

May 7, 2009

TO:	Members of the Board of Regents Ex-officio Representatives to the Board of Regents
FROM:	Joan Goldblatt, Secretary of the Board of Regents
RE:	Schedule of Meetings

MAY 14, 2009

9:00 a.m.	UW Tower Board Room, 22 nd Floor	REGULAR MEETING OF BOARD OF REGENTS
The following time Committees will m	es are approximate. eet concurrently.	
0.15 to 11.20 o m	IW Toward	EINANCE AUDIT AND EACH ITIES

9:15 to 11:30 a.m.	UW Tower Board Room, 22 nd Floor	FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Blake (Chr), Brotman, Jewell, Kiga, Simon
10:30 to 11:30 a.m.	UW Tower Magnolia Room, 22 nd Floor	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Simon (Chr), Barer, Gates, Proctor, Willynck
11:45 a.m.	UW Tower Board Room, 22 nd Floor	REGULAR MEETING OF BOARD OF REGENTS RECONVENES

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AGENDA

BOARD OF REGENTS University of Washington

May 14, 2009 9:00 a.m. UW Tower Board Room, 22nd Floor

(Item No.)

I. CALL TO ORDER

Adjourn to committee meetings. The regular meeting of the Board of Regents will reconvene at approximately 11:45 a.m.

II. ROLL CALL: Assistant Secretary Kelly Keith

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Cole

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

Proposed Fiscal Year 2010 Operations and Capital Budgets and Tuition 200 2010 (Information only)	9- UP-1
Faculty Presentation (Information only) Professor Tom Daniel "Biologically Inspired Design: Engineering Meets Living Systems"	UP-2

VI. CONSENT AGENDA

Approval of Minutes of Meeting of April 16, 2009	
Honorary Degree – Robert M. Gates	A–3
Honorary Degree – Virginia Beavert	A-4
Grant and Contract Awards – March, 2009	F-1
Metropolitan Tract – 2009 Unico Capital Expenditure Budget	F–5
Student Housing Project Phase 1 – Review Schematic Design, Approve Debt Funding, Adopt Budget, Delegate Award of Construction Contract	F–7
University of Washington Job Order Contract – Delegate Award of Construction Contract	F8

A. Academic and Student Affairs Committee: Regent Simon – Chair

Academic and Administrative Appointments (ACTION)	A-1
Online Learning Strategy (Information only)	A-2

B. Finance, Audit and Facilities Committee: Regent Blake – Chair

Report of Contributions - March, 2009 (Information only)	F-2
2009 Audit Plans – KPMG, Peterson Sullivan, and State Auditor's Office (Information only)	F-3
Actions Taken Under Delegated Authority (Information only)	F-4
Internal Lending Program Quarterly Report (Information only)	F–9
UW Medicine Credit Report Update (Information only)	F-10

VIII. OTHER BUSINESS

Reports from ex-officio representatives to the Board:

Faculty Senate Chair – Professor David Lovell ASUW President – Mr. Anttimo Bennett GPSS President – Mr. Jake Faleschini Alumni Association President – Mr. Rick Osterhout

IX. DATE FOR NEXT REGULAR MEETING: Thursday, June 11, 2009

X. ADJOURNMENT



UNIVERSITY OF WASHINGTON BOARD OF REGENTS

Finance, Audit and Facilities Committee Regents Blake (Chair), Brotman, Jewell, Kiga, Simon

May 14, 2009 9:15 to 11:30 a.m. UW Tower Board Room, 22nd Floor

1.	Grant and Contract Awards Summary – March, 2009 Phyllis M. Wise, Provost and Executive Vice President	ACTION	F-1
2.	Report of Contributions – March, 2009 Walter G. Dryfoos, Associate Vice President, Advancement Services Connie Kravas, Vice President, University Advancement	INFORMATION	F-2
3.	2009 Audit Plans – KPMG, Peterson Sullivan, and State Auditor's Office Charlene Hansen, Associate Director, UW Audits	INFORMATION	F-3
4.	Actions Taken Under Delegated Authority Richard Chapman, Associate Vice President, Capital Projects Office	INFORMATION	F-4
5.	Metropolitan Tract – 2009 Unico Capital Expenditure Budget Jeannette Henderson, Director, Real Estate Office Lisa Stewart, Principal, Urbis Partners, LLC	ACTION	F–5
6.	Student Housing Project Phase 1 – Review Schematic Design, Approve Debt Funding, Adopt Budget, Delegate Award of Construction Contract Eric Godfrey, Vice President and Vice Provost, Student Life Pamela Schreiber, Director, Housing and Food Services Jon Lebo, Project Manager, Capital Projects Office Chris Malins, Senior Associate Treasurer, Treasury Office	ACTION	F–7
7.	University of Washington Job Order Contract – Delegate Award of Construction Contract Richard Chapman	ACTION	F8
8.	Internal Lending Program Quarterly Report Chris Malins	INFORMATION	F-9
9.	 UW Medicine Credit Report Update Johnese Spisso, Vice President Medical Affairs, UW, and COO, UW Medicine Bruce Ferguson, CFO, UW Medicine & Vice President for Medical Affairs Doug Breckel, Associate Vice President, Treasury Office 	INFORMATION	F-10
10.	Executive Session		

(To review the performance of public employees)

11. **Other Business**



UNIVERSITY OF WASHINGTON BOARD OF REGENTS

Academic and Student Affairs Committee Regents Simon (Chair), Barer, Gates, Proctor, Willynck

May 14, 2009 10:30 to 11:30 a.m. UW Tower Magnolia Room, 22nd Floor

1.	Academic and Administrative Appointments Phyllis M. Wise, Provost and Executive Vice President	ACTION	A–1
2.	Online Learning Strategy David Szatmary, Vice Provost for UW Educational Outreach	INFORMATION	A–2
3.	Honorary Degree – Robert M. Gates Mark A. Emmert, President	ACTION	A–3
4.	Honorary Degree – Virginia Beavert Mark Emmert	ACTION	A–4

5. **Other Business**

MINUTES

BOARD OF REGENTS University of Washington

May 14, 2009

The Board of Regents held its regular meeting on Thursday, May 14, 2009, beginning at 9:00 a.m. in the Board Room of the UW Tower. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

The Chair of the Board, Regent Cole, directed the Regents to adjourn into meetings of the Academic and Student Affairs and Finance, Audit, and Facilities Committees.

The Regular Meeting of the Board re-convened at 11:45 a.m.

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Craig Cole (presiding), Kristianne Blake, Jeff Brotman, William Gates, Sally Jewell, Fred Kiga, Connie Proctor, Herb Simon, Jean-Paul Willynck; President Mark Emmert, Provost Phyllis Wise, Ms. V'Ella Warren, Ms. Joan Goldblatt; ex-officio representatives: Professor David Lovell, Mr. Anttimo Bennett, Mr. Jake Faleschini, Mr. Rick Osterhout.

Regent Stan Barer participated by telephone.

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Cole

Regent Cole noted Regent Gates recently released a book entitled, "Showing Up for Life: Thoughts on the Gifts of a Lifetime." Regent Cole thanked Regent Gates for his service to the public.

Regent Jewell was one of a select group of business leaders who met with President Obama in Washington, D.C. recently to discuss healthcare innovations and approaches.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert introduced Professor Bruce Balick, from the Astronomy Department. Dr. Balick updated the Regents on the current NASA Shuttle Atlantis mission to repair and upgrade the Hubble Space Telescope. One of the two new instruments headed for Hubble is a camera developed by a team of scientists that included Professor Balick. Professor Balick described the launch and the mission. The shuttle pilot is Greg Johnson a University of Washington engineering graduate.

<u>Proposed Fiscal Year 2010 Operations and Capital Budgets and Tuition 2009-2010</u> (Agenda No. UP-1) (Information only)

President Emmert introduced Paul Jenny, Vice Provost for Planning and Budgeting and Amy Floit, the Interim Director of Budget Operations in Planning and Budgeting, to provide an overview of the budget process. Provost Phyllis Wise provided additional information and background.

Paul Jenny reviewed the proposed budget with the Regents. Questions and discussion followed.

Regent Cole asked ex officio representatives and student leaders to provide their input about the FY 2001 budget. Regents heard remarks from ASUW Tacoma President, Tommy Bauer; Faculty Senate Chair, David Lovell; ASUW Bothell President, Emily Anderson; ASUW President, Anttimo Bennett; GPSS President, Jake Faleschini; and UWAA President, Rick Osterhout.

Regent Cole announced the Board will hold a Special Meeting to hear public comment on the budget. The meeting is being convened due to the unusual financial circumstances faced by the University this year. The meeting will be held on Thursday, May 28, from 1 to 3 p.m., at an on campus location to be announced and posted on the Board's website. Those wishing to speak will be encouraged to sign up in advance, as well as to communicate with the Board in writing.

See Attachment UP–1.

Faculty Presentation (Agenda no. UP-2) (Information only)

Professor Tom Daniel presented the Regents with a talk entitled, "Biologically Inspired Design: Engineering Meets Living Systems." Dr Daniel is a professor in the Department of Biology, where he holds the Joan and Richard Komen Endowed Chair. Dr. Daniel is a MacArthur Fellow and the recipient of the UW Distinguished Teaching Award (1989) and the UW Distinguished Graduate Mentor Award (2002).

Discussion and questions followed Professor Daniel's presentation.

See Attachment UP–2.

CONSENT AGENDA

Regent Cole noted there were seven items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Simon seconded by Regent Jewell, the Board voted to approve the seven items on the consent agenda as shown below:

Minutes for the meeting of April 16, 2009

Honorary Degree – Robert M. Gates (Agenda no. A–3)

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the granting of an Honorary Doctor of Laws degree to Robert M. Gates, Secretary of Defense of the United States of America.

See Attachment A–3.

Honorary Degree - Virginia Beavert (Agenda no. A-4)

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the granting of an Honorary Doctor of Humane Letters degree to Virginia Rosalyn Beavert, a Yakama Tribal elder who has played a seminal role in the preservation and documentation of the Sahaptin language and its legends, the ancestral language of native peoples of central Washington and Oregon.

See Attachment A–4.

Grant and Contract Awards – March, 2009 (Agenda no. F–1)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee the Board of Regents accept Grant and Contract Awards for the month of March, in the total amount of \$56,049,260.

See Attachment F-1.

Metropolitan Tract – 2009 Unico Capital and Expenditure Budget (Agenda no. F–5)

RECOMMENDED ACTION:

It is the recommendation of the Finance, Audit and Facilities Committee that the Board of Regents approve reimbursement of up to \$7.0 million in capital expenditures by Unico Properties, LLC, for capital and tenant improvements requested in its 2009 Capital Expenditure Plan for the office buildings on the Metropolitan Tract. The \$7.0 million is comprised of up to \$2.2 million for capital improvements and up to \$4.8 million for tenant improvements.

See Attachment F-2.

<u>Student Housing Project Phase 1 – Review Schematic Design, Approve Debt</u> <u>Funding, Adopt Budget, Delegate Award of Construction Contract</u> (Agenda no. F–7)

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

1) The design and construction budget of \$147,700,000 and the total project budget of \$161,926,000, and

2) The use of the Internal Lending Program to fund up to \$164,000,000 for design, construction, furniture, fixtures, equipment, and parking, and

3) Delegate award of the construction contract.

See Attachment F–7.

<u>University of Washington Job Order Contract –Delegate Award of Construction</u> <u>Contract</u> (Agenda no. F–8)

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a Job Order Contract (JOC) to Centennial Contractors Enterprises, Inc. The maximum total contract amount for the cumulative value of all work orders shall not exceed \$4 million per year for a maximum of three years. Each work order is limited to a maximum of \$300,000 except that the University may issue two work orders not exceeding \$350,000 for each year of the contract.

See Attachment F-8.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Simon, Chair

At the request of Regent Simon, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

Provost Wise noted the administrative appointment of David Domke as Chair of the Department of Communications.

The Provost announced the appointment of Kellye Testy as Dean of the UW School of Law beginning September 1, 2009. Dean Testy is currently the Dean at Seattle University School of Law.

Academic and Administrative Appointments (Agenda no. A–1)

<u>MOTION</u>: Upon the recommendation of the administration and the motion made by Regent Simon, seconded by Regent Cole, the Board voted to approve the personnel appointments. Regent Willynck abstained from the discussion and vote.

See Attachment A-1.

Online Learning Strategy (Agenda no. A–2) (Information only)

Regent Simon described the presentation by Vice Provost of Educational Outreach, David Szatmary, on the University of Washington's online learning strategy.

Regent Simon said 12,000 students are enrolled in online courses, and said Vice Provost Szatmary told the Committee University of Washington intends to continue to be a leader in high-quality online learning to extend the resources of the UW to a broader community

The Vice Provost outlined the benefits and limits of on-line learning, and noted these programs are operated on a fee basis without state funding. There are future plans to grow online learning in major universities throughout the country.

See Attachment A–2.

The Academic and Student Affairs Committee reviewed proposals to award two honorary degrees: one to Robert Gates, current Secretary of Defense and this year's commencement speaker for the Seattle campus; and the other to Virginia Beavert, an elder of the Yakama tribe, who has made tremendous contributions toward the preservation of Native American culture. Ms. Beavert is a specialist in the Sahaptin language, the ancestral language of native peoples of central Washington and Oregon.

These two degrees were approved in the consent agenda voted on at the beginning of this meeting.

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair

Regent Blake reported on items approved on the consent agenda. The proposed Metropolitan Tract Capital Budget for the next fiscal year is \$7 million, which includes funding for capital improvements, and funds set aside for potential tenant improvements.

The Committee reviewed Phase 1 of the Student Housing Project, including schematic designs. The \$163.5 million project encompasses four student resident complexes consisting of three dorms and one apartment-style residence. One dorm and the apartment will begin construction soon and the construction of the two additional dorms will start next year. The discussion included details regarding the financing and budget of the project, which would include \$163 million debt. Regents will receive further information in September, with an update on the 2009 student housing occupancy rates, used to project the demand for student housing. There will be an opportunity in September, 2010 to review the second set of projects, again looking at demand for student housing. Given the current demand, it is anticipated the University will proceed with the student housing projects.

The Committee also approved a Job Order Contract at a rate 8% lower than previous contracts. The University took advantage of the opportunity offered in the current economic environment to renegotiate this contract.

Report of Contributions-March, 2009 (Agenda no. F-2) (Information only)

The total of gifts received in March, 2009 was \$20,747,142. The total for the year to date is \$231,445,583.

See Attachment F-2.

2009 Audit Plans – KPMG, Peterson Sullivan, and State Auditor's Office (Agenda no. F–3) (Information only)

See Attachment F–3.

Actions Taken Under Delegated Authority (Agenda no. F-4) (Information only)

See Attachment F–4.

Internal Lending Program Quarterly Report (Agenda no. F-9) (Information only)

Regent Blake said Regents authorized up to \$100 million in issuance of debt for this year, and there is currently \$30 million of outstanding commercial paper. The University anticipates issuing \$70 million of long-term debt in the near term, with the possibility to refinance \$30 million in existing long term debt, given appropriate terms. In July, the Regents will be asked to approve the issuance limit for the next year, and will review the prioritization of future planned projects.

See Attachment F-9.

<u>UW Medicine Credit Report Update</u> (Agenda no. F–10) (Information only)

The Committee received a report from UW Medicine on its current construction projects. UW Medicine is continuing to monitor the fiscal ability to meet the debt service for these projects, acknowledging the slim margins in the hospital environment. The projects underway are critical and strategic, and there are plans to continue despite current economic environment.

See Attachment F–10.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

Faculty Senate Chair: Professor David Lovell

Professor Lovell commented on the low number of faculty members in attendance at a recent meeting to discuss the budget with President Emmert.

Dr. Lovell said he feels privileged to work closely with, and understand the commitment of, the administration. Lovell noted an increase in the interest of the faculty in unionization evidenced by the high level of attendance at a recent AAUP meeting where the topic was faculty unionization.

The Faculty Senate office has reached out to Chairs of college councils, hoping to involve them in faculty governance as part of a Senate restructuring. Because the Senate Office has limited funding to support the existing structure, more attention will be given to local level policies around faculty issues.

Lovell noted changes in education, partly in response to the State's unwillingness to fund education as a readily accessible public good, available at a reasonable cost to all citizens. He mentioned the constraints of curriculum and internal budget allocations, and noted distance learning and educational technology as alternative ways to deliver education. Lovell said it is important to continue the conversation about values and priorities, and how to hold onto what is critical to a liberal arts education in these changing times.

Regent Jewell asked about the training UW staff and faculty received in the recent process of budget cut related layoffs. Provost Wise noted the participation of Mindy Kornberg from Human Resources and Cheryl Cameron from Academic Human Resources in the process, and the policy of offering 60 days' notice.

ASUW President: Mr. Anttimo Bennett

Mr. Bennett told the Regents ASUW election results would be announced that evening.

GPSS President: Mr. Jake Faleschini

Mr. Faleschini reported GPSS election results were announced on May 13, and Mr. Faleschini was re-elected to the position of GPSS President. Faleschini introduced the finalists for the Student Regent position attending the meeting: Nicholas Nasrallah, Patrick Loney, and Ben Golden; Josh Hansen was in attendance earlier.

Mr. Faleschini introduced GPSS Senator, Nicholas Nasrallah, who reported on the SAGE (Student Advocates for Graduate Education) Coalition's recent three-day trip to Washington, DC. The group met with over 50 legislative offices, including much of Washington state's delegation.

Nasrallah described the group as a national alliance of flagship institutions with a mission of collaborative governance and federal advocacy. There are currently ten Universities participating, with 14 additional expected to join soon. SAGE's annual meeting will be held at the University Washington in the fall of 2009.

Regents asked about funding for SAGE. Mr. Nasrallah replied each member institution is contributing their portion, and the leadership plans to work on the financing structure this summer.

Alumni Association President: Mr. Rick Osterhout

Mr. Osterhout highlighted four items of interest from the Alumni Association.

The 35th annual Coaches Tour is currently in progress.

Wayne Quinton, a 1959 graduate in engineering was named the University of Washington's 2009 Alumnus Summa Laude Dignatus. Quinton is known for his groundbreaking work as an instrument designer for the UW's medical school is referred to as the "father of bio-engineering."

Osterhout was pleased to announce the Alumni Association will relocate to the "S" Building at the UW Tower. This move will recognize the combined efforts of the UWAA with other units of University Advancement. The UWAA will be located on the building's second floor with a welcoming public area from the plaza.

Mr. Osterhout acknowledged the contributions and service of retiring Executive Director, Chuck Blumenfeld to the University and the Alumni association. Board meeting attendees recognized Chuck Blumenfeld with a standing ovation. Regent Cole asked that the minutes of the meeting reflect the Board's appreciation of Mr. Blumenfeld's service as Executive Director.

Regent Proctor expressed her appreciation to Vice President and Vice Provost Sheila Edwards Lange, and others, for their work on of the Office of Minority Affairs and Diversity and Friends of the Educational Opportunity Program Celebration 2009, held May 13.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Thursday, June 11, 2009, on campus.

The next Special Meeting of the Board of Regents will be held on Thursday, May 28, 2009, from 1 to 3 p.m., at a location to be determined.

ADJOURNMENT

The regular meeting was adjourned at 3:40 p.m.

y Just

Joan Goldblatt Secretary of the Board of Regents

Approved at the meeting of the Board of Regents on June 11, 2009.

A–1

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

COLLEGE OF BUILT ENVIRONMENTS

DEPARTMENT OF LANDSCAPE ARCHITECTURE

NEW APPOINTMENTS

BOSE, MALLIKA

(BArch, 1986, JADAVPUR UNIVERISTY (INDIA); MEng, 1988, SCHOOL OF PLANNING & ARCHITECTURE (INDIA; MARCH, 2002, KANSAS STATE UNIVERSITY; PHD, 2007, UNIVERSITY OF WISCONSIN-MILWAUKEE) TO BE VISITING ASSOCIATE PROFESSOR OF LANDSCAPE ARCHITECTURE WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 9/16/2009. (DR. BOSE IS AN ASSOCIATE PROFESSOR OF LANDSCAPE ARCHITECTURE AT PENN STATE UNIVERSITY.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF COMMUNICATION

ADMINISTRATIVE APPOINTMENTS

DOMKE, DAVID

(BA, 1991, CALIFORNIA STATE UNIVERSITY, FULLERTON; MA, 1992, CALIFORNIA STATE UNIVERSITY, FULLERTON; PHD, 1996, UNIVERSITY OF MINNESOTA) TO BE CHAIR OF COMMUNICATION, EFFECTIVE 3/16/2009. (DR. DOMKE WILL CONTINUE AS PROFESSOR OF COMMUNICATION AND ADJUNCT PROFESSOR OF POLITICAL SCIENCE.)

DEPARTMENT OF COMPARATIVE LITERATURE

NEW APPOINTMENTS

MAHADEVAN, SUDHIR

(BA, 1995, ST. XAVIER'S COLLEGE; MA, 2000, NEW YORK UNIVERSITY; PHD, 2009, NEW YORK UNIVERSITY) TO BE ASSISTANT PROFESSOR OF COMPARATIVE LITERATURE AT A SALARY RATE OF \$60,003 OVER NINE MONTHS, EFFECTIVE 5/13/2009. (PHD AWARDED MAY 2009 FROM NEW YORK UNIVERSITY.)

DEPARTMENT OF GERMANICS

NEW APPOINTMENTS

BRANDL, KLAUS

(BA, 1985, UNIVERSITY OF WURZBURG (GERMANY); MA, 1987, UNIVERSITY OF TEXAS (AUSTIN); PHD, 1991, UNIVERSITY OF TEXAS (AUSTIN)) TO BE ASSISTANT PROFESSOR OF GERMANICS AT A SALARY RATE OF \$62,793 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (DR. BRANDL IS CURRENTLY A SENIOR LECTURER IN GERMANICS AND SCANDINAVIAN STUDIES AND ADJUNCT SENIOR LECTURER IN EDUCATION AND SPANISH AND PORTUGUESE STUDIES.)

DEPARTMENT OF PHYSICS

ADMINISTRATIVE APPOINTMENTS

HECKEL, BLAYNE

(BA, 1975, HARVARD UNIVERSITY; MA, 1978, HARVARD UNIVERSITY; PHD, 1981, HARVARD UNIVERSITY) TO BE CHAIR OF PHYSICS, EFFECTIVE 8/1/2009. (DR. HECKEL WILL CONTINUE AS PROFESSOR IN THE SAME DEPARTMENT.)

NEW APPOINTMENTS

ENOMOTO, SANSHIRO

(BSC, 1997, TOHOKU IMPERIAL UNIVERSITY (JAPAN); MSc, 1999, TOHOKU IMPERIAL UNIVERSITY (JAPAN); PHD, 2005, TOHOKU IMPERIAL UNIVERSITY (JAPAN)) TO BE RESEARCH ASSISTANT PROFESSOR OF PHYSICS AT A SALARY RATE OF \$75,000 OVER TWELVE MONTHS, EFFECTIVE 9/1/2009. (DR. ENOMOTO IS CURRENTLY A RESEARCH ASSISTANT PROFESSOR AT TOHOKU UNIVERSITY.)

DEPARTMENT OF POLITICAL SCIENCE

NEW APPOINTMENTS

MENALDO, VICTOR

(BA, 1999, COLORADO COLLEGE; MA, 2003, CLAREMONT GRADUATE SCHOOL; PHD, 2009 (expected), STANFORD UNIVERSITY) TO BE ACTING ASSISTANT PROFESSOR - PENDING PHD OF POLITICAL SCIENCE AT A SALARY RATE OF \$75,006 OVER NINE MONTHS, EFFECTIVE 9/16/2009.

DEPARTMENT OF SPEECH AND HEARING SCIENCES

NEW APPOINTMENTS

MAX, LUDO

(BA, 1989, KATHOLIEKE VLAAMSE HOGESCHOOL (BELGIUM); MA, 1992, KATHOLIEKE UNIVERSITY (NETHERLANDS); PHD, 2000, KENT STATE UNIVERSITY) TO BE ASSOCIATE PROFESSOR OF SPEECH AND HEARING SCIENCES AT A SALARY RATE OF \$89,640 OVER NINE MONTHS, EFFECTIVE 1/1/2009. (PRIOR TO THIS APPOINTMENT, DR. MAX WAS AN ACTING ASSOCIATE PROFESSOR IN THE SAME DEPARTMENT.)

COLLEGE OF EDUCATION

EDUCATION

NEW APPOINTMENTS

ZEICHNER, KENNETH M.

(BBA, 1969, TEMPLE UNIVERSITY; MA, 1970, SYRACUSE UNIVERSITY; PHD, 1976, SYRACUSE UNIVERSITY) TO BE PROFESSOR OF EDUCATION AND HOLDER OF THE BOEING ENDOWED PROFESSORSHIP IN EDUCATION AT A SALARY RATE OF \$150,003 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (DR. ZEICHNER IS CURRENTLY A PROFESSOR AND ASSOCIATE DEAN IN THE SCHOOL OF EDUCATION AT THE UNIVERSITY OF WISCONSIN, MADISON.)

COLLEGE OF ENGINEERING

DEPARTMENT OF CIVIL AND ENVIRONMENTAL ENGINEERING

NEW APPOINTMENTS

ISTANBULLUOGLU, ERKAN

(BS, 1996, UNIVERSITY OF ULUDAG (TURKEY); MS, 1998, UNIVERSITY OF ULUDAG (TURKEY); PHD, 2003, UTAH STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF CIVIL AND ENVIRONMENTAL ENGINEERING AT A SALARY RATE OF \$85,500 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (DR. ISTANBULLUOGLU IS CURRENTLY AN ASSISTANT PROFESSOR AT THE UNIVERSITY OF NEBRASKA.)

COLLEGE OF OCEAN AND FISHERY SCIENCES

SCHOOL OF OCEANOGRAPHY

ENDOWED APPOINTMENTS

DEMING, JODY

(BA, 1974, SMITH COLLEGE; PHD, 1981, UNIVERSITY OF MARYLAND) TO BE HOLDER OF THE WALTERS ENDOWED PROFESSORSHIP, EFFECTIVE 1/1/2009. (DR. DEMING WILL CONTINUE AS PROFESSOR OF OCEANOGRAPHY.)

COLLEGE OF FOREST RESOURCES

FOREST RESOURCES

NEW APPOINTMENTS

ASAH, STANLEY T.

(MSc, 2003, UNIVERSITY OF MINNESOTA; PHD, 2006, UNIVERSITY OF MINNESOTA) TO BE ASSISTANT PROFESSOR OF FOREST RESOURCES AT A SALARY RATE OF \$67,500 OVER NINE MONTHS, EFFECTIVE 9/1/2009. (DR. ASAH IS CURRENTLY A RESEARCH ASSOCIATE AT THE UNIVERSITY OF MINNESOTA.)

SCHOOL OF DENTISTRY

DEPARTMENT OF DENTAL PUBLIC HEALTH SCIENCES

NEW APPOINTMENTS

SILVA, JOANA CUNHA-CRUZ

(DDS, 1999, UNIVERSITY OF PERNAMBUCO; MPH, 2002, RIO DE JANEIRO ST. U. MED. SCH. (BRAZIL); PHD, 2006, RIO DE JANEIRO ST. U. MED. SCH. (BRAZIL)) TO BE RESEARCH ASSISTANT PROFESSOR OF DENTAL PUBLIC HEALTH SCIENCES AT A SALARY RATE OF \$83,508 OVER TWELVE MONTHS, EFFECTIVE 6/1/2009. (DR. SILVA IS CURRENTLY A VISITING ASSISTANT PROFESSOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF ORAL AND MAXILLOFACIAL SURGERY

NEW APPOINTMENTS

DILLON, JASJIT K.

(BS, 1992, UNIVERSITY OF NEWCASTLE-ON-TYNE (UK); MBBS, 2002, UNIVERSITY OF LONDON (UK); DDS, 2005, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE CLINICAL ASSISTANT PROFESSOR-DENTAL PATHWAY OF ORAL AND MAXILLOFACIAL SURGERY AT A SALARY RATE OF \$249,996 OVER TWELVE MONTHS, EFFECTIVE 7/1/2009. (DR. DILLON IS CURRENTLY A HEAD AND NECK ONCOLOGY FELLOW AT THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO.)

SCHOOL OF MEDICINE

DEPARTMENT OF MEDICINE

NEW APPOINTMENTS

MANICONE, ANNE

(BA, 1993, JOHNS HOPKINS UNIVERSITY; MD, 1998, CORNELL UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$130,008 OVER TWELVE MONTHS, EFFECTIVE 4/1/2009. (PRIOR TO THIS APPOINTMENT, DR. MANICONE WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

STERN, SUSAN A.

(BS, 1983, TUFTS UNIVERSITY; MD, 1987, CASE WESTERN RESERVE UNIVERSITY) TO BE PROFESSOR OF MEDICINE AT A SALARY RATE OF \$280,008 OVER TWELVE MONTHS, EFFECTIVE 4/16/2009. (PRIOR TO THIS APPOINTMENT, DR. STERN WAS A PROFESSOR OF EMERGENCY MEDICINE AT THE UNIVERSITY OF MICHIGAN.)

DEPARTMENT OF PATHOLOGY

ENDOWED APPOINTMENTS

ZHANG, JING

(BS, 1984, SECOND MILITARY UNIVERSITY, CHINA; MS, 1987, SECOND MILITARY UNIVERSITY, CHINA; PHD, 1995, DUKE UNIVERSITY) TO BE HOLDER OF THE CHENG-MEI SHAW ENDOWED CHAIR IN NEUROPATHOLOGY, EFFECTIVE 5/1/2009. (PROFESSOR ZHANG WILL CONTINUE AS ASSISTANT PROFESSOR WITHOUT TENURE OF PATHOLOGY AND ADJUNCT ASSISTANT PROFESSOR OF OPHTHALMOLOGY.)

DEPARTMENT OF PEDIATRICS

NEW APPOINTMENTS

HEIKE, CARRIE LYN

(BS, 1996, UNIVERSITY OF WASHINGTON; MD, 2000, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$65,688 OVER TWELVE MONTHS, EFFECTIVE 4/1/2009. (PRIOR TO THIS APPOINTMENT, DR. HEIKE WAS A SENIOR FELLOW IN THE SAME DEPARTMENT.)

DEPARTMENT OF PHYSIOLOGY AND BIOPHYSICS

NEW APPOINTMENTS

PERCIVAL, JUSTIN

(BSCE, 1994, VICTORIA UNIVERSITY OF WELLINGTON; PHD, 2003, UNIVERSITY OF SYDNEY, AUSTRALIA) TO BE RESEARCH ASSISTANT PROFESSOR OF PHYSIOLOGY AND BIOPHYSICS AT A SALARY RATE OF \$69,120 OVER TWELVE MONTHS, EFFECTIVE 4/6/2009. (PRIOR TO THIS APPOINTMENT, DR. PERCIVAL WAS A SENIOR FELLOW IN THE SAME DEPARTMENT.)

DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES

NEW APPOINTMENTS

COLLETT, BRENT

(BS, 1996, UNIVERSITY OF IDAHO; MS, 2000, UTAH STATE UNIVERSITY; PHD, 2002, UTAH STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$84,312 OVER TWELVE MONTHS, EFFECTIVE 4/16/2009. (PRIOR TO THIS APPOINTMENT, DR. COLLETT WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

SCHOOL OF PHARMACY

DEPARTMENT OF MEDICINAL CHEMISTRY

ADMINISTRATIVE APPOINTMENTS

ATKINS, WILLIAM

(BS, 1980, COLLEGE OF WILLIAM AND MARY; MA, 1982, HARVARD UNIVERSITY; PHD, 1988, UNIVERSITY OF ILLINOIS) TO BE ACTING CHAIR OF MEDICINAL CHEMISTRY, EFFECTIVE 6/15/2009. (DR. ATKINS WILL CONTINUE AS PROFESSOR OF MEDICINAL CHEMISTRY.)

SCHOOL OF PUBLIC HEALTH AND COMMUNITY MEDICINE

DEPARTMENT OF BIOSTATISTICS

ENDOWED APPOINTMENT

GENTLEMAN, ROBERT

(BSC, 1984, UNIVERSITY OF BRITISH COLUMBIA (CANADA); MSc, 1986, UNIVERSITY OF WASHINGTON; PhD, 1988, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE ROSS PRENTICE ENDOWED PROFESSORSHIP OF BIOSTATISTICAL COLLABORATION, EFFECTIVE 4/1/2009. (DR. GENTLEMAN WILL CONTINUE AS VISITING PROFESSOR OF BIOSTATISTICS.)

UNIVERSITY OF WASHINGTON, BOTHELL

SCIENCE AND TECHNOLOGY PROGRAM

ADMINISTRATIVE APPOINTMENTS

JEFFORDS, SUSAN E.

(BA, 1975, PENNSYLVANIA STATE UNIVERSITY; MA, 1977, UNIVERSITY OF PENNSYLVANIA; PHD, 1981, UNIVERSITY OF PENNSYLVANIA) TO BE ACTING DIRECTOR OF THE SCIENCE AND TECHNOLOGY PROGRAM, EFFECTIVE 3/1/2009. (DR. JEFFORDS WILL CONTINUE AS VICE CHANCELLOR OF UNIVERSITY OF WASHINGTON, BOTHELL, PROFESSOR OF ENGLISH AND OF WOMEN STUDIES AND ADJUNCT PROFESSOR OF INTERDICIPLINARY ARTS AND SCIENCES.)

UNIVERSITY OF WASHINGTON, TACOMA

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

ADMINISTRATIVE APPOINTMENTS

KNOPP, LARRY

(BA, 1983, UNIVERSITY OF WASHINGTON; MA, 1986, UNIVERSITY OF IOWA; PHD, 1989, UNIVERSITY OF IOWA) TO BE PROFESSOR AND DIRECTOR OF INTERDISCIPLINARY ARTS AND SCIENCES AT A SALARY RATE OF \$108,000 OVER NINE MONTHS EFFECTIVE 7/1/2009. (PROFESSOR KNOPP IS CURRENTLY A PROFESSOR AT THE UNIVERSITY OF MINNESOTA, DULUTH.)

A. Academic and Student Affairs Committee

Online Learning Strategy

For information only.

See Attachment.

Online Learning Strategy

Board of Regents

May 14, 2009

UW Strategy

The University of Washington intends to continue to be a leader in high-quality online learning to extend the resources of the UW to a broader community without the use of significant state-funding.

Definitions

<u>Distance learning</u>: The course content and student/teacher and student/student interactions are delivered primarily through technology.

<u>Educational Technology</u>: The course content and interactions are enhanced by technology but offered primarily onsite (e.g. lectures taped to allow students to review them at a later date; a course Web site, a class discussion board, etc.).

Current Situation at the UW

The UW currently offers a significant number of distance learning degrees, certificate programs and classes through UWEO. These programs operate on a fee-basis without state funding.

- Distance learning degrees: 10
 - Master in Construction Engineering
 - Master in Aeronautics & Astronautics Engineering
 - Master in Aerospace Engineering
 - Master in Manufacturing Engineering
 - Master in Mechanical Engineering
 - Master of Nursing
 - Extended Master in Public Health
 - Master in Strategic Planning for Critical Infrastructures
 - Master of Library and Information Science (dMLIS)
 - Master in Applied Mathematics
- Distance learning certificate programs: 25
 - Biotechnology Project Management
 - Emergency Management

- Interactive Marketing
- Project Management
- C++ Programming
- Embedded and Real-Time Systems Programming
- Oracle Applications Development
- SQL Server Specialist
- Heavy Construction
- Infrastructure Construction
- Quantitative Construction Management
- Construction Management
- Critical Infrastructures Protection
- Facility Management
- Brain Research in Education
- E-Learning Design and Development
- School Library Professional
- Medical Engineering: Biosensors and Biomaterials
- Advanced Research in Addiction and the Brain
- Gerontology
- Database Management
- Information Assurance & Cybersecurity
- Web Technology Solutions
- Guardianship
- Paralegal Studies
- Distance learning undergraduate credit classes: 70 (some of these classes will be in the Time Schedule)
- Online free courses: 13

UW DL Enrollments	2004	2005	2006	2007	2008
	2004	2000	2000	2001	2000
Total UW DL	10865	9919	11892	11242	12369

Current National situation

- More matriculated undergraduate students taking an online course with their onsite courses.
- In fall 2007, 3.9 million undergraduates took an online course, which represents a 12.9% increase in one year and constitutes 22% of all college-level enrollments.
- Examples:
 - 1. In 2007, University of Massachusetts Online attracted 26,627 enrollments, an annual increase of 25% in enrollments.
 - 2. Capella University, an online university established in 1993, has 26,800 mostly nontraditional students.

- 3. Seventy-five percent of the 362,000 University of Phoenix students take a class online.
- 4. Western Governors University, an online, competency-based university that started in 1996, graduates 1,000 students a year mainly in education.

Benefits of Distance Learning

- Expands access to the resources of the UW.
- Provide time flexibility to students with work and family responsibilities.
- Lessen the constraints on physical space and the classroom shortage.
- A "green" alternative to driving to class.
- A way to circumvent the new toll bridges.
- Allows partnerships to be developed more easily.
- Carefully predesigned for learners.
- Provides an optimal learning environment for some students.
- Useful for a new generation of students who have familiarity with technology.
- Offers social networking capabilities not easily attained in the classroom (e.g. students from different countries and cultures learning in the same class; Boeing workers in Seattle and Wichita taking the same class, etc.).
- Offers a learning environment that can be accessed repeatedly rather than once in a live context.
- Ability to design a course for multiple learning styles.
- Ability to use content or parts of the content for multiple audiences: Matriculated students and professional students.

Limits of Distance Learning

- Not all students or institutions have access to the necessary technology.
- Some students do not learn optimally online.
- Online learning has a greater upfront cost and longer timeline for development than a classroom experience.

The UW Model and Partnerships: Allows Expansion into a National Market with Less Risk

- ASG: UW, UC Irvine, Northwestern, UC San Diego, U. of Oklahoma, U of Texas at Austin, NYU, Capella U., UBC, U of Toronto, Penn State
 - UW coordinates this effort
 - Biotechnology Project Management (UW/UCSD)
 - Decision making for Climate Change (UW/UBC/UCI/Northwestern)
 - o Green Human Resources (UW/Northwestern)
 - Sustainability Institute (UW/UBC)
- R1edu: 34 Major AAU Research Institutions
 - UW coordinates this effort

- Short Courses on the environment (UW/Wisconsin/Rutgers)
- Prentice-Hall
 - o LAAP Grant (\$1.5M)
 - Mac and iPhone Development Certificate
- Other Project Partners
 - Department of Labor (\$1.5M)
 - Boeing
 - Chulalongkorn University
 - WUN
 - Apex
 - Heritage University
 - Sloan Foundation

Course Development Model for Online Learning

- Content Expert
- Technologist: Development and Support
- Instructional Designer and Trainer

Types of distance learning delivery: A mixed model

- Video-based (streamed via EDGE)
- Online print-based/interactive (discussion boards)
- Real-time video (Adobe Connect)
- Virtual World (Second Life, Forterra, and Protosphere, game simulations)

UW Strategy

The University of Washington intends to continue to be a leader in high-quality online learning to extend the resources of the UW to a broader community without the use of significant state-funding.

Online Learning and the Regents March 2009 (3).doc

A. Academic and Student Affairs Committee

Honorary Degree - Robert M. Gates

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the granting of an Honorary Doctor of Laws degree to Robert M. Gates, Secretary of Defense of the United States of America.

BACKGROUND:

RCW 28B.20.130(3) grants to the Board of Regents, upon recommendation of the faculty, the authority to confer honorary degrees upon persons other than graduates "in recognition of their learning or devotion to literature, arts, or sciences." The Faculty Council on University Relations is responsible for recommending candidates for honorary degrees. On April 17, 2009, the Council recommended to President Emmert that Secretary Gates be awarded an Honorary Doctor of Laws degree at the University's June commencement ceremony, where he will be the Commencement speaker. President Emmert concurs with the recommendation and brings it to the Board of Regents on behalf of the faculty.

Dr. Gates is the 22nd United States Secretary of Defense, serving since 2006 under two U.S. presidents, Republican George W. Bush and Democrat Barack Obama. He has won praise from both political parties for leading what many describe as sweeping reforms in military spending and strategic reshaping of the military.

Secretary Gates served in the Central Intelligence Agency from 1966 until 1993. He is the only career officer in the history of the CIA to rise from entrylevel employee to Director, a post he held from 1991-93. He also served as Deputy Director of Central Intelligence from 1986-89 and as Assistant to the President and Deputy National Security Adviser in the White House from 1989-91. During his quarter century of service as an intelligence professional, he served six presidents.

Prior to becoming defense secretary, Dr. Gates served as the 22nd president of Texas A & M University. During his time as president from 2002-06, he expanded the size of the faculty, oversaw \$500 million in new construction, and increased the diversity of students, faculty, and staff.

A. Academic and Student Affairs Committee

Honorary Degree - Robert M. Gates (continued p. 2)

Secretary Gates has been awarded the National Security Medal, the Presidential Citizens Medal, twice received the National Intelligence Distinguished Service Medal and three times received the CIA's highest award, the Distinguished Intelligence Medal. He was named one of *Time Magazine's* 100 most influential people in 2007 and was named one of America's best leaders by *U.S. News & World Report* in 2008. Just this spring, he was elected to fellowship in the American Academy of Arts & Sciences, one of the nation's most prestigious honorary societies.

A native of Kansas, Secretary Gates earned his bachelor's degree from the College of William & Mary. He earned a master's degree from Indiana University in history and a Ph.D. in Russian and Soviet history from Georgetown University. He is the author of the memoir, *From the Shadows: The Ultimate Insider's Story of Five Presidents and How They Won the Cold War*, published in 1996.

For his extraordinary and exemplary career in public service and academia, and for his abiding commitment to the security of our nation, it would be an honor to confer upon Robert M. Gates an Honorary Doctor of Laws degree at the June commencement.

A. Academic and Student Affairs Committee

Honorary Degree - Virginia Beavert

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the granting of an Honorary Doctor of Humane Letters degree to Virginia Rosalyn Beavert, a Yakama Tribal elder who has played a seminal role in the preservation and documentation of the Sahaptin language and its legends, the ancestral language of native peoples of central Washington and Oregon.

BACKGROUND:

RCW 28B.20.130(3) grants to the Board of Regents, upon recommendation of the faculty, the authority to confer honorary degrees upon persons other than graduates "in recognition of their learning or devotion to literature, arts, or sciences." The Faculty Council on University Relations is responsible for recommending candidates for honorary degrees. On April 17, 2009, the Council recommended to President Emmert that Ms. Beavert be awarded an Honorary Doctor of Humane Letters degree at the University's June commencement ceremony. President Emmert concurs with the recommendation and brings it to the Board of Regents on behalf of the faculty.

Ms. Beavert's work and scholarship over the past thirty years have almost single-handedly preserved a significant indigenous language spoken by people who inhabited one-third of Washington State until 160 years ago. This remarkable feat is of inestimable historical, linguistic and cultural value. Her work on the documentation, development, and revitalization of the Sahaptin language is recognized throughout North America and increasingly throughout the world. While the most direct beneficiaries of her language revitalization and teaching efforts are the Yakama and other Sahaptin tribes, her work represents for other indigenous peoples experiencing a vanishing language a way to preserve and restore it and the culture it represents. Communities around the world-Aboriginal Australians, South and Southeast Asian forest communities, African minority communities, Siberian native communities, the Maori of New Zealand and others—understand what a loss of language means to a surviving culture. There is a growing world-wide movement in support of preservation and revitalization of marginalized languages. Ms. Beavert stands as a beacon to those who would undertake such daunting tasks.

She has received numerous awards recognizing and honoring her life's work, including a National Endowment for the Humanities Faculty Research

A. Academic and Student Affairs Committee

Honorary Degree - Virginia Beavert (continued p. 2)

Award (2004), a State of Washington Governor's Heritage Award in 2005, the 2008 Ken Hale Prize from the Society for the Study of Indigenous Languages of the Americas, and a Distinguished Service award from the University of Oregon, also in 2008.

Ms. Beavert earned a Bachelor of Science degree in Anthropology from Central Washington University in 1986, which also named her Distinguished Alumna of the year in 2007, and a Master of Education in Bilingual/Bicultural Education from the University of Arizona in 2000. She has taught Sahaptin for more than a quarter century at various colleges and universities in the northwest, including Central Washington University, Yakima Valley Community College, Heritage University, and the University of Oregon. She is the author and coauthor of numerous scholarly articles on Sahaptin, and this year, the University of Washington Press and Heritage University will jointly publish the first comprehensive dictionary of the Sahaptin language, her life's work.

For her unique and extraordinary work in preserving the language and culture of indigenous peoples of the Pacific Northwest, and for the legacy she is passing on to future generations of Sahaptin-speaking tribes, it would be an honor to confer upon Virginia Rosalyn Beavert an Honorary Doctor of Humane Letters degree at the June commencement.

F–1

B. Finance, Audit and Facilities Committee

Grant and Contract Awards Summary - March, 2009

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary Report of Grant and Contract Awards of \$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

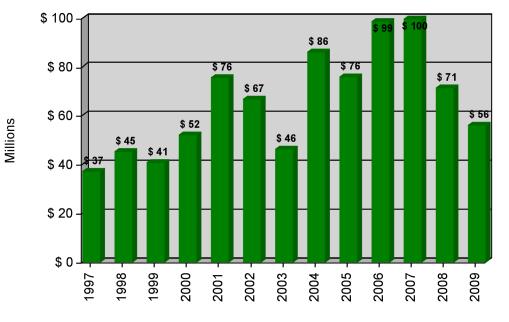
March 2009

Office of Research

Office of Sponsored Programs

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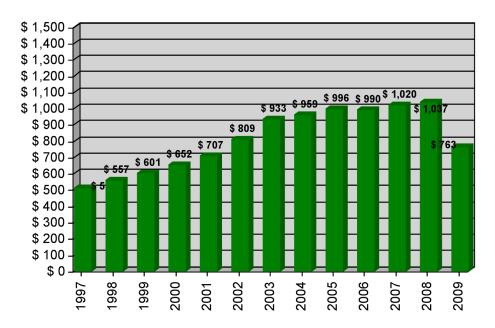


March Only

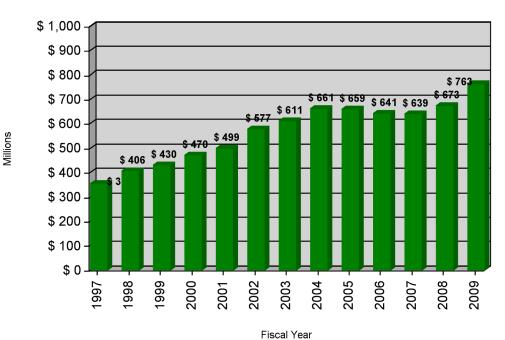
Comparison of Grant & Contract Awards

Fiscal Year

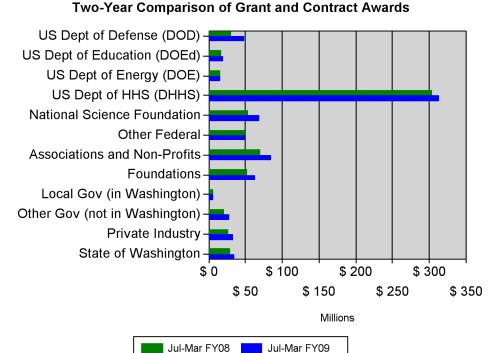
Complete Fiscal Year Comparison of Grant & Contract Awards



Fiscal Year to Date Comparison of Grant & Contract Awards



Fiscal Year to Date



Fiscal Year

Fiscal Year 2008-2009						
Marit					Total Grants and	
Month July	Federal \$ 86,111,310	Non-Federal \$ 16,220,680	Federal \$ 9,776,757	Non-Federal \$ 3,001,990	Contracts \$ 115,110,700	
August	\$ 59,011,790	\$ 22,463,880	\$ 7,944,685	\$ 1,036,159	\$ 90,456,520	
September	\$ 105,344,800	\$ 20,093,510	\$ 9,282,558	\$ 1,091,509	\$ 135,812,400	
October	\$ 63,252,340	\$ 52,224,910	\$ 6,130,011	\$ 2,279,804	\$ 123,887,100	
November	\$ 22,820,940	\$ 33,654,000	\$ 1,145,695	\$ 2,762,181	\$ 60,382,820	
December	\$ 34,707,560	\$ 22,962,860	\$ 102,730	\$ 979,880	\$ 58,753,020	
January	\$ 30,733,770	\$ 31,658,590	\$ 1,314,516	\$ 909,721	\$ 64,616,590	
February	\$ 38,494,480	\$ 16,934,460	\$ 1,170,230	\$ 1,320,559	\$ 57,919,730	
March	\$ 34,910,240	\$ 17,850,330	\$ 3,185,760	\$ 102,937	\$ 56,049,260	
FY09 to Date	\$475,387,221	\$234,063,226	\$40,052,942	\$13,484,740	\$762,988,130	
FY08 to Date	\$431,494,856	\$184,123,993	\$38,172,342	\$19,339,385	\$673,130,576	
Over (Under) Previous Year	\$43,892,366	\$49,939,234	\$1,880,600	(\$5,854,645)	\$89,857,554	

Summary of Grant and Contract Awards

Fiscal Year 2008-2009

Assuming acceptance of all awards by the Board of Regents

Agency	Jul-Mar FY08	Jul-Mar FY09
US Department of Defense (DOD)	\$ 30,125,982	\$ 48,481,173
US Department of Education (DOEd)	\$ 16,459,371	\$ 19,418,108
US Department of Energy (DOE)	\$ 15,175,749	\$ 15,412,042
US Department of Health and Human Services (DHHS)	\$ 303,752,892	\$ 313,334,506
National Science Foundation (NSF)	\$ 54,148,311	\$ 68,842,742
Other Federal	\$ 50,004,893	\$ 49,951,592
Subtotal for Federal :	\$ 469,667,198	\$ 515,440,163
Associations and Non-Profits	\$ 70,145,072	\$ 84,850,164
Foundations	\$ 51,744,511	\$ 62,495,798
Local Government (in Washington)	\$ 5,485,172	\$ 5,702,103
Other Government (not in Washington)	\$ 20,606,990	\$ 27,108,560
Private Industry	\$ 26,864,564	\$ 33,163,366
State of Washington	\$ 28,617,069	\$ 34,227,975
Subtotal for Non-Federal :	\$ 203,463,378	\$ 247,547,967
Grand Total :	\$ 673,130,576	\$ 762,988,130

Comparison of Grant and Contract Awards by Agency Fiscal Years 2007-2008 and 2008-2009

Amount of Increase (Decrease) :	\$ 89,857,554
Percent of Increase (Decrease) :	13.3 %

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2007-2008 and 2008-20)09
------------------------------------	-----

School/College		Jul-Mar FY08	Jul-Mar FY09
Upper			
Campus	Architecture and Urban Planning	\$ 884,190	\$ 1,851,265
	Arts and Sciences	\$ 66,812,580	\$ 71,492,849
	Business Administration	\$ 740,458	\$ 770,000
	College of the Environment		\$ 24,000
	Director of Libraries	\$ 116,500	\$ 6,860,485
	Education	\$ 2,951,845	\$ 9,152,873
	Educational Outreach	\$ 287,668	\$ 96,400
	Engineering	\$ 56,313,451	\$ 64,824,739
	Evans School of Public Affairs	\$ 2,908,560	\$ 3,412,452
	Executive Vice President	\$ 208,000	\$ 621,238
	Forest Resources	\$ 4,576,576	\$ 7,121,945
	Graduate School	\$ 1,058,653	\$ 4,648,599
	Information School	\$ 5,329,239	\$ 5,083,363
	Law	\$ 384,734	\$ 2,684,658
	Ocean and Fishery Sciences	\$ 64,415,339	\$ 67,668,671
	Office of Research	\$ 18,019,265	\$ 16,624,745
	Provost	\$ 200,000	\$ 112,947
	Social Work	\$ 9,635,700	\$ 10,660,539
	Undergraduate Education	\$ 363,372	\$ 272,265
	VP Educational Partnerships	\$ 43,745	\$ 30,000
	VP Minority Affairs	\$ 7,034,709	\$ 6,612,603
	Subt	otal : \$ 242,284,584	\$ 280,626,635
Health			
Sciences	Dentistry	\$ 6,393,357	\$ 6,965,258
	Medicine	\$ 325,727,751	\$ 374,499,119
	Nursing	\$ 10,776,170	\$ 8,564,851
	Pharmacy	\$ 6,362,438	\$ 7,471,375
	Public Health and Community Medicin	e \$ 51,987,703	\$ 52,047,382
	Subt	otal : \$ 401,247,419	\$ 449,547,984
Special			
Programs	Alcohol and Drug Abuse Institute	\$ 3,413,057	\$ 2,650,106
	CHDD Administration	\$ 7,571,760	\$ 5,061,478
	Regional Primate Center	\$ 16,722,351	\$ 20,041,037
	-	otal : \$ 27,707,168	\$ 27,752,621
Other UW			
Campuses	Bothell	\$ 1,301,517	\$ 4,550,131
	Tacoma	\$ 322,285	\$ 510,758

School/College		Jul-Mar FY08	Jul-Mar FY09	
Not Indicated	Not Indicated		\$ 267,603	
		Subtotal :	\$ 267,603	
		Grand Total :	\$ 673,130,576	\$ 762,988,130

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences Fiscal Years 2007-2008 and 2008-2009

Department	Jul-Mar FY08	Jul-Mar FY09
Center for Humanities	\$0	\$ 625,000
Center for Statistics and the Social Sciences	\$ 736,119	\$ 96,213
Center for Studies in Demography and Ecology	\$ 1,907,361	\$ 1,836,263
Dance Program	\$0	\$ 10,000
Department of Anthropology	\$ 249,016	\$ 353,001
Department of Applied Mathematics	\$ 477,419	\$ 729,206
Department of Asian Languages and Literature	\$0	\$ 100,000
Department of Astronomy	\$ 4,255,124	\$ 7,175,681
Department of Atmospheric Sciences	\$ 3,212,748	\$ 4,343,031
Department of Biology	\$ 4,982,103	\$ 6,694,662
Department of Chemistry	\$ 17,891,190	\$ 17,726,420
Department of Classics	\$0	\$ 2,000
Department of Communication	\$ 1,395,680	\$ 794,365
Department of Earth and Space Sciences	\$ 4,425,840	\$ 6,554,692
Department of Economics	\$ 6,575	\$ 63,560
Department of English	\$ 77,573	\$ 56,000
Department of Geography	\$ 336,787	\$ 213,400
Department of Germanics	\$ 98,000	\$ 8,000
Department of History	\$0	\$ 453,000
Department of Linguistics	\$ 255,603	\$ 169,499
Department of Mathematics	\$ 2,492,653	\$ 1,061,277
Department of Physics	\$ 8,999,851	\$ 4,740,218
Department of Political Science	\$ 1,507,855	\$ 401,390
Department of Psychology	\$ 7,440,711	\$ 5,550,809
Department of Romance Languages	\$0	\$ 8,290
Department of Sociology	\$ 10,350	\$ 15,000
Department of Speech and Hearing Sciences	\$ 1,572,028	\$ 2,129,026
Department of Statistics	\$ 765,171	\$ 616,432
Department of Women Studies	\$ 55,000	\$0
Gaining Early Awareness and Readiness for Undergraduate Programs	\$ 790,660	\$ 750,000
Henry M. Jackson School of International Studies	\$ 1,773,325	\$ 2,977,390
Institute for Nuclear Theory	\$ 111,000	\$ 722,200
Language Learning Center	\$ 76,000	\$ 137,000
Other Arts and Sciences Programs	\$0	\$ 4,133,304
Public Performing Arts	\$ 150,338	\$ 148,529
School of Drama	\$ 75,000	\$0
School of Music	\$ 600,000	\$0
Thomas Burke Memorial Washington State Museum	\$ 85,495	\$ 97,989

Total : \$66,812,580 \$71,492,850

Summary of Grant Awards

Fiscal Year 2008-2009

Excluding private awards from Foundations, Industry, Associations and Others

	RESEARCH	AND OTHER	TRAI	NING	
Month	Federal	Non-Federal	Federal	Non-Federal	Total Grants
July	\$ 84,699,550	\$ 3,384,315	\$ 9,776,757	\$ 226,080	\$ 98,086,700
August	\$ 53,590,660	\$ 5,137,674	\$ 7,914,685	\$ 0	\$ 66,643,020
September	\$ 90,787,430	\$ 3,932,069	\$ 9,263,558	\$ 164,451	\$ 104,147,500
October	\$ 57,813,560	\$ 8,630,334	\$ 6,130,011	\$ 155,787	\$ 72,729,690
November	\$ 17,799,160	\$ 976,483	\$ 1,145,695	\$ 606,373	\$ 20,527,710
December	\$ 24,735,870	\$ 4,139,161	\$ 102,730	\$ 193,486	\$ 29,171,250
January	\$ 28,362,900	\$ 12,267,870	\$ 1,290,516	\$ 680,002	\$ 42,601,290
February	\$ 34,430,480	\$ 2,027,890	\$ 1,170,230	\$ 750,000	\$ 38,378,600
March	\$ 32,394,290	\$ 1,626,292	\$ 3,185,760	\$ O	\$ 37,206,340
Year to Date	\$ 424,613,900	\$ 42,122,080	\$ 39,979,940	\$ 2,776,179	\$ 509,492,100

Summary of Grant Awards

Fiscal Year 2008-2009

Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 6,878,668	\$ 512,428	\$ 7,391,096
August	\$ 12,186,370	\$ 397,418	\$ 12,583,790
September	\$ 10,619,370	\$ 83,395	\$ 10,702,760
October	\$ 34,771,180	\$ 440,967	\$ 35,212,150
November	\$ 24,972,490	\$ 1,185,445	\$ 26,157,940
December	\$ 8,611,615	\$ 64,676	\$ 8,676,291
January	\$ 15,142,940	\$ 95,814	\$ 15,238,760
February	\$ 10,627,290	\$ 12,376	\$ 10,639,660
March	\$ 9,211,847	\$ O	\$ 9,211,847
Year to Date	\$ 133,021,800	\$ 2,792,519	\$ 135,814,300

Private awards from Foundations, Industry, Associations and Others

		Fiscal Year 2008-	-2009		
Month	RESEARCH /	AND OTHER Non-Federal	TRAII Federal	NING Non-Federal	Total Contracts
July	\$ 1,411,756	\$ 5,957,698	\$ 0	\$ 2,263,482	\$ 9,632,936
August	\$ 5,421,129	\$ 5,139,839	\$ 30,000	\$ 638,741	\$ 11,229,710
September	\$ 14,557,370	\$ 5,542,074	\$ 19,000	\$ 843,663	\$ 20,962,110
October	\$ 5,438,786	\$ 8,823,394	\$ 0	\$ 1,683,050	\$ 15,945,230
November	\$ 5,021,777	\$ 7,705,027	\$ O	\$ 970,363	\$ 13,697,170
December	\$ 9,971,688	\$ 10,212,080	\$ O	\$ 721,718	\$ 20,905,490
January	\$ 2,370,864	\$ 4,247,778	\$ 24,000	\$ 133,905	\$ 6,776,547
February	\$ 4,063,997	\$ 4,279,290	\$ 0	\$ 558,183	\$ 8,901,470
March	\$ 2,515,948	\$ 7,012,189	\$ 0	\$ 102,937	\$ 9,631,074
Year to Date	\$ 50,773,310	\$ 58,919,370	\$ 73,000	\$ 7,916,043	\$ 117,681,700

Summary of Contract Awards

Report of Grant and Contract Awards of \$1,000,000 or More

March 2009

Requiring action of

The Board of Regents

of the

University of Washington

Office of Research

Office of Sponsored Programs

Federal

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

	To:	Bruce M. Psaty, Professor Department of Medicine		\$ 1,183,527
	For:	WGA Study to identify Genetic Variants Associated in CHS	with CV Events	
	Eff:	3/1/2009	Classified: No	
	To:	John J. Albers, Research Professor Department of Medicine		\$ 1,825,962
	For:	Human Lipoprotein Pathophysiology		
	Eff:	3/1/2009	Classified: No	
	Nationa	al Institute of Child Health and Human Development (NICHD)	
	To:	William J Bremner, Professor Department of Medicine		\$ 1,580,149
	For:	Male Contraception Research Center Grant		
	Eff:	3/1/2009	Classified: No	
		Total for National Institute of Child Health and Huma (NICHD):	an Development	\$ 1,580,149
	Nationa	al Institute of Diabetes and Digestive and Kidney Dise	eases (NIDDK)	
	To:	Elaine M. Faustman, Professor Department of Environmental and Occupational Hea	alth Sciences	\$ 1,000,000
	For:	Pacific Northwest Center for National Children's Stu	dy-King	
	Eff:	9/28/2007	Classified: No	
		Total for National Institute of Diabetes and Digestive Diseases (NIDDK):	e and Kidney	\$ 1,000,000
	Total f	or National Institutes of Health (NIH):		\$ 5,589,638
Tot	tal for U	S Department of Health and Human Services (DH	HS):	\$ 5,589,638
Total fo	or Fede	ral:		\$ 5,589,638
Total Publi	ic Grant	ts:		\$ 5,589,638

Private Industry			
Mathema	itica Policy Research, Inc.		
To:	Paul T. Hill, Research Professor Bothell Arts & Sciences		\$ 1,346,706
For:	Mathematica Policy Research Subcont Study of CMO Effectiveness	ract: National Longitudinal	
Eff:	11/1/2008	Classified: No	
Total	for Mathematica Policy Research, Inc.:		\$ 1,346,706
Total for Priv	vate Industry:		\$ 1,346,706
Total Contracts:			\$ 1,346,706
Grand Total for a	all Awards		\$ 6,936,344

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

Report of Contributions

University of Washington University of Washington Foundation

March, 2009



UNIVERSITY OF WASHINGTON

All Areas

REPORT OF CONTRIBUTIONS

March 2009

REPORT BY: UNIVERSITY ADVANCEMENT, ADVANCEMENT SERVICES, INFORMATION MANAGEMENT



W UNIVERSITY of WASHINGTON | Foundation

W UNIVERSITY of WASHINGTON | Foundation

ANNUAL PROGRESS BY CONSTITUENCY

		Current Mo	nth			Year to D	ate	
School	Gifts	Grants	Total	Donors ¹	Gifts	Grants	Total	Donors
UW Medicine	\$1,374,675	\$5,523,797	\$6,898,472	3,084	\$25,620,382	\$75,302,737	\$100,923,119	13,555
Arts and Sciences	\$1,531,508	\$323,801	\$1,855,309	1,696	\$13,642,387	\$5,558,138	\$19,200,525	12,326
Broadcast Services	\$336,830	\$0	\$336,830	708	\$2,679,759	\$0	\$2,679,759	1,426
Built Environments	\$56,130	\$0	\$56,130	213	\$987,834	\$927,500	\$1,915,334	1,134
Business School	\$2,400,479	\$0	\$2,400,479	340	\$22,137,958	\$0	\$22,137,958	3,530
Dentistry	\$413,126	\$135,313	\$548,439	216	\$1,424,414	\$748,460	\$2,172,874	1,187
Education	\$19,612	\$49,900	\$69,512	203	\$2,020,630	\$992,694	\$3,013,324	1,272
Engineering	\$320,959	\$1,157,256	\$1,478,215	317	\$9,274,307	\$5,254,865	\$14,529,172	3,628
Environment	\$5,599	\$0	\$5,599	5	\$4,669,093	\$0	\$4,669,093	25
Evans School of Public Affairs	\$118,992	\$749,767	\$868,759	119	\$561,708	\$1,862,267	\$2,423,975	381
Forest Resources	\$58,581	\$278,097	\$336,678	176	\$609,904	\$1,439,589	\$2,049,494	837
Friday Harbor Labs	\$22,085	\$0	\$22,085	65	\$1,125,522	\$0	\$1,125,522	328
Information School	\$117,457	\$0	\$117,457	46	\$685,745	\$512,000	\$1,197,745	538
Intercollegiate Athletics	\$1,908,340	\$0	\$1,908,340	2,337	\$10,466,632	\$0	\$10,466,632	11,819
Minority Affairs	\$19,996	\$0	\$19,996	129	\$136,152	\$200,000	\$336,152	308
Law	\$32,082	\$0	\$32,082	175	\$2,225,731	\$0	\$2,225,731	1,571
Libraries	\$119,202	\$0	\$119,202	1,383	\$840,382	\$0	\$840,382	3,579
Nursing	\$120,650	\$27,610	\$148,260	122	\$1,991,794	\$771,560	\$2,763,354	1,424
Ocean and Fishery Sciences	\$6,423	\$336,714	\$343,137	85	\$1,187,867	\$8,043,564	\$9,231,431	650
Pharmacy	\$93,477	\$0	\$93,477	142	\$838,721	\$598,870	\$1,437,591	863
President's Funds	\$39,298	\$0	\$39,298	217	\$2,861,957	\$0	\$2,861,957	1,460
Public Health	\$63,806	\$100,864	\$164,670	156	\$718,333	\$10,992,436	\$11,710,769	671
Social Work	\$1,003,564	\$0	\$1,003,564	51	\$1,124,742	\$50,100	\$1,174,842	630
Student Affairs	\$60,930	\$0	\$60,930	532	\$1,194,324	\$0	\$1,194,324	2,328
Undergraduate Academic Affairs	\$8,220	\$0	\$8,220	73	\$384,591	\$20,000	\$404,591	274
University Press	\$8,050	\$0	\$8,050	22	\$153,115	\$0	\$153,115	146
UW Alumni Association	\$45,471	\$0	\$45,471	970	\$636,022	\$0	\$636,022	12,652
UW Bothell	\$7,284	\$0	\$7,284	107	\$245,929	\$1,575,000	\$1,820,929	442
UW Tacoma	\$197,339	\$0	\$197,339	145	\$1,755,737	\$23,965	\$1,779,702	567
Other University Support	\$1,342,114	\$211,745	\$1,553,859	179	\$3,630,374	\$739,791	\$4,370,165	1,840
Total	\$11,852,279	\$8,894,863	\$20,747,142	13,220	\$115,832,046	\$115,613,536	\$231,445,583	70,124

MONTHLY HIGHLIGHTS

The UW received \$20.75M in total private voluntary support (\$11.85M in gifts and \$8.89M in grants) in the current month.

Areas including Built Environments, Business School, Dentistry, Education, Environment, Forest Resources, Friday Harbor Labs, Minority Affairs, Law, Public Health, Student Affairs, Undergraduate Academic Affairs and UW Bothell are ahead of last year's year-to-date totals.

¹ Donors are defined as those entities who have a credit amount of greater than \$0.00.

The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

Source: University Advancement, Information Management Report # devrpts_s09042

REPORT OF CONTRIBUTIONS, UNIVERSITY OF WASHINGTON March 2009 All Areas



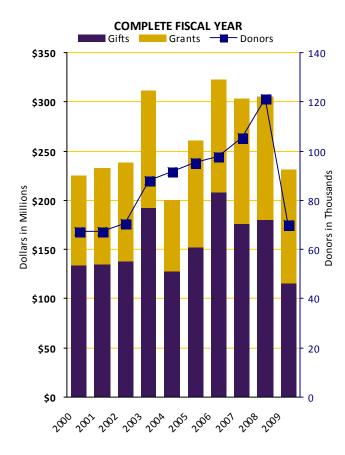
DEVELOPMENT SUMMARY BY CONSTITUENCY

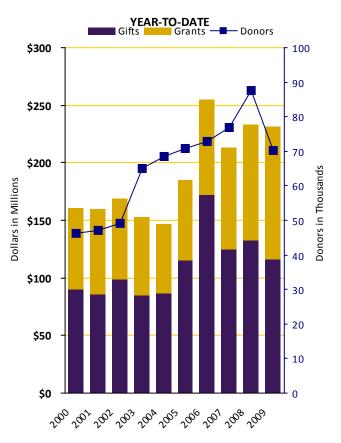
	Current M	onth	Year to D	ate	Prior Year to	Date	Prior Year T	otal
School	Total	Donors	Total	Donors	Total	Donors	Total	Donors
UW Medicine	\$6,898,472	3,084	\$100,923,119	13,555	\$102,919,401	15,902	\$128,084,404	18,602
Arts and Sciences	\$1,855,309	1,696	\$19,200,525	12,326	\$26,102,099	12,329	\$36,159,265	15,040
Broadcast Services	\$336,830	708	\$2,679,759	1,426	\$7,370,082	13,130	\$12,124,630	21,710
Built Environments	\$56,130	213	\$1,915,334	1,134	\$1,540,190	1,124	\$2,552,681	1,467
Business School	\$2,400,479	340	\$22,137,958	3,530	\$10,804,316	4,030	\$13,215,754	4,667
Dentistry	\$548,439	216	\$2,172,874	1,187	\$1,156,994	1,151	\$3,479,430	1,340
Education	\$69,512	203	\$3,013,324	1,272	\$2,436,558	1,291	\$2,778,307	1,637
Engineering	\$1,478,215	317	\$14,529,172	3,628	\$15,495,880	3,881	\$22,826,602	4,653
Environment	\$5,599	5	\$4,669,093	25	\$0	0	\$0	0
Evans School of Public Affairs	\$868,759	119	\$2,423,975	381	\$2,827,252	337	\$3,350,952	493
Forest Resources	\$336,678	176	\$2,049,494	837	\$1,849,519	951	\$2,552,419	1,151
Friday Harbor Labs	\$22,085	65	\$1,125,522	328	\$431,447	410	\$553,591	454
Information School	\$117,457	46	\$1,197,745	538	\$3,077,547	557	\$3,893,390	639
Intercollegiate Athletics	\$1,908,340	2,337	\$10,466,632	11,819	\$14,060,823	12,713	\$20,268,275	25,073
Minority Affairs	\$19,996	129	\$336,152	308	\$0	0	\$0	0
Law	\$32,082	175	\$2,225,731	1,571	\$2,035,218	1,775	\$2,865,343	2,166
Libraries	\$119,202	1,383	\$840,382	3,579	\$1,298,676	3,815	\$1,599,016	4,714
Nursing	\$148,260	122	\$2,763,354	1,424	\$2,770,323	1,520	\$3,155,721	1,775
Ocean and Fishery Sciences	\$343,137	85	\$9,231,431	650	\$9,969,381	715	\$12,310,301	829
Pharmacy	\$93,477	142	\$1,437,591	863	\$2,739,953	980	\$3,038,164	1,127
President's Funds	\$39,298	217	\$2,861,957	1,460	\$465,640	1,796	\$961,234	2,240
Public Health	\$164,670	156	\$11,710,769	671	\$8,404,581	642	\$9,774,188	732
Scholarships and Student Programs	\$0	0	\$0	0	\$6,214,731	5,155	\$7,075,190	6,407
Social Work	\$1,003,564	51	\$1,174,842	630	\$1,401,261	786	\$1,633,711	895
Student Affairs	\$60,930	532	\$1,194,324	2,328	\$0	0	\$0	0
Undergraduate Academic Affairs	\$8,220	73	\$404,591	274	\$0	0	\$0	0
University Press	\$8,050	22	\$153,115	146	\$323,137	275	\$414,094	293
UW Alumni Association	\$45,471	970	\$636,022	12,652	\$706,976	13,861	\$1,146,912	21,851
UW Bothell	\$7,284	107	\$1,820,929	442	\$124,174	378	\$302,577	795
UW Tacoma	\$197,339	145	\$1,779,702	567	\$2,332,145	538	\$4,420,119	967
Other University Support	\$1,553,859	179	\$4,370,165	1,840	\$4,037,057	1,600	\$4,423,387	2,518
Total ¹	\$20,747,142	13,220	\$231,445,583	70,124	\$232,895,363	87,433	\$304,959,657	121,447

¹ The donor total at the bottom of the chart is not a cumulative total of the rows above. The donor total is the number of unique donors who have been credited with a gift to the UW during the given time period.

W UNIVERSITY of WASHINGTON | Foundation

FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS





Fiscal Year		Complete Fi	scal Year			Year to Dat	te	
Fiscal fear	Gifts	Grants	Total	Donors	Gifts	Grants	Total	Donors
2008-2009	\$115,832,046	\$115,613,536	\$231,445,583	70,124	\$115,832,046	\$115,613,536	\$231,445,583	70,124
2007-2008	\$180,735,444	\$124,224,214	\$304,959,657	121,447	\$132,985,022	\$99,910,341	\$232,895,363	87,433
2006-2007	\$176,490,215	\$126,399,369	\$302,889,584	105,353	\$124,552,021	\$89,059,944	\$213,611,965	76,956
2005-2006	\$207,744,231	\$115,261,186	\$323,005,417	97,876	\$172,770,589	\$81,941,825	\$254,712,414	72,765
2004-2005	\$151,969,925	\$108,802,371	\$260,772,296	95,227	\$115,356,793	\$69,335,008	\$184,691,801	70,733
2003-2004	\$128,174,367	\$71,603,323	\$199,777,690	91,903	\$86,890,630	\$59,858,287	\$146,748,917	68,371
2002-2003	\$192,573,183	\$118,677,722	\$311,250,905	88,259	\$84,999,647	\$67,468,488	\$152,468,135	65,044
2001-2002	\$137,959,340	\$100,820,547	\$238,779,887	70,560	\$99,211,901	\$69,607,925	\$168,819,827	49,087
2000-2001	\$134,797,642	\$97,112,979	\$231,910,621	67,307	\$85,857,205	\$73,924,836	\$159,782,041	47,050
1999-2000	\$134,037,997	\$91,536,165	\$225,574,162	67,351	\$90,582,099	\$70,243,285	\$160,825,384	46,261



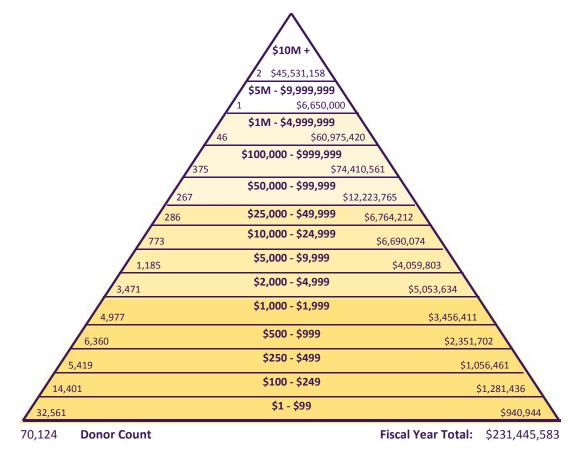
ANNUAL FUNDING THEME PROGRESS

		Year to Date	
Theme	Current Use	Endowment	Total
Student Support	\$5,624,738	\$14,435,480	\$20,060,219
Faculty Support	\$4,279,979	\$12,103,081	\$16,383,061
Program Support for Faculty and Students	\$140,302,193	\$15,179,613	\$155,481,807
Capital	\$16,549,802	\$810	\$16,550,612
Excellence Funds	\$20,456,421	\$2,513,464	\$22,969,885
Total	\$187,213,134	\$44,232,449	\$231,445,583

DEVELOPMENT ACTIVITY BY DONOR TYPE

	Year to	o Date	Prior Yea	ar to Date	Prior Fi	scal Year
Donor Type	Donors	Total	Donors	Total	Donors	Total
Alumni	37,118	\$28,958,434	41,702	\$46,116,451	55,089	\$57,128,097
Corporations	2,157	\$40,214,752	2,424	\$47,252,787	3,255	\$61,590,177
Family Foundations	146	\$10,703,802	151	\$10,278,106	172	\$13,349,493
Foundations	344	\$65,430,718	354	\$61,047,032	431	\$75,371,489
Non-Alumni	29,879	\$35,859,750	42,466	\$26,042,292	61,914	\$40,209,765
Organizations	480	\$50,278,128	454	\$42,158,695	586	\$57,285,487
Total	70,124	\$231,445,583	87,551	\$232,895,363	121,447	\$304,934,507

DEVELOPMENT ACTIVITY PYRAMID





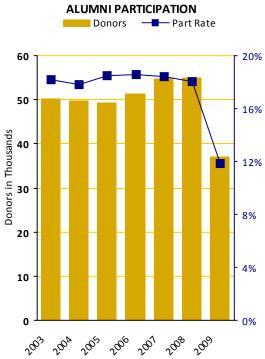
ANNUAL PROGRESS BY GIVING LEVEL

Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$10M +	\$0	\$0	\$0	\$0	\$30,677,248	\$14,853,910	\$45,531,158
\$5M - \$9,999,999	\$0	\$6,650,000	\$0	\$0	\$0	\$0	\$6,650,000
\$1M - \$4,999,999	\$6,399,420	\$10,471,552	\$5,410,043	\$11,057,495	\$12,856,812	\$14,780,098	\$60,975,420
\$100,000 - \$999,999	\$9,200,965	\$9,268,633	\$3,877,710	\$18,351,697	\$17,319,449	\$16,392,106	\$74,410,561
\$50,000 - \$99,999	\$1,376,035	\$1,215,663	\$424,461	\$4,268,265	\$2,723,072	\$2,216,269	\$12,223,765
\$25,000 - \$49,999	\$1,047,768	\$1,095,104	\$442,475	\$2,358,371	\$926,918	\$893,577	\$6,764,212
\$10,000 - \$24,999	\$1,821,443	\$1,239,078	\$363,426	\$1,943,260	\$627,030	\$695,837	\$6,690,074
\$5,000 - \$9,999	\$1,611,402	\$1,007,157	\$102,804	\$976,445	\$145,520	\$216,475	\$4,059,803
\$2,000 - \$4,999	\$2,464,747	\$1,619,132	\$56,850	\$673,021	\$92,874	\$147,010	\$5,053,634
\$1,000 - \$1,999	\$1,722,268	\$1,287,744	\$22,932	\$335,243	\$41,368	\$46,856	\$3,456,411
\$500 - \$999	\$1,294,201	\$863,889	\$2,550	\$159,599	\$11,141	\$20,321	\$2,351,702
\$250 - \$499	\$616,491	\$386,087	\$250	\$41,423	\$3,937	\$8,272	\$1,056,461
\$100 - \$249	\$787,625	\$444,365	\$300	\$38,343	\$4,730	\$6,072	\$1,281,436
\$1 - \$99	\$616,067	\$311,346	\$0	\$11,589	\$619	\$1,324	\$940,944
Total	\$28,958,434	\$35,859,750	\$10,703,802	\$40,214,752	\$65,430,718	\$50,278,128	\$231,445,583
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
Giving Level \$10M +	Alumni 0	Non Alumni 0	Family Fndns. 0	Corporations 0	Foundations 1	Other Orgs. 1	Total 2
\$10M +	0	0	0	0	1	1	2
\$10M + \$5M - \$9,999,999	0 0	0 1	0	0	1 0	1 0	2 1
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999	0 0 8	0 1 13	0 0 3	0 0 8	1 0 6	1 0 8	2 1 46
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999	0 0 8 69 52 56	0 1 13 95 71 87	0 0 3 24 8 15	0 0 8 82 62 72	1 0 56 40 30	1 0 8 49	2 1 46 375 267 286
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999	0 0 8 69 52	0 1 13 95 71	0 0 3 24 8	0 0 8 82 62	1 0 6 56 40	1 0 8 49 34	2 1 46 375 267
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999	0 0 8 69 52 56	0 1 13 95 71 87	0 0 3 24 8 15	0 0 8 82 62 72	1 0 56 40 30 45 22	1 0 8 49 34 26	2 1 46 375 267 286
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$5,000 - \$9,999 \$2,000 - \$4,999	0 8 69 52 56 228	0 1 3 95 71 87 293	0 0 3 24 8 15 25 25 21 20	0 0 8 82 62 72 136	1 0 6 40 30 45 22 32	1 0 8 49 34 26 46	2 1 46 375 267 286 773
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$5,000 - \$9,999 \$2,000 - \$4,999 \$1,000 - \$1,999	0 8 69 52 56 228 481	0 1 3 95 71 87 293 454	0 0 3 24 8 15 25 21	0 0 8 82 62 72 136 170	1 0 6 40 30 45 22 32 33	1 0 8 49 34 26 46 37	2 1 46 375 267 286 773 1,185
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$5,000 - \$9,999 \$2,000 - \$4,999 \$1,000 - \$1,999 \$500 - \$999	0 8 69 52 56 228 481 1,564 2,253 3,105	0 1 13 95 71 87 293 454 1,530 2,339 2,912	0 0 3 24 8 15 25 21 20 20 21 4	0 0 8 82 62 72 136 170 270 293 285	1 0 6 40 30 45 22 32 33 19	1 0 8 49 34 26 46 37 55 38 35	2 1 46 375 267 286 773 1,185 3,471 4,977 6,360
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$2,000 - \$9,999 \$2,000 - \$4,999 \$1,000 - \$1,999 \$500 - \$999 \$250 - \$499	0 8 69 52 56 228 481 1,564 2,253 3,105 2,748	0 11 395 71 87 293 454 1,530 2,339 2,912 2,481	0 0 3 24 8 15 25 21 20 21	0 0 8 82 62 72 136 170 270 293 285 149	1 0 6 40 30 45 22 32 32 33 19 13	1 0 8 49 34 26 46 37 55 38	2 1 46 375 267 286 773 1,185 3,471 4,977
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$2,000 - \$4,999 \$2,000 - \$4,999 \$1,000 - \$1,999 \$500 - \$999 \$250 - \$499 \$100 - \$249	0 8 69 52 56 228 481 1,564 2,253 3,105 2,748 7,715	0 11 395 71 87 293 454 1,530 2,339 2,912 2,481 6,289	0 0 3 24 8 15 25 21 20 21 4 4 1	0 0 8 82 62 72 136 170 270 293 285 149 310	1 0 6 40 30 45 22 32 32 33 19 13 31	1 0 8 49 34 26 46 37 55 38 35 27 52	2 1 46 375 267 286 773 1,185 3,471 4,977 6,360 5,419 14,401
\$10M + \$5M - \$9,999,999 \$1M - \$4,999,999 \$100,000 - \$999,999 \$50,000 - \$99,999 \$25,000 - \$49,999 \$10,000 - \$24,999 \$2,000 - \$9,999 \$2,000 - \$4,999 \$1,000 - \$1,999 \$500 - \$999 \$250 - \$499	0 8 69 52 56 228 481 1,564 2,253 3,105 2,748	0 11 395 71 87 293 454 1,530 2,339 2,912 2,481	0 0 3 24 8 15 25 21 20 21 4 1	0 0 8 82 62 72 136 170 270 293 285 149	1 0 6 40 30 45 22 32 32 33 19 13	1 0 8 49 34 26 46 37 55 38 35 27	2 1 46 375 267 286 773 1,185 3,471 4,977 6,360 5,419

W UNIVERSITY of WASHINGTON | Foundation

ALUMNI PARTICIPATION BY CONSTITUENCY (CURRENT FISCAL YEAR)

		To UW		То	Unit	
		Year to Date		Year	to Date	
Area	Solicitable	Donors	Part Rate	Donors	Part Rate	
UW Medicine	19,109	2,720	14.23%	1,917	10.03%	
Arts and Sciences	145,069	15,387	10.61%	5,811	4.01%	
Business School	37,913	5,476	14.44%	2,001	5.28%	
Built Environments	8,096	1,074	13.27%	567	7.00%	
Dentistry	4,501	944	20.97%	558	12.40%	
Education	18,944	2,631	13.89%	591	3.12%	
Engineering	32,856	3,755	11.43%	1,996	6.07%	ť
Evans School of Public Affairs	2,394	383	16.00%	184	7.69%	Thousands
Forest Resources	4,601	521	11.32%	313	6.80%	Ē
Interdisc. Grad. Programs	1,719	196	11.40%			
Interdisc. Undergrad. Programs	247	18	7.29%			
Interschool Programs	493	51	10.34%			onore in
Information School	4,516	720	15.94%	357	7.91%	, c
Law	7,755	1,392	17.95%	911	11.75%	
School of Nursing	8,661	1,427	16.48%	904	10.44%	
Ocean & Fisheries	4,038	529	13.10%	338	8.37%	
Pharmacy	3,529	721	20.43%	569	16.12%	
Public Health	4,465	625	14.00%	278	6.23%	
Social Work	6,428	754	11.73%	412	6.41%	
UW Bothell	6,635	566	8.53%	291	4.39%	
UW Tacoma	7,685	512	6.66%	329	4.28%	
Unspecified	11,813	1,592	13.48%			
ALL UW TOTAL	314,219	37,118	11.81%			



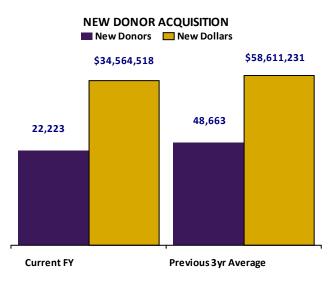
ALUMNI PARTICIPATION BY CONSTITUENCY (PREVIOUS FISCAL YEAR)

			To U	W		To Unit			
		Year t	o Date	FY T	otal	Year t	o Date	FY Total	
Area	Solicitable	Donors	Part Rate	Donors	Part Rate	Donors	Part Rate	Donors	PFY Final
UW Medicine	18,010	2,924	16.24%	3,822	21.22%	1,882	10.45%	2,243	12.45%
Arts and Sciences	141,595	16,618	11.74%	23,047	16.28%	5,150	3.64%	5,948	4.20%
Business School	37,430	6,058	16.18%	8,231	21.99%	2,227	5.95%	2,559	6.84%
Built Environments	7,965	1,136	14.26%	1,563	19.62%	510	6.40%	617	7.75%
Dentistry	4,579	984	21.49%	1,215	26.53%	537	11.73%	627	13.69%
Education	18,902	2,922	15.46%	3,870	20.47%	506	2.68%	589	3.12%
Engineering	32,393	4,163	12.85%	5,569	17.19%	1,948	6.01%	2,310	7.13%
Evans School of Public Affairs	2,329	426	18.29%	619	26.58%	149	6.40%	190	8.16%
Forest Resources	4,603	577	12.54%	801	17.40%	273	5.93%	324	7.04%
Interdisc. Grad. Programs	1,622	207	12.76%	293	18.06%				
Interdisc. Undergrad. Programs	225	7	3.11%	22	9.78%				
Interschool Programs	453	39	8.61%	70	15.45%				
Information School	4,370	798	18.26%	1,004	22.97%	363	8.31%	405	9.27%
Law	7,780	1,558	20.03%	1,942	24.96%	960	12.34%	1,086	13.96%
School of Nursing	8,598	1,558	18.12%	1,980	23.03%	878	10.21%	1,018	11.84%
Ocean & Fisheries	3,911	574	14.68%	788	20.15%	291	7.44%	331	8.46%
Pharmacy	3,426	783	22.85%	997	29.10%	565	16.49%	648	18.91%
Public Health	4,318	613	14.20%	793	18.36%	246	5.70%	276	6.39%
Social Work	6,404	833	13.01%	1,105	17.25%	429	6.70%	496	7.75%
UW Bothell	6,084	510	8.38%	873	14.35%	168	2.76%	224	3.68%
UW Tacoma	7,003	487	6.95%	927	13.24%	200	2.86%	313	4.47%
Unspecified	10,866	1,808	16.64%	2,433	22.39%				
ALL UW TOTAL	305,971	40,327	13.18%	55,089	18.00%				

Source: University Advancement, Information Management Report # devrpts_s09042 REPORT OF CONTRIBUTIONS, UNIVERSITY OF WASHINGTON March 2009 All Areas



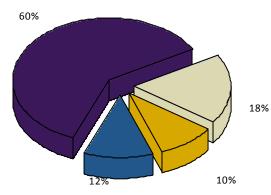
KEY PERFORMANCE INDICATORS



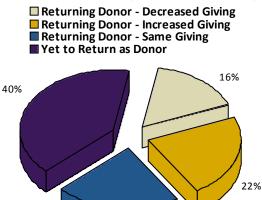
	New Donors	New Dollars
Current FY	22,223	\$34,564,518
Previous 3yr Average	48,663	\$58,611,231

DONOR RETENTION (CURRENT FY)

Returning Donor - Decreased Giving
 Returning Donor - Increased Giving
 Returning Donor - Same Giving
 Yet to Return as Donor



DONOR RETENTION (PREVIOUS 3YR AVG)



22%

	Donors	Dollars		Donors	Dollars
Returning Donor - Decreased Giving	22,052	\$63,520,135	Returning Donor - Decreased Giving	16,124	\$65,278,811
Returning Donor - Increased Giving	11,562	\$126,649,928	Returning Donor - Increased Giving	22,023	\$178,192,234
Returning Donor - Same Giving	14,287	\$6,711,002	Returning Donor - Same Giving	21,414	\$8,169,227
Yet to Return as Donor	73,545		Yet to Return as Donor	39,919	

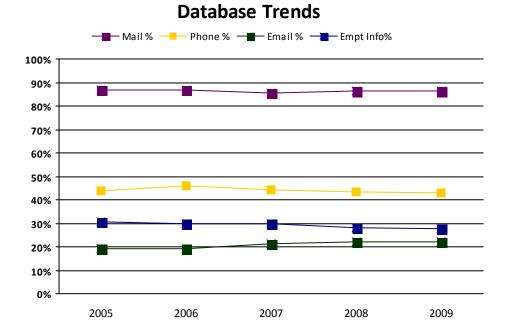
Donor counts may vary slightly due to donor crediting preferences.

Three-year averages are based on fiscal year totals and do not reflect year-to-date status. *Source: University Advancement, Information Management Report # devrpts_s09042* REPORT OF CONTRIBUTIONS, UNIVERSITY OF WASHINGTON March 2009

W UNIVERSITY of WASHINGTON | Foundation

STATE OF THE DATABASE

School	Alumni	Friends	Total	Mailable	Mail %	Phonable	Phone %	Emailable	Email %	Emp Info	Emp %
UW Medicine	22,612	36,518	59,130	54,834	92.73%	32,244	54.53%	12,400	20.97%	17,727	29.98%
Arts and Sciences	177,538	18,388	195,926	165,208	84.32%	75,713	38.64%	42,179	21.53%	52,740	26.92%
Broadcast Services	0	37,979	37,979	37,412	98.51%	13,970	36.78%	4,644	12.23%	6,800	17.90%
Built Environments	9,441	1,682	11,123	9,897	88.98%	5,209	46.83%	2,557	22.99%	4,301	38.67%
Business School	46,162	3,787	49,949	42,209	84.50%	21,478	43.00%	13,478	26.98%	21,084	42.21%
Dentistry	5,059	1,536	6,595	6,131	92.96%	3,949	59.88%	1,715	26.00%	2,002	30.36%
Education	25,348	2,336	27,684	21,305	76.96%	11,373	41.08%	3,793	13.70%	8,024	28.98%
Engineering	40,798	3,971	44,769	37,058	82.78%	18,594	41.53%	9,879	22.07%	17,013	38.00%
Environment	0	33	33	33	100.00%	25	75.76%	18	54.55%	14	42.42%
Evans School of Public Affairs	2,704	583	3,287	3,077	93.61%	1,841	56.01%	1,453	44.20%	1,811	55.10%
Forest Resources	5,633	1,631	7,264	6,219	85.61%	3,525	48.53%	1,563	21.52%	2,699	37.16%
Graduate School	1,945	1,245	3,190	3,025	94.83%	2,022	63.39%	1,416	44.39%	1,516	47.52%
Information School	5,676	398	6,074	5,043	83.03%	3,166	52.12%	1,512	24.89%	2,487	40.95%
Intercollegiate Athletics	0	8,732	8,732	8,587	98.34%	6,816	78.06%	3,696	42.33%	3,574	40.93%
Law	8,786	1,672	10,458	9,605	91.84%	5,156	49.30%	4,068	38.90%	4,721	45.14%
Libraries	0	11,431	11,431	11,294	98.80%	9,697	84.83%	1,894	16.57%	2,100	18.37%
Nursing	10,738	1,420	12,158	10,088	82.97%	5,673	46.66%	2,546	20.94%	4,762	39.17%
Ocean and Fishery Sciences	4,911	822	5,733	4,882	85.16%	2,553	44.53%	1,271	22.17%	2,276	39.70%
Pharmacy	4,167	796	4,963	4,324	87.12%	2,488	50.13%	1,282	25.83%	2,238	45.09%
President's Funds	0	4,075	4,075	4,009	98.38%	3,235	79.39%	1,354	33.23%	2,197	53.91%
Public Health	5,099	829	5,928	5,425	91.51%	3,021	50.96%	2,263	38.17%	2,777	46.85%
Scholarships and Student Progra	0	883	883	869	98.41%	668	75.65%	429	48.58%	499	56.51%
Social Work	7,774	835	8,609	7,375	85.67%	3,524	40.93%	1,638	19.03%	2,951	34.28%
Student Affairs	0	9,401	9,401	9,267	98.57%	7,336	78.03%	3,309	35.20%	4,276	45.48%
Undergraduate Academic Affairs	0	1,003	1,003	979	97.61%	750	74.78%	435	43.37%	412	41.08%
University Press	0	811	811	777	95.81%	556	68.56%	258	31.81%	298	36.74%
UW Alumni Association	0	40,856	40,856	40,120	98.20%	26,449	64.74%	17,167	42.02%	16,739	40.97%
UW Bothell	7,381	865	8,246	7,752	94.01%	3,929	47.65%	2,584	31.34%	1,456	17.66%
UW Tacoma	8,466	884	9,350	8,780	93.90%	4,471	47.82%	2,493	26.66%	1,373	14.68%
Other University Support	849	7,619	8,468	8,149	96.23%	6,139	72.50%	3,565	42.10%	2,081	24.57%
Unspecified School	16,800	0	16,800	11,796	70.21%	6,569	39.10%	1,868	11.12%	3,760	22.38%
No Degree \Gift Affiliation	0	263,703	263,703	240,353	91.15%	150,404	57.04%	31,054	11.78%	47,388	17.97%
Total	386,354	373,204	759,558	666,621	87.76%	360,915	47.52%	129,056	16.99%	184,944	24.35%



Source: University Advancement, Information Management Report # devrpts_s09042 REPORT OF CONTRIBUTIONS, UNIVERSITY OF WASHINGTON March 2009 All Areas

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

2009 Audit Plans - KPMG, Peterson Sullivan, and State Auditor's Office

For information only.

Attachments:

KPMG University of Washington, 2009Audit Plan

Peterson Sullivan LLP, University of Washington Metropolitan Tract Audit For the Year Ended June 30, 2009

Executive Summary, Washington State Auditor's Office, University of Washington Audit, July 1, 2008 through June 30, 2009



HIGHER EDUCATION

University of Washington 2009 Audit Plan

AUDIT

AUDIT = TAX = ADVISORY



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I. Executive Summary

Scope of Audit

We will audit the balance sheet of the University of Washington (University) as of June 30, 2009, and the related statements of revenues, expenses, and changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on the financial statements based on our audit, however we will not express any opinion on the effectiveness of internal controls over financial reporting.

An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we will express no such opinion.

Additionally, we will report separately on our audits for the UW Medical Center, Intercollegiate Athletics, the Parking System and the Internal Lending Program.

Coordination with Other Auditors

We will coordinate and rely on audit testwork performed by the following other auditors: Peterson Sullivan, Shallo, Galluscio, Bianchi and Fucito, the Washington State Auditor's Office, and the University's Internal Audit Department as considered necessary.

This coordinated approach allows us to reduce duplicative testwork during the audit of the University and increase overall efficiency.

Tentative Timetables

Our timetable is expected to be similar to that of the previous year. We will coordinate with the Office of Financial Management and Internal Audit for a more detailed schedule of events and prepare an outline of specific data requirements, timelines, and individuals responsible.





II. Financial Reporting Entity

The financial statements of the University of Washington consist of (a) the University of Washington, (b) organizations for which the University is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the University are such that exclusion would cause the University's financial statements to be misleading or incomplete if excluded.

The definition of the reporting entity is based primarily on the notion of financial accountability. An entity is financially accountable for the organizations that make up its legal entity. It is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the entity. An entity may also be financially accountable for governmental organizations that are fiscally dependent on it.

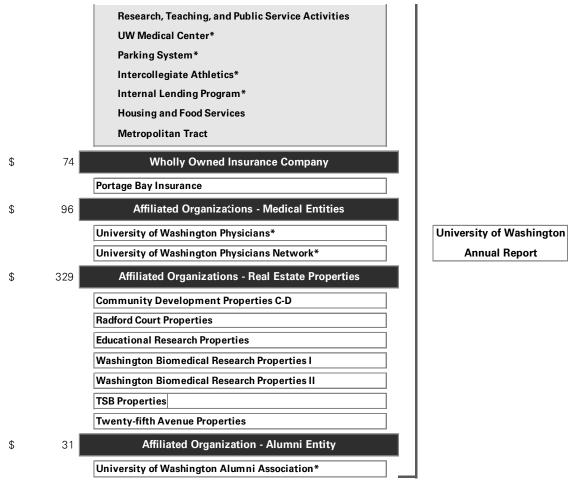
An entity has the ability to impose its will on an organization if it can significantly influence the programs, projects, or activities of, or the level of services performed or provided by, the organization. A financial benefit or burden relationship exists if the entity (a) is entitled to the organization's resources; (b) is legally obligated or has otherwise assumed the obligation to finance the deficits of, or provide financial support to, the organization; or (c) is obligated in some manner for the debt of the organization.





II. Financial Reporting Entity

The following illustration depicts the entities included in the University of Washington Annual Report.



* Audited by KPMG LLP (KPMG)

Organizations Not	included in
University of Washington	on Annual Report
Harborview Medical Center*	
Harborview Medical Center*	
University of Washington Founda	tion *
Henry Gallery Association, Inc.	
Washington Law School Foundati	on
Washington Pulp and Paper Found	lation





III. Scope of Our Audits

University Annual Report

We will audit the balance sheet of the University as of June 30, 2009 and the related statements of revenues, expenses, and changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on the financial statements based on our audit.

We will conduct our audit in accordance with auditing standards generally accepted in the United States of America U.S. GAAP. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we will express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In planning and performing our audit of the financial statements, we consider internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements. Our audit does not include examining the effectiveness of internal control and does not provide assurance on internal control. If, however, during our audit, we note matters involving internal control and other operational matters, they will be presented for your consideration. These comments and recommendations, all of which will be discussed with the appropriate members of management, are intended to improve internal control or result in other operating efficiencies.

An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we express no such opinion.

This audit meets the needs of the board of regents and the administration to manage the University and assist in meeting the University's financial reporting requirements as a public agency and the State of Washington.

UW Medical Center

We will also audit the financial statements of the UW Medical Center as of June 30, 2009. We will conduct our audit in accordance with U.S. GAAP. We will provide an audit report on the UW Medical Center and will use our audit as support in our overall opinion on the University.





III. Scope of Our Audits

Intercollegiate Athletics (ICA)

An audit of the ICA will also be performed for the year ended June 30, 2009. We will conduct our audit in accordance with U.S. GAAP.

We will also be performing required agreed-uponprocedures to meet the requirements of the National Collegiate Athletic Association (NCAA).

Parking System

An audit of the Parking System will also be performed for the year ended June 30, 2009. We will conduct our audit in accordance with U.S. GAAP.

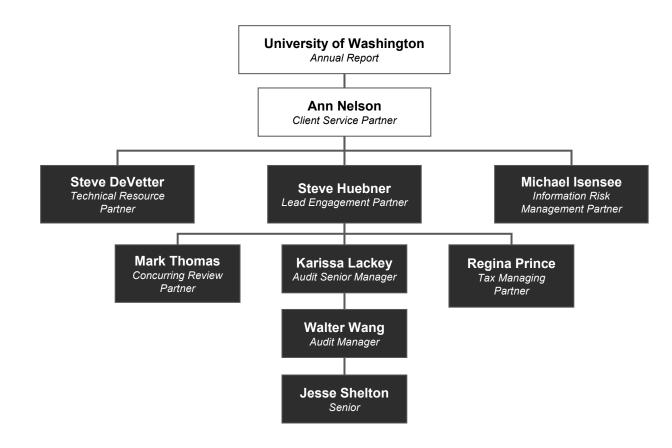
Internal Lending Program

Procedures over the Internal Lending Program will also be performed for the year ended June 30, 2009. We will conduct our audit in accordance with U.S. GAAP.

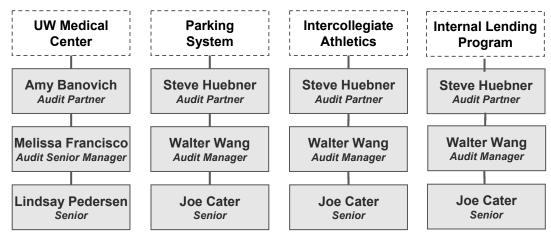




IV. KPMG LLP (KPMG) Team Overview



Individual Auxiliary Audits:



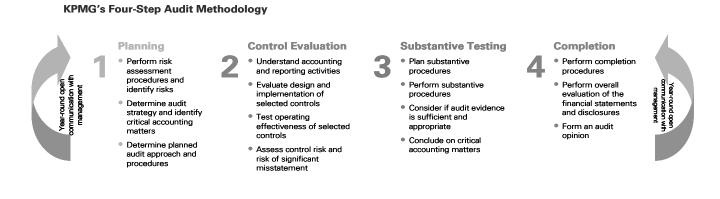




V. KPMG Audit Process

We apply our audit process through our three-step audit approach. Each step allows us to identify more clearly the University's business risks, and hence our audit risks, and to focus our audit approach on the risks of material misstatements in the financial statements.

An overview of KPMG's standard four-step audit approach follows:



IT General Controls

Throughout the audit phases outlined above, KPMG will be testing IT General Controls in Access to Programs and Data, Program Change, Program Development, Computer Operations, and End-User Computing. In addition, when applicable, KPMG will also test IT application controls in the areas of; application access (segregation of duties), key reports, key calculations, and interfaces (to ensure completeness and accuracy of data transfer).





In Scope Applications

University of Washington

Audit Program, and relevant audit objective references	Application Name
Student database	SDB
Human Resources and Payroll	Higher Education Payroll and Personnel System (HEPPS)
General Ledger	FAS/FIN
Expenditures	eProcurement
Expenditures	PAS

UW Medical Center

Audit Program, and relevant audit objective references	Application Name
General Ledger	PFM
AR/Billing	PFS

Harborview Medical Center

Audit Program, and relevant audit objective references	Application Name
General Ledger	PFM
AR/Billing	PFS





Overview of Audit Procedures

Balance Sheet

Financial Statement Caption	Audit Considerations	Key Audit Procedures
 Cash and Investments (\$3.7 billion) 	 Accounting for and control over cash and investments focused on the completeness, existence, accuracy, and valuation. 	 Test account reconciliations Confirm key cash and investment balances Procedures in accordance with the AICPA practice aid to test the existence and valuation of investments with special emphasis on alternative Investments, subprime, Auction Rate securities, and other hard-to-value investments
 Accounts Receivable – Patient Services (\$236 million) 	 Existence of receivables Reasonableness of contractual and bad debt allowances Collectibility of receivables 	 Substantive audit and controls procedures to test reasonableness of accounts receivable, contractual allowance, and bad debt reserves Understand any changes in reserve methodology Accounts receivable testing for existence of account balances Test account reconciliation
 Accounts Receivable – Grants and Contracts (\$138 million) 	Existence of receivablesAccuracy of receivablesCollectiblity of receivables	 Evaluate internal controls Select a sample and agree to underlying contracts. Assess the validity and collectibility of billed and unbilled receivables.
MetroTract(\$120 million)	 Proper recording of net assets of MetroTract 	 Obtain and review the audit report of Peterson & Sullivan





Financial Statement Caption	Audit Considerations	Key Audit Procedures
Capital Assets(\$2.7 billion)	 Proper capitalization and classification of assets 	 Review a reconciliation of capital asset activity
	 Appropriate depreciation/ amortization Safeguarding assets 	 Test and evaluate internal controls over capital asset additions
		• Test a sample of significant additions and retirements by examining supporting documentation.
 Accounts Payable and Accrued Liabilities (\$319 million) 	 Recognition of transaction in proper accounting period Accuracy of amounts recorded and assessment of management's estimates 	 Perform review of subsequent disbursements in management's liability estimation method. Review reasonableness of balances compared to expectations
 Self Insurance Reserve (\$48 million) 	 Valuation of management's estimates for legal liabilities 	 Obtain and review KPMG audit report of the captive insurance company
 Long-term liabilities (\$1.1 billion) 	 Proper classification Compliance with financial covenants 	 Confirm balances Test disclosure and classification Test financial covenants
Net Assets(\$5.1 billion)	 Proper classification of restrictions 	 Review reasonableness of balances compared to expectations





Statement Of Revenues, Expense, And Changes In Net Assets

Financial Statement Caption	Audit Considerations	Key Audit Procedures
 Student tuition and fees (\$420 million) 	 Accounting for and control over the tuition cycle Proper accounting for scholarship allowances 	 Review reasonableness of balances compared to expectation Test and evaluate internal controls
Patient services(\$924 million)	 Proper recording of revenues Proper cut-off of revenue between periods Accuracy of recording of contractual deductions from revenue Proper recording of charity care amounts in accordance with charity care policy 	 Charge capture testing for appropriate capture of revenues at set charge master rates Revenue cut-off testing for appropriate revenue recognition Test and evaluate internal controls
 Grants and Contracts revenue (\$1.1 billion) 	 Proper recording of revenues and collections Accuracy of account balances 	 Coordination, review, and reliance on the State Auditor testwork over compliance Test and evaluate internal controls Test accuracy and eligibility of sampled expenditures that drive revenue recognition
 Auxiliary Enterprise revenue (\$146 million) 	 Proper consolidation of entities 	• Obtain and review departmental and component unit statements for proper inclusion in the financial statements
 Salaries and Benefits (\$2.1 billion) 	 Recognized in proper accounting period Accuracy of amounts recorded 	 Test and evaluate the internal controls Review reasonableness of balances compared to expectation





Financial Statement Caption	Audit Considerations	Key Audit Procedures
State Appropriations(\$388 million)	 Accuracy of amounts recorded 	• Confirm balances with information provided from the state accounting system
Investment Income(\$77 million)	 Accuracy of amounts recorded 	 Confirmation of amounts with the custodian Obtain and review the SAS 70 internal control report provided by the service organization.

Coordination with Other Auditors

When necessary we will coordinate and rely on audit testwork performed by the following other auditors.

Auditor	University Component				
Peterson Sullivan	Metro Tract, Housing and Food Services				
Washington State Auditor's Office	Research – Compliance with Laws and Regulations				
	Statewide Debt				
University of Washington Internal Audit	Various				
Shallo, Galluscio, Bianchi and Fucito	Various Real Estate Component Units				

This coordinated approach allows us to reduce duplicative testwork during the audit of the University and increase overall efficiency.





VI. New Accounting Pronouncements

Governmental Accounting Standards Board Statement No. 52, Land and Other Real Estate Held as Investments by Endowments

The requirements of this Statement are effective for the University of Washington as of July 1, 2008.

This Statement establishes consistent standards for the reporting of land and other real estate held as investments by the University. It requires endowments to report their land and other real estate investments at fair value. Governments also are required to report the changes in fair value as investment income and to disclose the methods and significant assumptions employed to determine fair value, and other information that they currently present for other investments reported at fair value.

We are working with management to understand the requirements and their application in the University's financial statements for this fiscal year.





VII. Tentative Timetable

	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Initial planning meetings	•										
Present audit plan to board of regents' finance and audit committee			•								
Planning meetings with University of Washington finance department	•										
Interim fieldwork			•								
Final fieldwork							•	•	•		
Financial statements Preparation and reporting									•	•	
Presentation of financial statement and management letter to board of regents' finance and audit committee											•

We will coordinate with the controller's office a more detailed schedule of events, which outlines specific data requirements, timelines, and individuals responsible for each will be prepared.



Ann C. Nelson

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Steven D. Huebner

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Lead Engagement Partner KPMG LLP 801 2nd Avenue, Suite 900 Seattle, WA 98104 Telephone • 206-913-6583 Fax • 206-260-7263 email • shuebner@kpmg.com

Peterson Sullivan LLP University of Washington Metropolitan Tract Audit For the Year Ended June 30, 2009

Peterson Sullivan LLP has been providing audit services to the University of Washington Metropolitan Tract for six years. We value our relationship with the University and welcome the opportunity to communicate with the Regents about our audit plan.

SUMMARY OF SERVICES PROVIDED

We perform the following audit services:

- *Metropolitan Tract:* This is the bulk of the audit work we perform and incorporates all of the properties within the Metro Tract.
- *Rainier Tower Sublease:* We also audit the results of operations specifically associated with the Rainier Tower sublease.
- *Fairmont Olympic Hotel:* We audit the schedule of gross rental income and percentage rent. We also perform lease compliance agreed-upon procedures
- *Unico Properties:* We audit the schedule of gross rental income and percentage rent. Again, we perform lease compliance agreed-upon procedures
- *Cobb Building:* We perform certain lease compliance agreed-upon procedures

SUMMARY OF AUDIT PLANS

<u>Metropolitan Tract</u>

A series of new audit standards were implemented last year which required:

- Increased reviews of internal controls and accounting procedures through better documentation and transaction walk-throughs.
- Increased communication with those "charged with governance."

We focus our audit procedures in the areas deemed to be the highest risk. At the Metropolitan Tract, we have determined that cash, accounts receivable from Unico, and the rental revenue stream represent the largest dollar value and the highest volume of activity and, therefore, the highest audit risk. Also, the Metropolitan Tract is completing the conversion to a new accounting system, which includes a new fixed asset system. We will review whether the conversion has been completed properly during our review of the internal control. We prepare our audit programs to focus audit efforts in these areas.

Rainier Tower Sublease

The Rainier Tower sublease financial results are included in the Metropolitan Tract financial statements. We audit this activity and also audit the separate results of operations for the Rainier Tower. We expect to focus our audit procedures on rental revenue recognition and capital expenditures.

Fairmont Olympic Hotel

The financial results from the Fairmont Olympic Hotel are included in the Metropolitan Tract financial statements. We also audit the financial results related to the revenue and percentage rentals on a stand-alone basis. We focus our audit procedures on Fairmont revenue as this is the driver as to amounts paid to the Metro Tract. We test revenue recognition, completeness of reported revenue, and proper classification and presentation of revenue. In addition, we perform certain agreed-upon procedures related to the Fairmont activity. These procedures include testing to ensure that the Fairmont classifies revenue properly in accordance with the lease.

Unico Properties, Inc.

The financial results from the Unico Properties are included in the Metropolitan Tract financial statements. We audit this activity and also audit the financial results related to the gross rental income and percentage rentals on a stand-alone basis. We focus our audit procedures on revenue recognition and revenue classification between commercial space and office space. We particularly focus on the ground level space in all buildings to determine if it is properly classified as commercial versus office space. We will also select applicable tenants and test the calculation of percentage rents. In addition, we will perform certain agreed-upon procedures related to lease compliance. These procedures include, but are not limited to, lease compliance with the Cobb lease and the allocation of parking revenue.

AUDIT TIMELINE

Our audit procedures are expected to take place as follows:

- Agreed-upon procedures (Fairmont, Unico, Cobb) begins early June 2009
- Metropolitan Tract audit begins early August 2009
- Rainier Tower audit also begins early August 2009
- Reports for Fairmont and Unico are prepared for the year ended December 31, 2008, and will be issued in August 2009 or sooner.
- Reports for the Metropolitan Tract and Rainier Tower are prepared for the year ended June 30, 2009, and will be issued by September 30, 2009.

Executive Summary

Washington State Auditor's Office University of Washington Audit July 1, 2008 through June 30, 2009

The State Auditor's Office strives to ensure the best use of state resources. To this end, we make every attempt to avoid duplication of audit efforts by considering work performed by other auditors or oversight agencies, including the University's internal auditors, when appropriate.

In keeping with general auditing practices, we do not examine every portion of the University's financial activities during each audit. The areas examined are those areas we have determined have the highest risk of noncompliance, misappropriation or misuse. Other areas are audited on a rotating basis over the course of several years.

Our scope of responsibility is primarily to audit financial records to ensure public funds are accounted for and controls are in place to protect public resources from misappropriation and misuse and secondly; legal compliance to ensure units of state and local government adhere to required laws and regulations relating to financial matters.

ELEMENTS OF THE AUDIT

Compliance with laws and regulations:

The State Constitution, Article 3, Section 20 (Audits of Public Accounts) establishes the Office as the auditor of public accounts, and to have such powers and perform such duties as may be prescribed by law. RCW 43.09 grants the auditor authority to examine the financial affairs of public agencies to ensure their integrity in the assessment, collection, and expenditure of public funds.

How? We examine the University's compliance with laws, regulations, and policies. To plan the audit we applied our professional knowledge and experience with University operations and analyzed electronic University data to identify areas at the highest risk for non-compliance, misappropriation or abuse. If, during the course of the audit, we identify other areas not scheduled for review, we consider adjusting our audit scope accordingly and notify University management.

Which areas?

- Small and attractive assets
- Central systems disbursements
- Central systems payroll
- Institutional overhead
- Pharmaceutical inventory Hall Health
- Open Public Meetings Act
- Payroll
- General disbursements
- Travel
- Competitive bid law
- Accounts receivables
- Petty cash and revolving funds
- Department review:
 - Office of Global Affairs UW China Branch
 - Primate Center
 - UWMC Medical Specialty Clinic
 - Robinson Center for Young Scholars

- Purchase cards
- FTE enrollment reporting
- Rental income

•

- Contracts and agreements
 - Cash receipting:
 - o School of Dentistry
 - o Intercollegiate Athletics
 - o Burke Museum
 - Husky Union Building
 - Recreational Sports
 - UW Bothell Facilities Operations
 - Associated Students of UW (ASUW)
 - Parking and Commuter Services
 - o Foster Library
 - Rubenstein Pharmacy Hall Health

Planned computer assisted audit tests of payroll and vendor payment transactions may lead us to additional departments.

Single Audit:

The State Auditor's Office is responsible for performing a single audit of the State of Washington, as required by the revised Single Audit Act and Office of Management and Budget Circular A-133. We have identified two major federal programs at the University that are scheduled for audit:

- AIDS and Education and Training Centers
- Research and Development Cluster

The federally funded transactions and related internal controls will be examined in the following departments:

- Office of Sponsored Programs
- Grant and Contract Accounting
- Management Accounting and Analysis
- I-Tech

Departments for the Research and Development Cluster will be determined in May 2009

Financial Statements:

The State Auditor's Office is responsible for performing an audit of the financial statements for the State of Washington. University of Washington financial data is included in these statements. We will attest to the fairness of presentation of certain University account balances considered significant to the state's financial statements. We have identified 16 material financial statement accounts at the University that are scheduled for audit:

- Cash and cash equivalents
- Investments, noncurrent
- Investments
- Education
- Depreciable asset, net of depreciation
- Building
- Furnishings, equipment and collections
- Accumulated depreciation
- Federal grants-in-aid
- Goods and services

- Charges for services
- Education charges for services
- Higher education operating grants and contributions
- Higher education student services
- Salaries and wages
- Obligations under security lending agreement
- Bonds payable

REPORTING

Any conditions considered significant enough to report as a finding will be included in one or two statewide reports:

- Single audit report (for all findings involving federal funds)
- Accountability report (for all findings)

We will also provide the University with a separate accountability report to include all University findings.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Senior Vice President in Administrative Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

<u>REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY –</u> <u>CAPITAL PROJECT BUDGETS</u>

1. <u>HSC BB-8 & BB-9 Rehabilitation Medicine, Project No. 202525</u> Action Reported: Budget Adjustment

The budget is reduced from \$1,600,000 to \$1,265,000. This project renovates 6,400 sf of office and classroom space on the 8th and 9th floors of the BB tower.

The department has indicated that they will no longer be able to support a project budget at the original level (\$1,600,000). Options for reduction of construction scope and furniture were discussed, and estimate information reflecting the current, more favorable market conditions were used to provide new cost information.

In the end, a decision was made by the department to significantly reduce the amount of furniture purchased. The cost reductions achieved due to favorable market conditions allowed the construction scope to remain essentially the same. Associated project design fees and management fees are also reduced to reflect the lower construction budget.

Construction is anticipated to start in July 2009 with occupancy in early January 2010.

The project funding of \$1,215,000 is provided from the 07-09 Biennium School of Medicine funds and an additional \$50,000 is provided from Health Sciences Facilities Maintenance funds.

Budget Summary	Original Approved Budget	Current Approved Budget Forecast Complete
Total Consultant Services	\$249,477	\$181,466
Total Construction Cost*	\$943,470	\$862,211
Equipment and Furniture	\$221,500	\$85,665
Other Costs	\$53,101	\$ 31,193
Project Administration	\$132,452	\$104,465
Total Project Budget	\$1,600,000	\$1,265,000

*Includes construction contract amount, contingencies and state sales tax.

Actions Taken Under Delegated Authority (continued p. 2)

2. <u>Bryants Building Roof Improvements, Project No. 202812</u> Action Reported: Select Architect/Adopt Budget

On March 17, 2009, an authorization under an existing term agreement for architectural services was awarded to Cornerstone Architectural Group, for the Bryants Building Roof Improvements Project. The value of the preliminary design contract is \$20,222. The total budget for consulting services is \$164,181. The balance of the design budget is intended for development of construction documents; hazardous materials design; and structural engineering to be authorized separately. The master architectural agreement was previously approved by the Board on May 15, 2008.

Cornerstone Architectural Group has experience in a broad range of project types, and developed a building envelope practice in 2001 that has addressed long-term moisture problems in over 60 projects. The firm has provided services for roof replacements at HSC AA-Wing, HSC T-Wing, and Wilcox Hall, curtain wall repairs at Suzzallo Library, and balcony waterproofing replacement at Gould Hall. Cornerstone has provided investigation and design services for roof replacements and wall, roof, and window repairs at other public agencies locally including the federal General Services Administration, the US Postal Service, school districts, and other state and local agencies. They have been in business in Seattle for 15 years, and have 17 employees.

The Bryants Building Roof Improvements project replaces the following Building C components: roof and roof access catwalk and fall protection guardrails. For bid protection, an additive alternate is being designed and specified to recoat the Building D roof.

Construction is scheduled to begin in July 2009 with substantial completion planned for October 2009. The construction schedule is dependent on timely approval of a substantial shoreline development permit by the City of Seattle.

The project budget, as established at the conclusion of the predesign, is \$1,424,979. Funding of \$900,000 has been provided from the current Building Renewal Capital Budget. Additional funding will be provided by Building Renewal Budget Reserves prior to public works bidding.

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$ 164,181	\$ 164,181
Total Construction Cost*	\$ 1,149,081	\$ 1,149,081
Equipment	\$ 0	\$ 0
Other Costs	\$ 16,967	\$ 16,967
Project Administration	\$ 94,750	\$ 94,750
Total Project Budget	\$1,424,979	\$1,424,979

* Includes construction contract amount, contingencies and state sales tax.

Actions Taken Under Delegated Authority (continued p. 3)

3. <u>Academic Computer Center (ACC) Move Design Project No. 202572</u> Action Reported: Select Architect/Adopt Budget

This project renovates spaces in the Academic Computer Center (ACC) building for the newly formed College of the Environment (COE). The occupants of the ACC will be the Joint Institute for the Study of the Atmosphere and Ocean (JISAO), the Program on the Environment (POE), and the dean's office suite. This project renovates 14,000 sf of the 20,200 sf of the ACC. The existing data center area of the ACC will not be renovated.

The design work will be completed by in-house design staff within the Capital Projects Office. The agreement amount is \$67,816 for basic services versus a budget value of \$128,794 for design consultants. The balance of the design budget is intended for a hazardous materials consultant, interior design consultants, a testing and balancing contractor, move coordination and previously completed programming, fit planning and predesign.

Design Services, the in-house design staff, has experience working on similar tenant improvement projects such as the Condon Hall Surge Phase III project. In addition to the many academic projects they have worked on at the Seattle campus, they have also participated on projects at the UW Medical Center, Bothell and Tacoma campuses and the Friday Harbor Labs.

The design will be completed by the end of April 2009 with construction starting in June 2009. Substantial completion is scheduled for October 2009.

The project budget is established at \$1,190,330. Funding of \$1,190,386 is provided from program renewal funds in the amount of \$1,021,100 and \$169,286 of central funds.

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$128,794	\$128,794
Total Construction Cost*	\$631,294	\$631,294
Equipment & Furnishing	\$167,159	\$167,159
Other Costs	\$149,103	\$149,103
Project Administration	\$113,980	\$113,980
Total Project Budget	\$1,190,330	\$1,190,330

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit & Facilities Committee

Metropolitan Tract - 2009 Unico Capital Expenditure Budget

RECOMMENDED ACTION:

It is the recommendation of the Finance, Audit and Facilities Committee that the Board of Regents approve reimbursement of up to \$7.0 million in capital expenditures by Unico Properties, LLC, for capital and tenant improvements requested in its 2009 Capital Expenditure Plan for the office buildings on the Metropolitan Tract. The \$7.0 million is comprised of up to \$2.2 million for capital improvements and up to \$4.8 million for tenant improvements.

BACKGROUND:

Under the terms of the University's lease with Unico Properties, LLC, the University is required to reimburse Unico for capital and tenant improvements.

The lease with Unico requires the University to deposit an amount equal to 5% of gross revenues generated by the buildings (approximately \$1.75M in 2008) into the Metropolitan Tract New Building Fund. All capital expenditures are paid first from this account with any balance coming from the University's rental proceeds from the lease. However, Unico must obtain the University's approval to any capital improvements, and there is no obligation to utilize the New Building Fund in any given year.

The lease with Unico requires the University to reimburse Unico for tenant improvements subject to achieving agreed upon rent and return thresholds in accordance with an annual Tenant Improvement Plan consistent with "Seattle Market Standards." The University undertakes a collaborative effort with Unico each year to establish the Tenant Improvement Plan. Then, each lease completed during the year is measured against the budget prior to approval of the reimbursement of the tenant improvement costs.

Capital Improvements

The recommended 2009 capital improvement reimbursement is \$2.2 million. These investments are intended to improve the quality of the buildings in order to be competitive in the leasing market, as well as enhance energy efficiency and promote sustainability. In light of the challenging leasing market, the 2009 capital improvements are focused on upgrading common areas to support leasing requirements, upgrading outdated ceiling and lighting systems, energy saving projects with a proposed payback to support sustainability, and continuing to extend sprinklers into tenant premises.

Metropolitan Tract – 2009 Unico Capital Expenditure Budget (continued p. 2)

Tenant Improvements

The remaining \$4.8 million recommended for reimbursement is allocated to tenant improvements. This amount is based on anticipated leasing of existing vacant space and leases due to expire in 2009, and the anticipated amount of investment necessary for occupancy of this space by new tenants. However, it is likely that actual expenditures will be less than this amount unless all budgeted leasing is achieved. Budgeted leasing during 2009 is based on projected leasing of approximately 140,000 square feet and an average tenant improvement investment of \$34.00/sf.

2009	Capital Improvements	Tenant Improvements	Total Capital Expenditures
Rainier Tower & Square	186,920	602,950	789,870
Financial Center	857,754	1,628,630	2,486,384
IBM Building	160,977	866,400	1,027,377
Puget Sound Plaza	403,496	1,321,790	1,725,286
Skinner Building	577,270	375,870	953,140
Met Tract Studies	25,000		25,000
TOTAL	2,211,417	4,795,640	7,007,057

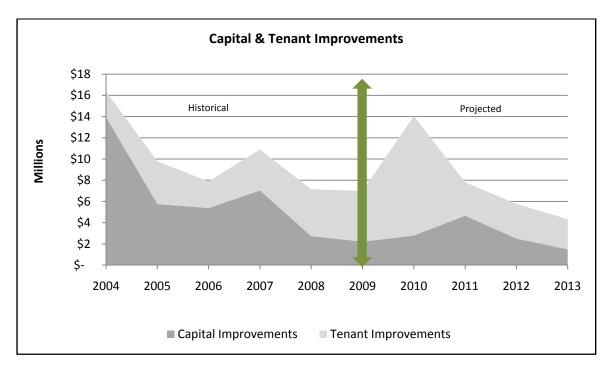
REVIEW AND APPROVALS

This recommendation has been reviewed by the Senior Vice President, the Associate Vice President for Treasury, and the Director of Real Estate.

Attachment

Projected Tenant Improvements Based on Leasing Assumptions

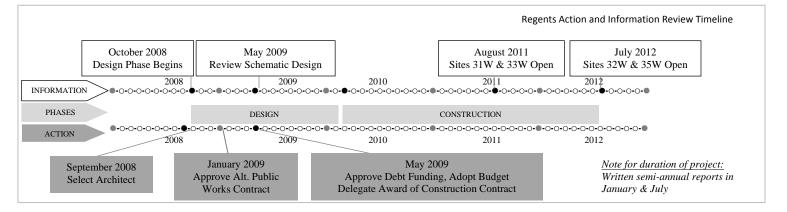
For Reference Only. The projected tenant improvements are based on leasing assumptions and known lease expirations.



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

<u>Student Housing Project Phase 1 – Approve Debt Funding, Approve Project</u> <u>Budget, and Delegate Award of Construction Contact</u>



RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

- 1) The design and construction budget of \$147,700,000 and the total project budget of \$161,926,000, and
- 2) The use of the Internal Lending Program to fund up to \$164,000,000 for design, construction, furniture, fixtures, equipment, and parking, and
- 3) Delegate award of the construction contract.

BACKGROUND:

The Department of Housing and Food Services (HFS) developed a Comprehensive Housing Master Plan which was shared with the Board of Regents in March 2008. Since then, the University of Washington has identified sites within its west campus region to be developed as Student Housing. The purpose of this project is to construct residence halls on sites 32W, 33W and 35W, and single student apartments on site 31W. Each site is located adjacent to or near NE Campus Parkway in west campus (see attached Housing Project Site Plan). We anticipate that the facilities will be sixty-five to seventy-five feet high, consist of five stories of wood frame construction above two stories of concrete, and that the four facilities will house approximately 1,600 to 1,700 students. The development of these four facilities will help define the collegiate urban nature of west campus. Connecting west campus to both the main campus and the University District is an important part of this project. The anticipated occupancy

<u>Student Housing Project Phase 1 – Approve Debt Funding, Approve Project</u> <u>Budget, and Delegate Award of Construction Contact</u> (continued p. 2)

dates are August 2011 for sites 31W and 33W and August 2012 for sites 32W and 35W.

The development of these residence halls will assist in creating a richer oncampus community, alleviating the currently overcrowded conditions within student housing and will also provide surge space to support renovation of existing residence halls, which is anticipated to begin in 2014.

SCHEDULE

Architect Selection
Predesign
Design
Construction sites 31W and 33W
Construction sites 32W and 35W
Occupancy sites 31W and 33W
Occupancy sites 32W and 35W

September 2008 October 2008—February 2009 March 2009—February 2010 March 2010—August 2011 January 2011—July 2012 August 2011 July 2012

PROJECT BUDGET

The total project budget request is for \$161,926,000. This figure consists of the capital project budget of \$147,700,000, as outlined in attachment 2, plus \$14,226,000 for HFS to purchase furniture, equipment, land, and parking.

FINANCING PLAN

The sources and uses for the project are below:

Sources of Funds	
Internal Lending Program	163,545,000
Total Sources of Funds	163,545,000
Uses of Funds	
Project/Construction Cost	147,700,000
Furniture, Fixtures and Equipment	8,282,000
Parking Remediation/Land	5,944,000
Cost of Issuance	1,619,000
Total	163,545,000

<u>Student Housing Project Phase 1 – Approve Debt Funding, Approve Project</u> Budget, and Delegate Award of Construction Contact (continued p. 3)

CREDIT ANALYSIS

The Treasury Office performed a detailed credit analysis for Housing and Food Services as part of the due diligence for this borrowing. For purposes of this credit analysis, Phase 1 was evaluated in isolation from future phases of the Master Plan.

Phase I Off-Ramps

Off-ramps provide an opportunity to adjust project scope and/or timing in response to changing circumstances. HFS has identified two off-ramps during Phase 1 that are tied to the demand for on-campus housing in the coming academic year.

The first off-ramp occurs in September 2009, when occupancy will be established for the 2009-2010 academic year. If the occupancy rate is at 90 percent or less of capacity (after eliminating overcrowding) in Autumn 2009, construction on Phase I will be postponed.

The second off-ramp occurs in the fall of 2010, when occupancy will be established for the 2010-2011 academic year. If the occupancy rate is at 90 percent or less of capacity (after eliminating overcrowding) in Autumn 2010, construction on sites 32W and 35W will be either reduced in scale or postponed.

Base Case and Stress Tests

Project debt will be repaid with incremental revenue from new residence halls and apartments. The base case analysis shows that HFS will be able to service the project debt while maintaining a minimum coverage of 1.25 times with reserve levels at or above targeted minimums.

Sensitivity analyses were performed to determine that HFS will be able to repay project debt even with key revenue drivers under stress -- reduced occupancy, slower growth in rental rates, and a combination of both.

The analyses show that HFS could maintain minimum debt service coverage and reserve levels even if occupancy levels at base rental rates fell by an average of 7 percent per year from 2011-2014.

<u>Student Housing Project Phase 1 – Approve Debt Funding, Approve Project</u> <u>Budget, and Delegate Award of Construction Contact</u> (continued p. 4)

A combination of factors relating to rental rates would have to occur for coverage and reserve levels to be affected. First, base rental rate increases (projected at 6 percent per year) would have to fall to 4 percent per year. Second, the 50 percent "step-up" increase in rental rates for new housing product would have to be decreased to 30 percent.

Under the "maximum stress" scenario, occupancy is assumed to be below the 95 percent base level, with a low of 85 percent in 2011. Without any management response, debt service coverage would be expected to drop below 1 times in 2012 and reserves would be depleted by 2014. Mitigation actions would include closing underperforming residence halls, reducing staff costs, and reducing capital expenditures.

PREVIOUS ACTIONS

September 2008 - Architect Appointment December 2008 - Funding was authorized for the purchase of the Cavalier Apartments January 2009 - GC/CM alternative public works contracting was authorized

Attachments

- 1. Housing Project Site Plan
- 2. Capital Projects Office Design and Construction Budget
- 3. Housing and Dining Base Case Proforma
- 4. Stress Tests





WEST CAMPUS HOUSING SITES 3D CONTEXT STUDENT HOUSING PHASE I UNIVERSITY OF WASHINGTON | 10 FEBRUARY 2009

UNIVERSITY OF WASHINGTON CAPITAL PROJECTS OFFICE - SUMMARY PROJECT BUDGET ALTERNATIVE PROCUREMENT (GC/CM OR D-B)

PROJECT: Housing - New Residence Halls Phase 1

Project Number: 202707

ESTIMATED DATE OF COMPLETION: July 2012

Project Budget	<u>Tot</u>	al Escalated Cost	<u>% of TPC*</u>
Pre-Schematic Design Services	\$	741,175	0.50%
A/E Basic Design Services	\$	5,595,301	3.79%
Extra Services	\$	2,305,124	1.56%
Other Services	\$	790,399	0.54%
Design Services Contingency	\$	1,047,918	0.71%
Consultant Services	\$	10,479,917	7.10%
GC/CM Construction Cost	\$	109,737,839	74.30%
Other Contracts	\$	-	0.00%
Construction Contingencies	\$	9,527,800	6.45%
Sales Tax	\$	11,330,236	7.67%
Construction	\$	130,595,875	88.42%
Equipment	\$	-	0.00%
Artwork	\$	100,000	0.07%
Other Costs	\$	2,817,458	1.91%
Project Management	\$ \$	3,706,750	2.51%
Other	\$	6,624,208	4.48%
Total Project Cost (TPC)*	\$	147,700,000	100.00%
Included in Above:			
Escalation through April 2011	\$	9,567,166	6.48%
Source of Funds:			
UW Housing & Food Services	\$	147,700,000	100.00%
Total	\$	147,700,000	100.00%

Housing and Food Services Proforma FY2008-2020 Phase 1 Only

	Audited	Projected						Proforma]
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Total Operating Revenue (1)	55,763	59,773	59,969	62,950	71,114	81,171	85,148	89,296	93,634	97,730	102,522	107,528	112,801
Total Operating Expenses	43,862	47,046	48,997	50,808	54,249	58,499	60,630	62,869	65,192	67,603	70,105	72,701	75,396
Net Operating Income	11,901	12,727	10,973	12,142	16,865	22,671	24,518	26,427	28,442	30,127	32,417	34,827	37,406
Non Operating Income	3,441	3,110	2,367	2,558	2,587	2,691	2,785	2,397	2,524	2,621	2,780	3,020	3,348
Total Income Before Debt Service													
and Capital Expenses	15,342	15,838	13,340	14,700	19,452	25,363	27,303	28,824	30,966	32,748	35,197	37,847	40,754
Debt Service													
HFS Debt Service	5,661	5,983	6,214	6,204	6,210	6,213	5,647	5,645	5,640	5,644	5,639	5,639	5,639
Phase 1 Debt Service		-	532	3,614	7,904	8,941	11,778	12,498	13,825	13,834	13,832	13,834	13,833
Total Debt Service	5,661	5,983	6,746	9,818	14,114	15,154	17,425	18,143	19,465	19,478	19,471	19,472	19,471
HFS Debt Service Coverage	2.71	2.65	1.98	1.50	1.38	1.67	1.57	1.59	1.59	1.68	1.81	1.94	2.09
Total System Debt Service Coverage (2)	1.77	1.83	1.60	1.39	1.34	1.57	1.51	1.54	1.56	1.64	1.75	1.87	2.00
Capital Expenses	5,287	6,962	4,800	4,316	4,333	4,351	4,368	4,387	8,950	8,970	8,990	9,011	9,032
Income after Debt Service													
and Capital Expenses	4,395	2,893	1,793	566	1,005	5,858	5,510	6,294	2,550	4,300	6,736	9,364	12,250
Beginning Reserve Balance	8,077	12,472	15,365	17,158	17,724	18,729	24,586	30,096	36,390	38,940	43,240	49,976	59,340
Plus Income after Debt Service and Cap Ex.	4,395	2,893	1,793	566	1,005	5,858	5,510	6,294	2,550	4,300	6,736	9,364	12,250
Ending Reserve Balance	12,472	15,365	17,158	17,724	18,729	24,586	30,096	36,390	38,940	43,240	49,976	59,340	71,590
Reserve Balance Distribution													
Repair & Replacement Fund	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Facility Improvement Fund	8,148	10,653	12,085	12,260	12,847	18,258	23,653	30,088	32,769	37,188	44,033	53,488	65,804
Retail and Remote Food Fund	1,325	1,712	2,073	2,464	2,882	3,329	3,443	3,302	3,171	3,052	2,943	2,851	2,786
Total Reserve	12,472	15,365	17,158	17,724	18,729	24,586	30,096	36,390	38,940	43,240	49,976	59,340	71,590
HFS Total Debt Outstanding	61,330	65,348	85,981	168,189	211,255	214,766	209,414	203,697	197,702	191,391	184,767	177,816	170,514

NOTES:

(1) Includes Housing and Dining System and Retail and Remote

(2) Includes debt service for Housing and Dining System, Retail and Remote, and Public Private Partnerships

Attachment 4 - Stress Tests

Stress Test #1: Occupancy Levels

Assumptions: Occupancy is the lowest possible to still meet 1.25 minimum coverage in years 2011-2014. Thereafter, occupancy escalates to Base Case by 2020. All expenses remain the same, except residential food, which is adjusted to reflect lower occupancy.

	2010	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
HFS Net Operating Income	13,340	12,250	17,658	18,984	21,800	23,812	25,942	27,831	30,483	33,455
Total Debt Service	6,746	9,818	14,114	15,154	17,425	18,143	19,465	19,478	19,471	19,472
Debt Service Coverage	1.98	1.25	1.25	1.25	1.25	1.31	1.33	1.43	1.57	1.72
Income after Capital Expenses										
and Debt Service	1,793	(1,884)	(789)	(521)	615	1,282	(2,473)	(616)	2,023	4,972
Ending Reserve Balance	17,158	15,274	14,485	13,963	14,578	15,860	13,386	12,770	14,792	19,765
Occupancy Rate	95.0%	88.8%	92.5%	85.2%	90.2%	91.0%	91.8%	92.6%	93.4%	94.2%

Stress Test #2: Rate Increases

Assumptions: Current housing rates increase from 2011-2014 at 4% annually. Thereafter, rate increases escalate in a straight line until they reach Base Case of 6% by 2020.

	2010	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
HFS Net Operating Income	13,340	14,200	17,751	21,857	22,819	23,408	24,670	25,690	27,409	29,434
Total Debt Service	6,746	9,818	14,114	15,154	17,425	18,143	19,465	19,478	19,471	19,472
Debt Service Coverage	1.98	1.45	1.26	1.44	1.31	1.29	1.27	1.32	1.41	1.51
Income after Capital Expenses										
and Debt Service	1,793	65	(696)	2,352	1,025	878	(3,746)	(2,758)	(1,052)	951
Ending Reserve Balance	17,158	17,223	16,527	18,879	19,905	20,782	17,036	14,278	13,227	14,178

Stress Test #3: Occcupancy Levels and Rate Increases - "Perfect Storm"

Assumptions: Current housing rates increase from 2011-2014 at 4% annually. Thereafter, rate increases escalate in a straight line until they reach Base Case of 6% by 2020. Also, occupancy is at 85% in 2011 and escalates to Base Case by 2020.

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
HFS Net Operating Income	13,340	10,301	13,154	16,354	16,772	17,268	18,558	19,740	21,727	24,154
Total Debt Service	6,746	9,818	14,114	15,154	17,425	18,143	19,465	19,478	19,471	19,472

F-7.4/205-09 5/14/09

Debt Service Coverage Income after Capital Expenses	1.98	1.05	0.93	1.08	0.96	0.95	0.95	1.01	1.12	1.24
and Debt Service	1,793	(3,934)	(5,193)	(3,151)	(5,022)	(5,262)	(9,858)	(8,708)	(6,734)	(4,329)
Ending Reserve Balance	17,158	13,224	8,031	4,880	(142)	(5,404)	(15,261)	(23,969)	(30,703)	(35,033)
Occupancy Rate	95.0%	85.0%	86.1%	87.2%	88.3%	89.4%	90.6%	91.7%	92.8%	93.9%
	95.0%	85.0%	80.1%	87.2%	88.3%	89.4%	90.0%	91.7%	92.8%	93.9%

Navigating the Perfect Storm - Potential Management Action

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Reduce Operations and										
Administration Costs	-	4,300	4,400	4,600	4,800	4,900	5,100	5,300	5,500	5,700
Eliminate Planned Central										1
Services Project	-	-	-	-	225	600	1,300	1,300	1,300	1,300
Reduce Capital Expenses	-	2,100	2,100	2,100	2,100	2,100	4,500	4,500	4,500	4,500
Total Expense Reductions	-	6,400	6,500	6,700	7,125	7,600	10,900	11,100	11,300	11,500
HFS Net Operating Income after										
Expense Reductions	13,340	16,701	19,654	23,054	23,897	24,868	29,458	30,840	33,027	35,654
Total Debt Service	6,746	9,818	14,114	15,154	17,425	18,143	19,465	19,478	19,471	19,472
Debt Service Coverage	1.98	1.70	1.39	1.52	1.37	1.37	1.51	1.58	1.70	1.83
Income after Capital Expenses										
and Debt Service	1,793	2,566	872	3,198	1,510	1,353	(661)	669	2,823	5,407
Ending Reserve Balance	17,158	19,724	20,597	23,795	25,305	26,658	25,996	26,665	29,488	24,894
-										
Occupancy Rate	95.0%	85.0%	86.1%	87.2%	88.3%	89.4%	90.6%	91.7%	92.8%	93.9%

STUDENT HOUSING | WEST CAMPUS UNIVERSITY OF WASHINGTON

14 May 2009



Board of Regents, May 14, 2009

Student Housing Goals and Desired Outcomes

- Provide students with a memorable and life-shaping undergraduate experience.
- Create programs and spaces that will provide residents with a significantly higher quality of life and a greatly enhanced living/learning experience.
- □ Create community environments that maximize safety and security for residents both in and adjacent to the residential buildings.
- Enhance the quality of the residential facilities through sustainable renovation and new construction.
- Increase availability of on-campus housing in order to accommodate a higher percentage of the student population.





17 APRIL 2009



Environments that maximize safety and security

High quality program space that enhances the living/learning experience

LEED Gold and AIA 2030 Challenge

□An urban village which will influence development in the **University District**

Performance and value through fiscally responsible design solutions





Phase I Scope

UW West Campus Housing Sites :: 4 Project Sites: 31, 32, 33, 35

Schedule

- :: 2011 Occupancy Site 33 Residential Hall Site 31 Apartments 619 Beds
- :: 2012 Occupancy Site 32 Residential Hall Site 35 Residential Hall 1,033 Beds

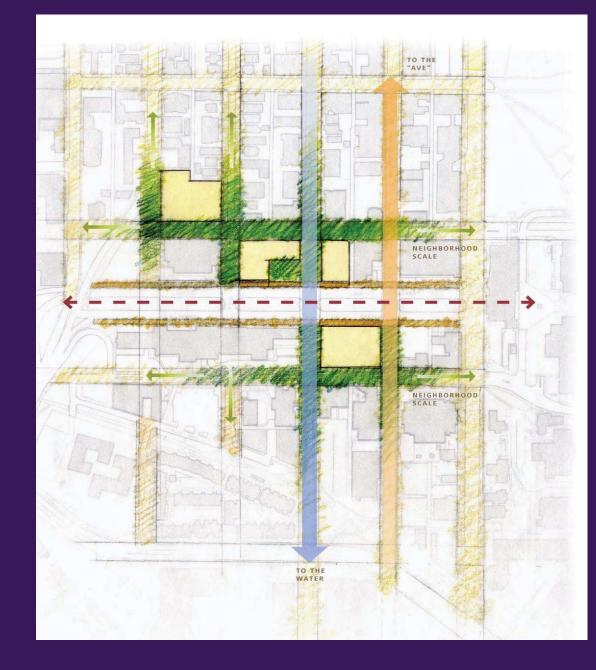
Total Residential Capacity :: 1,652 Beds



CAPITAL PROJECTS OFFICE

West

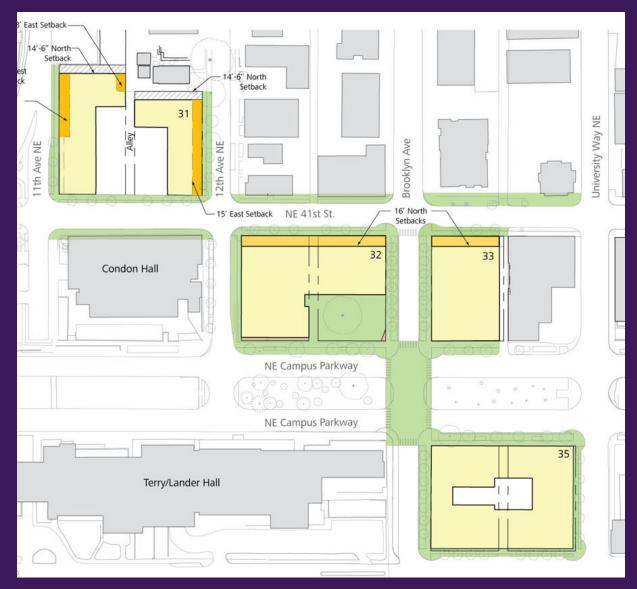
CAMPUS LANDSCAPE CONCEPT



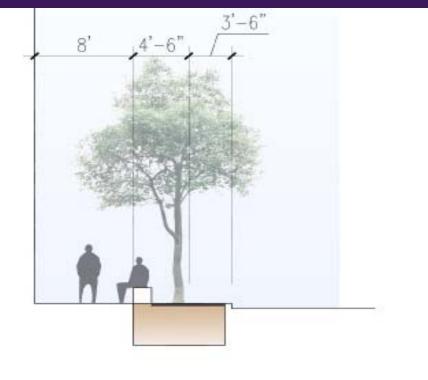


Board of Regents, May 14, 2009

WEST CAMPUS PUBLIC SPACE IMPROVEMENTS



CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities





CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities

WEST CAMPUS PUBLIC SPACE IMPROVEMENTS



Activating Uses

Campus Community

- :: 1101 Restaurant
- :: Café With Seating
- :: Drama Studio
- :: Espresso Stand
- :: Ticket Booth
- :: Urban Market

Residential Community

- :: Wellness Fitness Center
- :: Auditorium
- :: Live-Learn
- :: Computer Lab
- :: High Tech Games/Creative Room
- :: Music Practice Rooms
- :: Laundry
- :: Mailboxes
- :: Group Kitchens
- :: Group Lounges
- :: Resident Director Offices

Board of Regents, May 14, 2009



APITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON

POSSIBLE COLOR SCHEMES







Site 33

273 Beds

- :: 130 Double Occupancy Rooms
- :: 5 Single Occupancy Rooms
- :: 6 Efficiency Units
- :: 1 (2)-Bedroom Apartment

G1

- :: Residential Lobby
- :: Resource Area
- :: Rd Offices
- :: Classrooms

G2

- :: Lounges
- :: Group Kitchen
- :: Laundry
- :: Mail
- :: Retail (access from 41st)

CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities

SITE 33 :: VIEW FROM SOUTHWEST



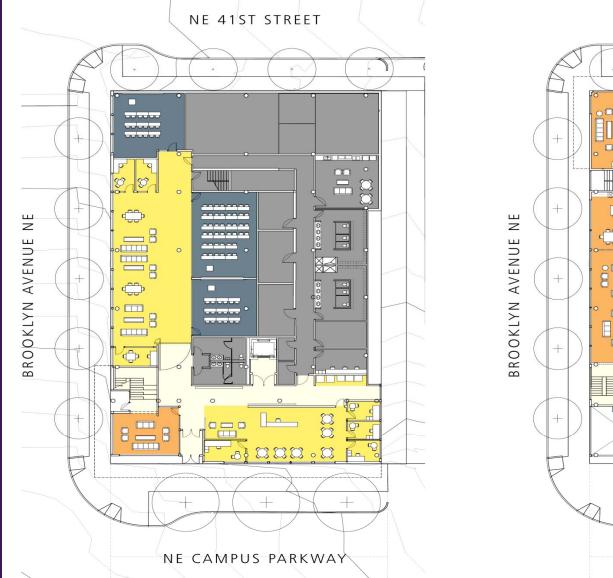


SITE 33 :: VIEW FROM NORTHWEST





SITE 33: G-1 & G-2 FLOOR PLAN



0 INC E 0000 6000 00 HD \diamond 0 +++0 8' 16' 32'

NE 41ST STREET

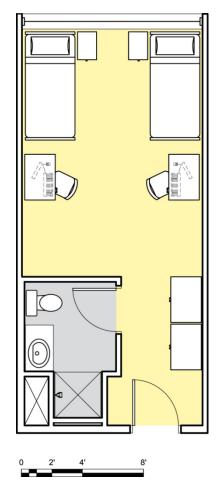


Student Housing Project, Phase I Board of Regents, May 14, 2009

Finance & Facilities

SITE 33: R-1 THROUGH R-5





Student Housing Project, Phase I Board of Regents, May 14, 2009

CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities



Site 31

346 Beds

:: 76 (4)-Bedroom Apartments :: 11 (2)-Bedroom Apartments

:: 20 Studio Apartments

G1

- :: Residential Lobby
- :: Lounges
- :: Laundry
- :: Mail
- :: Resident + Commuter Parking

G2

- :: Resident Parking
- :: Game Room

SITE 31 :: VIEW FROM SOUTHEAST





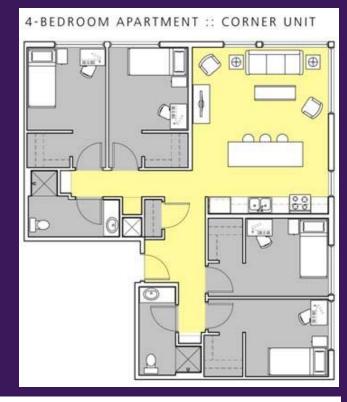
Board of Regents, May 14, 2009

SITE 31 :: VIEW FROM SOUTHWEST









4-BEDROOM APARTMENT



CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities

Student Housing Project, Phase I Board of Regents, May 14, 2009



CAPITAL PROJECTS OFFICE INIVERSITY of WASHINGTON

Finance & Facilities

Site 32

442 Beds

- :: 210 Double Occupancy Rooms
- :: 12 Single Occupancy Rooms
- :: 6 Efficiency Units
- :: 2 (2)-Bedroom Apartments

G1

- :: Health + Wellness Center
- :: Classrooms
- :: Drama Studio

G2

- :: Café
- :: Residential Lobby
- :: Lounges
- :: Group Kitchen
- :: Laundry
- :: Retail (access from 41st)
- :: Terrace



CAPITAL PROJECTS OFFICE UNIVERSITY of WASHINGTON Finance & Facilities

Site 35

591 Beds

- :: 285 Double Occupancy Rooms
- :: 11 Single Occupancy Rooms
- :: 6 Efficiency Units
- :: 2 (2)-Bedroom Apartments

G1

- :: HFS Offices
- :: Classrooms
- :: Bike Storage

G2

- :: 200-Seat Auditorium
- :: Espresso Stand
- :: Residential Lobby
- :: Lounges
- :: Group Kitchen
- :: Laundry
- :: Terrace

FINANCING PLAN



Board of Regents, May 14, 2009

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

<u>University of Washington Job Order Contract – Delegate Award of Construction</u> <u>Contract</u>

<u>RECOMMENDED ACTION</u>:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a Job Order Contract (JOC) to Centennial Contractors Enterprises, Inc. The maximum total contract amount for the cumulative value of all work orders shall not exceed \$4 million per year for a maximum of three years. Each work order is limited to a maximum of \$300,000 except that the University may issue two work orders not exceeding \$350,000 for each year of the contract.

CONTRACTUAL QUALIFICATION:

The University reserves the right to award a second contract to the next highest scoring applicant from this solicitation after the existing second JOC contract expires on June 26, 2009. If this right is exercised, a recommendation will be submitted to the Board of Regents at that time.

BACKGROUND:

JOC is a legislatively-approved, public works procurement tool that the University has had in place for the past 5 years. This contract shall provide indefinite delivery and indefinite quantity construction services for minor construction, renovation, repair and alteration projects. The current contract, established in 2007, expired on March 9, 2009. The new contract will have a two year term with the option to renew a third year. Individual work orders are anticipated to be in the \$90,000 to \$300,000 range.

In February 2009, the Capital Projects Office advertised for firms interested in providing JOC services. Eleven firms submitted qualifications, and the University selected six companies to interview. These firms were then invited to submit bids which consisted of coefficient markups for work to be performed at the University of Washington Seattle, Bothell and Tacoma campuses and associated sites.

The firm with the highest scoring proposal, resulting from the evaluation of the Request for Qualifications, the interview, and the submittal of a composite coefficient, was Centennial Contractors Enterprises, Inc., 5113 Pacific Highway East, Suite 1, Fife, Washington. Centennial and its staff has extensive experience in working on indefinite delivery/indefinite quantity and job order contracting projects around the country,

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

<u>University of Washington Job Order Contract – Delegate Award of Construction</u> <u>Contract (continued p. 2)</u>

including work on 40 university and college campuses. Centennial has been performing JOC and JOC-type work in the state of Washington since 1997.

Centennial was most recently one of two Job Order contractors for the University of Washington. Their work at the University has been completed safely and successfully. They have also provided a notable effort in diversity outreach in executing these projects for the UW. Other clients include the State of Washington Department of General Administration and the City of Seattle.

Funding will be provided by various sources on a project by project basis.

Attachment JOC RFQ Evaluation Form

Master averaging all evaluators	ഗ		င္ပ	Contractor	Dr.							
orm 5 Evalu	i iii	al Cont.	ennial	Builders	on Const.	Const	ey struction	ıchart	cher	struction	5	on
Evaluation Criteria		Glob	Cent	BNB	Burte	ннј	Bayle Cons	Schu	Leas Crute Lewi	CDK Cons	OPU	Seac
Qualifications (16 points total)	Possible Points						100001204001			1470 1224 1295		
Experience with limited design Projects	4	3.4	4	3.2	3.8	2.4	ω	ය .8	3.6	2.2	ω	1.6
Experience in Hospitals, Health Care Facilities,	л	0	4		4 4		ა ა				с л	ــــــــــــــــــــــــــــــــــــــ
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Experience with Unit Price Books	S 1	<u>ہ</u> ا	1 00	<u>- 1</u>	<u> </u>			1 4	<u>ה ר</u>		1 . 0	
Concept of proposal (14 points total)							0000000					
Corporate Organization	N	1.2	1.8	N	1.8	1.6	1.8	1.6	N	1.8	1.6	1.4
Project Organization	ហ	ω	3.8	3.6	3.8	3.2	3.6	4.2	4.8	2.4	3.4	2.2
Quality Control Procedures	N	1.4	1.6	N	1.6	1.6	1.8	1.6	1.8	1.6	1.6	0.8
Management of Subcontractors	ω	1.8	2.4	2.8	2.6	2	2.8	2.2	ω	2.4	1.8	1.8
Safety Procedures	N	1.6	1.8	N	1.8	1.4	2	2	1.8	Ν	1.8	_
Professional Personnel Ability	- <u>1</u> 5	7.4	11.4	12.2	10.6	9.2	10.8	10.8	13.2	9.6	10	6.8
Location	ω	2.2	2.8	ω	2.8	2.2	2.6	2.6	ယ	2.6	2.4	_
MWBE OUTREACH AND PARTICIPATION	7	4.4	5.4	4.8	5.4	5.2	σī	4.8	5.8	5.4	5.2	2.4
Workload/Capacity	G	2.4	4	4.4	3.8	2.6	4.2	4.2	4.6	3.6	4.4	2.2
Interview	20	×	15.6	14.4	13)	×	13	10	18.2 X	×		×
Final Proposals	20	×	20	00	8 X	Î	0	0	0 X	××		×
Total Points 100 Possible points		33.8	85.2	71.4	70	39.4	60	56.2	72.6	43.2	42.6	25.8
Compiled by				1/2 2	×				×	×	×	×
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F-8/205-09 5/14/09

VII. STANDING COMMITTEE

B. Finance, Audit, and Facilities

Internal Lending Program Quarterly Report

For information only.

See Attachment.

Average Cost of Debt 4.7%

Internal Lending Program Quarterly Report

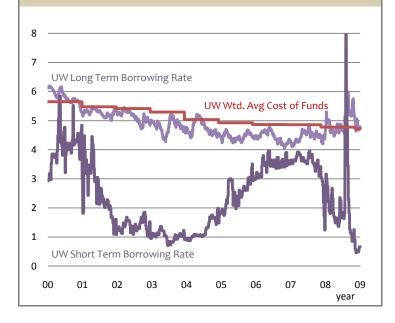
Quarter Ended March 31, 2009

(dollars in millions)

Internal Lending Rate 5.5%

Interest Rates

Short term rates have remained low and the yield curve continues to be steep, putting the ILP rate about 70 basis points above the long term external rate.



Internal Lending

There were no new loans authorized by the board this quarter. ILP construction draws through FY end are expected to be an additional \$34 million.

	As of 6/30/08	FYo9 to date	Total					
Approved Project Budge	et							
Internal Loans	207	54	261					
Cash	34	72	106					
Total Approved Budget	241	126	367					
Capital Expenditures Funded to Date								
Internal Loans	3	17	20					
Cash	13	26	39					
Total Funded to Date	16	43	59					

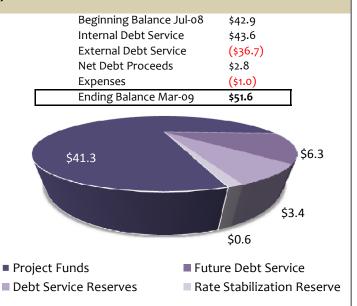
The UW did not borrow additional funds and made \$9 million in principal payments in the quarter ending 3/31/09. The UW plans to issue up to \$70M in long term debt within the next 4 months to fund projects.

Debt Issued to Fund ILP	lssued FY09	Total Outstanding	Wtd. Avg Rate	Wtd. Avg Maturity (yrs)
Commercial Paper	30	30	0.7%	0.01
Variable Rate	0	0	n/a	n/a
Fixed Rate	0	549	4.7%	14.0
ILP Total	30	579	4.5%	13.3
Non-ILP Debt	0	385	5.1%	13.0
Total Debt	30	964	4.7%	13.2
Note: EYoo authorized d	eht remainir	ng \$70M of \$100M	Λ	

Note: FY09 authorized debt remaining \$70M of \$100M

Cash Position

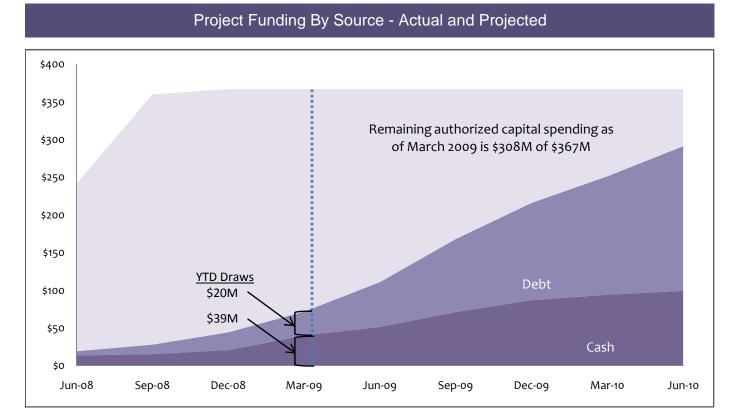
The majority of ILP balances are restricted project funds and debt service reserves. With less than one year since inception, the ILP has very little in rate stabilization reserves.



Internal Lending Program - Approved Funding

Project Name	Date Approved	Debt	Cash	Total Approved Budget	Spent to Date (all sources)
West Campus Garage Addition	Oct-07	3	15	18	71%
UWMC Expansion	Feb-o8	156	9	165	8%
AAALAC Projects	Mar-o8	25	3	28	22%
Pediatric Dentistry	Mar-o8	11	6	17	0%
Tower Improvements	Mar-o8	13	0	13	77%
J-Wing	Jul-08	16	8	24	1%
PACCAR Business School	Jul-08	30	65	95	13%
AAALAC Budget Increase	Nov-08	7	0	7	0%
Total		261	106	367	16%

Projects completed this quarter that are no longer shown: Cavalier Acquisition (\$6M) & 4545 ESCO (\$4M).



VII. STANDING COMMITTEE

B. Finance, Audit, and Facilities

UW Medicine Credit Report Update

For information only.

This will be an oral report.

UP-1

V. REPORT OF THE UNIVERSITY PRESIDENT

Proposed Fiscal Year 2010 Operations and Capital Budgets and Tuition 2009-2010

For information only.

Attachments:

Background Information Related to Proposed Tuition Increases for Academic Year 2009-10

Proposed FY 2010 Operating and Capital Budgets

Content of This Item

The proposed fiscal year 2010 University of Washington budget will be discussed in the May, 2009 meeting of the Board of Regents. As part of that discussion, additional background information relating to the proposed tuition increases for the 2009-10 academic year is provided within this item.

Broad Context

Decisions about level of tuition need to be considered in the context of the University's current competitive funding situation. Funding for the University of Washington must be set at a competitive level if the University is to continue to provide a high quality education to students and to address the vision and goals set for the institution.

The bulk of the University of Washington's core educational funding comes from the combination of state appropriations and tuition paid by students. In fiscal year 2009, 58 percent of core educational funding is from state appropriations and 42 percent is from tuition paid by students. Both the University of Washington's state funding per student FTE and its tuition are below that of our competitor institutions.

In order for the University of Washington to reach a competitive funding level, both state appropriations and our tuition need to increase as these two funding sources are interrelated. To illustrate, if state support for the University of Washington continues to lag behind the level of state support for our competitors, the University of Washington's tuition would need to be above that of competitor institutions in order for total funding per student FTE to reach a competitive level.

During the 2007 legislative session, the Legislature enacted Second Senate Substitute Bill (SSSB) 5806 which implements the major higher education recommendations resulting from the Governor's Washington Learns Initiative. Specifically, the bill:

- Establishes the "Global Challenge States" as the official benchmark for comparing per student funding for higher education institutions in the state.
- Sets a goal of bringing per student funding for all higher education institutions to at least the 60th percentile of peer schools in the Global Challenge States within at least ten years.
- Imposes a cap on tuition increases for resident undergraduates of no more than 7 percent per year through the 2016-17 academic year.
- Requires tuition statements for public colleges to clearly display the state taxpayer subsidy along with other relevant costs.

Based on this legislation, the state Office of Financial Management was directed to develop funding goals for higher education institutions. In 2008-09, the UW's per student funding level lagged behind our competitors in the Global Challenge States by almost \$2,000 per student.

The financial circumstances that the state legislature found itself in during the 2009 legislative session in effect suspended any implementation of SSSB 5806. The UW's state funding for FY 2010 was reduced substantially. In addition, in the 2009 legislative session the state legislature changed the undergraduate resident tuition increase cap in SSSB 5806 for Fiscal Year 2010 and Fiscal Year 2011; specifically, the UW was authorized to increase undergraduate resident tuition in each of these fiscal years by up to 14%.

Background

On May 12, 2003, the state legislature passed Engrossed Substitute Senate Bill (ESSB) 5448 giving the Board of Regents authority to set tuition for all tuition categories except undergraduate resident tuition. The bill granted tuition setting authority for a six year time period, through the 2008-09 academic year.

During the 2009 legislative session, the state legislature passed SSB 5734 which gives the Board of Regents authority to set tuition for all tuition categories except undergraduate resident tuition. This bill extended tuition setting authority for a four year time period, through the 2012-13 academic year.

The Board of Regents first utilized this tuition setting authority in June 2003 when it established tuition rates for the 2003-04 academic year for the undergraduate non-resident category and for all of the graduate and professional tuition categories. Because ESSB 5448 did not pass until early May, the Board of Regents was not able to have an extensive discussion of tuition setting policy as part of the adoption of the university's fiscal year 2004 budget.

The Board of Regents had an extensive discussion of tuition setting policy in February and March 2004 as part of the adoption of tuition rates for the 2004-05 academic year. This discussion was revisited in February 2005 when proposed tuition rates for the 2005-06 academic year were considered. During the process of adopting the University of Washington's fiscal year 2006 budget, the President recommended, and the Board of Regents agreed, to move the discussion and approval of tuition rates for fiscal year 2007 and subsequent years to May and June, after the state legislative session was completed.

For the tuition comparisons included in this document, the University of Washington continues to compare itself to institutions included in the Higher Education Coordinating Board 24 comparison group for consistency with past presentations. There are only ten universities on the list of Global Challenge State peer institutions, so overall it is a much smaller comparison group. In addition, many of these ten universities do not have all of the academic programs offered by the University of Washington, so for some tuition comparisons, the comparison groups are quite small.

Supporting Information in Appendices

Supporting tuition-related information is provided in appendices at the end of this information item:

Appendix 1:	Current Tuition Category Structure
Appendix 2:	Factors Considered When Tuition Increases are Proposed
Appendix 3:	Tuition and Fee Waiver Summary for Academic Years 2003-04 through 2008-09
Appendix 4:	Financial Aid Grant Summary for Fiscal Years 2004 Through 2008
Appendix 5:	Financial Aid Grants from Gift/Endowment Funds for Fiscal Years 2004 through 2008
Appendix 6:	Loan Debt at Graduation (for Various Degree Categories) For Academic Years 2003-04 through 2007-08
Appendix 7:	Annual Tuition and Fee Comparison (summary) for Academic Years 2004-05 through 2008-09
Appendix 8:	Annual Tuition and Fee Comparison for Academic Years 2004-05 through 2008-09
Appendix 9:	State Funding Per Student FTE for Academic Year 2006-07

A few comments on some of the data included in these appendices are provided below.

Comments on Appendix 3

Information on tuition and fee waivers that were awarded over the fiscal year 2004 through 2008 time period is shown in Appendix 3. Note that in fiscal year 2008, a total of \$71,720,085 in tuition and fees was waived with \$58,390,159 (82 percent of the total) going to graduate/professional students and \$13,329,926 (18 percent of the total) going to undergraduate students. Over this five-year time period, the amount of tuition and fees waived increased by \$25,875,723.

Comments on Appendix 4

State law requires that 3.5 percent of the tuition dollars actually collected be used to provide financial aid grants to students. Information on the total amount of financial aid grants provided over the fiscal year 2004 through 2008 time period is provided in Appendix 4. In fiscal year 2008, \$7,589,582 in financial aid grants were provided to undergraduate students and \$3,466,647 to graduate and professional students for a total amount of financial aid grants of \$11,056,229. Over this five year period, the amount of

financial aid grants from this source of funds increased by \$3,998,275, a 64 percent increase over the five year period!

Comments on Appendix 5

Financial aid grants are provided to many students through gift/endowment funds. Information on the total amount of financial aid grants from gift/endowment funds by tuition category in fiscal years 2004 through 2008 is provided in Appendix 5. In fiscal year 2008, \$48,618,165 in financial aid grants were provided to students from gift/endowment funds with \$28,965,005 (60 percent) of this total going to undergraduate students. Over the same five year period, the amount of financial aid grants provided annually to students increased by \$18,061,668, a 63 percent increase. Financial aid grants provided to graduate and professional students grew significantly over this time period although the percentage increase slowed during fiscal year 2007.

Comments on Appendix 6

Information on loan debt at graduation for various degree categories is provided in Appendix 6, with six years of historical data shown in this table. A few comments on interpreting the information in Appendix 6 are needed. First, while both "mean" and "median" loan debt figures are presented, given the characteristics of the data the "median" loan debt figures are probably the best measure of average loan debt. Second, it is important to look at both the average loan debt and the percentage of students getting degrees in a particular category who graduate with debt.

For undergraduate students receiving degrees at the end of the 2007-08 academic year, median loan debt decreased by \$133 compared to an increase of \$400 in the previous year; the percentage of students graduating with debt decreased slightly to 48.1 percent compared to 48.7 percent the previous year. Students receiving degrees in most graduate and professional tuition categories saw increases in median loan debt for the 2007-08 academic year.

Comments on Appendices 7 and 8

Appendices 7 and 8 present tuition and fee comparisons with the Higher Education Coordinating (HEC) Board 24 comparison institutions. Note that when the HEC Board established this comparison group many years ago they used two criteria: 1) the institution had to be a "flagship" public university in the state it was located and 2) the institution had to have a medical school.

Appendix 7 presents five years of HEC Board 24 and University of Washington tuition and fee averages for each tuition category and displays the gap between the University of Washington and the comparison group. Appendix 8 provides more detailed information for each tuition category for the same period, with the tuition and fees for each of the HEC Board 24 comparison institutions shown as well as the average for the whole group. For the Undergraduate Resident and the Undergraduate Non-resident tuition categories, Appendix 8 also presents tuition and fee comparisons with the Global Challenge State comparison group.

Comments on Appendix 9

Information on the level of state funding per student FTE at the Higher Education Coordinating Board 24 comparison institutions for the 2006-07 academic year is provided in Appendix 9; this is the most recent year for which comparison data are available. The average state funding per student FTE at the HEC Board 24 comparison institutions for the 2006-07 academic year was \$12,118 per student FTE compared to the University of Washington average FTE of \$9,585 for the same year. In the 2006-07 academic year, the HEC Board 24 comparison group institutions on average received \$2,533 more in state funding per student FTE than did the University of Washington.

Appendix 1

Current Tuition Category Structure

The UW currently has a number of tuition categories and there is a resident/non-resident distinction within each category. The tuition categories are:

Undergraduate Graduate Tier I Graduate Tier II Graduate Tier III Public Affairs Master Business Administration Master Nursing Master and Doctor of Nursing Practice Doctor of Pharmacy Law Master and Professional Medical and Dental Professional

In the Business Administration Master and Nursing Master categories, there are some differences in tuition levels across the Seattle, Bothell and Tacoma campuses. The Board of Regents also establishes tuition rates for post baccalaureate and non-matriculated students.

The current graduate tuition "tier" categorizations are listed below. The tier categorizations for some masters programs recognize differences in the cost of some programs and in the personal value of the degree to the graduates.

<u>Tier I</u>	All PhD students Master degrees not specified below
<u>Tier II</u>	Education masters Forest Resources masters Non-professional School of Medicine masters
	Ocean & Fishery Sciences masters [Master of Marine Affairs (GTTL) and Master of Marine Affairs]
<u>Tier III</u>	Architecture & Urban Planning masters Information School masters UW/Tacoma Masters in Computing and Software Systems Public Health & Community Medicine masters

Appendix 2

Factors Considered When Tuition Increases are Proposed

As has been discussed with the Board of Regents over the last few years, a variety of factors are considered when tuition increases are proposed. The factors considered when proposing tuition increases include, but are not limited to:

• What is the institution's current competitive funding situation?

Tuition is a significant component of the funding that supports the UW's Core Education Budget. Decisions about proposed tuition increases need to be linked to decisions that the state makes on the level of General Fund support for the UW. In order to offer competitive programs, the UW must be competitively funded. Both General Fund support and student-paid tuition need to increase; how much tuition will increase depends on General Fund support increases. Greater increases in General Fund support put less pressure on tuition increases, smaller increases in General Fund support put more pressure on tuition.

- What is the program's quality goal and is it achieving that goal?
- What does it cost to deliver the program?
- What is the program's current competitive position?
- What is the value of the program to students?
- What is the market demand for graduates of the program?
- What is the student demand for the program?
- What is the average loan debt of students graduating from the program?
- How much financial aid are colleges/schools able to offer students in their programs?
- To what extent can we make tuition predictable for students?

These factors are not considered on any formulaic basis, but rather evaluated more subjectively as whole.

University of Washington TUITION AND FEE WAIVER SUMMARY

Academic Years 2003-04 through 2007-08

Waiver Category	2003-04	2004-05	2005-06	2006-07	2007-08
Graduate/Professional					
TA/RA NonResident Differential	21,616,344	23,623,052	27,393,122	30,470,951	31,258,697
TA/RA Operating Fee	10,287,728	12,593,165	13,973,640	14,998,019	15,846,985
WWAMI Interstate Agreement	2,704,099	3,120,122	3,357,441	3,682,548	4,238,790
4% Merit/Need Graduate/Professional	2,745,596	2,943,716	3,187,351	3,674,768	4,174,836
Grad/Prof Residency Classification	0	0	953,606	1,571,654	2,510,382
Over 18 Credit Hours	176,933	199,091	183,435	205,025	221,275
WICHE Prof Student Exchange	125,828	125,034	115,614	121,645	139,194
Subtotal	37,656,528	42,604,180	49,164,209	54,724,610	58,390,159
Undergraduate					
4% Merit/Need Undergraduate	4,929,501	5,466,902	5,876,688	6,344,737	7,197,440
ICA Gender Equity	1,356,673	1,460,173	1,584,626	1,704,282	1,849,894
International Exchange	1,176,884	1,500,783	1,635,073	1,838,026	2,003,026
University Faculty/Staff	452,339	496,233	389,853	450,042	631,860
Veteran, WNG, Child/Spouse (Inj/MIA)	0	0	239,370	712,142	1,458,374
Washington Achievement Award	154,500	158,610	233,832	252,500	116,502
Faculty/Staff Dependents	69,011	74,120	45,433	68,129	35,811
Children of Police/Firefighters	23,347	27,888	23,502	42,650	37,019
SE Asia Veteran	6,083	6,674	2,273	0	0
Persian Gulf Veteran	15,283	3,887	2,447	0	0
Child of POW/MIA	4,213	0	0	0	0
Subtotal	8,187,834	9,195,270	10,033,097	11,412,507	13,329,926
TOTAL	45,844,362	51,799,450	59,197,306	66,137,117	71,720,085

This data does NOT include summer quarter waivers

Appendix 4

University of Washington FINANCIAL AID GRANT SUMMARY

Fiscal Years 2004 through 2008

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Undergraduate	4,688,935	5,443,672	5,478,112	6,252,639	7,589,582
Graduate	2,369,019	2,702,808	2,844,617	3,082,126	3,466,647
TOTAL	7,057,954	8,146,480	8,322,729	9,334,765	11,056,229

This data does NOT include summer quarter financial aid Financial aid represents 3.5 percent of actual collected tuition

Appendix 5

University of Washington FINANCIAL AID GRANTS FROM GIFT/ENDOWMENT FUNDS Fiscal Years 2004 through 2008

Degree	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Business Administration (graduate)	974,136	2,250,804	3,383,930	2,479,498	3,255,969
Dentistry (doctor)	116,450	147,600	204,771	248,177	247,550
Law (juris doctor)	769,935	527,688	661,405	655,275	1,028,775
Medicine (doctor)	1,426,673	1,512,833	1,511,945	1,591,245	1,996,817
Nursing (graduate)	291,717	358,980	417,371	474,181	660,423
Pharmacy (doctor)	220,093	224,698	228,896	263,268	273,781
All Other Graduate Programs	8,178,762	8,622,930	10,302,696	11,324,498	12,189,844
Undergraduate	18,578,731	21,999,077	22,724,462	25,840,769	28,965,005
TOTAL	30,556,497	35,644,610	39,435,476	42,876,911	48,618,165

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Appendix 6 University of Washington LOAN DEBT AT GRADUATION

Bachelor Degrees

Academic Year	Total Students	Students with Loan Debt	Percentage with Loan Debt	Mean Debt at Graduation	Median Debt at Graduation
2007-08	7646	3,679	48.1	16,481	13,625
2006-07	7,789	3,796	48.7	16,116	13,758
2005-06	7,771	3,749	48.2	15,948	13,358
2004-05	8,005	4,019	50.2	15,669	13,356
2003-04	7,787	3,880	49.8	15,210	13,364

Graduate Degrees*

Academic Year	Total Students	Students with Loan Debt	Percentage with Loan Debt	Mean Debt at Graduation	Median Debt at Graduation
2007-08	2,909	1,541	53.0	36,369	28,298
2006-07	2,894	1,563	54.0	36,619	30,000
2005-06	2,941	1,411	48.0	36,735	30,224
2004-05	2,787	1,480	53.1	33,258	27,557
2003-04	2,704	1,394	51.6	31,835	26,283

*Master and PhD degrees in fields other than Medicine, Dentistry, Law, Nursing, Pharmacy and Business

Medicine Degrees

Academic Year	Total Students	Students with Loan Debt	Percentage with Loan Debt	Mean Debt at Graduation	Median Debt at Graduation
2007-08	169	156	92.3	118,809	129,187
2006-07	166	145	87.3	106,083	114,441
2005-06	183	173	94.5	104,656	110,205
2004-05	158	151	95.6	91,276	99,207
2003-04	174	154	88.5	85,953	90,311

Dentistry Degrees

Academic Year	Total Students	Students with Loan Debt	Percentage with Loan Debt	Mean Debt at Graduation	Median Debt at Graduation
2007-08	51	49	96.1	144,328	146,409
2006-07	56	52	92.9	143,154	145,254
2005-06	53	50	94.3	130,149	133,273
2004-05	54	49	90.7	113,128	119,630
2003-04	51	48	94.1	97,257	101,847

University of Washington LOAN DEBT AT GRADUATION

Law Degrees

		Students	Percentage	Mean Debt	Median Debt
Academic	Total	with	with	at	at
Year	Students	Loan Debt	Loan Debt	Graduation	Graduation
2007-08	168	133	79.2	68,662	66,523
2006-07	178	145	81.5	65,507	65,846
2005-06	176	140	79.5	64,206	64,400
2004-05	162	145	89.5	57,637	54,646
2003-04	175	150	85.7	47,068	47,739

Nursing Degrees

		Students	Percentage	Mean Debt	Median Debt
Academic	Total	with	with	at	at
Year	Students	Loan Debt	Loan Debt	Graduation	Graduation
2007-08	142	81	57.0	38,846	33,586
2006-07	165	79	47.9	38,298	32,595
2005-06	127	55	43.3	32,157	30,930
2004-05	141	61	43.3	30,617	29,612
2003-04	142	62	43.7	25,687	22,168

MBA Degrees

		Students	Percentage	Mean Debt	Median Debt
Academic	Total	with	with	at	at
Year	Students	Loan Debt	Loan Debt	Graduation	Graduation
2007-08	415	176	42.4	32,705	33,854
2006-07	397	165	41.6	36,769	37,000
2005-06	414	169	40.8	38,013	37,218
2004-05	356	150	42.1	36,028	37,000
2003-04	394	149	37.8	31,819	33,812

Pharmacy Degrees

		Students	Percentage	Mean Debt	Median Debt
Academic	Total	with	with	at	at
Year	Students	Loan Debt	Loan Debt	Graduation	Graduation
2007-08	110	74	67.3	63,869	70,259
2006-07	90	75	83.3	69,762	72,510
2005-06	102	79	77.5	63,196	68,709
2004-05	96	72	75.0	54,112	51,890
2003-04	89	58	65.2	49,019	49,684

Appendix 7

University of Washington ANNUAL TUITION AND FEE COMPARISON SUMMARY UW and HECB 24 Universities

		Ac	ademic Year		
Tuition Category	2004-05	2005-06	2006-07	2007-08	2008-09
Undergraduate Resident					
HEC BOARD 24 Group Average	6,592	7,041	7,532	8,093	8,665
University of Washington	5,286	5,610	5,985	6,385	6,802
Gap	1,306	1,431	1,547	1,708	1,863
.					
Undergraduate Nonresident	10 (12	10 (52	20 7 4	22.065	00 107
HEC BOARD 24 Group Average	18,613	19,653	20,764	22,065	23,137
University of Washington	17,916 697	19,907	21,283	22,131	23,219
Gap	097	(254)	(519)	(66)	(82)
Graduate Resident					
HEC BOARD 24 Group Average	7,842	8,509	9,059	9,420	10,043
University of Washington	7,616	8,257	8,818	9,417	10,045
Gap	226	252	241	3	(4)
Cup			- 11	Ŭ	(•)
Graduate Nonresident					
HEC BOARD 24 Group Average	18,390	19,252	19,862	20,489	21,302
University of Washington	17,816	19,307	20,641	21,464	22,519
Gap	574	(55)	(779)	(975)	(1,217)
MBA Resident					
HEC BOARD 24 Group Average	14,581	16,737	17,590	18,611	20,528
University of Washington	12,616	15,287	17,825	19,843	21,782
Gap	1,965	1,450	(235)	(1,232)	(1,254)
MBA Nonresident					
HEC BOARD 24 Group Average	24,361	26,771	27,950	29,119	30,626
University of Washington	21,516	25,224	27,525	29,543	32,452
Gap	2,845	1,547	425	(424)	(1,826)
PharmD Resident					
HEC BOARD 24 Group Average	11 091	12 429	14 426	15 210	16,376
University of Washington	11,981	13,428	14,436 12,262	15,319 13,454	· ·
Gap	10,216 1,765	11,177 2,251	2,174	13,454	14,754 1,622
Gap	1,705	2,231	2,174	1,005	1,022
PharmD Nonresident					
HEC BOARD 24 Group Average	24,413	26,048	27,682	28,763	30,157
University of Washington	19,716	21,627	23,757	26,098	28,663
Gap	4,697	4,421	3,925	2,665	1,494
1					

University of Washington ANNUAL TUITION AND FEE COMPARISON SUMMARY

UW and HECB 24 Universities

		Ac	ademic Year		
Tuition Category	2004-05	2005-06	2006-07	2007-08	2008-09
Law Resident				40.400	••••••
HEC BOARD 24 Group Average	15,050	16,490	17,711	19,192	20,990
University of Washington	13,516	14,807	16,255	17,846	19,585
Gap	1,534	1,683	1,456	1,346	1,405
Law Nonresident					
HEC BOARD 24 Group Average	26,247	27,932	29,550	31,297	33,597
University of Washington	19,816	21,737	23,878	26,231	28,809
Gap	6,431	6,195	5,672	5,066	4,788
	,	,	,	,	,
Dentistry Resident					
HEC BOARD 24 Group Average	18,947	20,923	22,397	24,230	27,084
University of Washington	13,316	14,459	15,872	17,425	19,122
Gap	5,631	6,464	6,525	6,805	7,962
Dentistry Nonresident					
HEC BOARD 24 Group Average	36,996	38,574	40,626	42,792	46,702
University of Washington	31,516	34,297	37,694	41,429	45,527
Gap	5,480	4,277	2,932	1,363	1,175
Medicine Resident	20.125	21 505	22 720	04 479	26.242
HEC BOARD 24 Group Average	20,135	21,595	22,739	24,478	26,243
University of Washington	13,316	14,459	15,872	17,425	19,122
Gap	6,819	7,136	6,867	7,053	7,121
Medicine Nonresident					
HEC BOARD 24 Group Average	36,519	37,450	39,263	40,912	43,381
University of Washington	31,516	34,297	37,694	41,429	45,527
Gap	5,003	3,153	1,569	(517)	(2,146)

Appendix 8

Annual Tuition and Fee Comparison University of Washington and Global Challenge States

Tuition Category	UNDERGRADUATE RESIDENT
Academic Year	2008-09

	2008-09
	Tuition and Fees
Rutgers University	11,540
University of Virginia	9,490
University of Connecticut	9,338
University of Massachusetts	9,131
University of California Davis	8,639
University of California San Diego	8,056
University of California Irvine	8,050
University of Maryland College Park and Baltimore	8,005
University of California Los Angeles	7,554
University of Colorado Boulder and Denver	7,278
University of Washington	6,802

University of Washington Ranking	11 of 11
Global Challenge Group Average	8,708
Global Challenge States Median	8,056

University of Washington tuition and fees would have to increase by \$1,906 to be at the average level of this comparison group.

NOTE: These data are accurate as of midNovember 2008. Due to the economic situation of many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and Global Challenge States

Tuition Category	UNDERGRADUATE NONRESIDENT
Academic Year	2008-09

	2008-09
	Tuition and Fees
University of Connecticut	48,100
University of Virginia	29,608
University of California Davis	29,247
University of California San Diego	28,663
University of California Irvine	28,654
University of California Los Angeles	28,150
University of Colorado Boulder and Denver	26,756
University of Washington	23,219
University of Maryland College Park and Baltimore	23,076
University of Massachusetts	21,729
Rutgers University	21,488

University of Washington Ranking	8 of 11	
Global Challenge Group Average	28,547	
GCS MEDIAN	28,150	
University of Washington tuition and fees would have to increase by \$6,112 to be		
at the average level of this comparison group.		

NOTE: These data are accurate as of midNovember 2008. Due to the economic situation of many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	UNDERGRADUATE RESIDENT	
Academic Year	2008-09	
		2008-09
		Tuition and Fees
Cornell University Contra	ct Colleges	20,364
University of Pittsburgh M	Main Campus	13,642
University of Michigan		11,738
University of Illinois Chic	ago	11,716
Michigan State University	,	10,690
University of Minnesota T	Swin Cities	10,634
University of Virginia		9,490
University of Cincinnati M	Main Campus	9,399
Ohio State University Ma	in Campus	8,679
University of California I	Davis	8,639
University of Missouri Co	olumbia	8,467
University of California S	an Diego	8,055
University of California I	rvine	8,046
Texas A&M University M	Iain Campus	7,844
University of Kentucky		7,736
University of Wisconsin 1	Madison	7,569
University of California L	os Angeles	7,554
University of Washington	n	6,802
University of Iowa		6,544
University of Hawaii at M	anoa	6,258
University of Arizona		5,542
University of North Caroli	ina	5,397
University of Utah		5,355
University of New Mexico	Albuquerque	4,832
University of Florida		3,777
University of Washington	0	18 of 25
HEC BOARD 24 Group A	Average	8,665

University of Washington tuition and fees would have to increase by \$1,863 to be at the average level of this comparison group.

NOTE: These data are accurate as of midNovember 2008. Due to the economic situation in many states, a number of instuitions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category Academic Year	UNDERGRADUATE NONRESIDENT 2008-09	
		2008-09
		Tuition and Fees
Cornell University Contract	et Colleges	35,404
University of Michigan		33,069
University of Virginia		29,790
University of California Da	avis	29,247
University of California Sa	n Diego	28,663
University of California Irv	vine	28,654
University of California Lo	os Angeles	28,150
Michigan State University		25,672
University of Illinois Chica	ago	24,106
University of Cincinnati M	ain Campus	23,922
University of Pittsburgh M	ain Campus	23,290
University of Washington	l	23,219
University of North Carolin	na	22,295
Texas A&M University Ma	ain Campus	22,184
Ohio State University Mai	n Campus	21,918
University of Wisconsin M	ladison	21,818
University of Iowa		20,658
University of Missouri Col	umbia	19,558
University of Arizona		18,676
University of Florida		18,392
University of Hawaii at Ma	anoa	16,914
University of Utah		16,670
University of Kentucky		15,884
University of New Mexico	Albuquerque	15,708
University of Minnesota T	win Cities	14,634
University of Washington HECB 24 Group Average	Ranking	12 of 25 23,137

University of Washington tuition and fee would have to decrease by \$83 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category Academic Year	GRADUATE RESIDENT 2008-09	
		2008-09
		Tuition and Fees
Cornell University Contra	ct Colleges	20,870
University of Michigan		16,541
University of Pittsburgh M	Iain Campus	16,462
University of Minnesota 7	Twin Cities	12,603
University of Cincinnati	Main Campus	12,354
University of Virginia		12,140
Michigan State University	7	11,300
University of California I	rvine	11,262
University of California I	Davis	10,616
Ohio State University Ma	iin Campus	10,440
University of California S	an Diego	10,076
University of Washingto	n	10,047
University of Wisconsin M	Madison	10,023
University of California L	os Angeles	9,670
University of Kentucky		8,360
University of Florida		8,191
University of Missouri Co	olumbia	8,154
University of Illinois Chic	cago	7,960
Texas A&M University M	Iain Campus	7,712
University of Iowa		7,436
University of North Carol	ina	6,693
University of Arizona		6,332
University of New Mexico	o Albuquerque	5,930
University of Hawaii at M	lanoa	5,590
University of Utah		4,327
University of Washington	Ranking	12 of 25
HECB 24 Group Average		10,043

University of Washington tuition and fees would have to decrease by \$4 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category Academic Year	GRADUATE NONRESIDENT 2008-09	
		2008-09
		Tuition and Fees
University of Michigan		33,255
University of Pittsburgh M	Iain Campus	28,686
University of California Ir	vine	26,268
University of California D	avis	25,624
Ohio State University Ma	in Campus	25,302
University of California S	an Diego	25,082
University of Wisconsin M	Aadison	24,944
University of California L	os Angeles	24,676
University of Washingto	n	22,519
University of Cincinnati M	Iain Campus	22,385
Michigan State University	,	22,310
University of Virginia		22,140
University of Florida		21,892
University of North Caroli	ina	21,091
Cornell University Contra	ct Colleges	20,870
University of Iowa		20,318
University of Minnesota T	Swin Cities	19,701
University of Missouri Co	lumbia	19,494
University of Arizona		18,969
University of Kentucky		17,228
University of Illinois Chic	ago	15,960
Texas A&M University M	lain Campus	14,456
University of New Mexico	o Albuquerque	14,059
University of Utah		13,578
University of Hawaii at M	anoa	12,950
University of Washington	Ranking	9 of 25
HECB 24 Group Average		21,302

University of Washington tuition and fees would have to decrease by \$1,217 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	MASTER OF BUSINESS ADMINISTRATION RESIDENT	
Academic Year	2008-09	
		2008-09
		Tuition and Fees
Cornell University Statuate	ory	NA
University of Virginia		40,500
University of Michigan		40,439
University of California Lo	os Angeles	31,851
University of Minnesota T	win Cities	28,413
University of California Ir	vine	27,815
University of California D	avis	26,504
University of California Sa	an Diego	25,962
Ohio State University Mai	n Campus	22,434
University of North Caroli	na	22,355
University of Washington	1	21,782
University of Pittsburgh M	lain Campus	21,660
University of Kentucky		20,560
Michigan State University		20,438
University of Utah		17,977
Texas A&M University M	ain Campus	17,976
University of Cincinnati M	Iain Campus	17,904
University of Arizona		15,832
University of Iowa		14,387
University of Illinois Chica	ago	13,318
University of Wisconsin N	Iadison	11,479
University of New Mexico	Albuquerque	9,056
University of Hawaii at Ma	anoa	8,934
University of Florida		8,191
University of Missouri Col	lumbia	8,154
University of Washington	Ranking	10 of 24
HECB 24 Group Average		20,528

University of Washington tuition and fees would have to decrease by \$1,254 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category MASTER OF BUSINESS ADMINISTRATION NONRESIDENT

Academic Year 2008-09

	2008-09
	Tuition and Fees
Cornell University Statuatory	NA
University of Virginia	45,500
University of Michigan	45,439
University of North Carolina	41,879
University of Minnesota Twin Cities	39,263
University of California Los Angeles	39,041
University of California Irvine	38,949
University of California Davis	38,749
University of California San Diego	37,443
Ohio State University Main Campus	37,323
University of Washington	32,452
University of Utah	31,747
University of Pittsburgh Main Campus	31,486
Michigan State University	29,152
University of Arizona	28,469
Texas A&M University Main Campus	28,092
University of Wisconsin Madison	26,568
University of Iowa	25,717
University of Cincinnati Main Campus	22,038
University of Florida	21,892
University of Illinois Chicago	21,318
University of Kentucky	20,560
University of Missouri Columbia	20,325
University of New Mexico Albuquerque	19,895
University of Hawaii at Manoa	13,542
	10 004
University of Washington Ranking	10 of 24
HECB 24 Group Average	30,626

University of Washington tuition and fees would have to decrease by \$1,826 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category Academic Year	DOCTOR OF PHARMACY RESIDENT 2008-09	
		2008-09
		Tuition and Fees
University of California Da	avis	NA
University of California Irv	vine	NA
University of California Lo	os Angeles	NA
Cornell University		NA
University of Hawaii at Ma	anoa	NA
Michigan State University		NA
Texas A&M University M	ain Campus	NA
University of Virginia		NA
University of California Sa	n Francisco	23,421
University of California Sa	n Diego	22,792
University of Pittsburgh M	ain Campus	20,310
University of Kentucky		19,376
University of Minnesota T	win Cities	19,329
University of Michigan		18,601
University of Iowa		18,050
University of Missouri Kan	nsas City	17,146
Ohio State University Main	n Campus	15,777
University of Washington	1	14,754
University of Arizona		14,632
University of Utah		13,466
University of North Caroli	na	13,462
University of Illinois Chica	ago	13,332
University of Wisconsin M	ladison	13,125
University of Florida		13,095
University of Cincinnati M	lain Campus	12,354
University of New Mexico	Albuquerque	10,126
University of Washington	Ranking	10 of 18
HECB 24 Group Average		16,376

University of Washington tuition and fees would have to increase by \$1,622 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	DOCTOR OF PHARMACY NO	NRESIDENT
Academic Year	2008-09	
		2008-09
		Tuition and Fees
University of California I		NA
University of California I		NA
University of California I	Los Angeles	NA
Cornell University		NA
University of Hawaii at M	Ianoa	NA
Michigan State University	У	NA
Texas A&M University M	Iain Campus	NA
University of Virginia		NA
University of Missouri Ka	ansas City	36,616
University of Florida		36,239
University of California S	San Francisco	35,666
University of Kentucky		35,270
University of California S	San Diego	35,037
University of Michigan		34,201
University of Iowa		32,686
Ohio State University Ma	in Campus	31,587
University of Minnesota	Twin Cities	30,717
University of North Carol	lina	29,797
University of Utah		28,742
University of Washingto	on	28,663
University of Arizona		27,269
University of New Mexic	o Albuquerque	26,381
University of Wisconsin	Madison	25,585
University of Pittsburgh N	Main Campus	24,320
University of Cincinnati I	Main Campus	22,383
University of Illinois Chie	cago	20,168
University of Washingtor	n Ranking	12 of 18
HECB 24 Group Average		30,157

University of Washington tuition and fees would have to increase by \$1,494 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category Academic Year	LAW RESIDENT 2008-09	
Academic Tear	2008-09	2008-09
		Tuition and Fees
University of California	Irvine	NA
University of California	San Diego	NA
University of Illinois Ch	*	NA
Michigan State Universi	ty	NA
Texas A&M University	Main Campus	NA
University of Michigan	-	41,499
University of Virginia		36,800
University of California	Los Angeles	31,103
University of California	Davis	28,515
University of MinnesotaTwin Cities		25,253
University of Pittsburgh Main Campus		24,122
Ohio State University Main Campus		20,892
University of Washington		19,585
University of Arizona		19,582
University of Cincinnati Main Campus		19,362
University of Iowa		17,916
University of Missouri C	Columbia	15,462
University of Kentucky		15,258
University of North Card	olina	15,045
University of Wisconsin	Madison	14,730
University of Hawaii at I	Manoa	14,720
University of Utah		13,624
University of Florida		12,352
University of New Mexi	co Albuquerque	11,593

University of Washington Ranking	8 of 19
HECB 24 Group Average	20,990

University of Washington tuition and fees would have to increase by \$1,405 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	LAW NONRESIDENT	
Academic Year	2008-09	
		2008-09
		Tuition and Fees
University of California Ir	vine	NA
University of California Sa	an Diego	NA
University of Illinois Chic	ago	NA
Michigan State University		NA
Texas A&M University M	ain Campus	NA
University of Michigan		44,499
University of Virginia		41,800
University of California L	os Angeles	41,624
University of California Davis		40,760
Ohio State University Main Campus		35,869
University of Minnesota Twin Cities		35,656
University of Iowa		34,684
University of Wisconsin Madison		34,654
University of Cincinnati Main Campus		33,764
University of Pittsburgh Main Campus		32,266
University of Arizona		32,219
University of Florida		31,704
University of Missouri Co	lumbia	29,496
University of Utah		29,134
University of Washington		28,809
University of North Caroli	na	27,863
University of Hawaii at M	anoa	26,624
University of Kentucky		26,436
University of New Mexico Albuquerque		25,693

University of Washington Ranking	15 of 19
HECB 24 Group Average	33,597

University of Washington tuition and fees would have to increase by \$4,788 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Academic Year2008-09 2008-09 Tuition and FeesUniversity of ArizonaNAUniversity of California DavisNAUniversity of California DavisNAUniversity of California San DiegoNAUniversity of California San DiegoNAUniversity of Cacinonati Main CampusNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of Minesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Sorae26,681Ohio State University Main Campus26,598University of Florida24,202University of Florida24,202University of Kentucky22,780University of Kentucky22,780University of Kentucky22,780University of North Carolina16,474	Tuition Category	DENTISTRY RESIDENT	
Tuition and FeesUniversity of ArizonaNAUniversity of California DavisNAUniversity of California IrvineNAUniversity of California San DiegoNAUniversity of California San DiegoNAUniversity of Cincinnati Main CampusNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of Minesota Twin Cities34,514University of Illinois Chicago29,166University of Michigan27,883University of Illinois Chicago26,681Ohio State University Main Campus26,598University of Ilowa26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	Academic Year	2008-09	
University of ArizonaNAUniversity of California DavisNAUniversity of California IrvineNAUniversity of California San DiegoNAUniversity of Cincinnati Main CampusNACornell UniversityNAOrnell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of Michigan27,883University of Illinois Chicago26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Kentucky22,780			2008-09
University of California DavisNAUniversity of California IrvineNAUniversity of California San DiegoNAUniversity of Cincinnati Main CampusNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNAUniversity of UtahNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Miscouri ColumbaNAUniversity of UtahNAUniversity of UtahNAUniversity of UtahNAUniversity of Misconsin MadisonNAUniversity of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Illinois Chicago29,166University of Jorda26,598University of Florida24,202University of Kentucky22,780University of Kentucky22,780University of Washington19,122			Tuition and Fees
University of California IrvineNAUniversity of California San DiegoNAUniversity of Cincinnati Main CampusNACornell UniversityNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNAUniversity of New Mexico AlbuquerqueNAUniversity of UtahNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Florida24,202University of Florida24,202University of Kentucky22,780University of Kentucky22,780University of Washington19,122	University of Arizona		NA
University of California San DiegoNAUniversity of Cincinnati Main CampusNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Pittsburgh Main Campus34,514University of Illinois Chicago29,166University of California Los Angeles28,093University of Iowa26,598University of Florida24,202University of Kentucky22,780University of Kentucky22,780University of Kentucky19,122	University of California D	Davis	NA
University of Cincinnati Main CampusNACornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of VirginiaNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Pittsburgh Main Campus34,514University of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Ilowa26,598University of Florida24,202University of Kentucky22,780University of Kentucky19,122	University of California In	vine	NA
Cornell UniversityNAUniversity of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of Mew Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of Michigan27,883University of Michigan26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Kentucky19,122	University of California S	an Diego	NA
University of Hawaii at ManoaNAMichigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of Michigan27,883University of Illinois Chicago26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Kentucky19,122	University of Cincinnati N	Iain Campus	NA
Michigan State UniversityNAUniversity of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Illinois Chago26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Kentucky19,122	Cornell University		NA
University of Missouri ColumbiaNAUniversity of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Illinois Chicago26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Hawaii at M	lanoa	NA
University of New Mexico AlbuquerqueNATexas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of State University of Florida19,122	Michigan State University	7	NA
Texas A&M University Main CampusNAUniversity of UtahNAUniversity of VirginiaNAUniversity of Visconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Missouri Columbia		NA
University of UtahNAUniversity of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of New Mexico Albuquerque		NA
University of VirginiaNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	Texas A&M University Main Campus		NA
University of Wisconsin MadisonNAUniversity of Wisconsin MadisonNAUniversity of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Utah		NA
University of Minnesota Twin Cities34,514University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Virginia		NA
University of Pittsburgh Main Campus34,448University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Wisconsin Madison		NA
University of Illinois Chicago29,166University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Minnesota Twin Cities		34,514
University of California Los Angeles28,093University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Pittsburgh Main Campus		34,448
University of Michigan27,883University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Illinois Chic	ago	29,166
University of Iowa26,681Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of California L	os Angeles	28,093
Ohio State University Main Campus26,598University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Michigan		27,883
University of Florida24,202University of Kentucky22,780University of Washington19,122	University of Iowa		26,681
University of Kentucky22,780University of Washington19,122	Ohio State University Ma	in Campus	26,598
University of Washington 19,122	University of Florida		24,202
	University of Kentucky		22,780
University of North Carolina 16,474	University of Washingto	n	19,122
	University of North Carol	ina	16,474

University of Washington Ranking	10 of 11
HECB 24 Group Average	27,084

University of Washington tuition and fees would have to increase by \$7,962 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	DENTISTRY NONRESIDENT
Academic Year	2008-09

	2008-09
	Tuition and Fees
University of Arizona	NA
University of California- Davis	NA
University of California- Irvine	NA
University of California-San Diego	NA
University of Cincinnati- Main Campus	NA
Cornell University	NA
University of Hawaii at Manoa	NA
Michigan State University	NA
University of Missouri- Columbia	NA
University of New Mexico- Albuquerque	NA
Texas A&M University -Main Campus	NA
University of Utah	NA
University of Virginia	NA
University of Wisconsin- Madison	NA
Ohio State University -Main Campus	57,111
University of Illinois- Chicago	56,806
University of Minnesota-Twin Cities	56,528
University of Florida	50,683
University of Kentucky	46,474
University of Washington	45,527
University of Iowa	44,871
University of Michigan	43,553
University of Pittsburgh- Main Campus	42,068
University of California-Los Angeles	38,069
University of North Carolina	30,856
University of Washington Ranking	6 of 11
HECB 24 Group Average	46,702

University of Washington tuition and fees are equal to increase by \$1,175 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	MEDICINE RESIDENT	
Academic Year	2008-09	
		2008-09
		Tuition and Fees
Texas A&M University -M	Iain Campus	NA
Cornell University (Endow	ved)	42,890
University of Pittsburgh- M	Aain Campus	37,442
University of Virginia		32,650
University of Minnesota T	win Cities	32,360
Michigan State University		30,408
University of Illinois Chica	ago	30,360
Ohio State University Main	n Campus	28,563
University of Cincinnati M	lain Campus	27,987
University of California Da	avis	27,658
University of Florida		26,439
University of Kentucky		26,344
University of Iowa		26,113
University of Michigan		26,005
University of California Irv	vine	25,795
University of Missouri Col	lumbia	24,856
University of California Sa	n Diego	24,579
University of California Lo	os Angeles	24,173
University of Wisconsin M	Iadison	23,102
University of Utah		21,933
University of Washington	1	19,122
University of Arizona		18,776
University of New Mexico	Albuquerque	16,423
University of Hawaii at Ma	anoa	15,834
University of North Caroli	na	12,891

University of Washington Ranking	20 of 24
HECB 24 Group Average	26,243

University of Washington tuition and fees would need to increase by \$7,121 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Annual Tuition and Fee Comparison University of Washington and HECB 24 Universities

Tuition Category	MEDICINE NONRESIDENT
Academic Year	2008-09

	2008-09
	Tuition and Fees
University of Arizona	NA
Texas A&M University Main Campus	NA
Michigan State University	65,622
University of Illinois Chicago	60,702
University of Florida	55,679
University of Kentucky	49,219
University of Missouri Columbia	48,368
University of Washington	45,527
University of New Mexico Albuquerque	43,795
Ohio State University Main Campus	43,701
University of Cincinnati Main Campus	42,987
Cornell University (Endowed)	42,980
University of Virginia	42,650
University of Iowa	41,927
University of Michigan	41,485
University of Pittsburgh Main Campus	41,462
University of Utah	40,840
University of California Davis	39,903
University of Minnesota Twin Cities	39,893
University of California Irvine	38,040
University of North Carolina	36,957
University of California San Diego	36,824
University of California Los Angeles	36,418
University of Wisconsin Madison	34,226
University of Hawaii at Manoa	30,712

University of Washington Ranking	6 of 23
HECB 24 Group Average	43,381

University of Washington tuition and fees would need to decrease by \$2,146 to be at the average level of this comparison group.

NOTE: These data are accurate as of mid-November 2008. Due to the economic situation in many states, a number of institutions are considering midyear tuition increases.

Appendix 9

University of Washington State Funding per Student FTE

Academic Year 2006-07

Institution	2006-07 State & Local Appropriations	2006-07 Student FTE	2006-07 State Support per Student FTE
Cornell University	154,609,000	7,037	21,971
University of North Carolina at Chapel Hill	492,471,029	24,513	20,090
University of California-Los Angeles	630,413,000	35,817	17,601
University of California-Davis	443,516,000	27,846	15,927
University of Kentucky	332,676,715	23,291	14,283
University of Minnesota-Twin Cities	571,279,913	40,833	13,991
University of Florida	702,289,000	46,553	15,086
University of Hawaii at Manoa	224,625,236	16,512	13,604
University of New Mexico-Main Campus	272,421,396	20,479	13,302
University of Iowa	313,321,000	25,022	12,522
University of California-San Diego	301,598,000	25,444	11,853
University of Arizona	420,641,000	32,604	12,902
University of Illinois at Chicago	239,758,348	21,701	11,048
University of Utah	269,700,000	23,516	11,469
Texas A & M University	427,844,618	42,229	10,132
University of California-Irvine	247,412,000	24,512	10,094
University of Wisconsin-Madison	363,900,812	37,907	9,600
Ohio State University-Main Campus	427,138,372	47,397	9,012
University of Missouri-Columbia	229,991,644	25,468	9,031
Michigan State University	317,840,500	41,723	7,618
University of Michigan-Ann Arbor	290,538,000	38,222	7,601
University of Pittsburgh-Main Campus	182,986,261	23,702	7,720
University of Virginia-Main Campus	154,615,152	21,355	7,240
University of Cincinnati-Main Campus	169,250,357	23,732	7,132
Peer Group Average	340,868,223	29,059	12,118
University of Washington-Seattle Campus	365,782,566	38,163	9,585
Amount UW would need to increase tuition t	o reach peer average	2	2,533

Proposed FY 2010 Operating and Capital Budgets

The FY 2010 Operating and Capital Budgets are being presented as an information item at the May, 2009 meeting of the Board of Regents. These budgets will be presented as an action item at the June, 2009 meeting of the Board of Regents.

Preview of the June 2009 Action Item

The June 2009 action item adopting the FY 2010 Operating and Capital Budgets will ask the Board of Regents to do six things:

- Adopt the FY 2010 Operating Budget;
- Establish tuition rates for all tuition categories for the 2009-10 academic year;
- Approve certain fee increases for implementation during FY 2010;
- Provide guidelines for approving fee increases for FY 2010 for fee-based degree programs, fee-based courses and certificate programs, and various other academic fees under existing delegated authorities;
- Adopt the FY 2010 Capital Budget;
- Authorize the administration to proceed with construction of the Molecular Engineering Building under the assumption that the construction costs for the building will be funded through \$53.5 million in debt supported by student building fee revenues and \$20 million in debt supported by indirect cost recovery revenues; this will probably be a separate action item at the June Regents meeting.

Financial Context for the Proposed FY 2010 Operating and Capital Budgets

The FY 2010 budget proposal that is being presented to the Board of Regents is divided into four areas:

• The three parts of the Operating Budget:

the Core Education Budget;

the Restricted Programs Budget;

the Academic Enhancement/Support Budget; and

• The Capital Budget.

The FY 2010 proposed operating budget is summarized in Table 1; the FY 2010 proposed capital budget is presented in Table 5. The financial context for FY 2010 is different for the Core Education, Restricted Programs, Academic Enhancement/Support, and Capital Budgets.

<u>Core Education Budget Financial Context</u>. The financial context for the FY 2010 Core Education Budget is primarily shaped by a number of actions that occurred in the recently completed session of the Washington State legislature. First, the UW's State General Fund allocation for FY 2010 reflects a reduction of just under \$95 million per year in state support compared to the originally adopted level of state support for FY 2009. Second, because of the magnitude of that reduction in state support for FY 2010, the legislature authorized the UW to increase undergraduate resident tuition by 14% for FY 2010. Third, the legislature extended the Board of Regents authority to set tuition for the undergraduate non-resident, graduate and professional tuition categories for another four years – through fiscal year 2013.

<u>Restricted Operating Budget Financial Context</u>. One of the few bright spots in the FY 2010 budget is the grant-related part of this budget. Direct expenditures on grants and contracts are projected to increase in FY 2010. The UW had been having a good year on grant and contract awards during FY 2009 even before the federal stimulus program provided a substantial increase to both the NSF and NIH research budgets. As a result, both the direct expenditures on grants and contracts and contracts and the associated indirect cost recovery are predicted to have increases in FY 2010.

Expenditures from gift and endowment budgets are predicted to decrease substantially in FY 2010. This decrease is a direct result of the change in endowment payout methodology that the Board of Regents has adopted in response to the projected returns for the Consolidated Endowment Fund during FY 2009 and over the next few years.

State restricted funds (small appropriations from the Accident Fund and the Medical Aid Fund that support certain public health-related activities as well as a small state appropriation for biotoxin monitoring) change slightly in FY 2010 based on legislative actions.

<u>Academic Enhancement/Support Budget Financial Context</u>. Most of the University's Academic Enhancement/Support functions have been impacted by state and local economic conditions. Many of these functions have had to adjust their operations in both the current fiscal year and for Fiscal Year 2010. One example would be the decision that Intercollegiate Athletics has made to eliminate the men's and women's swimming programs in FY 2010. While they are having to make adjustments, the University's Academic Enhancement/Support functions have a stable outlook for FY 2010. The University's large auxiliary business enterprises (UW Medical Center, Educational Outreach, Housing and Food Services, Intercollegiate Athletics, and Parking and Transportation Services) are all financially stable and slow growth is expected in FY 2010.

<u>Capital Budget Financial Context</u>. The proposed UW Capital Budget for FY 2010 provides funding for a number of capital projects. For state-supported capital projects, the proposed budget reflects actions taken by the legislature in the 2009-11 state capital budget. Unfortunately, in the 2009-11 state capital budget, significantly less funding was provided for UW projects than in recent state capital budgets. The proposed UW Capital Budget for FY 2010 also includes funding for a number of capital projects that are supported by non-state funds from enterprise units, donors, indirect cost recovery, student building fee and local bonds.

Approach to FY 2010 Budget Decisions

Due to the economic circumstances that the UW faces in FY 2010, the primary focus of budget decisions is how to absorb budget reductions in a manner that is consistent with our vision and core values and that minimizes the impacts on students. The FY 2010 annual budget development process was guided by the university's vision statement and core values below:

The University of Washington educates a diverse student body to become responsible global citizens and future leaders through a challenging learning environment informed by cutting-edge scholarship.

Discovery is at the heart of our university.

We discover timely solutions to the world's most complex problems and enrich the lives of people throughout our community, the state of Washington, the nation, and the world.

The core values are:

Integrity ~ Diversity ~ Excellence ~ Collaboration ~ Innovation ~ Respect

The President and Provost described the principles that they wanted Deans, Vice Presidents, Vice Provosts and Chancellors to utilize in identifying potential budget reductions for FY 2010 in their 1/22/2009 letter to campus leaders:

As units begin to develop business plans that articulate the impact of budget reductions, it is important that we individually and collectively remain true to our vision: *Discovery is at the heart of our University*. Our shared values of *integrity, diversity, excellence, collaboration, innovation, and respect* must guide our decisions.

Keeping our vision and values in mind, we have developed the following principles, in consultation with the Board of Deans and Chancellors (BODC), the Senate Committee on Planning and Budgeting (SCPB), and the President's Cabinet, that will guide our difficult budget decisions. As a premier public research university, we must:

- Do our best to ensure access to excellence for new and continuing students.
- Promote and enable cutting-edge research and scholarship.
- Ensure that decisions that impact other programs and units are made in consultation with the impacted unit.
- Explore administrative efficiencies to allow larger cuts in these activities to preserve research and instruction.

- Use vacant positions and non-salary expenditures to achieve budget reductions and preserve existing faculty and staff. Filled tenure and tenure-track positions should not be reduced.
- Continue to invest very strategically to take advantage of opportunities that will position the UW as a world leader when the economy rebounds.

Campus units were asked to submit business plans by mid-February that were developed with consideration of these principles and that discussed how the unit would respond to an 8%, 10% or 12% reduction in central support. The business plans that were submitted to the provost were posted on the Office of Planning and Budgeting web site.

In March and April, the provost met with all Deans, Vice Presidents, Vice Provosts and Chancellors to discuss the business plans that they had prepared. After the completion of these meetings and the end of the legislative session, the Provost and President made decisions on how budget cuts that would be required to balance the FY 2010 budget would be distributed to colleges, schools, administrative units and to the UW Bothell and UW Tacoma campuses. The size and distribution of these cuts is discussed in more detail in the following section.

FY 2010 Core Education Budget Discussion

The proposed FY 2010 Core Education Budget is presented in Table 2; proposed temporary investments from fund balance are shown in Table 3. Proposed tuition increases for the 2009-10 academic year are presented in Appendix 2.

Changes in Revenues

The changes in revenues supporting the FY 2010 Core Education Budget are summarized below:

	FY 2009	FY 2010	
Revenue Source	Adopted	Proposed	Change
State General Fund	401,707,000	320,627,000	(81,080,000)
Tuition Operating Fee	295,500,000	330,558,000	35,058,000
Designated Operating Fund	57,215,000	55,502,000	(1,713,000)
Subtotal: Ongoing Core Ed Revenues	754,422,000	706,687,000	(47,735,000)
Use of Fund Balance for Temp Exp	3,000,000	11,000,000	8,000,000
TOTAL REVENUES	757,422,000	717,687,000	(39,735,000)

Comments on Changes in Revenues

Budgeted ongoing revenues in the proposed FY 2010 Core Education Budget are \$47,735,000 (6.3%) lower than budgeted revenues that supported this budget in FY 2009. State General Fund revenues (which in this presentation also include Education Legacy Trust Account and General Fund-Federal Stimulus appropriations) decrease by \$81,080,000 and Designated Operating Fund revenues decrease by \$1,713,000. These decreases in ongoing revenues are partially offset by an increase in tuition operating fee revenue. In the proposed FY 2010 budget, \$11,000,000 in fund balance is used for temporary expenditures. These proposed changes in revenues for FY 2010 are discussed below.

<u>State General Fund.</u> State General Fund revenue for FY 2010 reflects actions taken by the state legislature when it adopted the 2009-11 state operating budget. State General Fund support for FY 2010 decreased by \$81,080,000 compared to the level of support in adopted FY 2009 budget.

Note: cross-referencing numbers between the state biennial budget and the UW budget is a complicated endeavor. The actual State General Fund budget cut for FY 2010 (after factoring out federal stimulus funds) for the UW in the 2009-11 State Operating Budget was \$94,724,000. The change in State General Fund in the table above is a lower figure than that because the State budget also provided additional State support to the UW in FY 2010 – primarily a large allocation to restore a temporary reduction in benefits expenses that was implemented for FY 2009, but some other smaller allocations as well.

<u>Tuition Operating Fee.</u> The proposed FY 2010 Core Education Budget assumes that the proposed tuition increases for the 2009-10 academic year shown in Appendix 2 are adopted. Appendix 2 shows the proposed tuition change for all tuition categories for the 2009-10

academic year; for informational purposes, both the percentage increase and the dollar increase recommended for each tuition category are shown. Appendix 2 also shows how the proposed tuition and fees for the university would compare to the projected 2009-10 academic year tuition and fee rates for the Higher Education Coordinating Board 24 Comparison Group.

In the 2009-11 state operating budget bill, the legislature limited the amount that undergraduate resident tuition could be increased for the 2009-10 academic year to a 14% increase. In the 2009 legislative session, the legislature passed Substitute Senate Bill 5734 which grants the Board of Regents authority to set tuition for the undergraduate non-resident, and for all graduate and professional tuition categories for the 2009-10 academic year through the 2012-13 academic year.

For the 2009-10 academic year, the administration is recommending that:

Undergraduate resident tuition be increased by 14% (an increase of \$875);

Undergraduate non-resident tuition be increased by 5% (an increase of \$1,133);

Both resident and non-resident tuition for Graduate Tier 1 be increased by 7%;

The tuition differential between Graduate Tier II and Graduate Tier I remain at \$500 (for both the resident and non-resident categories);

The tuition differential between Graduate Tier III and Graduate Tier II remain at \$500 (for both the resident and non-resident categories);

Both resident and non-resident tuition for Pharm.D., Law, Medicine and Dentistry be increased by 10 percent;

Both the resident and the non-resident tuition for incoming students in Public Affairs Master categories be increased by 10% (this is a program that has a cohort-based tuition model; as a result, there is no tuition increase for continuing students);

At UW Seattle, both resident and the non-resident tuition for the Master of Nursing/Doctor of Nursing Practice category increase by 14%;

The tuition for the Master of Nursing programs at UW Bothell and UW Tacoma continue to be set at the Graduate Tier 2 level;

At UW Seattle, both resident and non-resident tuition for incoming students in the Business Administration Master category increase by 10% (this is a program that has a cohort-based tuition model; as a result, there is no tuition increase for continuing students);

At UW Bothell, both resident and non-resident tuition for incoming students in the Business Administration Master category increase by 7% (this is a program that has a

cohort-based tuition model; as a result, there is no tuition increase for continuing students);

At UW Tacoma, both resident and non-resident tuition for the Business Administration Master category increase by 7%;

A new tuition category be established for selected Master degree programs in the College of Built Environments (Master degree programs in Architecture, Landscape Architecture and Urban Planning would be in this new category);

A new tuition category be established for the Master of Library and Information Science degree program;

Tuition charges for post-baccalaureate and non-matriculated students be adjusted consistent with the policy that has been used for tuition for these students since these tuition categories were established. Under this policy, post-baccalaureate and nonmatriculated students taking undergraduate courses pay at the resident or non-resident undergraduate tuition rate established for that academic year; post-baccalaureate and nonmatriculated students taking one or more graduate courses pay at the resident or nonresident Graduate Tier III tuition rate established for that academic year;

Master and Ph.D. students in the College of Engineering (both resident and non-resident) be charged at the Graduate Tier 3 rate; these students are currently charged at the Graduate Tier 1 rate;

Master of Science and Ph.D. students in the School of Nursing (both resident and non-resident) be charged at the Graduate Tier 3 rate; these students are currently charged at the Graduate Tier 1 rate.

<u>Designated Operating Fund</u>. The Designated Operating Fund revenues that support the Core Education Budget are shown in the table below:

Revenue Source	FY 2009 Adopted	FY 2010 Proposed	Change
Summer Quarter Tuition	27,270,000	29,997,000	2,727,000
Investment Income	20,000,000	15,000,000	(5,000,000)
Miscellaneous Fees	4,800,000	5,595,000	795,000
UWB & UWT Admin Overhead	4,490,000	4,255,000	(235,000)
Administrative Allowances	655,000	655,000	0
TOTAL REVENUES	57,215,000	55,502,000	(1,713,000)

Summer Quarter tuition revenue is projected to increase by \$2,727,000 for FY 2010 due to increased tuition rates. The investment income revenue estimate for FY 2010 is decreased by \$5,000,000 over the FY 2009 level. We expect that because of continued uncertainty and volatility in the financial markets, investment income in FY 2010 will be somewhat below historical levels. Overhead revenue from the UW/Bothell and UW/Tacoma campuses is

projected to decrease by \$235,000. This overhead calculation is based on the size of the core education budget at the UW Bothell and UW Tacoma campuses – and as these budgets are decreasing due to budget cuts, the overhead assessment that each campus pays decreases slightly in FY 2010. The expected revenue from administrative allowances related to certain financial aid programs is not anticipated to increase for FY 2010.

The "miscellaneous fees" category is projected to increase by \$795,000 due to increases in three fees:

A proposed increase for the undergraduate application fee from \$50 to \$60 for US students and from \$50 to \$75 dollars for international students;

A proposed increase for the graduate application fee from \$50 to \$65; and

A proposed increase for the transcript fee from \$4 to \$7.

At the proposed levels, all three of these fees are below the average of peer institutions.

<u>Use of Fund Balance.</u> The proposed FY 2010 budget uses \$11 million of fund balance: \$1 million in support for the Chief Investment Office Pilot Project (the final year of a five-year commitment) and \$10 million that will be used to bridge the impact of budget reductions on our academic mission.

FY 2010 Core Education Budget Allocations

The new allocations in the FY 2010 Core Education Budget are summarized below:

	FY 2010
Core Education Budget	Proposed
UW Seattle Budget Reductions:	
FY 2009 Reductions - Academic Units	(2,775,000)
FY 2009 Reductions - Administrative Units	(2,713,000)
FY 2010 Reductions - Academic Units	(35,922,000)
FY 2010 Reductions - Administrative Units	(26,187,000)
FY 2010 Reductions - Eliminate Equipment Allocation	(4,000,000)
Subtotal for UW Seattle Budget Reductions	(71,597,000)
UW Bothell Budget Reductions	
FY 2009 Reductions	(822,000)
FY 2010 Reductions	(3,117,000)
Subtotal for UW Bothell Budget Reductions	(3,939,000)
UW Tacoma Budget Reductions	
FY 2009 Reductions	(1,057,000)
FY 2010 Reductions	(3,994,000)
Subtotal for UW Tacoma Budget Reductions	(5,051,000)
TOTAL BUDGET REDUCTIONS	(80,587,000)
Compensation Adjustments	
Restoration of temporary benefit reduction of FY2009	17,356,000
Other Benefit Budget Adjustments	582,000
TA/RA Salary Increase (2.5%)	664,000
Faculty Promotions	650,000
Subtotal	19,252,000
Other Adjustments	
Required Cost Increases/Adjustments	10,409,000
Legislative Actions	3,893,000
	14,302,000
<u>Use of Fund Balance</u>	11,000,000

Comments on FY 2010 Core Education Budget Allocations

The incremental FY 2010 Core Education Budget changes are listed in the table above and are discussed in more detail below. The base budget against which these changes are applied is the Regents adopted budget for FY 2009. Because of this, in the budget reductions sections below, both budget reductions that were implemented in FY 2009 after the Board of Regents adopted the budget reductions that will need to be implemented in FY 2010 are shown.

<u>UW Seattle Budget Reductions.</u> The total budget reduction for the UW Seattle campus is \$71,597,000. Of this amount, \$5,488,000 has already been implemented in FY 2009. In FY 2009, academic units budgets were cut by 0.75% and administrative unit budgets were cut by 1.5%; the total FY 2009 cut for academic units, including UW Medical Center and Harborview Medical Center was \$2,775,000 and for administrative units was \$2,713,000.

In FY 2010, budget cuts range from 9% to 14% for academic units. The specific budget cut levels are as follows:

9.0% cut: College of Arts and Sciences;

9.5% cut: Business School, College of Engineering, School of Medicine, Medical Affairs, School of Public Health, and the academic support allocation that is provided to UW Medical Center and Harborview Medical Center;

10% cut: School of Dentistry, School of Nursing, and School of Pharmacy;

11% cut: College of Built Environments, College of Education, College of the Environment, College of Forest Resources, College of Ocean and Fisheries Sciences, School of Social Work, and Undergraduate Academic Affairs;

12% cut: Educational Outreach, Evans School of Public Affairs, Information School and Law School;

14% cut: Graduate School.

As is discussed in one of the sections that follows, in FY 2010 the administration is proposing that for academic units the budget cuts listed above be partially offset for one year through an allocation from fund balance. With this one year allocation, the effective budget cut rate for academic units for FY 2010 range from 5% - 9%.

In FY 2010, the budget cuts range from 8% to 16% for administrative units. The specific budget cut levels are as follows:

8% cut: Office of Research;

10% cut: UW Technology;

11% cut: University Advancement;

12% cut: University Libraries, Student Life, and Minority Affairs;

15% cut: Health Sciences Administration and Office of Technology Transfer;16% cut: Attorney General's Office, External Affairs, Human Resources, Planning and Budgeting, President's Office, Provost's Office, Office of Information Management, and Finance and Facilities.

In addition to the budget cuts discussed above, the \$4,000,000 equipment allocation that has been distributed annually to colleges, schools and administrative units is eliminated.

<u>UW Bothell Budget Reductions</u>. The total budget reduction for the UW Bothell campus is \$3,939,000. Of this amount, \$822,000 was implemented in FY 2009 and \$3,117,000 will be implemented in FY 2010. The Chancellor's Office is conducting a process at the UW Bothell campus to determine how these cuts will be distributed between academic and administrative functions.

<u>UW Tacoma Budget Reductions</u>. The total budget reduction for the UW Tacoma campus is \$5,051,000. Of this amount, \$1,057,000 was implemented in FY 2009 and \$3,994,000 will be implemented in FY 2010. The Chancellor's Office is conducting a process at the UW Tacoma campus to determine how these cuts will be distributed between academic and administrative functions.

<u>Compensation Adjustments.</u> The large change in this category, an increase of \$17,356,000, is a restoration of a temporary reduction in benefits costs that the legislature implemented in the FY 2009 budget. As the governor and the legislature constructed the FY 2010 budget, funding to restore this temporary reduction was provided in FY 2010.

Only two pay increase allocations are made in this proposed budget. First, \$650,000 is provided for faculty promotions. Secondly, the University has a contractual commitment to provide teaching and research assistants a 2.5% pay increase in FY 2010.

<u>Other Adjustments.</u> This category includes \$14,302,000 in adjustments in the FY 2010 budget. Of that total, \$3,893,000 is associated with specific legislative budget allocations and \$10,409,000 is associated with changes in various institutional budgets. Details of the specific allocations for both of these subcategories are provided in Appendix 1 and are discussed below.

There were a number of specific budget actions that the State legislature took in the 2009-11 state operating budget. These actions are: an allocation of \$2,175,000 of additional support for the School of Medicine's WWAMI program and the School of Dentistry's RIDE program in Spokane; an allocation of \$218,000 for operations and maintenance costs for the Assembly Hall Building at UW Tacoma; an allocation of \$150,000 to the Ruckelshaus Center for work with the Nurse Staffing Committee; an allocation of \$50,000 to the Center for International Trade in Forest Products.

In addition to the allocations specified in the previous paragraph, the 2009-11 state budget required that a portion of the revenue associated with undergraduate resident tuition increases greater than 7% be set aside for additional financial aid for undergraduate resident students. The proposed tuition increase for undergraduate resident students in this budget proposal is 14% - and under the legislative language, this would require that \$1.3 million be set aside for additional financial aid for undergraduate resident students.

FY 2010 changes for various institutional budgets are shown in Appendix 1. "Institutional" budgets include cost changes for utilities, property rentals, risk management, debt service and other institutional budgets. In FY 2010, \$2,860,000 is provided for increased utility costs, \$971,000 is provided for increased risk management/insurance costs, \$347,000 is provided for increased for increased debt service costs and \$1,400,000 is provided for UW Tower operations costs. The allocation of FY 2010 tuition increase revenue to the UW Bothell campus (\$1,531,000) and the UW Tacoma campus (\$1,962,000) is also reflected in this category.

<u>Use of Fund Balance for Temporary Expenditures</u>. The proposed budget for FY 2010 includes a temporary allocation of \$11,000,000 of fund balance to support two activities, shown in Table 3. A number of years ago, the Board of Regents made a commitment to provide \$1,000,000 per year for five years to support the Chief Investment Office Pilot Project; FY 2010 is the final year of that five-year commitment.

As part of the FY 2010 budget, the President and Provost are proposing that \$10 million in fund balance be used to bridge the impact of budget reductions on our academic mission. This one-time allocation will be differentially allocated across academic units based on a weighted calculation of the student credit hours taught at the lower division, upper division and graduate level. Deans will be directed to utilize this temporary allocation to fund teaching assistants, lecturers, and other academic positions that would have otherwise been eliminated in FY 2010. This one-time allocation will give academic units some additional time to transition to a lower permanent funding level.

Increases in Financial Aid Allocations for FY 2010

The level of financial aid that the university can offer to students is an important component of its ability to attract a diverse and excellent student body. The proposed FY 2010 Core Education Budget increases financial aid allocations for both undergraduate and graduate/professional students by providing both additional financial aid grants and additional tuition waivers. The total amount of financial aid provided from these two sources and the incremental increase in the FY 2010 budget are shown in the table below:

Increases in Financial Aid Allocations for FY 2010

(Based on the Application of Current Financial Aid Policy and the Tuition Increases in the Proposed FY 2010 Budget)

	FY 2009 Adopted	FY 2010 Proposed	Difference
Undergraduate Merit/Need Waivers	\$8,136,000	\$9,039,600	\$903,600
Undergraduate Financial Aid Grants	<u>\$8,300,600</u>	<u>\$9,090,200</u>	<u>\$789,600</u>
Subtotal: Undergraduate Merit/Need Waivers & Grants	\$16,436,600	\$18,129,800	\$1,693,200
Graduate Merit/Need Waivers	\$3,917,000	\$4,352,400	\$435,400
Graduate Financial Aid Grants	\$3,557,400	<u>\$3,895,800</u>	<u>\$338,400</u>
Subtotal: Graduate Merit/Need Waivers & Grants	\$7,474,400	\$8,248,200	\$773,800
TA/RA Tuition Waivers	\$49,760,000	\$53,204,000	\$3,444,000
Other Tuition Waivers	\$12,414,000	<u>\$13,531,000</u>	\$1,117,000
Subtotal: Teaching/Research & Other Tuition Waivers	\$62,174,000	\$66,735,000	\$4,561,000
Total All Waivers	\$86,085,000	\$93,113,000	\$7,028,000

The UW's current financial aid policy of utilizing 3.5 percent of tuition operating fee collections for financial aid grants and providing merit/need tuition waivers equal to 4 percent of tuition costs will provide \$1,693,200 in additional financial aid resources to needy undergraduate resident students in the 2009-10 academic year.

The 14 percent increase in the undergraduate resident tuition for the 2009-10 academic year will generate \$2,200,000 in additional unfunded need for undergraduate students in the 2009-10 academic year. The Regents have adopted a policy of meeting at least 55 percent of this additional need through financial aid grants and tuition waivers. To meet this policy goal next year given a 14 percent increase in undergraduate resident tuition, \$1,210,000 in additional grant and tuition waiver financial aid has to be made available to undergraduate resident students next year. The increase of \$1,693,200 in financial aid grants and tuition waivers available for undergraduate students in FY 2010 exceeds the commitment made by the Regents by \$483,200. Note that these figures do not include an additional \$1,300,000 in financial aid grants that will be provided to needy undergraduate resident students as a result of the legislative requirement to utilize a portion of the tuition revenue generated by the undergraduate resident tuition increase for financial aid grants.

Given the proposed tuition levels for the 2009-10 academic year, graduate appointees qualifying for the non-resident tuition differential waiver and for the operating fee tuition waiver will have \$3,444,000 in additional tuition waiver benefits in FY 2010. In addition, the UW's current financial aid policy of utilizing 3.5 percent of tuition operating fee collections for financial aid grants and providing merit/need tuition waivers equal to 4 percent of tuition will make \$773,800 of additional financial aid available to graduate and professional students in the 2009-10 academic year.

FY 2010 Restricted Operating Budget Discussion

The proposed FY 2010 Restricted Programs Budget is presented in Table 4.

Changes in Revenues

The changes in revenues supporting the FY 2010 Restricted Programs Budget are summarized below:

	FY 2009	FY 2010	
Revenue Source	Adopted	Proposed	Change
Grant and Contract Direct Costs	832,402,000	898,994,000	66,592,000
Grant and Contract Indirect Costs	203,000,000	211,000,000	8,000,000
Gifts	130,485,000	84,815,000	(45,670,000)
State Restricted Funds	6,742,000	6,855,000	113,000
TOTAL REVENUES	1,172,629,000	1,201,664,000	29,035,000

Comments on Changes in Revenues

Budgeted revenues in the proposed FY 2010 Restricted Programs Budget increase by \$29,035,000 over the FY 2009 budgeted level: grant and contract direct cost increases by \$66,592,000; grant and contract indirect cost increases by \$8,000,000; gift and endowment revenue is projected to decrease by \$45,670,000; and State Restricted Funds increase by \$113,000. These proposed changes in revenues are discussed below.

<u>Grant and Contract Direct Cost</u>. Direct costs for grants and contracts are projected to increase by 8 percent in FY 2010 – an increase of \$66,592,000 over the current fiscal year. Even prior to seeing the effects of any federal stimulus related grants, grant and contract awards in FY 2009 were up substantially.

<u>Grant and Contract Indirect Cost</u>. As direct costs for grants and contracts are projected to be slightly higher in FY 2010 than in FY 2009, and as new indirect cost rates are still phasing in, grant and contract indirect cost recovery is expected to increase by \$8,000,000 - an increase of 4 percent over the budgeted level for FY 2009.

<u>Gifts</u>. Revenues to gift and endowment spending accounts are projected to decrease by \$45,670,000 in FY 2010. This decrease is a direct result of the change in endowment payout methodology that the Board of Regents has adopted in response to the projected returns for the Consolidated Endowment Fund during FY 2009 and over the next few years.

<u>State Restricted Funds.</u> The School of Public Health receives a small amount of appropriated state funding from the Accident Account and the Medical Aid Account for specific activities performed by the Department of Environmental Health. In addition, there is a small appropriation from the Biotoxin Account that is part of this category. Changes in revenues for

FY 2010 (an increase of \$113,000 over FY 2009) for these State Restricted Funds simply reflect changes in state appropriations.

FY 2010 Restricted Programs Budget Allocations

The discussion in this section is limited to how the administration proposes to allocate additional indirect cost recovery resources that are anticipated in FY 2010. Expenditures for grant and contract direct cost, almost all gifts, and state restricted funds budgets can only be used for the purposes specified by the granting agency, donor or legislature. Thus, annual expenditures for these areas are assumed to be equal to budgeted levels. The university does have discretion over how indirect cost recovery revenues are allocated.

The new allocations in FY 2010 supported by indirect cost recovery resources are summarized below.

Restricted Budget - Indirect Cost Recovery	FY 2010 <u>Proposed</u>
Compensation Adjustments	
Restoration of temporary benefit reduction of FY2009	1,083,000
Investments in Research Excellence	
Research Cost Recovery Allocation Change	3,558,000
Dedicated Indirect Cost Recovery Changes	2,000,000
Subtotal	5,558,000
<u>Required Cost Increases/Adjustments</u>	1,659,000

Comments on FY 2010 Indirect Cost Recovery Budget Allocations

<u>Compensation Adjustments.</u> The change in this category, an increase of \$1,083,000, is a restoration of a temporary reduction in benefits costs that the legislature implemented in the FY 2009 budget.

<u>Investments in Research Excellence.</u> By policy, the university allocates the portion of indirect cost recovery revenues that is associated with college/school grant administration back to the colleges/schools based on their actual grant activity in the prior fiscal year. This allocation is called the "research cost recovery" allocation and it is increased by \$3,558,000 in FY 2010 in order to get the budgeted level equal to the actual research cost recovery allocation for FY 2009.

Annual adjustments to certain budgets that are dedicated to specific purposes, such as paying for the operations and maintenance costs of particular buildings (South Lake Union buildings, Harborview Research and Training, other Harborview research space, etc.), are also included in this category. As research activity at the South Lake Union 2 building has been ramping up, the allocation of revenue to support operations and maintenance of that building has been increased.

<u>Required Cost Increases</u>. The indirect cost recovery budget picks up a share of estimated cost increases for utilities, risk management and for other critical institutional investments approved by the President and Provost – these allocations are shown in Appendix 1.

FY 2010 Academic Enhancement/Support Budget Discussion

There are four areas included in the Academic Enhancement/Support Budget: UW Medical Center, auxiliary enterprises, auxiliary educational activities, and institutional overhead activities that support the other functions. Auxiliary enterprises include: Housing and Food Services, Intercollegiate Athletics, Parking, internal service units (Stores, Motor Pool, Publication Services, etc.), Student Government, Recreational Sports, and miscellaneous other activities. Auxiliary educational activities include: continuing education, conferences, the medical resident program, the WWAMI Program in the School of Medicine, and miscellaneous activities. The University charges institutional overhead to all of these activities to recover the cost of central services utilized by these academic enhancement/support activities.

The projected changes in revenue for academic enhancement/support activity are shown in the table below:

	FY 2009	FY 2010	
Revenue Source	Adopted	Proposed	Change
UW Medical Center	637,798,000	663,310,000	25,512,000
Auxiliary Enterprises	317,112,000	329,796,000	12,684,000
Auxiliary Educational Activities	190,161,000	197,767,000	7,606,000
Institutional Overhead	15,268,000	15,768,000	500,000
TOTAL REVENUES	1,160,339,000	1,206,641,000	46,302,000

Based on financial results over the last few years, inflationary increases in revenues have been projected for FY 2010 for UW Medical Center, auxiliary enterprise, and auxiliary educational activities. The projected increase in institutional overhead revenue is based on both actual collections in the current fiscal year and projected revenue increases for those units that pay institutional overhead.

With the exception of institutional overhead resources, the Academic Enhancement/Support Budget resources can only be spent for specified purposes and annual expenditures are assumed to be equal to budgeted levels.

Fiscal Year 2010 Capital Budget Discussion

The proposed FY 2010 Capital Budget is presented in Table 5 and includes approval of \$65,500,000 in state capital funding appropriated in the 2009 legislative session. The FY 2010 Capital Budget also includes \$491,630,013 in non-state funds from the UW building account, indirect cost recovery, enterprise unit funds, unrestricted operating funds, UW local bonds, and federal stimulus grants, for a total of \$557,130,013 in capital funds for FY 2010 from both state and non-state sources. The revenue assumed from the various non-state funds categories are shown on Table 5.

Note that in the display of the capital budget, dollar amounts are shown in the year in which the commitment to proceed with a project is made.

State Funding for Major Projects

State funding of \$34 million was appropriated for a portion of UW Tacoma Phase 3 (the renovation of the Joy Building), \$5 million for the design phase for UW Bothell Phase 3, and predesign funding for two Seattle campus projects - \$200,000 for the Anderson Hall renovation and \$300,000 for the House of Knowledge Longhouse. Taken together, these allocations of state funding for major projects total \$39,500,000. In the state capital budgeting framework, a "major" project is one with a total cost of \$5,000,000 or more.

Note that as is listed in the initial paragraph of this section, the total state capital funding appropriated for the UW in the 2009 legislative session is \$65,500,000. In addition to the \$39,500,000 in state funding that was appropriated for major projects, \$26,000,000 in state funding was appropriated to support "minor works" projects – these are a variety of smaller building renovation and renewal projects (roof replacements, elevator replacements, electrical transformer upgrades, minor reconfigurations of space, etc.).

Program and Infrastructure Investments

The Molecular Engineering Building construction will be funded from \$73,544,000 of UW revenue bonds. The Legislature authorized the repayment of debt service for \$53.5 million from the UW building account and debt service for the remaining \$20 million will be paid from indirect cost recovery.

Funding of \$8 million for the Safe Campus Fire Alarm Replacement project was appropriated from the UW building account.

Federal Stimulus Funds

Federal grants for major projects totaling \$58 million will be requested this summer. They include \$15 million for Primate Center facilities improvements, \$15 million for animal facilities in the HSC, \$15 million for the renovation of J-Wing for Microbiology, \$6 million for the Guthrie Hall renovation for Psychology and \$7 million for necessary improvements to biosafety level three laboratories in the health sciences.

Major Projects for Seattle Campus Students

The first phase of the Student Housing project will construct new residence halls in the west campus for an estimated cost of \$158,300,000. The debt for this housing will be repaid from student housing revenue and central university funds.

Three projects are proposed to be funded from debt to be repaid from increases in student fees - the HUB renovation and expansion, the Hall Health remodel and the Ethnic Cultural Center Expansion.

Minor Works

In addition to the major projects described above, in FY 2010, \$34,175,000 is appropriated for facilities preservation, safety and utilities improvements, and \$5,000,000 for facilities modernization. An estimated \$13,037,000 of non-local funds is provided for facilities modernization.

Table 1	
University of Washington Fiscal Year 2010 Proposed Operating Budget	

Tuition Operating Fee 2 Designated Operating Fund 7 Subtotal: Ongoing Core Education Revenues 7 Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Total Expenditures 7 Restricted OPERATING BUDGET 7 Revenues 6 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 1,1 Expenditures 1,1 Expenditures 1,1 Meterenues 3 UW Medical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	01,707,000 95,500,000 57,215,000 54,422,000 57,422,000 54,422,000 3,000,000 57,422,000	320,627,000 330,558,000 55,502,000 706,687,000 11,000,000 717,687,000 11,000,000 717,687,000
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State General Fund 4 Tuition Operating Fee 2 Designated Operating Fund 7 Subtotal: Ongoing Core Education Revenues 7 Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 1,1 Expenditures 3 MCADEMIC ENHANCEMENT/SUPPORT BUDGET Revenues 3 UW Medical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	295,500,000 57,215,000 54,422,000 3,000,000 557,422,000 254,422,000 3,000,000	330,558,000 55,502,000 706,687,000 11,000,000 717,687,000 706,687,000 11,000,000
Tuition Operating Fee 2 Designated Operating Fund 7 Subtotal: Ongoing Core Education Revenues 7 Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 1,1 Expenditures 3 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	295,500,000 57,215,000 54,422,000 3,000,000 557,422,000 254,422,000 3,000,000	330,558,000 55,502,000 706,687,000 11,000,000 717,687,000 706,687,000 11,000,000
Designated Operating Fund 7 Subtotal: Ongoing Core Education Revenues 7 Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 3 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	57,215,000 54,422,000 3,000,000 57,422,000 54,422,000 3,000,000	55,502,000 706,687,000 11,000,000 717,687,000 706,687,000 11,000,000
Subtotal: Ongoing Core Education Revenues 7 Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Kevenues 1,1 Wedical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	3,000,000 3,000,000 57,422,000 54,422,000 3,000,000	706,687,000 11,000,000 717,687,000 706,687,000 11,000,000
Use of Fund Balance for Temporary Expenditures 7 Total Revenues 7 Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 1,1 Expenditures 1,1 Wedical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	3,000,000 57,422,000 254,422,000 3,000,000	11,000,000 717,687,000 706,687,000 11,000,000
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Expenditures 7 Ongoing Core Education Expenditures 7 One-time/temporary Expenditures 7 Total Expenditures 7 Revenues 7 Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Expenditures 1,1 Expenditures 1,1 CADEMIC ENHANCEMENT/SUPPORT BUDGET 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	254,422,000 3,000,000	706,687,000
Ongoing Core Education Expenditures7One-time/temporary Expenditures7Total Expenditures7RESTRICTED OPERATING BUDGETRevenuesGrant and Contract Direct CostsGrant and Contract Indirect Costs2Gifts1State Restricted Funds1,1Total Revenues1,1Expenditures1,1CADEMIC ENHANCEMENT/SUPPORT BUDGETRevenues3UW Medical Center6Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1,1	3,000,000	11,000,000
Ongoing Core Education Expenditures7One-time/temporary Expenditures7Total Expenditures7RESTRICTED OPERATING BUDGETRevenuesGrant and Contract Direct CostsGrant and Contract Indirect Costs2Gifts1State Restricted Funds1,1Total Revenues1,1Expenditures1,1CADEMIC ENHANCEMENT/SUPPORT BUDGETRevenues3UW Medical Center6Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1,1	3,000,000	11,000,000
One-time/temporary Expenditures 7 Total Expenditures 7 RESTRICTED OPERATING BUDGET 7 Revenues Grant and Contract Direct Costs 8 Grant and Contract Indirect Costs 2 Gifts 1 State Restricted Funds 1,1 Total Revenues 1,1 Expenditures 1,1 Expenditures 1,1 VCADEMIC ENHANCEMENT/SUPPORT BUDGET 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	3,000,000	
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Revenues8Grant and Contract Direct Costs8Grant and Contract Indirect Costs2Gifts1State Restricted Funds1Total Revenues1,1Expenditures1,1CADEMIC ENHANCEMENT/SUPPORT BUDGETRevenues6UW Medical Center6Auxiliary Enterprises3Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1,1		
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State Restricted FundsTotal Revenues1,1Expenditures1,1CADEMIC ENHANCEMENT/SUPPORT BUDGETRevenuesUW Medical Center6Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1,1Total Revenues1,1	03,000,000	211,000,000
Total Revenues1,1Expenditures1,1Expenditures1,1CADEMIC ENHANCEMENT/SUPPORT BUDGETRevenues6UW Medical Center6Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1,1Total Revenues1,1	30,485,000	84,815,000
Expenditures 1,1 ACADEMIC ENHANCEMENT/SUPPORT BUDGET Revenues UW Medical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	6,742,000	6,855,000
ACADEMIC ENHANCEMENT/SUPPORT BUDGET Revenues UW Medical Center 6 Auxiliary Enterprises 3 Auxiliary Educational Activities 1 Institutional Overhead 1,1	72,629,000	1,201,664,000
RevenuesUW Medical Center6Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1Total Revenues1,1	72,629,000	1,201,664,000
UW Medical Center66Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1Total Revenues1,1		
Auxiliary Enterprises3Auxiliary Educational Activities1Institutional Overhead1Total Revenues1,1		
Auxiliary Educational Activities1Institutional Overhead1Total Revenues1,1	37,798,000	663,310,000
Institutional OverheadTotal Revenues1,1	17,112,000	329,796,000
Total Revenues 1,1	90,161,000	197,767,000
· · · · · · · · · · · · · · · · · · ·	15,268,000	15,768,000
Expenditures 1,1		1,206,641,000
	60,339,000	1,206,641,000
FOTAL OPERATING BUDGET	60,339,000 60,339,000	
Revenues 3,0	, ,	
Expenditures 3,0	, ,	3,125,992,000

Table 2Proposed BudgetCore Education Operating Budget for Fiscal Year 2010

	FY 2009 Adopted	FY 2010 Proposed	Comment
<u>EVENUES</u>			
State General Fund	401,707,000	320,627,000	
Tuition Operating Fee	295,500,000	330,558,000	
Designated Operating Fund	57,215,000	55,502,000	
Subtotal: Ongoing Core Ed Revenues	754,422,000	706,687,000	
Use of Fund Balance for Temporary Expenditures	3,000,000	11,000,000	
DTAL REVENUES	757,422,000	717,687,000	
<u>(PENDITURES</u>			
Adjusted Base Budget	757,422,000	753,720,000	
UW Seattle Budget Reductions:			
FY2009 Reductions - Academic Units		(2,775,000)	
FY 2009 Reductions - Administrative Units		(2,713,000)	
FY 2010 Reductions - Academic Units		(35,922,000)	
FY 2010 Reductions - Administrative Units		(26,187,000)	
FY 2010 Reductions - Eliminate Equipment Allocation		(4,000,000)	
Subtotal for UW Seattle Budget Reductions	_	(71,597,000)	
UW Bothell Budget Reductions			
FY 2009 Reductions		(822,000)	
FY 2010 Reductions	_	(3,117,000)	
Subtotal for UW Bothell Budget Reductions		(3,939,000)	
UW Tacoma Budget Reductions			
FY 2009 Reductions		(1,057,000)	
FY 2010 Reductions	_	(3,994,000)	
Subtotal for UW Tacoma Budget Reductions		(5,051,000)	
TOTAL BUDGET REDUCTIONS		(80,587,000)	
Compensation Adjustments			
Restoration of temporary benefit reduction of FY2009		17,356,000	
Other Benefit Budget Adjustments		582,000	
TA/RA Salary Increase (2.5%)		664,000	
Faculty Promotions		650,000	
Subtotal	_	19,252,000	
Other Adjustments			
Required Cost Increases/Adjustments		10,409,000	See Annondia 1
			See Appendix 1
Legislative Actions	_	3,893,000	See Appendix 1
Subtotal		14,302,000	
SUBTOTAL: CORE EDUCATION EXPENDITURES		706,687,000	
Use of Fund Balance		11,000,000	See Table 3
OTAL EXPENDITURES	_	717,687,000	

Table 3Core Education BudgetProposed Temporary Investments from Fund Balance for Fiscal Year 2010

	FY 2010	
Temporary Investments	Proposed	Comments
Chief Investment Office Pilot Project	1,000,000	Final year of five-year commitment
One-time Funding for Academic Programs	10,000,000	Bridge funding for FY2010 reduction
TOTAL EXPENDITURES	11,000,000	

Table 4Proposed BudgetRestricted Programs Budget for Fiscal Year 2010

	FY 2009 Adopted	FY 2010 Proposed	Comments
REVENUES			
Grant and Contract Direct Cost	832,402,000	898,994,000	
Grant and Contract Indirect Cost	203,000,000	211,000,000	
Gifts	130,485,000	84,815,000	
State Restricted Funds	6,742,000	6,855,000	
FOTAL REVENUES	1,172,629,000	1,201,664,000	
EXPENDITURES			
Grant and Contract Direct Cost	832,402,000	898,994,000	
Gifts	130,485,000	84,815,000	
State Restricted Funds	6,742,000	6,855,000	
Subtotal	969,629,000	990,664,000	
Adjusted Base ICR Budget	203,000,000	202,700,000	
<u>Compensation Adjustments</u> Restoration of temporary benefit reduction of FY2009		1,083,000	
Investments in Research Excellence			
Research Cost Recovery Allocation Change		3,558,000	See Appendix 1
Dedicated Indirect Cost Recovery Changes		2,000,000	See Appendix 1
Subtotal		5,558,000	
Required Cost Increases/Adjustments		1,659,000	See Appendix 1
TOTAL INDIRECT COST RECOVERY BUDGET	-	211,000,000	
FOTAL EXPENDITURES	-	1,201,664,000	

FY 2010 Capital Budget Proposal	FY 2010 Proposed	FY 2011 Planned
REVENUE		
Funding for FY 2009 Projects		
Projects Approved in FY 2009	356,836,123	
Substantially Completed Projects	21,238,000	
Previously Approved Continuing Projects	335,598,123	
Funding for FY 2010 and 2011 Projects		
State Funds	65,500,000	
Non-State Funds		
UW Building Account - Local Funds	34,087,500	12,912,500
ICR - Local Funds	10,000,000	10,000,000
Enterprise Unit Funds	5,437,513	
Transfer from Unrestricted Local Funds	3,037,000	3,037,000
UW Debt (Internal Lending Program)	381,068,000	
Federal Stimulus Grants	58,000,000	
Subtotal, Non-State Funds	491,630,013	25,949,500
Total, New Funds	557,130,013	
TOTAL REVENUE	892,728,136	25,949,500
EXPENDITURE COMMITMENTS		
Previously Approved Continuing Projects	335,598,123	
Proposed FY 2010 Projects		
Major Projects		
Anderson Hall - P/D	200,000	
House of Knowledge Longhouse - P/D	300,000	
Molecular Engineering Building Phase I - C	73,554,000	
Safe Campus	8,000,000	
Tacoma Phase 3 - C	34,000,000	
Bothell Phase 3 - P	5,000,000	
Animal Facilities Improvements	30,000,000	
MHSc Center J-1/J-2 Microbiology Renovation	15,000,000	
Guthrie Hall Renovation	6,000,000	
BSL-3 Labs Renovation	7,000,000	
Student Housing - New Residence Hall Ph I	158,300,000	
HUB Renovation and Expansion	128,300,000	
Hall Health Remodel	10,851,513	
Ethnic Cultural Center Expansion Subtotal, Major Projects	<u>15,500,000</u> 492,005,513	
Minor Projects		
Minor Works - Facility Preservation	34,175,000	
Minor Works - Program	, ,	12 027 000
Subtotal, Minor Projects	<u>18,037,000</u> 52,212,000	<u>13,037,000</u> 13,037,000
Preventative Facility Maintenance and Building System Repairs	12,912,500	12,912,500
Total, New Projects for FY 10 and FY 11	557,130,013	25,949,500
TOTAL EXPENDITURE COMMITMENTS	892,728,136	25,949,500
P - Planning, D-Design, C-Construction		

Table 5Proposed Capital Budget for Fiscal Year 2010

Item	FY 2010 Change	FY 2010 Amount to Core Educ.	FY 2010 Amount to ICR
stitutional Budgets			
Utilities:			
Electricity	446,000	352,000	94,000
Natural gas	2,838,000	2,436,000	402,000
Water/sewer	76,000	60,000	16,000
Solid waste	15,000	12,000	3,000
Subtotal utilities:	3,375,000	2,860,000	515,000
Other institutional budgets:			
Property rentals-general	222,000	175,000	47,000
Prop. rental-Sand Point central	302,000	239,000	63,000
Prop. rental-Sand Point unassigned	(250,000)	(198,000)	(52,000)
Friday Harbor Labs	175,000	139,000	36,000
ESCO Loan Payments	275,000	275,000	0
Institutional overhead offset	(500,000)	(500,000)	0
Risk management	971,000	971,000	0
Investment Management Fees	155,000	155,000	0
RV Thompson Ship Time	210,000	210,000	0
Transportation subsidy	150,000	118,000	32,000
Revolving fund budget adjustments	140,000	140,000	0
Disabled Student Services	104,000	104,000	0
Subtotal other institutional budgets:	1,954,000	1,828,000	126,000
bt Service			
Animal facilities upgrades debt service	609,000	0	609,000
Benjamin Hall & Foege Building debt service	428,000	0	428,000
Physics/Astronomy Building	(36,000)	(36,000)	0
Foege Building	(164,000)	0	(164,000)
Oceanography & Fishery Sciences Building	(13,000)	0	(13,000)
Harborview Research & Training Building	(5,000)	0	(5,000)
UNISYS Mainframe Financing	29,000	29,000	0
HEC Ed Pavillion seismic	48,000	48,000	0
J-wing Floors 1&2 Renovation	593,000	0	593,000
Energy Efficiency Project - 4545 15 Ave NE	388,000	306,000	82,000
Subtotal Debt Service	1,877,000	347,000	1,530,000
V Tower_			
UW Tower Operations (Additional UW Funding)	1,500,000	1,400,000	100,000
Subtotal UW Tower	1,500,000	1,400,000	100,000

Appendix 1 REQUIRED COST INCREASES/ADJUSTMENTS

Téona	FY 2010	FY 2010 Amount to	FY 2010 Amount to
Item Other Issues	Change	Core Educ.	ICR
Benjamin Hall O&M payment	288,000	0	288,000
WWAMI offset (assuming 10% tuition incr)	200,000	200,000	288,000
Reduce ICR Transfer to Capital	(900,000)	200,000	(900,000)
Summer quarter cost increase	181,000	181,000	(500,000)
UW Bothell - FY10 Tuition Increase Allocation	1,531,000	1,531,000	0
UW Tacoma - FY10 Tuition Increase Allocation	1,962,000	1,962,000	0
UW Bothell - FY10 Summer Qtr Tuition Increase Allocation	45,000	45,000	0
UW Tacoma - FY10 Summer Qtr Tuition Increase Allocation	55,000	55,000	0
Subtotal Other Issues	3,362,000	3,974,000	(612,000)
Subtotal Required Cost Increases	12,068,000	10,409,000	1,659,000
Research Cost Recovery Policy Allocation	2 559 000	0	2 558 000
RCR adjustment to FY09 actual	3,558,000	0	3,558,000
FY10 RCR change	0	0	0
Subtotal Policy Application	3,558,000	0	3,558,000
Dedicated Indirect Cost Recovery Dollars			
South Lake Union 2	2,000,000	0	2,000,000
Subtotal Dedicated Indirect Cost Recovery	2,000,000	0	2,000,000
Subtotal Required Cost Increases	5,558,000	0	5,558,000
Legislative Actions			
WWAMI / Ride (Incremental Funding)	2,175,000	2,175,000	0
UW Tacoma Assembly Bldg O&M	218,000	218,000	0
Ruckelshaus Center-Nurse Staffing Committee	150,000	150,000	0
CINTRAFOR	50,000	50,000	0
Additional Financial Aid for UG Residents	1,300,000	1,300,000	0
Subtotal Legislative Actions	3,893,000	3,893,000	0
TOTAL REQUIRED COST INCREASES/ADJUSTMENTS	21,519,000	14,302,000	7,217,000

Appendix 1 (*Continued*) REQUIRED COST INCREASES/ADJUSTMENTS

Tuition Category		n	University of Washington	Vashington			HECB 24 (HECB 24 Comparison Group Projection	in Projection
2 D			2009-10 Proposed Tuition and Fees	osed Tuition a	nd Fees			-	•
	2008-09 Tuition	Proposed Tuition	Dollar Increase	Percent Increase	Esimated Fees	Proposed Tuition & Fees	2008-09 Peer Tuition & Fees	2009-10 Peer Tuition & Fees	2009-10 Peer Percent Increase
Undergraduate									
Undergraduate Resident	6,250	7,125	875	14%	552	7,677	8,665	9,117	5.22%
Undergraduate Nonresident	22,667	23,800	1,133	5%	552	24,352	23,137	24,284	4.96%
Graduate									
Graduate Tier I Resident	9,495	10,160	665	9%L	552	10,712	10,043	10,568	5.23%
Graduate Tier I Nonresident	21,967	23,500	1,533	7%	552	24,052	21,302	21,977	3.17%
Graduate Tier II Resident	9,995	10,660	665	2%	552	11,212			
Graduate Tier II Nonresident	22,467	24,000	1,533	7%	552	24,552			
Graduate Tier III Resident	10,495	11,160	665	6%	552	11,712			
Graduate Tier III Nonresident	22,967	24,500	1,533	7%	552	25,052			
Master of Library and Information Science Resident	10.495	11.540	1.045	10%	552	12.092			
Master of Library and Information Science Nonresident	22,967	25,260	2,293	10%	552	25,812			
Public Affairs Master Resident (incoming)	11,000	12,100	1,100	10%	552	12,652			
Public Affairs Master Nonresident (incoming)	22,500	24,750	2,250	10%	552	25,302			
Public Affairs Master Resident (continuing)		11,000				11,000			
Public Affairs Master Nonresident (continuing)		22,500				22,500			
Master of Architecture, Master of Landscape Architecture, Master		90 •				00			
of Urban Planmng Kesident		12,100				12,100			
Master of Architecture, Master of Landscape Architecture, Master of Urban Planning Nonresident		26,460				26,460			
PharmD Resident	14.202	15.620	1.418	10%	552	16.172	16.376	17.512	6.94%
PharmD Nonresident	28,111	30,920	2,809	10%	552	31,472	30,157	31,673	5.03%
Law Resident	19,033	20,940	1,907	10%	552	21,492	20,990	22,261	6.06%
Law Nonresident	28,257	31,080	2,823	10%	552	31,632	33,597	35,144	4.60%
Medicine Resident	18 570	20.430	1 860	10%	552	20.982	76 243	27 567	5 05%
Medicine Nonresident	44,975	49,470	4,495	10%	552	50,022	43,381	44,661	2.95%
Dentistry Resident	18 570	20.430	1 860	10%	557	20.982	27 084	78 591	5 56%
Dentistry Nonresident	44.975	49,470	4.495	10%	552	50.022	46.702	48.227	3.27%
Master of Nursing and Doctor of Nursing Practice UW Seattle			,	, ,					
Master of Nursing/Doctor of Nursing Fractice Kestdent Master of Nursing/Doctor of Nursing Practice Nonresident	26,485	30,190	3,705	14% 14%	552 552	30,742			
UW Bothell/UW Tacoma									
Nursing Master Resident	9,995	10,660	665	7%	480	11,140			
Nursing Master Nonresident	22,467	24,000	1,533	%L	480	24,480			

Appendix 2 University of Washington 2009-10 Proposed Tuition and Mandatory Fees

Tuition Category		ŋ	University of Washington	Vashington			HECB 24 (HECB 24 Comparison Group Projection	up Projection
	2008-09 Tuition	Proposed Tuition	2009-10 Prop Dollar Increase	2009-10 Proposed Tuition and Fees Dollar Percent Esimate Increase Increase Fees	pe	Proposed Tuition & Fees	2008-09 Peer Tuition & Fees	2009-10 Peer Tuition & Fees	2009-10 Peer Percent Increase
Business Administration Master Degrees UW Seattle									
Business Administration Master Resident (<i>incoming</i>)	21,230	23,350	2,120	10%	552	23,902	20,528	21,740	5.90%
Business Administration Master Nonresident (incoming)	31,900	35,090	3,190	10%	552	35,642	30,626	32,229	5.23%
Business Administration Master Resident (continuing)		21,230				21,230			
Business Administration Master Nonresident (continuing)		31,900				31,900			
UW Bothell									
Business Administration Master Resident (incoming)	18,587	19,890	1,303	7%	423	20,313			
Business Administration Master Nonresident (incoming)	24,717	26,450	1,733	7%	423	26,873			
Business Administration Master Resident (continuing)		18,587				18,587			
Business Administration Master Nonresident (continuing)		24,717				24,717			
UW Tacoma									
Business Administration Master Resident	14,750	15,780	1,030	7%	480	16,260			
Business Administration Master Nonresident	26,818	28,700	1,882	4%	480	29,180			
Post-baccalaureate and Non-matriculated									
Post- baccalaureate Resident									
taking only undergraduate courses taking one or more graduate courses	6,250 10,368	7,125 11,160	875 792	14% 8%	552 552	7,677 11,712			
Post- baccalaureate Nonresident taking only under graduate courses	23,099	23,800	701	3%	552	24,352			
taking one or more graduate courses Non-matriculated Resident	23,017	24,500	1,483	6%	552	25,052			
taking only under graduate courses	6,250	7,125	875	14%	552	7,677			
taking one or more graduate courses	10,368	11,160	792	8%	552	11,712			
Non-matriculated Nonresident taking only undergraduate courses	23,099	23,800	701	3%	552	24,352			
taking one or more graduate courses	23,017	24,500	1,483	6%	552	25,052			

2009-10 Proposed Tuition and Mandatory Fees Appendix 2 University of Washington

NOTES: HECB 24 Comparison refers to the 2008-09 UW - HECB 24 Tuition Comparison prepared by the Office of Planning and Budgeting Public Affairs Master was a new cohort tuition model in 2008-09; 2009-10 will be the first year of the "continuing" tuition rate Tuition is not increased in the second year of cohort programs (Business Administration, Public Affairs) 2009-10 HECB 24 projections are based on five-year trend estimates

GPSS Report on Graduate Student Funding and Support



Overview

- Graduate student survey results
- Need for transparency in the budget cuts and the RA/TA selection
- Update on RA/TA funding
- Considerations for next year



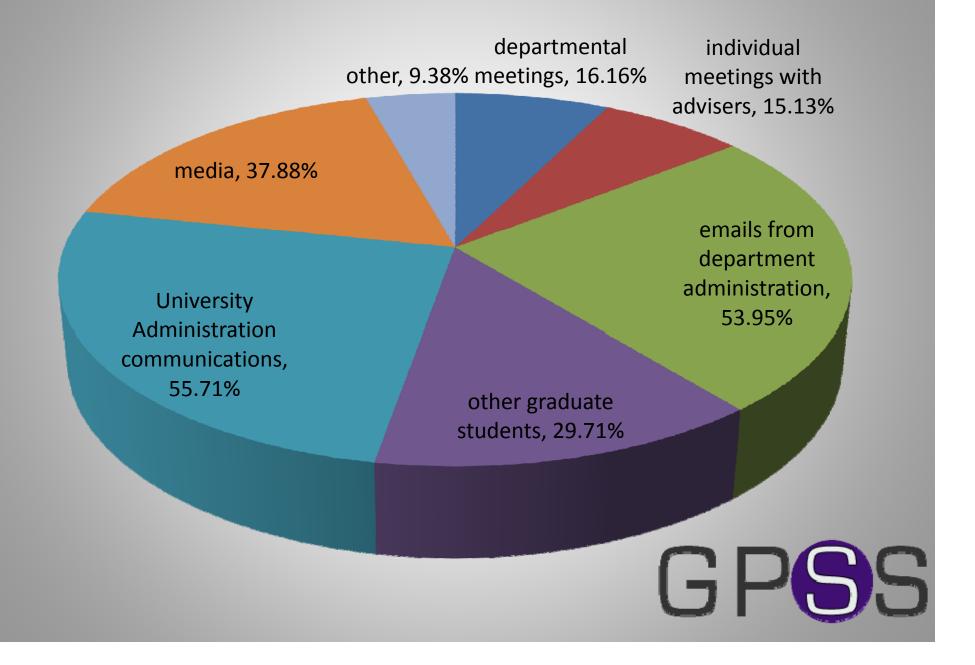
Graduate Student Survey Results

- Survey submitted to the students on April 8th. Received all responses by April 15th.
- Total submissions: 1101
- PhD: 53.59%, Masters: 22.80%, Professional: 23.61%

GPS

 In-state: 58.86%, out-of-state: 29.16%, International: 9.26%

Where are students getting their information?



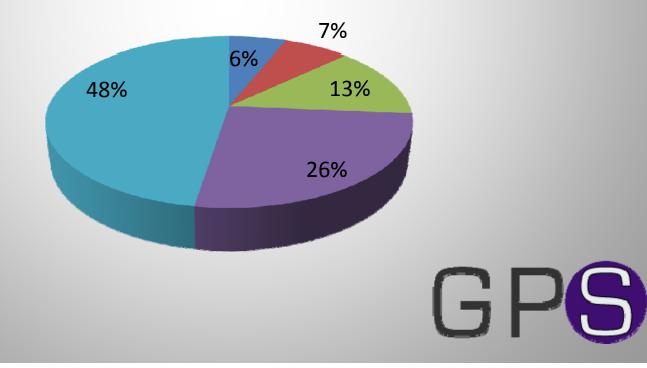
Graduate and Professional Students Need More Information

- 75% of graduate and professional students do not feel that they have an understanding of how budget cuts will be implemented in their departments
- 63% don't know whether or not their departments will reduce enrollment in response to budget cuts
- 71% feel that the cuts will negatively affect the academic and social climate of their departments



Many Graduate Students Have Not Been Told About Their Own Positions

My position has been eliminated next year
I have been informed that my position is likely to be cut
I have been told that it is possible that my position will be cut
I have been told that my position will NOT be cut
I have not been told about my position for next year



What will students do if they lose their funding?



Update on RA/TA Funding

- Provost Wise has made available a one-time \$10 million fund to save TA positions
- The Provost's office has said that this money will be "differentially allocated across academic units based on their student credit hours (SCH)"



Questions about the Provost's Money

- How is it being distributed at both the college and departmental level?
- How are students being involved and informed in the process?
- What will happen next year?



Recommendations

- Student Involvement
 - Involve graduate students in the decision process at the university, college, and departmental levels
- Increase knowledge about available opportunities
 - Provide better communication across departments for TA/RA opportunities, or a single consistent source for finding out about positions
 - Inform students of other available sources of funding in a timely manner
 - Provide departments with common criteria and best practices for TA/RA hiring



University of Washington



FY 2010 Proposed Budget and UW Funding Trends

May, 2009

UW Vision and Values provides the framework that guides investments.

The UW's vision and strategic priorities must consider the characteristics which make us great and unique, and must reflect our core values and culture.

integrity ~ diversity ~ excellence ~ collaboration ~ innovation ~ respect

An overview of the core components of the UW budget.



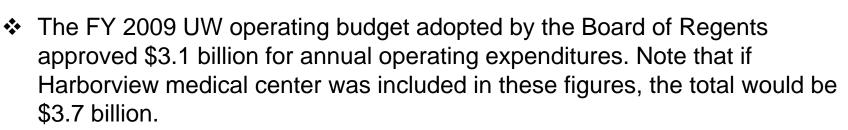
- Capital Budget
- Operating Budget
 - Core Education Budget (State General Fund, Tuition Operating Fee, and Designated Operating Fund)
 - Restricted Operating Budget (Grant and Contract Direct Costs, Grant and Contract Indirect Costs, Gifts and State Restricted Funds)
 - Academic Enhancement/Support Budget (UW Medical Center, Auxiliary Enterprises, Auxiliary Educational Activities, Institutional Overhead)

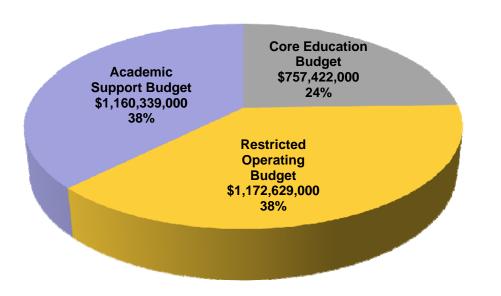
State support for the capital budget was reduced by nearly 45%.



- The legislature provided \$65.5 million in capital funding for the 2009-11 biennium, compared to \$146.9 in the previous biennium. Funded projects include:
 - \$34 million for the renovation of the Joy Building at Tacoma and \$5 million for the design of UW Bothell Phase 3.
 - \$500,000 in pre-design funding for the renovation of Anderson Hall and the House of Knowledge Longhouse project.
 - Facilities preservation, safety and utilities improvements, and modernization.
- \$492 million in non-state funds (e.g. UW building account, ICR, enterprise funds, bonds, and federal stimulus grants) will be used to fund major projects and activities including:
 - Construction of a molecular engineering building at UW Seattle
 - Safe campus fire alarm replacement
 - Primate Center facilities and bio-safety level three laboratory improvements
 - Renovations of J-Wing for microbiology and Guthrie Hall for psychology
 - New resident halls on west campus and Hall Health remodel
 - HUB renovation and expansion and Ethnic Cultural Center Expansion

Composition of the UW Operating Budget, as adopted for FY 2009.

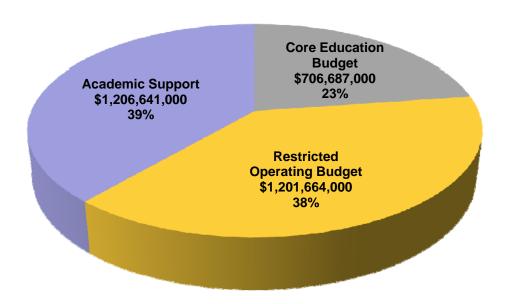




Total Expenditures, FY 2009

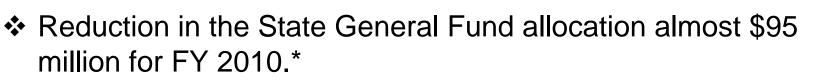
The proposed UW operating budget for FY 2010, compared to FY 2009.

- A net reduction of 6.3 percent for the Core Education Budget (Note: does not include one-time \$11 million use of fund balance in 2010).
- ✤ An increase of 2.5 percent in the Restricted Operating Budget
- An increase of 4.0 percent in the Academic Support Budget



Total Expenditures, FY 2010

Resources for the UW will be reduced significantly in 2010.



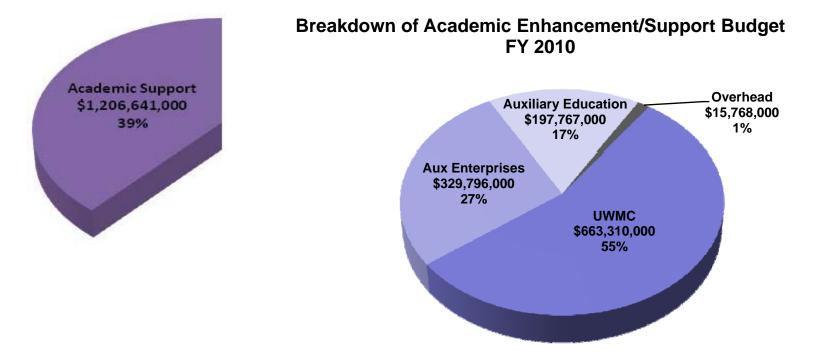
- Provision of one-time federal stimulus money.
- Authorization of 14 percent tuition increase for resident undergraduates.
- Re-authorization of authority to set all other tuition categories.
- Declining Gifts and Endowment earnings.
- Material increases in grants and contract awards.
- Slow growth for Academic Enhancement and Support functions.

* *Note that cross referencing numbers between the state biennial budget and the UW budget is complicated. For the purpose of this presentation we are looking at incremental budget changes compared to the originally adopted UW budget for FY 2009.

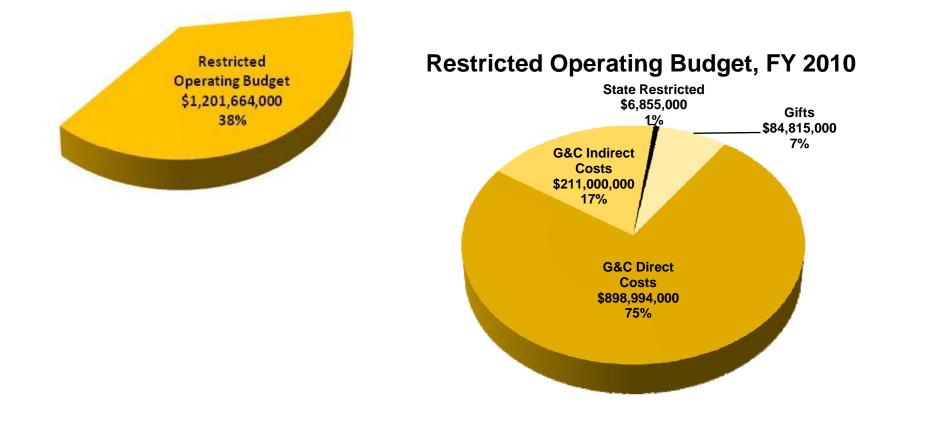
The UW Academic Support budget has a stable outlook for FY 2010.



Slow growth is expected through FY 2010 for the UW's large auxiliary business enterprises, including the UW Medical Center, Educational Outreach, Housing and Food Services, Intercollegiate Athletics, and Parking and Transportation Services.



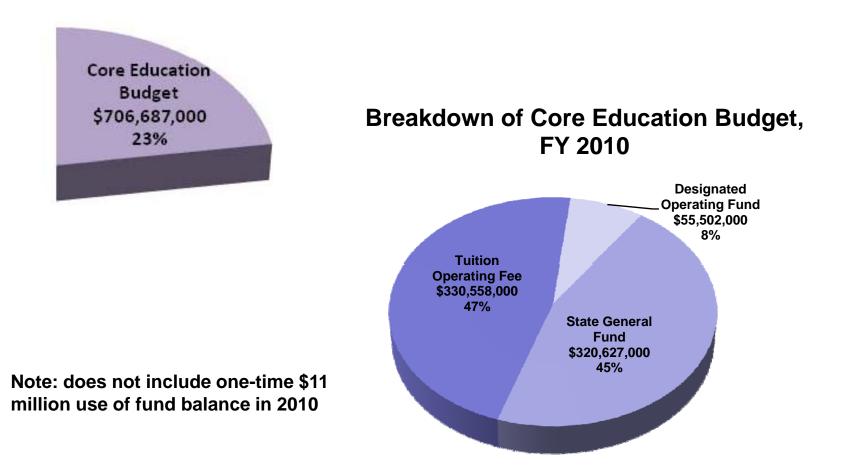
The UW Restricted Operating budget will experience modest growth in 2010.



Growth in grants and contracts, and reductions in endowment earnings.

- Grant and contract awards in FY 2009 were up substantially even prior to seeing effects of federal stimulus related grants.
- Indirect cost recovery is expected to increase 4 percent in 2010 with increased grants and contracts and new indirect cost rates.
- Revenues to gift and endowment spending accounts projected to decrease significantly in FY 2010. Due to economic circumstances the BOR has adopted a modified endowment payout methodology
- There will be a small increase in state appropriations related to state revenues received from the Accident and Medical Aid Account, as well as the Bio-toxin account.

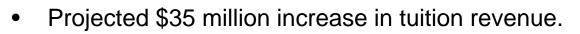
The UW Core Education budget revenues will decline 6.3% in FY 2010.



Breakdown of the 6.3% decrease in Core Education Budget revenues.

Core Education Budget: Changes in Funding, FY 2010 (in \$ mil) Decreases in GF-S and DOF, plus compensatory increases in tuition revenue and state funding of benefits and provisos \$60.0 State Benefits and Proviso \$40.0 Funding, \$13.9 **Tuition Revenue** \$20.0 \$35.1 \$0.0 -\$20.0 -\$40.0 **State General Fund** -\$95.0 -\$60.0 -\$80.0 -\$100.0 **Designated Operating** Fund, -\$1.7 -\$120.0

Reduction in state support, increase in tuition revenue, one-time use of fund balance, and required costs.

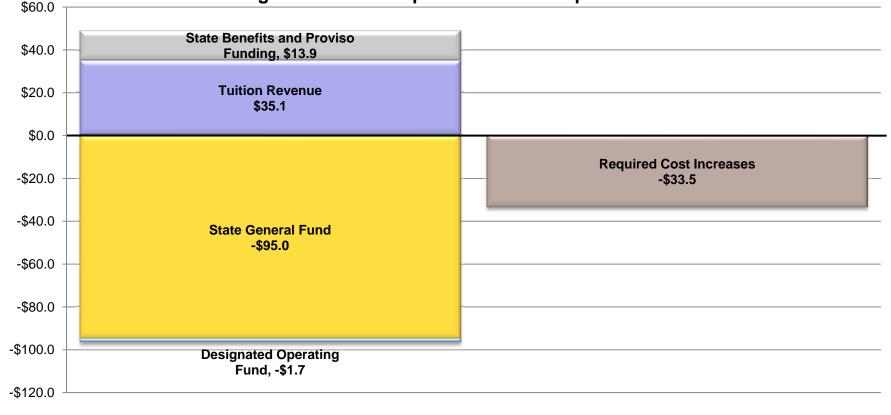


- Reduction of \$1.7 million in Designated Operating Funds based on:
 - Projected \$5 million reduction in investment income
 - Projected \$2.8 million increase in summer quarter tuition revenue
- Temporary use of \$11,000,000 of fund balance, \$10,000,000 of which will help bridge the impact of budget reductions on our academic mission.
- Increases in required costs including utilities and other fixed costs, compliance issues, increased debt service for upgrades in animal facilities, the Benjamin Hall and Foege buildings, J-Wing and other renovations, UW-Tower support, and legislative actions such as additional support for WWAMI/RIDE, UW Tacoma Assembly Building, Ruckelshaus and CINTRAFOR.
- Substantial increases in student financial aid expenditures.

Unfunded increases in fixed costs add to reduced revenues to create an approximately \$81 million funding gap.



Core Education Budget: Changes in Funding, FY 2010 (in \$ mil) Decreases in GF-S and DOF, plus compensatory increases in tuition revenue and state funding of benefits and provisos PLUS required cost increases



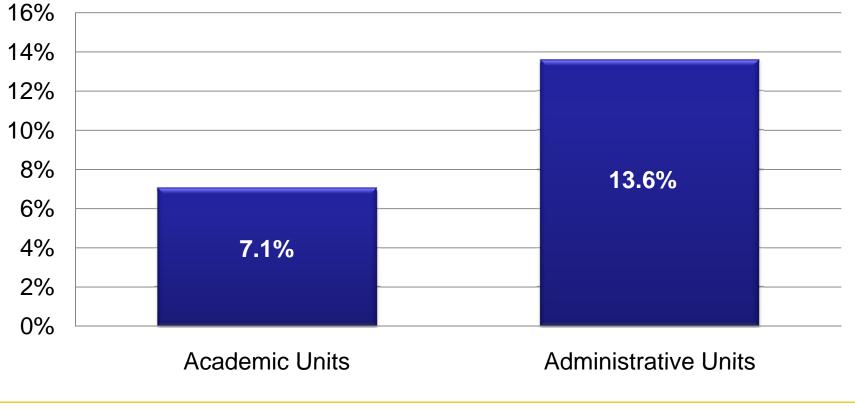
Guiding principles for implementing budget reductions at the UW.



- To absorb budget reductions in a manner consistent with our vision and values and minimize the impact on students, the following principles were established to guide budget reduction decisions:
 - Work to ensure access to excellence for new and continuing students.
 - Promote and enable cutting-edge research and scholarship.
 - Ensure decisions are made in consultation with other impacted units.
 - Explore administrative efficiencies to preserve research and instruction.
 - Use vacant positions and non-salary expenditures to achieve budget reductions and preserve existing faculty and staff.
 - Filled tenure and tenure-track positions should not be reduced.
 - Continue to invest strategically to take advantage of opportunities that will position the UW as a world leader when the economy rebounds.

Budget cuts were disproportionally borne by administrative units.

% Effective Budget Reduction for FY 2010 (includes use of temporary fund balance)

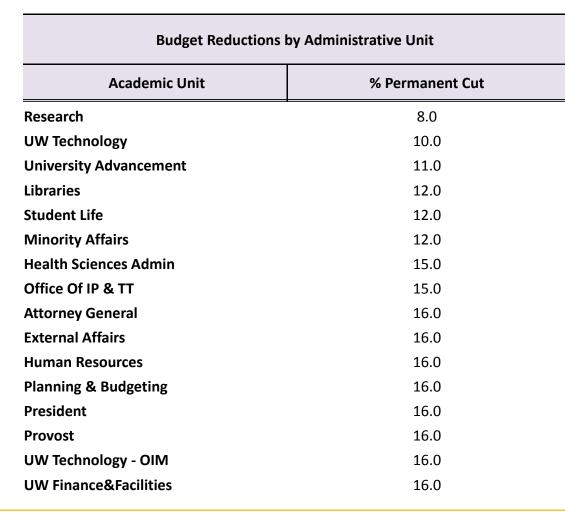


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Budget Reductions by Academic Units.

Budget Reductions by Academic Unit Permanent Cut and Effective FY 2010 Cut		
Academic Unit	% Permanent Cut	Effective FY10 Cut
Arts & Sciences	9.0	5.18
Business School	9.5	6.40
Engineering	9.5	7.50
Medical Centers	9.5	9.50
Medicine	9.5	7.50
Public Health	9.5	5.60
VP Medical Affairs	9.5	9.50
Dentistry	10.0	8.01
Nursing	10.0	8.23
Pharmacy	10.0	6.62
Built Environments	11.0	7.62
Education	11.0	7.80
Environment	11.0	11.02
Forest Resources	11.0	8.79
Ocean Fishery Sciences	11.0	8.06
Social Work	11.0	7.48
Undergrad Academic Affairs	11.0	8.04
Educational Outreach	12.0	11.64
Evans School of Public Affairs	12.0	9.01
Information School	12.0	9.03
Law	12.0	8.94
Graduate School	14.0	13.96

Budget Reductions by Administrative Units.



Proposed tuition increases for the 2009-10 academic year.



- The Legislature limited the amount that undergraduate resident tuition could be increased for 2009-10 and 2010-11 to 14 percent.
- The Legislature extended authority to set tuition for all other tuition categories for 2009-10 through 2012-13.
- For 2009-10, the administration is recommending the following for tuition:
 - 14% (\$875) for undergraduate residents
 - 5% (\$1,133) for non-resident undergraduates
 - 7-14% for graduate and professional students, depending on program.
- Note that even after these increases, UW tuition will remain significantly more affordable than our peer institutions in almost all tuition categories.

Proposed 2009-10 tuition increases among Global Challenge peers.

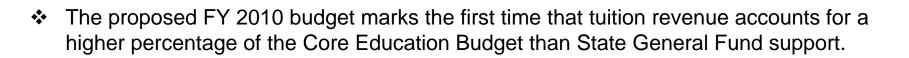


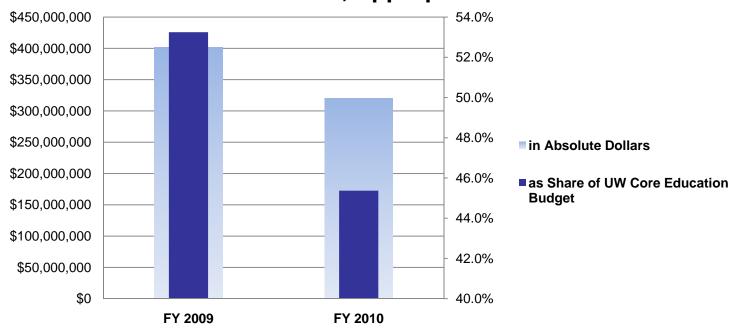
TUITION % INCREASE

The proposed FY 2010 budget includes substantial financial aid increases.

- Tuition increases will provide an additional \$1,693,200 in financial aid revenue for needy undergraduate resident students.
- The Legislature also requires that 1/7 (14 percent) of tuition revenue beyond what would have been generated by a 7% increase be used for financial aid grants for undergraduates. This is equivalent to \$1,300,000.
- Increased tuition levels will increase the value of tuition waivers granted to graduate students by over \$3.4 million, plus make an additional \$773,800 available to graduate and professional students through grants or waivers.
- Substantial increases in the federal Pell grant, plus increases in the State Need Grant will combine with increases in UW aid to offset tuition increases for needy students.
- An expanded federal educational tax credit will help offset tuition increases for many middle class students who do not typically qualify for financial aid.

The Changing Role of state support and tuition in the UW Budget.



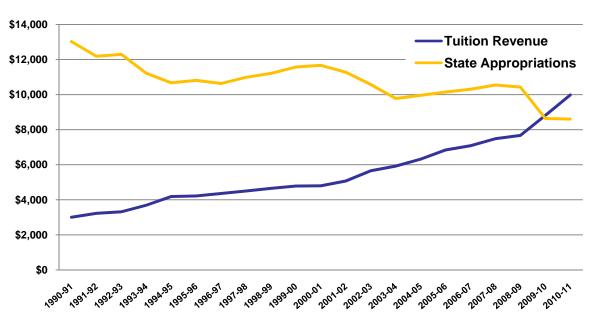


State General Fund, Appropriations to UW

The Changing Role of state support and tuition in the UW Budget.



State disinvestment in higher education and the shift towards a higher percentage of costs being borne by students and families has been occurring for quite some time, and we expect that it will continue in the future.



Funding per FTE Student (in 2009 Dollars)

Next Steps



This budget cycle will require that we consider what we do and how we do it with greater care and creativity. What we won't do, however, is ever compromise our pursuit of academic excellence. Indeed, we can address the changing financial realities to become an even stronger and more distinguished university.

V. REPORT OF THE UNIVERSITY PRESIDENT

Faculty Presentation

For information only.



Thomas Daniel, Professor Department of Biology, College of Arts and Sciences

Tom Daniel is Professor of Biology and holds the Joan and Richard Komen Endowed Chair. He received his Ph.D. in 1982 from Duke University with a focus on Biomechanics in Biology. He then was the Bantrell Fellow in Engineering Sciences at the California Institute of Technology from 1982 to 1984. In 1984 he joined the faculty at the University of Washington in the (then) Department of Zoology.

Dr. Daniel's research deals with the neural and mechanical control of movement in animals with a focus on sensori-motor systems in insect flight. He holds numerous grants in this that center on flight control in animals and he was awarded a MacArthur Fellowship (1996) in recognition of this research area. He served as the first chair of Biology from 2001-2008. In his 25 years at the UW he has taught courses ranging from introductory biology to advanced graduate and undergraduate courses that focus on engineering approaches to biology.

Professor Daniel is the proud recipient of the UW Distinguished Teaching Award (1989) and the UW Distinguished Graduate Mentor Award (2002).