

March 12, 2009

- TO: Members of the Board of Regents Ex-officio Representatives to the Board of Regents Joan Goldblatt, Secretary of the Board of Regents FROM: RE: Schedule of Meetings
- WEDNESDAY, MARCH 18, 2009
- 5:30 p.m. Hill-Crest

SPECIAL MEETING OF BOARD OF REGENTS

6:45 p.m.

DINNER for Regents and invited guests

THURSDAY, MARCH 19, 2009

8:15 to 9:30 a.m.	Rose Room UW Building 1 UW Bothell	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Simon (Chr), Barer, Gates, Proctor, Willynck
9:40 to 11:25 a.m.	Rose Room UW Building 1	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Simon (Chr),

COMMITTEE: Regents Simon (Chr), Barer, Gates, Proctor, Willynck

in Joint Session with

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Blake (Chr), Brotman, Jewell, Kiga, Simon

12:10 to 2:50 p.m.

Rose Room UW Building 1 **UW Bothell**

UW Bothell

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Blake (Chr), Brotman, Jewell, Kiga, Simon

3:00 p.m.

Rose Room UW Building 1 **UW Bothell**

REGULAR MEETING OF BOARD OF REGENTS

To request disability accommodation, contact the Disability Services Office at: 206.543.6450 (voice), 206.543.6452 (TTY), 206.685.7264 (fax), or email at dso@u.washington.edu. The University of Washington makes every effort to honor disability accommodation requests. Requests can be responded to most effectively if received as far in advance of the event as possible, preferably at least 10 days.



AGENDA

BOARD OF REGENTS University of Washington

March 19, 2009 3:00 p.m. Rose Room, UW Building 1 UW Bothell

I. CALL TO ORDER

(Item No.)

- II. ROLL CALL: Assistant Secretary Kelly Keith
- III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Cole

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

VI. CONSENT AGENDA

Approval of Minutes of Meeting of February 19, 2009 and Special and Joint Meetings of November 21, 2008

Adoption of Proposed New Chapter 478-128 WAC, Animal Control at the University of Washington; Repeal of WAC 478-124-060 through 478-124-100; and Amendment of WAC 478-108-010	A-2
Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the <i>University Handbook</i>	A-3
Establishment of the Department of American Indian Studies	A-4
Grant and Contract Awards–December, 2008	F–1
2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments	F–5
Consolidated Endowment Fund Spending Policy	F-10

- UW Medicine Credit Report Update Doug Breckel, Associate Vice President, Treasury Office Bruce Ferguson, CFO, UW Medicine and Vice President for Medical Affairs Johnese Spisso, Vice President Medical Affairs, UW and COO, UW Medicine Paul Jenny, Vice Provost, Planning and Budgeting
- 11. Consolidated Endowment Fund Spending Policy V'Ella Warren, Senior Vice President

ACTION F-10

12. **Other Business**



UNIVERSITY OF WASHINGTON BOARD OF REGENTS

Academic and Student Affairs Committee

Regents Simon (Chair), Barer, Gates, Proctor, Willynck

March 19, 2009 8:15 to 9:30 a.m. Rose Room, UW Building 1 UW Bothell

1.	Academic and Administrative Appointments Phyllis M. Wise, Provost and Executive Vice President	ACTION	A-1
2.	Adoption of Proposed New Chapter 478-128 WAC, Animal Control at the University of Washington; Repeal of WAC 478- 124-060 through 478-124-100; and Amendment of WAC 478-108- 010	ACTION	A-2
	 Rebecca Goodwin Deardorff, Director of Rules Coordination, Rules Coordination Office Ray Wittmier, Assistant Police Chief, Support Services, University Police 		
3.	Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the University Handbook Rebecca Goodwin Deardorff	ACTION	A-3
4.	Establishment of the Department of American Indian Studies Ana Mari Cauce, Dean, College of Arts and Sciences Judith Howard , Divisional Dean, Arts and Humanities, College of Arts and Sciences Tom Colonnese , Chair, Department of American Indian Studies	ACTION	A-4
5.	Faculty Presentation Dan Jaffe, Professor, Interdisciplinary Arts and Sciences Program, Adjunct Professor, Atmospheric Sciences	INFORMATION	A–5
6.	 UWB Student Presentation Emily Anderson, ASUW Bothell President Colton Lindelof, ASUW Bothell Vice President Amira Davis, Executive Representative of Business Operations, ASUW Bothell Kendra Porter, Executive Representative of Public Relations ASUW Bothell Xheni Diko, Executive Representative of Student Advocacy, 	INFORMATION	A6

- ASUW Bothell
- 7. **Other Business**



UNIVERSITY OF WASHINGTON BOARD OF REGENTS

Academic and Student Affairs Committee Regents Simon (Chr), Barer, Gates, Proctor, Willynck

In Joint Session with

Members of the Finance, Audit and Facilities Committee Regents Blake (Chr), Brotman, Jewell, Kiga, Simon

March 19, 2009 9:40 to 11:25 a.m. Rose Room, UW Building 1 UW Bothell

1. **Budget and Financial Update**

INFORMATION F–11

Mark Emmert, President Phyllis Wise, Provost and Executive Vice President Paul Jenny, Vice Provost, Planning and Budgeting David Lovell, Faculty Senate Chair Lea Vaughn, Professor, School of Law and Former Secretary of the Faculty

2. Executive Session

(To discuss with legal counsel representing the University, litigation or potential litigation to which the University is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the University.)

3. Other Business



UNIVERSITY OF WASHINGTON BOARD OF REGENTS

Finance, Audit and Facilities Committee Regents Blake (Chair), Brotman, Jewell, Kiga, Simon

March 19, 2009 12:10 to 2:50 p.m. Rose Room, UW Building 1 UW Bothell

1.	Grant and Contract Awards–December, 2008 Phyllis M. Wise, Vice Provost and Executive Vice President	ACTION	F-1
2.	Actions Taken Under Delegated Authority Richard Chapman, Associate Vice President, Capital Projects Office	INFORMATION	F–2
3.	Investment Performance Report, Second Quarter Fiscal Year 2009 Keith Forguson, Chief Investment Officer, Treasury Office	INFORMATION	F-3
4.	Keith Ferguson, Chief Investment Officer, Treasury Office Metropolitan Tract Performance Report for the Quarter Ended December 31, 2008 Jeannette Henderson, Director, Real Estate Office Lisa Stewart, Principal, Urbis Partners, LLC	INFORMATION	F-4
5.	 2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments <pre>Eric Godfrey</pre>, Vice President and Vice Provost for Student Life Deborah Costar, Interim Director, Housing and Food Services 	ACTION	F-5
6.	Benchmarking University Advancement Performance Walter G. Dryfoos, Associate Vice President, Advancement Services Connie Kravas, Vice President, University Advancement	INFORMATION	F6
7.	 Student Housing Project Phase 1–Project Update Richard Chapman Jon Lebo, Project Manager, Capital Projects Office Rob Lubin, Assistant Director, Facilities and Operations, Housing and Food Services Chris Malins, Senior Associate Treasurer, Treasury Office 	INFORMATION	F-7
8.	Metropolitan Tract Update Jeannette Henderson Lisa Stewart Andrew Olsen, Managing Director, The Chambers Group Quentin Kuhrau, President and CEO, Unico Properties	INFORMATION	F8
9.	Executive Session (to consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased		

price.)

- UW Medicine Credit Report Update Doug Breckel, Associate Vice President, Treasury Office Bruce Ferguson, CFO, UW Medicine and Vice President for Medical Affairs Johnese Spisso, Vice President Medical Affairs, UW and COO, UW Medicine Paul Jenny, Vice Provost, Planning and Budgeting
- 11. Consolidated Endowment Fund Spending Policy V'Ella Warren, Senior Vice President

ACTION F-10

12. **Other Business**

MINUTES

BOARD OF REGENTS University of Washington

March 19, 2009

The Board of Regents held its regular meeting on Thursday, March 19, 2009, beginning at 3:10 p.m. in the Rose Room, UW Building 1, on the campus of UW Bothell. The notice of the meeting was appropriately provided to the public and the media.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Cole (presiding), Barer, Blake, Brotman, Gates, Proctor, Simon, Willynck; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Goldblatt; ex-officio representative: Professor Lovell

Absent: Regents Jewell and Kiga; ex officio representatives Mr. Bennett, Mr. Faleschini, and Mr. Osterhout

CONFIRM AGENDA

Regent Simon made a motion to dispense with reports from the Committee Chairs, hearing no objections, the Regents approved the motion. The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Cole

Regent Cole said he would not present a report.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert began by introducing the University of Washington's Director of Federal Relations, Christy Gullion, who updated the Regents on her work in Washington, D.C., on behalf of the University of Washington. Ms. Gullion distributed a report showing the funding the University received during the recently concluded FY09 appropriations cycle. The University of Washington received three congressionallydirected allocations. The UW also received funding through the FY09 Defense Bill for the Surgical Simulation Unit at UW Medicine. Ms. Gullion continued by describing the challenges and potential impact the University may face as a result of the recent federal stimulus package. She said discussions have begun with the University's congressional delegation regarding the federal agenda for FY10.

A question and discussion period followed Ms. Gullion's presentation.

President Emmert invited the University of Washington's Director of State Relations, Randy Hodgins, to update the Regents on his work on behalf of the University in Olympia during the current legislative session. Mr. Hodgins reported on the difficulties and challenges he faces during this session. He described the potential impact of the federal stimulus funding the state may receive. Washington state is projected to take unprecedented budget cuts. The University, along with other state higher education institutions, is focused on the possibility of raising tuition rates, and a possible tuition surcharge. Mr. Hodgins advised the Board of Regents to expect deep reductions in state funding, possibly in the 20% range. The legislative session is scheduled to adjourn on April 27.

A question and discussion period followed Mr. Hodgins' presentation.

President Emmert then introduced UW Bothell Chancellor, Kenyon Chan, who welcomed the Board of Regents to the Bothell campus. Chancellor Chan provided the Regents with an update on the current state of the University of Washington, Bothell (UWB). UWB has grown 21% since last year, and currently instructs 2,300 students in a facility designed for 1,800. Three years ago, UWB accepted its first freshman class, and they have received 1,000 applications for 325 spaces in its fourth freshman class, entering Autumn, 2009.

UWB offers 20 degrees and degree options, some at off-site locations to serve the Eastside and North End region. These include a nursing program in Mount Vernon, and an MBA program in Bellevue starting in the fall of 2009. A plan is in place to offer a bachelor degree in business in Bellevue in the fall of 2010. UW Bothell administration is developing new degree programs, including electrical engineering, biological sciences, and media communications and interactive media games.

Chancellor Chan said UWB faculty research is top notch in the tradition of the University of Washington, and undergraduate and graduate students learn in an intensive research environment.

UW Bothell has five centers, including Professor Paul Hill's Center on Reinventing Public Education, and Professor John Goodlad's Institute for Educational Renewal. The Biotechnology-Biomedical Technology Institute works with medical device companies located near campus. The Student Entrepreneurship Center supports students in the development of new businesses. In the three years of its existence, fifty businesses have been started through the Entrepreneurship Center. The Business Development Center works with local businesses. Dr. Chan said these centers demonstrate how the University can be a tremendous force in the economic development of the region.

Future plans include a project in Mukilteo's Mariner High School and at Bothell High School, where UW Bothell students will have the opportunity to work in the community to prepare the next generation of university students. The UWB administration has developed a summer educational transition program for under-served students to fulfill its mission to educate students of Washington state, especially those students needing more preparation.

Chancellor Chan said the campus has been careful managing its budget so it can continue to grow strategically. In the next ten years, plans include building the campus out to accommodate 6,000 students.

A question and discussion period followed Chancellor Chan's presentation. The Board thanked Chancellor Chan for hosting the meeting at the UW Bothell campus.

CONSENT AGENDA

Regent Cole noted there were seven items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Gates seconded by Regent Proctor, the Board voted to approve the seven items on the consent agenda as shown below:

Minutes for the meeting of February 19, 2009 and Special and Joint Meetings of November 21, 2008

Adoption of Proposed New Chapter 478-128 WAC, Animal Control at the University of Washington; Repeal of WAC 478-124-060 through 478-124-100; and Amendment of WAC 478-108-010 (Agenda no. A–2)

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents adopt the proposed new Chapter 478-128 WAC, Animal Control at the University of Washington; repeal WAC 478-124-060 through 478-124-100 from Chapter 478-124 WAC, General Conduct Code for the University of Washington; and amend WAC 478-108-010, Matters Subject to Brief Adjudication.

See Attachment A-2.

Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the *University Handbook* (Agenda no. A–3)

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents amend the Board of Regent's Standing Order No. 1, "Delegation of Authority," and rescind five obsolete sections from the *University Handbook* including, "Delegation of Authority for Non-Academic Personnel Actions," Vol. 4, Part IV, Chapter 11; "Tuition Exemption," Vol. 4, Part V, Chapter 14; "President's Approval Required," Vol. 4, Part VI, Chapter 2, Section 1; "Goods Which May be Sold on Campus," Vol. 4, Part VII, Chapter 7, Section 1; "Vending Machines," Vol. 4, Part VII, Chapter 7, Section 2.

See Attachment A-3.

Establishment of the Department of American Studies (Agenda no. A-4)

It is the recommendation of the Dean of the College of Arts and Sciences that the American Indian Studies Program be established as the Department of American Indian Studies effective March 30, 2009.

See Attachment A-4.

Grant and Contract Awards – December, 2008 (Agenda no. F–1)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee the Board of Regents accept Grant and Contract Awards for the month of December, 2008, in the total amount of \$58,753,020.

See Attachment F–1.

2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments (Agenda no. F–5)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the proposed 2009-10 rental and dining rates for the residence halls, single student apartments and family housing, collectively termed the Housing and Dining System, making the proposed rates effective July 1, 2009.

See Attachment F–5.

Consolidated Endowment Fund Spending Policy (Agenda no. F-10)

It is the recommendation of the Finance, Audit and Facilities Committee that the Board of Regents adopt a new spending policy for the Consolidated Endowment Fund (CEF) that will decrease per unit distributions by 25% annually in FY09 and FY10 after which per unit distributions will be held constant at the FY10 level. This policy will be revisited by the Finance, Audit and Facilities Committee no later than 6/30/2013 to determine the appropriate next steps.

See Attachment F–10.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Simon, Chair

At the request of Regent Simon, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

Academic and Administrative Appointments (Agenda no. A-1)

MOTION: Upon the recommendation of the administration and the motion made by Regent Proctor, seconded by Regent Simon, the Board voted to approve the personnel appointments. Regent Willynck abstained from the discussion and vote.

See Attachment A-1.

Faculty Presentation (Agenda no. A–5) (Information only) See Attachment A–5.

UWB Student Presentation (Agenda no. A-6) (Information only) See Attachment A-6

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair

Investment Performance Report, Second Quarter Fiscal Year 2009 (Agenda no. F– 3) (Information only) See Attachment F–3.

<u>Metropolitan Tract Performance Report for the Quarter Ended December 31, 2008</u> (Agenda no. F–4) (Information only) See Attachment F–4.

Benchmarking University Advancement Performance (Agenda no. F–6) (Information only) See Attachment F–6.

<u>Student Housing Project Phase 1–Project Update</u> (Agenda no. F–7) (Information only) See Attachment F–7.

Metropolitan Tract Update (Agenda no. F–8) (Information only) See Attachment F–8.

<u>**UW Medicine Credit Report Update**</u> (Agenda no. F–9) (Information only) See Attachment F–9.

Budget and Financial Update (Agenda no. F–11) (Information only) See Attachment F–11.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

Faculty Senate Chair: Professor David Lovell

Dr. Lovell described the role of the faculty in the upcoming budget decisions. Deans are working with the Provost to model cuts at various levels, and faculty members participate in this process through the Senate Committee on Planning and Budgeting (SCPB). Dr. Lovell said the SCPB appreciates the high level of information provided by Vice Provost Paul Jenny and the Office of Planning and Budgeting. He said faculty members seek to play a constructive role in the process under the leadership of the Faculty Senate and the Provost. At the local level, faculty councils serve to provide input to the Deans.

Professor Lovell described the various challenges and constraints of increasing class sizes to attain budget reductions.

Dr. Lovell closed by reminding the Regents of issues cited as challenges in his October remarks, including improving the faculty governance structure, Senate restructuring, and Educational Outreach's business models. Attention has been primarily turned to budget issues.

Dr. Lovell said he believes the Faculty Senate and College Faculty Councils need to work together to coordinate the two levels of faculty governance. He looks forward to continuing a cooperative relationship with the administration as the University deals with new challenges.

ASUW President: Mr. Anttimo Bennett was not in attendance.

<u>GPSS President</u>: Mr. Jake Faleschini was not in attendance.

Alumni Association President: Mr. Rick Osterhout was not present at the meeting.

UWAA President-elect Eddie Pasatiempo presented an update, including activities, actions, and events at the UWAA.

Mr. Pasatiempo shared a marketing piece which was mailed recently to new and renewing members to remind them of the benefits and value of membership.

He described the challenges and impact of the budget on the UWAA, telling the Regents the focus is on "value services," and UWAA plans to defer programs including an international initiative and young alumni student recruitment.

Mr. Pasatiempo reported UWAA recently held its tenth annual Career Discovery week in partnership with the UW Career Center. They offered 130 events to UW students, staff, and alumni, held on three campuses, with over 10,000 participants.

Over 300 UW alumni and friends attended the recent Dawg Days in the Desert. Events included "Chow Down" with UW Football Coach Steve Sarkisian, and a golf tournament with a scholarship fundraising lunch featuring Howard Behar.

The UW Alumni Association magazine, Columns, received seven CASE (Council for Advancement and Support of Education) awards for excellence.

Mr. Pasatiempo said UWAA Executive Director Chuck Blumenfeld recently announced his plans to retire at the end of May. Pasatiempo expressed his thanks to Blumenfeld for his service as President, Board member, and Executive Director. Pasatiempo announced the appointment of current UWAA Director of Alumni Relations and Programs and Assistant Vice President for Constituent Relations, Paul Rucker, as Executive Director.

Regent Cole asked Mr. Blumenfeld to stand and be acknowledged by the Regents and others in attendance, who offered hearty applause and thanks.

Regent Cole requested the minutes reflect the final score in the NCAA Men's Basketball first round play-off game from the Rose Garden Arena in Portland, Oregon: Huskies 71, Mississippi State 58.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Thursday, April 16, 2009.

ADJOURNMENT

The regular meeting was adjourned at 4:15 p.m.

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Joan Goldblatt Secretary of the Board of Regents

VII. STANDING COMMITTEES

A-1

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

DEPARTMENT OF MILITARY SCIENCE

NEW APPOINTMENTS

DANIELS, MICHAEL D.

(BA, 1993, EASTERN ILLINOIS UNIVERSITY; MS, 2005, AIR UNIVERSITY) TO BE PROFESSOR OF MILITARY SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY, EFFECTIVE 5/1/2009. (MAJOR DANIELS IS CURRENTLY A LOGISTICS OFFICER ASSIGNED TO UNITED STATES ARMY NORTH, HOUSTON, TEXAS.)

DEPARTMENT OF NAVAL SCIENCE

NEW APPOINTMENTS

HOLMAN, NICHOLAS H.

(BS, 1982, DREXEL UNIVERSITY; MS, 1988, GEORGE WASHINGTON UNIVERSITY) TO BE PROFESSOR AND CHAIR OF NAVAL SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY, EFFECTIVE 6/1/2009. (CAPTAIN HOLMAN IS CURRENTLY THE COMMANDER OF SEA LOGISTICS EUROPEAN COMMAND, NAPLES, ITALY.)

WILLIAMS, JAMES T.

(BS, 2004, OREGON STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF NAVAL SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY, EFFECTIVE 6/1/2009. (LIEUTENANT WILLIAMS IS CURRENTLY THE REACTOR TRAINING DIVISION OFFICER ON THE USS ENTERPRISE, NORFOLK, VIRGINIA.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF ECONOMICS

NEW APPOINTMENTS

GUO, JANG-TING

(BA, 1985, NATIONAL TAIWAN UNIVERSITY; MA, 1989, UNIVERSITY OF CALIFORNIA (LOS ANGELES); PHD, 1993, UNIVERSITY OF CALIFORNIA (LOS ANGELES)) TO BE VISITING PROFESSOR OF ECONOMICS AT A SALARY RATE OF \$47,502 OVER THREE MONTHS, EFFECTIVE 3/16/2009. (DR. GUO IS PROFESSOR OF ECONOMICS AT THE UNIVERSITY OF CALIFORNIA, RIVERSIDE.)

DEPARTMENT OF SPEECH AND HEARING SCIENCES

NEW APPOINTMENTS

MAX, LUDO

(BA, 1989, KATHOLIEKE VLAAMSE HOGESCHOOL (BELGIUM); MA, 1992, CATHOLIC UNIVERSITY OF LEUVEN (BELGIUM); PHD, 2000, KENT STATE UNIVERSITY) TO BE ACTING ASSOCIATE PROFESSOR OF SPEECH AND HEARING SCIENCES AT A SALARY RATE OF \$89,640 OVER NINE MONTHS, EFFECTIVE 1/1/2009. (PRIOR TO THIS APPOINTMENT, DR. MAX WAS ASSOCIATE PROFESSOR OF COMMUNICATION AT THE UNIVERSITY OF CONNECTICUT.)

COLLEGE OF ENGINEERING

DEPARTMENT OF CIVIL AND ENVIRONMENTAL ENGINEERING

NEW APPOINTMENTS

DODD, MICHAEL

(BSCE, 2001, GEORGIA INSTITUTE OF TECHNOLOGY; MSEE, 2003, GEORGIA INSTITUTE OF TECHNOLOGY; PHD, 2008, SWISS FEDERAL INSTITUTE OF TECHNOLOGY) TO BE ASSISTANT PROFESSOR OF CIVIL AND ENVIRONMENTAL ENGINEERING AT A SALARY RATE OF \$81,000 OVER NINE MONTHS, EFFECTIVE 9/16/2009.

NEW APPOINTMENTS

SEELIG, GEORG

(DIPLOMA, 1999, UNIVERSITY OF BASEL (SWITZERLAND); PHD, 2003, UNIVERSITY OF GENEVA (SWITZERLAND)) TO BE ASSISTANT PROFESSOR OF ELECTRICAL ENGINEERING AND ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$93,600 OVER NINE MONTHS, EFFECTIVE 3/16/2009. (PRIOR TO THIS APPOINTMENT DR. SEELIG WAS A POSTDOCTORAL SCHOLAR AT THE CALIFORNIA INSTITUTE OF TECHNOLOGY.)

GRADUATE SCHOOL

GRADUATE SCHOOL

ADMINISTRATIVE APPOINTMENTS

BALDASTY, GERALD J.

(BA, 1972, UNIVERSITY OF WASHINGTON; MA, 1974, UNIVERSITY OF WISCONSIN-MADISON; PHD, 1978, UNIVERSITY OF WASHINGTON) TO BE DEAN AND VICE PROVOST OF THE GRADUATE SCHOOL, EFFECTIVE 3/1/2009. (DR. BALDASTY WILL CONTINUE AS PROFESSOR OF COMMUNICATION AND ADJUNCT PROFESSOR OF WOMEN STUDIES.)

SCHOOL OF MEDICINE

DEPARTMENT OF ANESTHESIOLOGY AND PAIN MEDICINE

NEW APPOINTMENTS

OCAMPO, MA CARMEN

(BS, 1981, UNIVERSITY OF THE PHILIPPINES; MD, 1985, UNIVERSITY OF THE PHILIPPINES) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY AND PAIN MEDICINE AT A SALARY RATE OF \$69,768 OVER TWELVE MONTHS, EFFECTIVE 2/1/2009. (PRIOR TO THIS APPOINTMENT, DR. OCAMPO WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

WALCO, GARY

(BA, 1978, UNIVERSITY OF CALIFORNIA (LOS ANGELES); MA, 1982, OHIO STATE UNIVERSITY; PHD, 1984, OHIO STATE UNIVERSITY) TO BE PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY AND PAIN MEDICINE AT A SALARY RATE OF \$90,576 OVER TWELVE MONTHS, EFFECTIVE 3/1/2009. (PRIOR TO THIS APPOINTMENT, DR. WALCO WAS A PROFESSOR OF PEDIATRICS AT THE UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY.)

DEPARTMENT OF MEDICINE

NEW APPOINTMENTS

CRANE, HEIDI

(BA, 1992, UNIVERSITY OF WASHINGTON; BS, 1993, UNIVERSITY OF WASHINGTON; MD, 1998, UNIVERSITY OF WASHINGTON; MPH, 2002, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$119,004 OVER TWELVE MONTHS, EFFECTIVE 2/1/2009. (PRIOR TO THIS APPOINTMENT, DR. CRANE WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

NELSON, PETER J.

(BS, 1990, NORTHWESTERN UNIVERSITY; MD, 1997, MT SINAI SCHOOL OF MEDICINE) TO BE VISITING ASSISTANT PROFESSOR OF MEDICINE WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE2/1/2009. (DR. NELSON IS AN ASSISTANT PROFESSOR OF MEDICINE AT NEW YORK UNIVERSITY.)

PARAMSOTHY, PATHMAJA

(BA, 1994, BRYN MAWR COLLEGE; MD, 1998, UNIVERSITY OF NEW MEXICO; MS, 2007, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$130,008 OVER TWELVE MONTHS, EFFECTIVE 2/16/2009. (PRIOR TO THIS APPOINTMENT, DR. PARAMSOTHY WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

NEW APPOINTMENTS

BAKER, KEVIN SCOTT

(BS, 1983, UNIVERSITY OF NEBRASKA; MD, 1988, UNIVERSITY OF NEBRASKA; MA, 2002, UNIVERSITY OF MINNESOTA) TO BE PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY FRED HUTCHINSON CANCER RESEARCH CENTER EFFECTIVE3/1/2009. (PRIOR TO THIS APPOINTMENT, DR. BAKER WAS AN ASSOCIATE PROFESSOR OF PEDIATRICS AT THE UNIVERSITY OF MINNESOTA.)

YI-FRAZIER, JOYCE

(BA, 1999, CORNELL UNIVERSITY; MS, 2003, UNIVERSITY OF WASHINGTON; PHD, 2006, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF PEDIATRICS AT A SALARY RATE OF \$70,008 OVER TWELVE MONTHS, EFFECTIVE 2/1/2009. (PRIOR TO THIS APPOINTMENT, DR. YI-FRAZIER WAS A RESEARCH SCIENTIST AT SEATTLE CHILDREN'S.)

DEPARTMENT OF PHARMACOLOGY

ENDOWED APPOINTMENTS

SCOTT, JOHN DONALD

(BSCE, 1980, HERIOT-WATT UNIVERSITY (UK); PHD, 1983, UNIVERSITY OF ABERDEEN (UK)) TO BE HOLDER OF THE EDWIN G. KREBS-HILMA SPEIGHTS ENDOWED PROFESSORSHIP FOR CELL SIGNALING AND CANCER BIOLOGY, EFFECTIVE 2/1/2009. (DR. SCOTT WILL CONTINUE AS PROFESSOR OF PHARMACOLOGY.)

DEPARTMENT OF RADIOLOGY

NEW APPOINTMENTS

BHARGAVA, PUNEET

(MBBS, 1997, KARNATAKA INST OF MEDICAL SCI (INDIA)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIOLOGY PAID DIRECT BY VETERANS AFFAIRS PUGET SOUND HEALTH CARE SYSTEM EFFECTIVE 1/4/2009. (PRIOR TO THIS APPOINTMENT, DR. BHARGAVA WAS A SENIOR FELLOW IN THE SAME DEPARTMENT.)

GRABOWSKI, THOMAS

(BA, 1982, VANDERBILT UNIVERSITY; MD, 1986, VANDERBILT UNIVERSITY) TO BE PROFESSOR WITHOUT TENURE OF RADIOLOGY AT A SALARY RATE OF \$78,000 OVER TWELVE MONTHS, EFFECTIVE 2/1/2009. (PRIOR TO THIS APPOINTMENT, DR. GRABOWSKI WAS A PROFESSOR OF NEUROLOGY AND RADIOLOGY AT THE UNIVERSITY OF IOWA.)

SCHOOL OF PUBLIC HEALTH

DEPARTMENT OF EPIDEMIOLOGY

NEW APPOINTMENTS

MADELEINE, MARGARET M.

(BA, 1981, FROSTBERG STATE UNIVERSITY, MARYLAND; MPH, 1991, YALE UNIVERSITY; PHD, 1996, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF EPIDEMIOLOGY PAID DIRECT BY FRED HUTCHINSON CANCER RESEARCH CENTER EFFECTIVE 2/1/2009.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Adoption of Proposed New Chapter 478-128 WAC, Animal Control at the University of Washington; Repeal of WAC 478-124-060 through 478-124-100; and Amendment of WAC 478-108-010

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents adopt the proposed new Chapter 478-128 WAC, Animal Control at the University of Washington; repeal WAC 478-124-060 through 478-124-100 from Chapter 478-124 WAC, General Conduct Code for the University of Washington; and amend WAC 478-108-010, Matters Subject to Brief Adjudication.

BACKGROUND:

The University's rules concerning the control of non-research, non-wildlife animals on campus were added to Chapter 478-124 WAC, General Conduct Code for the University of Washington, in September 1973 and have not been revised since.

Several reasons to review these rules came about in late 2006:

- The rules considered enforcement only through the Seattle division of animal control and did not reflect the University's multiple campuses outside the City of Seattle's animal control jurisdiction;
- The rules did not use current ADA language to address service animals, and spoke only of "guide dogs for sightless persons," nor did the code address service animals in training, which various students and staff were uncertain about bringing on campus;
- Working animals, including the bomb detection dog maintained by the University Police, were not addressed; and
- The rules were scheduled for review by Rules Coordination Office to comply with the state's regulatory rules review process.

Consequently, the Rules Coordination Office worked with the Attorney General's Office to draft preliminary rules that would reflect current ADA language; move the rules to a stand-alone chapter; and create a multi-jurisdictional approach to enforcement that would work for the University's campuses, medical centers, student residences, and field stations.

In early 2007 the Rules Coordination Office requested a more widespread review of these preliminary draft rules and former Executive Vice President, Weldon

Ihrig, convened the Animal Control Policy Task Force chaired by former Chief of UW Police, Vicky Stormo, on March 8, 2007. There were 23 original members named to the Task Force, including representatives from student government, the Adoption of Proposed New Chapter 478-128 WAC, Animal Control at the University of Washington; Repeal of WAC 478-124-060 through 478-124-100; and Amendment of WAC 478-108-010 (continued p. 2)

Attorney General's Office, as well as employees from UW Bothell, UW Tacoma, the medical centers, Housing and Food Services, Disability Services, Environmental Health and Safety, and Human Resources, among others. The Task Force met between April 19, 2007 and October 28, 2008 with Ray Wittmier, former Interim Chief of UW Police, stepping into the role of Task Force Chair after Ms. Stormo's retirement. The Task Force made several improvements to the preliminary draft including: streamlining the purpose statement; adding new definitions; expanding and clarifying the differences between service animals, working animals and pets; and combining the previous enforcement and penalties sections into a single section with a variety of tools available for enforcement, as required by the circumstances.

Formal rule-making procedures followed the Task Force's work with notices to the public concerning the proposed rules, and a public hearing held on February 12, 2009 on the Seattle campus. Notices that the public hearing would be held were published in the *Washington State Register*, *The Daily*, *University Week*, and included in the online campus calendar of events at all three campuses. The hearing officer's report is attached; although, no oral testimony or written comments were received.

In addition to the work by the Animal Control Policy Task Force, the final proposed rules include related housekeeping amendments to WAC 478-108-010, Matters Subject to Brief Adjudication. These amendments update references to the new animal control chapter, add a subject previously missing from the list, and remove an inaccurate and partially obsolete subsection. All proposed revisions and amendments have been reviewed by the Attorney General's Office.

ATTACHMENTS:

- 1) The proposed new Chapter 478-128 WAC, Animal Control at the University of Washington; repeal of WAC 478-124-060 through 478-124-100; and amendments to WAC 478-108-010.
- 2) Current rules (WAC 478-124-060 through 478-124-100) proposed for repeal.
- 3) Hearing Officer's Report concerning written and oral comments on the proposed rule revisions.

Chapter 478-128 WAC

ANIMAL CONTROL AT THE UNIVERSITY OF WASHINGTON

NEW SECTION

WAC 478-128-010 Purpose. It is the policy of the University of Washington to secure and maintain a level of animal control that protects human health and safety, prevents animals from hindering university employees, students, and members of the public on university property, prevents property damage, and to the greatest degree practicable, prevents cruelty to animals. It is the purpose of these rules to fulfill the objectives of the above policy.

NEW SECTION

WAC 478-128-020 Definitions. "Animal" means any living creature except human beings, fish, any research animal maintained in university facilities, or natural wildlife inhabiting university property. This definition includes, among other things, pets.

"Imminent danger" means a threat to human and/or animal life or university property that is immediate or reasonably foreseeable under the circumstances.

"Organic debris" means animal feces, urine, vomit, blood, etc.

"Owner" means any person having an interest in or right of possession to an animal, or any person having control, custody, or possession of an animal.

"Running at large" means to be off the owner's residential premises and not under the owner's direct control.

"Service animal" means an animal, including guide dogs, individually trained to do work or perform tasks for the benefit of an individual with a disability, as defined by applicable state and/or federal laws, which includes but is not limited to, guiding individuals who are blind or have low vision, alerting individuals who are deaf or hard of hearing, providing minimal protection, pulling a wheelchair, or fetching dropped items.

"Service animal in training" means an animal that is being trained for the purpose of assisting or accommodating an individual with a disability as defined by applicable state and/or federal laws.

"University property" means property that the university owns as well as property that the university operates, leases, rents, or otherwise controls.

"Working animal" means an animal that is trained for specific tasks and under the control of police, security or emergency personnel, or other university employees or agents. Examples of working animals include, but are not limited to, patrol, rescue, or sentry dogs and therapy animals.

NEW SECTION

WAC 478-128-030 Animal control. (1) All animals brought onto university property shall be subject to license and leash laws of the applicable city, county, or state jurisdiction.

(2) Except as provided in (a) through (e) of this subsection, no animals shall be allowed in any buildings or structures the university owns, operates, leases, rents, or controls.

(a) "Service animals" and "service animals in training" may be permitted consistent with university policies, and/or state and federal laws.

(b) Working animals under the control of police, security or emergency personnel, or a trained university employee may be permitted for specific functions consistent with the animal's training.

(c) Pets may be permitted in university residences for students, employees, patient's families, and the general public, consistent with housing agreements and policies established for each residence facility.

(d) The recognized university mascot, properly leashed, may be permitted at appropriate university assemblages in auditoria, ballrooms, dining areas, and at athletic events.

(e) Animals included as part of special events may be permitted, subject to guidelines established for specific university facilities and those established by the use of university facilities committee in accordance with chapters 478-136 and 478-137 WAC (for example, hosting a visiting team's animal mascot at Husky football games).

(3) Further restrictions to animals may apply to specific areas of university property, consistent with university policies and/or state and federal laws, including, but not limited to, food preparation areas, animal research facilities and grounds, medically sensitive patient and clinic areas, and biologically sensitive or hazardous research sites.

(4) No animal shall be permitted to run at large on university property. Animals that are tethered in the owner's absence and not under the owner's direct control are also considered to be "running at large."

(5) No animal shall be permitted to enter any pond, fountain, or stream located on university property.

(6) No animal which emits frequent or long-continued noise so as to disturb or disrupt normal administrative or academic routine shall be permitted on university property. Moreover, any animal that places human and/or animal life or university property in imminent danger shall be removed immediately from university property.

(7) Fecal matter or other organic debris deposited by animals must be removed immediately and properly disposed of by the animal's owner.

NEW SECTION

WAC 478-128-040 Enforcement and penalties. (1) Any animal found on university property under conditions violating any provision of this chapter shall be subject to apprehension and impoundment in accordance with the requirements of the applicable university, city, county or state rules, regulations, or laws.

(2) Owners found in violation of any provision of this chapter may be cited, banned from any university property, or otherwise fined or penalized as provided under applicable university, city, county, or state rules, regulations, or laws.

<u>REPEALER</u>

The following sections of the Washington Administrative Code are repealed:

WAC 478-124-060 Ar	imal control policyPurpose.
WAC 478-124-070 Ar	<pre>imal control policyDefinitions.</pre>
WAC 478-124-080 Ar	imal control policyAnimal
CC	ntrol.
WAC 478-124-090 Ar	imal control policyEnforcement.
WAC 478-124-100 Ar	imal control policyPenalties.

AMENDATORY SECTION (Amending WSR 02-15-174, filed 7/24/02, effective 8/24/02)

WAC 478-108-010 Matters subject to brief adjudication. This rule is adopted in accordance with RCW 34.05.479 through 34.05.494, the provisions of which are hereby adopted. Brief adjudicative procedures shall be used in all matters related to:

(1) Appeals from residency classifications under RCW 28B.15.013 as established in chapter 478-160 WAC;

(2) Appeals from traffic ((and)), parking violations and <u>skateboard impoundment</u> as provided for in chapters 478-116, 478-117 and 478-118 WAC;

(3) Challenges to contents of educational records as provided for in chapter 478-140 WAC;

(4) Proceedings under the animal control policy as detailed in chapter ((478-124)) <u>478-128</u> WAC;

(5) Requests for reconsideration of admission decisions as provided for in chapter 478-160 WAC;

(6) Appeals of library charges as provided in chapter 478-168 WAC;

(7) Reviews of denials of public records requests as provided in chapter 478-276 WAC;

(8) Federal financial aid appeals as provided for by federal law; and

(9) Collection of outstanding debts owed by students or employees((; and

(10) Appeals from areas exempt from the rules requirements of chapter 34.05 RCW including standards of admission, academic advancement, academic credit, graduation and the granting of degrees, employment relationships (except for all aspects of faculty and librarian employment relationships), and fiscal processes)).

Existing WAC Sections from Chapter 478-124 WAC, General Conduct Code for the University of Washington, Proposed for Repeal

478-124-060 Animal control policy — Purpose.

It is declared the policy of the University of Washington to secure and maintain such levels of animal control as will protect human health and safety, prevent nuisances created by animals running at large, remove hindrances to university employees in the performance of their duties, and to the greatest degree practicable to prevent injury to property and cruelty to animal life. To this end, it is the purpose of this regulation to provide a means of fulfilling the objectives of the above policy. This regulation is not applicable to research animals maintained in university-controlled quarters nor to natural wildlife inhabiting university property.

[Order 73-7, § 478-124-060, filed 8/27/73.]

478-124-070 Animal control policy — Definitions.

(1) "Animal" means any living creature except human beings or fish.

(2) "Owner" means any person having an interest in or right of possession to an animal, or any person having control, custody, or possession of an animal.

(3) "Running at large" means to be off the premises of the owner and not under the direct control of the owner.

[Order 73-7, § 478-124-070, filed 8/27/73.]

478-124-080 Animal control policy — Animal control.

(1) All animals brought onto university property shall be subject to license and leash laws of the city of Seattle.

(2) In addition to the license and leash laws of the city of Seattle, the following rules shall apply:

(a) No live animals shall be allowed in any university-operated building or in any area used for the conduct of food service operations: Provided, That guide dogs accompanying sightless persons may be permitted in academic, administrative, and dining areas; and Provided further, That the recognized university mascot, properly leashed, may be permitted at appropriate student body assemblages in auditoria, ballrooms, dining areas, and at athletic events.

(b) No animal shall be permitted to run at large on university property. Animals that are tethered in the absence of the owner shall not be considered to be under direct control but, rather, to be running at large.

(c) No animal shall be permitted to enter any pond, fountain, or stream located on university property.

(d) No animal which emits frequent or long-continued noise so as to disturb or disrupt normal administrative or academic routine shall be permitted on university property.

478-124-090 Animal control policy — Enforcement.

Any animal found on university property under conditions violating the animal control provisions (WAC <u>478-124-080</u>) shall be subject to apprehension and impoundment in compliance with requirements of the Seattle division of animal control, subject to redemption in the manner provided for by Seattle city ordinance.

[Order 73-7, § 478-124-090, filed 8/27/73.]

478-124-100 Animal control policy — Penalties.

(1) Owners of animals impounded for violation of any of these regulations may be subject to such penalties as provided for by Seattle city ordinance.

(2) Owners of animals found on university property in violation of this regulation shall be subject to citation by university police.

[Order 73-7, § 478-124-100, filed 8/27/73.]

February 20, 2009

President Mark A. Emmert Office of the President University of Washington Box 351230

Dear President Emmert,

Pursuant to your delegation, I served as the Hearing Officer to receive public comment on the University of Washington's proposed new Chapter 478-128 WAC, "Animal Control at the University of Washington"; the repeal of the current animal control sections (WAC 478-124-060 through 478-124-100) in Chapter 478-124 WAC, "General Conduct Code for the University of Washington"; and related housekeeping amendments to WAC 478-108-010, "Matters Subject to Brief Adjudication." The hearing commenced at 12:00 p.m. on Thursday, February 12, 2009, in Room 309 of the Husky Union Building at the University of Washington, Seattle campus. I am pleased to provide you a report of that hearing and the written comments received.

As required by the Administrative Procedure Act, the University filed the following notices with the State of Washington Code Reviser: a Preproposal Statement of Inquiry (published as WSR 07-01-001, in the *Washington State Register* on January 3, 2007) and a notice of Proposed Rule Making (published as WSR 09-01-121, in the *Washington State Register* on January 7, 2009). Campus notice that the hearing would be held was published in *The Daily* on February 4, 2009, and in *University Week* on February 5, 2009. In addition, notice of the public hearing was included in the online events calendar for the Seattle, Bothell, and Tacoma campuses. The written comment period began January 3, 2007, and ended February 12, 2009.

Public Comment

No individuals attended the hearing to provide comment on these proposed amendments and no written comments were received.

Analysis and Recommendation

The proposed new Chapter 478-128 WAC, "Animal Control at the University of Washington" (and repeal of the current animal control sections from Chapter 478-124 WAC, "General Conduct Code for the University of Washington") was developed by the Animal Control Policy Task Force with assistance from the Attorney General's Office. The changes create a separate chapter for animal control and update the code to cover animal control at all three campuses, as well as the medical centers and the University's field stations.

In addition, the new chapter updates language concerning service animals and includes service animals in training for the first time, acknowledges the role of working animals on University grounds, and provides additional definitions to clarify existing rules. Amendments to WAC 478-108-010 update references to the new animal control chapter, add a subject previously missing to the list of matters subject to brief adjudication, and remove an inaccurate subsection.

The revisions have been reviewed by the Attorney General's Office and endorsed by the Animal Control Policy Task Force and the University Police Department.

It is my recommendation that the Board of Regents adopt new Chapter 478-128 WAC, repeal WAC 478-124-060 through 478-124-100, and amend WAC 478-108-010.

An audio tape of the hearing has been deposited with the Secretary of the Board of Regents.

Sincerely yours

Carol S. Niccolls Special Counsel to the President

cc: Mr. Eric Godfrey Ms. Rebecca Goodwin Deardorff Ms. Joan Goldblatt Ms. Patricia Huling Mr. Rolf Johnson Dr. John Vinson Dr. Phyllis Wise Mr. Ray Wittmier

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the *University Handbook*

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents amend the Board of Regent's Standing Order No. 1, "Delegation of Authority," and rescind five obsolete sections from the *University Handbook* including, "Delegation of Authority for Non-Academic Personnel Actions," Vol. 4, Part IV, Chapter 11; "Tuition Exemption," Vol. 4, Part V, Chapter 14; "President's Approval Required," Vol. 4, Part VI, Chapter 2, Section 1; "Goods Which May be Sold on Campus," Vol. 4, Part VII, Chapter 7, Section 1; "Vending Machines," Vol. 4, Part VII, Chapter 7, Section 2.

BACKGROUND:

The Rules Coordination Office has worked with the President's Office and the Attorney General's Office to identify several small housekeeping changes needed to the University's governance materials, as maintained in the *University Handbook*, that require Regental action to amend or rescind. These housekeeping changes are necessary to update and clarify specific governance materials and are part of a larger effort to revise the *University Handbook* materials and incorporate these and other University policies and rules within a single searchable web site. The actions requested are as follows:

- Amend Board of Regent's Standing Order No. 1, "Delegation of Authority." — As part of a review of the University's ability to operate under various emergency conditions, the Attorney General's Office found that the current language in Standing Order No. 1 could be interpreted too narrowly and limit the circumstances under which the President may take action in an emergency. The revised language clarifies that the President has a broad scope of authority to act in preserving and maintaining the University's physical facilities and its operational capability in an emergency. This amendment has been approved by the President's Office, the Office of the Provost and Executive Vice President, the Office of the Senior Vice President for Finance and Facilities, and the Office of the Vice President for Human Resources, as well as endorsed by the Attorney General's Office. The proposed amendments are all included within Section 6 of Standing Order No. 1, as shown in Attachment 1 below.
- 2. Rescind University Handbook, Vol. 4, Part IV, Chapter 11, "Delegation of Authority for Non-Academic Personnel Actions." This section of the University Handbook was last revised in March 1977, is no longer accurate,

and has been rendered obsolete by the inclusion of this delegation from the Board of Regents to the President in Standing Order No. 1, and from the President to the Vice President for Human Resources and others through various executive orders and Administrative Order No. 6, "Personnel Actions." Rescinding this material has been approved by the President's Office and the Office of the Vice President for Human Resources, and endorsed by the Attorney General's Office. The outdated section of material proposed for rescission is provided in Attachment 2.

- 3. Rescind University Handbook, Vol. 4, Part V, Chapter 14, "Tuition Exemption." This section of the University Handbook was added in June 1979 and has not been revised since that date. Moreover, the information is no longer accurate and is thoroughly covered elsewhere: current authority for the Tuition Exemption Program is spelled out in statute (RCW 28B.15.558); in the University's Washington Administrative Code (WAC 478-160-163 (5)(d)) concerning program eligibility which remains under Regental authority; in the University's Administrative Policy Statement 22.1, "Tuition Exemption" with authority delegated to the Provost and Executive Vice President and the Vice President for Human Resources for program oversight; and a student-oriented web page, "Tuition Exemption Program," administered by the Office of the Registrar for student assistance. Rescission of this section has been approved by the President's Office, and endorsed by the Attorney General's Office. The outdated section of material proposed for rescission is provided as Attachment 3.
- 4. Rescind University Handbook, Vol. 4, Part VI, Chapter 2, Section 1, "President's Approval Required." — This section of the University Handbook dates from January 1953 and is an older version of the same information now codified in the Board of Regent's Standing Order, Chapter 2, "Legislative Representation." In addition to being redundant, it is now an outdated and less accurate version of the current order. It should be noted that another section of the University Handbook (Vol. 2, Part IV, Chapter 44, Section 44-31, "Faculty Legislative and Deputy Representatives") concerning faculty representation remains untouched. This rescission has been approved by the President's Office and endorsed by the Attorney General's Office. The outdated section of material proposed for rescission is provided as Attachment 4.
- 5. Rescind University Handbook, Vol. 4, Part VII, Chapter 7, Section 1, "Goods Which May be Sold on Campus." — This two sentence section of the University Handbook was last revised in July 1982. This section is now inaccurate and obsolete. Current policy is contained in Administrative Policy Statement 59.5, "Policy on Sales of Goods and Services." The authority for this policy rests with the President, and is administered by the Budget Office

Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the *University Handbook* (p. 3)

(under the responsibility of the Provost and Executive Vice President) and by the Senior Vice President for Finance and Facilities. This rescission has been approved by the President's Office and the Office of the Senior Vice President for Finance and Facilities and endorsed by the Attorney General's Office. The outdated section of material proposed for rescission is provided in Attachment 5.

6. Rescind University Handbook, Vol. 4, Part VII, Chapter 7, Section 2, "Vending Machines." — This one sentence section of the University Handbook was originally added in October 1967 and has not been revised. It is both unnecessary and obsolete. Current policy is contained in Administrative Policy Statement 52.6, "Installation of Vending Machines on University Premises," with authority delegated to the Senior Vice President for Finance and Facilities. This rescission has been approved by the President's Office and the Office of the Senior Vice President for Finance and Facilities and endorsed by the Attorney General's Office. The outdated section of material proposed for rescission is also provided in Attachment 5.

ATTACHMENTS:

- 1. The proposed amendments to the Board of Regent's Standing Order No. 1, Section 6.
- 2. *University Handbook*, Vol. 4, Part IV, Chapter 11, "Delegation of Authority for Non-Academic Personnel Actions."
- 3. University Handbook, Vol. 4, Part V, Chapter 14, "Tuition Exemption."
- 4. *University Handbook*, Vol. 4, Part VI, Chapter 2, Section 1, "President's Approval Required"
- 5. University Handbook, Vol. 4, Part VII, Chapter 7, "Concessions on Campus."

The proposed amendments to the Board of Regent's Standing Order No. 1, Section 6:

6. Execution of Instruments, ((and)) Business Affairs, and Operations.

The President of the University or the President's designee is authorized to act for the Board of Regents regarding the execution and administration of instruments and the general business and financial affairs of the University which occur in the usual course of business except the following:

A. The naming of University buildings or outdoor areas in recognition of individuals or organizations;

B. The execution of instruments relating to real property, including the Metropolitan Tract, where the anticipated cost or value to the University exceeds \$1,000,000;

C. The appointment of external auditors; insurance brokers; investment bankers, managers and advisers; and financial custodians;

D. The selection of depositories other than national or state chartered institutions; E. The use of University facilities by individuals or organizations for non-University events that would significantly affect normal campus activities or the surrounding community;

F. Any instrument, prior to its execution, that the President, the Executive Vice President, or any Regent deems appropriate for Regental consideration;

G. When a capital project budget is anticipated to exceed \$1,000,000, approval of that capital project budget, appointment of project architects, award of construction contracts, and single increases to the capital project budget where the increase is greater than 10% of the approved project budget. However, when the anticipated capital project budget exceeds \$1,000,000 and is less than \$5,000,000, the President or the President's designee may approve and execute all instruments related to the capital project and report all such actions to the Board of Regents no less often than quarterly.

H. The execution of any other instruments, including but not limited to instruments related to acquisitions of goods and services, where the anticipated cost or value to the University exceeds \$1,000,000. However, when the cost or value to the University exceeds \$1,000,000 and is less than \$5,000,000, the President or the President's designee may approve and execute the instruments and report all such actions to the Board of Regents no less often than quarterly.

Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the *University Handbook* — Attachment 1 (p. 2)

When the ultimate aggregate cost to the University is not known in advance for instruments relating to the acquisition of goods or services on a continuing or intermittent basis (e.g. rental, service, or supply contracts), the amounts set forth in this paragraph shall be calculated on a per month basis.

I. Notwithstanding the dollar limits specified in B, G, and H, the President or the President's designee is authorized to act for the Board of Regents regarding the execution and administration of all instruments, business affairs, and operations relating to:

1. The procurement of utility services;

2. Subcontracts for collaborative research entered into in furtherance of sponsored research programs;

3. The procurement of goods and services made by participating in contracts entered into by nonprofit cooperative hospital group purchasing organizations, or awarded by the State of Washington Department of General Administration and Department of Information Services;

4. The procurement of equipment and furnishings that are included in capital project budgets that have been authorized by the Board of Regents;

5. The procurement of goods and services for sponsored research programs when the source of the goods or services is directed by the sponsor, or the sponsor retains title to the goods acquired;

6. The settlement of claims or lawsuits brought against the University;

7. The procurement of property or casualty insurance;

8. Leases of real property and modifications thereto of up to 20 years;

9. Deferred gift assets;

10. Real property acquired through gift or devise;

11. Actions necessary to protect the University's interests <u>and operations</u> in response to an emergency situation ((arising out of a fire or other casualty)); and

12. The execution of all time-critical instruments and business affairs requiring action between scheduled Board of Regents meetings, provided that the President of the University or the President's designee secures approval of the Chair or Vice Chair of the appropriate Regents Committee and submits a report of any actions

Housekeeping Changes: Amending Standing Order No. 1 and Rescinding Five Obsolete Sections from the *University Handbook* — Attachment 1 (p. 3)

taken pursuant to this delegation to the Board of Regents at its next regularly scheduled meeting.

University Handbook, Vol. 4, Part IV, Chapter 11, "Delegation of Authority for Non-Academic Personnel Actions":

Delegation of Authority for Non-Academic Personnel Actions

The Board of Regents has delegated the powers and duties to employ, discipline, and take all other personnel actions concerning any University of Washington classified or professional non-academic staff employee within his or her organizational structure to the President, Provost, vice provosts, vice presidents, deans, chairpersons, directors, hospital administrators, officers, and other executive heads of administrative or academic divisions or departments: PROVIDED, HOWEVER, That the powers and duties to *suspend, terminate*, and *lay off* any University of Washington permanent classified or professional non-academic staff employee within his or her organizational structure is delegated only to the President, Provost, vice provosts, vice presidents, deans, Director of Libraries, Executive Director of Hospitals, hospital administrators, and Master, R. V. Thompson, or, in the absence of any of the above, his or her principal subordinate officer.

Board of Regents, June 18, 1971; revised March 11, 1977

University Handbook, Vol. 4, Part V, Chapter 14, "Tuition Exemption":

Tuition Exemption

The University of Washington, under authority of RCW 28B 15.558, provides to eligible faculty and staff of the University, and to a selected group of Washington State University employees, a program of tuition exemption, with waiver of service and activities fees and operating fees, for registration in courses on a space available basis.

Participation in the tuition exemption program is available to faculty members and academic employees and to members of the classified and exempt staff of the University of Washington, and to cooperative extension and agricultural research employees of Washington State University stationed off campus. To be eligible, one must be a full time employee with six months or more of consecutive service, and be admitted as a student to the University.

Under the exemption program, registration is permitted for up to 6 credits per quarter; a registration fee of \$5.00 is required for each quarter that courses are taken. The approval of release time or reschedule of work hours to accommodate course-taking must be secured from the immediate supervisor of a staff employee. To ensure compliance with the space-available restriction, participants must register on the last day of in-person registration, or at a later date as designated by the Registrar. An employee, however, may seek to insure a position in a course by preregistering and payment of the regular tuition as a regularly enrolled student. Detailed information about tuition exemption for academic personnel is available from Academic Personnel Records; staff employees may obtain information from the Staff Personnel Office.

BR, June 8, 1979

University Handbook, Vol. 4, Part VI, Chapter 2, Section 1, "President's Approval Required":

Section 1. President's Approval Required

Because of the great significance to the University of adequate and appropriate representation of its interests to the State Legislature and because of the extreme importance of such relationships, the Board of Regents in 1953 declared that no person shall undertake to represent or make representation to the legislature on behalf of the University of Washington without the specific approval and authorization of the President of the University.

BR, January 1953

University Handbook, Vol. 4, Part VII, Chapter 7, "Concessions on Campus":

Concessions on Campus

Section 1. Goods Which May be Sold on Campus

Goods sold upon the campus shall be restricted to those the use of which is occasioned by the fact of University membership. The concession for the sale of such necessities (outside of food and shelter) has already been granted to the University Book Store. See also WAC 478-136, Use of University of Washington Facilities.

BR, February 1920; July 1982

Section 2. Vending Machines

Food and beverage vending machines may be installed on the University campus upon the approval of and under the management of, the Executive Vice President.

BR, October 1967

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Department of American Indian Studies

RECOMMENDED ACTION

It is the recommendation of the Dean of the College of Arts and Sciences that the American Indian Studies Program be established as the Department of American Indian Studies effective March 30, 2009.

BACKGROUND

American Indian Studies has been a presence on the University of Washington campus since 1970 after student protests for more diversity in curriculum, faculty, staff and students drew attention for increased diversity programming. During its first ten years of existence, American Indian Studies offered classes that were listed under the course offering of various University of Washington academic departments. In 1982 American Indian Studies gained formal recognition as a Center, with formal affiliation with the Department of Anthropology. This relationship continued until October 1, 2003 when American Indian Studies was granted Program status. This change in status followed a period of growth within American Indian Studies wherein, through special support from the Dean of the College of Arts and Sciences and the Provost, the unit's faculty increased by 100% from four faculty members to eight faculty members. At the same time that American Indian Studies made its request for change in status from that of a Center to a Program the unit also informed the Dean of its intention to develop an American Indian Studies major. For the next four years, the American Indian Studies faculty carried forth an intense curriculum transformation, developing over forty new courses, and completed all procedures required for gaining an American Indian Studies major. On August 6, 2007, President Mark A. Emmert informed American Indian Studies that a Bachelor of Arts degree in American Indian Studies had been approved. This approval was back dated to Fall 2006 so that students who had completed the requirements of the major could graduate with the degree in 2007. American Indian Studies has had degree granting status, then, since Fall 2006 and twelve students have graduated with a BA in American Indian Studies. Currently, thirty students have declared the American Indian Studies major, and we have seventeen minors. The majority of the instruction that American Indian Studies provides is in a service capacity for students who are completing their general education requirements. The following table displays American Indian Studies SCH production for the past four years.

SCH Enrollment
5,687
5,837
4,569
4,862

A-4/203-09 3/19/09 American Indian Studies also fulfills a special function in terms of Native student recruitment and retention. Working closely with the Office of Minority Affairs and Diversity, American Indian Studies helps to recruit Native students to the University of Washington and supports their efforts once they are here. Sheila Edwards Lange, Vice President for Minority Affairs and Vice Provost for Diversity, reminds us that the two primary questions native students ask when they make visits to the University of Washington campus are:

- (1) "Is there an American Indian Studies Program at this university?"
- (2) And, "How many Native faculty are at the University of Washington?"

The close relationship between American Indian Studies, which houses half the Native faculty at the University, and the Office of Minority Affairs and Diversity, supports the overall diversity mission of the University of Washington.

Washington State ranks sixth in U.S. states in terms of Indian population. It shares a primary position, along with Arizona, with twenty-six federally recognized tribes or federations. This local diversity of Indian Nations and cultures allows American Indian Studies excellent opportunities for research and community involvement. Accordingly, the University of Washington ranks among the top twenty-five American Indian-serving universities in terms of the number of Native undergraduate and graduate students. The UW campus itself is a center of Native population and academic achievement. In addition to the majors and other interested undergraduate students, American Indian Studies is also a hub for twenty-eight graduate students. Five of these students are involved with the Native Voices Program. Native Voices is a center in which students and faculty create documentaries and conduct media research that contributes to the understanding and strengthening of indigenous peoples and communities. Native Voices documentaries have won numerous awards and have been screened at Sundance, the American Indian Film Festival, the Museum of the American Indian, the Museum of Modern Art, and other notable venues. Twenty-three of the graduate students are participants in the joint National Science Foundation IGERT Program, shared by American Indian Studies, Engineering, and Forest Resources. Their Ph.D. work addresses issues of sustainable energy, especially on American Indian reservations.

American Indian Studies has also enjoyed other recent scholarly achievements. Associate Professor Alexandra (Sasha) Harmon is the editor of *The Power of Promises: Rethinking Indian Treaties in the Pacific Northwest* (University of Washington Press, 2009) and her monograph *Wealth, Indians, and Morality in American History* will appear in 2010 from the University of North Carolina Press. Assistant Professor Charlotte Cote was recently granted tenure and will be promoted to Associate Professor in Fall 2009. Her book *Honoring the Spirits of Our Whaling Ancestors: The Revitalization of Makah and Nuu-Chan-Nulth Whaling Tradition* will be published by University of Washington Press in 2009. Professor Marvin Oliver's monumental bronze sculpture, *Sister Orca*, was installed in Perugia, Italy in June 2008, increasing his international reputation. On December 15, 2008 Arts and Sciences Dean, Ana Marie Cauce, in a letter to Registrar Todd Mildon stated, "The establishment of the American Indian Studies degree, together with the many curricular, scholarly, and service contributions of the faculty of American Indian Studies, have convinced me that it is entirely appropriate that American Indian Studies move to Departmental status."

Within the University of Washington's statement on its role and mission one finds this statement, "The primary mission of the University of Washington is the preservation, advancement, and dissemination of knowledge." Further within the statement one reads, "As an integral part of a large and diverse community, the University seeks broad representation." These themes are amplified in President Emmert's website message titled, "Making Strides on Diversity." President Emmert asserts, "An education experience that fails to expose students-majority and minority—to multicultural perspectives or that does not include interaction in a diverse community simply cannot measure up." He goes on to say, "In addition to issues of academic quality, we must pursue diversity because it is one of the most basic components of the University's historical mission. Land-grant universities were founded on what at that time was a very radical notion, that higher education should be made available to a much more diverse segment of society than just the children of the elite. To carry out this mission, we have a moral and legal obligation to serve and support all our citizens." Through such statements, the University of Washington makes it regard for and commitment to diversity absolutely clear.

Furthermore, as President Emmert has stated, a goal of the University must be to expose students to multicultural perspectives and interactions. A fully developed American Indian Studies Department will allow students to join in the process of preserving, advancing, and disseminating the knowledge of, and about, Native peoples.

It is important to note that no additional resources will be necessary in order for the American Indian Studies Program to move to Department status.

A. Academic and Student Affairs Committee

Faculty Presentation

For information only. Professor Jaffe's biographical information follows.

Professor Dan Jaffe

University of Washington-Bothell Tel: 425-352-5357 Fax: 425-352-5233 Email: djaffe@u.washington.edu http://faculty.washington.edu/djaffe

Dr. Jaffe is a Professor of Environmental Chemistry at the University of Washington-Bothell. He is an expert on environmental chemistry and global pollution. Dr. Jaffe is the author of more than 90 publications on ozone, aerosols, mercury and other pollutants and has been the Principal Investigator on 14 projects at the UW since 1997 bringing over 4 million dollars of federal funding to the University. He enjoys teaching chemistry, applied sciences, environmental policy and other classes and has an active research team with graduate and undergraduates students. Dr. Jaffe is currently serving on the National Academy of Sciences panel on "The Significance of International Transport of Air Pollutants."

Education

- B.S. Chemistry, February 1979, Massachusetts Institute of Technology
- M.S. Chemistry, December 1983, University of Washington
- Ph.D. Chemistry, June 1987, University of Washington; graduate work in inorganic, analytical and atmospheric chemistry, atmospheric sciences, environmental sciences and policy.

Professional Positions Held

- Professor—University of Washington-Bothell, Interdisciplinary Arts and Sciences, September 1997-current. (Promoted to full Professor in September 1999).
- Adjunct Professor, Environmental Science and Regional Planning, Washington State University, Nov. 2001-present.
- Adjunct Professor of Atmospheric Sciences, University of Washington-Seattle, December 1997-current.
- Full/Associate/Assistant Professor of Chemistry--University of Alaska Fairbanks, Department of Chemistry/Geophysical Institute, June 1993 - September 1997. (promoted to full professor June 1997).
- Teacher- North Andover High School, North Andover, MA, September 1979 June 1981.

"MADE IN CHINA" Global Influences on Local Air Quality Dan Jaffe, UWB Program in Science and Technology



Acknowledgements: My students! Funding: NSF, EPA, NOAA, NPS



Air

➢Basic necessity for life (without O₂ we get brain damage in ~3 minutes);

≻Lungs are readily irritated by noxious gases (e.g. O₃, SO₂, smoke, etc.);

≻Lungs are also a good conduit for absorption into bloodstream of toxics such as Pb, CO, benzene, etc.

Extensive evidence for health effects from polluted air, including premature death.

➢In the US, regulations on air quality through the Clean Air Act.



US air quality standards getting tougher

O ₃	Particulate matter*
• 1979: 120 ppb -1 hr	• 1979: 90* ug/m ³
• 1997: 85 ppb - 8 hr	• 1997: 65 ug/m ³
• 2008: 75 ppb - 8 hr	• 2008: 35 ug/m ³

Despite significant improvements, there are still ~150 million people in the US that live in areas that do not meet the standards.

*This column shows the 24 hour PM2.5 standard. Note that the 1979 standard was 150 ug/m^3 for PM10. An equivalent PM2.5 level is estimated based on a PM2.5/PM10 ratio of 0.6



Observations in Beijing by the BBC during the 2008 summer Olympics (August 2, 2008)



PM10 was 15 ug/m3 at mid-day. For reference, the WHO guideline is 50 ug/m3 averaged over 24 hours .



Observations in Beijing by the BBC during the 2008 summer Olympics (August 4, 2008)



PM10 was 292 ug/m3 at mid-day. For reference, the WHO guideline is 50 ug/m3 averaged over 24 hours .



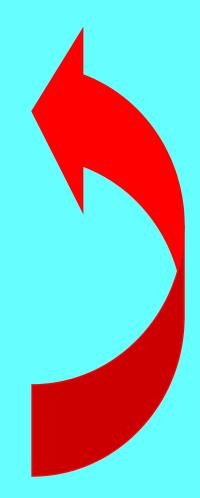
The Scientific Method

- 1. Unexplained observations
- 2. Questions
- 3. Hypotheses
- 4. Design experiment
- 5. Evaluation of hypothesis
- 6. New questions, go back to step 1



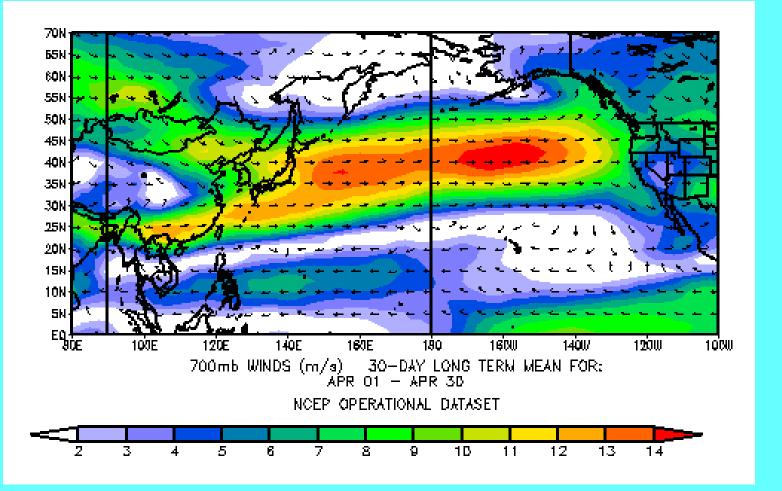
The Scientific Method

- 1. Unexplained Observations
- 2. Questions
- 3. Hypotheses
- 4. Design experiment
- 5. Find funding!
- 6. Evaluation of hypothesis
- 7. New questions, go back to step 1





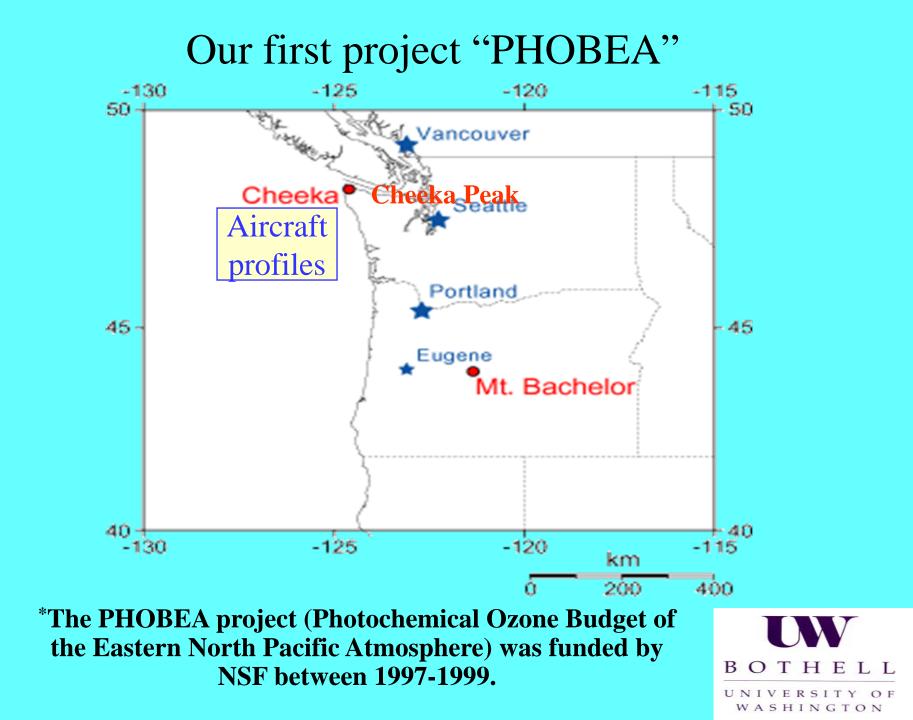
Average winds for April at 700 mb (~10,000 feet)



On average, air crosses the Pacific in about 10 days.

Could air pollutants from Asian be detected in the US?





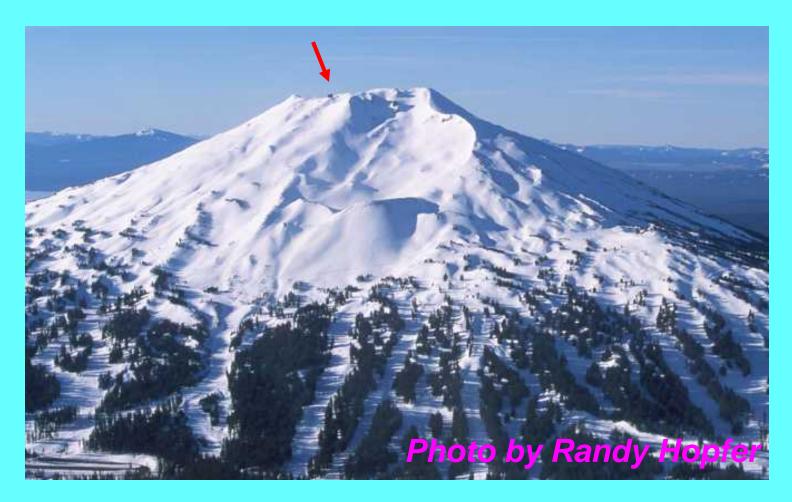
The view from Cheeka Peak, Washington



We first made measurements here in 1997 and published our findings in 1999. This paper has now been cited over 200 times.



Mt. Bachelor, Oregon, 2.7 km above sea level



Only high elevation/free tropospheric atmos. research site in western U.S.



Beechcraft Duchess



- Twin (piston) engine aircraft (unpressurized)
- Maximum flight altitude 6km, 4 hours useable flying time
- Maximum instrument payload ~240 kg
- Maximum power ~1 kw
- Owned by Northway Aviation, Paine Field, Everett
- \$250/hour including pilot.



Chemical measurements

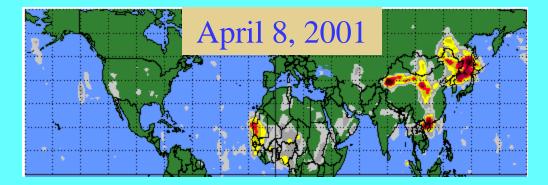
- CO: Infra-red spectroscopy
- CO2[:] Infra-red spectroscopy
- ➢ O₃: UV spectroscopy



- Mercury (Hg): Cold vapor atomic fluorescence (UV)
- > Hydrocarbons: Gas chromatography/mass spec.
- Nitrogen oxides: Chemiluminescence spectroscopy
- > Acids (H₂SO₄, HNO₃): Ion chromatography
- Peroxyacetyl nitrate: Gas chromatography
- Particulate matter: light scattering, light absorption



Asian dust observed by the "Earthprobe" satellite

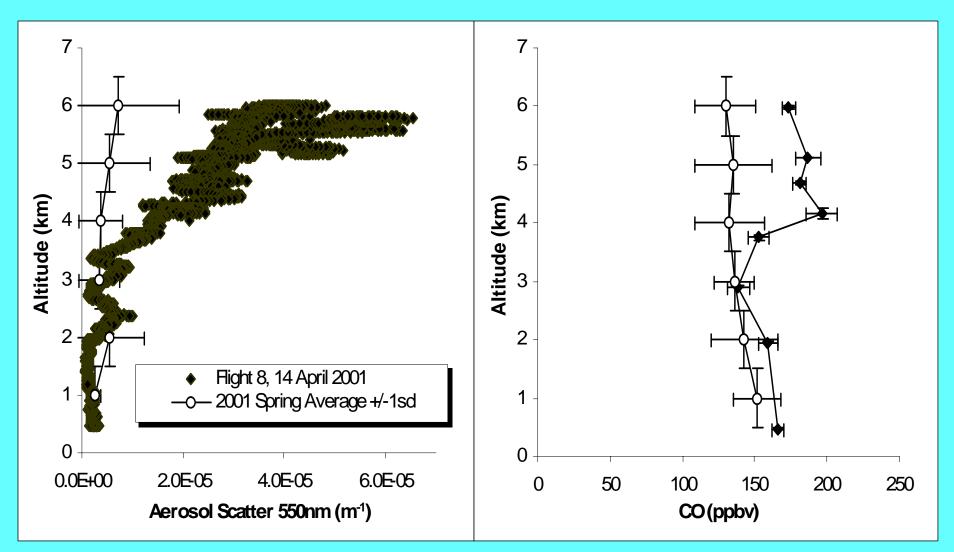








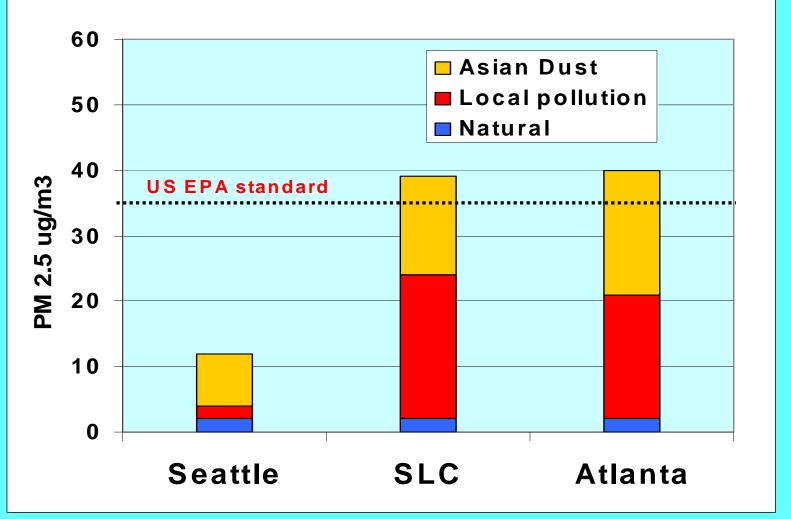
Vertical profile off Washington coast: April 14th, 2001



Does the dust and pollution pass overhead and never reach the surface?



How did the April 2001 Asian dust event impact air quality at the surface?



As the air quality standards get lower, global pollution becomes more important.



How does mercury get into our fish? What are the sources of this mercury?

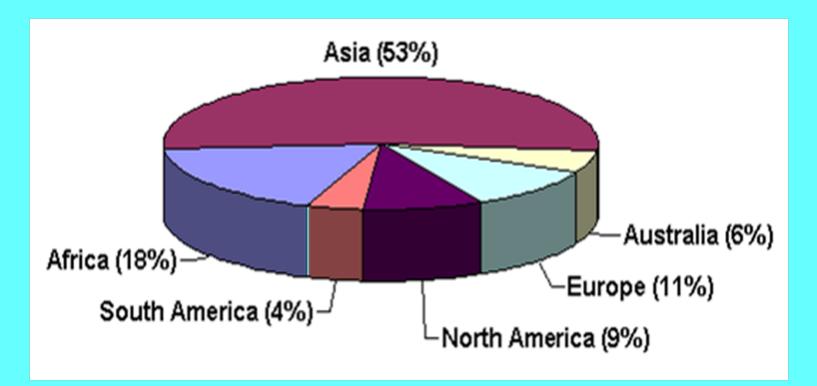








Global industrial emissions of Hg

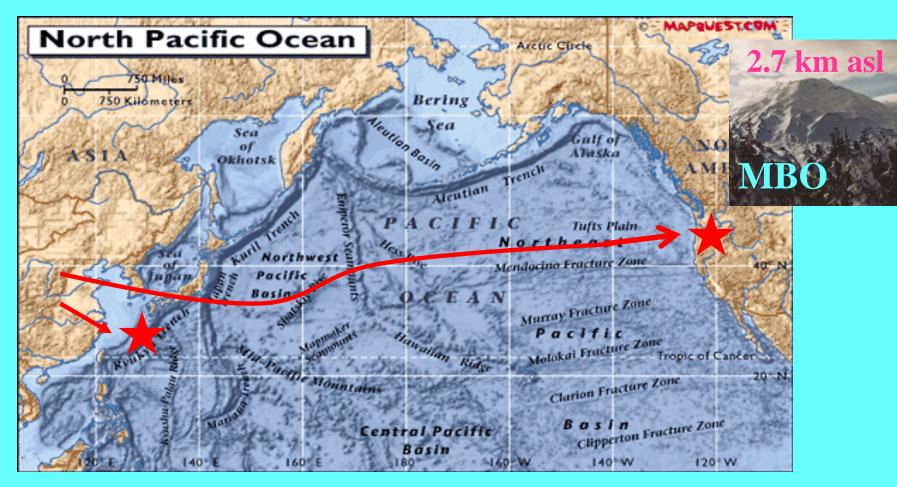


China is about 1/3 of global total and increasing ~3%/year.

Sources: Pacyna et al., 2006; Streets et al., 2006, US EPA 2007

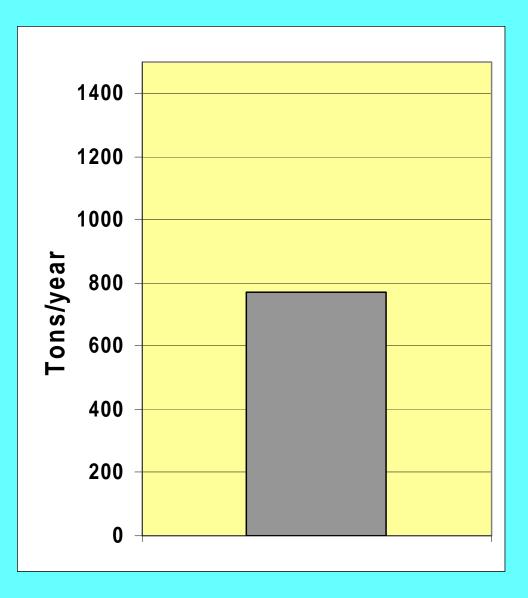
BOTHELL UNIVERSITY OF WASHINGTON

Spring 2004 experiment: simultaneous observations of Hg at Mt. Bachelor and Okinawa, Japan



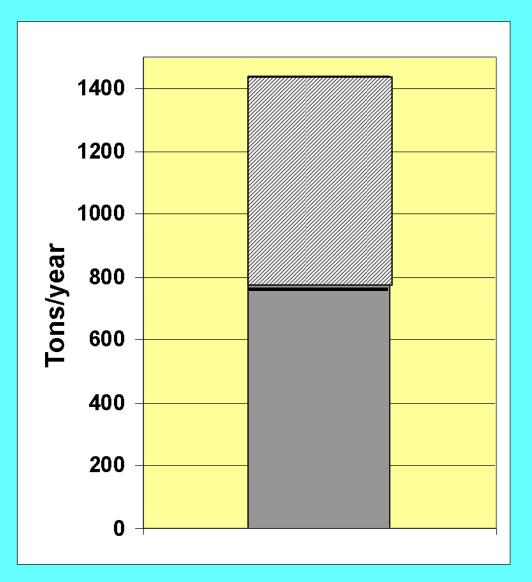


Asian emissions of mercury (initial estimate)





Asian emissions of mercury New calculation based on our observations





Small scale Zinc smelting in Guizhou, China



Photo courtesy of Xinbin Feng

State Key Laboratory of Environmental Geochemistry, Institute of Geochemistry, Chinese Academy of Sciences



Summary

- 1) We have identified numerous long-range transport episodes coming from the Asia continent;
- 2) These episodes indicate multiple source types including industrial emissions, biofuels/biomass burning and mineral dust;
- 3) While most pollution is local, we occasionally observe significant enhancements in pollutants from Asia and these can contribute to violations of US air quality standards;
- 4) Our work has identified a significant underestimate of emissions of mercury from China.
- 5) Global cooperation on environmental matters is clearly essential for long-term sustainability of the planet. We even have a model... the Montreal Protocols which have virtually eliminated chlorofluorocarbons and saved the ozone layer.



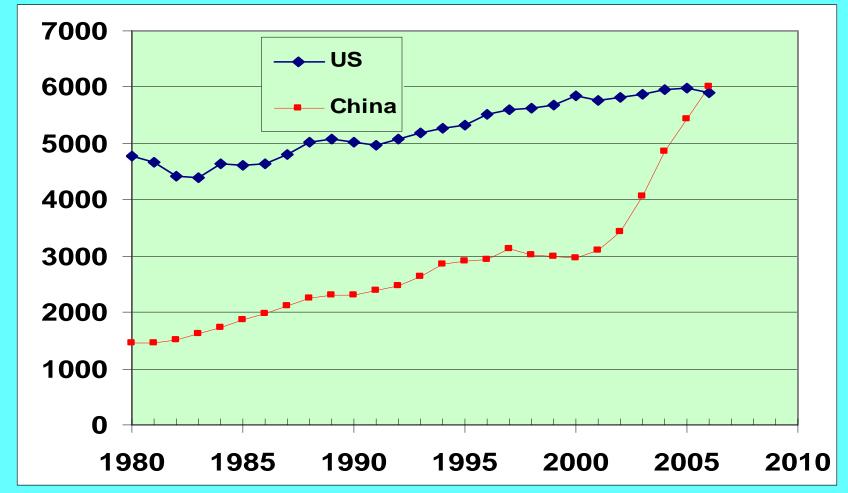
Involvement by UW students



Graduate student Phil Swartzendruber (left) getting ready for a flight at Paine Field UWB undergraduate J.B. Dennison at Mt. Bachelor



CO2 emission (million metric tons CO2)



The US and China contribute 41% of all anthropogenic CO2. Source: US EIA

в

UNIVERSITY O WASHINGTON Solving global environmental issues will require global cooperation. We should increase opportunities for UW students to get involved!

- China study abroad program focused on energy and environment.
- Engagement with Chinese scientists on energy technology, air pollution and greenhouse gases.
- UW center on China and the global environment?



"Class will be outside today"



For more information please see: http://resarch.uwb.edu/jaffegroup



A. Academic and Student Affairs Committee

UWB Student Presentation

For information only.

ASUW Bothell student biographical information follows.

President

Emily Anderson

I am a senior majoring in Interdisciplinary studies with a concentration in Society, Ethics and Human behavior and a minor in Human Rights. I transferred to the University of Washington Bothell Winter 2008 and have since been actively involved in student life and academic excellence. I am the Bothell ambassador for the Tau Sigma National Honors Society, the President for the Relay for Life UW Bothell Club and the ASUWB President. In addition, I work part time at a company called HomeBound Services in Kirkland as their office coordinator.

From experience, my time at UW Bothell has been greatly enhanced through the many opportunities I have had to serve my fellow students and community. I graduate spring 2009 and then plan to take the summer and fall to finalize my applications and LSAT test to apply to law school, fall 2010. I am currently interested in studying corporate law.

Vice President

Colton Lindelof

The University of Washington Bothell has become my second home. You will see me strolling down the Promenade, eating lunch in Subway and studying in the library. Now, I have not always had the luxury of a top tier university at my fingertips. I grew up in rural SW Washington where our nearest "restaurant" was 15 miles away, and we had more hay fields than we did coffee shops, stop lights and McDonalds combined. Living in the city has been a real time of growth in my life, and I enjoy all that Bothell and the Puget Sound area have to offer.

This year is my last at UW Bothell, as I'll be graduating in the spring with my degree in IAS with a concentration in Global Studies and a minor in Human Rights. My involvement on campus is fairly diverse, ranging anywhere from President of the Bowling Club, to co-developing the IAS Mentoring Program, to most notably, being Vice President of Student Government. I am excited to be involved in the progress of UW Bothell, and I'm even more excited to working as an advocate for the students.

Executive Representative of Business and Operations Amira Davis

My name is Amira Davis and I started at UWB as a freshman, and am now a sophomore planning on majoring in Biology. My first year here was so amazing, that I wanted to jump in and get involved on campus. A few highlights from my time at UWB thus far would be participating on UWB's Relay for Life team, raising money for cancer research, and helping to organize and participating in our first anual Alternative Spring Break trip last year to Oakland, California to build houses with Habitat for Humanity.

This year, I am serving as the Director of Business and Operations for ASUWB. I track the budget and supplies. I am currently sitting on our Student Technology Fee Committee and Center for University Studies and Programs Review Committee. I also am representing UWB on the Student Regent Selection Committee.

Being on ASUWB this year has been an amazing experience!

Executive Representative of Public Relations Kendra Porter

This is my third year here at UW Bothell! Being part of the first freshmen, I am now a junior majoring in the IA&S program with a focus in Community Psychology, as well as a minor in business. I am currently the Vice President of DEC, the business marketing program here on campus. I sit on the Chancellor's Committee, Tri-Campus Committee, & Student Technology Fee Committee. I work part time as a carhop at the Millcreek Burgermaster.

Executive Representative of Student Advocacy Xheni Diko

My name is Xheni Diko and I am a junior here at UW Bothell. I am in the IAS program, concentrating in Global Studies with a minor in Human Rights. My first two years at UW Bothell have been amazing because of my involvement working as an Orientation Advisor, student recruited, student tour guide, and helped organize a trip to Oakland, California to build homes for Habitat for Humanity during spring break.

This year I am part of UW Bothell's Student Government, serving as the Director of Student Advocacy. My job is to listen to students' ideas, needs, and concerns, and work closely with the administration, faculty, and staff to come up for a positive solution for everyone. I also sit on the Chancellor's Cabinet and am a member of the Student Activity Fee Committee. So far my experience has been fantastic and I cannot wait to see what this year will bring!



COMMITTEE LIST FOR ASUWB

- ✓ Ad Hoc Health Care Committee
- ✓ ASUWB Elections Committee
- ✓ Bothell Chamber Economic Development Committee
- ✓ Bothell Downtown Action Committee
- ✓ Chancellor's Cabinet
- ✓ CUSP Review Committee
- ✓ Enrollment Management Committee
- ✓ Phase 3 Pre-Design Committee
- ✓ Planning and Budget Committee
- Student Activities Fee Committee
- ✓ Student Regent Election Committee
- ✓ Student Tech Fee Committee
- ✓ Student Union Task Force
- ✓ Tri-Campus Committee
- ✓ UW Bothell Alumni Council

DOWNTOWN BOTHELL BANNERS







DOWNTOWN BOTHELL 20% DISCOUNTS

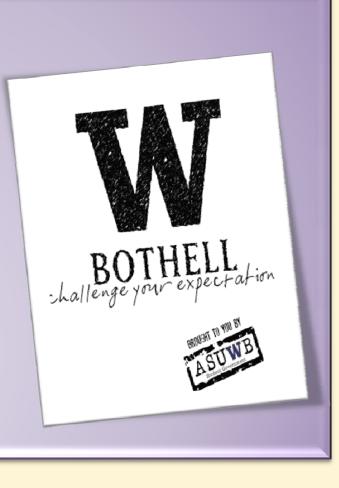
• Alexa's Café

o Steve's Café

• Main Street Ale House

o Gallo De Oro

• Kozy Corner



HUSKY HUDDLE



HUSKY HUDDLE

• Improve Visibility of the ASUWB

• Transparency

• Communicate with the Student Body

- Needs
- Interest
- Concerns
- Report back
- Have Fun

CRAM NIGHTS CAMPUS LIBRARY LATE STUDY NIGHT

F	al	1	2	0	0	8

December 9^{th} - 12^{th}

Average of 46 students at the library until 11PM

On a regular night the average is 23 students at 10PM

Library open until 11PM

Winter 2009

March 9^{th} - 12^{th}

Average of 43 students at the library until Midnight

On a regular night the average is 23 students at 10PM

Library open until Midnight

Spring 2009 June 1 st -4 th
?
Library open until ???

STUDENT UNION BUILDING STUDENT UNION TASK FORCE WITH CASCADIA COMMUNITY COLLEGE

Vision Statement

The **Student** Center

•Will serve a critical role in building and strengthening the identity of our *student* community.

•Will be a gathering place where intellectual dialogue and *student* engagement are encouraged.

•Will be a welcoming place where *students* participate in activities and ideas with one another.

Services and Functions

•Food (vendor(s) offering quick, healthy, and reasonably priced *options*)

•Relaxing environment (casual spaces where students feel at home)

•Recreation

- •Multi purpose court and track-indoor and/or outdoor
- •Game tables (pool, ping pong)
- •Fitness facilities
- •Locker room with showers
- •Playing field
- •Climbing wall
- •Recording and broadcasting studios

•Event and programming spaces (multipurpose hall, etc.)

•Student leader offices (student government and programming boards)

•Club meeting and work spaces

Students who participated:

- Emily Anderson
- o Joshua Arsenaux
- Emily Boling
- Ali Bulzomi
- Jade Cooper
- o Tiana Dammann
- Amira Davis
- Xheni Diko
- Ashliegh Erue
- Erik Fenner
- Brice Hamack
- Alan Li
- Colton Lindelof
- Kendra Porter
- Christopher Rubio
- Masha Semyonova
- Chris Singson
- Kate Thueringer
- Ozan Turgut

FITNESS CENTER

"Having a fitness center on campus allows me to stay physically active, which is a great way to relieve the stresses that come with being a college student"



-Jeehoon Paik

UW Bothell Freshman

January & February 2009 1000 student used the UWB Fitness Center! "The gym at UW Bothell provides an opportunity for busy students to work out while on the go!"

> -Pete Gallagher UW Bothell Business 2010

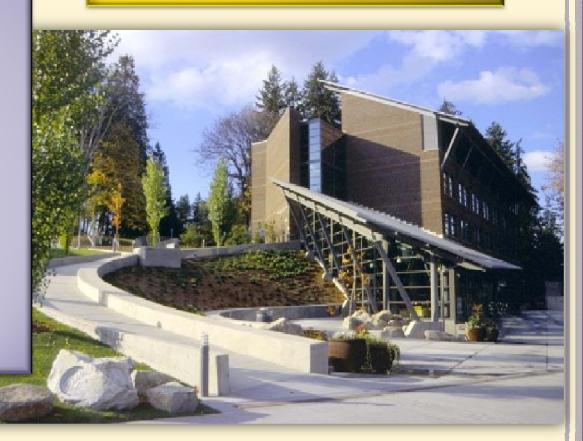
Admissions & Campus Tours

Orientation Leaders

Summer 2009 – Spring 2010

- OL works with a group on new students for the entire year.
- Available to both Transfer and Freshman Students.

Campus Tours Offered M-F at 3:00PM



Hell Night uw Bothell Center for Student Entrepreneurship

The Pitch

14 teams are preparing their elevator pitch and business plan. They need you to be their *Hell Night Critic to prepare them for that which lies* ahead:

- A UWB Competition with a presentation & awards

- You may witness some first small steps towards an actual launch.

- The winning team will receive a special prize – you will help choose the winners.

Former students have launched 45 companies ahead of them. You can do this here at the

Center for Student Entrepreneurship at UW Bothell.



The students must join something that has serious intent. The students must then demonstrate a workable business model.

Moreover, they must present complex material with surpassing ease. You will choose the team(s) that did this best.

Agenda

Location: North Creek Café

5:40 – 6:40 Elevator Pitch

-14 teams based at 14 stations

-Guests receive play money

-Each team tries to sell their ideas

-Guests allocate their play money between teams

-The winning team has the most money

6:40 Break 7:00 Announce Winner 7:15 Networking Celebration

UW BOTHELL LOBBY DAYS FEBRUARY 12^{TH} , 16^{TH} , 17^{TH} , 18^{TH} , and 26^{TH}

To Date:

We had 3-4 teams each day with a mixture of staff, faculty, students, and alumni—totaling 20 UWB attendees.

- 9 Students
- 4 Faculty
- 2 Alumni
- 5 Staff (Kenyon, Richard, Kelly, Mary, and Michele)
- Teams met and talked with **63 legislators** or their assistants, out of 146 legislators which equals 43%

Leadership Summary:

Legislative Leadership (House & Senate)—24 members, met with 8 (33%) Budget Committees (Chairs & Vice Chairs)—7 members, met with 6 (86%) Local Legislators (Districts 1, 21, 38, 41, 44, 45, and 48)—21 members, met with 20 (95%)

Upcoming Dates in Olympia:

- March 23—5 teams (2 staff, 4 faculty, and 6 students)
- March 26—4 teams (2 staff, 2 faculty, 2 students, and 2 alumni)
- March 30—4 teams (2 staff, 2-3 faculty, 3 students, and 1 alumni)
- April 9 & 14—Kenyon and Kelly.

UNDERGRADUATE BIOLOGY RESEARCH THE GROWTH RATE OF THE INTERTIDAL SNAIL NUCELLA LAMELLOSA

Participating Students

With Dr. Rebecca Price

- Amira Davis
- Larisa Curta
- Michael Podeszwik

Future Work:

• May 2009

Presenting research at the UW Undergraduate Symposium.

• Summer 2009

They will also be three of a small handful of undergraduate students presenting at the American Malacological Society Conference in Ithica, New York.





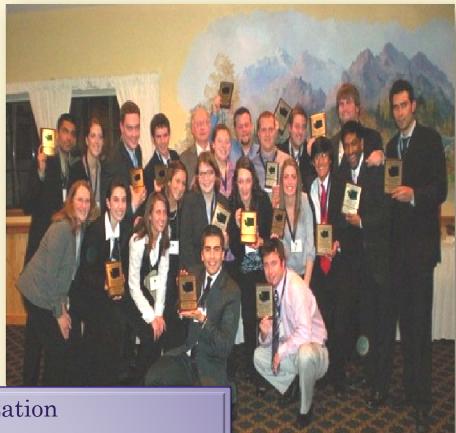
WASHINGTON D.C. Human Rights Senior Seminar 2008



515 East Capital Street

DEC Delta Epsilon Chi





Business & Marketing Organization

State Competitions in Leavenworth, WA

Nationals will be in Anaheim, CA

36 UW Bothell Members

18 UW Bothell members Qualified for Nationals!

GRADUATE STUDENT'S RESEARCH MASTERS IN EDUCATION & MASTERS IN NURSING PROGRAMS

 National Council of Teachers of Mathematics (NCTM) Annual Meeting & Exposition
 (April 22nd-25th, WA D.C.)

- Keri Marino
- Daniela Benedict
- 42nd Annual Communicating Nursing Research Conference

(April 22^{nd} - 25^{th} , WA D.C.)

- Barbara Plovie
- Betsy Pesek
- Anna Sterner
- Avra Veilleux
- Jocelyn Anderson

ACTIVE STUDENT CLUBS ON CAMPUS

- <u>Alternative Spring</u> <u>Breakers</u>
- <u>Association of Computing</u> <u>Machinery</u>
- Billiards Club
- <u>Bowling Club</u>
- <u>Business and Networking</u> <u>Club</u>
- <u>Campus Events Board</u>
- <u>Chinese Culture Club</u>
- <u>Center of</u> <u>Guineoequadorian Studies</u> (CESGE, in Spanish)
- <u>Co-Ed Indoor Soccer</u>
- Delta Epsilon Chi
- <u>Dodgeball</u>
- <u>Entrepreneur's Network</u> <u>at University of</u> <u>Washington Bothell</u>

o<u>Game Design and</u> <u>Development Club</u> o<u>Gay/Straight Alliance</u> o<u>Green Entrepreneurship at</u> <u>UWB</u> o<u>H2BC Hip Hop Club</u> o<u>Hispanic Business Student</u> <u>Association</u> o<u>Human Rights Action Club</u> o<u>Husky Sports Promotion</u> <u>Club</u> o<u>IAS Advisory Council</u> oIndian Student Association

o<u>Intercultural Club</u> o<u>Journalists for Human</u> <u>Rights (JHR)</u> o<u>Latin Dance Club @ UWB</u> o<u>Leaders in Higher</u> <u>Education</u> o<u>Linux Users Group</u> o<u>MAPS Alumni and Student</u> <u>Committee (MASC)</u> o<u>MBA Association</u> o<u>Muslim Students</u> Association

- <u>Peace and Justice in</u> <u>Israel/Palestine</u>
- <u>Ping Pong Club</u>
- <u>Public Policy in Business</u>
- Relay for Life UWB Team
- <u>Snowboard Club</u>
- <u>Soccer Club at UWB</u>
- <u>Sustainability Task Force</u> <u>at UWB</u>
- <u>Swing Kids Club at</u> <u>University of Washington,</u> <u>Bothell</u>
- <u>Tau Sigma Honor Society</u>
- <u>Ultimate Frisbee</u>
- <u>Practitioners of Music</u>
- <u>Video-Gaming Society</u>
- <u>Village Volunteers</u>
- <u>Woman and Leadership</u> <u>Development</u>

TAIL GATE Homecoming







SEXPLORATION ON COLLEGE CAMPUSES



FAMILY FUN FEST January 31st, 2009



SNOW BALL 2009



UNB Winter Formal Night

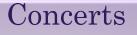
Saturday, February 28th, 2008 7:00pm - 11:00pm North Creek Events Center Tickets - \$10 Students, \$15 Guests, Avail. @ Cashiers Office

A Formal Evening Featuring Music, Dancing, Hor/Dourves, and Horse Carriage Rides Dress Code: Tuxedos/Suit and Ties for the Gentlemen, Evening Gowns for the Ladies Dates Welcome but not Required

The University of Washington is committed to providing equal opportunity and reasonable accommodation in its services, programs, activities, education and employment for individuals with disability accommodations. To request disability accommodations, please contract Disability Support Services at least ten days prior to the event at 425,352,5307, TDD 425,352,5303, FAX 425,352,5455, or email riundborg@uwb.edu.



EVENTS ON CAMPUS CAMPUS EVENTS BOARD



Comedy Nights

Pub Nights

Casino Night

Open Mic. Nights

Movie Screenings



VII. STANDING COMMITTEES

F–1

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – December, 2008

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit

Committee that the Board of Regents accept the Grant and Contract

Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary Report of Grant and Contract Awards of \$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

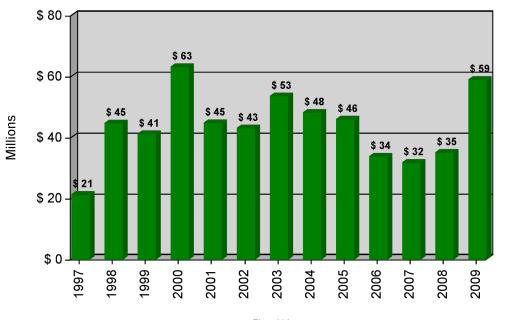
December 2008

Office of Research

Office of Sponsored Programs

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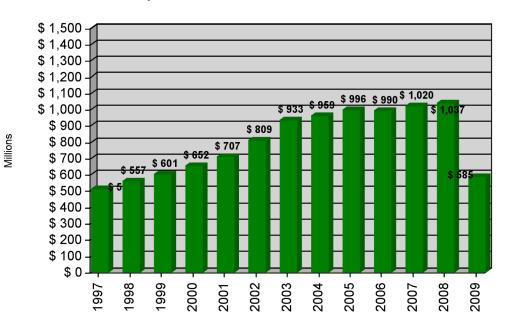


December Only

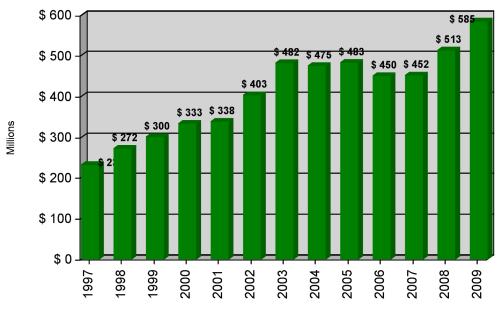
Comparison of Grant & Contract Awards

Fiscal Year

Complete Fiscal Year Comparison of Grant & Contract Awards

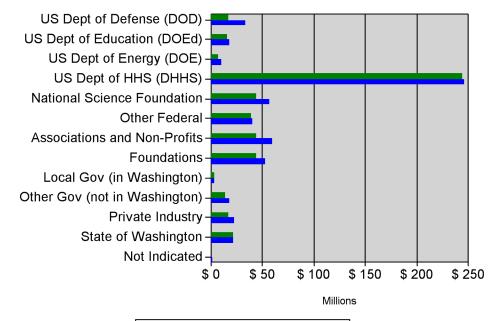


Fiscal Year to Date Comparison of Grant & Contract Awards



Fiscal Year





Jul-Dec FY09

Jul-Dec FY08

Fiscal Year

Fiscal Year 2008-2009							
	RESEARCH AND OTHER		TRAIN	TRAINING			
Month	Federal	Non-Federal	Federal	Non-Federal	Grants and Contracts		
July	\$ 86,111,310	\$ 16,220,680	\$ 9,776,757	\$ 3,001,990	\$ 115,110,700		
August	\$ 59,011,790	\$ 22,463,880	\$ 7,944,685	\$ 1,036,159	\$ 90,456,520		
September	\$ 105,344,800	\$ 20,093,510	\$ 9,282,558	\$ 1,091,509	\$ 135,812,400		
October	\$ 63,252,340	\$ 52,224,910	\$ 6,130,011	\$ 2,279,804	\$ 123,887,100		
November	\$ 22,820,940	\$ 33,744,240	\$ 1,145,695	\$ 2,762,181	\$ 60,473,060		
December	\$ 34,707,560	\$ 22,962,860	\$ 102,730	\$ 979,880	\$ 58,753,020		
FY09 to Date	\$371,248,740	\$167,710,085	\$34,382,436	\$11,151,523	\$584,492,784		
FY08 to Date	\$333,007,280	\$130,753,544	\$35,327,677	\$14,352,655	\$513,441,156		
Over (Under) Previous Year	\$38,241,459	\$36,956,541	(\$945,241)	(\$3,201,132)	\$71,051,627		

Summary of Grant and Contract Awards

gency	Jul-Dec FY08	Jul-Dec FY09
US Department of Defense (DOD)	\$ 17,241,208	\$ 33,795,988
US Department of Education (DOEd)	\$ 16,014,484	\$ 17,825,134
US Department of Energy (DOE)	\$ 7,314,593	\$ 10,131,248
US Department of Health and Human Services (DHHS)	\$ 244,145,508	\$ 246,469,534
National Science Foundation (NSF)	\$ 44,397,103	\$ 56,714,828
Other Federal	\$ 39,222,062	\$ 40,694,443
	\$ 368,334,958	\$ 405,631,176
Associations and Non-Profits	\$ 44,438,018	\$ 59,519,159
Foundations	\$ 44,220,041	\$ 52,432,311
Local Government (in Washington)	\$ 3,647,338	\$ 3,785,979
Other Government (not in Washington)	\$ 13,806,364	\$ 18,258,355
Private Industry	\$ 17,215,068	\$ 22,833,287
State of Washington	\$ 21,779,369	\$ 22,009,958
Not Indicated	\$ O	\$ 22,559
	\$ 145,106,198	\$ 178,861,608
Grand Total :	\$ 513,441,156	\$ 584,492,784
Amount of Increase (Decrease) :		\$ 71,051,627
Percent of Increase (Decrease) :		13.8 %

Comparison of Grant and Contract Awards by Agency Fiscal Years 2007-2008 and 2008-2009

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2007-2008 and 2008	-2009
---------------------------------	-------

Upper Campus Architecture and Urban Planning \$ 459,356 \$ 557,311 Arts and Sciences \$ 43,701,471 \$ 53,008,160 Business Administration \$ 724,471 \$ 770,000 Director of Libraries \$ 116,500 \$ 64,500 Education \$ 1,541,004 \$ 6,372,273 Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,284,851 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,248,1229 \$ 4,76,545 Law \$ 200,000 \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 4,374,55 \$ 3,000 VP Minority Affairs \$ 1,751,771,682 \$ 206,203,187 Health Subtotal : \$ 175,171,682 \$ 206,203,187 Health Subtotal : \$ 1,01,618,457 \$ 353,848,805 Porgrams Alcohol and Dr	School/Colleg	e		Jul-Dec FY08	Jul-Dec FY09
Arts and Sciences \$ 43,75,300 \$ 53,008,160 Business Administration \$ 724,471 \$ 53,008,160 Director of Libraries \$ 116,500 \$ 64,500 Education \$ 1,541,004 \$ 6,372,273 Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,248,1229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 2000,000 \$ 5cial Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 206,203,187					
Business Administration \$ 724,471 \$ 770,000 Director of Libraries \$ 116,500 \$ 64,500 Education \$ 1,541,004 \$ 6,372,273 Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,819 \$ 4,245,870 Information School \$ 4,245,297 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Oceen and Fishery Sciences \$ 46,476,545 \$ 48,62,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 240,569 VP Educational Partnerships \$ 43,745 \$ 30,000 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 \$ 5,921,154 Public Health	Campus	Architecture and Urban Planning		\$ 459,356	\$ 557,311
Director of Libraries \$ 116,500 \$ 64,500 Education \$ 1,541,004 \$ 6,372,273 Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,697 Evans School of Public Affairs \$ 1,999,160 \$ 1,330,502 Executive Vice President \$ 827,238 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ VP Minority Affairs \$ 7,002,709 \$ 6,412,603 VP Minority Affairs \$ 1,75,171,682 \$ 206,203,187 \$ 142,603 Health Subtotal: \$ 175,171,682 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,663,591 Pharmacy \$ 4,392,653 <td></td> <td>Arts and Sciences</td> <td></td> <td>\$ 43,701,471</td> <td>\$ 53,008,160</td>		Arts and Sciences		\$ 43,701,471	\$ 53,008,160
Education \$ 1,541,004 \$ 6,372,273 Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 248,745,493 \$ 229,653 Subtotal: \$ 17,682,253 \$ 5,921,154 Public Health and Community Medicine \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine		Business Administration		\$ 724,471	\$ 770,000
Educational Outreach \$ 287,668 \$ 39,001 Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 91,20,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 91,20,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 5,702,748 \$ 43,745 \$ 30,000 Sciences Dentistry \$ 4,344,771 \$ 5,732,748		Director of Libraries		\$ 116,500	\$ 64,500
Engineering \$ 37,558,156 \$ 47,242,597 Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,566 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ VP Educational Partnerships \$ 4,3745 \$ 30,000 VP Educational Partnerships \$ 43,745 \$ 30,000 \$ 7,002,709 \$ 6,412,603 VP Educational Partnerships \$ 4,3745 \$ 30,000 \$ 7,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Me		Education		\$ 1,541,004	\$ 6,372,273
Evans School of Public Affairs \$ 1,999,160 \$ 1,350,502 Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Educational Partnerships \$ 43,745 \$ 30,000 \$ 7,002,709 \$ 6,412,603 Subtotal: \$ 248,745,493 \$ 291,549,693 \$ 291,549,693 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 \$ 1,936,861 \$ 24,00,091 Pharmacy \$ 4,392,653 \$ 5,921,154 \$ 940,281,619 \$ \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abu		Educational Outreach		\$ 287,668	\$ 39,001
Executive Vice President \$ 621,238 Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health \$ Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 31,13,132 <td></td> <td>Engineering</td> <td></td> <td>\$ 37,558,156</td> <td>\$ 47,242,597</td>		Engineering		\$ 37,558,156	\$ 47,242,597
Forest Resources \$ 3,460,168 \$ 5,268,451 Graduate School \$ 1,008,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 44,621,00 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 \$ 206,203,187 Health Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 43,926,713 \$ 40,281,619 Subtotal : \$ \$		Evans School of Public Affairs		\$ 1,999,160	\$ 1,350,502
Graduate School \$ 1,08,619 \$ 4,245,870 Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 7,002,709 \$ 6,412,603 VP Educational Partnerships \$ 4,3745 \$ 30,000 \$ 7,002,709 \$ 6,412,603 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 \$ \$ 201,568 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences \$ 9,538,827 \$ 5,732,748 Medicine \$ 2,48,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 5,732,748 Public Health and Community Medicine \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 31,0618,457 \$ 351,348,807 Subtotal : \$ 31,0618,457 \$ 351,348,4037		Executive Vice President			\$ 621,238
Information School \$ 4,281,229 \$ 4,761,506 Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 4,3745 \$ 30,000 VP Educational Partnerships \$ 4,3745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 \$ 16,216,913 Health Sciences Dentistry \$ 4,344,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 43,916,115 \$ 310,618,457 Subtotal : \$ 310,618,457 \$ 351,348,805 Special \$ 7,107,293 \$ 4,336,437 Programs Alcohol and Drug Abu		Forest Resources		\$ 3,460,168	\$ 5,268,451
Law \$ 209,134 \$ 1,258,309 Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 \$ Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 4,3745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal: \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal: \$ 310,618,457 \$ 351,348,805 Special \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 <		Graduate School		\$ 1,008,619	\$ 4,245,870
Ocean and Fishery Sciences \$ 46,476,545 \$ 48,662,130 Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 \$ 86,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 224,		Information School		\$ 4,281,229	\$ 4,761,506
Office of Research \$ 17,682,317 \$ 16,216,915 Provost \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 \$ 86,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 224,520,073 \$ 204,520,073 Other UW Campuses Bothell		Law		\$ 209,134	\$ 1,258,309
Provost \$ 200,000 Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 44		Ocean and Fishery Sciences		\$ 46,476,545	\$ 48,662,130
Social Work \$ 8,092,628 \$ 9,120,254 Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 \$ 203,450 \$ 440,873<		Office of Research		\$ 17,682,317	\$ 16,216,915
Undergraduate Education \$ 326,802 \$ 201,568 VP Educational Partnerships \$ 4,3745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,569,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 3351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Provost		\$ 200,000	
VP Educational Partnerships VP Minority Affairs \$ 43,745 \$ 30,000 VP Minority Affairs \$ 7,002,709 \$ 6,412,603 Subtotal : \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Social Work		\$ 8,092,628	\$ 9,120,254
VP Minority Affairs \$7,002,709 \$6,412,603 Subtotal : \$175,171,682 \$206,203,187 Health Sciences Dentistry \$4,944,771 \$5,732,748 Medicine \$248,745,493 \$291,549,693 Nursing \$9,538,827 \$7,863,591 Pharmacy \$4,392,653 \$5,921,154 Public Health and Community Medicine \$42,996,713 \$40,281,619 Subtotal : \$310,618,457 \$351,348,805 Special Programs Alcohol and Drug Abuse Institute \$3,113,132 \$2,060,091 CHDD Administration \$7,107,293 \$4,336,437 Regional Primate Center \$16,024,340 \$18,123,545 Subtotal : \$26,244,765 \$24,520,073 Other UW Campuses Bothell \$1,193,411 \$1,978,925 Bothell \$1,193,450 \$203,450 \$440,873 Tacoma \$203,450 \$440,873 Subtotal : \$1,396,861 \$2,419,798		Undergraduate Education		\$ 326,802	\$ 201,568
Health Sciences Dentistry \$ 175,171,682 \$ 206,203,187 Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Bothell \$ 203,450 \$ 440,873 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		VP Educational Partnerships		\$ 43,745	\$ 30,000
Health Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Bothell \$ 203,450 \$ 440,873 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		VP Minority Affairs		\$ 7,002,709	\$ 6,412,603
Sciences Dentistry \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Special Subtotal : \$ 310,618,457 \$ 351,348,805 Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		S	Subtotal :	\$ 175,171,682	\$ 206,203,187
Dentisity \$ 4,944,771 \$ 5,732,748 Medicine \$ 248,745,493 \$ 291,549,693 Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798	Health				
Nursing \$ 9,538,827 \$ 7,863,591 Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Bothell \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798	Sciences	Dentistry		\$ 4,944,771	\$ 5,732,748
Pharmacy \$ 4,392,653 \$ 5,921,154 Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Medicine		\$ 248,745,493	\$ 291,549,693
Public Health and Community Medicine \$ 42,996,713 \$ 40,281,619 Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell Tacoma \$ 1,193,411 \$ 1,978,925 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Nursing		\$ 9,538,827	\$ 7,863,591
Subtotal : \$ 310,618,457 \$ 351,348,805 Special Programs Alcohol and Drug Abuse Institute CHDD Administration Regional Primate Center \$ 3,113,132 \$ 2,060,091 Subtotal : \$ 7,107,293 \$ 4,336,437 Bothell Tacoma \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Pharmacy		\$ 4,392,653	\$ 5,921,154
Special Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Public Health and Community Med	licine	\$ 42,996,713	\$ 40,281,619
Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		s	Subtotal :	\$ 310,618,457	\$ 351,348,805
Programs Alcohol and Drug Abuse Institute \$ 3,113,132 \$ 2,060,091 CHDD Administration \$ 7,107,293 \$ 4,336,437 Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798	Special				
CHDD Administration \$7,107,293 \$4,336,437 Regional Primate Center \$16,024,340 \$18,123,545 Subtotal : \$26,244,765 \$24,520,073 Other UW Campuses Bothell \$1,193,411 \$1,978,925 Tacoma \$203,450 \$440,873 Subtotal : \$1,396,861 \$2,419,798	•	Alcohol and Drug Abuse Institute		\$ 3,113,132	\$ 2,060,091
Regional Primate Center \$ 16,024,340 \$ 18,123,545 Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell Tacoma \$ 1,193,411 \$ 1,978,925 Subtotal : \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		•			
Subtotal : \$ 26,244,765 \$ 24,520,073 Other UW Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Regional Primate Center			
Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal: \$ 1,396,861 \$ 2,419,798			Bubtotal :		
Campuses Bothell \$ 1,193,411 \$ 1,978,925 Tacoma \$ 203,450 \$ 440,873 Subtotal: \$ 1,396,861 \$ 2,419,798	Other UW				
Tacoma \$ 203,450 \$ 440,873 Subtotal : \$ 1,396,861 \$ 2,419,798		Bothell		\$ 1,193,411	\$ 1.978.925
Subtotal : \$1,396,861 \$2,419,798					
Not Indicated Not Indicated \$ 9,391			Bubtotal :		
	Not Indicated	Not Indicated		\$ 9,391	

School/College	Jul-Dec FY08	Jul-Dec FY09	
Not Indicated Tacoma			\$ 920
	Subtotal :	\$ 9,391	\$ 920
	Grand Total :	\$ 513,441,156	\$ 584,492,784

List of Awards for Arts and Sciences Fiscal Years 2007-2008 and 2008-2009

Department		Jul-Dec FY08	Jul-Dec FY09
Center for Statistics and the Social Sciences		\$ 704,512	\$ 96,213
Center for Studies in Demography and Ecology		\$ 1,879,361	\$ 1,739,105
Dance Program		\$0	\$ 10,000
Department of Anthropology		\$ 249,016	\$ 322,337
Department of Applied Mathematics		\$ 7,864	\$ 657,408
Department of Asian Languages and Literature		\$0	\$ 100,000
Department of Astronomy		\$ 2,453,241	\$ 5,613,916
Department of Atmospheric Sciences		\$ 2,438,959	\$ 2,731,741
Department of Biology		\$ 2,864,950	\$ 4,692,626
Department of Chemistry		\$ 12,529,740	\$ 14,890,670
Department of Classics		\$0	\$ 2,000
Department of Communication		\$ 1,395,680	\$ 697,385
Department of Earth and Space Sciences		\$ 2,179,784	\$ 4,783,181
Department of Economics		\$ 6,575	\$ 63,560
Department of English		\$ 77,573	\$ 56,000
Department of Geography		\$ 336,787	\$ 12,000
Department of Germanics		\$ 53,000	\$0
Department of History		\$0	\$ 453,000
Department of Linguistics		\$ 164,666	\$ 169,499
Department of Mathematics		\$ 2,319,271	\$ 908,185
Department of Physics		\$ 3,789,591	\$ 2,670,915
Department of Political Science		\$ 1,124,910	\$ 234,400
Department of Psychology		\$ 5,694,308	\$ 3,813,970
Department of Sociology		\$ 10,350	\$ 15,000
Department of Speech and Hearing Sciences		\$ 795,626	\$ 1,262,732
Department of Statistics		\$ 635,728	\$ 540,437
Henry M. Jackson School of International Studies		\$ 1,713,145	\$ 1,553,358
Institute for Nuclear Theory		\$0	\$ 610,200
Language Learning Center		\$ 76,000	\$ 137,000
Other Arts and Sciences Programs		\$0	\$ 4,033,304
Public Performing Arts		\$ 115,338	\$ 70,029
Thomas Burke Memorial Washington State Museum		\$ 85,495	\$ 67,989
	Total :	\$ 43,701,470	\$ 53,008,160

Summary of Grant Awards

Fiscal Year 2008-2009

Excluding private awards from Foundations, Industry, Associations and Others

	RESEARCH AND OTHER		TRAINING		
Month	Federal	Non-Federal	Federal	Non-Federal	Total Grants
July	\$ 84,699,550	\$ 3,384,315	\$ 9,776,757	\$ 226,080	\$ 98,086,700
August	\$ 53,590,660	\$ 5,137,674	\$ 7,914,685	\$ 0	\$ 66,643,020
September	\$ 90,787,430	\$ 3,932,069	\$ 9,263,558	\$ 164,451	\$ 104,147,500
October	\$ 57,813,560	\$ 8,630,334	\$ 6,130,011	\$ 155,787	\$ 72,729,690
November	\$ 17,799,160	\$ 976,483	\$ 1,145,695	\$ 606,373	\$ 20,527,710
December	\$ 24,735,870	\$ 4,139,161	\$ 102,730	\$ 193,486	\$ 29,171,250
Year to Date	\$ 329,426,200	\$ 26,200,040	\$ 34,333,440	\$ 1,346,177	\$ 391,305,900

Summary of Grant Awards

Fiscal Year 2008-2009

Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 6,878,668	\$ 512,428	\$ 7,391,096
August	\$ 12,186,370	\$ 397,418	\$ 12,583,790
September	\$ 10,619,370	\$ 83,395	\$ 10,702,760
October	\$ 34,771,180	\$ 440,967	\$ 35,212,150
November	\$ 25,062,730	\$ 1,185,445	\$ 26,248,180
December	\$ 8,611,615	\$ 64,676	\$ 8,676,291
Year to Date	\$ 98,129,940	\$ 2,684,329	\$ 100,814,300

Private awards from Foundations, Industry, Associations and Others

	Summary of Contract Awards							
	Fiscal Year 2008-2009							
	RESEARCH	AND OTHER	TRAI	NING	Total			
Month	Federal	Non-Federal	Federal	Non-Federal	Contracts			
July	\$ 1,411,756	\$ 5,957,698	\$ 0	\$ 2,263,482	\$ 9,632,936			
August	\$ 5,421,129	\$ 5,139,839	\$ 30,000	\$ 638,741	\$ 11,229,710			
September	\$ 14,557,370	\$ 5,542,074	\$ 19,000	\$ 843,663	\$ 20,962,110			
October	\$ 5,438,786	\$ 8,823,394	\$ 0	\$ 1,683,050	\$ 15,945,230			
November	\$ 5,021,777	\$ 7,705,027	\$ 0	\$ 970,363	\$ 13,697,170			
December	\$ 9,971,688	\$ 10,212,080	\$ 0	\$ 721,718	\$ 20,905,490			
Year to Date	\$ 41,822,500	\$ 43,380,110	\$ 49,000	\$ 7,121,018	\$ 92,372,630			

Report of Grant and Contract Awards of \$1,000,000 or More

December 2008

Requiring action of

The Board of Regents

of the

University of Washington

Office of Research

Office of Sponsored Programs

deral		
US Departme	ent of Education (DOEd)	
US Depa	rtment of Education (DOEd)	
To:	Kathe F. Matrone, Clinical Assistant Professor Department of Rehabilitation Medicine	\$ 1,105,000
For:	Disability Business Technical Assistance Center (DBTAC	UW Yr 2)
Eff:	10/1/2008 Class	sified: No
Total	for US Department of Education (DOEd):	\$ 1,105,000
Total for	US Department of Education (DOEd):	\$ 1,105,000
US Departme	ent of Health and Human Services (DHHS)	
National	Institutes of Health (NIH)	
To:	Deborah A Nickerson, Professor Department of Genome Sciences	\$ 1,891,629
For:	SeattleSeq	
Eff:	9/30/2008 Class	sified: No
Natio	nal Institute of Child Health and Human Development (NICHL)
To:	Michael J Guralnick, Director CHDD Administration	\$ 1,222,780
For:	Limited Competition for Fragile X Research Center	
Eff:	7/1/2007 Class	sified: No
	Total for National Institute of Child Health and Human Dev (NICHD):	relopment \$ 1,222,780
Total	for National Institutes of Health (NIH):	\$ 3,114,409
Total for	US Department of Health and Human Services (DHHS):	\$ 3,114,409
National Scie	ence Foundation (NSF)	
National	Science Foundation (NSF)	
To:	Helene J. Obradovich, Director Dean Grad School Admin	\$ 2,490,000
For:	2007-2008 NSF Graduate Research Fellowship Program	
Eff:	6/16/2007 Class	sified: No
Total	for National Science Foundation (NSF):	\$ 2,490,000
Total for	National Science Foundation (NSF):	\$ 2,490,000
Total for Fed	eral:	\$ 6,709,409
ner Governme	nt (not in Washington)	
Arizona S	State University	
To:	Babak Amirparviz, Assistant Professor Electrical Engineering	\$ 1,499,905
For:	CEGS: Microscale Life Sciences Center	
Eff:	8/1/2007 Class	sified: No
Total	for Arizona State University:	\$ 1,499,905
Total for Oth	er Government (not in Washington):	\$ 1,499,905

State of Washington

Washing	ton State Life Sciences Discover	y Fund Authority (LSDFA)	
To:	Cecilia Giachelli, Professor Bioengineering		\$ 1,469,606
For:	Engineering Monocytes to Treat	Ectopic Calcification	
Eff:	9/1/2008	Classified: No	
Total (LSD	for Washington State Life Scient FA):	ces Discovery Fund Authority	\$ 1,469,606
Total for Stat	te of Washington:		\$ 1,469,606
Total Public Gra	nts:		\$ 9,678,920

-	ent of Health and Human Services (DHHS) Institutes of Health (NIH)		
	nal Institute of Allergy and Infectious Diseases (NIAID)	• • • • • • • • •
To:	David Anderson, Associate Director Regional Primate Center		\$ 3,464,000
For:	Simian Vaccine Evaluation Unit - 4		
Eff:	6/22/2006	Classified: No	
	Total for National Institute of Allergy and Infectious (NIAID):	Diseases	\$ 3,464,000
Natio	nal Institute of Child Health and Human Development	(NICHD)	
To:	C Ronald Scott, Professor Department of Pediatrics		\$ 1,082,243
For:	Validation of Lysosomal Storage Disease Enzymes	s for Newborn	
Eff:	Screening 9/30/2006	Classified: No	
	Total for National Institute of Child Health and Hun (NICHD):	an Development	\$ 1,082,243
Total	for National Institutes of Health (NIH):		\$ 4,546,243
Total for	US Department of Health and Human Services (DI	HHS):	\$ 4,546,243
Other Federa	I		
US Agen	cy for International Development (USAID)		
To:	Ann E. Downer, Senior Lecturer Department of Health Services		\$ 1,530,000
For:	Improving HIV/AIDS Training & Service Delivery in	the Caribbean	
Eff:	11/16/2004	Classified: No	
Total	for US Agency for International Development (US	AID):	\$ 1,530,000
Total for	Other Federal:		\$ 1,530,000
Total for Fed	eral:		\$ 6,076,243
ociations and	d Non-Profits		
Health Al	liance International (HAI)		
To:	King K. Holmes, Chair Global Health		\$ 1,817,235
	Gibbai i lealtii		
For:	Mozambique Health Committee 5		

Eff:5/1/1992Classified: NoTotal for Health Alliance International (HAI):\$ 1,817,235Total for Associations and Non-Profits:\$ 1,817,235Total Contracts:\$ 7,893,478Grand Total for all Awards\$ 17,572,398

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Senior Vice President in Administrative Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

<u>REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED</u> <u>AUTHORITY – CAPITAL PROJECT BUDGETS</u>

1. <u>UW Tower Parking W45 and W46 Seismic Improvements, Project 202012</u> Action Reported: Select Engineer, Adopt Budget, Award Construction <u>Contract</u>

On March 30, 2008, an agreement for engineering services was awarded to KPFF Consulting Engineers for the UW Tower Parking W45 and W46 Seismic Improvements project. The value of the design contract is \$46,500, and the proposed budget for all consultant services for the project is \$207,793. The balance includes previously performed in-depth seismic evaluation of the buildings with multiple conceptual upgrade designs and cost estimates to assist UW project selection - for a cost of \$79,764. The remainder of the consultant budget is intended for further site investigations, hazardous material survey and construction phase architectural and inspection services.

KPFF Consulting Engineers is a Seattle based civil and structural engineering firm with experience at the University. They were the On-Call Civil and Structural Engineer from 2005-2008. In the past three years, KPFF has completed road improvement, structural design, demolition, utility upgrades and drainage infrastructure projects at the UW.

On February 23, 2009, a construction contract was awarded to Advanced Construction Inc. of Mukilteo, Washington, in the amount of \$782,000 for the UW Tower Parking W45 and W46 Seismic Improvements project. Twelve bids were received for this project; the highest bid was \$1,127,640. The budgeted construction cost was \$1,309,511.

Advanced Construction is a general contractor that has completed numerous public works, as well as private projects that include hospitals, multi-story buildings, schools, residences, retail, and hotels. Currently, Advanced Construction is performing two seismic retrofit projects for the Bellingham School District.

F-2/203-09 3/19/09 B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

This project is to perform seismic improvements to the UW Tower Parking Garages W45 and W46. The result of the project will bring the garages to the minimum seismic upgrades proposed in a detailed seismic evaluation and condition report completed by KPFF Engineering in July of 2007.

Construction is anticipated to start in March 2009 and complete in September 2009.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion	
Total Consultant Svcs	\$207,793	\$207,793	
Total Construction Cost*	\$1,032,000	\$1,032,000	
Other Costs	\$22,789	\$22,789	
Project Administration	\$121,870	\$121,870	
Total Project Budget	\$1,385,000	\$1,385,000	

The project funding of \$1,385,000 is from UW Parking Services.

* Includes construction contract amount, contingencies and state sales tax.

<u>REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED</u> <u>AUTHORITY – ACQUISITION OF GOODS AND SERVICES</u>

Project Name: UW Technology

Action Reported: Extension of Software License and Replacement of Data Storage for Unisys System

A sole source purchase order in an amount not to exceed \$3,390,000 including sales tax was executed with UNISYS Corporation for a two-year extension of the 2006 hardware and software agreement for the University's three administrative computers. The execution of the extension allowed UW Technology to avoid projected price increases, resulting in savings of over \$400,000. The extension retains the 2006 agreement cap on maintenance cost increases and improved some of the terms for ongoing administration of the UNISYS contract.

A second sole source purchase order in an amount not to exceed \$1,958,000 including sales tax was executed with UNISYS Corporation for replacement of data storage for administrative computing systems. The data storage system was

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 3)

last upgraded in 2005. The contract provides new hardware and software technology for enhanced storage capability and increased capacity, performance, and throughput, resulting in quicker processing, meeting high demand peaks (e.g., start of quarter), and supports continued growth in use of core business functions. It also allows UW Technology to continue its efforts in establishing the necessary infrastructure outside of the Puget Sound seismic area in the event of a regional disaster. The new agreement has projected savings of more than \$1,400,000 over the next four years. On a cost per terabyte basis, the new system is less than half the cost of the old storage system.

In December 2008, the Director of the Washington State Department of Information Services approved both actions. These actions were approved by the Senior Vice President, the Vice Provost for Planning and Budgeting, the Interim Chief Operating Officer for UW Technology, and the Chief Technology Officer.

Funding for both acquisitions is available from University operating budgets.

B. Finance, Audit and Facilities Committee

Investment Performance Report, Second Quarter Fiscal Year 2009

(See attached report.)

University of Washington Investment Performance Report to the Board of Regents

Second Quarter Fiscal Year 2009

As of December 31, 2008

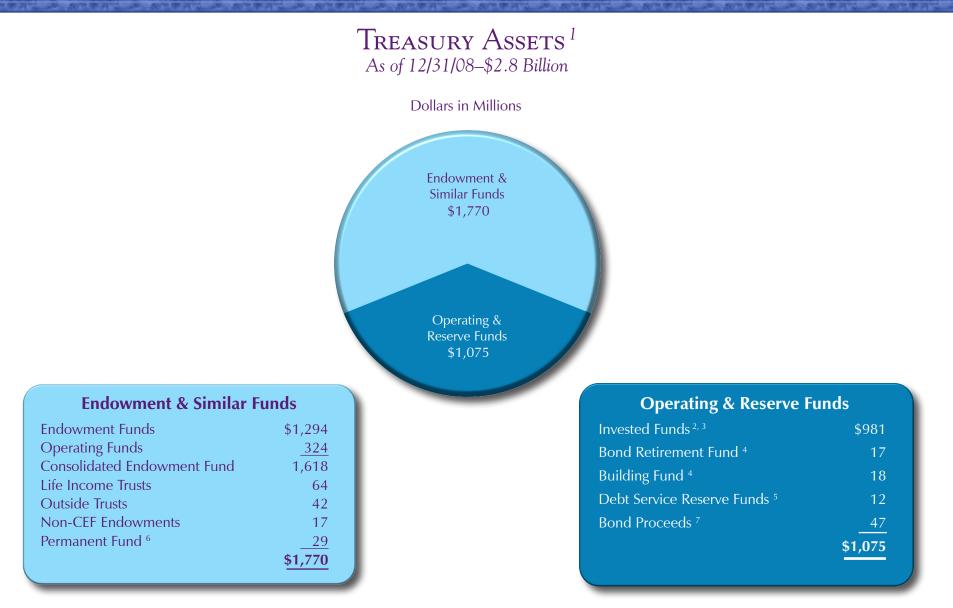


TREASURER, BOARD OF REGENTS TREASURY OFFICE

Published February 2009

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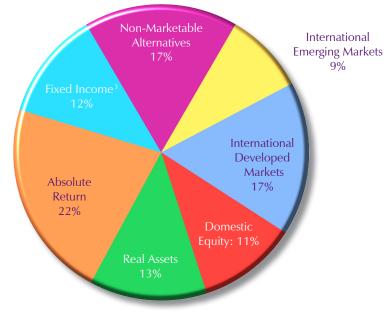
- 1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.
- 2. The Invested Funds holds Consolidated Endowment Fund units valued at \$324. To avoid double counting, the dollars are included only in the CEF totals.
- 3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance(PBI). The previous insurance vehicle, the Self Insurance Revolving Fund(SIRF), will close after existing claims are resolved. Current balances: PBI \$74.5 SIRF \$2.9.
- 4. General obligation bond reserve fund on deposit with the state of Washington.
- 5. Required reserve funds for locally issued bonds (TSB Properties \$1.2, Twenty Fifth Ave Prop \$2.4, 2004 Parking \$1.4, 2002 Housing & Dining \$1.5, 2004 Housing & Dining \$0.6, Roosevelt 1 \$2.3, Roosevelt 2 \$2.0 and Commodore Duchess \$0.6)
- 6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington.
- 7. Construction project funds which have not yet been disbursed (IMA \$7.2, 200 R&T \$12.4, 2004 Parking \$5.8, Internal Lending Program \$9.2 & 2007 General Revenue Bond \$12.0)

1

Asset Allocation

As of December 31, 2008

Consolidated Endowment Fund¹—\$1,618 MM



Dollars in Millions

	Current Allocation	2			Policy Target	PolicyRange
	Non-Marketable Alternatives	\$274	17%		12%	5%-25%
	International Emerging Markets	\$147	9%		13%	5%-35%
C	International Developed Markets	\$268	17%		16%	5%-35%
	Domestic Equity	\$185	11%		15%	5%-35%
	Equity Fund	\$874	<u> </u>		56%	45%-75%
C	Real Assets Fund	\$207	13%		15%	5%-25%
	Absolute Return	\$348	22%		18%	5%-25%
	Fixed Income Fund ³	\$189	12%		11%	5%-35%
	Total Consolidated Endowment Fund	\$ <mark>1,618</mark>	100%	_		

1. International exposure: 35%, net foreign currency exposure: 35%.

2. Current exposure percentage may not add to 100% due to rounding.

2]

3. Includes allocation to cash.

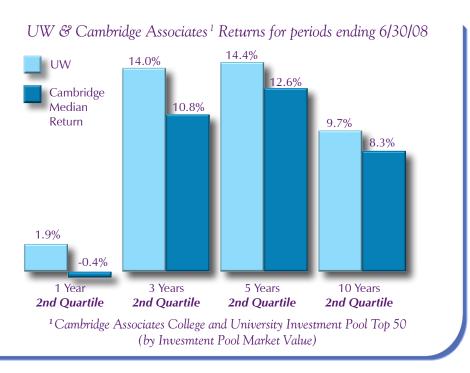
Consolidated Endowment Fund (CEF)

For the Quarter ending December 31, 2008

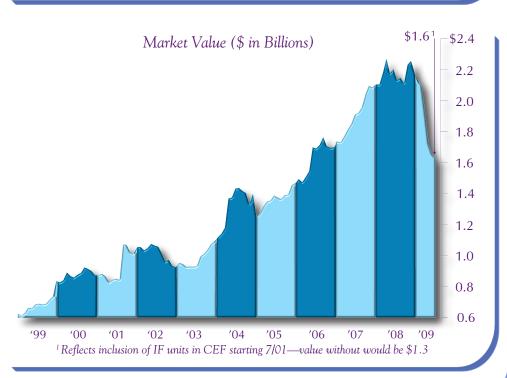
3

Total Returns As of 12/31/08 ¹ (%)

	2 nd Qtr FY 2009	FYTD	1-Year	5-Year	10-Year
Total CEF Return	-14.9	-25.0	-27.9	5.5	6.3
Strategy Weighted Policy Benchmark	-11.1	-18.3	-21.5	5.7	5.3
Equity Fund	-17.5	-29.6	-33.9	4.6	5.9
Weighted Policy Benchmark	-18.6	-29.1	-33.9	3.4	3.7
Real Assets Fund	-17.9	-28.2	-22.9	8.6	
Policy Benchmark	-5.1	-8.4	-1.2	11.3	
Absolute Return Fund	-13.4	-22.2			
Policy Benchmark	-3.6	-5.8			
Fixed Income Fund	-1.7	-2.4	-3.2	3.7	4.6
Policy Benchmark (LB Govt Bond)	8.0	10.1	12.4	6.1	6.2
¹ Average Annual	Compou	nd Returr	l		



	FYTD 09	FY 2008	FY 2007	5 Years	10 Years
Beginning Balance	2,161	2,074	1,690	1,177	604
Gifts	55	99	66	410	620
Transfers	5	8	9	59	103
Total Additions	60	107	75	469	723
Operating Funds Purchases	0	44	15	96	360
Net Investment Return	(544)	53	392	360	653
Distributions	(51)	(94)	(81)	(401)	(608)
Administrative Fees	(2)	(4)	(4)	(17)	(26)
Development Support	(8)	(17)	(14)	(67)	(89)
Ending Balance	1,618	2,161	2,074	1,618	1,618
Net Change	(544)	88	384	441	1,014



Activity (\$ in Millions)

Performance Update

	Total Return ¹ As of 12/31/08					
	2 nd Qtr FY '09	FYTD	1 Year	3 Years	5 Years	10 Years
Consolidated Endowment Fund	-14.9	-25.0	-27.9	0.0	5.5	6.3
Equity Fund	-17.5	-29.6	-33.9	-1.9	4.6	5.9
Non-Marketable Alternatives ²	-8.9	-10.2	-6.6	12.2	14.8	12.7
Global Equity ³	-20.9	-35.7				_
International Emerging Markets	-25.9	-45.1	-52.0	0.9	10.4	12.2
International Developed Markets	-16.5	-32.5	-39.5	-7.4	2.4	1.9
Domestic Equity	-22.4	-31.1	-37.7	-9.1	-1.7	1.9
Real Assets Fund	-17.9	-28.2	-22.9	1.0	8.6	_
Absolute Return Fund ³	-13.4	-22.2				
Fixed Income Fund	-1.7	-2.4	-3.2	3.7	3.7	4.6
Public Market Indices						
Equity Indices						
MSCI ACWI	-22.3	-39.3	-45.2	-6.6	3.0	2.3
Russell 3000	-22.8	-29.5	-37.3	-8.6	-2.0	-0.8
NASDAQ	-27.6	-34.3	-43.2	-11.9	-5.5	-3.7
NAREIT	-38.8	-35.4	-37.7	-10.8	0.9	7.4
Dow Jones Industrial Average	-18.4	-21.6	-32.0	-4.2	-1.1	1.6
MSCI EAFE	-19.9	-36.3	-43.1	-6.9	2.1	1.2
MSCI EMF	-27.6	-47.0	-53.2	-4.6	8.0	8.7
Fixed Income Indices						
LB Government Bond	8.0	10.1	12.4	8.1	6.1	6.2
JP Morgan Global Hedged Bond Index	6.4	9.1	9.4	6.1	5.7	5.6

Sources: Cambridge Associates and Northern Trust

¹ Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

4

² Provided by Cambridge Associates on a quarter lag.

³ New strategies reflecting data starting 7/1/2008.

INVESTED FUNDS (IF) For the Quarter ending December 31, 2008

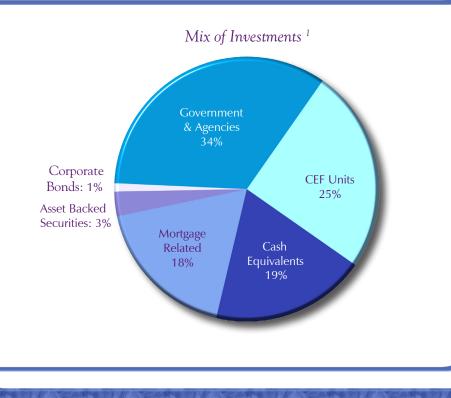
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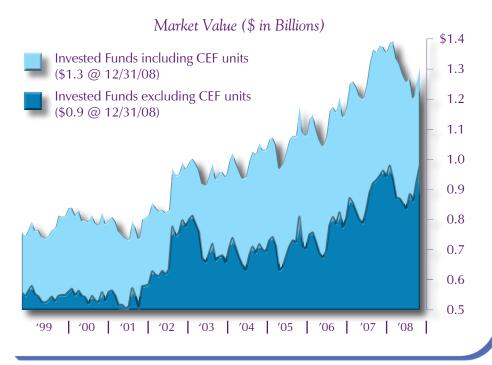
Total Return¹ (%)

	2 nd Qtr FY 2009	FYTD	1-Year	5-Year	10-Year
Cash	1.0	2.6	5.2	3.9	4.8
Citi 2 Year Treasury	3.2	5.4	7.8	4.2	4.7
Liquidity	3.9	4.8	5.9	4.3	5.3
LB Intermediate Govt Bond	6.2	8.1	10.4	5.3	5.7
IF excluding CEF units	3.1	4.1	5.8	4.2	5.2
Weighted Benchmark	5.1	7.1	9.5	5.0	5.4
IF including CEF units	-2.4	-5.7	-5.9	4.8	5.6
Weighted Benchmark	0.5	-0.8	-0.4	5.6	5.6

Duration Fund Allocation Range Actual Maximum **Cash Pool** \$347 27% 10%-40% 0.3 3.0 yrs Liquidity Pool 30%-60% 2.6 634 49% 4.2 **Total Cash & Liq. Pool \$981 75%** CEF Units held by IF 15%-40% 25% **Total Invested Funds** 100%

¹ Average Annual Compound Return





Fund Allocation by Pool (\$ in Millions)

UWINCO Summary of Actions Taken Under Board Delegated Authorities January 1, 2008 through December 31, 2008 (\$ in Millions)

By the Chief Investment Officer

Public Markets

Approved	Action	Manager / Fund	Strategy	Investment (\$MM)
02/15/08	Sale	Northern Trust—S&P 500 Futures	Domestic Equity (\$21.4 notional)	-\$5.0 collateral
03/20/08	Reup	Brookside Capital Partners	Domestic Equity \$3.0	
05/16/08	Purchase	Northern Trust—S&P 500 Futures	Domestic Equity (\$59.9 notional)	\$8.0 collateral
06/16/08	Termination	AXA Rosenberg	Domestic Equity -\$116.0	
07/14/08	Purchase	Northern Trust—S&P 500 Futures	Domestic Equity (\$25 notional)	\$5.0 collateral
10/13/08	Sale	Northern Trust—S&P 500 Futures	Domestic Equity (\$30 notional)	-\$5.1 collateral
10/28/08	Sale	Northern Trust—S&P 500 Futures	Domestic Equity (\$26 notional)	-\$5.0 collateral
10/31/08	Reallocation	Snyder Capital	Domestic Equity (change cap type)	na
02/15/08	Liquidation	SSGA EAFE	International Developed	-\$24.0
02/29/08	Reduction	Arrowstreet Capital	International Developed	-\$5.0
02/29/08	Reduction	GMO	International Developed	-\$5.0
02/29/08	Reduction	Harris International Large Cap	International Developed	-\$5.0
02/29/08	Reduction	Harris International Small Cap	International Developed	-\$5.0
08/05/08	Addition	Lone Cascade	International Developed	\$10.0
10/02/08	Redemption	Steel Partners	International Developed	-\$12.5
01/25/08	New	Lone Dragon Pine	International Emerging Markets	\$7.5
02/29/08	Liquidation	Goldman Sachs—Emerging Markets Swap	International Emerging Markets	-\$17.8
02/29/08	Reduction	Martin Currie China	International Emerging Markets	-\$10.0
10/17/08	New	Dynamo	International Emerging Markets	\$10.0
10/24/08	Liquidation	Wellington	Real Assets	-\$46.1
10/24/08	New	Wellington Management	Fixed Income	\$10.0
10/24/08	New	Payden & Rygel	Fixed Income & Liquidity	\$49.0
10/24/08	Guideline Chg	Wellington Management	Liquidity (change to allow TIPS)	na

6

UWINCO Summary of Actions Taken Under Board Delegated Authorities January 1, 2008 Through December 31, 2008 (\$ in Millions)

By the Chief Investment Officer

Public Markets (Continued)

Approved	Action	Manager / Fund	Strategy	Investment (\$MM)
12/01/08	Addition	Lone Cascade	International Developed	\$10.0
12/19/08	Liquidation	Harris International Large Cap	International Developed	-\$20.0
12/19/08	Reduction	Harris International Small Cap	International Developed	-\$14.0
12/19/08	Liquidation	Morgan Stanley Real Assets	Real Assets	-\$10.0
11/01/08	Reduction	Morgan Stanley	Liquidity	-\$20.0
11/01/08	Addition	Pugh Capital Management	Liquidity	\$20.0

By the Senior Vice President

Public Markets

10/10/08	Termination	Northern Trust Bank	Investment Custodian	na
10/10/08	New	State Street Bank and Trust Company	Investment Custodian	na

UWINCO Summary of Actions Taken Under Board Delegated Authorities January 1, 2008 through December 31, 2008 (\$ in Millions)

By the Chief Investment Officer

Private Markets

Approved	Action	Manager / Fund	Strategy	Investment (\$MM)
01/25/08	New	Rimrock Capital	Absolute Return	\$20.0
01/25/08	Reup	Varde Partners	Absolute Return	\$20.0
03/20/08	New	Baupost Value Partners	Absolute Return	\$50.0
04/10/08	Termination	Och Ziff	Absolute Return	-\$29.0
04/10/08	Termination	Sirios Capital Partners	Absolute Return	-\$15.0
07/23/08	New	Centerbridge Credit Partners	Absolute Return	\$20.0
10/09/08	Addition	Baupost Value Partners	Absolute Return	\$20.0
10/31/08	Termination	Morgan Stanley	Absolute Return	-\$34.0
11/01/08	Liquidation	Satellite Asset Management	Absolute Return	-\$16.0
12/19/08	New	SIR Capital Management	Absolute Return	\$5.0
04/10/08	Reup	Riverside Capital	Non-Marketable Alternatives	\$7.0
04/10/08	Reup	TPG	Non-Marketable Alternatives	\$6.0
05/02/08	New	HIG Bayside	Non-Marketable Alternatives	\$10.0
05/02/08	Reup	Madrona Venture Partners	Non-Marketable Alternatives	\$5.0
05/22/08	Reup	JC Flowers	Non-Marketable Alternatives	\$8.0
07/14/08	New	Accel - KKR Capital Partners	Non-Marketable Alternatives	\$7.0
03/03/08	Reup	Cabot Industrial Value Fund	Real Assets	\$12.0
03/03/08	Reup	Square Mile Partners	Real Assets	\$10.0
04/10/08	New	CarVal Global Value Fund	Real Assets	\$5.0
05/02/08	New	Denham Capital Management	Real Assets	\$9.0
05/23/08	Reup	Avanti Land Investors	Real Assets	\$12.0

8

B. Finance, Audit and Facilities Committee

Metropolitan Tract Performance Report for the Quarter Ended December 31, 2008

(See attached report.)

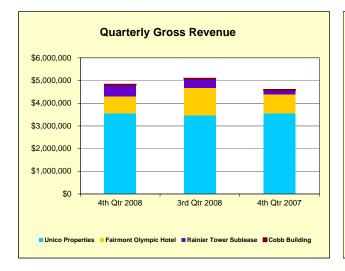
METROPOLITAN TRACT PERFORMANCE REPORT For the Quarter Ended December 31, 2008

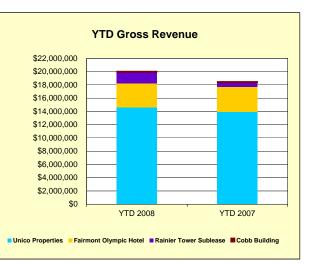


Finance, Audit & Facilities Committee

March 19, 2009

CONSOLIDATED METROPOLITAN TRACT PROPERTIES Quarterly Summary Quarter Ending December 31, 2008





CURRENT QUARTER								
	Prior Qtr Prior Year Change from Prior Qtr Change from Prior Year							
Gross Revenue to University	4th Qtr 2008	3rd Qtr 2008	4th Qtr 2007	\$	%	\$	%	
Unico Properties	3,558,357	3,479,187	3,546,703	79,170	2.3%	11,654	0.3%	
Rainier Tower Sublease	495,518	389,006	167,522	106,512	27.4%	327,996	195.8%	
Fairmont Olympic Hotel	742,108	1,192,744	853,399	(450,637)	(37.8%)	(111,291)	(13.0%)	
Cobb Building	38,500	38,500	38,500	0	0.0%	0	0.0%	
TOTAL GROSS REVENUE	\$4,834,483	\$5,099,437	\$4,606,124	(\$264,955)	(5.2%)	\$228,359	5.0%	

	(CALENDAR YE	ANNUAL			
Gross Revenue to University	YTD 2008	YTD 2007	Change from F \$	rior YTD %	Projected 2008	Actual 2007
Unico Properties	14,612,982	13,950,839	662,143	4.7%	15,481,600	13,950,835
Rainier Tower Sublease	1,706,280	669,976	1,036,305	154.7%	1,301,877	669,976
Fairmont Olympic Hotel	3,587,295	3,723,059	(135,764)	(3.6%)	3,730,825	3,723,059
Cobb Building	154,000	154,000	0	0.0%	154,000	154,000
TOTAL GROSS REVENUE	\$20,060,557	\$18,497,874	\$1,562,683	8.4%	\$20,668,302	\$18,497,870

12/31/07 INTERNAL VALUATION					
	2007 Gross Market Value	2006 Gross Market Value			
Unico Managed Properties ¹	\$501,700,000	\$488,197,000			
Fairmont Olympic Hotel	\$168,300,000	\$192,700,000			
Cobb Building ²	\$2,200,000	\$2,200,000			
TOTAL	\$672,200,000	\$683,097,000			

¹ Includes the Rainier Tower Sublease

² Represents UW's land value; not improvements

CONSOLIDATED METROPOLITAN TRACT PROPERTIES Quarterly Summary Quarter Ending December 31, 2008

CONSOLIDATED METROPOLITAN TRACT SUMMARY

The Metropolitan Tract generated \$20.6M of revenue for the University in 2008. This is an 8.4% increase over 2007 and is within 2.9% of the total revenue projected for 2008.

UNICO PROPERTIES

The fourth quarter's gross revenue from the Unico Properties was up 2.33% from the third quarter of 2008, generating just over \$3.5M. Office saw an increase in revenue of 3.7% while Retail showed a 1.9% decline for fourth quarter. This quarter to quarter increase is due to rent commending in October for the United States Postal Service having taken a floor and a half in the Financial Center. Compared to the year-ago quarter, we see growth of 0.3%, with all contributors except Retail increasing revenue. Year-end rent results from Unico are 4.7% ahead of 2007.

RAINIER TOWER SUBLEASE

The Rainier Tower Sublease generated \$405,518 in operating cash flow during the fourth quarter and \$1.7M for the year. The overall upswing is due to the commencement of the Marsh and Mercer leases, placing the Sublease at 89.1% occupied. This amount is net of a significant increase in the underlying master Sublease rent pursuant to a sublease provision which calls for a rent increase every ten years commensurate with the increase in land value under Rainier Tower. This increase was determined during arbitration in accordance with the Sublease. A significant portion of this rent increase has been offset by reimbursements from the subtenants pursuant to their subleases.

FAIRMONT OLYMPIC HOTEL

The fourth quarter of 2008 saw a decrease over both the third quarter and the revenue seen in 2007. The fourth quarter yield of \$742,108 is a decrease of 37.8% from third quarter due to a lack in holiday travel, the December weather and the declining economy. Compared to a year ago, the hotel's revenues for the fourth quarter also showed the decline in patronage, posting a 13% decrease. The Olympic Hotel is the only component of the Metropolitan Tract which saw a decline in its year over year results with its rent to the University down about 3.6%. Due to the hotel industry and the overall economic conditions, we anticipate that the hotel revenues will continue to decline through a least 2009.

Westmont has approached the University to consider a lease extension. The loan on the hotel matures in October of 2009 and absent an extension, Westmont is concerned that they may not be able to replace the financing. When coupled with the extremely tight lending markets, the remaining 30 year term is seen as a significant impediment to re-financing.

INTERNAL VALUATION

The numbers presented represent the overall value of the real estate as estimated by Heitman and Urbis Partners as of 12/31/07, but do not account for the leasehold encumbrances. The annual valuation is currently underway.

MARKET UPDATE

OFFICE MARKET

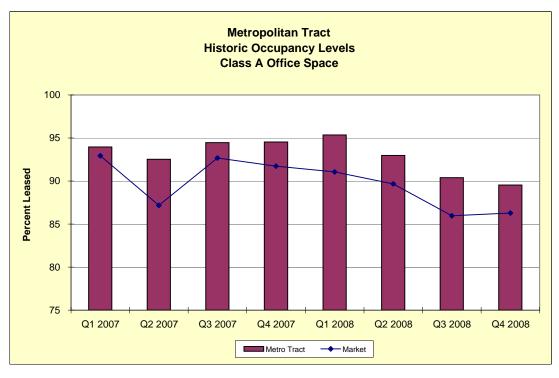
The Seattle CBD office market is quickly catching up to the rest of the country with regard to vacancy numbers, lack of absorption and overall market uncertainty. The fourth quarter of 2008 saw vacancy at 13.71% for downtown, equating to just over 4,000,000 SF of vacant space. The Eastside isn't fairing much better, with a vacancy rate of 15.21% for year end. Most of the major real estate firms are projecting numbers to get worse, expecting to see vacancy rates hit 18% or higher sometime in 2009. Part of the concern is tied to the 3 million square feet of new office space planning to be released into the market throughout 2009, much of it not preleased currently. With JP Morgan Chase laying off 80% of Washington Mutual's former staff, Microsoft letting portions of their research and development teams go and the announcement that Starbucks will be closing more stores in the coming months, Seattle is feeling the recession in a big way.

The occupancy status for the Metropolitan Tract is currently 89.5% for Class A space and 89.1% for Class B. There is almost 43,000 square feet of space expected to roll over in 2009, the USPS vacating 17,918 SF in the Financial Center being one of the biggest spaces. While leasing will remain a continual focus, the Tract buildings are in good shape to weather 2009. Retaining current tenants and keeping expenses down will help keep the Met Tract doing well.

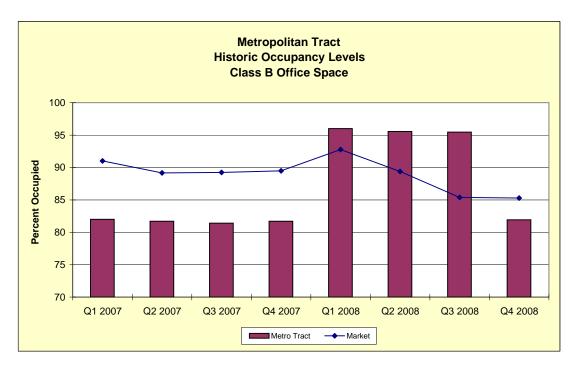
HOTEL MARKET

Tourism as a whole is being hit hard due to the economy, the hotel market being one of the major areas to feel the pain. With fewer people travelling, companies scaling back on retreats and conferences and the financial market making it harder to refinance existing

OFFICE BUILDING OCCUPANCY COMPARISON CHARTS Last Eight Quarters Quarter Ending December 31, 2008



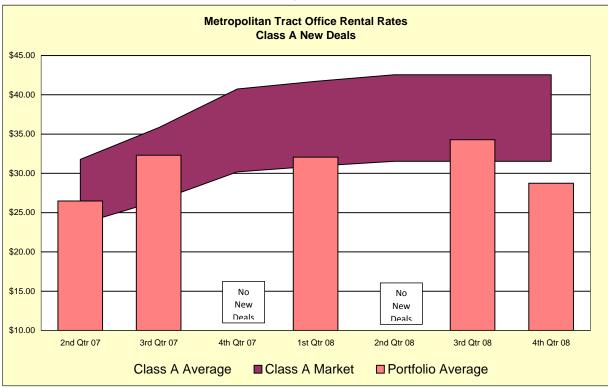
Includes Rainier Tower, Puget Sound Plaza, IBM Building and Financial Center

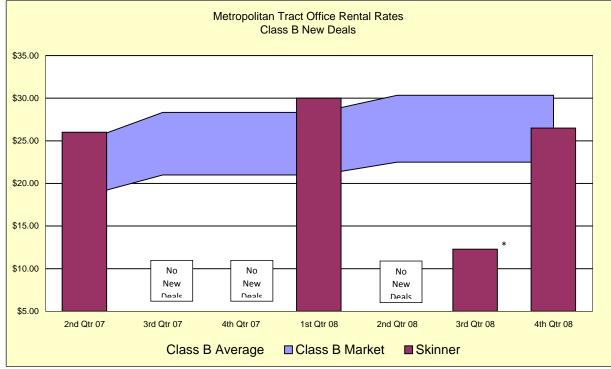


Includes Skinner Building

OFFICE BUILDING RENTAL RATE COMPARISON Last Seven Quarters



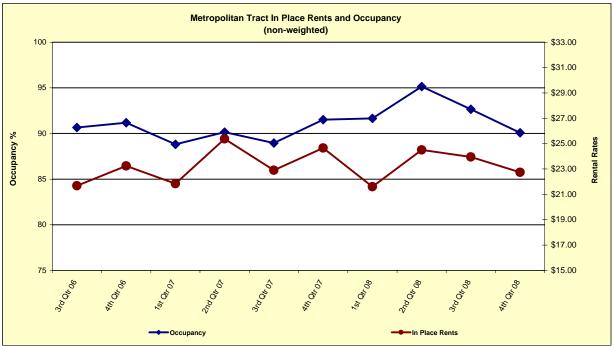




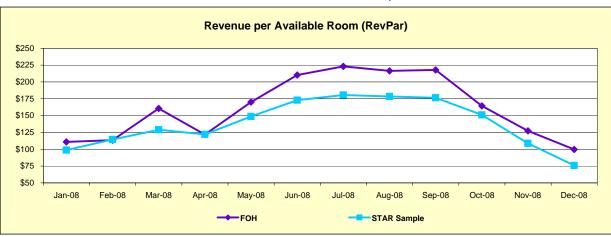
* Completed deal for basement portion of 5th Avenue Theater

OFFICE BUILDING RENTAL RATE COMPARISON Last 3 Years Quarter Ending December 31, 2008



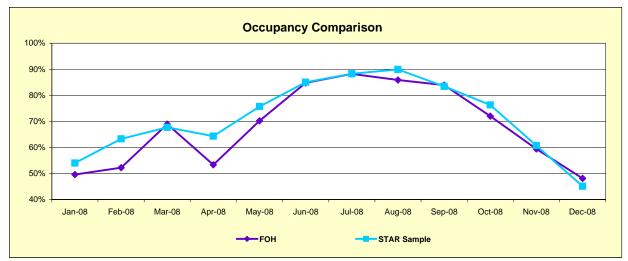


FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS Twelve Months Ended December 31, 2008



RevPar	D 09	D 07	Change from Prior Year
12-months Average	Dec-08	Dec-07	\$
FOH	\$161.33	\$167.65	(\$6.33)
STAR Sample Avg <1>	\$138.10	\$144.91	(\$6.81)

RevPar			Change from Prior Year
Current Month Ended	Dec-08	Dec-07	%
FOH	\$99.60	\$114.87	(\$15.27)
STAR Sample Avg <1>	\$75.98	\$86.82	(\$10.84)

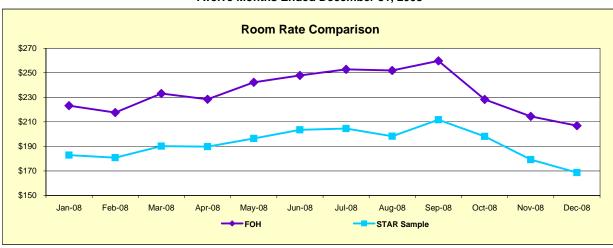


Occupancy			Change from Prior Year
12-months Average	Dec-08	Dec-07	%
FOH	68.0%	72.5%	(4.5%)
STAR Sample Avg <1>	71.1%	74.3%	(3.1%)

Occupancy			Change from Prior Year
Current Month Ended	Dec-08	Dec-07	%
FOH	48.1%	49.0%	(0.9%)
STAR Sample Avg <1>	45.1%	48.6%	(3.5%)

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS Twelve Months Ended December 31, 2008



Average Daily Rate			Change from Prior Year
12-months Average	Dec-08	Dec-07	\$
FOH	\$233.87	\$229.98	\$3.89
STAR Sample Avg <1>	\$192.00	\$193.86	(\$1.86)

Average Daily Rate			Change from Prior Year
Month Ended	Dec-08	Dec-07	\$
FOH	\$206.88	\$234.34	(\$27.46)
STAR Sample Avg <1>	\$168.66	\$178.50	(\$9.84)

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

B. Finance, Audit and Facilities Committee

2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve the proposed 2009-10 rental and dining rates for the residence halls, single student apartments and family housing, collectively termed the Housing and Dining System, making the proposed rates effective July 1, 2009.

The proposed residence hall room and dining rates for 2009-10 represent a net increase of 4.23 percent (\$270), from \$6,384 in 2008-09 to \$6,654 in 2009-10, for those with the most common room type and typical dining plan (a double room with the Bronze dining plan). The proposed rates compare favorably with those of other higher education institutions, which were surveyed in February 2009 (attachment 1).

BACKGROUND:

1. Room Rates

The proposed room rates reflect an increase of 4.4 percent for residence halls and single student apartments and 2.4 percent for family housing. For the residence halls, the rate for a double room represents an increase of \$189 for the academic year (attachment 2). For the single student apartment academic year contract, the increase is \$246 for the academic year and \$28 per month for month-to-month single student apartment contracts (attachment 3). For family housing, the increase ranges from \$17–21 per month, depending on unit size and location. A breakdown of the room rate increases are shown below, along with further discussion of the line items in Sections A and B.

		Single	
	Residence Halls	Student Apartments	Family Housing
A1. Operational Increases	1.6%	1.6%	1.6%
A2. Utilities	.8%	.8%	.8%
B. Strategic Master Plan for Housing (approved March 2008)	<u>2.0%</u>	<u>2.0%</u>	<u>0%</u>
Total Room Rate Increase	4.4%	4.4%	2.4%

B. Finance, Audit and Facilities Committee

2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments (continued p. 2)

The policy of maintaining Family Housing rates below those of the private market is adhered to in this recommendation (attachment 4).

A1. & A2. Operational Increases and Utilities

The Department of Housing and Food Services (HFS) anticipates a 2.4 percent increase in normal operating expenses during fiscal year 2009-10. This anticipated increase is lower than the projected 2.9 percent increase given in the Seattle Consumer Price Index (CPI) for 2009 (*Washington Economic and Revenue Forecast*, November 2008, Office of the Forecast Council), for the reasons cited below.

Typically, annual wage increases are accounted for in the determination of housing and dining rates. Given the extraordinary State budget climate and the freeze on staff salaries, pay increases are not included in the proposed rates for next year. Compensation requirements other than salary increases, e.g., mandated step increases for contract classified staff, are covered in this proposal. In addition, the system is experiencing higher costs for maintenance services and supplies, and the budget reflects these increases.

Also included is a .8 percent increase in utilities.

B. Strategic Master Plan for Housing

In March 2008, the Regents approved an annual 2 percent increase for the Strategic Master Plan for Housing. The 2 percent increase in rates reflects the annual rate increase that is recommended over the next twenty years in order to sustain the new debt load that will be incurred in developing new student housing.

2. Dining Rates

The rates for the Bronze, Silver and Gold dining plans will increase by 4 percent. The Purple dining plan rate will increase by 3 percent. For the Bronze plan, the rate represents an increase of \$81 for the academic year (attachment 2). For all other plans the rates represent an increase from \$99–\$150 for the academic year. A breakdown of the dining rate increases is shown below, along with further discussion of the line items in Sections A and B.

B. Finance, Audit and Facilities Committee

2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments (continued p. 3)

Dining Rate Increase Breakdown:

A.	Operational Increases	1.4%
B.	Cost of Food	<u>2.6%</u>
Total Bronze Dining Plan Increase		4.0%

A. Operational Increases

Operational costs for food services are based on increases for supplies and services associated with the Consumer Price Index (CPI). As with housing rates, compensation requirements other than salary increases are covered in this proposal.

B. Cost of Food

The CPI for Food in the Seattle area has outpaced the general CPI rates for the past four years. Considering cost of food increases in setting dining plan rates will allow Housing and Food Services to help maintain the current relationship of rates to the buying power of the plan levels.

The Board Optional program has been renamed and restructured. It will be referred to as 'Dining Optional.' Dining Optional living areas have been changed from Hansee Hall and 2104 House to Stevens Court A-D and 2104 House, both of which have kitchen facilities that can support students who are not on dining plans. There will no longer be a premium room rate for students who select a room in Dining Optional areas, nor will there be a required dining plan.

3. Reserve Requirements/Debt Service Coverage Ratios

The recommended rates would allow the Housing and Dining System to remain financially stable and meet its bond obligations. Under provisions of the bond resolution, the System must maintain a ratio of net revenues to annual debt service of at least 1.25:1. Based on the proposed rate schedules and anticipated expenditures, coverage for the System for 2009-10 would be 2.10:1. If the Regents approve the funding for the first phase in May 2009, coverage is expected to drop to 1.3:1 by 2012. The recommended rates provide increasing reserve balances for the Strategic Master Plan for Housing.

B. Finance, Audit and Facilities Committee

2009-10 Residence Hall, Single Student Apartment and Family Housing Rental Rate Adjustments (continued p. 4)

The long-range financial plan, developed as a basis for the Strategic Master Plan for Housing, calls for the Housing and Dining System to achieve a fund balance of \$12.8 million on June 30, 2010, \$3 million of which is necessary to maintain balances required by the bond resolutions. The budget supported by the proposed rates allows HFS to achieve this fund balance.

4. Consultation with Students:

On January 27, 2009, the operating budget and the need for adjustments to housing and dining rates were discussed with the budget subcommittee of the Residence Hall Student Association (RHSA). On January 28, the rates and meal plans were discussed with the Residence Hall Council. Letters detailing the rate proposal were sent to all residence hall students on January 28.

On February 2, the proposal was discussed at Hall Council meetings, with HFS staff available at all meetings to answer questions.

On January 28, letters were sent to all residents of single student apartments informing them of the proposed rate changes and inviting them to community meetings on February 9.

On January 28, letters were sent to all family housing apartment residents informing them of the proposed rates and inviting them to community meetings on February 9.

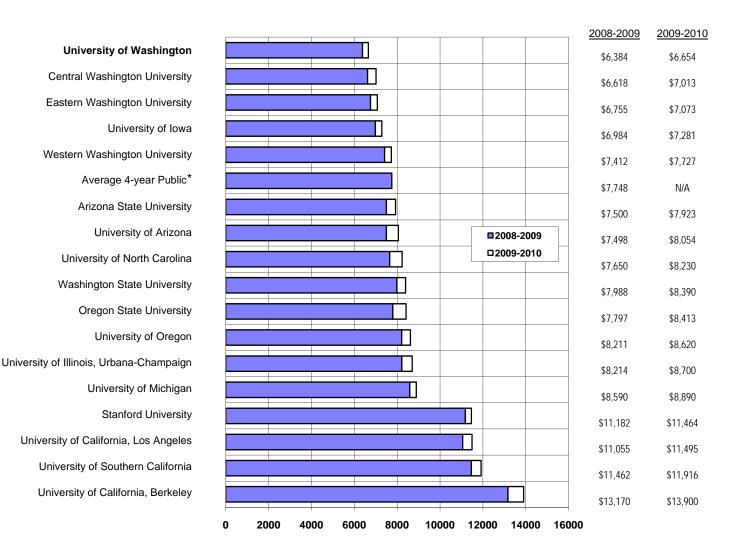
REVIEWS AND APPROVALS:

On February 4, 2009, the Residence Hall Student Association voted to endorse the rate proposal. These proposed adjustments have also been discussed with the presidents of GPSS and ASUW. The Vice President and Vice Provost for Student Life has reviewed and approved this recommendation.

Attachments:

- 1. Room and Board Rates of Comparable Universities, February 2009 Survey
- 2. Proposed 2009-10 Residence Hall Academic Year Rates
- 3. Proposed Monthly 2009-10 Single Student Apartment Rental Rates
- 4. Proposed Monthly 2009-10 Family Housing Apartment Rental Rates

ROOM AND BOARD RATES OF COMPARABLE UNIVERSITIES



For comparative purposes, room costs for the schools named above are shown at the double room rate. Board plans vary widely in cost, depending on the types of programs offered. The board costs shown above reflect fixed meal plans ranging from 9 to 16 meals per week (or an equivalent level on a point system), unless a higher minimum meal plan is required. The amount of board included for the University of Washington is the Bronze Dining Plan - \$2,142 for 2009-2010.

* Trends in College Pricing 2008, College Board

N/A: Not available at time of survey.

ATTACHMENT 1

UNIVERSITY OF WASHINGTON Department of Housing and Food Services

PROPOSED 2009–10 RESIDENCE HALL ACADEMIC YEAR RATES INCLUDING DINING ALTERNATIVES

	ROOM TYPE ¹		
	Triple ²	Double	Single
Academic Year Room Rate	3,615	4,512	5,544
Husky Card Deposit ³	105	105	105
Bronze Dining Deposit	2,142	2,142	2,142
Total Room, Husky Card and Bronze Dining Deposit	5,862	6,759	7,791
Silver Dining Deposit	2,610	2,610	2,610
Total Room, Husky Card and Silver Dining Deposit	6,330	7,227	8,259
Gold Dining Deposit	3,183	3,183	3,183
Total Room, Husky Card and Gold Dining Deposit	6,903	7,800	8,832
Purple Dining Deposit	5,181	5,181	5,181
Total Room, Husky Card and Purple Dining Deposit	8,901	9,798	10,830

¹ Over 90 percent of residence hall rooms are included in these room types. Other limited room types are available, such as super singles and apartment space that has been converted for use in the residence hall system. Housing rates for these other room types have been increased at the 5.1 percent rate over the previous year.

 2 A triple is a room built to accommodate two residents, but which has been retrofitted to accommodate a third resident.

³A \$105 Husky Card deposit is required of all residents and is completely refundable if not used.

UNIVERSITY OF WASHINGTON Department of Housing and Food Services

PROPOSED MONTHLY 2009-10 SINGLE STUDENT APARTMENT RENTAL RATES

Stevens Court A–D Academic Year Contract

Current Rate \$5,565 Proposed Rate 2009-10 \$5,811

Stevens Court J Month-to-Month Contract Four Bedroom

Current Rate \$633 Proposed Rate 2009-10 \$661

ATTACHMENT 3

UNIVERSITY OF WASHINGTON Department of Housing and Food Services

PROPOSED MONTHLY 2009–10 FAMILY HOUSING APARTMENT RENTAL RATES

Unit	Current Rate	Proposed Rate 2009-10	Private Market Rent 2008 ¹	Percentage Below Market
Laurel/Blakeley				
Two Bedroom	800	819	1,322	38
Three Bedroom	880	901	1,657	46
Stevens Court Addition Small One Bedroom	691	708	1,060	33

1. Source for private market rent: *Apartment Insights Washington*, Fourth Quarter, 2008. Average rents for Capitol Hill and University/North Area.

ATTACHMENT 4

B. Finance, Audit and Facilities Committee

Benchmarking University Advancement Performance

(See attached information.)

BENCHMARKING UNIVERSITY ADVANCEMENT PERFORMANCE

Benchmarking Data based on VSE stats (2008 survey results released on February 25, 2009) and peer lists including Global Universities, HECB Peers, Public Research/Doctoral Universities, and Public and Private Research/Doctoral Universities.

Report Prepared by : University Advancement

Global Universities - FY2008 Ranked by 5-Year Contribution Average

Rank	University	Grand Total 5-Year Average	Alumni Participation	Alumni of Record
1	University of California, Los Angeles	\$338,837,972	8.9%	351,764
2	University of Washington	\$277,926,731	17.9%	307,404
3	University of Virginia	\$226,637,342	19.1%	183,612
4	University of California, San Diego	\$137,840,911	4.4%	120,444
5	University of Colorado	\$110,624,443	6.2%	320,584
6	University of California, Davis	\$91,291,566	8.4%	165,553
7	University of Maryland College Park	\$90,476,059	8.7%	268,293
8	Rutgers	\$85,513,602	9.0%	341,023
9	University of California, Irvine	\$72,184,054	5.6%	104,331
	University of Connecticut	\$47,145,059		191,696
11	University of Massachusetts	\$26,603,477	12.7%	193,575

Souce:

The Council for Advancement and Support of Education's VSE Survey / VSE Data Miner. http://www.cae.org/content/pro_data_trends.htm

HECB Peer Institutions - FY2008 Ranked by 5-Year Contribution Average

Rank	University	Grand Total 5-Year Average	Alumni Participation	Alumni of Record
1	Cornell University	\$421,789,941	24.9%	223,486
2	University of Wisconsin-Madison	\$386,949,486	13.1%	381,881
3	University of California, Los Angeles	\$338,837,972	8.9%	351,764
4	University of Minnesota	\$279,172,172	10.2%	477,553
5	University of Washington	\$277,926,731	17.9%	307,404
6	University of Michigan	\$273,440,310	13.9%	464,475
7	University of North Carolina at Chapel Hill	\$233,396,122	19.3%	251,236
8	University of Virginia	\$226,637,342	19.1%	183,612
9	Ohio State University	\$218,751,982	15.0%	426,126
10	University of Florida	\$166,171,478	16.2%	311,002
11	Texas A&M University	\$158,086,711	32.6%	262,073
12	Michigan State University	\$139,512,151	11.7%	532,923
13	University of California, San Diego	\$137,840,911	120,444	
14	University of Arizona	\$129,507,362	4.4%	296,491
15	University of Pittsburgh	\$113,152,983	13.1%	232,127
16	University of Iowa	\$106,320,711	12.2%	256,967
17	University of California, Davis	\$91,291,566	8.4%	165,553
18	University of Missouri-Columbia	\$89,100,473	17.3%	197,913
19	University of Cincinnati	\$83,776,833	6.2%	269,074
20	University of California, Irvine	\$72,184,054	5.6%	104,331
21	University of Kentucky	\$61,239,466	19.0%	169,668
	University of New Mexico	\$49,470,039		,
23	University of Hawaii	\$36,532,822	6.7%	207,917

Souce:

The Council for Advancement and Support of Education's VSE Survey / VSE Data Miner. http://www.cae.org/content/pro_data_trends.htm

Rank	University	Grand Total 5-Year Average	Alumni Participation	Alumni of Record
1	University of Wisconsin-Madison	\$386,949,486	13.1%	381,881
2	University of California, Los Angeles	\$338,837,972	8.9%	351,764
3	Indiana University	\$299,624,341	13.3%	427,529
4	University of Minnesota	\$279,172,172	10.2%	477,553
5	University of Washington	\$277,926,731	17.9%	307,404
6	University of Michigan	\$273,440,310	13.9%	464,475
7	University of California, Berkeley	\$236,770,689	8.9%	403,862
8	University of North Carolina at Chapel Hill	\$233,396,122	19.3%	251,236
9	University of Virginia	\$226,637,342	19.1%	183,612
10	University of Texas at Austin	\$225,858,460	13.8%	424,192
11	Ohio State University	\$218,751,982	15.0%	426,126
12	Purdue University	\$187,297,543	16.7%	378,485
13	University of Florida	\$166,171,478	16.2%	311,002
14	Pennsylvania State University	\$163,830,201	17.5%	442,971
15	North Carolina State University at Raleigh	\$159,540,256	12.2%	163,291
16	Texas A&M University	\$158,086,711	32.6%	262,073
17	Michigan State University	\$139,512,151	11.7%	532,923
18	University of California, San Diego	\$137,840,911	4.4%	120,444
19	University of Oklahoma	\$134,898,624	17.0%	169,123
20	University of Arizona	\$129,507,362	4.4%	296,491

Public Research/Doctoral Universities - FY2008 Ranked by 5-Year Contribution Average

Souce: The Council for Advancement and Support of Education's VSE Survey / VSE Data Miner. http://www.cae.org/content/pro_data_trends.htm

Rank	University	Grand Total 5-Year Average	Alumni Participation	Alumni of Record
1	Stanford University	\$731,335,120	28.9%	164,874
2	Harvard University	\$641,185,872	19.9%	317,703
3	Cornell University	\$421,789,941	24.9%	223,486
4	University of Pennsylvania	\$405,259,014	26.3%	263,910
5	University of Southern California	\$402,306,195	24.5%	189,981
6	Columbia University	\$389,495,895	10.7%	331,034
7	University of Wisconsin-Madison	\$386,949,486	13.1%	381,881
8	Johns Hopkins University	\$383,993,045	18.8%	139,173
9	Yale University	\$377,415,730	29.9%	140,409
10	University of California, Los Angeles	\$338,837,972	8.9%	351,764
11	Duke University	\$332,621,902	31.1%	136,428
12	Indiana University	\$299,624,341	13.3%	427,529
13	New York University	\$285,504,856	8.1%	387,821
14	Massachusetts Institute of Technology	\$280,929,206	25.1%	123,451
15	University of Minnesota	\$279,172,172	10.2%	477,553
16	University of Washington	\$277,926,731	17.9%	307,404
17	University of Michigan	\$273,440,310	13.9%	464,475
18	University of California, Berkeley	\$236,770,689	8.9%	403,862
19	University of Chicago	\$236,253,206	21.3%	129,082
20	University of North Carolina at Chapel Hill	\$233,396,122	19.3%	251,236

Public and Private Research/Doctoral Universities - FY2008 Ranked by 5-Year Contribution Average

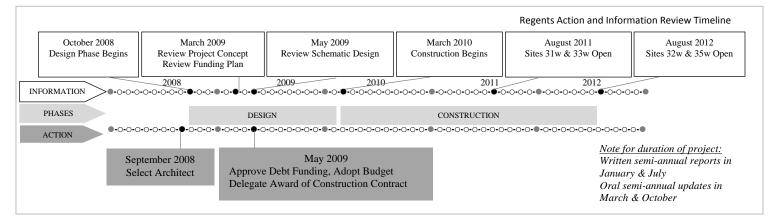
Souce:

The Council for Advancement and Support of Education's VSE Survey / VSE Data Miner. http://www.cae.org/content/pro_data_trends.htm

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Student Housing Project Phase 1 - Project Update



INFORMATION:

The predesign phase of the project has just been completed. The purpose of this presentation is to review the project concept and funding plan at the end of the predesign phase. This update is for information only.

BACKGROUND:

The department of Housing and Food Services developed a Comprehensive Housing Master Plan which was shared with the Board of Regents in March 2008. Since then, the University of Washington has identified six sites within its west campus region to be developed as Student Housing. The purpose of this project is to construct residence halls on sites 32W, 33W and 35W, and single student apartments on site 31W. Each site is located adjacent to or near NE Campus Parkway in west campus (see attached). We anticipate the facilities will be sixtyfive to seventy-five feet high, consist of five stories of wood fame construction above two stories of concrete and the four facilities will house approximately 1,600 to 1700 students. The development of these four facilities will help to define the collegiate urban nature of west campus. Connecting west campus to both the main campus and the University District is an important part of this project. The anticipated occupancy dates are August 2011 for sites 31W and 33W and August 2012 for sites 32W and 35W.

The development of these residence halls will assist in alleviating the currently overcrowded conditions within student housing and will also provide surge space to allow renovation of existing residence halls, which is anticipated to begin in 2014.

F-7/203-09 3/19/09 B. Finance, Audit and Facilities Committee

<u>Student Housing Project Phase 1 – Project Update</u> (continued p. 2)

SCHEDULE:

September 2008
October 2008—February 2009
March 2009—February 2010
March 2010—August 2011
March 2011—August 2012
August 2011
August 2012

PROJECT BUDGET AND FUNDING:

Total preliminary project cost is \$158.3 million. We will return in May 2009 to request approval of the project funding. Until then the anticipated expenses are expected to be \$3.5 million and the Department of Housing and Food Services (HFS) is funding the project with its reserve funds through the schematic design phase which is scheduled to be complete in May 2009. HFS plans to use the University's Internal Lending Program for project funding.

PREVIOUS ACTIONS:

September 2008 - Architect appointment approved. December 2008 – Purchase and financing of Cavalier Apartment Building approved. January 2009 - GC/CM alternative public works contracting approved.

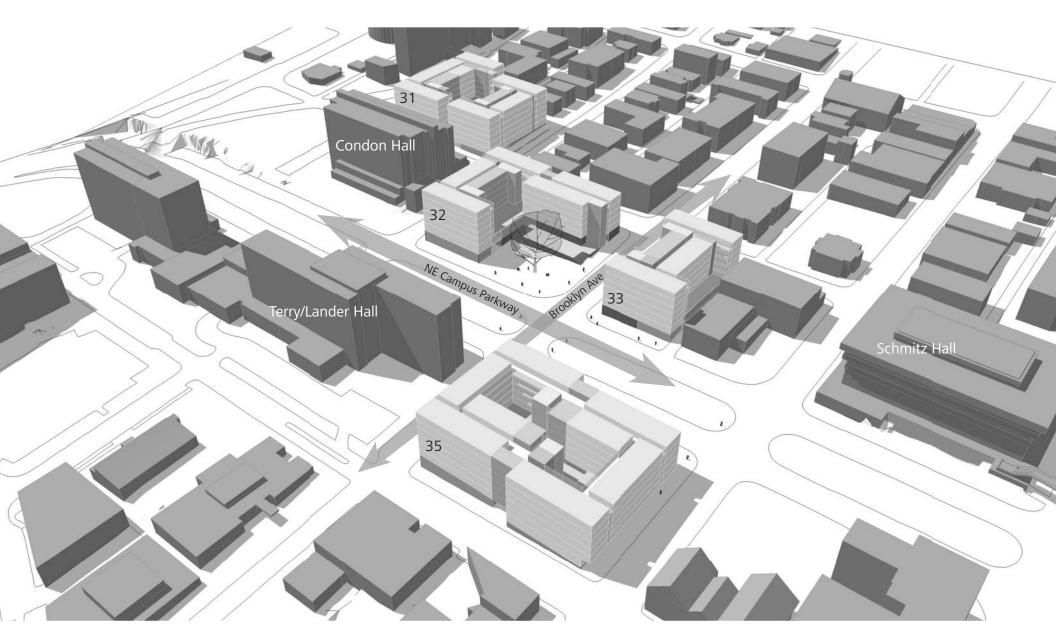
Attachments

Attachment 1 - Student Housing Locations Map Attachment 2 - West Campus Housing Sites- 3D Context



F-7.1/203-09, 3/19/09

ATTACHMENT 1





WEST CAMPUS HOUSING SITES 3D CONTEXT STUDENT HOUSING PHASE I UNIVERSITY OF WASHINGTON | 10 FEBRUARY 2009 ATTACHMENT 2

F–7.2/203-09 3/19/09

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

Metropolitan Tract Update

This will be an oral presentation.

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

UW Medicine Credit Report Update

This will be an oral presentation.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Consolidated Endowment Fund Spending Policy

RECOMMENDED ACTION:

It is the recommendation of the Finance, Audit and Facilities Committee that the Board of Regents adopt a new spending policy for the Consolidated Endowment Fund (CEF) that will decrease per unit distributions by 25% annually in FY09 and FY10 after which per unit distributions will be held constant at the FY10 level.

This policy will be revisited by the Finance, Audit and Facilities Committee no later than 6/30/2013 to determine the appropriate next steps.

BACKGROUND:

The sharp and rapid decline in financial markets worldwide has severely impacted endowment values. The CEF lost 25% of its value in the first six months of fiscal year 2009 with additional declines posted over the past two months as the global recession continues to unfold. The extreme volatility and downward price pressures have not yet impacted endowment spending due to the averaging mechanism in the spending policy.

SPENDING POLICY OBJECTIVES:

At the heart of endowment investment planning is the attempt to balance the following objectives:

- Balance the competing demands of present and future generations;
- Maximize the stability and predictability of distributions;
- Be understandable to donors and campus.

SPENDING OPTIONS:

Over the past few months, the Treasury Office worked closely with Cambridge Associates to model alternative spending policies. As it became increasingly apparent that the global recession would be far deeper and prolonged than originally anticipated, spending options which more quickly recognized the loss already experienced in endowment values were pursued. By the end of December 2008, slightly less than half of the endowments in the CEF were "underwater", i.e. market value was lower than the original gift. Conversations with campus departments confirmed that many endowed programs were holding a year or more

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Consolidated Endowment Fund Spending Policy (continued p. 2)

of operating cash in reserve. This will soften the drop in spending and allow campus departments to readjust their programs to a sustainable level.

A drop of 25% in per unit distributions in both FY09 and FY10 reflects today's economic and financial reality. It helps preserve the liquidity of the endowment and protect underlying assets. The recommended action provides a balance between the interests of current and future beneficiaries. Holding per unit distributions at the level established by the end of FY10 through FY13, acknowledges that it will take a very long time to recover from the current devastating economic conditions.

REVIEW AND APPROVALS:

This policy recommendation has been reviewed by the Senior Vice President and the administration, the Chief Investment Officer and by the University's investment consultant, Cambridge Associates.

Attachments

QUESTION	(1) 12% cut for 5 Yrs then spend 5% of 5yr moving average	(2) 5% of a 3 Yr moving average (current policy)	(3) 4% of a 5 Yr moving average	(4) 25% cut for 2yrs then freeze spending until market value returns to \$2.1 billion	(5) 0% spending until market value returns to \$2.1 billion then resume current policy
What is the impact on spending through FY10 (next 6 quarters)?	20%	3%	20% 20% SLOWER TO RESPOND ON BOTH THE DOWNSIDE AND THE UPSIDE	42%	100%
How deep are the spending cuts relative to FY08 and when is the low point reached?	45% by Year 5 (FY13)	37% by Year 6 (FY14)	46% by Year 7 (FY15)	42% by Year 2 (FY10)	100% by Year 2 (FY10)
How much is distributed over the next 5 years (through FY13) to current programs? (Assumes no new gifts)	\$338 million	\$395 million	\$347 million	\$293 million	\$50 million (first half of FY09)
Over the 12 years? (through FY20)	\$837 million	\$882 million	\$749 million	\$677 million (Freeze in effect through FY20)	\$479 million (spending resumes FY16)
How long does it take before the CEF reaches its 6/30/2008 level of \$2.1 billion? (Assumes conservative new gift flows)	10 Years (FY18)	11 Years (FY19)	10 Years (FY18)	9 Years (FY17)	7 Years (FY15)
CONCLUSIONS: It will take a v	It will take a very long time for the CE	the CEF to recover from its dramatic loss in value.	amatic loss in value.		

Reduced spending levels represent a relatively small percent of the recovery. Only a return to normal markets along with a resurgence in donor gifts will make a difference.

Options differ in how steadily or abruptly the spending changes are implemented.

Attachment 1

SPENDING POLICY COMPARISONS – A SUMMARY

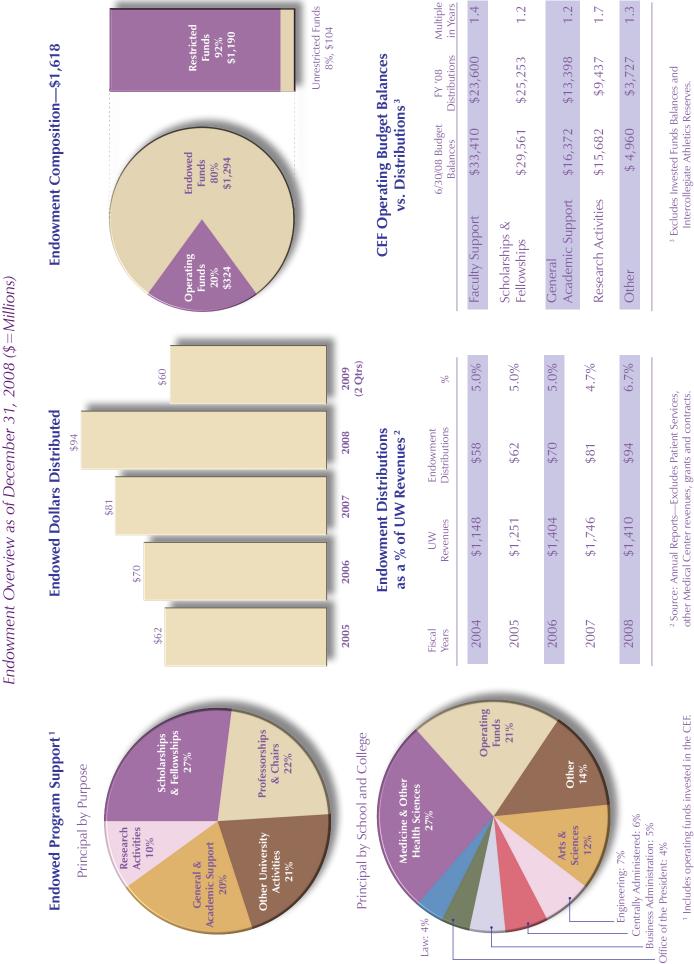
SPENDING POLICY COMPARISONS

25 % cut for 2 year	al ΔFr itions	94.3		54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9
25 % c	Total Distributions	Ş	Ŷ	Ŷ	Ŷ	Ŷ	Ş	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ş
CEF Total Return	Forecast	2%	-28%	-10%	%0	8%	10%	13%	15%	10%	10%	10%	10%	10%

25 % cut for 2 years followed by a freeze until Market Value returns to \$2 1R	arket
CEF Market Value	Δ From FY08
2,161.4	
1,593.3 -2	-26.3%
1,402.4 -3.	-35.1%
1,363.5 -3	-36.9%
1,434.2 -3.	-33.6%
1,538.6 -2	-28.8%
1,700.4 -2	-21.3%
1,918.2 -1	-11.3%
2,062.8 -4	-4.6%
2,219.5	2.7%
2,373.8 9	9.8%
2,519.4 16	16.6%
2,669.9 23	23.5%
With the addition of gifts, the market value of the CEF urns to \$2.1 billion by FY17. Spending is then calculated	e CEF culated
	<i>darket d Fro</i> <i>hue</i> <i>1</i> ,161.4 <i>1</i> ,593.3 -2 <i>1</i> ,402.4 -3 <i>1</i> ,402.4 -3 <i>1</i> ,434.2 -3 <i>1</i> ,434.2 -3 <i>1</i> ,434.2 -3 <i>1</i> ,918.2 -1 <i>1</i> ,918.2 -1 <i>1</i> ,918.2 -1 <i>1</i> ,918.2 -1 <i>1</i> ,062.8 -2 <i>1</i> ,519.4 1(<i>1</i> ,519.5 2) <i>1</i> ,519.4 1(<i>1</i> ,519.4 1(<i>1</i> ,519.5 2) <i>1</i> ,519.4 1(<i>1</i> ,519.4 1(<i>1</i> ,519.5 2) <i>1</i> ,519.5 2] <i>1</i> ,519.5 2

	25 % cut for 2 years followed by a freeze until Market Value returns to \$2.1B	Effective distribution rate	4.36%	4.82%	4.21%	4.45%	4.34%	4.14%	3.83%	3.46%	3.28%	3.10%	2.92%	2.75%	2.59%	
w Gifts	: until Marke	Δ From FY08		-29.7%	-39.7%	-42.9%	-41.4%	-38.7%	-33.7%	-26.6%	-22.5%	-18.0%	-13.1%	-7.7%	-1.9%	
Assumes no New Gifts	d by a freeze \$2.1B	CEF Market Value	\$ 2,161.4	\$ 1,518.4	\$ 1,304.1	\$ 1,235.2	\$ 1,266.3	\$ 1,326.0	\$ 1,433.6	\$ 1,585.7	\$ 1,674.8	\$ 1,772.2	\$ 1,878.5	\$ 1,994.5	\$ 2,121.3	
Δςςι	/ears followe	∆ From FY08		-22.4%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	-41.8%	
	$\%$ cut for 2 γ	Total Distributions	94.3	73.2	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	54.9	
	25	Dis	Ş	Ŷ	Ŷ	Ŷ	Ŷ	Ş	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	

at 5% of a 3 year rolling average.



Law: 4%

Characteristics of the Consolidated Endowment Fund (CEF)

Attachment 3

Consolidated Endowment Fund Illustration of Calculation to Determine Quarterly Payout per Unit Based on Current Spending Policy

Quarter Ending	CEF Market Value	Total Units	Unit Value	Lagged 12 Quarter Average	Payout per Unit
	\$ In Millions	In Thousands	\$	\$	\$
Dec-05	1,538	19,519	78.81		
Mar-06	1,707	20,596	82.87		
Jun-06	1,690	20,754	81.41		
Sep-06	1,723	20,973	82.17		
Dec-06	1,841	21,087	87.30		
Mar-07	1,947	21,525	90.46		
Jun-07	2,074	21,793	95.14		
Sep-07	2,166	22,029	98.33		
Dec-07	2,192	22,248	98.55		
Mar-08	2,100	22,637	92.78		
Jun-08	2,161	23,374	92.47		
Sep-08	1,907	23,802	80.32		
Dec-08	1,621	24,132	67.19	88.39	\$ 1.10

Steps to calculate spending per quarter:

- 1 Determine the prior quarter-end CEF market value.
- 2 Divide by total number of units as of the prior quarter end to determine the unit value.
- 3 Calculate the twelve quarter average unit value using the preceeding twelve quarter ending unit values.
- 4 Apply a quarterly rate of 1.25% to the twelve quarter average unit value.
- 5 Make distribution to unit holders during the last month of current quarter, e.g., the average through September is used for the December payout.

Current Spending Policy:

Five percent of the average market value of the CEF for the previous three years. Distributions are calculated on a twelve quarter rolling average basis.

Consolidated Endowment Fund

Historical and Projected Distributions, Market Value and Effective Spending Rate

Comparison of Current and Recommended Spending Policy

(dollars in thousands)

Fiscal					Dist	fective ribution	
Year	Dist	ributions	Ma	arket Value		Rate]
FY99	\$	22,600	\$	677,114		3.3%	
FY00		26,165		868,525		3.0%	
FY01		37,138		851,727		4.4%	Cap lifted
FY02		55,206		1,013,829		5.4%	
FY03		56,814		1,010,067		5.6%	
FY04		57,908		1,216,489		4.8%	
FY05		61,505		1,387,891		4.4%	
FY06		69,343		1,689,528		4.1%	
FY07		80,695		2,073,519		3.9%	
FY08		94,315		2,161,438		4.4%	

If policy remains unchanged:

Fiscal Year	Distributions	Market Value	Effective Distribution Rate	Fiscal Year	Distributions	Market Value	Effective Distribution Rate
FY09	\$ 105,993	\$ 1,563,047	6.8%	 FY09	\$ 75,425	\$ 1,593,256	4.7%
FY10	101,261	1,334,739	7.6%	FY10	58,486	1,402,394	4.2%
FY11	87,247	1,269,701	6.9%	FY11	60,014	1,363,506	4.4%
FY12	73,587	1,321,514	5.6%	FY12	61,596	1,434,197	4.3%
FY13	69,231	1,409,214	4.9%	FY13	63,138	1,538,510	4.1%
FY14	70,005	1,549,458	4.5%	FY14	64,597	1,700,412	3.8%
FY15	74,377	1,736,385	4.3%	FY15	65,941	1,918,195	3.4%
FY16	80,956	1,850,146	4.4%	FY16	67,175	2,062,786	3.3%
FY17	88,217	1,996,878	4.4%	FY17	68,339	2,219,461	3.1%
FY18	95,132	2,087,205	4.6%	FY18	84,905	2,373,825	3.6%
FY19	101,205	2,212,322	4.6%	FY19	106,924	2,519,389	4.2%
FY20	107,245	2,342,708	4.6%	FY20	115,119	2,669,877	4.3%

Recommended policy change:

Notes:

Gifts are included in above illustrations.

Recommended policy lowers effective distribution rate by 2-3% compared to current policy.

Return to \$2.1 billion occurs two years sooner with recommended policy.

	Fiscal Year		Market Value	Δ From Prior Yr	Fiscal Year Distributions	Δ From Prior Yr	Effective Dist Rate	CEF Total Return
ACTUAL	FY01	(1) (2)	\$ 96,036	-4%	\$ 2,323	na	na	-5.0%
	FY02		85,528	-11%	4,798	na	5.6%	-3.9%
	FY03		81,343	-5%	4,744	-1%	5.8%	0.8%
	FY04		89,779	10%	4,409	-7%	4.9%	17.8%
	FY05		96,091	7%	4,335	-2%	4.5%	12.5%
	FY06		107,072	11%	4,584	6%	4.3%	17.8%
	FY07	(3)	125,136	17%	4,971	8%	4.0%	23.3%
	FY08		121,624	-3%	5,492	10%	4.5%	1.9%
PROJECTED	FY09		85,443	-30%	4,119	-25%	4.8%	-28.0%
	FY10		73,383	-14%	3,089	-25%	4.2%	-10.0%
	FY11		69,503	-5%	3,089	0%	4.4%	0.0%
	FY12	(4)	71,253	3%	3,089	0%	4.3%	8.0%
	FY13		74,616	5%	3,089	0%	4.1%	10.0%
	FY14		80,669	8%	3,089	0%	3.8%	13.0%
	FY15		89,226	11%	3,089	0%	3.5%	15.0%
	FY16		94,242	5.6%	3,089	0%	3.3%	10.0%
	FY17		99,720	5.8%	3,089	0%	3.1%	10.0%
	FY18		105,701	6.0%	3,089	0%	2.9%	10.0%
	FY19		112,233	6.2%	3,089	0%	2.8%	10.0%
	FY20		119,366	6.4%	3,089	0%	2.6%	10.0%

Endowed Scholarship #2 Established in 2001 With \$100,000 Gift

(1) This endowment was invested midway through the fiscal year.

(2) Due to averaging formula, declines in distributions lag declines in market value. Conversely, distribution levels are slow to reflect improved market conditions. This intentional dampening of market volatility is the key benefit of the averaging formula.

(3) The recommended spending policy accelerates the expected decline in spending rather than allowing a lagged response as would occur under current policy.

(4) Distributions are held flat at FY10 levels to facilitate recovery in market value. The effective distribution rate declines as

Endowed Scholarship #1 Established in 1990 with \$100,000 Gift

	Fiscal Year		Market Value	∆ From Prior Yr	Fiscal Year Distributions	Δ From Prior Yr	Effective Dist. Rate	CEF Total Return
	FY91		\$ 99,397	-1%	\$ 4,691	na	4.7%	5.5%
	FY92	(1) (2)	106,200	7%	4,926	5%	4.6%	12.5%
	FY93		114,940	8%	5,156	5%	4.5%	14.0%
	FY94		109,749	-5%	5,414	5%	4.9%	0.6%
	FY95		123,236	12%	5,643	4%	4.6%	18.9%
	FY96		139,723	13%	5,925	5%	4.2%	19.5%
	FY97		160,373	15%	6,222	5%	3.9%	20.6%
_	F798		182,468	14%	6,533	5%	3.6%	19.2%
٩٢	FY99		196,621	8%	6,859	5%	3.5%	14.9%
ACTUAL	FY00		231,217	18%	7,202	5%	3.1%	21.9%
Ä	FY01		211,784	- 8 %	9,505	32%	4.5%	-5.0%
	FY02		188,610	-11%	10,580	11%	5.6%	- 3. 9%
	FY03		179,381	-5%	10,462	-1%	5.8%	0.8%
	FY04		197,985	10%	9,729	-7%	4.9%	17.8%
	FY05		211,904	7%	9,560	- 2 %	4.5%	12.5%
	FY06		236,120	11%	10,109	6%	4.3%	17.8%
	FY07		275,957	17%	10,962	8%	4.0%	23.3%
	FY08		268,212	-3%	12,112	10%	4.5%	1.9%
PROJECTED	FY09	(3)	188,423	-30%	9,084	- 25 %	4.8%	- 28.0%
	FY10		161,828	-14%	6,813	-25%	4.2%	-10.0%
	FY11		153,270	-5%	6,813	0%	4.4%	0.0%
	FY12		157,132	3%	6,813	0%	4.3%	8.0%
	FY13		164,546	5%	6,813	0%	4.1%	10.0%
	FY14		177,896	8%	6,813	0%	3.8%	13.0%
	FY15	(4)	196,766	11%	6,813	0%	3.5%	15.0%
	FY16	(7)	207,827	5.6%	6,813	0%	3.3%	10.0%
	FY17		219,907	5.8%	6,813	0%	3.1%	10.0%
	FY18		233,098	6.0%	6,813	0%	2.9%	10.0%
	FY19		247,503	6.2%	6,813	0%	2.8%	10.0%
(1) 7	FY20		263,233	6.4%	6,813	0%	2.6%	10.0%

(1) The 5% cap on spending was removed in December, 2000 resulting in large increases in distributions in FY01 and FY02 and dampened decline in FY03.

(2) Due to averaging formula, declines in distributions lag declines in market value. Conversely, distribution levels are slow to reflect improved market conditions. This intentional dampening of market volatility is the key benefit of the averaging formula.

(3) The recommended spending policy accelerates the expected decline in spending rather than allowing a lagged response as would occur under current policy.

(4) Distributions are held flat at FY10 levels to facilitate recovery in market value. The effective distribution rate declines as market value increases.

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

Budget Update

This will be an oral presentation. Information will be available at the meeting. David Lovell, Faculty Senate Chair Lea Vaughn, Professor of Law Secretary of the Faculty (1999-2005)

Faculty Salary Policy Status

Proposed New Executive Order: Following the guidance of the <u>Storti</u> ruling, the President and the Chair of the Faculty Senate formed a joint committee to re-evaluate Executive Order No. 64, which required an annual 2% salary increase for all meritorious faculty. The President proposed a new Executive Order suspending this requirement, and the Faculty Senate and other members of the University Community have reviewed it as well.

Faculty Senate Action: At its March 12th meeting, the Faculty Senate took the action that the *Faculty Code* empowers and obliges it to take: together with the President, it reviewed the Executive Order. While most senators understand that saving jobs and programs outweighs the importance of a salary increase, many senators believed they hadn't had enough time to discuss issues with their colleagues, saw no harm in waiting until the legislature provides more definition to our budget, or preferred a one-year over a biennial suspension of the requirement. The Senate Chair and Secretary of the Faculty have notified the President of the outcome of the review. Although the Senate took no formal action on the proposed Order, the President has subsequently consulted with the Senate Chair on its content.

The Faculty Code: In 1956, the President authorized the faculty to participate in governing the university because of the responsibility of a community of scholars to apply its knowledge to curriculum, degree and admission requirements, hiring and promotion of faculty as well as recommendations concerning University and campus budgets. Sec. 13-23: Legislative Authority of the Faculty (By Executive Order, 1956; as amended, 2004) *See also* Sec. 13-20 below.

- Because this vital relationship is enshrined in the *Faculty Code*, it can be modified by the faculty only through Class A legislation, which requires two Senate meetings and a vote of all voting faculty.
- It has been proposed that the faculty amend the legislative process so that temporary changes in the *Code*, in response to urgent circumstances, can be enacted more swiftly.
- Sections 24-70 and 71 of the *Faculty Code*, which cannot be amended by Executive Order, do not specify percentage amounts but make general merit increases a stronger requirement than other uses of available funds. These provisions, however, are subsumed under state law so that salary flexibility enacted by the legislature would take precedence.

The President and the Faculty: The *Faculty Code* embodies a fifty-year social compact that unites the President with the Faculty; working together, they are best positioned to reconcile the requirements of the *Code* with the flexibility needed to manage emerging challenges to the welfare of the university.

Section 13-20. General Policy

A university is a community of scholars contributing, each according to his own talents and interests, to the transmission and advancement of knowledge. Because of its diversity of interests a university is a complex organization, not quite like any other in its management, which requires the understanding and good faith of people dedicated to a common purpose. A university administration must seek wisely and diligently to advance the common effort, and the strength of a university is greatest when its faculty and administration join for the advancement of common objectives. Much of the faculty-administration relationship has been established through long experience, and has the weight and good sense of academic form and tradition. But the terms of this relationship are essentially those of spirit, mutual respect, and good faith, and thus must be flexible to meet changing needs. Some of the traditions of the University of Washington are given expression in the pages that follow. Yet these and other common understandings have meaning only to the extent that they reflect the integrity and faith of administration and faculty in the day by day accomplishment of their joint effort.

Carl Allendoerfer Alfred Harsch William S. Hopkins Brents Stirling E. Roscoe Wilcox, *on behalf of the faculty*

Henry Schmitz President, on behalf of the administration

[Undated: About April 16, 1956]