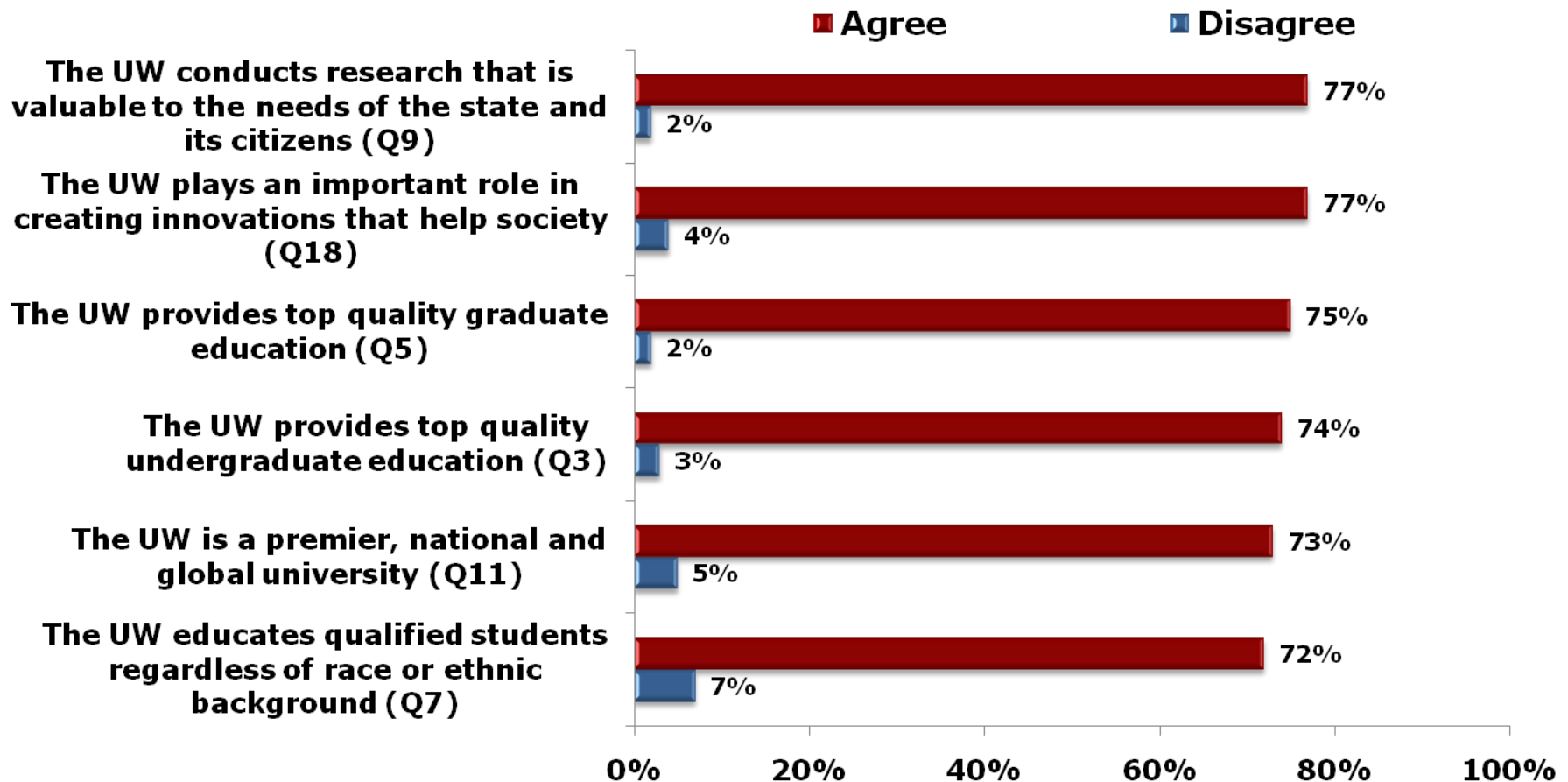


# Statements About the UW

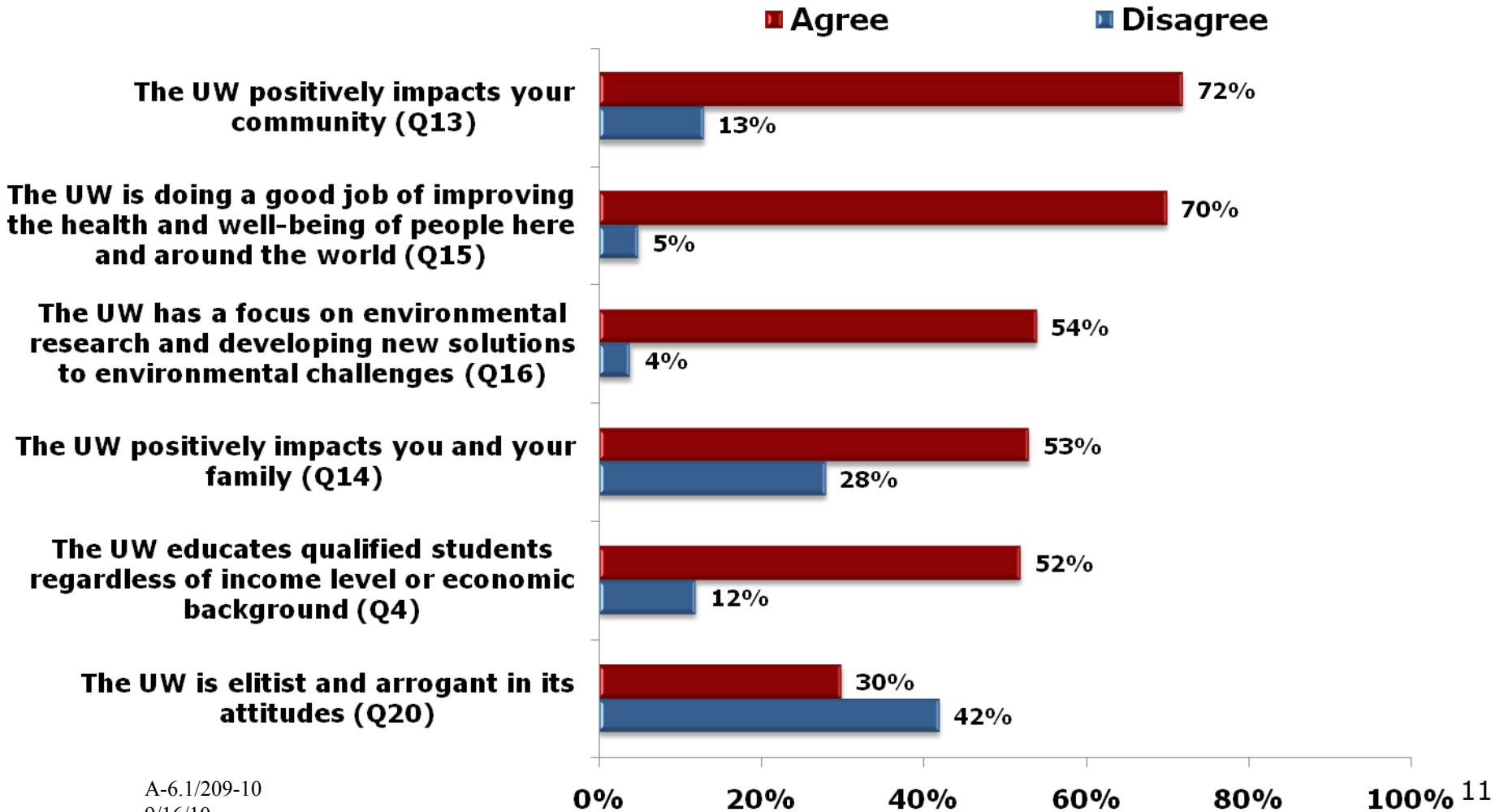
“Now I am going to read a few statements about the University of Washington. Please tell me if you strongly agree, somewhat agree, somewhat disagree, or strongly disagree with each statement. If you don’t know or have no opinion, just say so.”



# Statements About the UW



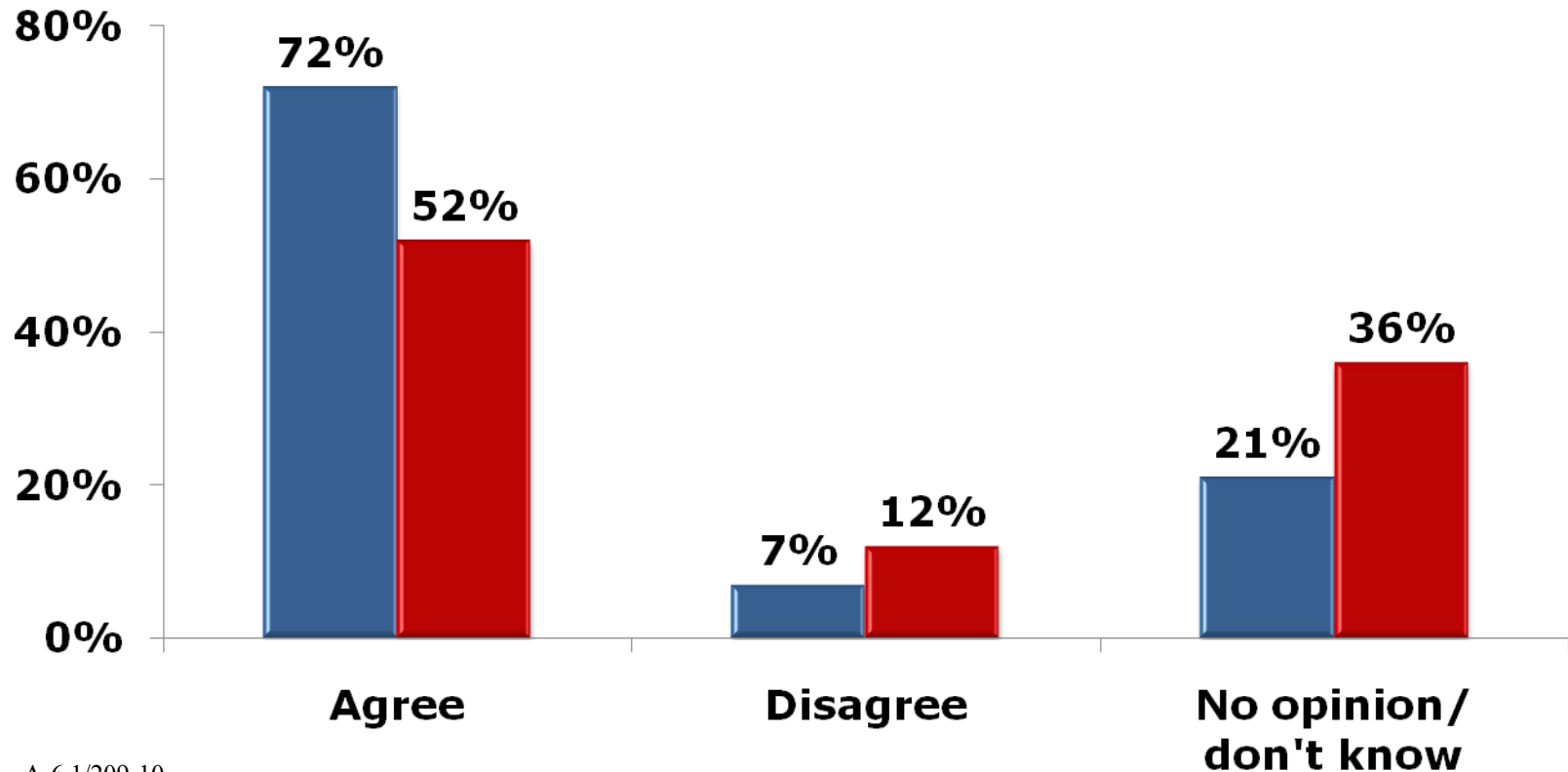
# Statements About the UW



# UW Perceived More Responsive to Ethnic Diversity than to Financial Diversity

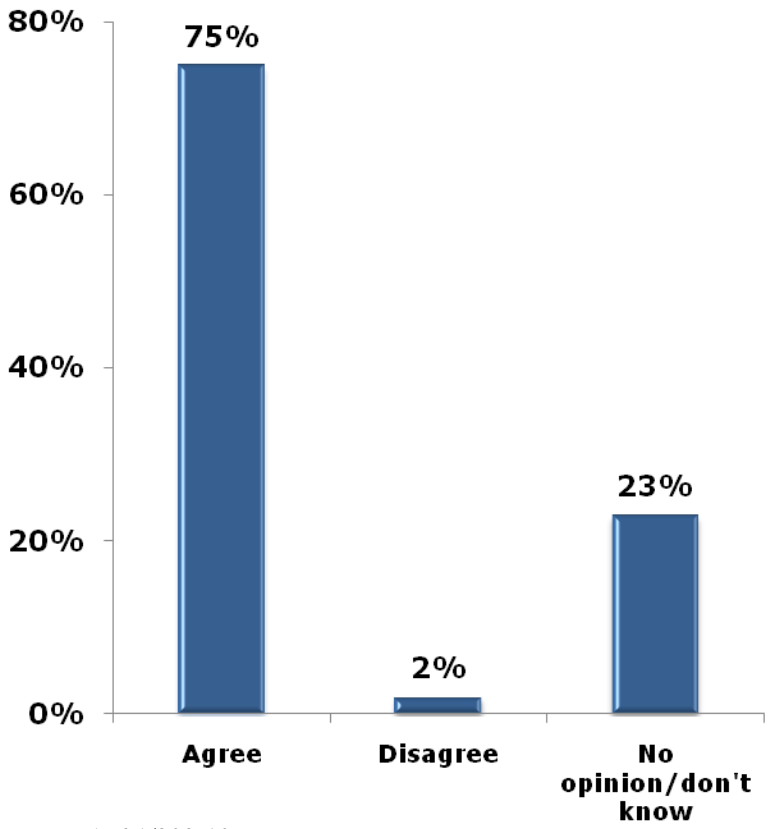
"The University of Washington educates qualified students regardless of race or ethnic background." (Q7)

"The University of Washington educates qualified students regardless of income level or economic background." (Q4)

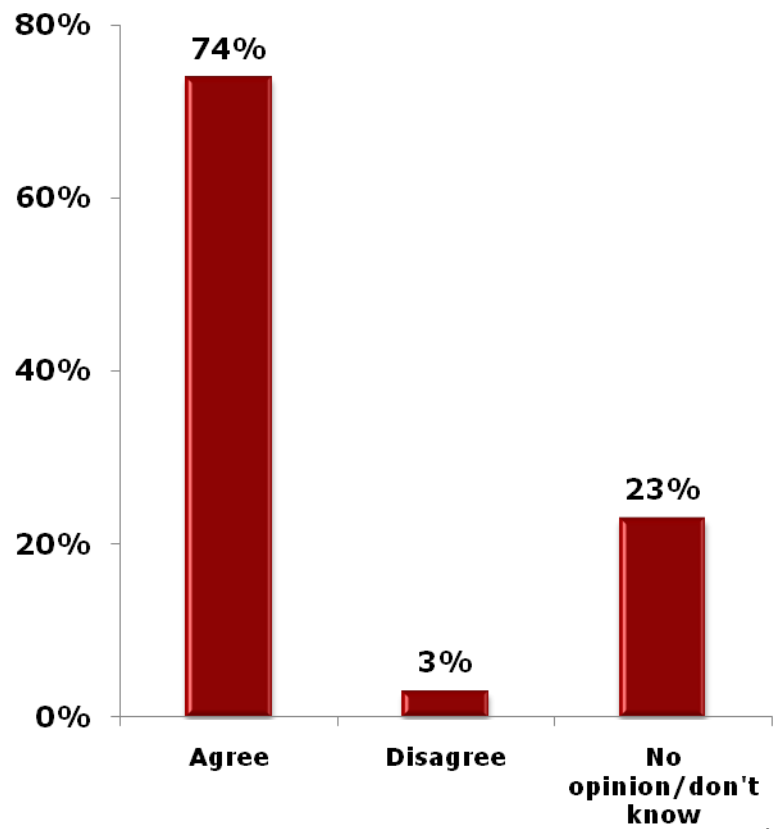


# Public Equally Impressed with Quality of UW Graduate and Undergraduate Education

**"The University of Washington provides top quality graduate education." (Q5)**



**"The University of Washington provides top quality undergraduate education." (Q3)**



# Statements About the UW: 2008 - 2010

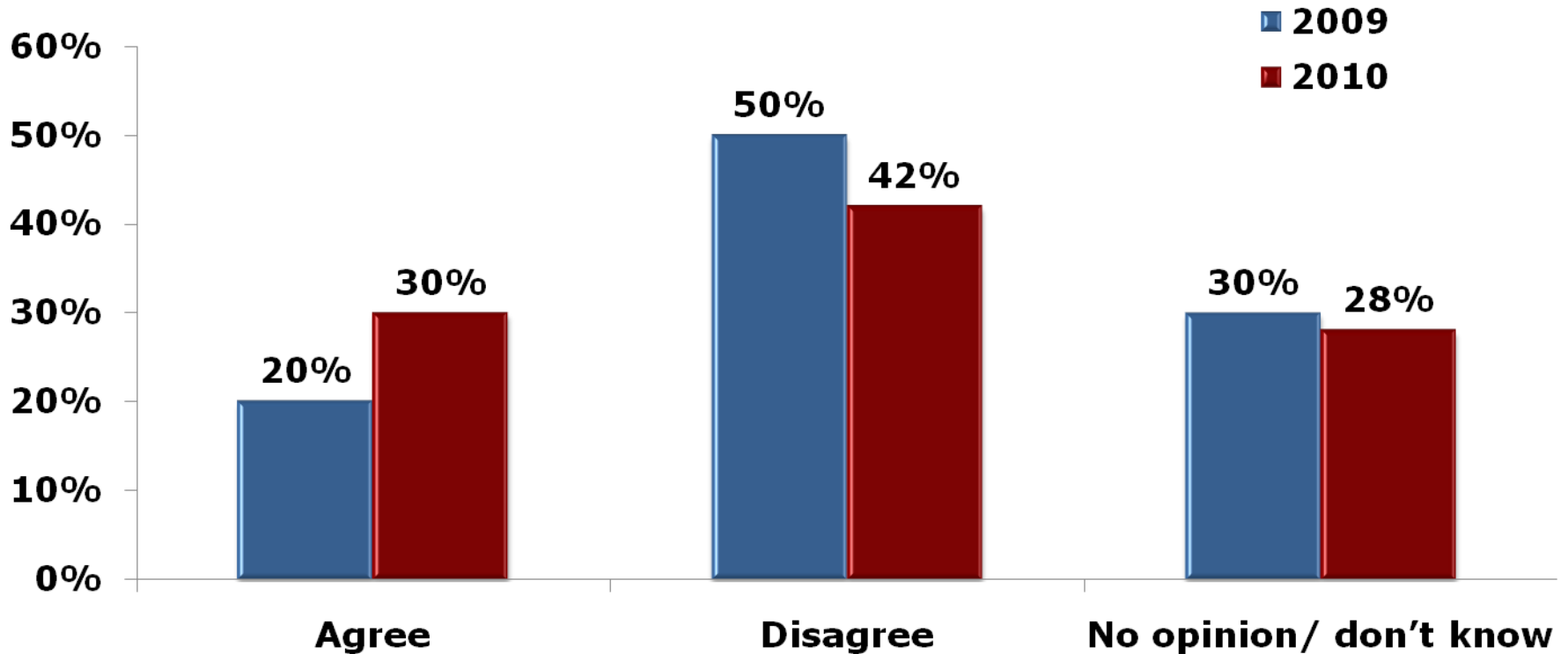
## (% Agree)

	June 2008	June 2009	June 2010
The University of Washington positively impacts the state	89%	87%	90%
The University of Washington is a source of pride for the citizens of the state of Washington	87%	84%	87%
The University of Washington is vital to the economy of the state of Washington	80%	79%	81%
The University of Washington conducts research that is valuable to the needs of the state and its citizens	82%	76%	77%
The University of Washington provides top quality undergraduate education	78%	73%	74%
The University of Washington educates qualified students regardless of race or ethnic background	80%	72%	72%
The University of Washington educates qualified students regardless of income level or economic background	56%	51%	52%



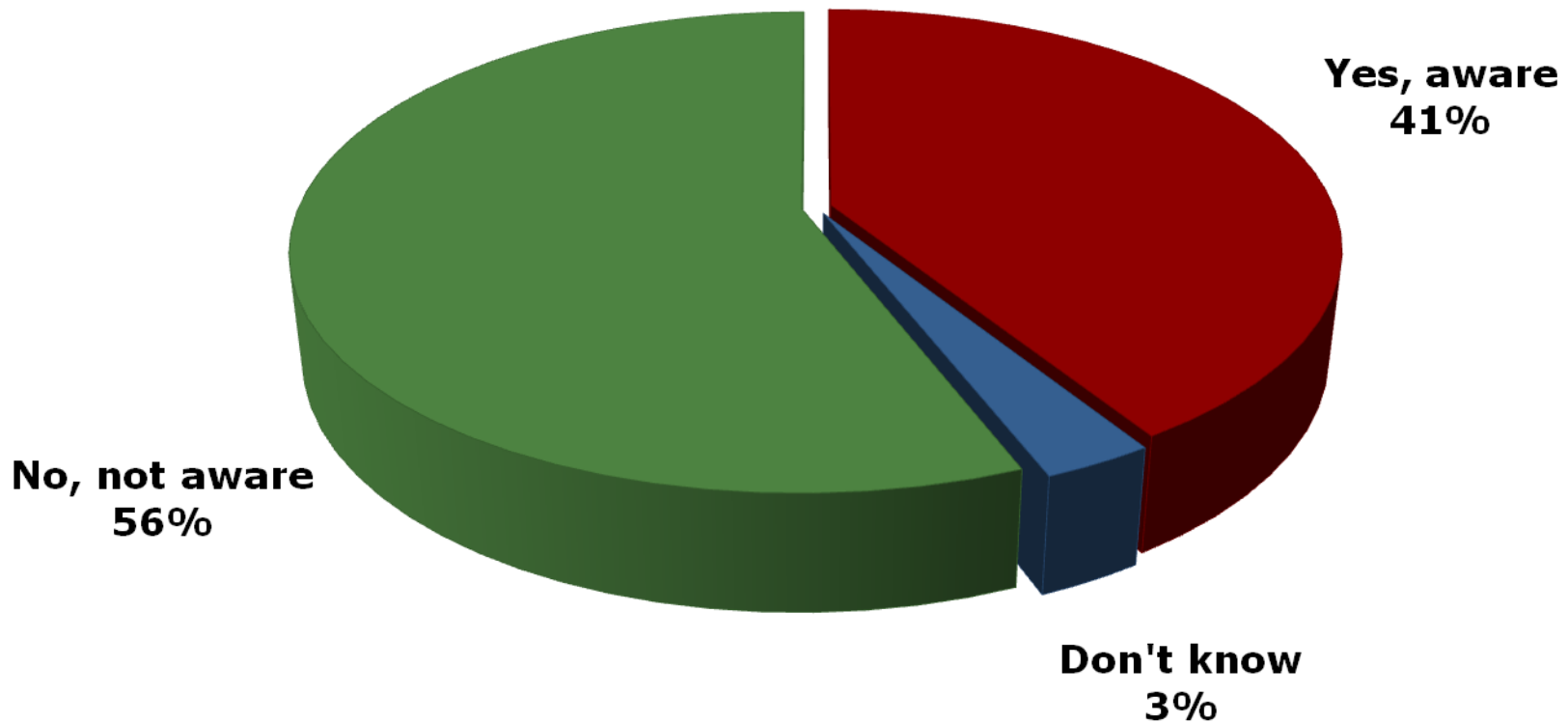
# IS UW Perceived as "Elitist" and "Arrogant?" 2009 vs. 2010

"The University of Washington is elitist and arrogant in its attitudes." (Q20)



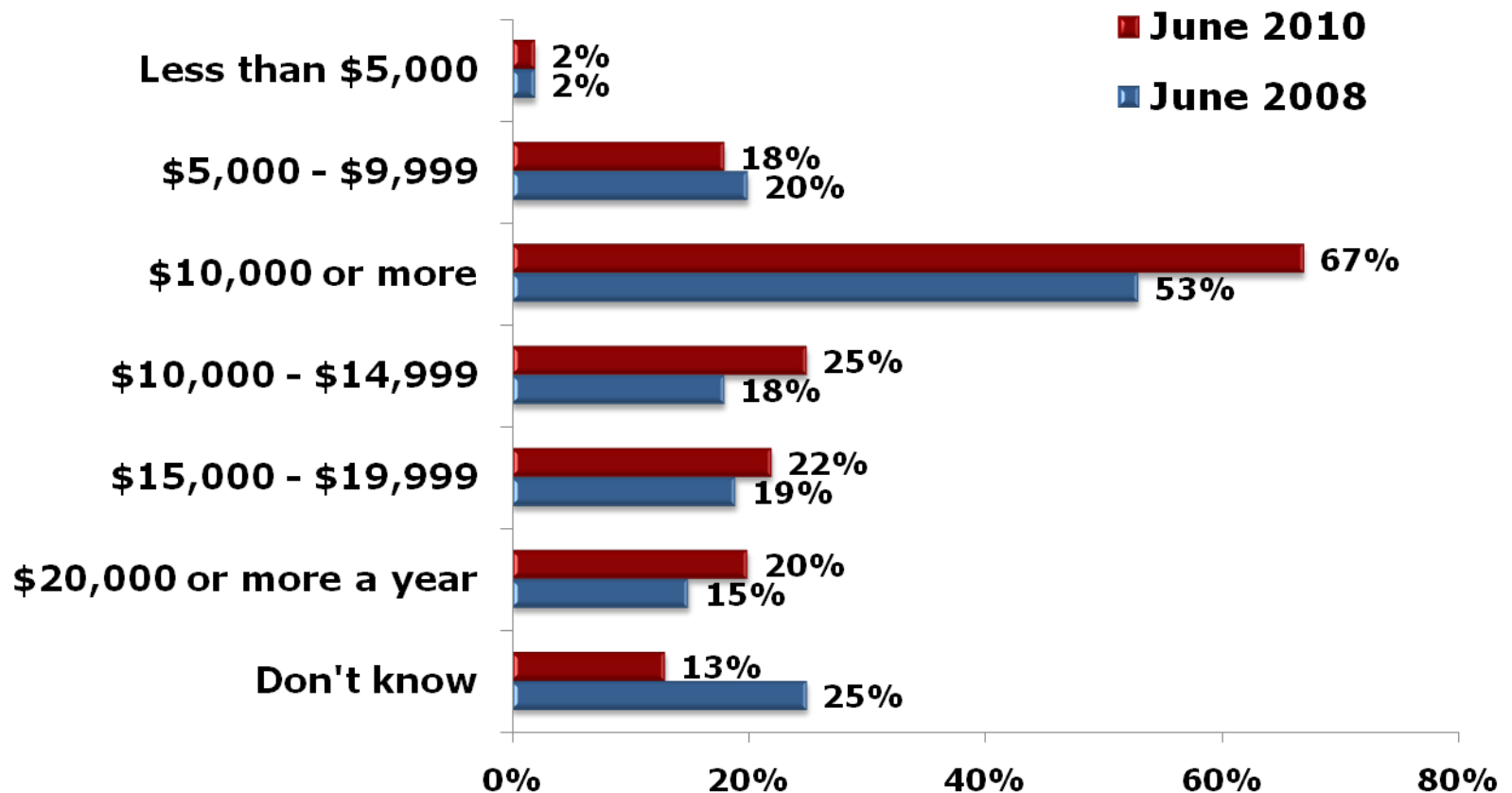
# UW Job Generation

“Are you aware or not aware that the University of Washington helps to generate jobs for almost 70,000 people in the state of Washington?” (Q26)



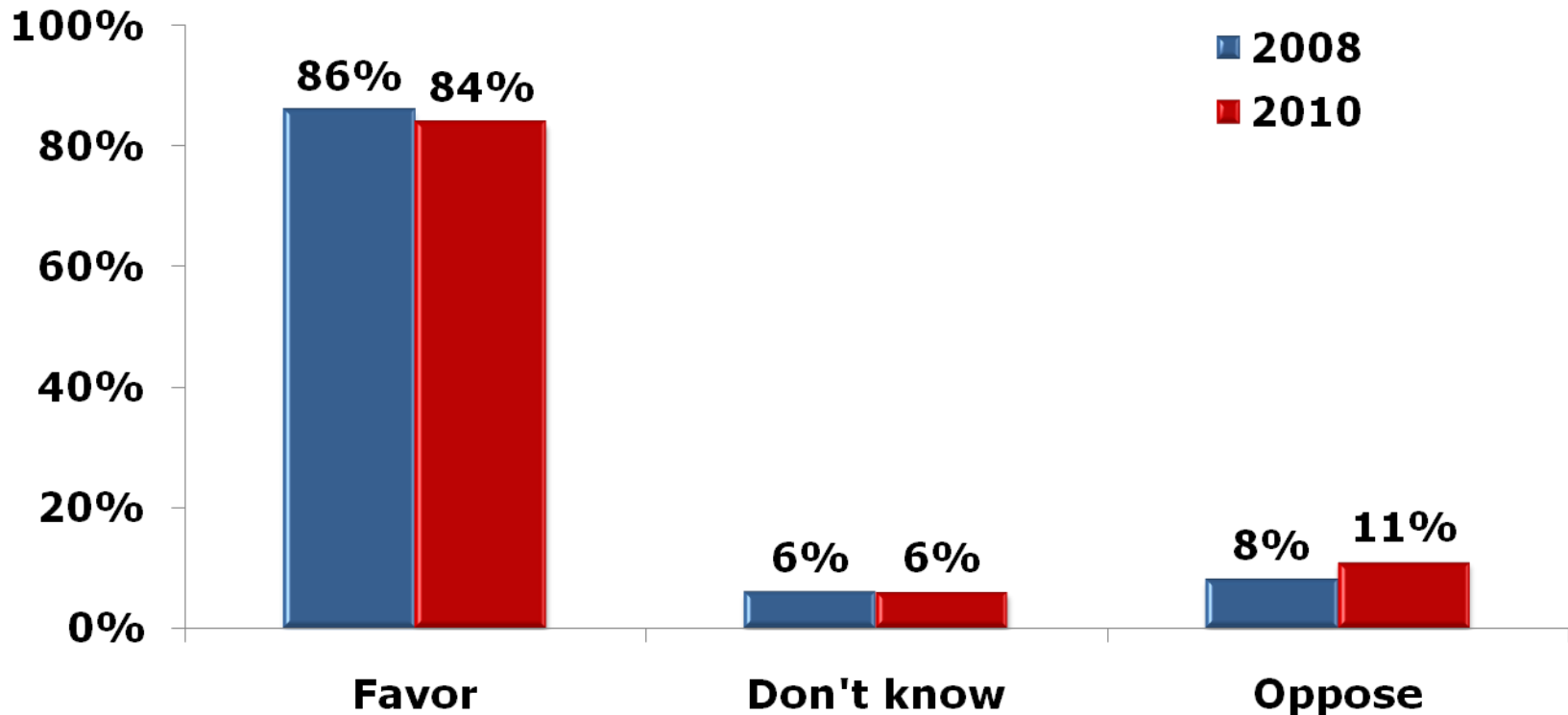
# UW Tuition and Fees: *Expectations are Higher than Reality*

“What do you think are the costs of tuition and fees for one year of undergraduate education at the University of Washington for an in-state student?”\* (Q27)



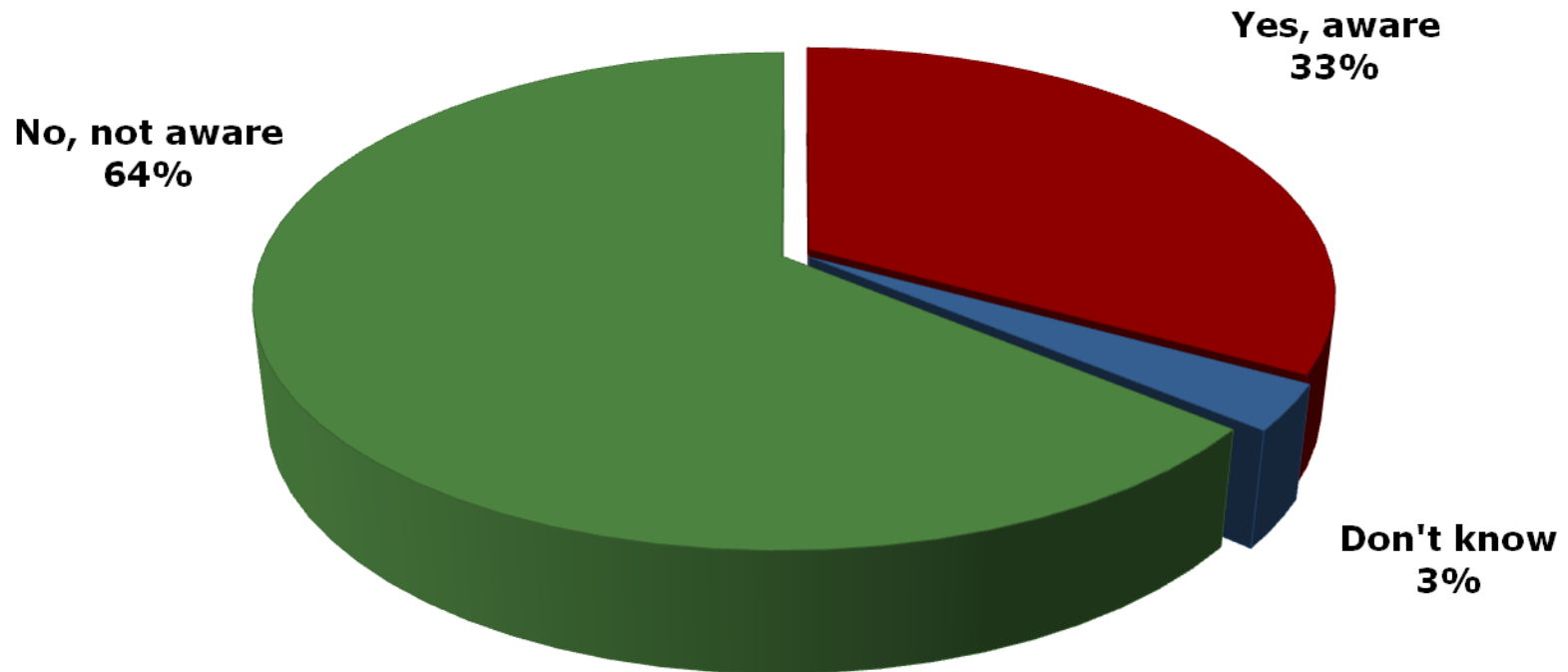
# Wide Support for the Husky Promise

“As you may be aware, the Husky Promise Program pays full tuition and fees for Washington students from low-income and lower-middle income families that are admitted to the University of Washington. In general, do you favor or oppose programs like this?” (Q29)



# Funding Husky Athletics

“Are you aware that Husky athletics is a self-sustaining department, and uses no taxpayer dollars?” (Q38)



# Research and Discoveries at UW: 2008 -2010

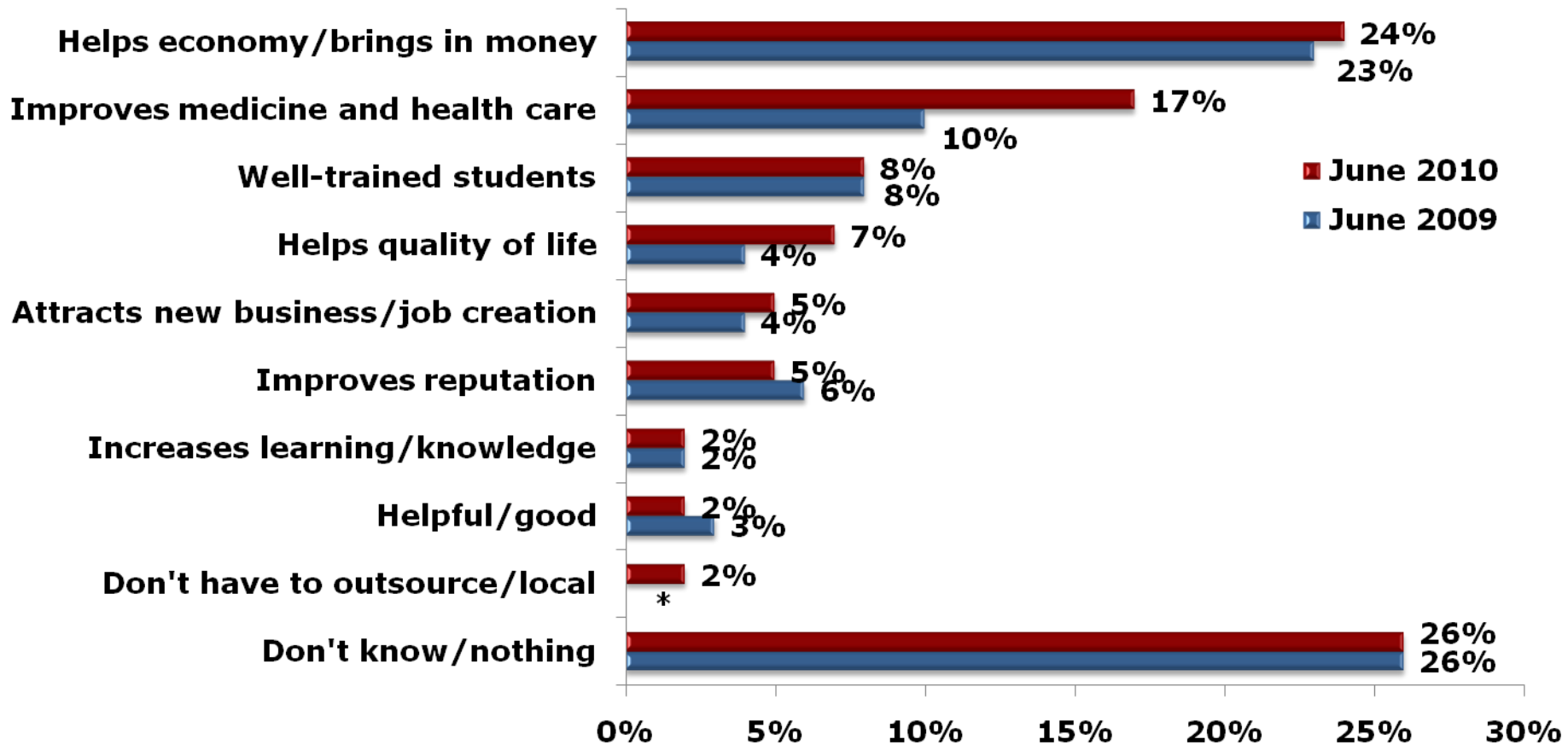
“What is the first thing you think of when someone says ‘research and discoveries at the University of Washington?’” (Q39)

	2008*	2009*	2010
Medical research/advancement	41%	39%	29%
Cancer research and development	5%	10%	9%
Innovative research solutions	--	--	7%
Medical school	--	--	6%
Experimentation	--	--	3%
Scientific studies	6%	3%	2%
Environmental	4%	**	2%
Good school	3%	5%	2%
Veterinary field/animal science	1%	2%	2%
None/nothing/refused	7%	3%	3%
Don't know	27%	20%	20%

\*Question wording in 2008 and 2009 was slightly different – did not say “discoveries”

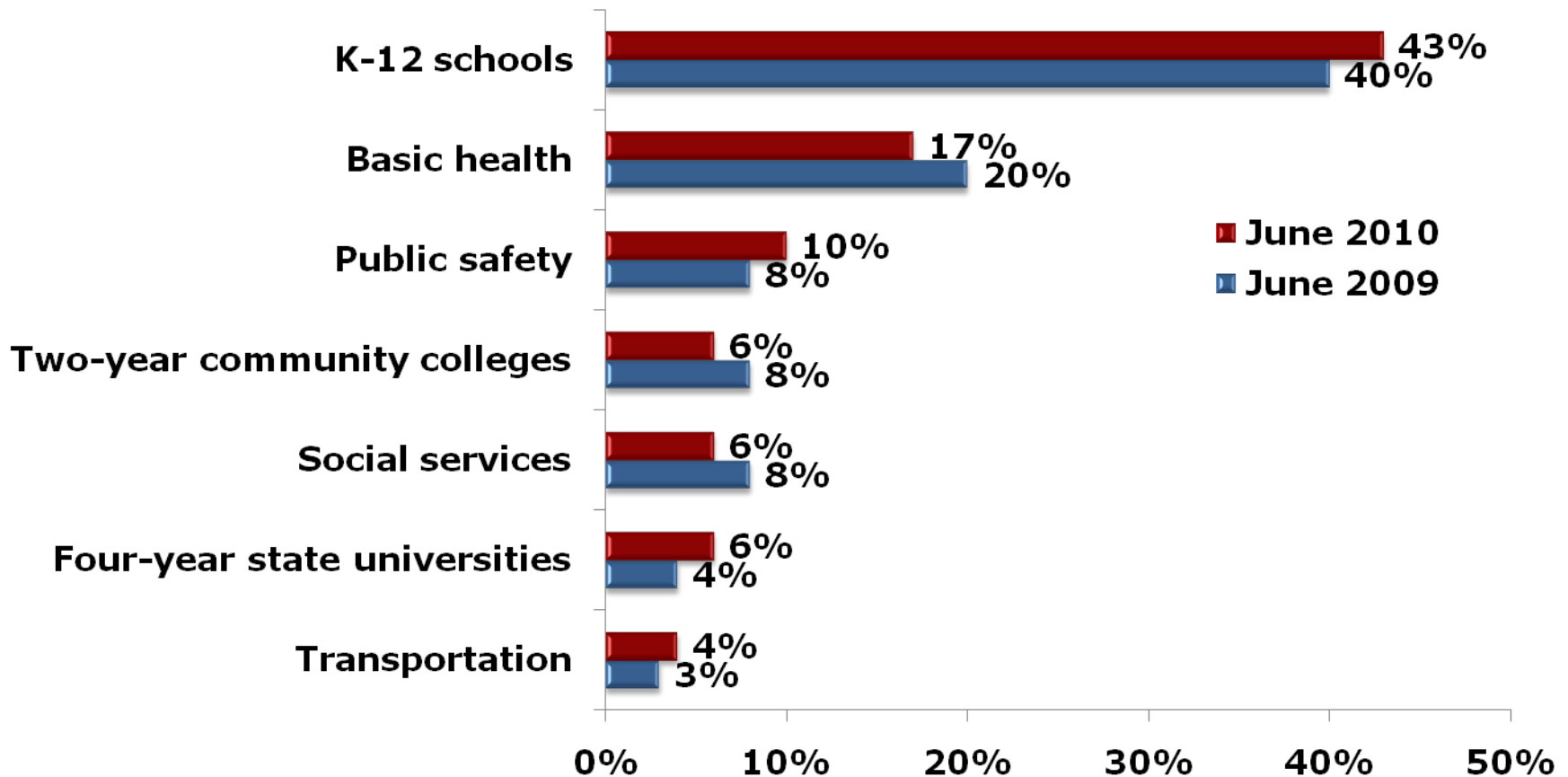
# Voters Perceive UW Research as Beneficial to the State in Many Ways

“As you may know, the University of Washington is a major research university. What, in your opinion, is the major benefit of this for the state of Washington?” (Q40)



# State Funding Priorities

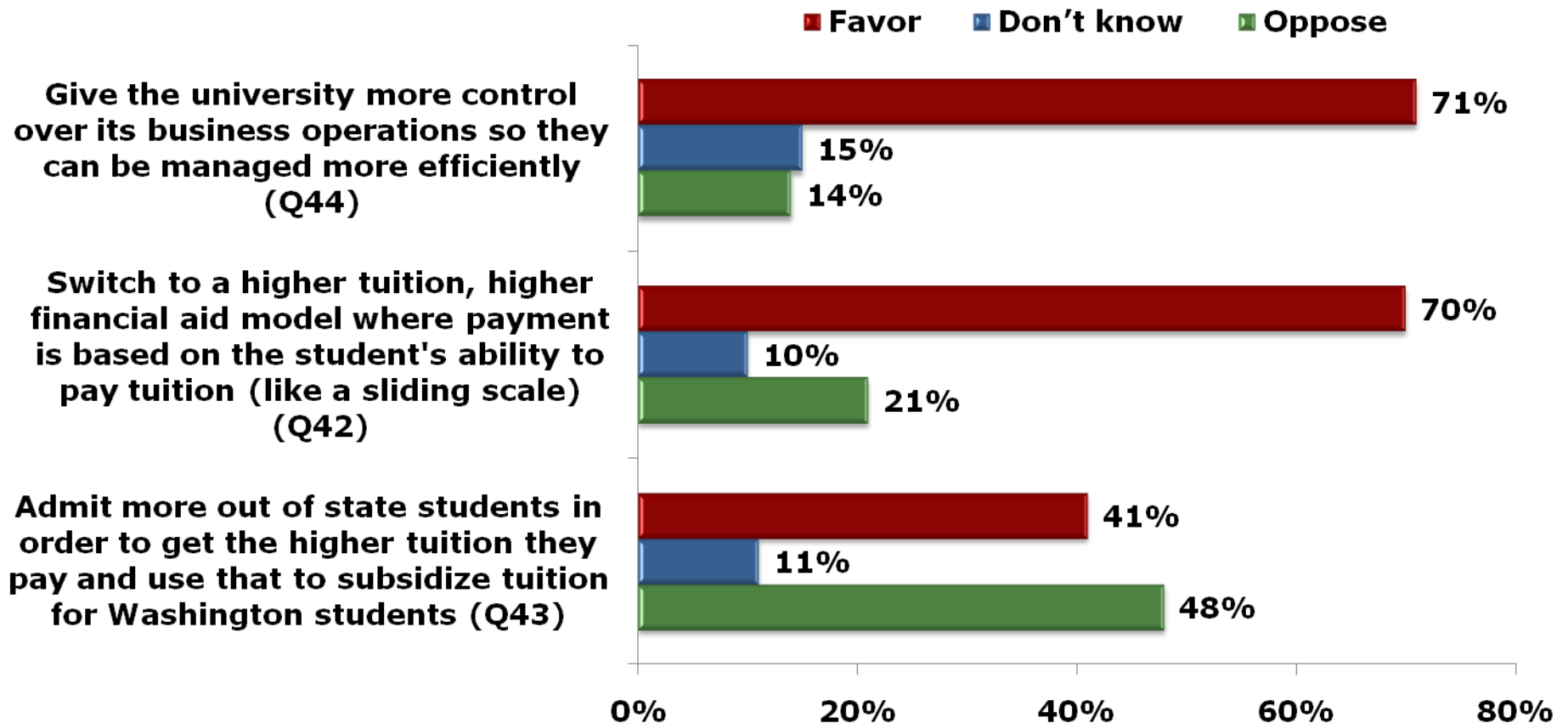
“In these difficult times when the state is looking at prioritizing what can and cannot be funded, which one of the following do you think should receive highest priority for funding?” (Q41)





# Addressing Budget Issues

“Now here are some proposals to help the University of Washington address budget cuts. Please tell me if you favor or oppose each.”



# Addressing Budget Issues: 2009 vs. 2010

**Switch to a higher tuition, higher financial aid model where payment is based on the student's ability to pay tuition (like a sliding scale)**

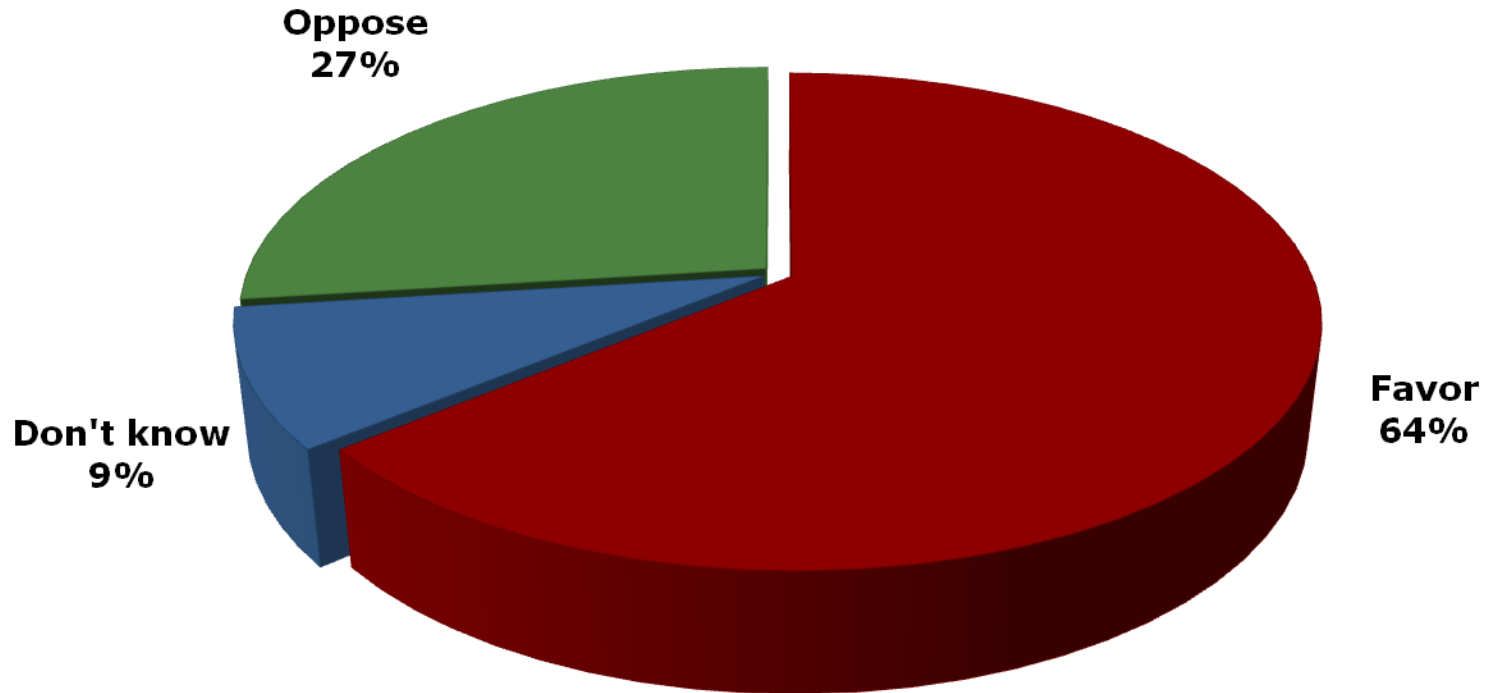
	<b>2009</b>	<b>2010</b>
Favor	70%	70%
Don't know	10%	10%
Oppose	20%	21%

**Admit more out of state students in order to get the higher tuition they pay and use that to subsidize tuition for Washington residents**

	<b>2009</b>	<b>2010</b>
Favor	47%	41%
Don't know	12%	11%
Oppose	41%	48%

# Setting Tuition

“Washington is one of only three states in the nation where the state legislature sets tuition. Would you favor or oppose giving the University authority to set tuition, within some parameters?” (Q45)



# Focus Groups

## **South King County Residents**

July 2010

# Focus Group

Conducted two focus groups with South King County residents.

## Topics:

- Image and perceptions of UW, students, alumni and faculty
- Understanding of who attends UW
- Awareness of Husky Promise program
- Response to statements about UW

Full report available.

# Themes - Strengths

Positive perceptions and attitudes towards the UW

- First-rate educational and research institution
- Outstanding medical services and research
- More “elite” than “elitist”
- Value the UW in the region
- 70,000 jobs - believable and compelling

# Quotes

*Graduates stay in Washington State and start businesses, or work for businesses that we have here. Therefore, perpetuate the economic success for our state.*

*The area becomes more diverse and brings people from different backgrounds together in an intellectual setting.*

# Themes - Challenges

- Positive, but “detached” attitudes
- Growing concern about access (academic and economic)
- Some perceptions of arrogance (alumni, students and staff)
- Supportive but slightly skeptical about Husky Promise program
- Want to hear about benefits not raising funds/tuition



# Quotes

*The UW should be open to all economic backgrounds if the student qualifies.*

*You either have to be like really rich and get good grades or you have to be really low income with good grades.*

*(Husky Promise) Sounds good on paper but is probably just PR.*

# Quotes

*I've lived here my whole life and I didn't know about a lot of the good things they are doing.*

*Let us know what they're about, what they stand for and what they're doing for the community.*

*It's always about bad things. Haven't heard benefits or things that would get me excited about the University.*



# Discussion

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards Summary – June and July, 2010

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept the Grant and Contract Awards as presented in the attached reports.

*Attachments*

Grant and Contract Awards Summary for June 2010

~~Grant and Contract Awards Summary for July 2010~~

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# **Grant and Contract Awards Summary**

**to**

**The Board of Regents**

**of the**

**University of Washington**

**for**

**June 2010**

**Office of Research**

**Office of Sponsored Programs**

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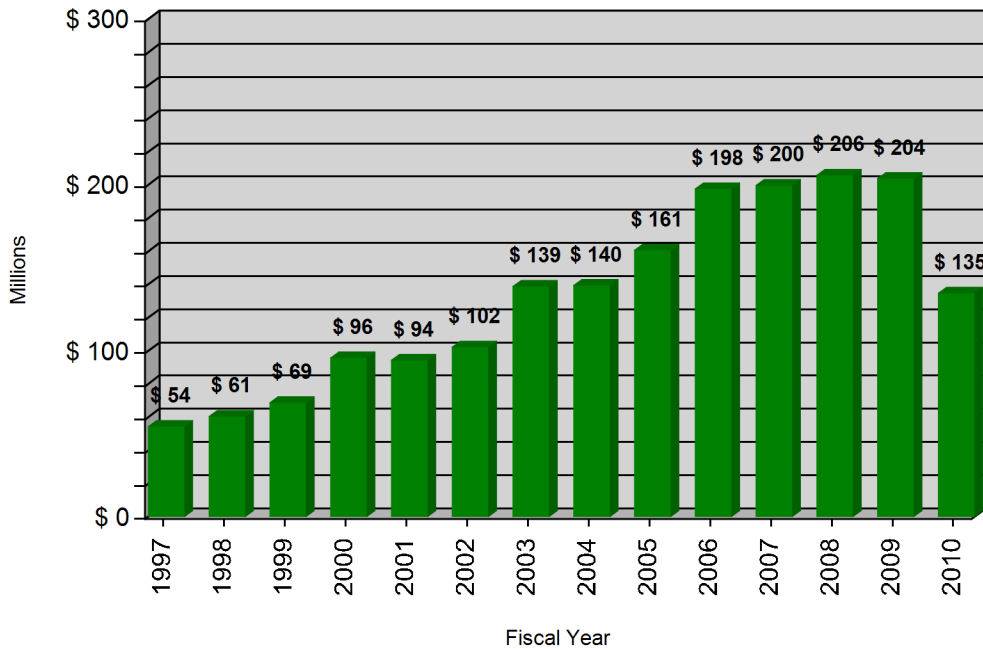
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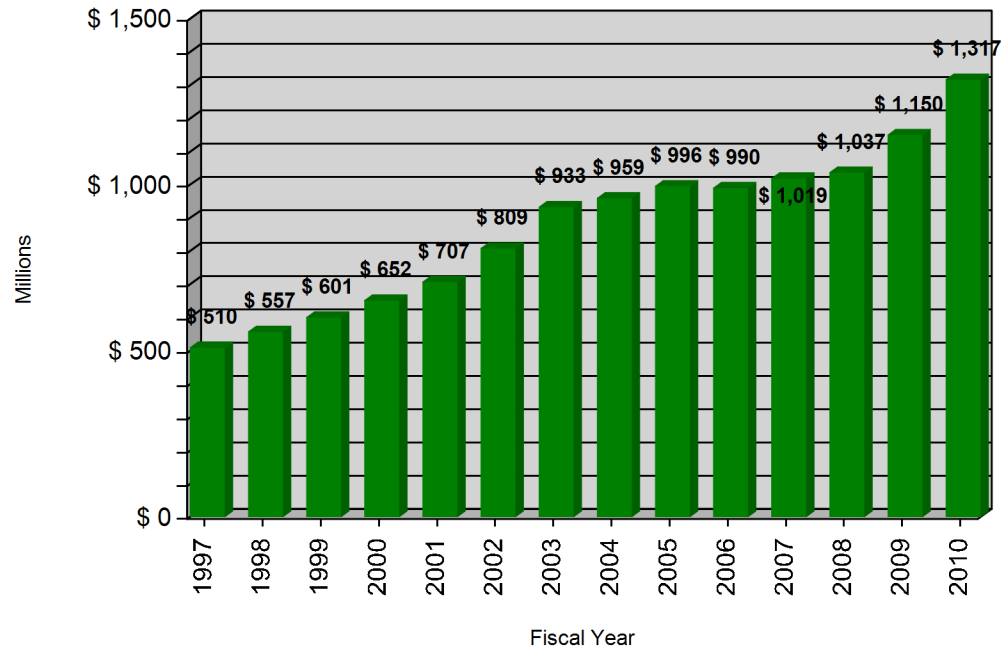
## Table of Contents

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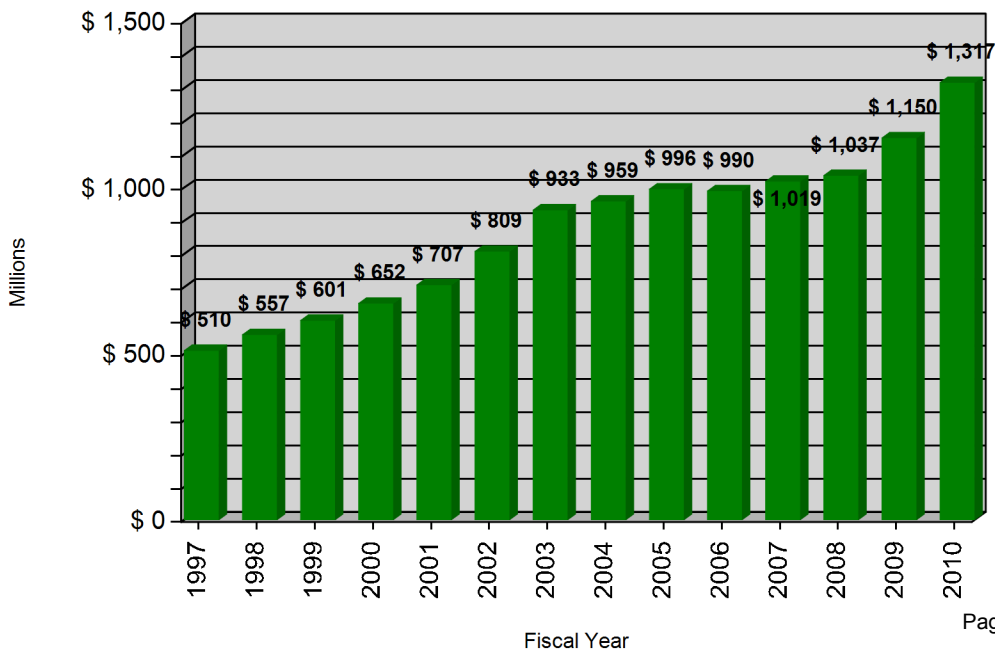
**June Only**  
**Comparison of Grant & Contract Awards**



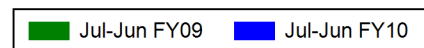
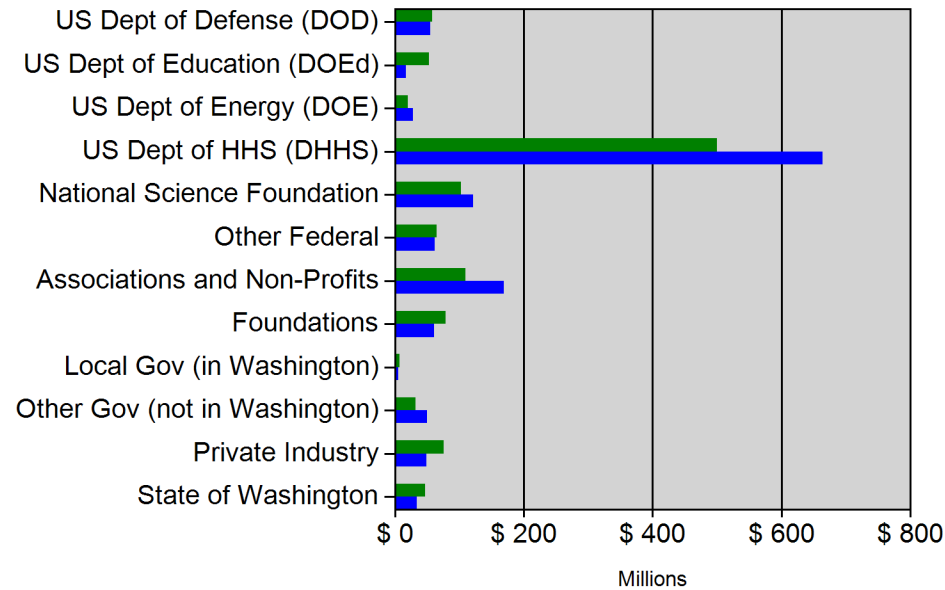
**Fiscal Year to Date**  
**Comparison of Grant & Contract Awards**



**Complete Fiscal Year**  
**Comparison of Grant & Contract Awards**



**Fiscal Year to Date**  
**Two-Year Comparison of Grant and Contract Awards**



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**Summary of Grant and Contract Awards****Fiscal Year 2009-2010**

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<b>Month</b>	<b>RESEARCH AND OTHER</b>		<b>TRAINING</b>		<b>Total Grants and Contracts</b>
	<b>Federal</b>	<b>Non-Federal</b>	<b>Federal</b>	<b>Non-Federal</b>	
July	\$ 92,331,480	\$ 29,358,050	\$ 15,030,890	\$ 1,904,177	\$ 138,624,600
August	\$ 125,313,800	\$ 30,523,640	\$ 5,900,316	\$ 1,531,602	\$ 163,269,300
September	\$ 126,577,700	\$ 36,002,340	\$ 32,079,670	\$ 395,123	\$ 195,054,800
October	\$ 77,578,540	\$ 45,219,790	\$ 28,673,290	\$ 1,363,737	\$ 152,835,400
November	\$ 22,820,040	\$ 62,174,290	\$ 366,285	\$ 725,599	\$ 86,086,220
December	\$ 27,575,340	\$ 26,758,240	\$ 1,144,268	\$ 2,039,430	\$ 57,517,270
January	\$ 32,923,960	\$ 23,788,300	\$ 1,549,702	\$ 987,327	\$ 59,249,280
February	\$ 37,882,190	\$ 22,064,440	\$ 324,364	\$ 374,178	\$ 60,645,180
March	\$ 55,878,400	\$ 24,850,350	\$ 3,171,296	\$ 415,867	\$ 84,315,910
April	\$ 44,445,060	\$ 17,912,090	\$ 3,780,778	\$ 101,411	\$ 66,239,340
May	\$ 77,909,790	\$ 17,019,320	\$ 22,605,470	\$ 861,938	\$ 118,396,500
June	\$ 100,516,000	\$ 21,479,970	\$ 11,100,390	\$ 1,670,102	\$ 134,766,400
<b>FY10 to Date</b>	<b>\$821,752,253</b>	<b>\$357,150,796</b>	<b>\$125,726,721</b>	<b>\$12,370,491</b>	<b>\$1,317,000,262</b>
<b>FY09 to Date</b>	<b>\$730,549,843</b>	<b>\$327,514,914</b>	<b>\$68,476,373</b>	<b>\$23,575,603</b>	<b>\$1,150,116,734</b>
<b>Over (Under) Previous Year</b>	<b>\$91,202,410</b>	<b>\$29,635,882</b>	<b>\$57,250,348</b>	<b>(\$11,205,112)</b>	<b>\$166,883,528</b>

*Assuming acceptance of all awards by the Board of Regents*



**Comparison of Grant and Contract Awards by Agency**

**Fiscal Years 2008-2009 and 2009-2010**

<b>Agency</b>	<b>FY09</b>	<b>FY10</b>
US Department of Defense (DOD)	\$ 58,198,589	\$ 54,969,774
US Department of Education (DOEd)	\$ 53,505,461	\$ 16,836,984
US Department of Energy (DOE)	\$ 19,855,431	\$ 28,128,361
US Department of Health and Human Services (DHHS)	\$ 500,163,308	\$ 664,120,551
National Science Foundation (NSF)	\$ 102,533,649	\$ 121,490,319
Other Federal	\$ 64,769,778	\$ 61,932,986
<b>Subtotal for Federal :</b>	<b>\$ 799,026,216</b>	<b>\$ 947,478,974</b>
Associations and Non-Profits	\$ 109,148,161	\$ 168,883,130
Foundations	\$ 78,988,913	\$ 60,921,386
Local Government (in Washington)	\$ 7,305,260	\$ 5,684,931
Other Government (not in Washington)	\$ 31,876,126	\$ 50,447,287
Private Industry	\$ 76,300,717	\$ 49,162,305
State of Washington	\$ 47,471,341	\$ 34,422,248
<b>Subtotal for Non-Federal :</b>	<b>\$ 351,090,517</b>	<b>\$ 369,521,287</b>
<b>Grand Total :</b>	<b>\$ 1,150,116,734</b>	<b>\$ 1,317,000,262</b>
<b>Amount of Increase (Decrease) :</b>		<b>\$ 166,883,528</b>
<b>Percent of Increase (Decrease) :</b>		<b>14.5 %</b>

*Assuming acceptance of all awards by the Board of Regents*

**Comparison of Grant and Contract Awards by School/College**

Fiscal Years 2008-2009 and 2009-2010

School/College	FY09	FY10
<b>Upper Campus</b>		
Architecture and Urban Planning	\$ 1,981,265	\$ 1,987,221
Arts and Sciences	\$ 107,392,123	\$ 108,396,311
College of the Environment	\$ 887,303	\$ 37,849,455
Director of Libraries	\$ 8,846,832	\$ 1,663,292
Education	\$ 11,634,152	\$ 4,782,537
Educational Outreach	\$ 96,400	\$ 123,000
Engineering	\$ 83,156,485	\$ 96,379,141
Evans School of Public Affairs	\$ 3,771,717	\$ 1,256,282
Executive Vice President	\$ 1,782,305	
Forest Resources	\$ 8,923,635	\$ 2,951,558
Foster School of Business	\$ 924,182	\$ 1,072,257
Graduate School	\$ 7,975,832	\$ 7,778,468
Information School	\$ 5,641,313	\$ 6,956,957
Law	\$ 3,060,946	\$ 1,461,814
Ocean and Fishery Sciences	\$ 86,165,470	\$ 91,419,494
Office of Research	\$ 18,073,725	\$ 49,290,986
Provost	\$ 112,947	\$ 35,000
Social Work	\$ 22,293,327	\$ 22,315,895
Undergraduate Education	\$ 272,265	\$ 213,373
VP Educational Partnerships	\$ 30,000	
VP Minority Affairs	\$ 7,061,919	\$ 6,002,595
VP Student Affairs		\$ 280,137
VP Student Life	\$ 30,052,902	\$ 20,715
<b>Subtotal :</b>	\$ 410,137,044	\$ 442,236,488
<b>Health Sciences</b>		
Dentistry	\$ 11,471,603	\$ 12,874,689
Medicine	\$ 580,235,531	\$ 697,323,549
Nursing	\$ 13,967,311	\$ 17,304,723
Pharmacy	\$ 9,524,597	\$ 15,680,624
Public Health	\$ 75,482,052	\$ 93,323,050
<b>Subtotal :</b>	\$ 690,681,094	\$ 836,506,634
<b>Special Programs</b>		
Alcohol and Drug Abuse Institute	\$ 3,102,860	\$ 3,611,505
CHDD Administration	\$ 6,438,439	\$ 7,413,735
Regional Primate Center	\$ 34,016,318	\$ 24,422,598
<b>Subtotal :</b>	\$ 43,557,617	\$ 35,447,838

School/College		FY09	FY10
<b>Other UW Campuses</b>			
	Bothell	\$ 5,179,721	\$ 2,279,457
	Tacoma	\$ 561,258	\$ 529,844
	<b>Subtotal :</b>	\$ 5,740,979	\$ 2,809,301
	<b>Grand Total :</b>	\$ 1,150,116,734	\$ 1,317,000,262

*Assuming acceptance of all awards by the Board of Regents*

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**Summary of Grant Awards****Fiscal Year 2009-2010***Excluding private awards from Foundations, Industry, Associations and Others*

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<b>Month</b>	<b>RESEARCH AND OTHER</b>		<b>TRAINING</b>		<b>Total Grants</b>
	<b>Federal</b>	<b>Non-Federal</b>	<b>Federal</b>	<b>Non-Federal</b>	
July	\$ 91,428,820	\$ 4,713,717	\$ 15,030,890	\$ 955,270	\$ 112,128,700
August	\$ 119,211,600	\$ 10,426,390	\$ 5,900,316	\$ 998,571	\$ 136,536,800
September	\$ 118,584,700	\$ 3,668,856	\$ 31,878,100	\$ 155,656	\$ 154,287,300
October	\$ 72,006,290	\$ 9,217,262	\$ 28,673,290	\$ 172,632	\$ 110,069,500
November	\$ 16,219,290	\$ 4,912,430	\$ 366,285	\$ 89,960	\$ 21,587,960
December	\$ 24,650,480	\$ 5,145,988	\$ 1,144,268	\$ 304,160	\$ 31,244,890
January	\$ 30,542,890	\$ 2,732,340	\$ 1,549,702	\$ 0	\$ 34,824,930
February	\$ 36,026,260	\$ 4,135,784	\$ 324,364	\$ 12,364	\$ 40,498,780
March	\$ 54,897,040	\$ 4,334,430	\$ 3,171,296	\$ 0	\$ 62,402,770
April	\$ 41,531,530	\$ 2,035,670	\$ 2,189,426	\$ 0	\$ 45,756,630
May	\$ 72,891,100	\$ 5,531,032	\$ 22,605,470	\$ 20,508	\$ 101,048,100
June	\$ 98,253,510	\$ 3,314,543	\$ 11,084,190	\$ 830,921	\$ 113,483,200
<b>Year to Date</b>	<b>\$ 776,243,500</b>	<b>\$ 60,168,440</b>	<b>\$ 123,917,600</b>	<b>\$ 3,540,042</b>	<b>\$ 963,869,500</b>

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*Assuming acceptance of all awards by the Board of Regents*

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**Summary of Grant Awards****Fiscal Year 2009-2010***Private awards from Foundations, Industry, Associations and Others*

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<b>Month</b>	<b>RESEARCH AND OTHER</b>	<b>TRAINING</b>	<b>Total Grants</b>
July	\$ 13,073,670	\$ 64,396	\$ 13,138,070
August	\$ 13,285,460	\$ 304,231	\$ 13,589,690
September	\$ 26,139,530	\$ 239,467	\$ 26,378,990
October	\$ 29,279,210	\$ 567,213	\$ 29,846,420
November	\$ 47,961,170	\$ 201,993	\$ 48,163,160
December	\$ 14,767,710	\$ 1,045,878	\$ 15,813,590
January	\$ 13,969,570	\$ 345,609	\$ 14,315,180
February	\$ 14,407,030	\$ 226,120	\$ 14,633,150
March	\$ 13,368,540	\$ 153,500	\$ 13,522,040
April	\$ 10,928,880	\$ 101,411	\$ 11,030,290
May	\$ 6,591,972	\$ 387,529	\$ 6,979,501
June	\$ 12,026,390	\$ 513,512	\$ 12,539,900
<b>Year to Date</b>	<b>\$ 215,799,100</b>	<b>\$ 4,150,859</b>	<b>\$ 219,950,000</b>

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*Assuming acceptance of all awards by the Board of Regents*

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**Summary of Contract Awards**Fiscal Year 2009-2010

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Month	RESEARCH AND OTHER		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 902,667	\$ 11,570,660	\$ 0	\$ 884,511	\$ 13,357,840
August	\$ 6,102,208	\$ 6,811,787	\$ 0	\$ 228,800	\$ 13,142,800
September	\$ 7,993,044	\$ 6,193,956	\$ 201,565	\$ 0	\$ 14,388,560
October	\$ 5,572,260	\$ 6,723,323	\$ 0	\$ 623,892	\$ 12,919,470
November	\$ 6,600,753	\$ 9,300,686	\$ 0	\$ 433,646	\$ 16,335,080
December	\$ 2,924,862	\$ 6,844,534	\$ 0	\$ 689,392	\$ 10,458,790
January	\$ 2,381,065	\$ 7,086,389	\$ 0	\$ 641,718	\$ 10,109,170
February	\$ 1,855,925	\$ 3,521,629	\$ 0	\$ 135,694	\$ 5,513,249
March	\$ 981,362	\$ 7,147,384	\$ 0	\$ 262,367	\$ 8,391,113
April	\$ 2,913,529	\$ 4,947,536	\$ 1,591,352	\$ 0	\$ 9,452,417
May	\$ 5,018,696	\$ 4,896,311	\$ 0	\$ 453,901	\$ 10,368,910
June	\$ 2,262,454	\$ 6,139,037	\$ 16,200	\$ 325,669	\$ 8,743,360
<b>Year to Date</b>	<b>\$ 45,508,820</b>	<b>\$ 81,183,230</b>	<b>\$ 1,809,117</b>	<b>\$ 4,679,590</b>	<b>\$ 133,180,800</b>

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*Assuming acceptance of all awards by the Board of Regents*

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**Report of Grant and Contract Awards  
of \$1,000,000 or More**

**June 2010**

**Requiring action of  
The Board of Regents  
of the  
University of Washington**

**Office of Research  
Office of Sponsored Programs**

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**Detail of Public Grant Awards**

**Federal**

**US Department of Health and Human Services (DHHS)**

**Health Resources and Services Administration (HRSA)**

To: King Holmes, Professor \$ 17,472,881  
 Global Health  
 For: International AIDS Education and Training Center  
 Eff: 4/1/2010 Classified: No

**Total for Health Resources and Services Administration (HRSA): \$ 17,472,881**

**National Institutes of Health (NIH)**

To: Peter M Milgrom, Professor \$ 1,135,896  
 Dental Pub Health Scis  
 For: Northwest/Alaska/Hawaii Center to Reduce Oral Health Disparities  
 Eff: 6/1/2010 Classified: No

To: Michael Gale, Associate Professor \$ 2,110,046  
 Immunology  
 For: Immune Control of Flavivirus Infection  
 Eff: 5/1/2010 Classified: No

To: Bruce M. Psaty, Professor \$ 1,247,777  
 Department Of Medicine  
 For: CHS Events Follow-Up Study  
 Eff: 6/1/2010 Classified: No

To: Charles E. Murry, Professor \$ 2,539,392  
 Pathology  
 For: STEM CELLS AND CARDIOVASCULAR REPAIR  
 Eff: 6/1/2010 Classified: No

To: Gerald Van Belle, Professor Emeritus \$ 4,922,319  
 Biostatistics  
 For: Resuscitation Outcomes Consortium (ROC) Data Coordinating  
 Center  
 Eff: 3/1/2010 Classified: No

To: Gerald Van Belle, Professor Emeritus \$ 1,450,000  
 Biostatistics  
 For: Resuscitation Outcomes Consortium (ROC) Data Coordinating  
 Center  
 Eff: 5/17/2010 Classified: No

To: G Stamatoyannopoulos, Professor \$ 2,432,540  
 Department Of Medicine  
 For: Stem Cell Gene Therapy for Hemoglobinopathies  
 Eff: 3/1/2010 Classified: No

To: Robb Glenny, Professor \$ 1,045,774  
 Department Of Medicine  
 For: Longitudinal Studies of HIV Associated Lung Infections and  
 Complications  
 Eff: 9/1/2009 Classified: No



**Detail of Public Grant Awards**

**Federal**

**US Department of Health and Human Services (DHHS)**

**National Institutes of Health (NIH)**

*National Center for Research Resources (NCRR)*

To: Gary Drobny, Professor \$ 2,660,500  
Chemistry

For: Acquisition of a 800 MHz NMR Spectrometer

Eff: 5/13/2010 Classified: No

*Total for National Center for Research Resources (NCRR):* \$ 2,660,500

*National Human Genome Research Institute (NHGRI)*

To: Robert H Waterston, Professor \$ 1,497,093  
Genome Sciences

For: Global Identification of transcribed elements in the C. elegans

Eff: 4/1/2010 Classified: No

*Total for National Human Genome Research Institute (NHGRI):* \$ 1,497,093

*National Institute of Child Health and Human Development (NICHD)*

To: G Stanley Mc Knight, Professor \$ 1,890,151  
Pharmacology

For: U54 Clinical and Basic Studies in Male Reproduction

Eff: 4/1/2010 Classified: No

To: William J Bremner, Professor \$ 1,846,715  
Department Of Medicine

For: Male Contraception Research Center Grant

Eff: 3/1/2010 Classified: No

*Total for National Institute of Child Health and Human Development (NICHD):* \$ 3,736,866

*National Institute of Dental and Craniofacial Research (NIDCR)*

To: Timothy De Rouen, Professor \$ 1,018,471  
Dental Pub Health Scis

For: Comprehensive Training in Oral Health Research

Eff: 7/1/2010 Classified: No

*Total for National Institute of Dental and Craniofacial Research (NIDCR):* \$ 1,018,471

**Total for National Institutes of Health (NIH):** \$ 25,796,674

**Total for US Department of Health and Human Services (DHHS):** \$ 43,269,555

**National Science Foundation (NSF)**

**National Science Foundation (NSF)**

To: Helene J. Obradovich, Director \$ 3,867,458  
Dean Grad School Admin

For: 09-10 NSF Graduate Research Fellowship

Eff: 6/1/2009 Classified: No

**Total for National Science Foundation (NSF):** \$ 3,867,458

**Total for National Science Foundation (NSF):** \$ 3,867,458

**Total for Federal:** \$ 47,137,013

**Total Public Grants:** \$ 47,137,013

**Detail of Contract Awards**

**Federal**

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**US Department of Health and Human Services (DHHS)**

**National Institutes of Health (NIH)**

To: Michael J Gale, Associate Professor \$ 2,181,933  
 Immunology

For: RIG-I-LIKE RECEPTORS AND NOVEL INNATE IMMUNE  
 PATHWAYS FOR ADJUVANT DISCOVERY AND DEVELOPMENT

Eff: 9/30/2009 Classified: No

*National Heart, Lung, and Blood Institute (NHLBI)*

To: Richard A Kronmal, Professor \$ 2,095,389  
 Biostatistics

For: Multi-Ethnic Study of Atherosclerosis

Eff: 12/21/1998 Classified: No

*Total for National Heart, Lung, and Blood Institute (NHLBI):* \$ 2,095,389

**Total for National Institutes of Health (NIH):** \$ 4,277,322

**Total for US Department of Health and Human Services (DHHS):** \$ 4,277,322

**Total for Federal:** \$ 4,277,322

**Total Contracts:** \$ 4,277,322

**Grand Total for all Awards** \$ 51,414,335

**VII. STANDING COMMITTEES****B. Finance, Audit and Facilities Committee**On-Call Hazardous Materials Master Term Agreements – Select Consulting FirmsRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President is delegated authority to award three term agreements for on-call hazardous materials and engineering services, one contract to each of the following three firms: Argus Pacific, Inc., PBS Engineering and Environmental and URS Corporation, subject to successful negotiation of the hazardous materials and engineering services agreement.

In the event of an unsuccessful negotiation with one or more of the three selected firms, it is requested that authority be delegated to open negotiations with RGA Environmental, Inc. and EHS-International, Inc., in that order, as needed.

BACKGROUND:

The Capital Projects Office intends to select three engineering/environmental services consulting firms for on-call Master Term Agreements for various capital projects. These agreements will replace the existing master term agreements that expire September 30, 2010. As individual projects arise, the parties will negotiate the scope of work and fee and formalize it in a project authorization.

The term agreements will be for an initial two-year period with an optional two-year renewal (for a maximum of four years). If the consultant performs well on work awarded during the first two-year period then it is the intention of the Capital Projects Office to continue engineering services with the same consultant for a second two-year period subject to negotiating acceptable rates at that time.

In July 2010, the Capital Projects Office advertised for firms interested in providing on-call hazardous materials professional services. Eleven firms responded to the Request for Qualifications, and five firms were interviewed by a UW selection committee on August 23, 2010. It is the committee's recommendation that Argus Pacific, Inc., PBS Engineering and Environmental and URS Corporation be awarded the term agreements for the on-call hazardous materials and engineering services agreements.

Argus Pacific, Inc. is a Seattle firm with approximately 20 professional/technical staff. Argus Pacific, Inc. has provided hazardous materials consulting services to the University of Washington via a term contract administered by the University's asbestos abatement shop. They also provide training and continuing education

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### On-Call Hazardous Materials Master Term Agreements – Select Consulting Firms (continued p. 2)

courses to agencies and institutions throughout the State, including the University of Washington.

PBS Engineering + Environmental is a regional firm headquartered in Portland, Oregon and with a Seattle office of approximately 25 employees. PBS Engineering and Environmental focuses primarily on hazardous materials management and has served the University of Washington via previous Master Term Agreements for hazardous materials consulting services.

URS Corporation is a large multi-national and multi-disciplinary engineering firm with offices in Seattle and Bellevue, Washington that, together, employ over 300 people. URS Corporation has provided a variety of services to the University of Washington including hazardous materials consulting services on an on-call basis via a previous Master Term Agreement.

**VII. STANDING COMMITTEES****B. Finance, Audit and Facilities Committee**Report of Contributions – June and July, 2010

Note to our readers: The Report of Contributions has been reformatted to bring it into alignment with University branding standards. We have also relabeled “Grants” as “Private Grants” to alleviate confusion with Federal/Government Grants. This issue does not include a couple of regular reports, namely “Key Progress Indicators” and “State of the Database,” as they are being redesigned for greater clarity. These reports will return to the Report of Contributions in future months.

*Attachments*

University of Washington Foundation Report of Contributions for June, 2010

University of Washington Foundation Report of Contributions for July, 2010

The logo is a white, stylized letter 'W' set against a dark purple square background, located in the top right corner of the page.The background image shows a wide, tree-lined path on a hillside at the University of Washington. In the foreground, two people are walking away from the camera. The path is flanked by large, leafy green trees. In the background, several historic stone buildings with Gothic-style architecture are visible under a clear blue sky. A purple vertical bar runs along the right edge of the image.

UNIVERSITY of WASHINGTON | *Foundation*

# Report of Contributions

All Areas

June 2010

Report By: University Advancement, Advancement Services, Information Management

## ANNUAL PROGRESS BY CONSTITUENCY

School	Current Month ( June 2010 )				Year to Date (07/01/2009 - 06/30/2010 )			
	Gifts	Grants	Total	Donors <sup>1</sup>	Gifts	Grants	Total	Donors
UW Medicine	\$1,935,195	\$6,628,221	\$8,563,415	2,592	\$35,280,140	\$101,948,644	\$137,228,784	15,896
Arts and Sciences	\$647,342	\$516,171	\$1,163,513	1,398	\$15,233,003	\$7,120,395	\$22,353,398	13,980
Broadcast Services	\$391,891	\$0	\$391,891	6,569	\$2,884,588	\$0	\$2,884,588	21,203
Built Environments	\$100,961	\$118,603	\$219,564	193	\$1,191,157	\$1,269,011	\$2,460,168	1,345
Business School	\$1,846,668	\$0	\$1,846,668	281	\$13,436,725	\$30,000	\$13,466,725	4,129
Dentistry	\$169,502	\$0	\$169,502	162	\$3,021,895	\$295,527	\$3,317,422	1,250
Education	\$492,620	\$0	\$492,620	368	\$2,444,603	\$2,250,877	\$4,695,480	1,575
Engineering	\$2,214,957	\$895,539	\$3,110,496	350	\$14,030,466	\$8,362,100	\$22,392,566	4,345
Environment	\$291,845	\$87,999	\$379,844	275	\$4,662,271	\$3,394,271	\$8,056,542	2,066
Evans School of Public Affairs	\$64,218	\$20,368	\$84,586	100	\$249,204	\$480,344	\$729,548	508
Forest Resources	\$0	\$0	\$0	0	\$0	\$0	\$0	0
Graduate School	\$13,299	\$0	\$13,299	17	\$896,285	\$50,000	\$946,285	312
Information School	\$21,289	\$20,000	\$41,289	66	\$301,830	\$1,296,250	\$1,598,080	699
Intercollegiate Athletics	\$4,444,660	\$0	\$4,444,660	20,691	\$17,893,004	\$0	\$17,893,004	24,696
Law	\$123,643	\$0	\$123,643	518	\$1,611,229	\$33,500	\$1,644,729	2,038
Libraries	\$66,215	\$0	\$66,215	248	\$1,034,271	\$0	\$1,034,271	5,362
Minority Affairs	\$121,487	\$0	\$121,487	231	\$513,889	\$25,000	\$538,889	738
Nursing	\$38,172	\$0	\$38,172	144	\$2,830,152	\$634,753	\$3,464,905	1,743
Ocean and Fishery Sciences	\$0	\$0	\$0	0	\$0	\$0	\$0	0
Pharmacy	\$232,365	\$530,341	\$762,706	96	\$1,698,654	\$2,170,753	\$3,869,407	1,046
President's Funds	\$25,369	\$0	\$25,369	165	\$586,255	\$0	\$586,255	1,536
Public Health	\$26,911	\$199,971	\$226,881	135	\$751,283	\$15,809,533	\$16,560,816	754
Social Work	\$11,058	\$15,766	\$26,824	62	\$1,265,802	\$2,375,994	\$3,641,796	832
Student Life	\$274,701	\$0	\$274,701	231	\$5,341,443	\$0	\$5,341,443	2,802
Undergraduate Academic Affairs	\$22,885	\$0	\$22,885	26	\$545,699	\$143,276	\$688,975	640
University Press	\$41,510	\$0	\$41,510	44	\$292,500	\$0	\$292,500	169
UW Alumni Association	\$115,552	\$0	\$115,552	2,135	\$894,199	\$0	\$894,199	18,266
UW Bothell	\$66,212	\$100,000	\$166,212	123	\$521,971	\$1,034,205	\$1,556,176	630
UW Tacoma	\$1,155,953	\$0	\$1,155,953	161	\$2,979,818	\$29,744	\$3,009,562	827
Other University Support	\$48,556	\$66,692	\$115,248	451	\$3,420,685	\$2,061,619	\$5,482,304	2,729
<b>Total</b>	<b>\$15,005,037</b>	<b>\$9,199,670</b>	<b>\$24,204,707</b>	<b>36,441</b>	<b>\$135,813,022</b>	<b>\$150,815,796</b>	<b>\$286,628,819</b>	<b>113,746</b>

## MONTHLY HIGHLIGHTS

The UW received \$24.20M in total private voluntary support (\$15.01M in gifts and \$9.20M in grants) in the current month.

Areas including Built Environments, Dentistry, Education, Engineering, Environment, Intercollegiate Athletics, Minority Affairs, Pharmacy, Public Health, Social Work, Student Life, Undergraduate Academic Affairs and University Press are ahead of last year's year-to-date totals.

<sup>1</sup> Donors are defined as those entities who have a credit amount of greater than \$0.00.

The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

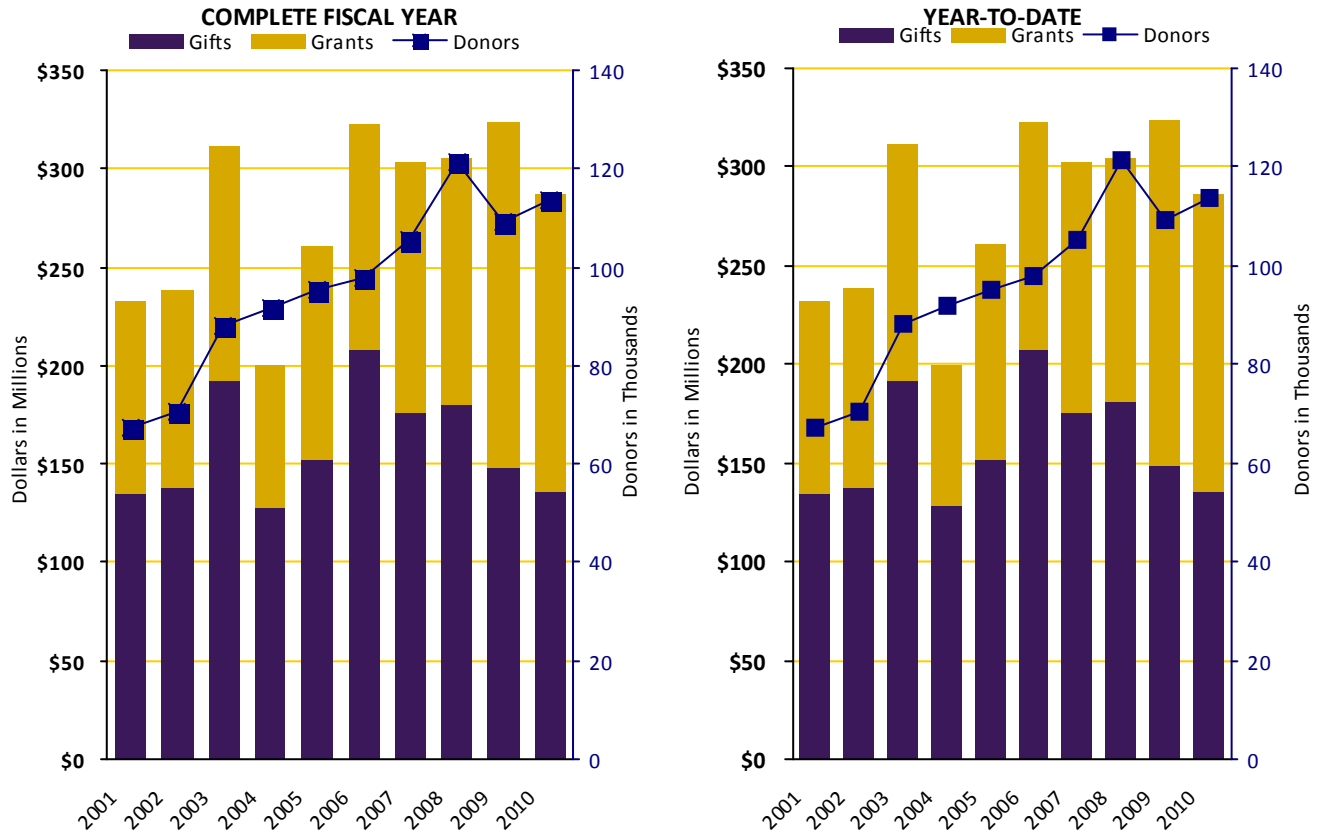
**DEVELOPMENT SUMMARY BY CONSTITUENCY**

School	Current Month		Year to Date		Prior Year to Date		Prior Year Total	
	Total	Donors	Total	Donors	Total	Donors	Total	Donors
UW Medicine	\$8,563,415	2,592	\$137,228,784	15,896	\$156,190,821	16,799	\$156,190,821	16,799
Arts and Sciences	\$1,163,513	1,398	\$22,353,398	13,980	\$25,589,815	14,817	\$25,589,815	14,817
Broadcast Services	\$391,891	6,569	\$2,884,588	21,203	\$4,427,717	16,191	\$4,427,717	16,191
Built Environments	\$219,564	193	\$2,460,168	1,345	\$2,127,643	1,341	\$2,127,643	1,341
Business School	\$1,846,668	281	\$13,466,725	4,129	\$25,381,696	4,210	\$25,381,696	4,210
Dentistry	\$169,502	162	\$3,317,422	1,250	\$2,541,366	1,584	\$2,541,366	1,584
Education	\$492,620	368	\$4,695,480	1,575	\$3,724,956	1,667	\$3,724,956	1,667
Engineering	\$3,110,496	350	\$22,392,566	4,345	\$18,855,120	4,260	\$18,855,120	4,260
Environment	\$379,844	275	\$8,056,542	2,066	\$4,679,781	27	\$4,679,781	27
Evans School of Public Affairs	\$84,586	100	\$729,548	508	\$2,718,803	480	\$2,718,803	480
Forest Resources	\$0	0	\$0	0	\$3,451,299	1,096	\$3,451,299	1,096
Graduate School	\$13,299	17	\$946,285	312	\$1,602,622	324	\$1,602,622	324
Information School	\$41,289	66	\$1,598,080	699	\$1,679,278	609	\$1,679,278	609
Intercollegiate Athletics	\$4,444,660	20,691	\$17,893,004	24,696	\$15,659,243	23,317	\$15,659,243	23,317
Law	\$123,643	518	\$1,644,729	2,038	\$2,665,941	1,935	\$2,665,941	1,935
Libraries	\$66,215	248	\$1,034,271	5,362	\$1,171,951	5,280	\$1,171,951	5,280
Minority Affairs	\$121,487	231	\$538,889	738	\$388,492	511	\$388,492	511
Nursing	\$38,172	144	\$3,464,905	1,743	\$3,549,704	1,678	\$3,549,704	1,678
Ocean and Fishery Sciences	\$0	0	\$0	0	\$10,157,709	740	\$10,157,709	740
Pharmacy	\$762,706	96	\$3,869,407	1,046	\$2,098,248	1,034	\$2,098,248	1,034
President's Funds	\$25,369	165	\$586,255	1,536	\$5,761,734	1,691	\$5,761,734	1,691
Public Health	\$226,881	135	\$16,560,816	754	\$15,492,932	792	\$15,492,932	792
Social Work	\$26,824	62	\$3,641,796	832	\$1,289,956	700	\$1,289,956	700
Student Life	\$274,701	231	\$5,341,443	2,802	\$2,906,525	3,000	\$2,906,525	3,000
Undergraduate Academic Affairs	\$22,885	26	\$688,975	640	\$424,576	353	\$424,576	353
University Press	\$41,510	44	\$292,500	169	\$219,219	167	\$219,219	167
UW Alumni Association	\$115,552	2,135	\$894,199	18,266	\$1,001,508	19,763	\$1,001,508	19,763
UW Bothell	\$166,212	123	\$1,556,176	630	\$2,229,545	592	\$2,229,545	592
UW Tacoma	\$1,155,953	161	\$3,009,562	827	\$3,656,827	792	\$3,656,827	792
Other University Support	\$115,248	451	\$5,482,304	2,729	\$2,433,450	2,220	\$2,433,450	2,220
<b>Total<sup>1</sup></b>	<b>\$24,204,707</b>	<b>36,441</b>	<b>\$286,628,819</b>	<b>113,746</b>	<b>\$324,078,477</b>	<b>109,083</b>	<b>\$324,078,477</b>	<b>109,083</b>

<sup>1</sup> The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.



## FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS



Fiscal Year	Complete Fiscal Year				Year to Date			
	Gifts	Grants	Total	Donors	Gifts	Grants	Total	Donors
2009-2010	\$135,813,022	\$150,815,796	\$286,628,819	113,746	\$135,813,022	\$150,815,796	\$286,628,819	113,746
2008-2009	\$148,364,809	\$175,713,667	\$324,078,477	109,083	\$148,364,809	\$175,713,667	\$324,078,477	109,083
2007-2008	\$180,735,444	\$124,224,214	\$304,959,657	121,447	\$180,735,444	\$124,224,214	\$304,959,657	121,447
2006-2007	\$176,490,215	\$126,399,369	\$302,889,584	105,353	\$176,490,215	\$126,399,369	\$302,889,584	105,353
2005-2006	\$207,744,231	\$115,261,186	\$323,005,417	97,876	\$207,744,231	\$115,261,186	\$323,005,417	97,876
2004-2005	\$151,969,925	\$108,802,371	\$260,772,296	95,227	\$151,969,925	\$108,802,371	\$260,772,296	95,227
2003-2004	\$128,174,367	\$71,603,323	\$199,777,690	91,903	\$128,174,367	\$71,603,323	\$199,777,690	91,903
2002-2003	\$192,573,183	\$118,677,722	\$311,250,905	88,259	\$192,573,183	\$118,677,722	\$311,250,905	88,259
2001-2002	\$137,959,340	\$100,820,547	\$238,779,887	70,560	\$137,959,340	\$100,820,547	\$238,779,887	70,560
2000-2001	\$134,797,642	\$97,112,979	\$231,910,621	67,307	\$134,797,642	\$97,112,979	\$231,910,621	67,307

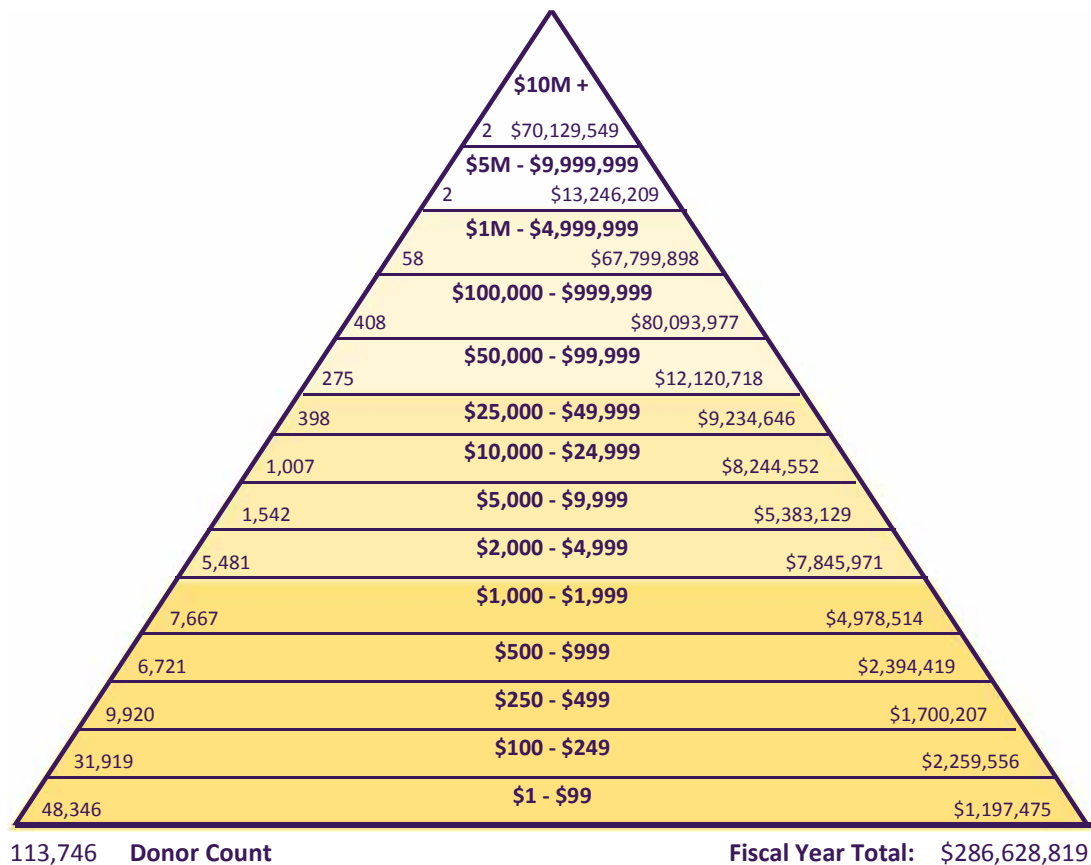
## ANNUAL FUNDING THEME PROGRESS

Theme	Year to Date		
	Current Use	Endowment	Total
Student Support	\$9,147,112	\$18,141,289	\$27,288,402
Faculty Support	\$8,607,921	\$9,880,375	\$18,488,296
Program Support for Faculty and Students	\$187,234,813	\$11,350,628	\$198,585,441
Capital	\$14,811,713	\$5,355	\$14,817,068
Excellence Funds	\$27,138,005	\$311,608	\$27,449,613
<b>Total</b>	<b>\$246,939,564</b>	<b>\$39,689,255</b>	<b>\$286,628,819</b>

## DEVELOPMENT ACTIVITY BY DONOR TYPE

Donor Type	Year to Date		Prior Year to Date		Prior Fiscal Year	
	Donors	Total	Donors	Total	Donors	Total
Alumni	50,992	\$35,117,094	49,981	\$40,529,614	49,981	\$40,529,614
Corporations	2,832	\$43,318,033	3,029	\$79,017,981	3,029	\$79,017,981
Family Foundations	171	\$13,713,745	173	\$15,996,206	173	\$15,996,206
Foundations	433	\$89,376,760	427	\$83,293,447	427	\$83,293,447
Non-Alumni	58,737	\$35,745,608	54,849	\$41,916,304	54,849	\$41,916,304
Organizations	581	\$69,357,578	624	\$63,324,926	624	\$63,324,926
<b>Total</b>	<b>113,746</b>	<b>\$286,628,819</b>	<b>109,083</b>	<b>\$324,078,477</b>	<b>109,083</b>	<b>\$324,078,477</b>

## DEVELOPMENT ACTIVITY PYRAMID



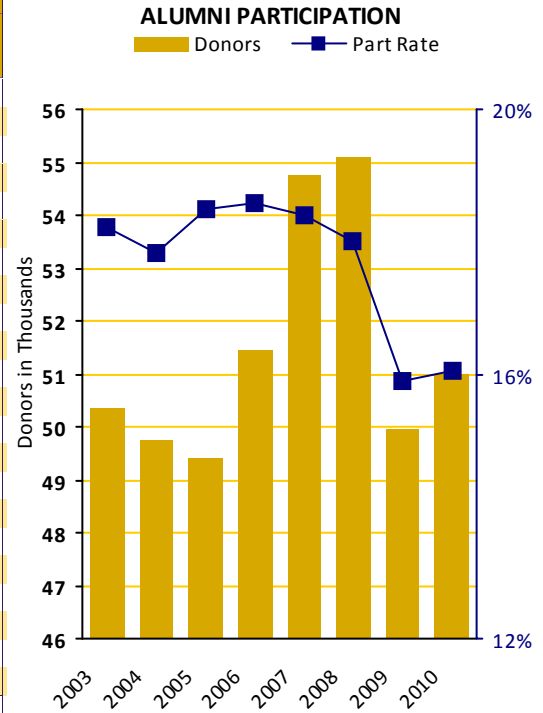
**ANNUAL PROGRESS BY GIVING LEVEL**

Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$10M +	\$0	\$0	\$0	\$0	\$46,690,366	\$23,439,182	\$70,129,549
\$5M - \$9,999,999	\$0	\$6,097,767	\$0	\$0	\$0	\$7,148,442	\$13,246,209
\$1M - \$4,999,999	\$7,020,535	\$6,578,440	\$7,108,075	\$13,544,357	\$16,552,826	\$16,995,665	\$67,799,898
\$100,000 - \$999,999	\$9,002,724	\$8,841,128	\$4,490,323	\$18,739,419	\$21,915,547	\$17,104,835	\$80,093,977
\$50,000 - \$99,999	\$1,949,994	\$1,772,225	\$691,933	\$3,775,205	\$1,939,477	\$1,991,883	\$12,120,718
\$25,000 - \$49,999	\$1,896,331	\$1,241,218	\$807,331	\$2,821,115	\$1,130,546	\$1,338,106	\$9,234,646
\$10,000 - \$24,999	\$2,488,743	\$2,055,776	\$427,614	\$1,889,097	\$689,961	\$693,361	\$8,244,552
\$5,000 - \$9,999	\$2,201,618	\$1,578,228	\$94,930	\$936,608	\$234,509	\$337,237	\$5,383,129
\$2,000 - \$4,999	\$3,888,870	\$2,656,477	\$58,086	\$898,346	\$143,369	\$200,823	\$7,845,971
\$1,000 - \$1,999	\$2,498,386	\$1,952,753	\$30,788	\$385,071	\$52,980	\$58,537	\$4,978,514
\$500 - \$999	\$1,262,522	\$913,143	\$3,491	\$173,014	\$14,402	\$27,847	\$2,394,419
\$250 - \$499	\$931,481	\$673,229	\$550	\$76,497	\$7,625	\$10,824	\$1,700,207
\$100 - \$249	\$1,205,783	\$976,311	\$600	\$64,144	\$4,440	\$8,277	\$2,259,556
\$1 - \$99	\$770,106	\$408,912	\$25	\$15,160	\$712	\$2,560	\$1,197,475
<b>Total</b>	<b>\$35,117,094</b>	<b>\$35,745,608</b>	<b>\$13,713,745</b>	<b>\$43,318,033</b>	<b>\$89,376,760</b>	<b>\$69,357,578</b>	<b>\$286,628,819</b>

Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$10M +	0	0	0	0	1	1	2
\$5M - \$9,999,999	0	1	0	0	0	1	2
\$1M - \$4,999,999	11	14	4	8	12	9	58
\$100,000 - \$999,999	79	105	23	76	69	56	408
\$50,000 - \$99,999	59	90	12	55	31	28	275
\$25,000 - \$49,999	109	106	25	83	35	40	398
\$10,000 - \$24,999	318	411	30	149	51	48	1,007
\$5,000 - \$9,999	625	633	18	174	40	52	1,542
\$2,000 - \$4,999	2,514	2,456	21	369	49	72	5,481
\$1,000 - \$1,999	3,449	3,756	25	342	43	52	7,667
\$500 - \$999	2,959	3,377	6	305	24	50	6,721
\$250 - \$499	4,400	5,165	2	295	24	34	9,920
\$100 - \$249	12,681	18,624	4	509	34	67	31,919
\$1 - \$99	23,788	23,999	1	467	20	71	48,346
<b>Total</b>	<b>50,992</b>	<b>58,737</b>	<b>171</b>	<b>2,832</b>	<b>433</b>	<b>581</b>	<b>113,746</b>

**ALUMNI PARTICIPATION BY CONSTITUENCY (CURRENT FISCAL YEAR)**

Area	Solicitable	To UW		To Unit	
		Year to Date		Year to Date	
		Donors	Part Rate	Donors	Part Rate
UW Medicine	19,127	3,647	19.07%	2,277	11.90%
Arts and Sciences	146,824	21,644	14.74%	5,915	4.03%
Business School	38,262	7,650	19.99%	2,283	5.97%
Built Environments	8,184	1,430	17.47%	567	6.93%
Dentistry	4,540	1,116	24.58%	586	12.91%
Education	18,841	3,221	17.10%	548	2.91%
Engineering	32,965	5,082	15.42%	2,382	7.23%
Evans School of Public Affairs	2,496	602	24.12%	207	8.29%
Forest Resources	4,612	663	14.38%		
Interdisc. Grad. Programs	1,817	334	18.38%		
Interdisc. Undergrad. Programs	258	29	11.24%		
Interscholar Programs	520	528	101.54%		
Information School	4,614	1,009	21.87%	436	9.45%
Law	7,905	1,892	23.93%	1,031	13.04%
School of Nursing	8,644	1,820	21.06%	950	10.99%
Ocean & Fisheries	4,076	647	15.87%		
Pharmacy	3,547	891	25.12%	562	15.84%
Public Health	4,580	776	16.94%	268	5.85%
Social Work	6,522	990	15.18%	416	6.38%
UW Bothell	6,995	1,003	14.34%	216	3.09%
UW Tacoma	8,050	901	11.19%	306	3.80%
Unspecified	11,600	1,653	14.25%		
<b>ALL UW TOTAL</b>	<b>317,522</b>	<b>50,992</b>	<b>16.06%</b>		



**ALUMNI PARTICIPATION BY CONSTITUENCY (PREVIOUS FISCAL YEAR)**

Area	Solicitable	To UW				To Unit			
		Year to Date		FY Total		Year to Date		FY Total	
		Donors	Part Rate	Donors	Part Rate	Donors	Part Rate	Donors	PFY Final
UW Medicine	19,109	3,576	18.71%	3,576	18.71%	2,279	11.93%	2,279	11.93%
Arts and Sciences	145,069	21,029	14.50%	21,029	14.50%	6,553	4.52%	6,553	4.52%
Business School	37,913	7,343	19.37%	7,343	19.37%	2,345	6.19%	2,345	6.19%
Built Environments	8,096	1,410	17.42%	1,410	17.42%	576	7.11%	576	7.11%
Dentistry	4,501	1,237	27.48%	1,237	27.48%	722	16.04%	722	16.04%
Education	18,944	3,494	18.44%	3,494	18.44%	620	3.27%	620	3.27%
Engineering	32,856	4,994	15.20%	4,994	15.20%	2,374	7.23%	2,374	7.23%
Evans School of Public Affairs	2,394	529	22.10%	529	22.10%	189	7.89%	189	7.89%
Forest Resources	4,601	713	15.50%	713	15.50%	329	7.15%	329	7.15%
Interdisc. Grad. Programs	1,719	261	15.18%	261	15.18%				
Interdisc. Undergrad. Programs	247	27	10.93%	27	10.93%				
Interscholar Programs	493	74	15.01%	74	15.01%				
Information School	4,516	932	20.64%	932	20.64%	395	8.75%	395	8.75%
Law	7,755	1,792	23.11%	1,792	23.11%	987	12.73%	987	12.73%
School of Nursing	8,661	1,804	20.83%	1,804	20.83%	944	10.90%	944	10.90%
Ocean & Fisheries	4,038	681	16.86%	681	16.86%	335	8.30%	335	8.30%
Pharmacy	3,529	895	25.36%	895	25.36%	594	16.83%	594	16.83%
Public Health	4,465	803	17.98%	803	17.98%	288	6.45%	288	6.45%
Social Work	6,428	972	15.12%	972	15.12%	427	6.64%	427	6.64%
UW Bothell	6,635	799	12.04%	799	12.04%	253	3.81%	253	3.81%
UW Tacoma	7,685	793	10.32%	793	10.32%	305	3.97%	305	3.97%
Unspecified	11,813	2,160	18.28%	2,160	18.28%				
<b>ALL UW TOTAL</b>	<b>314,219</b>	<b>49,980</b>	<b>15.91%</b>	<b>49,980</b>	<b>15.91%</b>				

The University of Washington Alumni Association is the broad-based engagement vehicle for University Advancement and the University of Washington. Through its strategically designed programs, the UW Alumni Association invites alumni, donors and friends to engage in the life of the UW. Research indicates that engaged alumni and friends are more inclined to support the University and its students. The UW Alumni Association is proud to develop a solid base of support for the University of Washington.



## UWAA Member Giving by Constituency

School	Solicitable Alumni	Members <sup>1</sup>	Member Donors			Alumni Giving	
			Donors	Members	Non Members	Members	Non Members
UW Medicine	19,127	1,933	1,009	52.20%	13.31%		
Arts and Sciences	146,824	18,404	6,377	34.65%	8.13%		
Business School	38,262	7,093	2,916	41.11%	10.80%		
Built Environments	8,184	1,117	405	36.26%	10.99%		
Dentistry	4,540	1,029	504	48.98%	12.39%		
Education	18,841	3,101	1,238	39.92%	8.89%		
Engineering	32,965	4,487	1,611	35.90%	8.93%		
Evans School of Public Affairs	2,496	294	123	41.84%	16.44%		
Forest Resources	4,612	635	205	32.28%	8.17%		
Interdisc. Grad. Programs	1,817	158	56	35.44%	12.48%		
Interdisc. Undergrad. Progra	258	17	3	17.65%	7.47%		
Interscholar Programs	520	42	10	23.81%	86.82%		
Information School	4,614	747	293	39.22%	14.12%		
Law	7,905	1,042	557	53.45%	16.90%		
School of Nursing	8,644	1,327	570	42.95%	13.42%		
Ocean & Fisheries	4,076	483	175	36.23%	9.94%		
Pharmacy	3,547	628	315	50.16%	16.62%		
Public Health	4,580	412	170	41.26%	11.71%		
Social Work	6,522	605	218	36.03%	9.92%		
UW Bothell	6,995	615	137	22.28%	6.52%		
UW Tacoma	8,050	607	135	22.24%	4.96%		
Unspecified	11,600	2,484	988	39.77%	3.67%		
Non-Alumni		8,693	5,528	63.59%			
<b>Total</b>	<b>317,522</b>	<b>55,087</b>	<b>22,236</b>	<b>40.37%</b>			

## Alumni Activity

<b>1 in 3 registrants at 2009 UW events were UWAA members</b>
<b>1 in 12 registrants at 2009 UW events were UW donors</b>
<b>2 in 3 registrants at 2009 UW events were Solicitable Alumni</b>
<b>1 in 25 UWAA members attended a 2009 UW event</b>
<b>1 in 3 2008-2009 Football/Basketball season ticket holders were UWAA members</b>
<b>1 in 8 UWAA members were 2008-2009 Football/Basketball season ticket holders</b>

## Top 10 Membership by Class Year

Class Year	Part. Rate	Class Year	Population
1955	22.46%	2010	1,125
1953	21.91%	1971	1,077
1954	21.73%	1973	1,042
1959	21.71%	1974	1,041
1946	21.33%	1970	1,026
1956	21.30%	1972	1,013
1950	20.86%	1976	999
1952	20.84%	1975	972
1944	20.39%	1977	937
1951	20.37%	1968	888

## Activity Participation - Rolling 3 Year Total<sup>3</sup>

School <sup>2</sup>	Participants	Part. Donors	% Donors	Alum Non-Part.	Alum Non-Par Donor	% Non-Part Donor
UW Medicine	3,469	2,675	77.11%	19,044	3,080	16.17%
Arts and Sciences	12,111	2,804	23.15%	139,828	7,038	5.03%
Built Environments	1,417	617	43.54%	7,558	739	9.78%
Business School	5,530	1,465	26.49%	35,182	3,092	8.79%
Dentistry	1,808	715	39.55%	2,711	350	12.91%
Education	1,673	372	22.24%	16,223	837	5.16%
Engineering	2,532	861	34.00%	31,123	2,986	9.59%
Environment	528	504	95.45%			
Evans School of Public Affairs	714	272	38.10%	2,224	307	13.80%
Graduate School	333	190	57.06%	1,454	2	0.14%
Information School	667	180	26.99%	4,459	543	12.18%
Law	1,944	838	43.11%	6,548	1,097	16.75%
Libraries	922	892	96.75%			
Nursing	904	409	45.24%	8,173	1,283	15.70%
Ocean & Fishery Sciences	260			3,540		
Pharmacy	364	214	58.79%	3,361	756	22.49%
Public Health	531	194	36.53%	3,624	323	8.91%
Social Work	695	207	29.78%	6,232	669	10.73%
UW Bothell	692	228	32.95%	7,343	577	7.86%
UW Tacoma	455	201	44.18%	9,015	769	8.53%

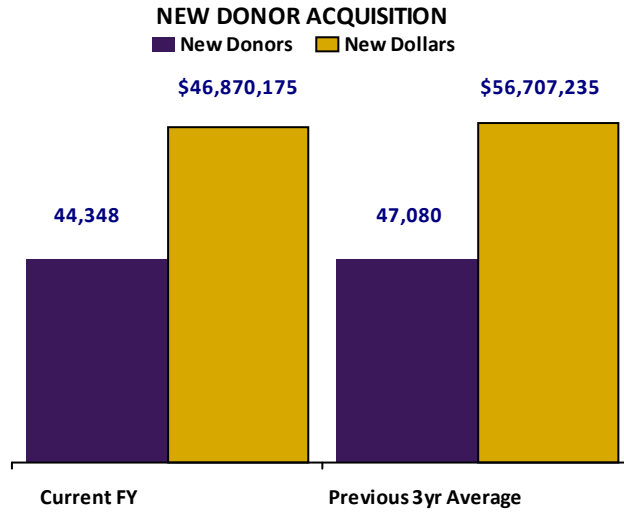
<sup>1</sup> Members include paid Annual Members, Lifetime Members, and TPC Level Donors

<sup>2</sup> Activity is based on a unit affiliated Alumni or Donor being labeled as a positive RSVP, host, speaker, or participant at any tracked UW activity.

<sup>3</sup> 3-Years consists of any activity since 7/1/2006

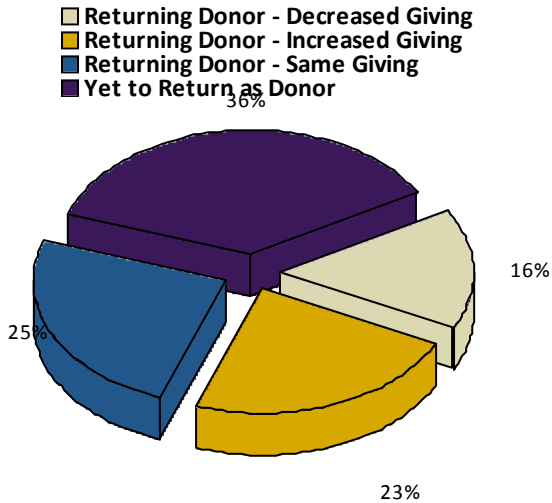
Source: University of Washington Alumni Association

## KEY PERFORMANCE INDICATORS

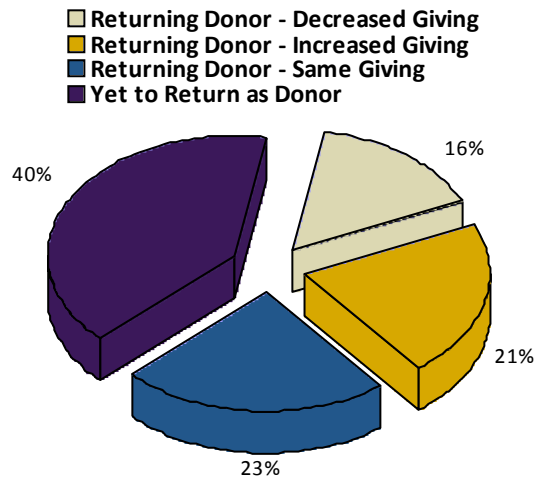


	New Donors	New Dollars
Current FY	44,348	\$46,870,175
Previous 3yr Average	47,080	\$56,707,235

### DONOR RETENTION (CURRENT FY)



### DONOR RETENTION (PREVIOUS 3YR AVG)



	Donors	Dollars
Returning Donor - Decreased Giving	17,045	\$53,689,487
Returning Donor - Increased Giving	25,374	\$179,184,743
Returning Donor - Same Giving	26,983	\$6,884,414
Yet to Return as Donor	39,681	

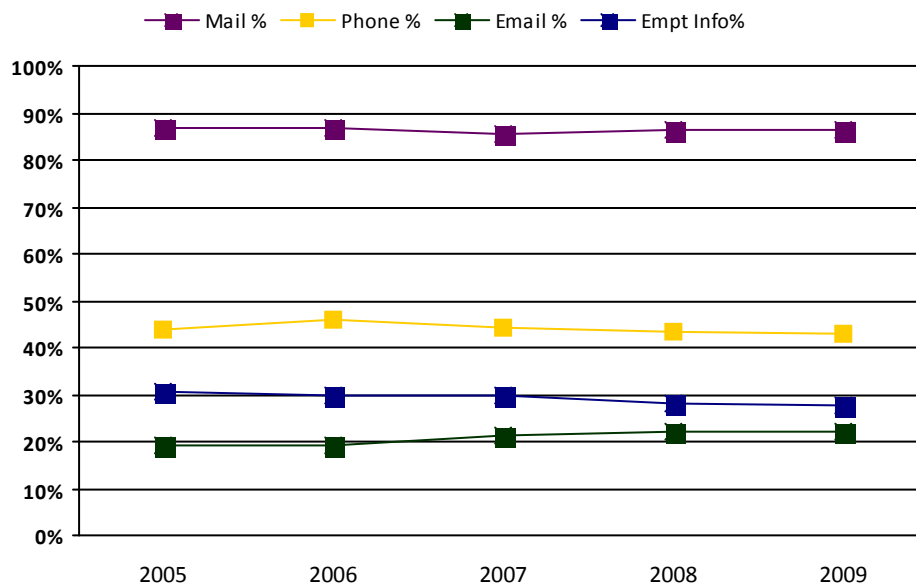
	Donors	Dollars
Returning Donor - Decreased Giving	16,886	\$65,267,822
Returning Donor - Increased Giving	22,856	\$179,680,833
Returning Donor - Same Giving	25,138	\$8,986,633
Yet to Return as Donor	43,345	

Donor counts may vary slightly due to donor crediting preferences.  
 Three-year averages are based on fiscal year totals and do not reflect year-to-date status.

## STATE OF THE DATABASE

School	Alumni	Friends	Total	Mailable	Mail %	Phonable	Phone %	Emailable	Email %	Emp Info	Emp %
UW Medicine	23,077	36,108	59,185	54,207	91.59%	31,567	53.34%	15,358	25.95%	17,675	29.86%
Arts and Sciences	184,851	18,584	203,435	170,089	83.61%	77,588	38.14%	76,150	37.43%	53,617	26.36%
Broadcast Services	0	45,764	45,764	44,801	97.90%	15,062	32.91%	6,999	15.29%	7,353	16.07%
Built Environments	9,686	1,754	11,440	10,127	88.52%	5,311	46.42%	4,088	35.73%	4,394	38.41%
Business School	47,857	3,988	51,845	43,359	83.63%	21,878	42.20%	19,437	37.49%	21,869	42.18%
Dentistry	5,122	1,581	6,703	6,203	92.54%	3,977	59.33%	2,271	33.88%	2,070	30.88%
Education	23,457	2,476	25,933	20,468	78.93%	10,791	41.61%	6,339	24.44%	7,675	29.60%
Engineering	41,584	4,014	45,598	37,553	82.36%	18,595	40.78%	15,491	33.97%	17,105	37.51%
Environment	0	4,407	4,407	4,218	95.71%	3,266	74.11%	1,723	39.10%	1,827	41.46%
Evans School of Public Affairs	2,894	594	3,488	3,253	93.26%	1,914	54.87%	2,092	59.98%	1,887	54.10%
Forest Resources	5,666	0	5,666	4,667	82.37%	2,229	39.34%	1,709	30.16%	2,255	39.80%
Graduate School	2,358	982	3,340	3,115	93.26%	1,951	58.41%	2,032	60.84%	1,608	48.14%
Information School	5,878	445	6,323	5,241	82.89%	3,216	50.86%	2,708	42.83%	2,695	42.62%
Intercollegiate Athletics	0	9,601	9,601	9,417	98.08%	7,425	77.34%	4,566	47.56%	3,834	39.93%
Law	9,006	1,821	10,827	9,783	90.36%	5,276	48.73%	6,653	61.45%	4,976	45.96%
Libraries	0	13,398	13,398	13,123	97.95%	10,939	81.65%	3,528	26.33%	2,560	19.11%
Minority Affairs	0	1,599	1,599	1,561	97.62%	1,173	73.36%	897	56.10%	860	53.78%
Nursing	10,939	1,586	12,525	10,374	82.83%	5,755	45.95%	4,014	32.05%	4,757	37.98%
Ocean and Fishery Sciences	4,996	0	4,996	4,173	83.53%	1,971	39.45%	1,700	34.03%	2,012	40.27%
Pharmacy	4,309	828	5,137	4,474	87.09%	2,591	50.44%	2,008	39.09%	2,230	43.41%
President's Funds	0	3,940	3,940	3,865	98.10%	3,051	77.44%	1,536	38.98%	2,060	52.28%
Public Health	5,133	911	6,044	5,506	91.10%	3,021	49.98%	3,362	55.63%	2,712	44.87%
Social Work	7,918	947	8,865	7,563	85.31%	3,555	40.10%	3,003	33.87%	3,023	34.10%
Student Life	0	9,567	9,567	9,393	98.18%	7,260	75.89%	4,247	44.39%	4,271	44.64%
Undergraduate Academic Affairs	0	1,355	1,355	1,309	96.61%	977	72.10%	666	49.15%	456	33.65%
University Press	0	612	612	583	95.26%	424	69.28%	248	40.52%	242	39.54%
UW Alumni Association	0	42,008	42,008	40,929	97.43%	26,330	62.68%	27,094	64.50%	15,710	37.40%
UW Bothell	8,195	1,007	9,202	8,621	93.69%	4,397	47.78%	5,960	64.77%	1,553	16.88%
UW Tacoma	9,526	971	10,497	9,794	93.30%	5,012	47.75%	6,954	66.25%	1,481	14.11%
Other University Support	3,229	7,465	10,694	9,797	91.61%	6,710	62.75%	5,898	55.15%	3,112	29.10%
Unspecified School	14,229	0	14,229	9,570	67.26%	5,177	36.38%	1,597	11.22%	2,674	18.79%
No Degree\Gift Affiliation	0	289,641	289,551	262,151	90.54%	152,710	52.74%	33,892	11.71%	48,757	16.84%
<b>Total</b>	<b>397,568</b>	<b>409,877</b>	<b>807,445</b>	<b>705,567</b>	<b>87.38%</b>	<b>368,014</b>	<b>45.58%</b>	<b>201,330</b>	<b>24.93%</b>	<b>188,686</b>	<b>23.37%</b>

## Database Trends



# Report *of* Contributions

**All Areas**

July 2010



UNIVERSITY *of* WASHINGTON | *Foundation*



**ANNUAL PROGRESS BY CONSTITUENCY**

School	Current Month				Year to Date			
	Gifts	Private Grants	Total	Donors <sup>1</sup>	Gifts	Private Grants	Total	Donors
UW Medicine	\$3,321,116	\$16,840,821	\$20,161,937	1,830	\$3,321,116	\$16,840,821	\$20,161,937	1,830
Arts and Sciences	\$775,383	\$236,105	\$1,011,489	1,051	\$775,383	\$236,105	\$1,011,489	1,051
Broadcast Services	\$129,331	\$0	\$129,331	356	\$129,331	\$0	\$129,331	356
Built Environments	\$241,460	\$2,500	\$243,960	180	\$241,460	\$2,500	\$243,960	180
Business School	\$783,374	\$0	\$783,374	139	\$783,374	\$0	\$783,374	139
Dentistry	\$108,853	\$0	\$108,853	118	\$108,853	\$0	\$108,853	118
Education	\$6,679	\$110,000	\$116,679	87	\$6,679	\$110,000	\$116,679	87
Engineering	\$434,744	\$251,282	\$686,026	137	\$434,744	\$251,282	\$686,026	137
Environment	\$136,621	\$2,261,717	\$2,398,338	110	\$136,621	\$2,261,717	\$2,398,338	110
Evans School of Public Affairs	\$13,154	\$0	\$13,154	32	\$13,154	\$0	\$13,154	32
Graduate School	\$483	\$8,791	\$9,274	15	\$483	\$8,791	\$9,274	15
Information School	\$13,604	\$0	\$13,604	35	\$13,604	\$0	\$13,604	35
Intercollegiate Athletics	\$2,308,817	\$0	\$2,308,817	2,070	\$2,308,817	\$0	\$2,308,817	2,070
Law	\$141,318	\$0	\$141,318	85	\$141,318	\$0	\$141,318	85
Libraries	\$14,127	\$0	\$14,127	127	\$14,127	\$0	\$14,127	127
Minority Affairs	\$8,194	\$0	\$8,194	125	\$8,194	\$0	\$8,194	125
Nursing	\$238,791	\$0	\$238,791	70	\$238,791	\$0	\$238,791	70
Pharmacy	\$22,919	\$85,868	\$108,787	105	\$22,919	\$85,868	\$108,787	105
President's Funds	\$61,808	\$0	\$61,808	69	\$61,808	\$0	\$61,808	69
Public Health	\$165,697	\$648,307	\$814,004	102	\$165,697	\$648,307	\$814,004	102
Social Work	\$12,435	\$5,000	\$17,435	21	\$12,435	\$5,000	\$17,435	21
Student Life	\$522,565	\$0	\$522,565	112	\$522,565	\$0	\$522,565	112
Undergraduate Academic Affairs	\$18,260	\$0	\$18,260	20	\$18,260	\$0	\$18,260	20
University Press	\$18,575	\$0	\$18,575	22	\$18,575	\$0	\$18,575	22
UW Alumni Association	\$72,619	\$0	\$72,619	1,540	\$72,619	\$0	\$72,619	1,540
UW Bothell	\$7,589	\$0	\$7,589	85	\$7,589	\$0	\$7,589	85
UW Tacoma	\$65,001	\$0	\$65,001	144	\$65,001	\$0	\$65,001	144
Other University Support	\$367,832	\$449,987	\$817,819	773	\$367,832	\$449,987	\$817,819	773
<b>Total</b>	<b>\$10,011,350</b>	<b>\$20,900,378</b>	<b>\$30,911,728</b>	<b>9,154</b>	<b>\$10,011,350</b>	<b>\$20,900,378</b>	<b>\$30,911,728</b>	<b>9,154</b>

**MONTHLY HIGHLIGHTS**

The UW received \$30.91M in total private voluntary support (\$10.01M in gifts and \$20.90M in grants) in the current month.

Areas including Broadcast Services, Built Environments, Business School, Dentistry, Environment, Intercollegiate Athletics, Law, Nursing, Public Health, Social Work, Student Life, University Press and UW Alumni Association are ahead of last year's year-to-date totals.

<sup>1</sup> Donors are defined as those entities who have a credit amount of greater than \$0.00.

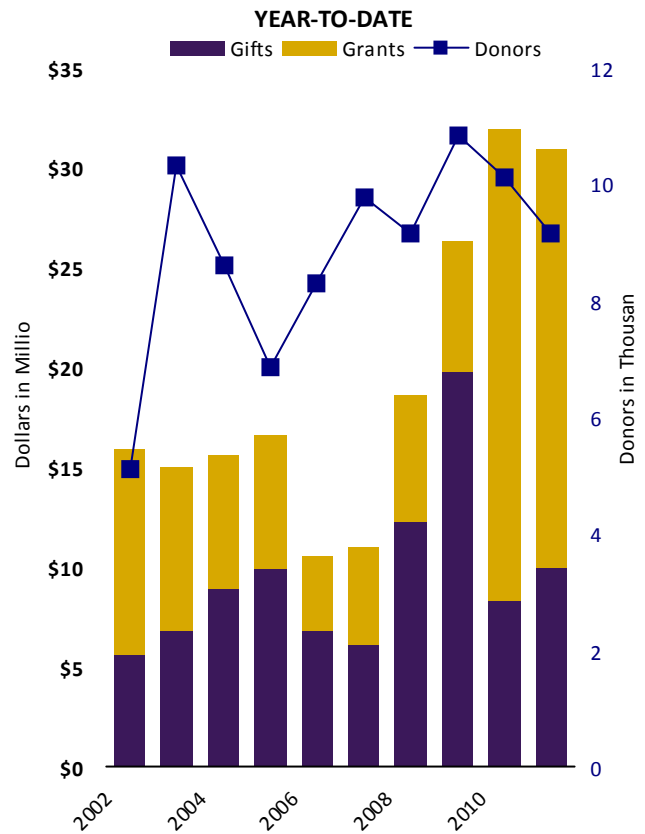
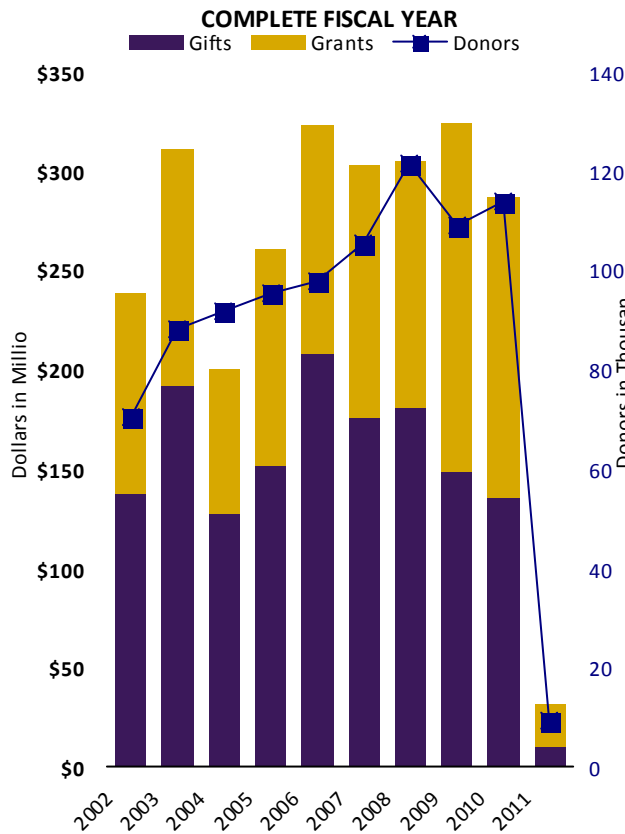
The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

**DEVELOPMENT SUMMARY BY CONSTITUENCY**

School	Current Month		Year to Date		Prior Year to Date		Prior Year Total	
	Total	Donors	Total	Donors	Total	Donors	Total	Donors
UW Medicine	\$20,161,937	1,830	\$20,161,937	1,830	\$21,534,445	2,323	\$137,228,784	15,896
Arts and Sciences	\$1,011,489	1,051	\$1,011,489	1,051	\$1,957,341	1,053	\$22,353,398	13,980
Broadcast Services	\$129,331	356	\$129,331	356	\$111,042	792	\$2,884,588	21,203
Built Environments	\$243,960	180	\$243,960	180	\$12,022	39	\$2,460,168	1,345
Business School	\$783,374	139	\$783,374	139	\$432,658	199	\$13,466,725	4,129
Dentistry	\$108,853	118	\$108,853	118	\$43,216	99	\$3,317,422	1,250
Education	\$116,679	87	\$116,679	87	\$673,533	383	\$4,695,480	1,575
Engineering	\$686,026	137	\$686,026	137	\$1,710,463	151	\$22,392,566	4,345
Environment	\$2,398,338	110	\$2,398,338	110	\$1,381,076	121	\$8,056,542	2,066
Evans School of Public Affairs	\$13,154	32	\$13,154	32	\$21,370	33	\$729,548	508
Graduate School	\$9,274	15	\$9,274	15	\$65,992	24	\$946,285	312
Information School	\$13,604	35	\$13,604	35	\$94,184	33	\$1,598,080	699
Intercollegiate Athletics	\$2,308,817	2,070	\$2,308,817	2,070	\$1,885,098	1,880	\$17,893,004	24,696
Law	\$141,318	85	\$141,318	85	\$28,741	100	\$1,644,729	2,038
Libraries	\$14,127	127	\$14,127	127	\$45,866	685	\$1,034,271	5,362
Minority Affairs	\$8,194	125	\$8,194	125	\$28,121	135	\$538,889	738
Nursing	\$238,791	70	\$238,791	70	\$157,907	76	\$3,464,905	1,743
Pharmacy	\$108,787	105	\$108,787	105	\$348,363	52	\$3,869,407	1,046
President's Funds	\$61,808	69	\$61,808	69	\$55,752	49	\$586,255	1,536
Public Health	\$814,004	102	\$814,004	102	\$261,019	113	\$16,560,816	754
Social Work	\$17,435	21	\$17,435	21	\$1,336	14	\$3,641,796	832
Student Life	\$522,565	112	\$522,565	112	\$155,160	142	\$5,341,443	2,802
Undergraduate Academic Affairs	\$18,260	20	\$18,260	20	\$22,305	81	\$688,975	640
University Press	\$18,575	22	\$18,575	22	\$11,750	13	\$292,500	169
UW Alumni Association	\$72,619	1,540	\$72,619	1,540	\$69,730	1,539	\$894,199	18,266
UW Bothell	\$7,589	85	\$7,589	85	\$46,345	70	\$1,556,176	630
UW Tacoma	\$65,001	144	\$65,001	144	\$93,083	146	\$3,009,562	827
Other University Support	\$817,819	773	\$817,819	773	\$662,574	155	\$5,482,304	2,729
<b>Total<sup>1</sup></b>	<b>\$30,911,728</b>	<b>9,154</b>	<b>\$30,911,728</b>	<b>9,154</b>	<b>\$31,910,494</b>	<b>10,102</b>	<b>\$286,628,819</b>	<b>113,746</b>

<sup>1</sup> The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

### FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS



Fiscal Year	Complete Fiscal Year				Year to Date			
	Gifts	Private Grants	Total	Donors	Gifts	Private Grants	Total	Donors
2010-2011	\$10,011,350	\$20,900,378	\$30,911,728	9,154	\$10,011,350	\$20,900,378	\$30,911,728	9,154
2009-2010	\$135,813,022	\$150,815,796	\$286,628,819	113,746	\$8,260,590	\$23,649,904	\$31,910,494	10,102
2008-2009	\$148,364,809	\$175,713,667	\$324,078,477	109,083	\$19,758,240	\$6,517,332	\$26,275,572	10,830
2007-2008	\$180,735,444	\$124,224,214	\$304,959,657	121,447	\$12,303,834	\$6,270,004	\$18,573,838	9,144
2006-2007	\$176,490,215	\$126,399,369	\$302,889,584	105,353	\$6,104,593	\$4,871,560	\$10,976,153	9,761
2005-2006	\$207,744,231	\$115,261,186	\$323,005,417	97,876	\$6,786,483	\$3,717,811	\$10,504,294	8,309
2004-2005	\$151,969,925	\$108,802,371	\$260,772,296	95,227	\$9,875,987	\$6,685,340	\$16,561,327	6,859
2003-2004	\$128,174,367	\$71,603,323	\$199,777,690	91,903	\$8,901,929	\$6,715,497	\$15,617,426	8,609
2002-2003	\$192,573,183	\$118,677,722	\$311,250,905	88,259	\$6,831,294	\$8,171,344	\$15,002,638	10,320
2001-2002	\$137,959,340	\$100,820,547	\$238,779,887	70,560	\$5,624,131	\$10,295,482	\$15,919,613	5,117



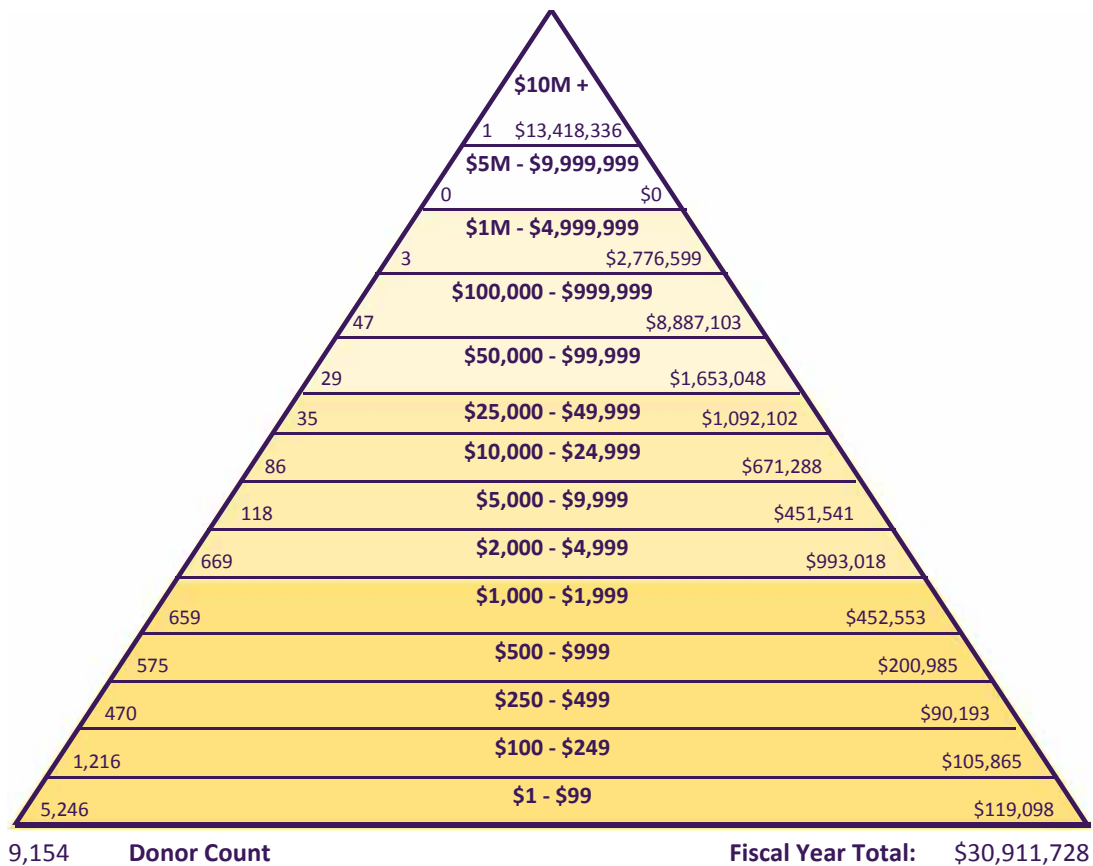
### ANNUAL FUNDING THEME PROGRESS

Theme	Year to Date		
	Current Use	Endowment	Total
Student Support	\$932,308	\$878,801	\$1,811,108
Faculty Support	\$505,695	\$285,202	\$790,898
Program Support for Faculty and Students	\$23,003,892	\$592,772	\$23,596,664
Capital	\$2,052,280	\$0	\$2,052,280
Excellence Funds	\$2,464,752	\$196,027	\$2,660,779
<b>Total</b>	<b>\$28,958,926</b>	<b>\$1,952,802</b>	<b>\$30,911,728</b>

### DEVELOPMENT ACTIVITY BY DONOR TYPE

Donor Type	Year to Date		Prior Year to Date		Prior Fiscal Year	
	Donors	Total	Donors	Total	Donors	Total
Alumni	4,896	\$2,220,624	5,105	\$2,043,839	50,992	\$35,117,094
Corporations	221	\$3,849,152	218	\$4,738,583	2,832	\$43,318,033
Family Foundations	14	\$706,136	19	\$720,617	171	\$13,713,745
Foundations	63	\$15,339,424	60	\$16,992,329	433	\$89,376,760
Non-Alumni	3,892	\$2,747,208	4,629	\$1,618,429	58,737	\$35,745,608
Organizations	68	\$6,049,184	71	\$5,796,697	581	\$69,357,578
<b>Total</b>	<b>9,154</b>	<b>\$30,911,728</b>	<b>10,102</b>	<b>\$31,910,494</b>	<b>113,746</b>	<b>\$286,628,819</b>

### DEVELOPMENT ACTIVITY PYRAMID



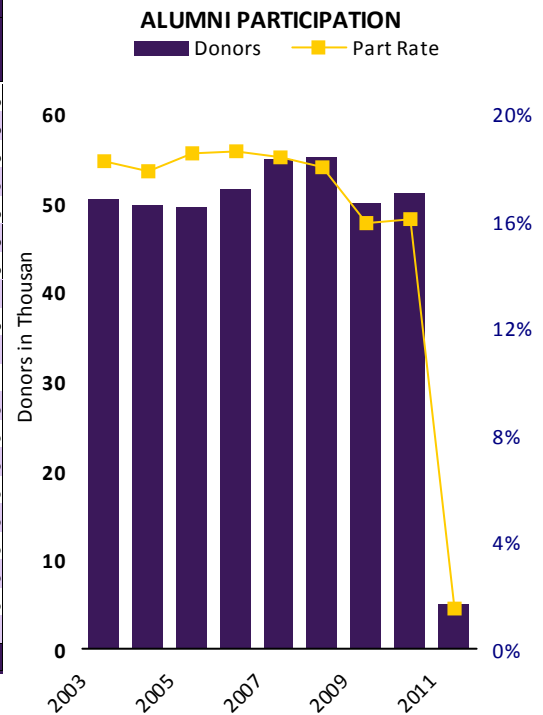
**ANNUAL PROGRESS BY GIVING LEVEL**

Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$10M +	\$0	\$0	\$0	\$0	\$13,418,336	\$0	\$13,418,336
\$5M - \$9,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$1M - \$4,999,999	\$0	\$0	\$0	\$1,468,783	\$0	\$1,307,816	\$2,776,599
\$100,000 - \$999,999	\$501,525	\$1,628,697	\$505,000	\$1,138,800	\$999,519	\$4,113,562	\$8,887,103
\$50,000 - \$99,999	\$124,080	\$250,565	\$0	\$277,134	\$713,870	\$287,400	\$1,653,048
\$25,000 - \$49,999	\$205,821	\$70,797	\$125,400	\$434,310	\$66,950	\$188,824	\$1,092,102
\$10,000 - \$24,999	\$169,183	\$56,800	\$55,736	\$253,673	\$53,700	\$82,196	\$671,288
\$5,000 - \$9,999	\$141,668	\$90,160	\$16,000	\$108,774	\$54,640	\$40,300	\$451,541
\$2,000 - \$4,999	\$533,839	\$293,885	\$4,000	\$122,508	\$19,850	\$18,935	\$993,018
\$1,000 - \$1,999	\$245,210	\$161,431	\$0	\$29,950	\$10,252	\$5,709	\$452,553
\$500 - \$999	\$114,240	\$77,719	\$0	\$6,289	\$750	\$1,987	\$200,985
\$250 - \$499	\$50,945	\$32,893	\$0	\$4,260	\$1,300	\$795	\$90,193
\$100 - \$249	\$56,993	\$43,820	\$0	\$3,558	\$0	\$1,495	\$105,865
\$1 - \$99	\$77,120	\$40,441	\$0	\$1,114	\$258	\$165	\$119,098
<b>Total</b>	<b>\$2,220,624</b>	<b>\$2,747,208</b>	<b>\$706,136</b>	<b>\$3,849,152</b>	<b>\$15,339,424</b>	<b>\$6,049,184</b>	<b>\$30,911,728</b>

Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$10M +	0	0	0	0	1	0	1
\$5M - \$9,999,999	0	0	0	0	0	0	0
\$1M - \$4,999,999	0	0	0	2	0	1	3
\$100,000 - \$999,999	6	11	3	6	8	13	47
\$50,000 - \$99,999	2	7	0	4	11	5	29
\$25,000 - \$49,999	9	3	4	12	2	5	35
\$10,000 - \$24,999	35	21	3	16	5	6	86
\$5,000 - \$9,999	43	38	3	19	9	6	118
\$2,000 - \$4,999	337	274	1	43	8	6	669
\$1,000 - \$1,999	342	277	0	26	9	5	659
\$500 - \$999	299	260	0	12	1	3	575
\$250 - \$499	236	211	0	15	5	3	470
\$100 - \$249	601	579	0	26	0	10	1,216
\$1 - \$99	2,986	2,211	0	40	4	5	5,246
<b>Total</b>	<b>4,896</b>	<b>3,892</b>	<b>14</b>	<b>221</b>	<b>63</b>	<b>68</b>	<b>9,154</b>

### ALUMNI PARTICIPATION BY CONSTITUENCY (CURRENT FISCAL YEAR)

Area	Solicitable	To UW		To Unit	
		Donors	Part Rate	Donors	Part Rate
UW Medicine	19,185	356	1.86%	185	0.96%
Arts and Sciences	151,787	2,317	1.53%	835	0.55%
Business School	39,725	667	1.68%	131	0.33%
Built Environments	8,496	119	1.40%	23	0.27%
Dentistry	4,650	117	2.52%	45	0.97%
Education	18,092	298	1.65%	16	0.09%
Engineering	33,868	361	1.07%	50	0.15%
Environment	11,635	124	1.07%		
Evans School of Public Affairs	2,747	60	2.18%	9	0.33%
Interdisc. Grad. Programs	2,200	39	1.77%		
Interschool Programs	2,459	53	2.16%		
Information School	4,950	90	1.82%	15	0.30%
Law	8,186	149	1.82%	44	0.54%
School of Nursing	8,909	153	1.72%	24	0.27%
Pharmacy	3,690	97	2.63%	57	1.54%
Public Health	4,683	87	1.86%	13	0.28%
Social Work	6,753	110	1.63%	12	0.18%
UW Bothell	8,069	118	1.46%	32	0.40%
UW Tacoma	9,452	139	1.47%	76	0.80%
Unspecified	9,472	133	1.40%		
<b>ALL UW TOTAL</b>	<b>330,521</b>	<b>4,896</b>	<b>1.48%</b>		



### ALUMNI PARTICIPATION BY CONSTITUENCY (PREVIOUS FISCAL YEAR)

Area	Solicitable	To UW				To Unit			
		Year to Date		FY Total		Year to Date		FY Total	
		Donors	Part Rate	Donors	Part Rate	Donors	Part Rate	Donors	PFY Final
UW Medicine	19,127	426	2.23%	3,647	19.07%	234	1.22%	2,277	11.90%
Arts and Sciences	146,824	2,344	1.60%	21,644	14.74%	476	0.32%	5,915	4.03%
Business School	38,262	693	1.81%	7,650	19.99%	63	0.16%	2,283	5.97%
Built Environments	8,184	114	1.39%	1,430	17.47%	12	0.15%	567	6.93%
Dentistry	4,540	118	2.60%	1,116	24.58%	52	1.15%	586	12.91%
Education	18,841	326	1.73%	3,221	17.10%	18	0.10%	548	2.91%
Engineering	32,965	362	1.10%	5,082	15.42%	45	0.14%	2,382	7.23%
Environment									
Evans School of Public Affairs	2,496	57	2.28%	602	24.12%	8	0.32%	207	8.29%
Interdisc. Grad. Programs	1,817	43	2.37%	334	18.38%				
Interschool Programs	520	11	2.12%	528	101.54%				
Information School	4,614	88	1.91%	1,009	21.87%	13	0.28%	436	9.45%
Law	7,905	173	2.19%	1,892	23.93%	53	0.67%	1,031	13.04%
School of Nursing	8,644	175	2.02%	1,820	21.06%	28	0.32%	950	10.99%
Pharmacy	3,547	62	1.75%	891	25.12%	20	0.56%	562	15.84%
Public Health	4,580	113	2.47%	776	16.94%	16	0.35%	268	5.85%
Social Work	6,522	117	1.79%	990	15.18%	6	0.09%	416	6.38%
UW Bothell	6,995	121	1.73%	1,003	14.34%	5	0.07%	216	3.09%
UW Tacoma	8,050	109	1.35%	901	11.19%	29	0.36%	306	3.80%
Unspecified	11,600	204	1.76%	1,653	14.25%				
<b>ALL UW TOTAL</b>	<b>317,522</b>	<b>4,933</b>	<b>1.55%</b>	<b>50,992</b>	<b>16.06%</b>				



The University of Washington Alumni Association is the broad-based engagement vehicle for University Advancement and the University of Washington. Through its strategically designed programs, the UW Alumni Association invites alumni, donors and friends to engage in the life of the UW. Research indicates that engaged alumni and friends are more inclined to support the University and its students. The UW Alumni Association is proud to develop a solid base of support for the University of Washington.



## UWAA Member Giving by Constituency

School	Solicitable Alumni	Member		Alumni Giving	
		Members <sup>1</sup>	Donors	Members	Non Members
UW Medicine	19,185	1,943	143	7.36%	0.94%
Arts and Sciences	151,787	19,598	1,062	5.42%	0.50%
Business School	39,725	7,425	375	5.05%	0.42%
Built Environments	8,496	1,179	42	3.56%	0.60%
Dentistry	4,650	1,018	63	6.19%	0.83%
Education	18,092	2,885	137	4.75%	0.51%
Engineering	33,868	4,614	141	3.06%	0.39%
Evans School of Public Affairs	2,747	319	20	6.27%	0.91%
Interdisc. Grad. Programs	2,200	205	13	6.34%	0.80%
Interschool Programs	2,459	576	32	5.56%	0.48%
Information School	4,950	795	32	4.03%	0.84%
Law	8,186	1,065	64	6.01%	0.74%
School of Nursing	8,909	1,345	46	3.42%	0.99%
Pharmacy	3,690	648	52	8.02%	1.15%
Public Health	4,683	400	26	6.50%	1.10%
Social Work	6,753	645	32	4.96%	0.95%
UW Bothell	8,069	955	32	3.35%	0.55%
UW Tacoma	9,452	862	32	3.71%	0.52%
Unspecified	9,472	1,964	71	3.62%	0.36%
Non-Alumni		8,704	1,041	11.96%	
<b>Total</b>	<b>330,521</b>	<b>54,806</b>	<b>3,179</b>	<b>5.80%</b>	

## Alumni Activity

<b>1 in 3.5 registrants at 2010 UW events were UWAA members</b>
<b>1 in 25 registrants at 2010 UW events were UW donors</b>
<b>3 in 4 registrants at 2010 UW events were Solicitable Alumni</b>
<b>1 in 25 UWAA members attended a 2010 UW event</b>
<b>1 in 3 2009-2010 Football/Basketball season ticket holders were UWAA members</b>
<b>1 in 7 UWAA members were 2009-2010 Football/Basketball season ticket holders</b>

## Top 10 Membership by Class Year

Class Year	Part. Rate	Class Year	Population
1955	22.52%	2010	1,336
1953	21.96%	1971	1,078
1954	21.83%	1973	1,048
1959	21.81%	1974	1,047
1956	21.46%	1970	1,029
1946	21.30%	1972	1,017
1950	20.89%	1976	1,004
1952	20.76%	1975	974
1960	20.30%	1977	945
1951	20.29%	1968	892

## Activity Participation - Rolling 3 Year Total<sup>3</sup>

School <sup>2</sup>	Participants	Part. Donors	% Donors	Alum Non-Part.	Alum Non-Par Donor	% Non-Part Donor
UW Medicine	3,505	2,679	76.43%	19,144	3,098	16.18%
Arts and Sciences	12,072	2,816	23.33%	138,127	6,978	5.05%
Built Environments	1,421	617	43.42%	7,573	739	9.76%
Business School	5,556	1,469	26.44%	35,179	3,099	8.81%
Dentistry	1,820	719	39.51%	2,699	349	12.93%
Education	1,678	374	22.29%	16,205	836	5.16%
Engineering	2,542	866	34.07%	31,152	2,983	9.58%
Environment	577	552	95.67%			
Evans School of Public Affairs	715	273	38.18%	2,227	311	13.96%
Graduate School	334	190	56.89%	1,454	2	0.14%
Information School	671	182	27.12%	4,461	543	12.17%
Law	1,965	842	42.85%	6,651	1,122	16.87%
Libraries	925	894	96.65%			
Nursing	907	411	45.31%	8,168	1,279	15.66%
Pharmacy	366	216	59.02%	3,359	755	22.48%
Public Health	533	195	36.59%	3,629	323	8.90%
Social Work	695	207	29.78%	6,234	668	10.72%
UW Bothell	697	228	32.71%	7,404	584	7.89%
UW Tacoma	462	201	43.51%	9,171	785	8.56%

<sup>1</sup> Members include paid Annual Members, Lifetime Members, and TPC Level Donors

<sup>2</sup> Activity is based on a unit affiliated Alumni or Donor being labeled as a positive RSVP, host, speaker, or participant at any tracked UW activity.

<sup>3</sup> 3-Years consists of any activity since 7/1/2006

Source: University of Washington Alumni Association



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Senior Vice President in Administrative Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY – CAPITAL PROJECT BUDGETS

1. Portage Bay Building Roof Replacement Project No. 202378  
Action Reported: Budget Adjustment

The project budget for the Portage Bay Building Roof Replacement project (formerly known as Fisheries Center Roof Replacement) was established at \$1,520,000. The budget has been increased to \$1,910,000. The project scope has been expanded to include the replacement of the roof on the Portage Bay Building addition. This roof has exceeded its useful service life and requires replacement.

The project will replace the roof membrane, upgrade penthouse and roof access, upgrade fall protection devices to current standards, and abate asbestos on parapets as required.

The construction contract is expected to bid in September 2010. Construction is scheduled to begin in late September and be completed by mid-January 2011.

The project budget is herein established at \$1,910,000. Funding is provided by Facilities Services from the 2009-2011 Building Renewal budget.

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$157,134	\$197,377
Total Construction Cost*	\$1,252,242	\$1,567,241
Other Costs	\$15,908	\$29,334
Project Administration	\$94,716	\$116,048
Total Project Budget	\$1,520,000	\$1,910,000

\* Includes construction contract amount, contingencies, and state sales tax.



## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 2)

#### 2. Mary Gates Hall Student Services, Project No. 202463 Action Reported: Construction Contract Award

On June 22, 2010, a construction contract was awarded to Western Ventures Construction in the amount of \$1,844,400 for the Mary Gates Hall Student Services project. Seven bids were received for this project; the highest bid was \$2,138,699. The budgeted construction cost was \$1,978,000, with a total project budget of \$4,300,000.

Western Ventures is a woman-owned business established in 1983, and is a local contractor specializing in public works projects. Western Ventures is currently working on the UWMC 8NN ADA Upgrade, The Burke Museum Geology Collections, and the Odegaard Undergraduate Library

The scope of the project will renovate the first floor of Mary Gates Hall to accomplish the "Core Campus Building Concept."

The "Core Campus Building Concept" will improve the student experience by consolidating similar student life support functions near one another. The Mary Gates Hall component of the "Core Campus Building Concept" provides student support services in one building. The following student support services will be consolidated in approximately 22,000 assignable square feet on the first floor of Mary Gates Hall:

Undergraduate Academic Affairs Advising  
Office of Minority Affairs and Diversity Counseling Services  
Academic Support Services  
First Year Programs  
Experiential Learning  
Louis Stokes Alliance for Minority Participation Program (LSAMP)  
Early Identification Program/McNair Program  
Career Services

Construction will occur in three phases and construction of the first phase began on July 15, 2010. Completion of the final phase is anticipated on or before December 31, 2011.

The project funding of \$3,921,000 is from the 05-07 Intermediate Student Services and Classroom Improvements, State funds (Education Construction Account).

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 3)

Budget Summary	Current Approved Budget	Forecast Cost to Complete
Total Consultant Services	\$500,000	\$492,000
Total Construction Cost*	\$2,870,000	\$2,438,000
Other Costs	\$ 600,000	\$634,000
Project Administration	\$330,000	\$311,000
Total Project Budget	\$4,300,000	\$3,875,000

\*Includes construction contract amount, contingencies and state sales tax.

#### 3. Kincaid Hall Lab/Grad Offices Renovation, Project No. 202666 Actions Reported: Select Architect/Adopt Project Budget

On July 28, 2010, an architectural agreement for the Kincaid Hall Lab/Grad Offices Renovation project was awarded to Perkins & Will Architects. The agreement amount is \$98,344 for basic services versus a budget value of \$183,545 for design consultants. The balance of the design budget is intended for the Hazardous Materials consultant, commissioning, testing, and a previously completed predesign.

Perkins & Will is a Chicago-based firm established in 1935 that currently employs 35 locally and 1200 companywide. They have provided services to the University of Washington on multiple projects, including HSC J-1/J-2 Microbiology Remodel and Guthrie Hall 3rd and 4th Floor Improvements Study. Perkins & Will's current UW project is the Husky Union Building.

To support Michael Dickenson's research on neurobiology and biomechanics of locomotion in flies, the suite of labs on the third floor of Kincaid Hall will be renovated to house an open lab; faculty, grad and post-grad offices; and small experiment workrooms. The project will consist of the demolition of existing casework, a utility upgrade for contemporary biological lab standards, installation of flex-lab furniture, and lab bench dividers for full utilization of floor space for desk and computer stations. The mechanical system design must comply with strict temperature control criteria, not exceeding 22 degrees C. Design is expected to be completed by November 2010 with construction beginning in first quarter 2011 and completing in April 2011.

The project budget is established at \$1,135,000. Funding is provided by College of Arts and Science Program Renewal.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 4)

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$193,546	\$193,546
Total Construction Cost*	\$825,469	\$825,469
Other Costs	\$20,351	\$20,351
Project Administration	\$95,634	\$95,634
Total Project Budget	\$1,135,000	\$1,135,000

\* Includes construction contract amount, contingencies and state sales tax.

4. Mechanical Engineering Building Roof Replacement, Project No. 202968  
Action Reported: Award of Construction Contract

On June 18, 2010, a construction contract was awarded to Krueger Sheet Metal Company of Spokane, Washington, in the amount of \$705,800 for Mechanical Engineering Building Roof Replacement, Project No. 202968. Five bids were received for this project; the highest bid was \$866,000. The budgeted construction cost was \$786,562. The project budget was established at \$1,325,000.

Krueger Sheet Metal Company is a roofing and sheet metal contractor based in Spokane, with an office in Seattle. The company was established 64 years ago and specializes in public works and large institutional projects. Krueger has completed projects at the University of Washington as a subcontractor to general contractors. Krueger has completed work for other institutions and agencies including: Providence in Everett, Central Washington Hospital in Wenatchee, the Coast Guard, Highline School District, Washington State University, Eastern Washington University, and community colleges around the state of Washington.

This project will replace the roof on the Mechanical Engineering Building that has exceeded its service life. In addition to replacing the roof membrane, the work will include providing fall protection anchors for window washers; providing guard rails at roof edges for general roof access safety; upgrading structural supports for rooftop ventilation and research equipment; abating an asbestos containing coating on the parapets; and adding and upgrading access ladders to penthouse roofs.

Construction began in July 2010 and is forecast to be complete in October 2010.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 5)

The project budget is \$1,325,000. Funding is provided by Facilities Services from the 2009-2011 Building Renewal budget.

Budget Summary	Original Approved Budget	Current Approved Budget Forecast Cost To Complete
Total Consultant Svcs	\$170,828	\$161,124
Total Construction Cost*	\$1,033,542	\$927,045
Other Costs	\$12,944	\$16,008
Project Administration	\$107,686	\$107,686
Total Project Budget	\$1,325,000	\$1,211,863

\* Includes construction contract amount, contingencies and state sales tax.

5. Project Name: Hutchinson Pool Decommission & Program Change  
Project No. 203052  
Action Reported: Award Construction Contract

On June 10, 2010, a construction contract was awarded to Charter Construction of Seattle, Washington, in the amount of \$1,243,575 for the Hutchinson Hall Pool Decommission & Program Change Renovation Project. Eight bids were received for this project; the highest bid was \$1,299,000. The budgeted construction cost was \$1,170,066.

Charter Construction is a general construction company based in Seattle, Washington. The company was founded in 1984, has roughly 150 employees, and is experienced in a wide range of commercial, industrial, residential and construction and repair projects. Charter's other clients include: Emerald Bay Equity, National Parks Service, Qwest Communications, and AT&T. This is Charter's first project for the University.

The project will decommission the existing swimming pool at Hutchinson Hall and convert the space into a new Drama Scene Design Studio of the UW School of Drama. The project also includes the replacement of the gabled roof over the former pool area as well as the small flat roof system immediately to the north.

Construction started in July 2010 with substantial completion forecast in November, 2010.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 6)

Funding of \$1,965,000 is provided from the following source budgets:

\$683,300 Provost Office Account Program Renewal Funding  
 \$586,700 Arts & Sciences Minor Capital Repair Fund  
 \$370,000 Student Life and Student Life/Housing and Food Services  
 \$300,000 2009/2011 Facilities Services Building Renewal Funds  
 \$ 25,000 Capital Resource Planning Central Funds  
 \$1,965,000

Budget Summary	Original Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$266,240	\$266,240
Total Construction Cost*	\$1,478,183	\$1,478,183
Other Costs	\$67,729	\$67,729
Project Administration	\$152,848	\$152,848
Total Project Budget	\$1,965,000	\$1,965,000

\* Includes construction contract amount, contingencies and state sales tax.

6. Ocean Teaching Building Suites 051 and 151 Remodel No. 203133  
Actions Reported: Revised Budget /Select Architect/Award Construction Contract

On June 24, 2010, the project budget for the Ocean Teaching Building Suites 051 and 151 Remodel was increased from \$805,705 to \$1,028,168 to reflect an increase in project scope to accommodate the needs of future occupants.

This project is to renovate the first floor of the former College of Ocean and Fishery Sciences Library for the staff of the Center for Environmental Visualization (CEV), Regional Scale Nodes group and to provide an office and work area for an additional individual. The walls will be partial height furniture walls to not disrupt existing HVAC and lighting on the first floor, and to accommodate modifications for a future project. New window treatments with darkening shades will be added in the conference room. Electrical and communications infrastructure accomplished as part of this project will be done in a manner to accommodate future needs for both the first and ground floors. Communications will be provided for the space with very high bandwidth lines into the area with one of these provided with separation of routing through the

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 7)

campus. Furnishings will be provided for each of the three groups occupying the space.

On December 7, 2009, an architectural agreement was awarded to EHS Design for the Ocean Teaching Building Suites 051 and 151 Remodel project under their existing Master Term for Architectural Services contract. The original agreement amount was \$65,265 for basic services. The budgeted value for this work is \$98,534 for design consultants. The balance of the design budget is intended for an audio visual consultant and reproduction costs.

EHS Design is a firm with 32 years experience working with public and private entities in the Seattle community. They specialize in designing interior remodels of existing spaces. Their resume contains several projects of this type including Opus Northwest, City of Seattle, Wells Fargo, and the Air Force Federal Credit Union.

On May 5, 2010 and on June 2, 2010, two construction work orders were awarded under the existing Job Order Contract to Centennial Contractors Enterprises, Inc. of Vienna, Virginia, in the total amount of \$317,915 for the Ocean Teaching Building Suites 051 and 151 Remodel. The budgeted construction cost was \$318,497. The May 5, 2010 contract is for demolition, and June 2, 2010 is for the build back of the remodeled spaces.

Construction Notice to Proceed for the first construction contract was on May 24, 2010 with substantial completion of both construction contracts scheduled for August 24, 2010.

The project budget is established at \$1,028,168. Funding of \$1,028,168 is provided from the Capital Resources Central Minor funds.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 8)

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$103,277	\$98,534
Total Construction Cost*	\$346,567	\$415,083
Other Costs **	\$286,245	\$425,865
Project Administration	\$69,616	\$88,686
Total Project Budget	\$805,705	\$1,028,168

\* Includes construction contract amount, contingencies and state sales tax.

\*\* Includes State contract purchase orders for both furnishings and carpet and UW IT costs for extensive communications requirements.

7. UW Tower Garage Roof Repairs Project No. 203251  
Actions Reported: Adopt Budget, Budget Adjustment, Award  
Construction Contract

On April 12, 2010, a contract for architectural services was awarded to Cornerstone Architectural Group under their existing master term agreement. This action was reported to the Board of Regents in June. The agreement was to design both the N28-Data Center Waterproofing project and the UW Tower Garage Roof Repairs project. Because of project schedule adjustments and funding requirements, these two projects have now been divided. The project budget for the UW Tower Garage Roofing project was established at \$1,185,000 in July. The budget has been decreased to \$930,000.

The scope of the project will replace the upper roof level surface parking membrane and parking deck coating system. Stair and elevator roof areas will be replaced with a new metal roof with accommodating fall protection. Cracks and spalling in the parapet walls and columns will be repaired.

A construction contract will be awarded to Purcell Painting & Coatings of Tukwila, Washington, in the amount of \$390,145 in September. Eight bids were received for this project; the highest bid was \$1,429,052. The budgeted construction cost was \$743,528.

Purcell Painting and Coatings is a contractor that has successfully completed projects for the University of Washington, including the Bryant's Building Exterior Repairs. Their expertise is in commercial facilities, industrial and marine services.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 9)

Construction is scheduled to begin in late September and be completed by end of November, 2010.

The project funding of \$930,000 is from UW Transportations Services Capital Reserve.

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$133,059	\$146,118
Total Construction Cost*	\$935,126	\$652,177
Other Costs	\$22,609	\$47,440
Project Administration	\$94,206	\$84,265
Total Project Budget	\$1,185,000	\$930,000

\* Includes construction contract amount, contingencies, and state sales tax.

#### 8. N28-Data Center Project No. 203252 Action Reported: Budget Adjustment

On April 12, 2010 a contract for architectural services was awarded to Cornerstone Architectural Group under their existing master term agreement. Two roofing projects had been combined and are now being separated. The N28-Data Center is being separated from the UW Tower Garages Roof Repair project as the schedule and funding sources now differs.

This project is located at the 4545 15<sup>th</sup> Avenue NE Building. The Data Center roof which is the floor of the N28 parking garage is leaking. The parking lot surfacing will be removed, a new roof membrane installed and the parking lot repaved.

Construction is anticipated to start in July, 2011 with completion anticipated before the end of September, 2011.

The project budget for the two roofing projects was originally established at \$2,162,023, and is now \$1,074,354 for the N28 project. Funding will now be provided from the Real Estate Office Building Capital Reserves at \$913,200 and from UW Transportation Services at \$161,154. Transportation Services has funded the design phase of the project with \$166,000.



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 10)

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$247,448	\$140,134
Total Construction Cost*	\$1,728,242	\$832,914
Other Costs	\$24,413	\$17,061
Project Administration	\$161,920	\$84,245
Total Project Budget	\$2,162,023	\$1,074,354

\* Includes construction contract amount, contingencies, and state sales tax.

REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY – ACQUISITION OF GOODS AND SERVICES

1. Contract for Complete Fire Alarm Testing Services for Multiple University Locations: Safe Campus Fire and Life Safety Monitoring and Notification System Project (Safe Campus)  
Action Reported: Award Contract

Under delegated authority, the Director of Purchasing Services, or his designee, has executed a contract with SimplexGrinnell to purchase Simplex fire alarm testing services, installation and products.

The University has purchased Simplex fire alarm testing services, installation and products for various capital projects at multiple locations on campus (Denny Hall, Eagleson Hall, Bryant Building, etc.). The University has been purchasing Simplex equipment since 2001.

This agreement is being processed under the Sole Source process with the primary justification being the need to match current University equipment and adhere to the University standard. The price is considered to be fair and reasonable, based on comparison with Federal GSA, and an average discount of 25% off of list price. The funding source is the Washington State, University of Washington Building Account.

The Requisition/Contract is # 699354 (Purchasing Agreement UW MA – 101409).

The contract value is not to exceed \$1,100,000.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Internal Lending Program Quarterly Report for the Quarter Ended June 30, 2010

For information only.

*Attachment*

Internal Lending Program Quarterly Report, Quarter Ended June 30, 2010

Average  
Cost of  
Debt  
4.5%

# Internal Lending Program Quarterly Report

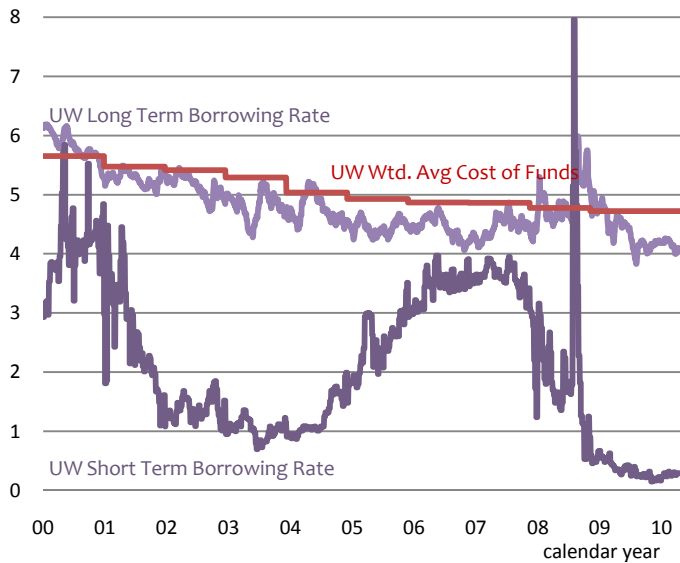
Quarter Ended June 30, 2010

(dollars in millions)

Internal  
Lending  
Rate  
5.5%

## Interest Rates

Rates continue to be at near-historic lows. The BABs program which returns 35% of interest cost to issuers is set to expire in December 2010.



## External Borrowing

The University expects to issue \$150M in long term debt by October 2010. Of that amount \$100 million will be in the ILP and \$50 million is reserved for Balmer Hall & Tacoma Phase 3.

Debt Issued to Fund ILP	Issued FY10	Total Outstanding	Wtd. Avg Rate	Wtd. Avg Maturity (yrs)
Commercial Paper	0	30	0.2%	0.02
Variable Rate	0	0	n/a	n/a
Fixed Rate	0	677	4.4%	16.6
<b>ILP Total</b>	<b>0</b>	<b>707</b>	<b>4.2%</b>	<b>15.9</b>
<b>Non-ILP Debt</b>	<b>0</b>	<b>356</b>	<b>5.0%</b>	<b>12.6</b>
<b>Total Debt</b>	<b>0</b>	<b>1,063</b>	<b>4.5%</b>	<b>14.8</b>

Note: Used \$78 of \$150M authorization for FY2010.

## Internal Lending

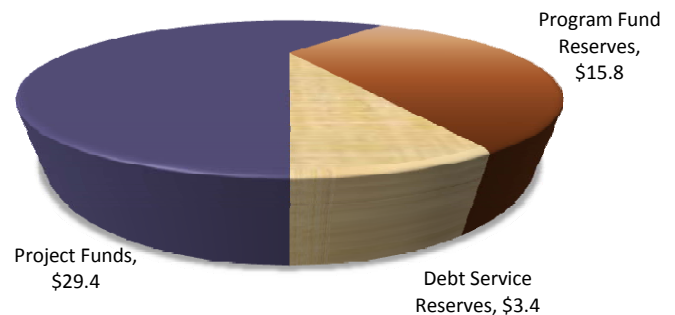
The two projects with the biggest draws in 4th quarter were the UWMC Expansion and Housing & Dining Phase 1.

	As of 6/30/09	FY10	Total
<b>Approved Project Budget</b>			
Internal Loans	449	140	589
Cash	97	49	146
<b>Total Approved Budget</b>	<b>546</b>	<b>189</b>	<b>735</b>
<b>Capital Expenditures Funded to Date</b>			
Internal Loans	19	81	100
Cash	40	76	116
<b>Total Funded to Date</b>	<b>59</b>	<b>157</b>	<b>216</b>

## Cash Position

The pace of funding loans continues to pick up. In the last 12 months, the ILP has funded \$80 million from project funds.

Beginning Balance Jul-09	\$120.4
Internal Debt Service	\$57.8
External Debt Service	(\$48.8)
Net Debt Proceeds	(\$80.4)
Expenses	(\$0.4)
<b>Ending Balance Mar-10</b>	<b>\$48.6</b>



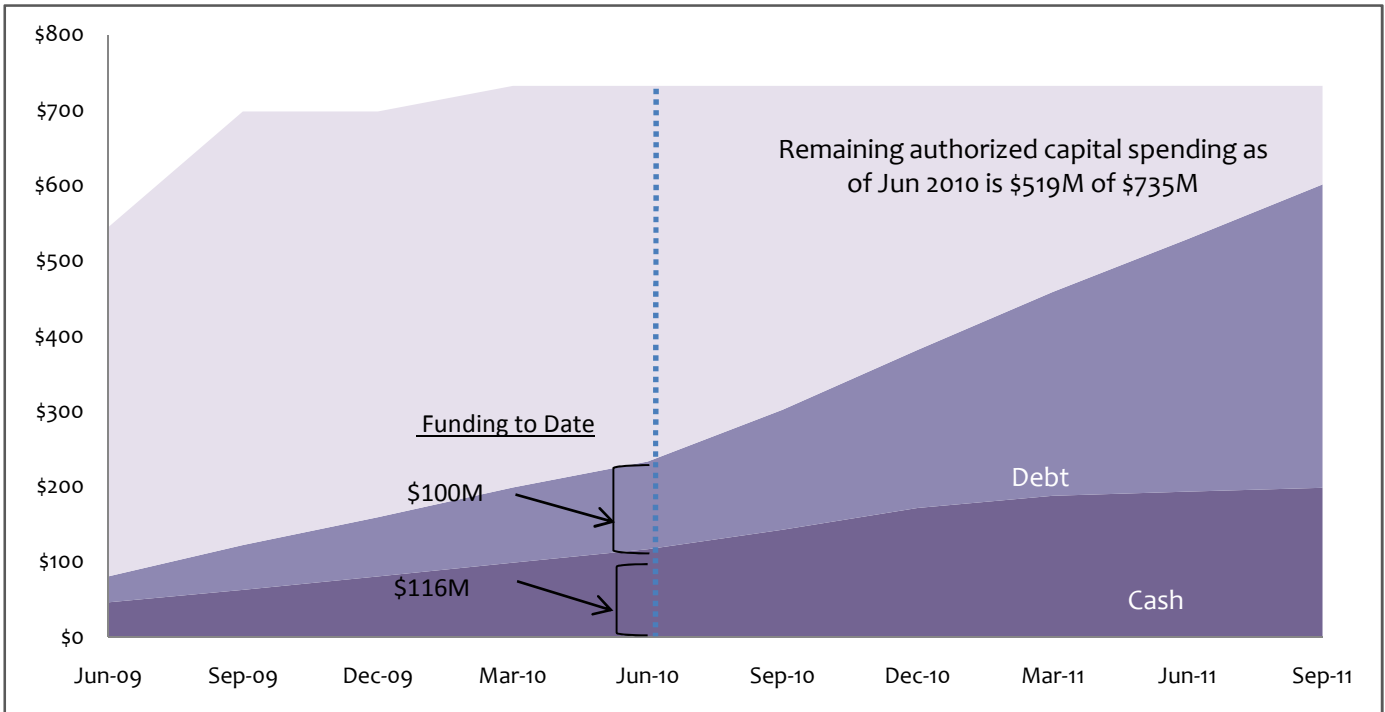
Ending Balance Composition

## Internal Lending Program - Approved Funding

Project Name	Date Approved	Debt	Cash	Total Approved Budget	Spent to Date (all sources)
UWMC Expansion	Feb-08	160	10	170	34%
AAALAC Projects	Mar-08	25	3	28	98%
Pediatric Dentistry	Mar-08	12	6	18	74%
Tower Improvements	Mar-08	13	0	13	91%
J-Wing	Jul-08	16	8	24	14%
PACCAR Business School	Jul-08	30	65	95	83%
AAALAC Budget Increase	Nov-08	7	0	7	0%
Housing Phase 1	May-09	164	0	164	7%
Alumni Association TI's	May-09*	2	0	2	33%
Molecular Engineering - ICR only	Jun-09	20	5	25	20%
HUB Renovation	Jul-09	117	11	128	6%
ECC Renovation	Jul-09	15	1	16	6%
Hall Health Renovation	Jul-09	8	3	11	11%
UWMC, Phase 1 Increase	Jan-10	0	34	34	0%
<b>Total</b>		<b>589</b>	<b>146</b>	<b>735</b>	<b>29%</b>

\* Note: approved under delegated authority.

## Project Funding By Source - Actual and Projected



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Metropolitan Tract Performance Report for the Quarter Ended June 30, 2010

For information only.

*Attachment*

Metropolitan Tract Quarterly Report, Q2 as of 6/30/2010

# Metropolitan Tract Quarterly Report

Q2 as of 6/30/2010

## Q2 Notables:

- The Net Cash Flow as of Q2 2010 is ahead of budget due to unspent capital items which will be completed by year end. Mid-year budget analysis is showing the portfolio to be exceeding 2010 cash flow estimates.
- Unico's YTD 2010 results are about even with 2009 with strong leasing across the portfolio pushing occupancy to 89% by year end.
- The Hotel is down by 4.2% year over year, but occupancy is trending up.

## Market News:

- Office market vacancy actually declined in the 2nd quarter and now rests just above 20%. New office buildings previously under construction are open and tenants have begun to relocate.
- Amazon has occupied its first phase in South Lake Union and the Gates Foundation will begin moving later this year.
- There is a general consensus that the office market is stabilizing although no rent growth is expected before late 2011 or early 2012.

## Operations & Cash Flow

(Millions \$ - cash flow basis)

	Q2 2010	YTD 2010	Budget 2010	2009	2008	2007
Rent	3.99	16.14	20.55	25.80	22.94	18.83
Other (Op Savings, Misc)	0.28	0.38	0.07	0.54	1.47	6.58
Revenues <sup>1</sup>	\$ 4.27	\$ 16.52	\$ 20.62	\$ 26.33	\$ 24.42	\$ 25.41
Operating Expenses <sup>2</sup>	\$ (2.29)	\$ (2.97)	\$ (3.72)	\$ (3.84)	\$ (3.50)	\$ (3.73)
Net Operating Income	\$ 1.98	\$ 13.55	\$ 16.90	\$ 22.50	\$ 20.91	\$ 21.68
Non-Operating Expenses	\$ (0.82)	\$ (1.06)	\$ (2.30)	\$ (3.02)	\$ (2.67)	\$ (1.80)
Net Income	\$ 1.16	\$ 12.49	\$ 14.60	\$ 19.47	\$ 18.24	\$ 19.88
Debt Repayment (Borrowing)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (8.00)
Capital & Tenant Improvements <sup>3</sup>	\$ (2.88)	\$ (3.26)	\$ (6.85)	\$ (3.76)	\$ (12.87)	\$ (11.65)
Net Cash Flow	\$ (1.72)	\$ 9.23	\$ 7.74	\$ 15.71	\$ 5.38	\$ 0.23
Distribution to University	\$ -	\$ -	\$ (8.00)	\$ (8.00)	\$ (8.00)	\$ (8.00)
Increase/(Decrease) in Cash	\$ (1.72)	\$ 9.23	\$ (0.26)	\$ 7.71	\$ (2.62)	\$ (7.77)

<sup>1</sup> Revenues include rent from tenant leases, operating savings payments from Unico and Leashold Excise Tax receipts from tenants.

<sup>2</sup> Operating Expenses include Leashold Excise Tax payments, earthquake insurance, professional fees and Met Tract Real Estate Office management expenses. Some payments occur in the second half of the year.

<sup>3</sup> Unico and Rainier Tower.

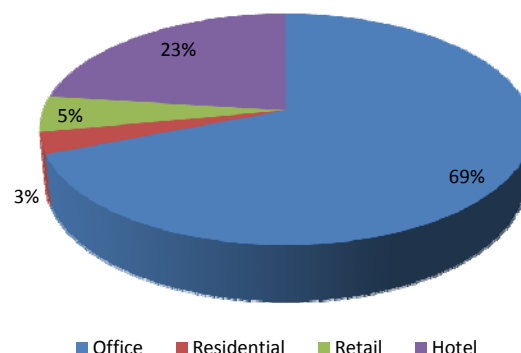
## Assets Under Management

2009	Valuation (Millions \$)	2008
\$338.3M	Office Buildings	\$366.0M
\$110.8M	Olympic Hotel	\$111.0M
\$30.5M	Cobb Building	\$29.0M
\$479.6M		\$505.0M

- Internal Valuation as of 12/31/2009
- UW portion of 2009 value is approx. \$342M
- 2009 decrease driven by higher cap rates and lower market rents
- Key assumptions include lease up rates, TI's, exit cap and discount rates

## Product Type

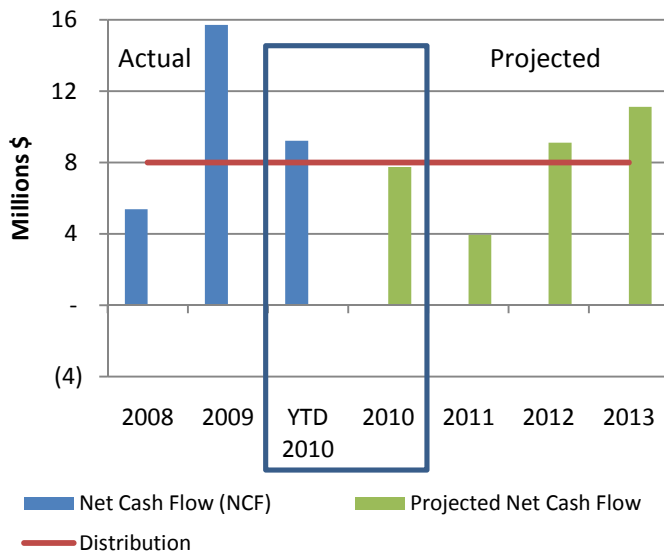
### Product Type (by RSF)



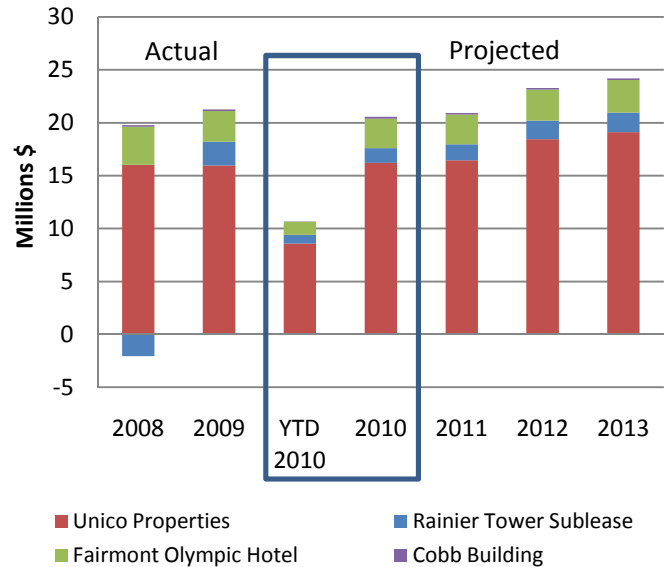
# Metropolitan Tract Quarterly Report

Q2 as of 6/30/2010

## UW Distribution & Cash Flow



## Total UW Rent Earned



- Distribution has consistently been \$8M / year.
- NCF is impacted by capital expenses. Total 2009 capital was \$3.76M, 2010 capital is projected to be \$6.8M and 2011 capital is projected to be \$10.8M driven by leasing and TIs.
- 2010 is running ahead of budget due to unspent capital costs which will occur before the end of the year.

- Rent earned from each lease; does not include cash flow items or misc. revenue.
- Projected rent is based on Argus model of 12/31/09.
- Rainier Tower Sublease is net revenue including direct operating expenses and capital.

## Metropolitan Tract Portfolio



### Unico Portfolio

Rainier Tower	569,155 sf
Financial Center	339,527 sf
Puget Sound Plaza	274,885 sf
IBM Building	225,129 sf
Skinner Building	193,672 sf
<b>Total</b>	<b>1,602,368 sf</b>
Retail Space	141,806
Parking Stalls	744
Lease Expiration:	10/31/2014

### Cobb Building

Residential Units	91
Retail Space	18,717
Lease Expiration:	3/22/2050
<b>Rainier Tower Sublease</b>	
Sublease Space	379,463
Lease Expiration:	10/31/2017

### Fairmont Olympic Hotel

Luxury Hotel Rooms	450
Office Space	15,500
Retail Space	28,000
Parking Stalls	787
Lease Expiration:	10/1/2040

## VII. STANDING COMMITTEES

## B. Finance, Audit and Facilities Committee

Renaming the “House of Knowledge” to “wə́təbʔaltxʷ”RECOMMENDED ACTION:

It is the recommendation of the Senior Vice President for Finance and Facilities, the Vice Provost for Diversity/Vice President for Minority Affairs and the University Names Committee, with the concurrence of President Mark Emmert, that the Board of Regents approve renaming the “House of Knowledge” to “wə́təbʔaltxʷ” (English translation is Intellectual House).

BACKGROUND:

The wə́təbʔaltxʷ (phonetic pronunciation walthub-altwh) is a project 35 years in the making that grows out of a long and increasingly active partnership between the University and the region’s tribal nations. For decades, community members have sought to create a home away from home for Native American students, a place that will enable students to maintain strong ties to family and culture while helping them to successfully accomplish their educational goals at the University.

This particular name was given as a “gift” by House of Knowledge Elder Committee (HOKEC) member Vi Hilbert prior to her passing on December 19, 2008. Vi was a revered elder in the Upper Skagit tribe and her life work was spent preserving the Lushootseed language and culture. She learned Lushootseed (the language of Chief Seattle) as a child, listening to her parents. The gifting of the name wə́təbʔaltxʷ is captured both in written and recorded oral form.

Vi Hilbert’s ties to the University go far beyond her involvement in the House of Knowledge project. Vi actually attended a Lushootseed class that late alumnus Thom Hess taught at the University in 1972. She was originally a student, but Hess arranged for Vi to teach the class the following year and together they collaborated on many projects to resurrect Lushootseed. She went on to teach Lushootseed language and literature (traditional stories) for 15 years to hundreds of students here at the University, inspiring a few to become Lushootseed teachers and others to support and further the cause. Vi followed her University of Washington tenure with two years at The Evergreen State College as the Evans Chair scholar.

In all, the HOKEC spent nearly two years settling on wə́təbʔaltxʷ as the recommended name for the House of Knowledge. During that time, extensive consultation occurred with University undergraduate and graduate students, faculty and staff, community members, and members of several different local



## VII. STANDING COMMITTEES

### B. Finance, Audit & Facilities Committee

#### Renaming the “House of Knowledge” to “wə́təbʔaltxʷ” (continued p. 2)

tribes as well as tribes from across the state. During the consultation and deliberation, careful consideration was taken to ensure that the translated meaning captures the intent and focus of the project. Practicality of the name was also considered, as the elders involved would like students to use wə́təbʔaltxʷ when referring to the facility, as opposed to an alternate or slang term.

Utilizing a Lushootseed word for the building name as opposed to an English word, will honor the Native people of this region, whether an individual visits the facility or only hears mention of its name.

Signage for the building would include the Lushootseed spelling and the English translation below.

#### REVIEW AND APPROVALS

In accordance with University procedures, the University Names Committee, the Provost, and the President have reviewed and approved this request.

#### *Attachments*

1. May 3, 2010 Letter from Sheila Edwards Lange to University Names Committee
2. June 10, 2010 Letter of Approval from the University Names Committee with concurrence from President Mark Emmert
3. June 21, 2010 Letter of Approval from the University Names Committee.
4. August 10, 2010 Letter of Clarification from Sheila Edwards Lange to University Names Committee
5. August 31, 2010 Letter of Approval from University Names Committee.



UNIVERSITY of WASHINGTON

OFFICE OF MINORITY AFFAIRS & DIVERSITY

Dr. Sheila Edwards Lange, Vice President for Minority Affairs & Vice Provost for Diversity

Date: May 3, 2010

To: Sandra O. Archibald  
Dean and Professor of Public Affairs  
Chair, University Names Committee

From: Sheila Edwards Lange  
Vice President for Minority Affairs  
Vice Provost for Diversity

Re: Naming of the House of Knowledge

---

On behalf of the House of Knowledge Elders Committee (HOKEC), House of Knowledge Working Group (HOKWG) and the House of Knowledge Planning Advisory Committee (HOKPAC), and pursuant to the Facilities and Spaces Naming Policy Procedure, this memo is being sent in solicitation of your support for naming the proposed UW House of Knowledge longhouse "Wasib ? alt". The English translation of Wasib ? alt is "intellectual house", we believe a fitting title for our House of Knowledge longhouse project.

Our naming request is an anomaly as it does not fit under either Section 2 - Individual/Family Naming Guidelines or Section 3 - Corporate/Organizational Naming Guidelines of the Facilities and Spaces Naming Policy. Our proposed name is a description or title that encompasses the meaning of the facility and pays homage to the region's indigenous people. It is not a name associated with an individual or particular benefactor, so it is difficult to cite which (if any) existing criteria it fulfills.

The proposed name was given to us by the late Vi Hilbert and honors both her and Lushootseed, the traditional language of the Puget Salish, this region's first people. By selecting a Lushootseed word as the building name as opposed to an English word, the Wasib ? alt will honor the Native people of this region, whether an individual visits the facility or only hears its name.

The UW longhouse is a project 35 years in the making that grows out of a long and increasingly active partnership between the UW and the region's tribal nations. For decades, community members have sought to create a home away from home for Native American students, a place that will enable students to maintain strong ties to family and culture while helping them to successfully accomplish their educational goals at the UW.

Based on a traditional Northwest Coast Salish post and beam longhouse-style structure that honors and represents the region's Native American communities and indigenous architecture, the longhouse will be sited centrally on campus. The 19,000 square foot facility's main feature is a central gathering place where students, tribes, community members, faculty, and staff will hold meetings, celebrations, ceremonies, lectures, performances, and conferences, as well as use

ATTACHMENT 1

Sandra O. Archibald

May 3, 2010

Page 2

for studying and socializing. The design includes meeting rooms, an elders' room, a Native Arts Lab, a student lounge area, computer facilities, offices, and kitchen facilities.

The longhouse will foster an environment where Native American students can seek higher education without leaving their culture behind, a key ingredient to their college success. The longhouse will reassure families preparing to send their children off to college that the UW understands and respects the needs of Native American students and is committed to helping them succeed. Demonstrating that the UW is an institution that will help students succeed while supporting the students' connection to their culture and community is critical, given the historic trauma associated with boarding schools that has left Native American communities distrustful of mainstream educational institutions.

The proposed name was given as a "gift" by HOKEC member Vi Hilbert (a revered elder in the Upper Skagit tribe) prior to her passing on December 19, 2008. Vi's life work was spent preserving the Lushootseed language and culture. She learned Lushootseed (the language of Chief Seattle) as a child, listening to her parents. The gifting of the name Wasib ? alt is captured both in written and recorded oral form.

Vi Hilbert's ties to the University of Washington go far beyond her involvement in the current House of Knowledge project. Vi actually attended a Lushootseed class that late alumnus Thom Hess taught at the University in 1972. She was originally a student, but Hess arranged for Vi to teach the class the following year and together they collaborated on many projects to resurrect Lushootseed. She went on to teach Lushootseed language and literature (traditional stories) here at the University of Washington for 15 years and taught hundreds of students, inspiring a few to become Lushootseed teachers and others to support and further the cause. Vi followed her University of Washington tenure with two years at The Evergreen State College as the Evans Chair scholar.

Throughout her life Vi generously shared the Lushootseed language, stories, and traditions with other organizations such as the Burke Museum, the Seattle Art Museum, United Indians of All Tribes, Tillicum Village, Seattle Storytellers Guild, and the National Storytelling Association. Vi also spent many years transcribing and translating Lushootseed oral history. In her urgency to have her work reach her people and others, she established Lushootseed Press in the hope that future generations would be able to access Lushootseed language and cultural information through her publications and archive. She was named a Washington State Living Treasure in 1989, and received a National Heritage Fellowship from the National Endowment of the Arts, presented by President Bill Clinton in 1994.

In all, the HOKEC spent nearly two years settling on Wasib ? alt as the recommended name for the House of Knowledge longhouse. During that time, extensive consultation occurred with UW undergraduate and graduate students, faculty and staff, community members, and members of several different tribes from the local area as well as from across the state. During the consultation and deliberation, careful consideration was provided to ensure that the translated meaning captures the intent and focus of the project. Practicality of the name was also

ATTACHMENT 1

Sandra O. Archibald

May 3, 2010

Page 3

considered, as the elders involved would like students to use Wasib ? alt when referring to the facility, as opposed to an alternate or slang term.

It is our hope that University Names Committee will support the naming of the House of Knowledge "Wasib ? alt" in honor of Vi Hilbert, the members of the House of Knowledge Elders Committee, the Native people of this region, and the Lushootseed language tradition.

Thank you for your consideration of this important request. We look forward to hearing your decision.

Cc: John Wetzel  
Kateri Schlessman  
Charlotte Cote  
David Iyall  
Julian Argel



June 10, 2010

Mark A. Emmert  
President  
301 Gerberding Hall  
University of Washington  
Box 351230

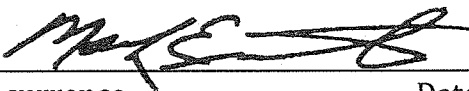
Dear President Emmert:

The University Names Committee has reviewed a request from Sheila Edwards Lange, Vice President for Minority Affairs and Vice Provost for Diversity, to name a campus building currently in the planning stages. This building has so far been known as the UW House of Knowledge, a name used thus far by the committee charged by the Provost with the earliest stages of planning of a campus longhouse. The committee has determined that designating a thoughtfully chosen and widely supported name to replace this initial descriptive name would be an important step to take at this time. The requested name is "Wasib ? alt," a Lushootseed word which can be translated into English as "intellectual house."

The University Names Committee has reviewed and approved this proposal. On behalf of the committee, I respectfully ask that you grant this request.

Sincerely,

Sandra O. Archibald  
Dean and Professor  
Chair, Campus Names Committee

  
\_\_\_\_\_  
Concurrence Date 06/15/2010  
Mark A. Emmert, President

cc: University Names Committee



June 21, 2010

Sheila Edwards Lange  
Vice President for Minority Affairs and Vice Provost for Diversity  
320 Mary Gates Hall, Box 352835  
University of Washington

Dear Sheila:

I am pleased to inform you that President Emmert has concurred with the University Names Committee recommendation for approval of your request to name the project currently known as the UW House of Knowledge. The name you have requested is "Wasib ? alt," a Lushootseed word which can be translated into English as "intellectual house."

As with all building names, this naming will require approval by the Regents (UW Handbook, Vol. 4, Chap. 10, Sect. 1.) You are responsible to prepare the item and get it on the Regent's agenda. Please see <http://www.washington.edu/regents/meetings/saf.html> for full instructions. Please let me know if you have any questions or concerns. Thank you.

Sincerely,

Sandra O. Archibald  
Dean and Professor  
Chair, Campus Names Committee

cc: University Names Committee  
V'Ella Warren, Box 354998

August 10, 2010

Sandra O. Archibald, Ph.D.  
Chair, University Names Committee  
Box 353055

Joan Goldblatt  
Secretary, Board of Regents  
Box 351264

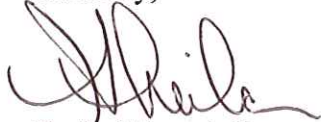
Dear Sandy and Joan:

I am writing to provide clarification about the spelling of the proposed new name for the UW House of Knowledge to a Lushootseed word that translates to "intellectual house." It is my understanding that there is some concern about the difference in how the name is spelled in my formal request for approval and the item that is being prepared for the September Regents meeting.

This difference is due to the fact I did not use the Lushootseed font when writing my request. I used a Times Roman font. The Lushootseed characters do not print properly unless a specialized Lushootseed font has been downloaded to your computer. We got a copy of the Lushootseed font for use in preparing the Regents item. I am attaching a PDF of the correct Lushootseed spelling and font for the proposed name of the UW House of Knowledge. The Lushootseed spelling is what will ultimately be used on the building.

I apologize for the confusion and difficulty with this specialized font. Please let me know if we need to submit an additional request to the naming committee or if this clarification will suffice.

Sincerely,



Sheila Edwards Lange, Ph.D.  
Vice President for Minority Affairs  
Vice Provost for Diversity

Enclosure

cc: V'Ella Warren  
Richard Chapman  
John Wetzel  
Kateri Schlessman  
Charlotte Cote  
David Iyall  
Julian Argel

ATTACHMENT 4

# Intellectual House

wəʔəbʔaltx<sup>w</sup>



August 31, 2010

Sheila Edwards Lange  
Vice President and Vice Provost  
Office of Minority Affairs and Diversity  
Box 352835

RE: House of Knowledge Naming Request

Dear Sheila:

Thank you for your letter dated August 10, 2010 providing clarification on the use of the Lushootseed characters rather than the phonetic spelling of the word translated into English as "intellectual house" approved by the University Names Committee.

The approval given by the Committee in its letter dated June 21, 2010 stands. Your letter including the correct Lushootseed characters that will be used in the naming of the House of Knowledge will become part of the record of approval.

Sincerely,



Sandra O. Archibald  
Dean and Professor  
Chair, University Names Committee

cc: Joan Goldblatt  
Carol Niccolls

F-7.5/209-10  
9/16/10

ATTACHMENT 5

**VII. STANDING COMMITTEES****B. Finance, Audit, and Facilities Committee**Authority to Establish Operations AbroadRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents:

Delegate to the President of the University or her/his designee the authority to take all actions and execute all documents necessary to establish legal entities, controlled by the University, through which the UW can conduct itself in foreign countries.

BACKGROUND:

The University of Washington has a growing number of operations in foreign countries where it must open bank accounts, lease space and hire local employees. To do so, the UW often needs a legal status in the foreign country. Several years ago, the UW was rebuffed in efforts to obtain legal status in foreign countries based on its legal status in Washington because the UW, having been created by the legislature, lacks traditional articles of incorporation.

For this reason, in July 2007, the Board of Regents approved the incorporation of nonprofit corporations in the State of Washington, controlled by the UW, through which the UW can register and conduct operations in foreign countries. The Board further delegated to the President of the University the authority to take all actions and execute any documents necessary to establish the nonprofit corporations. This approach is similar to the approach being taken by other major research institutions confronted with the same challenge.

Since July 2007, the UW has used this authority to establish Washington nonprofit corporations through which the UW operates federally funded training programs in Botswana, Ethiopia, Guyana, Mozambique, Malawi and Namibia, and Tanzania. In addition, the UW established a nonprofit corporation through which it opened a Representative Office in China.

The UW has determined that it needs a legal entity through which it can conduct a substantial number of UW grant funded research and training operations in Kenya. Further, the UW has determined that Kenya will not accept a Washington nonprofit corporation for this purpose and that the best course is to form a legal entity under Kenyan law, which will be controlled by the UW. This need may present itself from time to time. For example, preliminary information suggests

## VII. STANDING COMMITTEES

### B. Finance, Audit, and Facilities Committee

#### Authority to Establish Operations Abroad (continued p. 2)

that the UW may find it necessary to form a legal entity under the laws of Spain, to be controlled by the UW, through which the UW can operate programs in that country.

The sole reason for forming separate legal entities is to allow the UW to legally and efficiently operate in foreign countries. These entities are controlled by the UW and do not in any way expand the authority the UW presently has to act in its own name. If a separate legal entity created under the authority provided herein wished to engage in activity that would require Regent approval if undertaken by the UW in its own name, subsequent Regent approval would be sought.

The administration is working with the Attorney General's Office, and will work with foreign lawyers retained by the Attorney General's Office, to ensure legal compliance as the University forms entities and obtains legal registration for them in foreign countries.

#### REVIEW AND APPROVALS:

This recommendation has been reviewed and approved by the President, the Provost and Executive Vice President, the Vice Provost for Research, the Senior Vice President, and other University administrators.

**VII. STANDING COMMITTEES****B. Finance, Audit and Facilities Committee**University of Washington Bothell – Master Plan Update

This is an information item regarding the UW Bothell/Cascadia Community College campus Master Plan update. The current draft Master Plan update can be found at: <http://www.uwb.edu/getattachment/admin/UWB-MP-Draft2-1-.pdf>

BACKGROUND:

The University of Washington Bothell commenced an update to the UW Bothell/Cascadia Community College campus Master Plan a little over a year ago with the following planning goals:

- Update the facilities program needed to serve 10,000 FTE students (6,000 FTE's at UW Bothell and 4,000 FTE's at Cascadia Community College) in light of the 2006 change in UW Bothell's mission from upper division and graduate programs only, to a campus with a four year plus graduate program curriculum.
- Update program to provide student support facilities and services including expanded food services, student housing, and recreational sports.
- Evaluate the campus' capacity to accommodate the updated program.
- Prioritize campus land for core academic uses for both institutions.
- Confirm the site for the UW Bothell Phase 3 Science/Academic Building in the context of the updated Master Plan.

The Master Plan update has been developed with considerable input from the campus community through a Master Plan Work Group (including the UW's Campus Landscape Architect), numerous focus groups, town hall meetings and open houses, and a Master Plan Oversight Committee that includes the President of Cascadia Community College. In addition to this extensive campus participation, the Master Plan update has been inspired by the vision of the UW Bothell Phase 3 design team, THA Architecture, and Walker/Macy, Landscape Architects of Portland, Oregon.

In order to achieve the campus' long term goals, the existing campus facilities would be augmented by:

- Approximately 500,000 gross square feet of academic space and an addition to the library, roughly doubling existing academic space
- 2,200 new on-campus parking spaces
- On-campus student activity center and student recreation facilities
- 350 beds of on-campus student housing and an associated dining facility

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### University of Washington Bothell – Master Plan Update (continued p. 2)

- 900 to 1,500 beds of off-campus student housing in the surrounding community
- Off-campus faculty/student research space
- Off-campus student health services
- Off-campus university club

# University of Washington Bothell/Cascadia CC Campus Master Plan Update

University of Washington  
Board of Regents

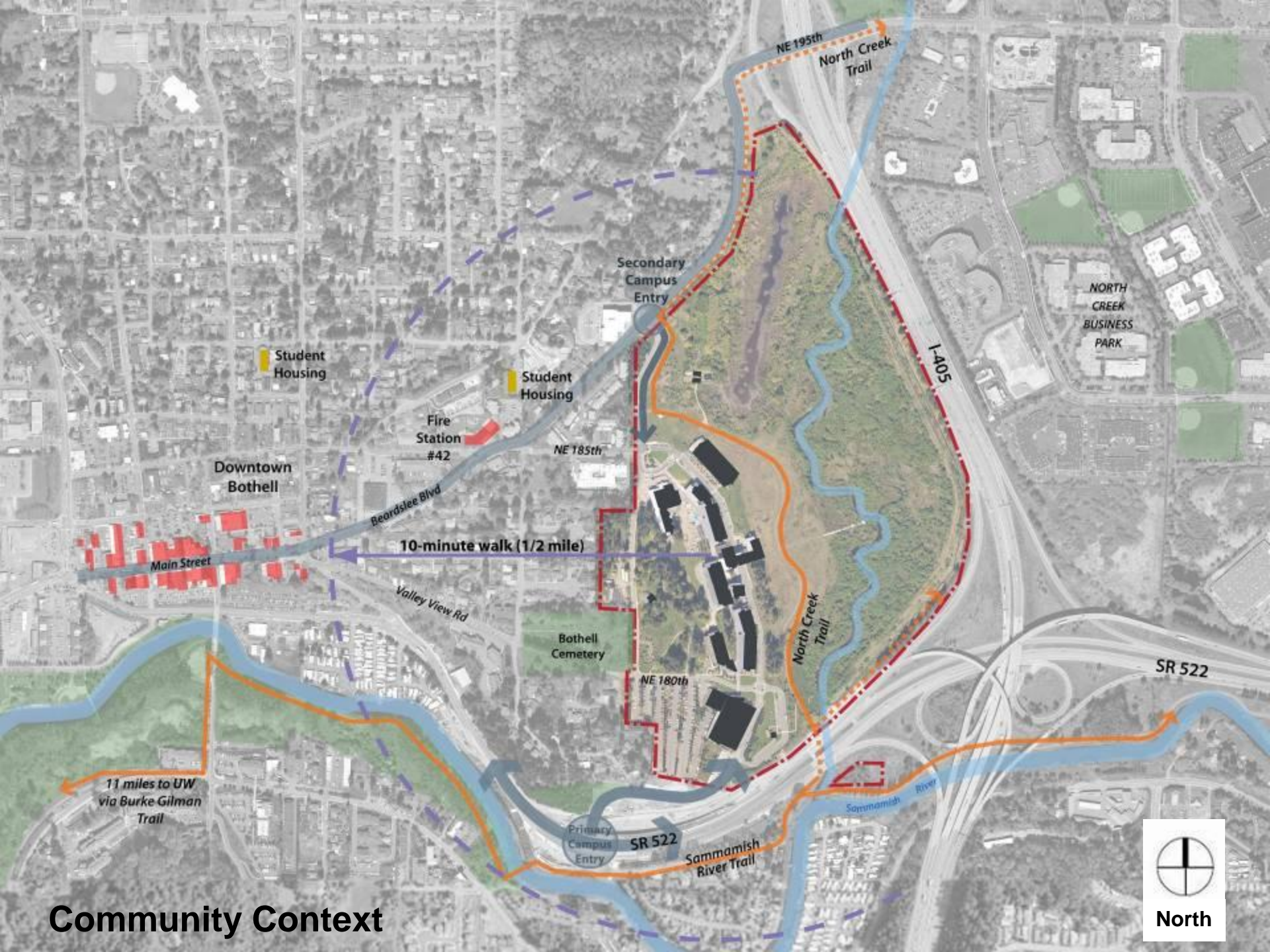
September 16, 2010



# Master Plan Update







# Community Context



## PLANNING NEEDS

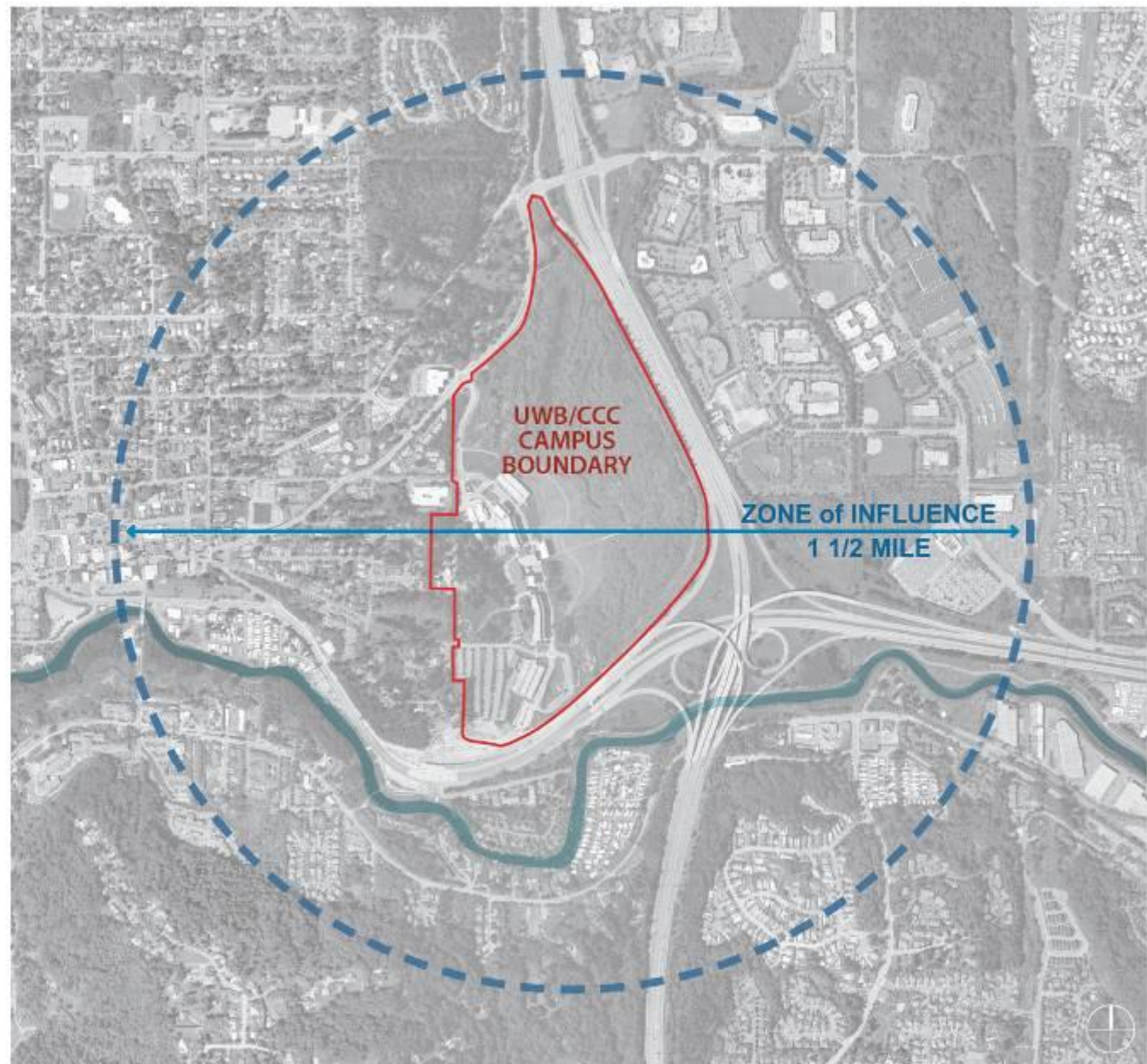
Campus of 10,000 Students

### Included in Master Framework Plan

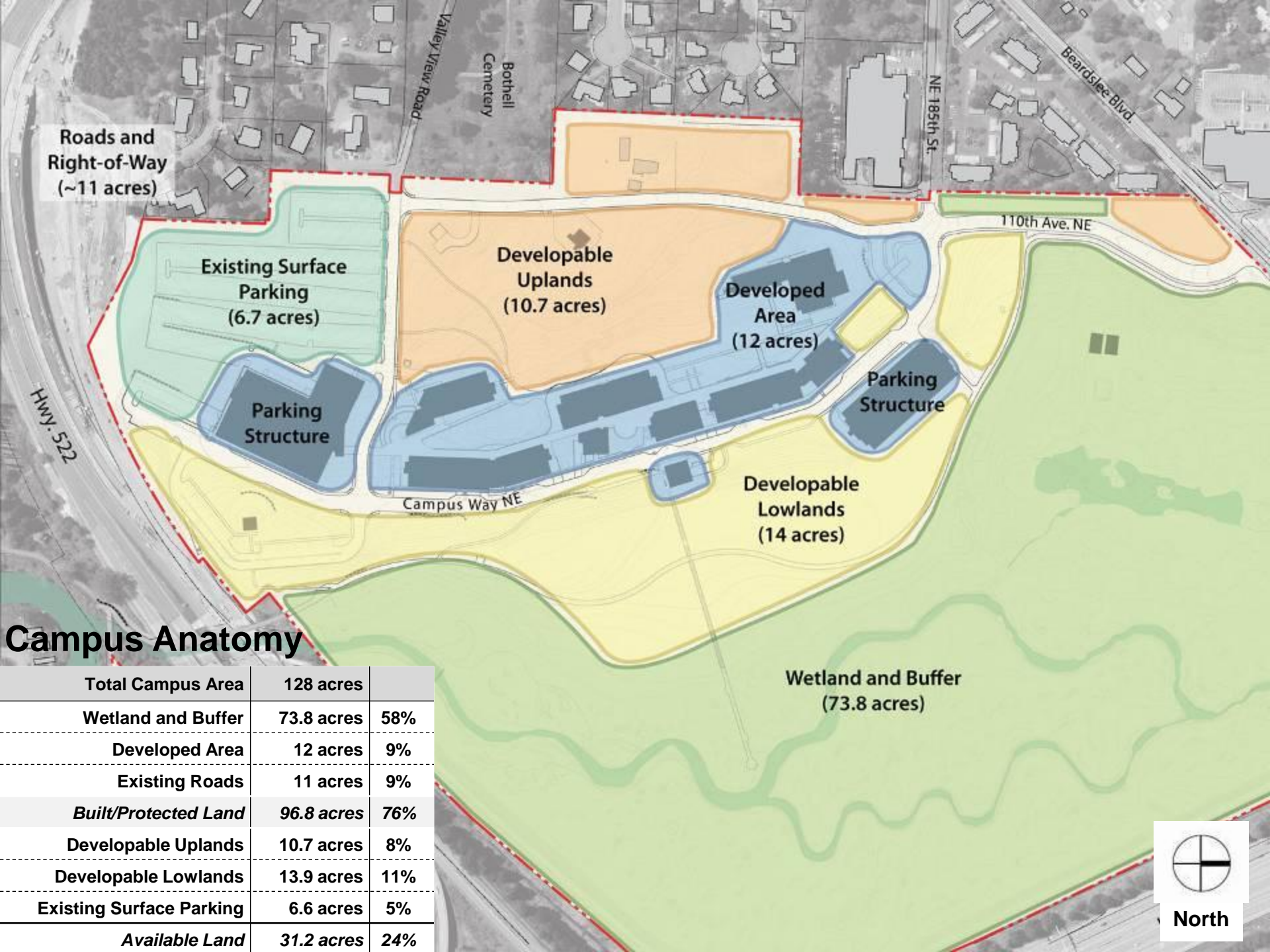
- **New Academic:**  
500,000 SF
- **New Housing:**  
350 Beds
- **New Parking:**  
2200 Spaces
- **New Other:**  
Student Activity Center  
Assembly Hall  
Student Recreation Space

### Unmet Needs

- **Additional Housing:**  
550-1150 Beds
- **Faculty Research Space**
- **Additional Student Recreation Space**
- **Student Health Services**
- **University Club**

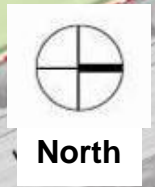


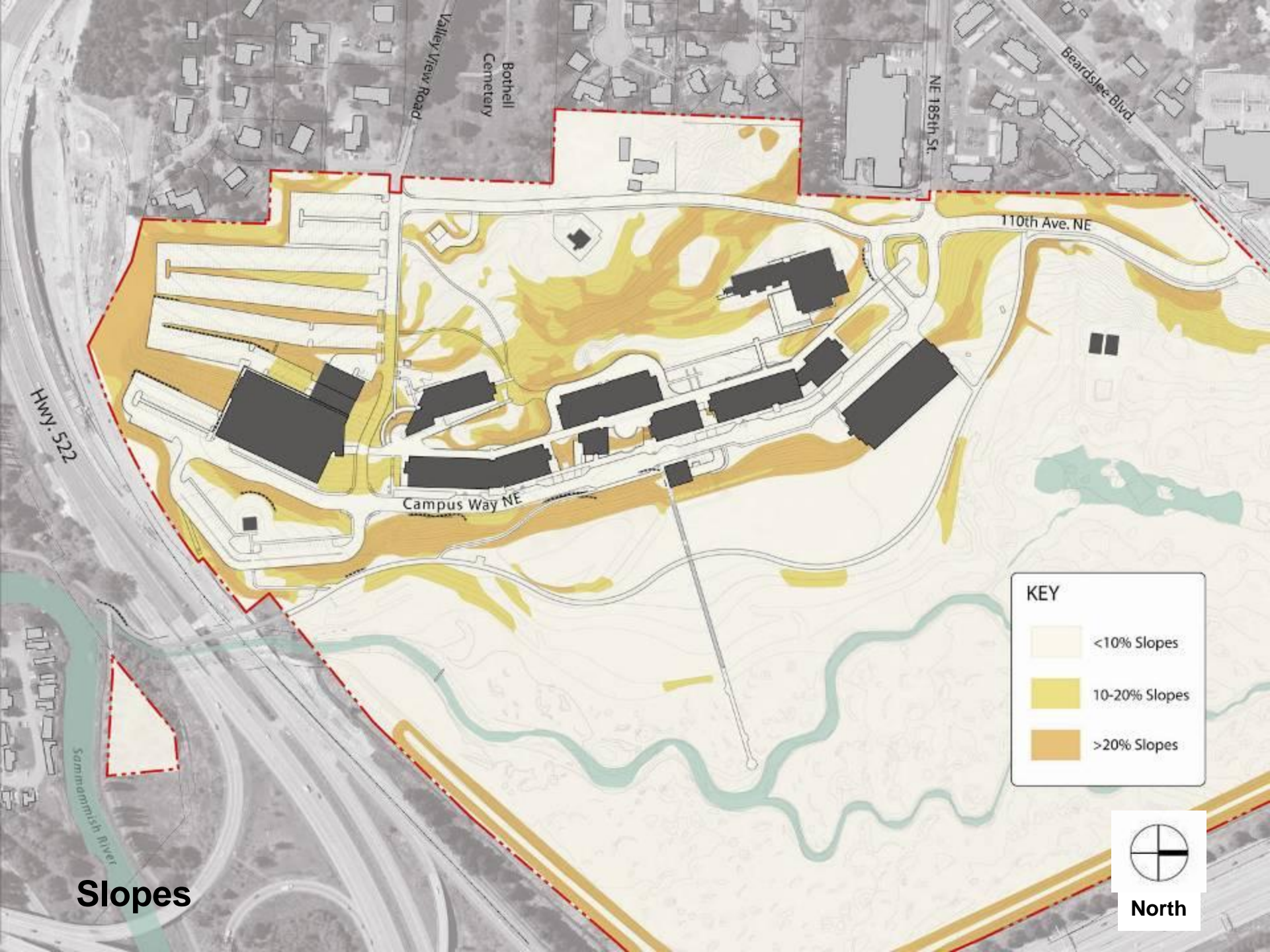
University of Washington Bothell  
Zone of Influence



# Campus Anatomy

Total Campus Area	128 acres	
Wetland and Buffer	73.8 acres	58%
Developed Area	12 acres	9%
Existing Roads	11 acres	9%
<i>Built/Protected Land</i>	<i>96.8 acres</i>	<i>76%</i>
Developable Uplands	10.7 acres	8%
Developable Lowlands	13.9 acres	11%
Existing Surface Parking	6.6 acres	5%
<i>Available Land</i>	<i>31.2 acres</i>	<i>24%</i>





Bothell Cemetery  
Valley View Road

NE 185th St

Beardslee Blvd

110th Ave. NE


Campus Way NE

Hwy. 522

Sammamish River

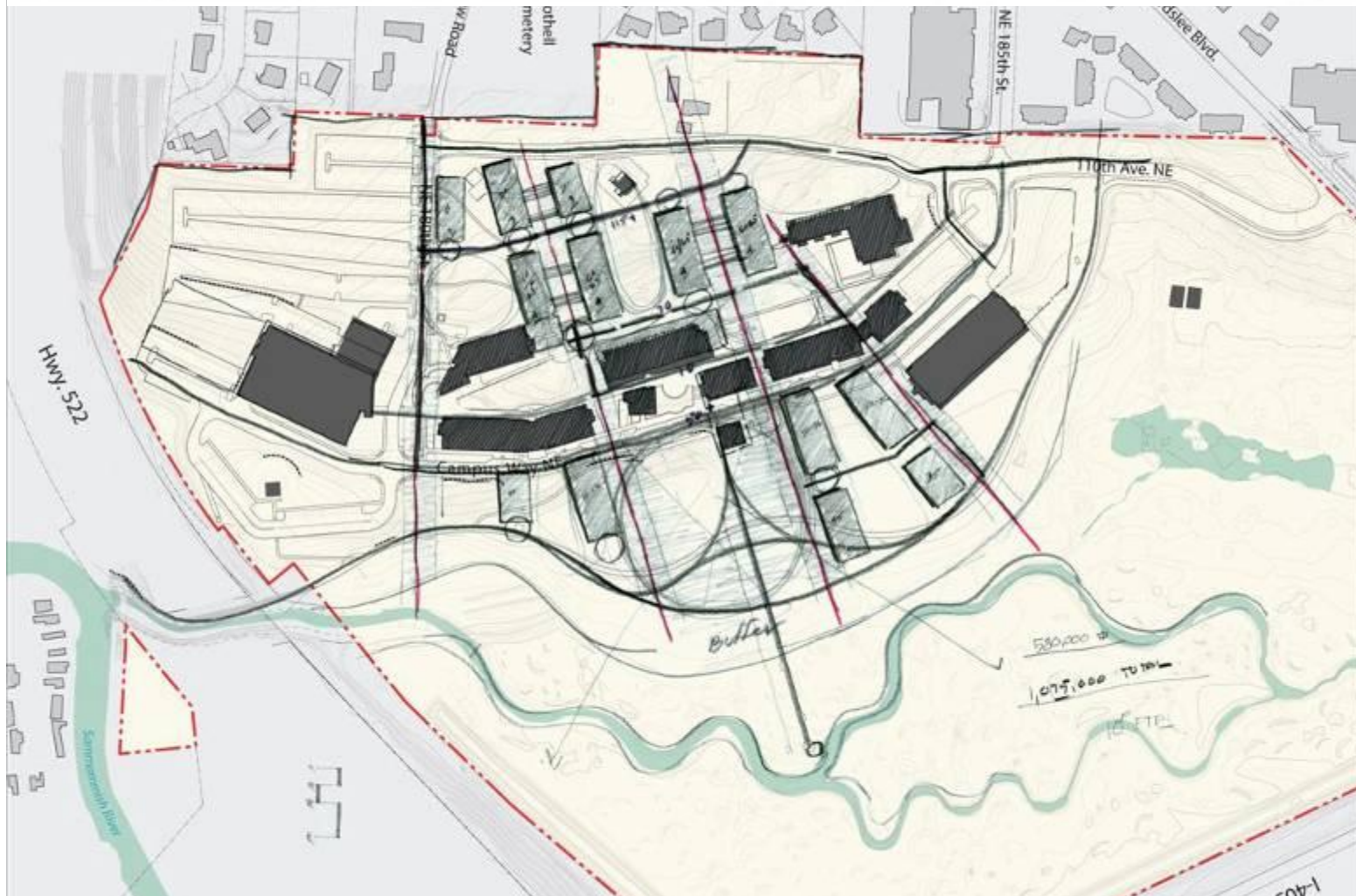
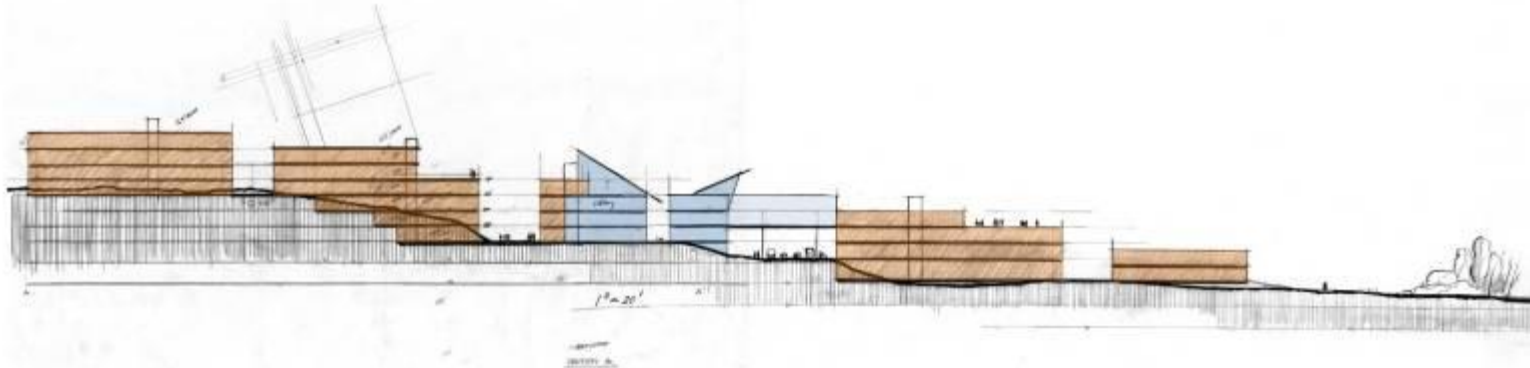
**KEY**

-  <10% Slopes
-  10-20% Slopes
-  >20% Slopes



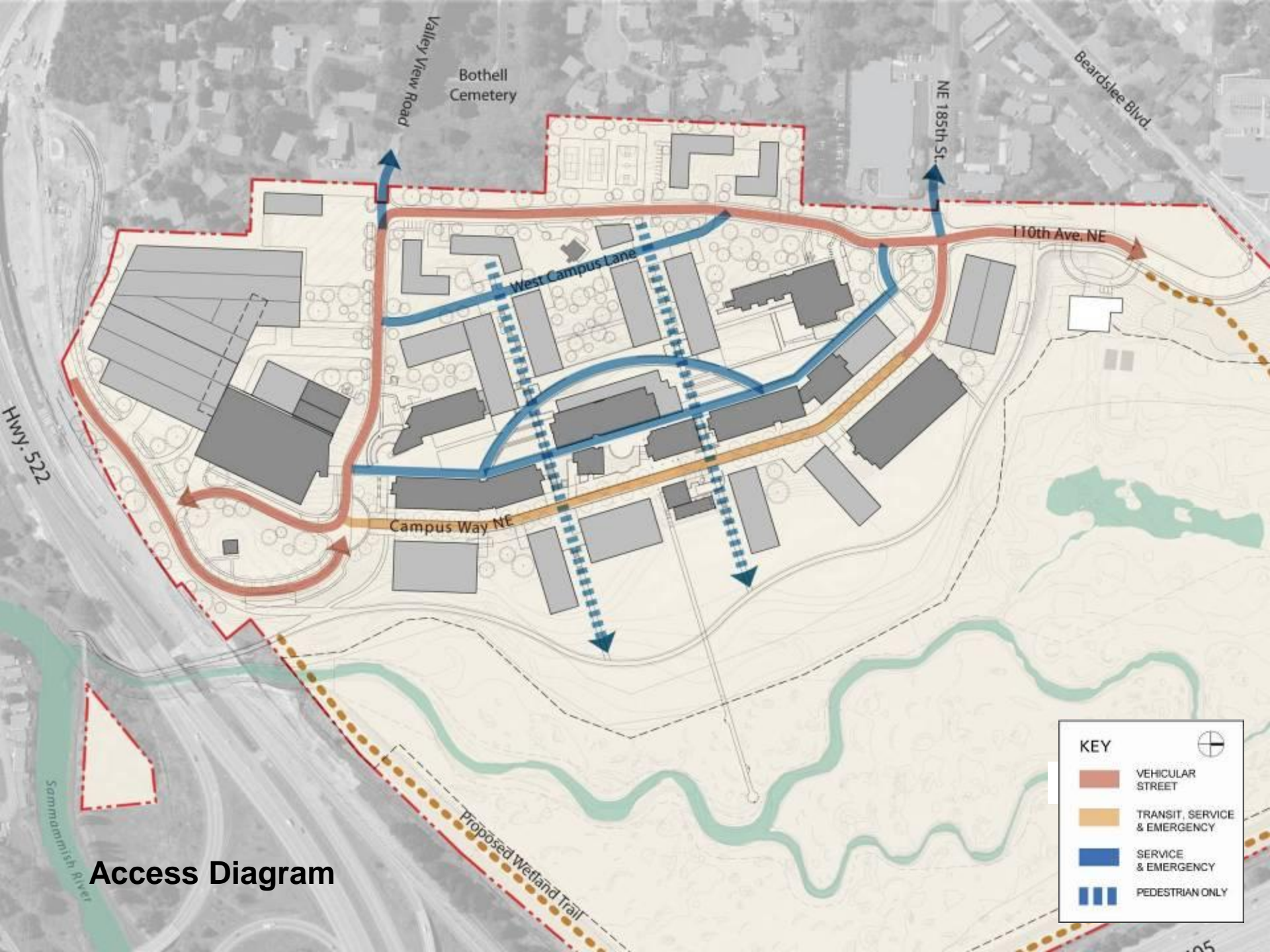
**North**

**Slopes**



North





Valley View Road

Bothell Cemetery

NE 185th St.

Beardslee Blvd.

110th Ave. NE

West Campus Lane

Campus Way NE

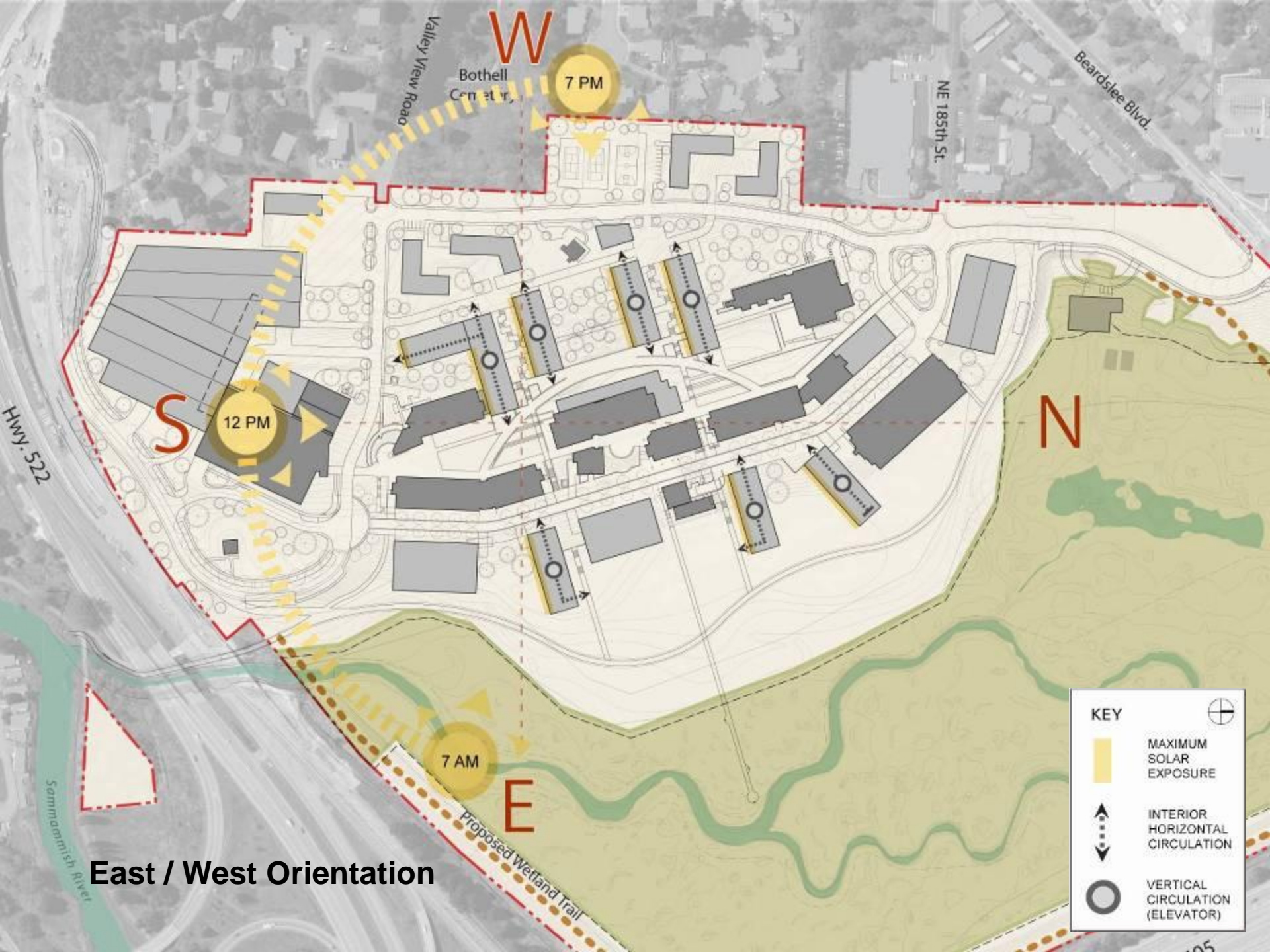
Hwy. 522

Sammamish River




Proposed Wetland Trail

KEY	
	VEHICULAR STREET
	TRANSIT, SERVICE & EMERGENCY
	SERVICE & EMERGENCY
	PEDESTRIAN ONLY

# Access Diagram



East / West Orientation

KEY	
	MAXIMUM SOLAR EXPOSURE
	INTERIOR HORIZONTAL CIRCULATION
	VERTICAL CIRCULATION (ELEVATOR)









Valley View Road

Bothell Cemetery

NE 185th St.

Beardslee Blvd.

110th Ave. NE

NE 180th St.

Campus Way NE

West Campus Lane

WETLANDS INTERPRETIVE CENTER & RESEARCH

527

Sammamish River

Proposed Wetland Trail





Bothell Cemetery

Valley View Road

NE 189th St.

Beardslee Blvd

110th Ave. NE

Campus Way NE

West Campus Lane

NEW SOUTH GARAGE

CORP YARD

SOUTH GARAGE

CHASE HOUSE

ASSEMBLY HALL

UWB-1

UWB-2

UWB-3

LBA

LB-1

LB-2

STUDENT CENTER

MULTI-PURPOSE SPORTS FIELD

CAFE

TRULY HOUSE

ACADEMIC

ACADEMIC

CCC-GLA

CCC-2

ACAD

CCC-1

ACADEMIC

ACADEMIC

NORTH GARAGE

NORTH GARAGE EXP.

WETLANDS INTERPRETIVE CENTER & RESEARCH

KEY	
	ACADEMIC
	HOUSING
	STUDENT LIFE
	PARKING/SERVICES
	EXISTING BUILDINGS



# Master Framework Plan

Sammamish River

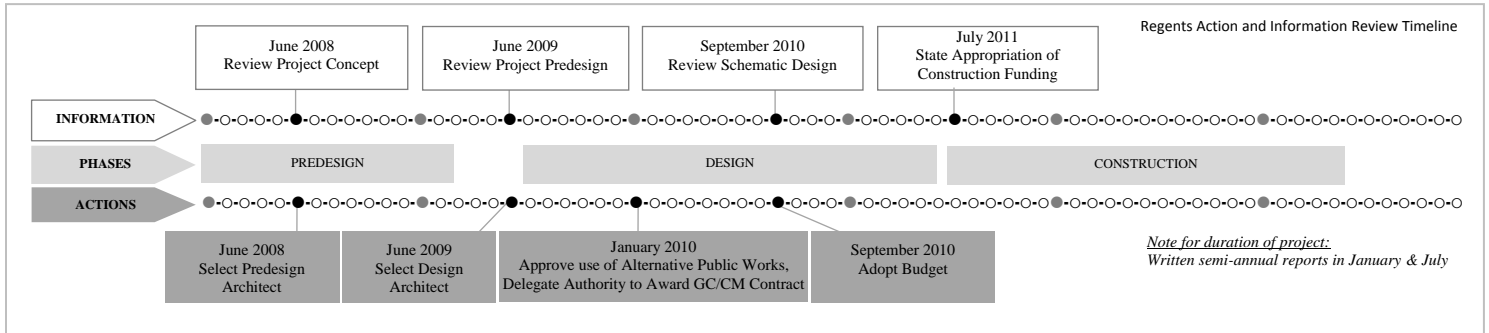
Proposed Wetland Trail



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW Bothell Phase 3 – Adopt Project Budget



RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt a project budget of \$68,000,000 for the UW Bothell Phase 3 project.

In conjunction with the presentation of this action item at its September 2010 meeting, the Board of Regents will receive an informational presentation of the project schematic design and an update of the UW Bothell campus master plan.

PROJECT DESCRIPTION:

The UW Bothell Phase 3 project will provide additional academic space of approximately 74,800 gross square feet, along with required campus infrastructure development to support new and expanded degree programs at the Bothell campus. The Phase 3 project is necessary to accommodate an increased campus capacity of at least 600 new full-time equivalent (FTE) students.

PREVIOUS ACTIONS:

In June 2008, the Board of Regents delegated authority to the President to award a pre-design contract to Mithun Architects. At its June 2009 meeting, the Board of Regents approved the award of the design contract to THA Architecture. In January 2010, the Board of Regents approved the use of the General Contractor/Construction Manager (GC/CM) alternative public works process and delegated authority to the President to award a GC/CM construction contract to the selected firm, subject to the contract being within the approved project budget and funding being in place.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### UW Bothell Phase 3 – Adopt Project Budget (continued p. 2)

##### PROJECT SCOPE:

This project will provide for general capacity expansion, including instructional labs necessary to support new science and technology programs, a 200-seat lecture hall, and classrooms that are sized and configured to meet the needs of the lower division curriculum that was initiated in 2006. The proposed facility will provide an efficient mix of new space to foster collaboration and meet the needs of the campus as a four-year institution. The increased capacity will facilitate the development of programs specifically targeted toward career paths in Science, Technology, Engineering and Math (STEM), and Health.

Required campus infrastructure is also included as part of this third phase of the development of UW Bothell facilities. These infrastructure improvements include drainage, site, and utilities work, as well as access improvements for deliveries and emergency vehicles. This infrastructure will serve the proposed third building as well as future buildings in this area of the campus.

##### PROJECT SCHEDULE:

Initial efforts of the architect were focused on an update to the Bothell campus master plan, project site selection and functional and technical programming, all of which are now complete. Schematic design commenced in July 2010. Subject to construction funding in the 2011-2013 biennium, construction would commence in the summer of 2011, with occupancy occurring in the fall quarter of 2013.

##### PROJECT BUDGET:

The proposed project budget is \$68,000,000. Predesign funding of \$150,000 for this project was appropriated by the legislature in the 2007-09 biennium, and design funding of \$5,000,000 was appropriated by the legislature in the 2009-2011 biennium. It is anticipated that the 2011-2013 UW capital request will include construction funding of \$62,850,000 for the Phase 3 project. A Summary Project Budget is attached.

##### CURRENT PROJECT STATUS:

Site selection and programming are complete. Schematic Design will be complete at the end of September 2010.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### UW Bothell Phase 3 – Adopt Project Budget (continued p. 3)

The Capital Projects Office (CPO) is continuously seeking to improve its delivery of capital projects by adopting industry best practices to the extent allowable by statute. One such practice is to form the core project team as early in the project as possible. To that end, CPO completed its GC/CM selection process in sufficient time to have the selected firm join the project team concurrent with the commencement of schematic design.

Eleven firms responded to the request for proposals for GC/CM services. Four of those firms were invited to interviews with the UW selection committee. Three of the four firms were invited to submit final proposals. The firm with the highest scoring proposal was Lease Crutcher Lewis, followed by Hoffman Construction in second place and Sellen Construction in third place.

Lease Crutcher Lewis (LCL) is a leading Northwest construction firm, founded in 1886 and based in Seattle since 1939. LCL has a long history of successful major projects for public and private owners in the Northwest. LCL has completed projects as the GC/CM at the UW Seattle and Tacoma campuses and as a major subcontractor at the UW Bothell campus.

A construction contract will not be awarded to the GC/CM until the Board of Regents has approved the project budget and total funding for the project has been provided.

*Attachment*

Summary Project Budget



**UNIVERSITY OF WASHINGTON  
CAPITAL PROJECTS OFFICE - SUMMARY PROJECT BUDGET  
ALTERNATE PROCUREMENT - GCCM**

PROJECT: UW Bothell Phase 3

Project Number: 202235

ESTIMATED DATE OF COMPLETION: July 2013

	<u>Total Escalated Cost</u>	<u>% of TPC*</u>
<b>BUDGET SUMMARY:</b>		
PREDESIGN	\$ 946,000	1%
BASIC DESIGN SERVICES	\$ 3,097,000	5%
EXTRA SERVICES/REIMBURSABLES	\$ 847,000	1%
OTHER SERVICES	\$ 1,654,000	2%
DESIGN SERVICES CONTINGENCY	\$ 350,000	1%
<b>CONSULTANT SERVICES **</b>	<b>\$ 6,894,000</b>	<b>10%</b>
CONSTRUCTION CONTRACT	\$ 42,267,000	62%
OTHER CONTRACTS	\$ -	
CONSTRUCTION CONTINGENCY	\$ 4,918,000	7%
SALES TAX	\$ 4,624,000	7%
<b>CONSTRUCTION COST</b>	<b>\$ 51,809,000</b>	<b>76%</b>
EQUIPMENT	\$ 5,710,000	8%
ARTWORK	\$ 159,000	0%
OTHER COSTS	\$ 1,154,000	2%
PROJECT ADMINISTRATION	\$ 2,266,000	3%
RELATED PROJECTS/MITIGATION	\$ -	0%
<b>OTHER COSTS</b>	<b>\$ 9,289,000</b>	<b>16%</b>
<b>TOTAL PROJECT COST (TPC)*</b>	<b>\$ 68,000,000</b>	<b>100%</b>
<u>Included in Above:</u>		
Escalation to Mid-point of Construction	\$ 2,784,000	
<b>SOURCE OF FUNDS:</b>		
State Bldg Constr Acct (07/09)	\$ 150,000	
State Bldg Constr Acct (09/11)	\$ 5,000,000	
State Bldg Constr Acct (11/13)*	\$ 62,850,000	
<b>TOTAL SOURCE OF FUNDS</b>	<b>\$ 68,000,000</b>	

\* Included in UW 2011-2013 Biennium State Capital Budget Request

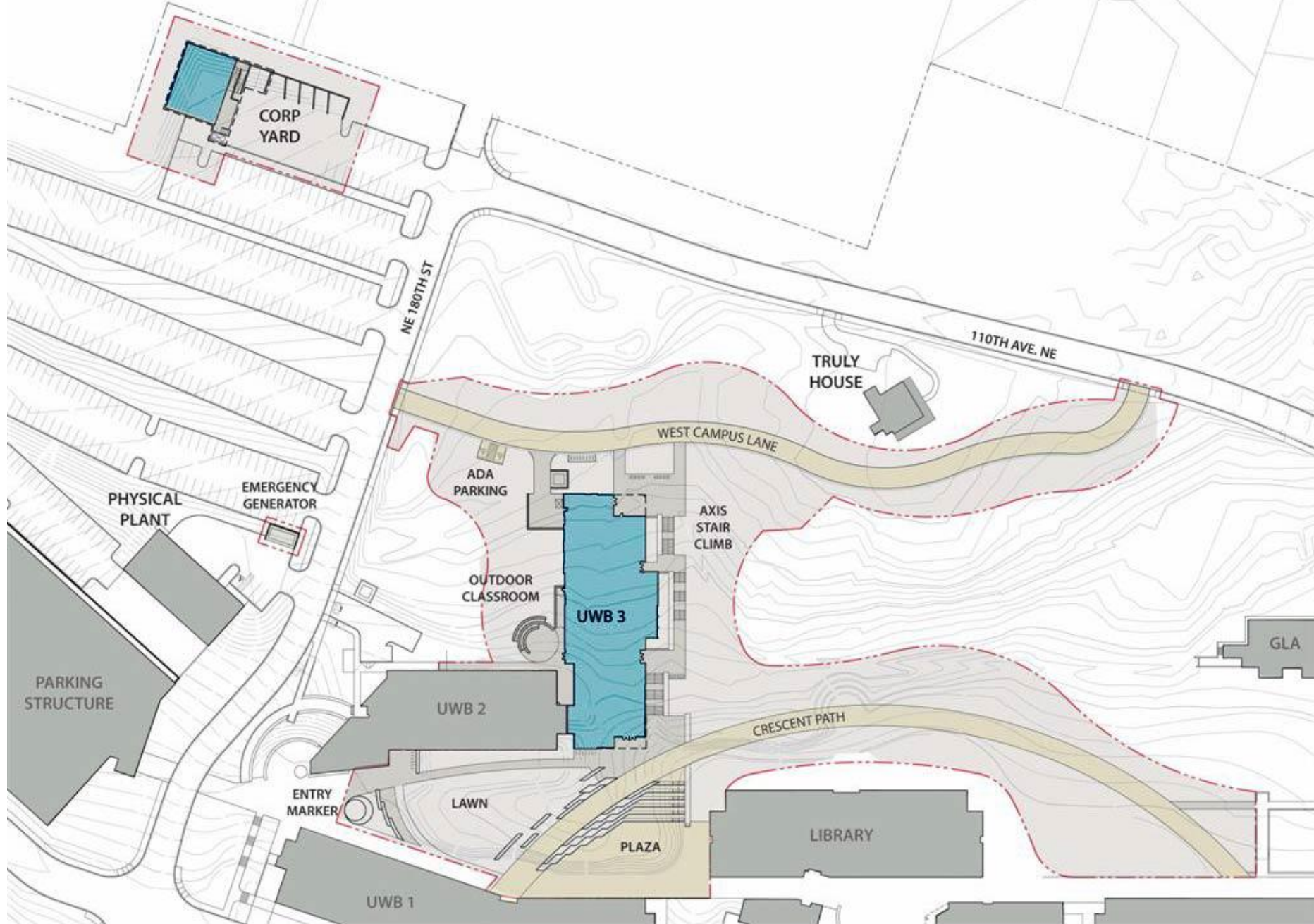
UW Bothell Phase 3  
Science & Academic Building  
Schematic Design Review

University of Washington  
Board of Regents

September 16, 2010

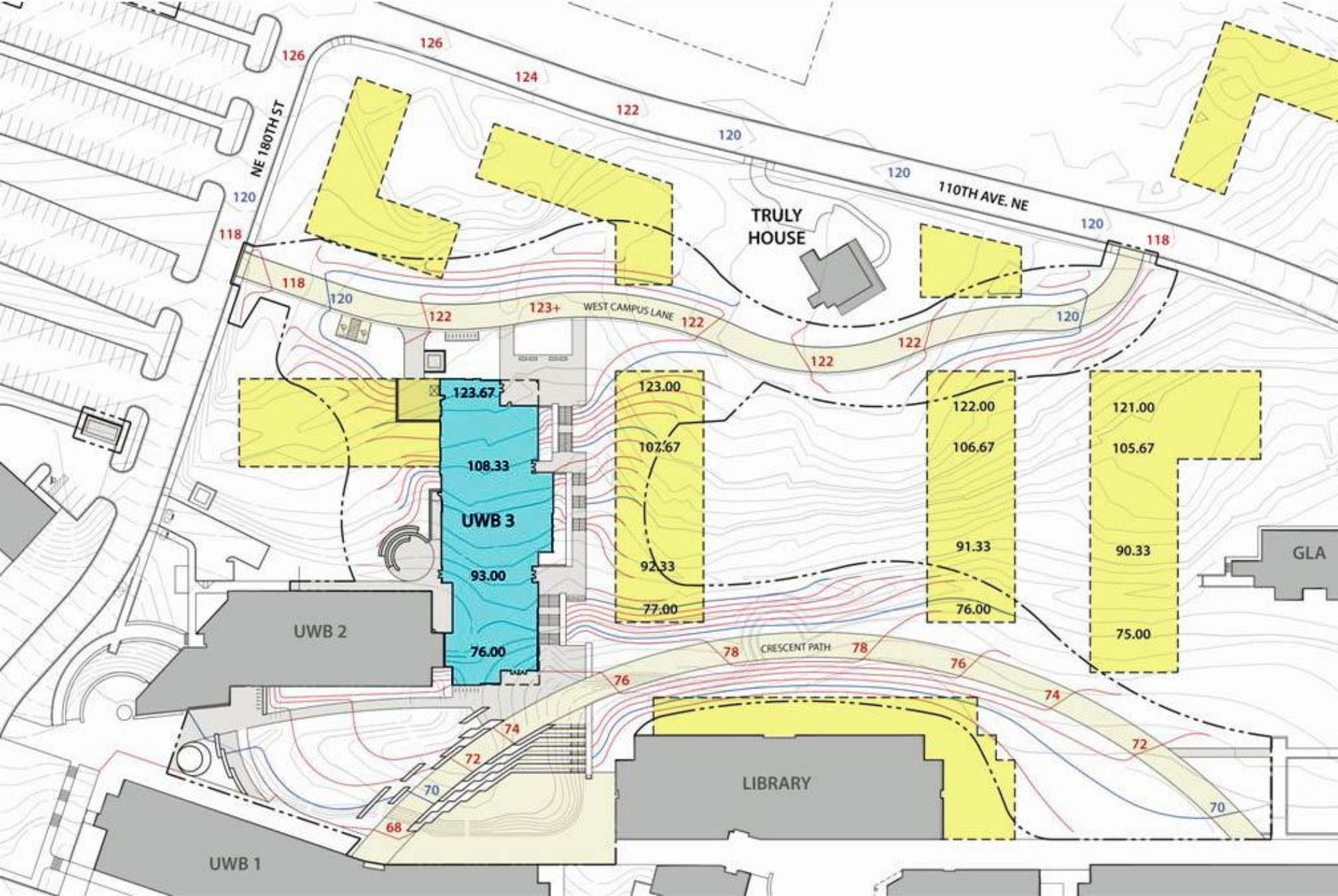
# UW Bothell Phase 3 Project Goals/Challenges

- Express the *Dynamic, Collaborative, Student-centered spirit* of the UWB Community
- Accommodate the *needs for growth in student enrollment and the evolution as a four-year institution*
- Give *science a highly visible and approachable* presence on campus
- Make a *welcoming place* for students, the campus community, and the broader community of neighbors and industry partners that *encourage interaction, collaboration and discovery*
- Create *flexible and adaptable, yet still practical and efficient spaces* for teaching, learning and student-centered research
- Be an *example of sustainability to the community with cost effective strategies* to minimize operations and maintenance cost and promote a healthy internal and external environment for students, faculty and staff
- Improve *universal access and emergency and service access*



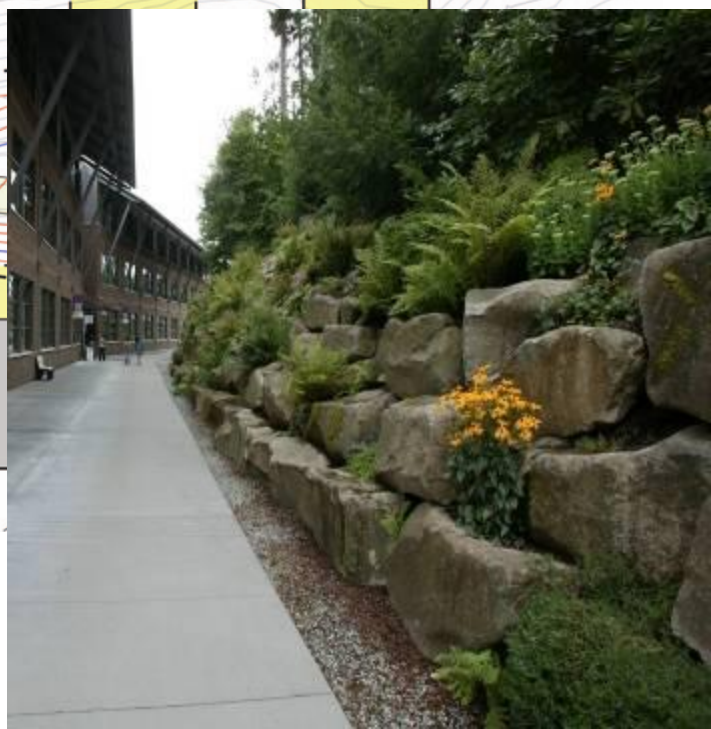
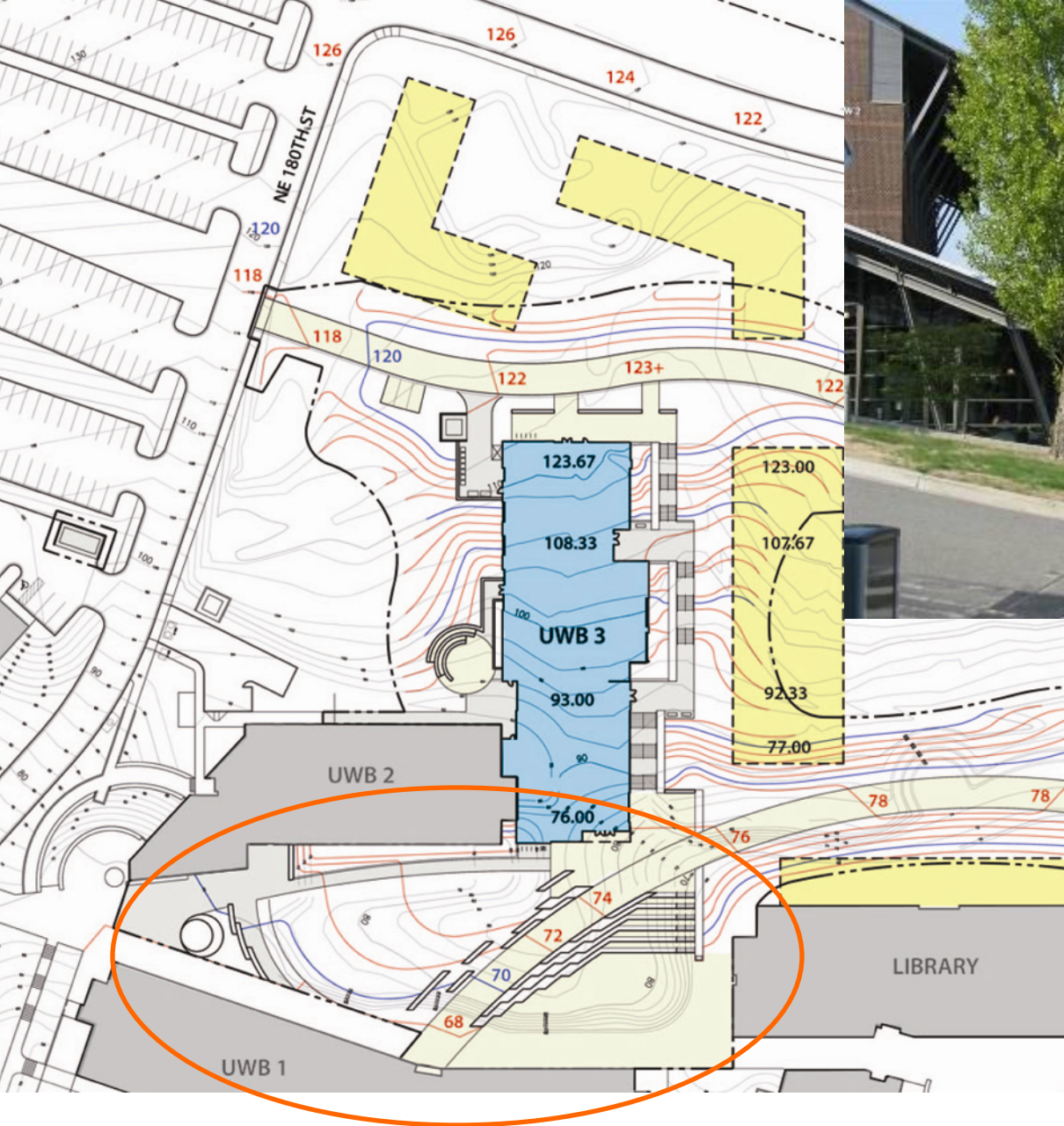
# Schematic Design Limits of Work





**Campus Conceptual Grading**



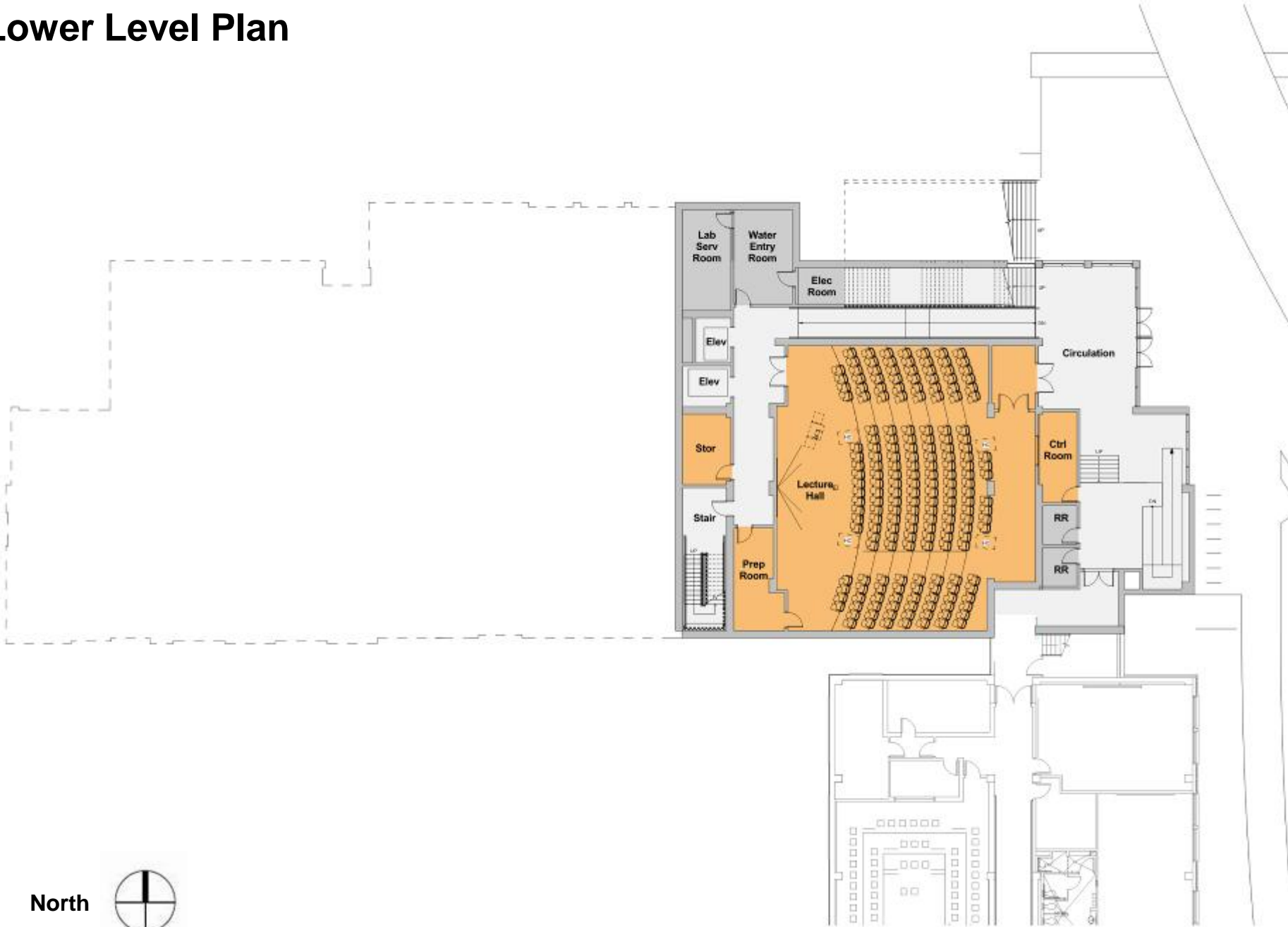


**Entrance and Plaza**



**Plaza Perspective**

# Lower Level Plan

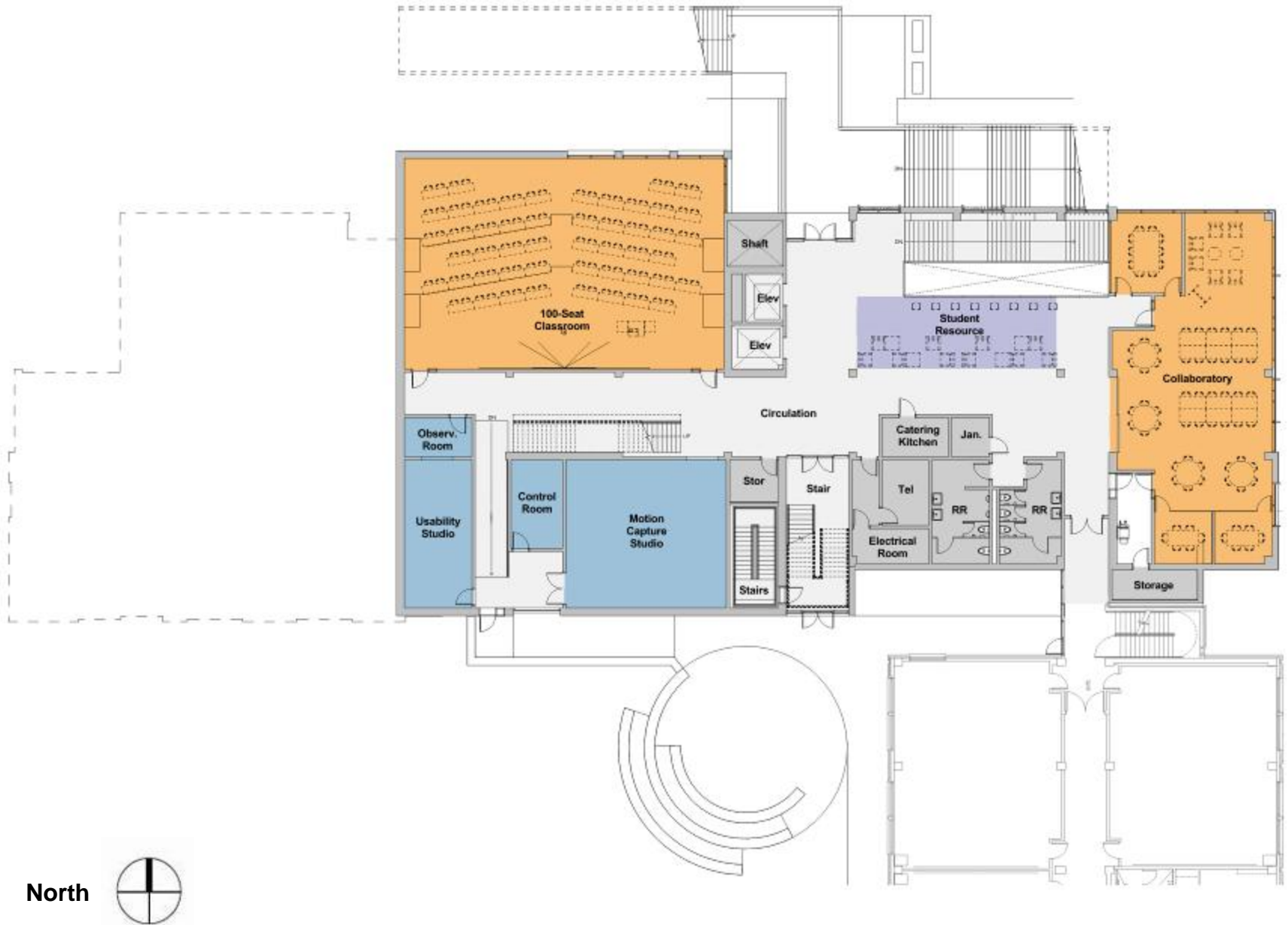


North





# Level 1



# Level 2



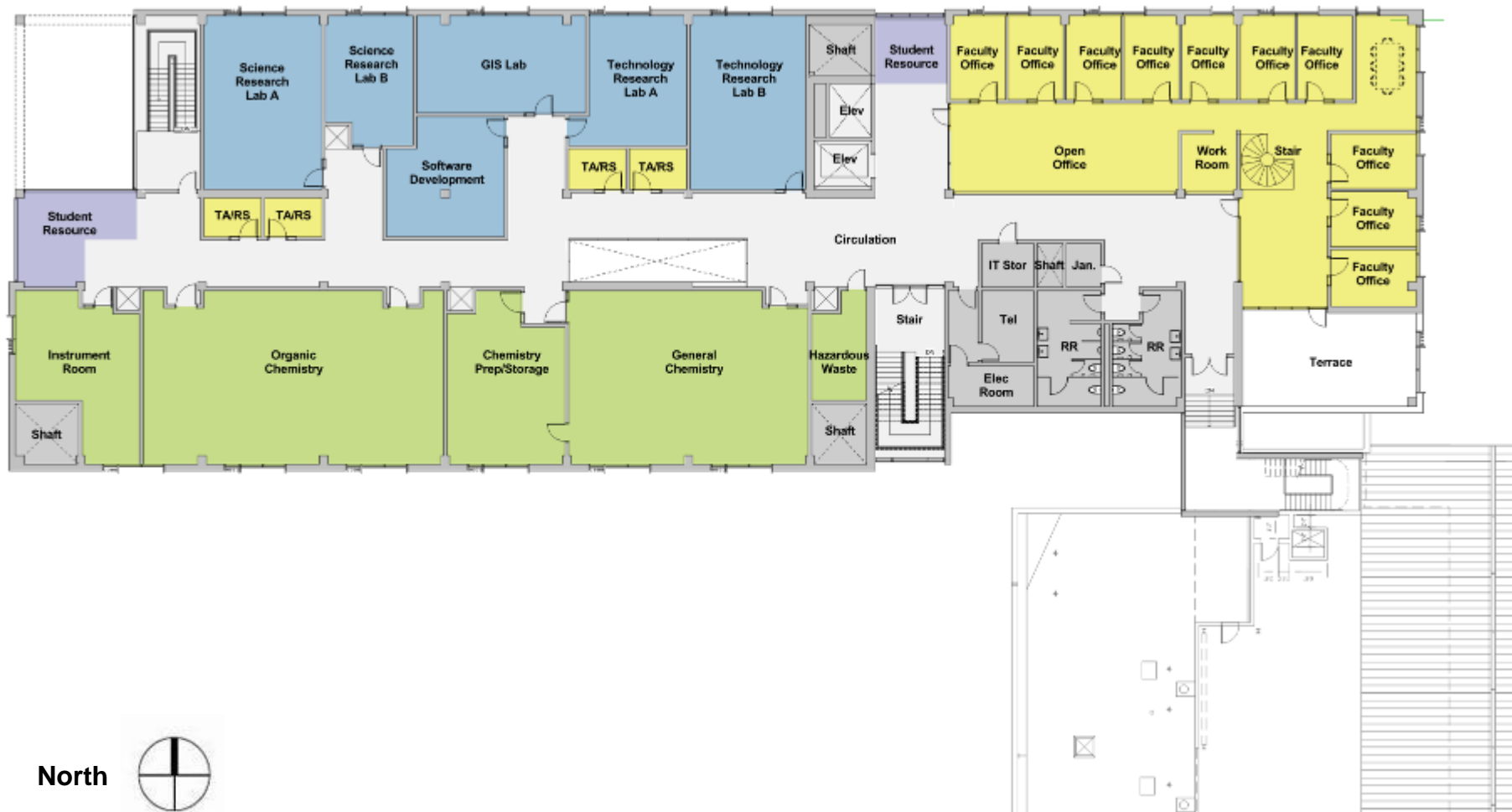
# Level 3



North



# Level 4





**Building Section Looking North**



Perspective - Looking Southwest



Perspective - Looking East from Upper Plaza

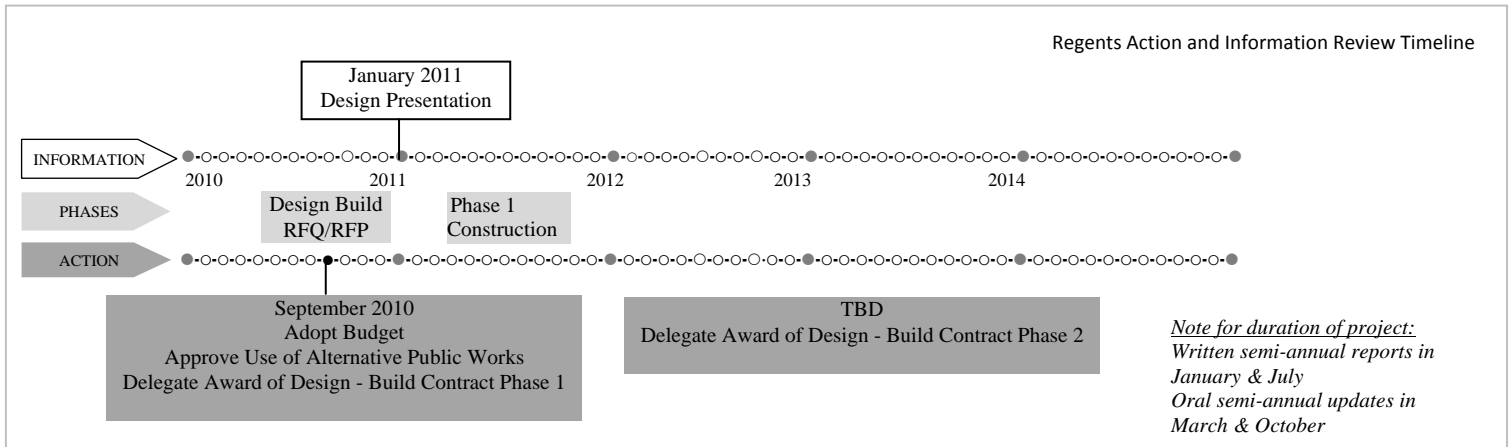
END



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract



RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the project budget be established at \$13,509,000 for the Husky Ballpark Project; that the use of alternative public works utilizing the Design-Build process be approved; and that the President be delegated authority to award a design-build contract including Phase 1 for the Team Building, subject to the scope, budget and funding remaining within 10% of the established budget.

PROJECT DESCRIPTION:

The Husky Ballpark field was relocated in 1995 to its current location on the east campus, and a new playing field with an artificial infield surface was constructed. Over the years a number of improvements have been added; field lighting; an enclosed practice batting facility; upgraded infield playing surface; dugouts; and batter’s eye. Facilities for the coaches and players have remained off site in the Graves Annex building and the Hec Edmundson Pavilion. Spectator facilities consist of “temporary” wooden bleachers, portable toilets, a small concessions trailer and gravel walking surface. Attempts to build a proper grandstand with adequate team and spectator facilities have not been successful, and the overall ballpark, though having probably the best physical location in the Pac 10, is considered one of the worst overall ballparks.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract (continued p. 2)

##### PROJECT SCOPE:

The Husky Ballpark Project will add on to the present playing field in its current location. The project is envisioned as two phases. Phase 1 Team Building will construct an 8,000 gross square feet two-story building located adjacent to the right field foul line to provide a home for the baseball team. Included will be a team locker room, training room, showers and toilets, meeting rooms, offices for coaches, a locker room for umpires, an elevator and a field-viewing deck. Funding is in place for Phase 1 Team Building, and work will start as soon as possible.

Phase 2 Grandstand will construct facilities for spectators and press located behind home plate and extending down each foul line. Included will be 2,500 to 3,200 chair-back seats including a partial roof; a press box; home and visitor dugouts; ticketing office, concessions, public restrooms; site development including grading, paving, drainage, fencing, utilities, lighting, and signage. Funding has yet to be raised for this work, though the goal is have adequate funding in place in approximately one year. Prior to initiating Phase 2 Grandstands, we will return with a funding plan and request to proceed. See the attachment for budget details.

##### CONTRACTING STRATEGY:

The recommendation of the Capital Projects Office (CPO) is to use the alternate public works contracting procedure, Design-Build, authorized by RCW 39.10 for design and construction of this project. The use of the Design-Build process is appropriate for a number of reasons. The space program, site planning and conceptual design has been previously completed as a gift in place to the University, and will result in minimal user feedback during the design completion effort. This previous work will form the basis for the project proposal performance specifications. The grandstand seating system technology is highly specialized and a design-build approach is critical in developing the construction methodology. There are a number of advantages with this process. By completing the design process for both phases at one time, the overall ballpark design will be coordinated and integrated as one complete design. The competitive proposal process will result in a number of design options that will allow the University to choose based on design appropriateness, technical quality and cost effectiveness. The University will have a design and associated cost for Phase 2 to inform the funding raising, and to be able to initiate the completion of this phase quickly.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract (continued p. 3)

##### PREVIOUS ACTION:

At the July 2009 meeting, the Board of Regents approved naming the baseball field at Husky Ballpark “Chaffey Field” to honor Mr. Herb Chaffey’s significant contributions to Husky baseball.

##### NAMING GUIDELINES:

The funding for Phase 1 Team Building, a combination of Intercollegiate Athletics (ICA) and donor funds, is in place and the funding for Phase 2 Grandstand is still to be raised, and is anticipated to also be a combination of ICA and donor funds. If, as part of the fund raising process, naming in recognition of benefactors is appropriate, ICA will have a strong preference for individual naming and will follow the Facilities and Spaces Naming Policy as summarized in the following. For the naming of buildings and outdoor areas: the target gift amount is 50% of the project cost. For the naming of interior spaces: the target gift amount is the cost to provide and equip the space. If circumstances develop that suggest a modification to these guidelines, ICA will seek approval from the Board of Regents.

##### PROPOSED SCHEDULE

Issue Request for Qualifications (RFQ)	September 17, 2010
Finalists Selected for Proposals (RFP)	October 11, 2010
Best and Final Proposals Due	November 18, 2010
Architectural Commission Review	December 6, 2010
Contract Award	December 2010
Phase 1 Notice to Proceed	December 2010
Phase 1 Construction	March to September 2011
Phase 2 Construction	Dependent on funding

##### SIGNIFICANT RISKS OR OPPORTUNITIES:

With the completion of the Team Building and Grandstand, the Husky Ballpark will be among the top baseball facilities in the Pac 10.

Funding for the Phase 1 Team Building is available, but the funding for Phase 2 Grandstand still needs to be raised.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Husky Ballpark Project – Adopt Budget, Approve the Use of Alternative Public Works and Delegate Authority to Award Design Build Contract (continued p. 4)

The current slow construction economy provides a very competitive design-build market to receive design ideas and a very competitive price proposal.

*Attachment*  
Summary Project Budget

## SUMMARY PROJECT BUDGET

### Project Budget

	<u>Phase 1</u> <u>Team Building</u>	<u>Phase 2</u> <u>Grandstands</u>	<u>Total</u> <u>Both Phases</u>	<u>% of Total</u> <u>Project Cost</u>
Consultants	\$74,774	\$125,226	\$200,000	1.5%
<b>Predesign</b>	<b>\$74,774</b>	<b>\$125,226</b>	<b>\$200,000</b>	<b>1.5%</b>
Design	\$164,145	\$422,667	\$586,812	4.3%
Construction	\$2,584,610	\$6,784,231	\$9,368,841	69.4%
Hazardous materials	\$0	\$110,000	\$110,000	0.8%
Contingencies	\$180,923	\$990,844	\$1,171,767	8.7%
Sales Tax	\$262,726	\$748,922	\$1,011,648	7.5%
<b>Design-Build</b>	<b>\$3,192,404</b>	<b>\$9,056,664</b>	<b>\$12,249,068</b>	<b>90.7%</b>
Equipment	\$0	\$105,000	\$105,000	0.8%
Furnishings	\$0	\$100,000	\$100,000	0.7%
Special Construction	\$0	\$61,000	\$61,000	0.5%
Sales Tax	\$0	\$25,270	\$25,270	0.2%
<b>Furnishings/Equip.</b>	<b>\$0</b>	<b>\$291,270</b>	<b>\$291,270</b>	<b>2.2%</b>
Fees	\$0	\$10,000	\$10,000	0.1%
In-Plant Services	\$10,341	\$14,659	\$25,000	0.2%
Permits	\$20,498	\$82,404	\$102,902	0.8%
Insurance	\$3,002	\$8,998	\$12,000	0.1%
UW Technology	\$5,125	\$24,875	\$30,000	0.2%
Campus Engineering	\$12,299	\$27,701	\$40,000	0.3%
Project Management	\$181,557	\$366,929	\$548,486	4.1%
<b>Other</b>	<b>\$232,822</b>	<b>\$535,566</b>	<b>\$768,388</b>	<b>5.7%</b>
<b>Total Project Cost*</b>	<b>\$3,500,000</b>	<b>\$10,008,726</b>	<b>\$13,508,726</b>	<b>100.0%</b>

### Source of Funds

	<u>Phase 1</u>	<u>Phase 2</u>	<u>Total</u>
ICA Reserves	\$2,000,000	\$0	\$2,000,000
Donor Gifts	\$1,500,000	\$0	\$1,500,000
<b>Total</b>	<b>\$3,500,000</b>	<b>\$0</b>	<b>\$3,500,000</b>

\* The project budget includes \$357,500 of escalation to February 2012

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Metropolitan Tract - Streets Permit

RECOMMENDED ACTION:

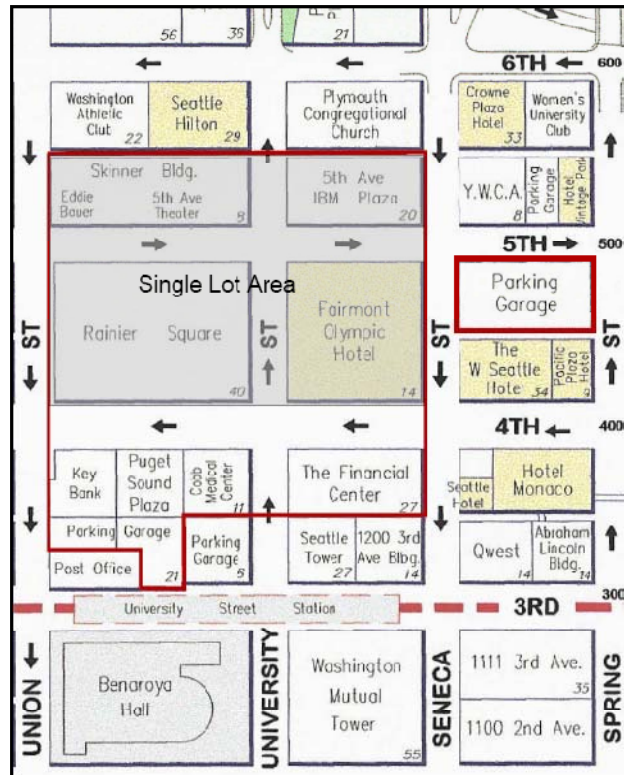
It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents:

1. Approve the grant of use of streets within the Metropolitan Tract to the City of Seattle, and
2. Delegate to the President or his designee the authority to execute all documents related to this transaction.

BACKGROUND:

The original Metropolitan Tract is an un-subdivided parcel of land. UW owns the streets, alleys and sidewalks, including Fourth and Fifth Avenue and University Street. In the 1970's, the City was granted street permits for Fifth Avenue and University Street within the Metropolitan Tract (the City holds an easement in Fourth Avenue by condemnation in 1905). Those permits expired in October 2009 and have been temporarily extended during negotiations for a longer term permit.

The expiration of the permits provided an opportunity to clarify development capacity in consideration of public use of the streets. Because the Metropolitan Tract is an un-subdivided parcel, treatment as a single lot was sought in order to ensure maximum flexibility for future development. However, based on advice by City Law Department, the City will treat only the portion east of 4<sup>th</sup> Avenue as a single lot due to the existing easement on 4<sup>th</sup> Avenue. Historic preservation of certain buildings would be a separate means for maximizing development capacity elsewhere on the Metropolitan Tract.



## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Metropolitan Tract - Streets Permit (continued p. 2)

#### TRANSACTION SUMMARY:

- UW grants City the right to use University Street, 5<sup>th</sup> Avenue & the alley behind Skinner Building. Term of use is 10 years, plus UW may grant two consecutive 10-year extensions. UW may revoke permit on 30 days notice. UW retains subsurface rights and air rights. Code interpretation and development rights are referenced as essential to the long-term grant of use.
- The City issued a code interpretation on single lot treatment of all areas east of 4<sup>th</sup> Avenue, including 5<sup>th</sup> Avenue, University Street and Skinner Alley.
- UW and City agree to investigate potential amendment to the land use code which would allow UW to obtain additional development rights by preserving certain historic assets (the Metropolitan Tract is not subject to the City's landmark process under a court ruling).

#### REVIEW & APPROVAL:

Grant of use of streets within the Metropolitan Tract to the City of Seattle has been reviewed and recommended for approval by the Senior Vice President, Associate Vice President, Treasury, and the Director of Real Estate.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Advisory Committee on Real Estate (ACRE) Update

There will be an oral report for information only.



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Investment Performance Report, Fourth Quarter Fiscal Year 2010

There will be an oral report for information only.

*Attachment*

University of Washington Investment Performance Report to the Board of Regents, Fourth Quarter Fiscal Year 2010

UNIVERSITY OF WASHINGTON  
INVESTMENT PERFORMANCE REPORT TO BOARD OF REGENTS  
FOURTH QUARTER FISCAL YEAR 2010

*As of June 30, 2010*



TREASURER BOARD OF REGENTS  
TREASURY OFFICE

*Published August 2010*

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# TREASURY ASSETS <sup>1</sup>

As of June 30, 2010—\$3.2 Billion

Dollars in Millions



## Endowment & Similar Funds

Endowment Funds	\$1,475
Operating Funds	<u>355</u>
Consolidated Endowment Fund	1,830
Life Income Trusts	66
Outside Trusts	46
Non-CEF Endowments	12
Permanent Fund <sup>6</sup>	<u>30</u>
	<b><u>\$1,984</u></b>

## Operating & Reserve Funds

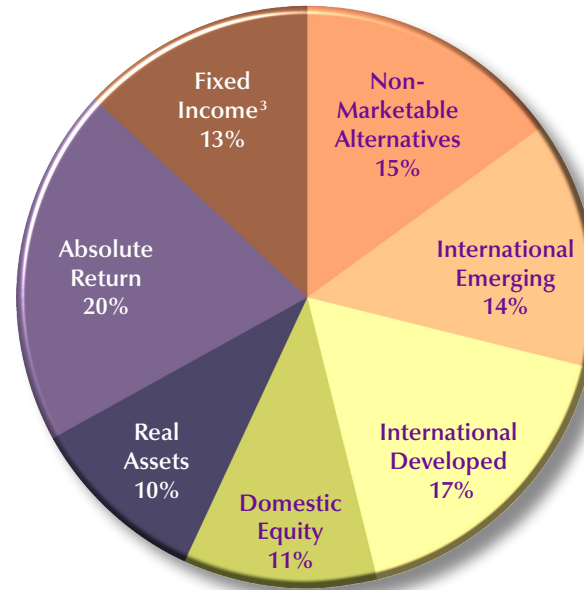
Invested Funds <sup>2,3</sup>	\$1,069
Bond Retirement Fund <sup>4</sup>	22
Building Fund <sup>4</sup>	20
Debt Service Reserve Funds <sup>5</sup>	12
Bond Proceeds <sup>7</sup>	<u>73</u>
	<b><u>\$1,196</u></b>

1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.
2. The Invested Funds holds Consolidated Endowment Fund units valued at \$355. To avoid double counting, the dollars are included only in the CEF totals.
3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance (PBI). The previous insurance vehicle, the Self Insurance Revolving Fund (SIRF), will close after existing claims are resolved. Current balances: PBI \$72.6 & SIRF \$2.9.
4. General obligation bond reserve fund on deposit with the state of Washington.
5. Required reserve funds for locally issued bonds (TSB Properties \$1.1, Twenty Fifth Ave Prop \$2.4, 2004 Parking \$1.4, 2002 Housing & Dining \$1.5, 2004 Housing & Dining \$0.6, Roosevelt 1 \$2.3 and Roosevelt 2 \$2.0 & Commodore Duchess \$0.6)
6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington.
7. Construction project funds which have not yet been disbursed.

# ASSET ALLOCATION

As of June 30, 2010

Consolidated Endowment Fund <sup>1</sup>—\$1,830 MM



		Dollars in Millions		Policy Target	Policy Range
		Current Allocation <sup>2</sup>			
Global Equity	Non-Marketable Alternatives	\$273	15%	12%	5%–25%
	International Emerging Markets	\$261	14%	13%	5%–35%
	International Developed Markets	\$298	17%	16%	5%–35%
	Domestic Equity	\$204	11%	15%	5%–35%
	<b>Equity Fund</b>	<b>\$1,036</b>	<b>57%</b>	<b>56%</b>	<b>45%–75%</b>
	Real Assets Fund	\$175	10%	15%	5%–25%
	Absolute Return	\$378	20%	18%	5%–25%
	Fixed Income Fund <sup>3</sup>	\$241	13%	11%	5%–35%
<b>Total Consolidated Endowment Fund</b>		<b>\$1,830</b>	<b>100%</b>		

<sup>1</sup> International exposure: 38%; net foreign currency exposure: 34%.

<sup>2</sup> Current exposure percentage may not add to 100% due to rounding.

<sup>3</sup> Includes allocation to cash.

# CONSOLIDATED ENDOWMENT FUND (CEF)

For the Quarter ending June 30, 2010

## Total Returns <sup>1</sup> (%)

	4 <sup>th</sup> Qtr FY 2010	1-Year	5-Year	10-Year
<b>Total CEF Return</b>	<b>-3.0</b>	<b>12.4</b>	<b>5.0</b>	<b>4.5</b>
Strategy Weighted Policy Benchmark	-4.7	9.8	5.1	4.0
<b>Equity Fund</b>	<b>-5.8</b>	<b>17.4</b>	<b>5.1</b>	<b>4.1</b>
Weighted Policy Benchmark	-8.9	13.3	3.7	1.3
<b>Real Assets Fund</b>	<b>-2.1</b>	<b>-3.6</b>	<b>-0.7</b>	—
Policy Benchmark	0.7	2.8	5.1	—
<b>Absolute Return Fund</b>	<b>0.4</b>	<b>17.4</b>	—	—
Policy Benchmark	-1.6	6.0	—	—
<b>Fixed Income Fund</b>	<b>1.0</b>	<b>3.9</b>	<b>3.4</b>	<b>4.7</b>
Policy Benchmark (BC Govt Bond)	4.2	6.5	5.4	6.2

<sup>1</sup> Average Annual Compound Return

## Activity (in Millions)

	FY 2010	FY 2009	FY 2008	5 Years	10 Years	15 Years
<b>Beginning Balance <sup>1</sup></b>	<b>\$1,649</b>	<b>\$2,161</b>	<b>\$2,074</b>	<b>\$1,359</b>	<b>\$1,147</b>	<b>\$440</b>
Gifts	43	84	99	407	624	781
Transfers	5	10	8	54	84	127
<b>Total Additions</b>	<b>48</b>	<b>94</b>	<b>107</b>	<b>461</b>	<b>709</b>	<b>908</b>
Operating Funds Purchases	8	3	44	70	157	157
Net Investment Return	201	(515)	53	409	609	1,226
Distributions	(59)	(75)	(94)	(379)	(655)	(755)
Administrative Fees	(4)	(4)	(4)	(18)	(29)	(35)
Advancement Support	(14)	(14)	(17)	(72)	(108)	(110)
<b>Ending Balance</b>	<b>\$1,830</b>	<b>\$1,649</b>	<b>\$2,161</b>	<b>\$1,830</b>	<b>\$1,830</b>	<b>\$1,830</b>
Net Change	\$181	(\$512)	\$88	\$471	\$683	\$1,390

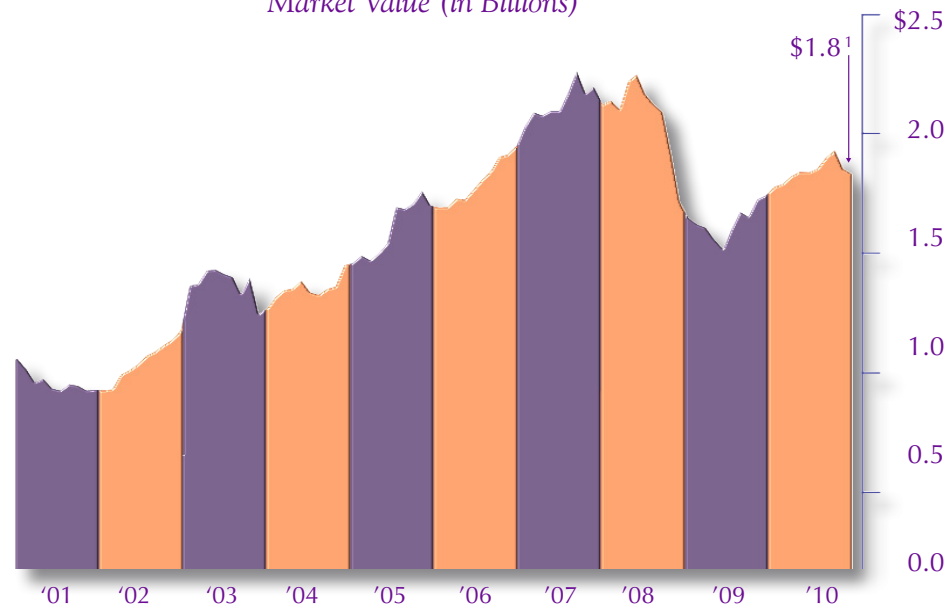
<sup>1</sup> Restated

## UW & Cambridge Associates <sup>1</sup> Returns for periods ending 6/30/10

Data not available  
at press time

<sup>1</sup> Cambridge Associates College and University Investment Pool Top 50  
(by Investment Pool Market Value)

## Market Value (in Billions)



<sup>1</sup> Reflects inclusion of IF units in CEF starting 7/01—value without would be \$1.5

# PERFORMANCE UPDATE

Total Return<sup>1</sup> As of 6/30/10

	4 <sup>th</sup> Qtr FY '10	1 Year	3 Years	5 Years	10 Years
<b>Consolidated Endowment Fund</b>	<b>-3.0</b>	<b>12.4</b>	<b>-4.3</b>	<b>5.0</b>	<b>4.5</b>
Equity Fund	-5.8	17.4	-5.3	5.1	4.1
<b>Non-Marketable Alternatives<sup>2</sup></b>	<b>2.8</b>	<b>18.0</b>	<b>1.7</b>	<b>9.8</b>	<b>2.5</b>
Global Equity <sup>3</sup>	-9.0	17.3	—	—	—
<b>International Emerging Markets</b>	<b>-4.9</b>	<b>32.2</b>	<b>0.7</b>	<b>—</b>	<b>—</b>
International Developed Markets	-12.1	8.0	-11.2	1.8	1.9
<b>Domestic Equity</b>	<b>-10.5</b>	<b>11.3</b>	<b>-10.4</b>	<b>-0.9</b>	<b>1.3</b>
Real Assets Fund	-2.1	-3.6	-12.2	-0.7	—
<b>Absolute Returns Fund<sup>3</sup></b>	<b>0.4</b>	<b>17.4</b>	<b>—</b>	<b>—</b>	<b>—</b>
Fixed Income Fund	1.0	3.9	2.3	3.4	4.7
<b>Public Market Indices</b>					
<i>Equity Indices</i>					
S&P	-11.4	14.4	-9.8	-0.8	-1.6
MSCI ACWI	-12.3	10.9	-10.3	3.8	2.3
Russell 3000	-11.3	15.7	-9.5	-0.5	-0.9
NASDAQ	-12.0	14.9	-8.2	-0.4	-6.5
NAREIT	-4.1	53.9	-9.0	0.2	9.9
Dow Jones Industrial Average	-9.4	18.4	-7.6	1.5	1.6
MSCI EAFE	-13.7	6.4	-12.9	1.4	0.6
MSCI EMF	-8.3	23.5	-2.2	13.1	10.0
<i>Fixed Income Indices</i>					
BC Government Bond	4.2	6.5	7.6	5.4	6.2
CG World Bond Index(unhedged to USD)	0.3	3.0	7.8	5.1	6.5

Sources: Cambridge Associates and State Street

<sup>1</sup> Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

<sup>2</sup> Provided by Cambridge Associates on a quarter lag.

<sup>3</sup> New strategies reflecting data starting 7/1/2008.

# INVESTED FUNDS (IF)

For the Quarter ending June 30, 2010

## Total Return<sup>1</sup> (%)

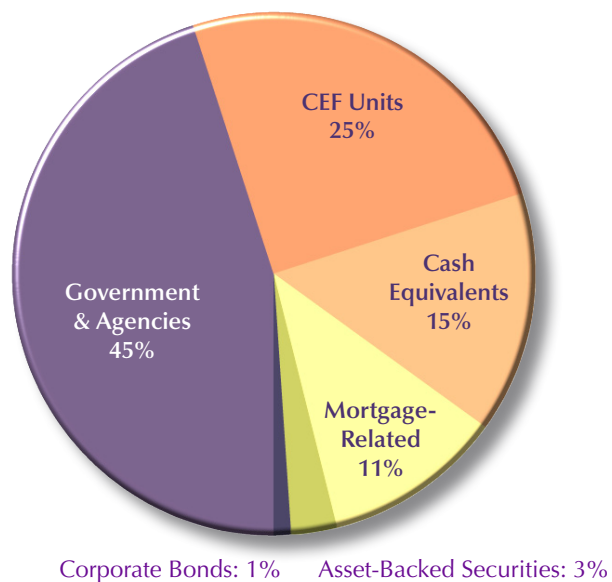
	4 <sup>th</sup> Qtr FY 2010	1-Year	5-Year	10-Year
<b>Cash</b>	<b>0.1</b>	<b>0.6</b>	<b>3.8</b>	<b>4.3</b>
Citi 2 Yr Treasury	1.1	2.8	4.5	4.6
<b>Liquidity</b>	<b>3.2</b>	<b>6.0</b>	<b>4.6</b>	<b>5.5</b>
LB Intermediate Government Bond	3.3	5.7	5.3	5.7
<b>IF excluding CEF units</b>	<b>2.0</b>	<b>4.0</b>	<b>4.3</b>	<b>5.2</b>
Weighted Benchmark	2.5	4.7	5.0	5.4
<b>IF including CEF units</b>	<b>0.8</b>	<b>6.3</b>	<b>4.6</b>	<b>5.0</b>
Weighted Benchmark	0.7	6.2	5.3	4.9

<sup>1</sup> Average Annual Compound Return

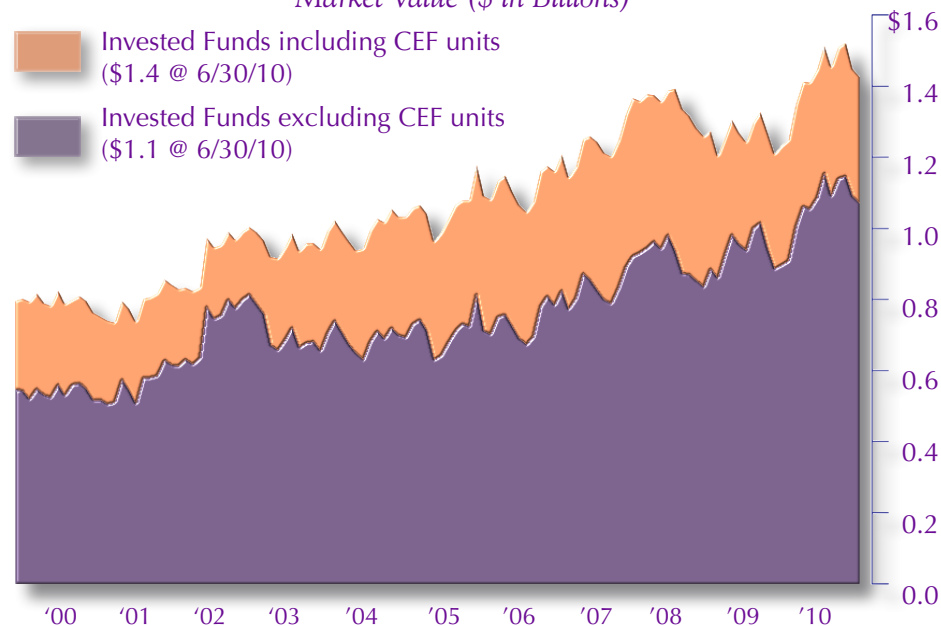
## Fund Allocation by Pool (\$ in Millions)

	Fund Allocation		Range	Duration	
				Actual	Maximum
Cash Pool	\$378	27%	10%–40%	0.3 yrs	3.0 yrs
Liquidity Pool	\$690	48%	30%–60%	3.3 yrs	4.2 yrs
<b>Total Cash &amp; Liq. Pool</b>	<b>\$1,069</b>	<b>75%</b>			
CEF Units held by IF		25%	15%–40%		
<b>Total Invested Funds</b>		<b>100%</b>			

## Mix of Investments



## Market Value (\$ in Billions)





# CONSOLIDATED ENDOWMENT FUND SPENDING UPDATE

For the Quarter ending June 30, 2010

## Interim Policy, Approved 3/19/09

Reduce CEF distributions 25% in FY09 and another 25% in FY10.  
Thereafter, hold constant until reviewed by Board of Regents (no later than 6/30/13).

### Current and Projected Results of Interim Policy

\$ = 000's

	FY 2008	FY 2009	FY 2010
Beginning Market Value	\$2,073,519	\$2,161,438	\$1,649,159
Distributions <sup>1</sup>	\$94,314	\$75,478	\$59,015
Effective Spending Rate	4.5%	3.5%	3.6%
Administrative Fees <sup>2</sup>	\$21,331	\$18,004	\$17,908
Effective Spending Rate Including Fees	5.6%	4.3%	4.7%
Total Return	2.0%	-23.7%	12.4%

<sup>1</sup> Actual distributions are administered on a quarterly and per unit basis. New gifts are added quarterly and receive payouts at the next distribution date. Therefore, year over year declines cannot equal 25%.

<sup>2</sup> Administrative fees supporting Advancement (80 bps) and Treasury (20 bps) operations paid quarterly based on prior quarters' market value.

### Quarterly Market Values and Additions

\$ = 000's

	Value	Additions	Additions as %
07/1/2008	\$2,161,438	\$34,311	1.6%
10/1/2008	\$1,901,352	\$26,187	1.4%
01/1/2009	\$1,617,610	\$20,809	1.3%
04/1/2009	\$1,515,209	\$12,194	0.8%
07/1/2009	\$1,649,159	\$11,829	0.7%
10/1/2009	\$1,776,688	\$7,786	0.4%
01/1/2010	\$1,840,054	\$17,101	0.9%
04/1/2010	\$1,897,286	\$11,615	0.6%
07/1/2010	\$1,850,187	\$20,314	1.1%

### Per Unit Distributions

FY '08–FY '11

	Year-Over-Year Payout Per Unit	Change
FY08 Four Quarter Total	\$4.176	NA
FY09 Four Quarter Total	\$3.132	-25%
FY10 Four Quarter Total	\$2.349	-25%
FY11 Four Quarter Total	\$2.349	0%

- FY09 per unit payouts were 25% less than FY08 payouts.
- FY10 per unit payouts will be 25% less than FY09 payouts.
- FY11 per unit payouts will equal FY10 payouts.

# SUMMARY OF ACTIONS TAKEN UNDER BOARD DELEGATED AUTHORITIES

## JANUARY 1, 2010 THROUGH AUGUST 31, 2010 (\$ IN MILLIONS)

*By the Chief Investment Officer*

### *Public Markets*

Approved	Action	Manager / Fund	Strategy	Investment (\$MM)
01/22/10	Reduction	State Street S&P 500 Futures	Domestic Equity	-\$14.5
01/22/10	Addition	Wellington Dividend Growth	Domestic Equity	\$30.0
01/22/10	Addition	Arrowstreet International Equity	International Developed	\$25.0
01/22/10	Reallocation	Arrowstreet International Equity	International Developed (change from international to global)	\$25.0
06/24/10	Change	Income Research	Fixed Income (combine two accounts)	\$40.0
07/07/10	Terminate	Goldman Sachs - MSCI All World Swap	Global Equity	-\$30.0
07/26/10	Terminate	UBS - MSCI All World Swap	Global Equity	-\$30.0
08/04/10	Terminate	Goldman Sachs - EAFE Swap	Global Equity	-\$20.0
08/04/10	Terminate	Goldman Sachs - MSCI All World Swap	Global Equity	-\$20.0
08/13/10	Reduction	City of London - Managed Account	Emerging Markets	-\$10.0
08/13/10	Addition	City of London Special Situations Fund	Global Equity	\$20.0

### *Private Markets*

01/15/10	Reup	Battery Ventures IX	Non-Marketable Alternatives	\$8.0
01/22/10	New	Deerfield International	Absolute Return	\$20.0
03/08/10	New	Convexity Capital Management	Absolute Return	\$25.0
03/11/10	New	Regiment Capital Advisors	Absolute Return	\$25.0
04/30/10	Reup	Riverside Europe IV	Non-Marketable Alternatives	\$8.0
06/24/10	New	RimRock High Quality Opportunity III	Absolute Return	\$20.0
07/16/10	New	Rockland Power Partners	Real Assets	\$9.0

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

University of Washington Investment Committee (UWINCO) Update

There will be an oral report for information only.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Advancement Fiscal Year End Results

This will be an oral report for information only.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

*In Joint Session with*

B. Finance, Audit and Facilities Committee

Sound Transit, Rainier Vista and Montlake Triangle Update

This will be an oral report for information only.

***Update:***  
Sound Transit Pedestrian Bridge,  
Rainier Vista Land Bridge  
and SR 520

# History of Sound Transit Pedestrian Bridge

- **November 2008** - Regents Approved Sound Transit (ST) Pedestrian Bridge at Montlake
- **July 2009** - City of Seattle requests a new design that responds to the City of Seattle's Complete Streets policy
- **January 2010** – Regents presentation on Rainier Vista Land bridge
- **January 2010** – UW, ST and City of Seattle agree on Rainier Vista (RV) concept instead of ST pedestrian overpass
- **February 2010** - Funding for ST/UW and City agreement in jeopardy because of City's financial shortfalls
- **April 2010** – WSDOT announces SR 520 Preferred Alternative (PA) which includes a grade separated pedestrian crossing of Montlake
- **June/July 2010** – WSDOT initiates meetings to design a grade separated pedestrian crossing of Montlake that meets UW, ST, City, WSDOT and Engrossed Substitute Senate Bill 6392 requirements.
- **August 2010** – UW, ST, City and WSDOT agree on a ST Pedestrian Bridge of Montlake that is paired with the RV Land bridge

# Approved Sound Transit Pedestrian Bridge





# Rainier Vista Land bridge



# *Conceptual drawing of Sound Transit Pedestrian Bridge paired with Rainier Vista Land Bridge*



## ***Next Steps: Sound Transit Pedestrian Bridge and Rainier Vista Land Bridge***

- **September 2010**
  - Five agency term sheet agreement (UW, ST, City, WSDOT and Metro) on roles and responsibilities
- **October - December 2010**
  - Three party (UW, ST and WSDOT) funding agreement and five agency Memorandum of Understanding (UW, ST, City, WSDOT and Metro) each agency to complete the ST Pedestrian bridge and Rainier Vista Land bridge
- **December 2010**
  - CUCAC reviews and comments on new design for Sound Transit Pedestrian bridge and Rainier Vista Land bridge
  - Architectural Commission approves new design for Sound Transit Pedestrian bridge and Rainier Vista Land bridge
- **January 2011**
  - Regents approve the Memorandum of Agreement that funds and builds the ST Pedestrian bridge and Rainier Vista Land bridge and approve the new design



**SR 520 Bridge Replacement and HOV Program**

I-5 to Medina: Bridge Replacement and HOV Project



**Montlake Triangle Charrette: Moving Forward**

**LEGEND:**

- Bike/ped bridge
- Rainier Vista landscape area
- Bike/ped path



**Elements included in concept design refinement:**

**Led by Sound Transit**

- 1** 30- to 34-foot-wide bridge to the Montlake Triangle from the University Link Station.
- 2** Bicycle access ramp west of the Station.
- 3** Per the Sound Transit plan, at-grade enhancements at NE Pacific Street and Montlake Boulevard NE intersections.
- 4** Side-by-side paths for bicycles and pedestrians on the east side of Montlake Boulevard NE.
- 5** Stairs and elevators to Montlake Boulevard.

**Led by SDOT**

- 12** Additional Pacific Street crosswalk.
- 13** Modified Montlake Boulevard to NE Pacific Place right turn.

**Led by University of Washington**

- 6** Implementation of Rainier Vista design, including lowered Pacific Place and expansion of bus layover space.
- 7** Connection to NE Pacific Street bus stop.
- 8** Relocated and improved bus stop.
- 9** Improved bus stop.
- 10** Widened Burke-Gilman Trail between Hec Edmundson Pavilion Bridge and the Hitchcock Bridge.
- 11** Enhanced pedestrian/bicycle connections between bridge and Burke-Gilman trail.

August 2010

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

*In Joint Session with*

B. Finance, Audit and Facilities Committee

Update on State Budget Outlook

This will be an oral report for information only.

## IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS

**University of Washington  
Board of Regents  
Resolution of Appreciation to  
Jack G. Johnson**

WHEREAS, Jack G. Johnson has served with distinction since 2001 as the Chief of the University of Washington Division of the Office of the Attorney General of the State of Washington; and

WHEREAS, he has provided outstanding legal counsel and representation to the Board of Regents and the University administration, as well as providing inspired leadership to an exceptional team of attorneys general in the University of Washington division; and

WHEREAS, he has represented his alma mater with the highest standards of professionalism and jurisprudence, exhibiting expertise across a broad range of legal issues and exercising consummate judgment in the application of the law to matters at hand; and

WHEREAS, his intelligence, legal skills, effective advocacy, and sound judgment have helped guide the University through a very litigious time, steering it away from unnecessary legal entanglements and towards the best resolutions of difficult legal challenges; and

WHEREAS, he has demonstrated his deep commitment to humanitarian causes, volunteering to help those living in less fortunate circumstances in faraway places like Zimbabwe, Peru, and Mexico; and

WHEREAS, he has comported himself in service to the citizens of Washington and their University with grace, good cheer, affability, collegiality and the utmost civility;

NOW, THEREFORE, BE IT RESOLVED: That the members of the Board of Regents express to Jack G. Johnson their gratitude on behalf of the entire University community and their own personal thanks for his exceptional service, dedication, and hard work, that we accept his departure with deep regret and wish him great success in all his future endeavors, and that this resolution be spread upon the minutes of the Board as a permanent record of the Board's sincere appreciation.

**IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS****Resolution of Appreciation to  
Mark A. Emmert**

WHEREAS, Mark A. Emmert served from 2004-2010 with great distinction as president of the University of Washington, providing exceptional leadership to one of the world's great research universities; and

WHEREAS, his deep and abiding commitment to the role public higher education plays in our society, as evidenced by his spending his entire higher education career in service to public universities, made him especially effective in directing the mission of the University to serve the citizens of the State of Washington; and

WHEREAS, his understanding of the necessity to communicate broadly and effectively about the importance of the University, and his own special talents as an accomplished orator, resulted in a more robust level of communication to the University's many constituents and a greater appreciation for the impact of the University on people's lives; and

WHEREAS, his creativity and imagination in approaching challenges and opportunities helped foster a spirit of innovation and collaboration throughout the University, leading to a belief in limitless possibilities, even in the face of limited resources; and

WHEREAS, his engagement with alumni and other members of the community and their confidence in his leadership of the University contributed significantly to the successful completion of the largest private fundraising campaign in the University's history and one of the largest at the time of any public university; and

WHEREAS, his staunch support for the University's research mission and his innate curiosity made him a valuable asset in helping to attract some of the world's best minds to the University of Washington, securing its place as the most successful public research university in America in competing for federal support for research; and

WHEREAS, his strong belief that an education from the University of Washington must be accessible to all qualified people from all economic strata led to the establishment of the Husky Promise, guaranteeing that students from lower income backgrounds could attain their dream of attending the University of Washington; and

WHEREAS, his lively mind, clever wit, broad intelligence, and engaging personal style won him warm esteem and many friends in the community and at the University;

NOW, THEREFORE, BE IT RESOLVED: That the members of the Board of Regents express to Mark A. Emmert their deepest gratitude on behalf of the entire University community and their own personal thanks for his six years of exceptional leadership and dedicated service, that we wish him continued success and great happiness in all his future endeavors as he departs to take the helm of the NCAA, and that this Resolution be spread upon the minutes of the Board as a permanent record of the Board's sincere appreciation; and

BE IT FURTHER RESOLVED: That the Board of Regents hereby confers upon Mark A. Emmert the title of President Emeritus of the University, effective October 1, 2010.