



**October 8, 2009**

**TO:** Members of the Board of Regents  
Ex-officio Representatives to the Board of Regents  
**FROM:** Joan Goldblatt, Secretary of the Board of Regents  
**RE:** Schedule of Meetings

**THURSDAY, OCTOBER 15, 2009**

<b>9:30 a.m. to 12:25 p.m.</b>	<b>UW Tower</b> Board Room, 22 <sup>nd</sup> Floor	<b>ACADEMIC &amp; STUDENT AFFAIRS</b> <b>COMMITTEE:</b> Regents Barer (Chr), Gates, Golden, Jewell, Proctor
<b>12:35 p.m. to 1:45 p.m.</b>	<b>UW Tower</b> Board Room, 22 <sup>nd</sup> Floor	<b>FINANCE, AUDIT AND FACILITIES</b> <b>COMMITTEE:</b> Regents Blake (Chr), Brotman, Cole, Jewell, Kiga
<b>2:00 p.m. to 2:45 p.m.</b>	<b>UW Tower</b> Board Room, 22 <sup>nd</sup> Floor	<b>ACADEMIC &amp; STUDENT AFFAIRS</b> <b>COMMITTEE:</b> Regents Barer (Chr), Gates, Golden, Jewell, Proctor
		<i>in Joint Session with</i>
		<b>FINANCE, AUDIT AND FACILITIES</b> <b>COMMITTEE:</b> Regents Blake (Chr), Brotman, Cole, Jewell, Kiga
<b>3:00 p.m.</b>	<b>UW Tower</b> Board Room, 22 <sup>nd</sup> Floor	<b>REGULAR MEETING OF BOARD OF REGENTS</b>
<b>5:30 p.m.</b>	<b>Hill-Crest</b>	<b>DINNER FOR REGENTS AND OTHER GUESTS</b>

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**UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS**

**Academic and Student Affairs Committee**  
Regents Barer (Chair), Gates, Golden, Jewell, Proctor  
**October 15, 2009**  
**9:30 a.m. to 12:25 p.m.**  
**UW Tower, Board Room, 22nd Floor**

- |    |  |                    |     |
|----|--|--------------------|-----|
| 1. | <b>Academic and Administrative Appointments</b><br>Phyllis M. Wise, Provost and Executive Vice President   | <b>ACTION</b>      | A-1 |
| 2. | <b>Establishment of the Master of Education in Educational Leadership</b><br>James Antony, Associate Vice Provost and Associate Dean for Academic Affairs, the Graduate School<br>Tom Bellamy, Professor, UWB Education Program  | <b>ACTION</b>      | A-2 |
| 3. | <b>Establishment of the Master of Pharmaceutical Bioengineering</b><br>James Antony<br>David Szatmary, Vice Provost for Educational Outreach<br>Eric Irvin, Assistant Director, Academic Programs, Educational Outreach  | <b>ACTION</b>      | A-3 |
| 4. | <b>Starting the New Academic Year and Profile of the Entering Class</b><br>Eric Godfrey, Vice President and Vice Provost for Student Life<br>Sheila Edwards Lange, Vice President for Minority Affairs, Vice Provost for Diversity<br>Ed Taylor, Dean of Undergraduate Academic Affairs, Vice Provost<br>Philip Ballinger, Director of Admissions<br>Kenyon Chan, Chancellor, UW Bothell<br>Cedric Howard, Associate Vice Chancellor, Chief Student Affairs Officer, UW Tacoma<br>Derek Levy, Associate Vice Chancellor for Enrollment Services, UW Tacoma | <b>INFORMATION</b> | A-4 |
| 5. | <b>Basic Economics of Online Learning</b><br>Mike Eisenberg, Dean Emeritus, iSchool<br>Robert Stacey, Divisional Dean of Social Sciences, College of Arts & Sciences<br>David Szatmary   | <b>INFORMATION</b> | A-5 |
| 6. | <b>Office of Global Affairs Update</b><br>Stephen Hanson, Vice Provost for Global Affairs  | <b>INFORMATION</b> | A-6 |

7. **Impact of ARRA (American Recovery and Reinvestment Act) on Faculty, Staff, and Students** **INFORMATION** A-7  
Mary Lidstrom, Vice Provost for Research  
Mindy Kornberg, Vice President for Human Resources  
Cheryl Cameron, Vice Provost for Academic Personnel  
Sue Camber, Associate Vice President, Financial Management
8. **Faculty Presentation – Accessing the World: Projects by the iSchool’s “AIM Research Group”** **INFORMATION** A-8  
Jacob Wobbrock, Assistant Professor, Information School
9. **Other Business**



**UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS**

**Finance, Audit and Facilities Committee**  
Regents Blake (Chr), Brotman, Cole, Jewell, Kiga

**October 15, 2009  
12:35 to 1:45 p.m.  
UW Tower  
Board Room, 22nd Floor**

1. **Grant and Contract Awards Summary– August, 2009** **ACTION** F-1  
Phyllis M. Wise, Provost and Executive Vice President
2. **Actions Taken Under Delegated Authority** **INFORMATION** F-2  
Richard Chapman, Associate Vice President, Capital Projects Office
3. **University of Washington and Northwest Hospital & Medical Center Affiliation – Delegation of Authority to Approve Final Documentation** **COMMITTEE ACTION ONLY** F-6  
Doug Breckel, Associate Vice President, Treasury Office
4. **Ocean Observatory Initiative Regional Scale Nodes Primary Infrastructure – Adopt Project Budget and Delegate Authority to Award Design-Build Contract** **ACTION** F-3  
Richard Chapman  
Michael Kelly, Assistant Director, Regional Cabled Observatory, Oceanography  
Russell McDuff, Director, School of Oceanography  
Rebecca Bullock, Director, Risk Financing, Risk Management
5. **Capital Projects Semi-Annual Report** **INFORMATION** F-4  
Richard Chapman
6. **Housing & Food Services (HFS) Master Plan Phase 1 Construction – Status Report** **INFORMATION** F-5  
Chris Malins, Senior Associate Treasurer, Treasury Office  
Pamela Schreiber, Director, Housing and Food Services  
Rob Lubin, Assistant Director, Facilities & Operations, Housing and Food Services  
Richard Chapman  
Daniel Friedman, Dean and Professor, College of Built Environments
7. **Other Business**



**UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS**

**Academic and Student Affairs Committee**

Regents Barer (Chair), Gates, Golden, Jewell, Proctor

*In Joint Session with*

**Finance, Audit and Facilities Committee**

Regents Blake (Chr), Brotman, Cole, Jewell, Kiga

**October 15, 2009**

**2:00 to 2:45 p.m.**

**UW Tower**

**Board Room, 22nd Floor**

1. **Approval of University of Washington 2010 State Supplemental Budget Request**  
**Paul Jenny**, Vice Provost, Planning and Budgeting **ACTION** F-7
2. **Executive Session**  
(To discuss with legal counsel representing the University, litigation or potential litigation to which the University is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the University.)
3. **Other Business**



## **AGENDA**

### **BOARD OF REGENTS University of Washington**

**October 15, 2009  
3:00 p.m.  
UW Tower  
Board Room, 22<sup>nd</sup> Floor**

(Item No.)

- I. CALL TO ORDER**
- II. ROLL CALL: Assistant Secretary Kelly Keith**
- III. CONFIRM AGENDA**
- IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Simon**
- V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert**
- VI. CONSENT AGENDA**

Approval of Minutes of Meeting of September 17, 2009

Establishment of the Master of Education in Educational Leadership A-2

Establishment of the Master of Pharmaceutical Bioengineering A-3

Grant and Contract Awards Summary – August, 2009 F-1

Ocean Observatory Initiative Regional Scale Nodes Primary Infrastructure –  
Adopt Project Budget and Delegate Authority to Award Design-Build Contract F-3

Approval of University of Washington 2010 State Supplemental Budget  
Request F-7

**VII. STANDING COMMITTEES****A. Academic and Student Affairs Committee: Regent Barer – Chair**

Academic and Administrative Appointments ( <b>ACTION</b> )	A–1
Starting the New Academic Year and Profile of the Entering Class (Information only)	A–4
Basic Economics of Online Learning (Information only)	A–5
Office of Global Affairs Update (Information only)	A–6
Impact of ARRA (American Recovery and Reinvestment Act) on Faculty, Staff, and Students (Information only)	A–7
Faculty Presentation – Accessing the World: Projects by the iSchool’s “AIM Research Group” (Information only)	A–8

***Joint Session*****A. Academic and Student Affairs Committee: Regent Barer – Chair****B. Finance and Audit Committee: Regent Blake – Chair****B. Finance, Audit and Facilities Committee: Regent Blake – Chair**

Actions Taken Under Delegated Authority (Information only)	F–2
Capital Projects Semi-Annual Report (Information only)	F–4
Housing & Food Services (HFS) Master Plan Phase 1 Construction – Status Report (Information only)	F–5
University of Washington and Northwest Hospital & Medical Center Affiliation – Delegation of Authority to Approve Final Documentation (Committee action only)	F–6

**VIII. OTHER BUSINESS**

Reports from ex-officio representatives to the Board:

**Faculty Senate Chair – Professor Bruce Balick**

**ASUW President – Mr. Tim Mensing**

**GPSS President – Mr. Jake Faleschini**

**Alumni Association President – Mr. Eddie Pasatiempo**

**IX. DATE FOR NEXT REGULAR MEETING: Thursday, November 19, 2009****X. ADJOURNMENT**

## **MINUTES**

### **BOARD OF REGENTS University of Washington**

**October 15, 2009**

The Board of Regents held its regular meeting on Thursday, October 15, 2009, beginning at 3:15 p.m. in the UW Tower, Board Room. The notice of the meeting was appropriately provided to the public and the media.

#### **CALL TO ORDER**

#### **ROLL CALL**

Assistant Secretary Keith called the roll: Present were Regents Simon (presiding), Barer, Blake, Brotman, Cole, Gates, Golden, Jewell, Proctor; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Goldblatt; ex-officio representatives: Professor Balick, Mr. Faleschini.

Absent: Regent Kiga, ex-officio representatives: Mr. Mensing, Mr. Pasatiempo.

Regent Cole introduced Lee Marchisio, a former senior staff member in Governor Gregoire's office, now attending UW's School of Law.

#### **CONFIRM AGENDA**

The agenda was confirmed as presented.

#### **REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Simon**

Regent Simon said Board members would find the 2009-10 Board of Regents standing committee appointments in their packets. These assignments are:

##### **ACADEMIC AND STUDENT AFFAIRS COMMITTEE**

Stan Barer, Chair  
Connie Proctor, Vice Chair  
Bill Gates  
Ben Golden  
Sally Jewell

##### **FINANCE, AUDIT AND FACILITIES COMMITTEE:**

Kristi Blake, Chair  
Fred Kiga, Vice Chair  
Jeff Brotman



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Craig Cole  
Sally Jewell

Regent Simon told the Regents there was a copy of an editorial from the New York Times entitled “The Uneducated American,” published October 9, 2009, in their packets. He encouraged them to read this article.

Regent Simon said he attended President Emmert’s annual address to the UW community on Tuesday, October 13. In his address, the President highlighted the many accomplishments of the University of Washington. The address is available for online viewing at <http://www.washington.edu/president/administration.html>.

Regent Simon said this was Connie Proctor’s final meeting as a Regent. Regent Proctor was appointed by Governor Gary Locke on December 18, 1997. Governor Locke reappointed her to a second term in 2003. The Regents look forward to a celebration of her service in the near future. Regent Simon thanked Connie for her years of service to the University and the Board. Regent Proctor said she was honored to serve the University and the State of Washington. She has had the opportunity to work with wonderful people, and meet with students and faculty. She said she remains concerned about the future of higher education and maintaining broad access to this resource. Regent Proctor received a standing ovation from those present.

#### **REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert**

On behalf of the University community, Dr. Emmert expressed appreciation to Regent Proctor for the time, energy, and passion she brought to the Board.

President Emmert said this is a critical moment in the history of our university. The University has taken budget cuts, but is still having a good year, with productive faculty offering a high-quality educational experience. Dr. Emmert said budget cuts can wound, but not kill, a public University. He said University administration has taken action to protect the core educational and research activities of the institution.

The President introduced Kellye Testy who was appointed to Dean of the UW Law School on August 1, 2009. Dean Testy said she is honored and thanked the Regents for the opportunity to serve in this position. She said she appreciates the enthusiasm and high level of participation from the Law School and alumni community. She shared her goal for the UW Law School to be recognized as one of the world’s best law schools, and said this is “the Washington way.” She feels the components are in place to reach this goal. The School is strong in many curricular areas, the students are extraordinary and there is support from the alumni community. Dean Testy also praised the leadership and collegiality among UW’s Deans.

Dean Testy told the Regents her area of legal specialization is corporate governance law.

#### **CONSENT AGENDA**

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Regent Simon noted there were seven items for approval on the consent agenda, and called for a motion.

**MOTION:** Upon the recommendation of the Chair of the Board and the motion made by Regent Cole, seconded by Regent Jewell, the Board voted to approve the seven items on the consent agenda as shown below:

**Minutes for the meeting of September 17, 2009**

**Establishment of the Master of Education in Educational Leadership** (Agenda no. A-2)

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty in the UW Bothell Education Program to offer the Master of Education in Educational Leadership, effective Autumn Quarter 2009. The master's program will have provisional status with a review to be scheduled in the 2014-2015 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

See Attachment A-2.

**Establishment of the Master of Pharmaceutical Bioengineering** (Agenda no. A-3)

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty in the Department of Bioengineering to offer the Master of Pharmaceutical Bioengineering, effective Winter Quarter 2010. The master's program will have provisional status with a review to be scheduled in the 2014-2015 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

See Attachment A-3.

**Grant and Contract Awards Summary– August, 2009** (Agenda no. F-1)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee the Board of Regents accept Grant and Contract Awards for the month of August, 2009, in the total amount of \$163,743,100.

See Attachment F-1.

**Ocean Observatory Initiative Regional Scale Nodes Primary Infrastructure – Adopt Project Budget and Delegate Authority to Award Design-Build Contract** (Agenda no. F-3)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

1. the project budget be established at \$165.6 million and

2. delegation of authority to the President or his designee to award the Design-Build contract to the selected firm, subject to scope, budget and funding remaining within the established budget.

See Attachment F-3.

**Approval of University of Washington 2010 State Supplemental Budget Request**  
(Agenda no. F-7)

It is the recommendation of the administration and of the Finance, Audit and Facilities Committee that the Board of Regents approve the 2010 state supplemental budget request. As this supplemental budget request is discussed with the State Office of Financial Management, the Board of Regents delegates to the President the authority to revise elements of this supplemental budget request in light of future discussions with the Governor's Office or updated information that changes the amount of support requested for a particular item.

See Attachment F-7.

**University of Washington Advisory Committee on Real Estate (ACRE) Membership Appointments** (Agenda no. F-8)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents appoint Curtis F. Feeny, Michael Giliberto, James Kenyon, Roslyn Braeman Payne, Stuart M. Sloan, and Gary L. Waterman to the University of Washington Advisory Committee on Real Estate (ACRE). The appointments would commence immediately for a period of three years ending October 2012, renewable by the Board of Regents.

See Attachment F-8.

**STANDING COMMITTEES**

**ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair**

Regent Barer invited Provost Wise to highlight appointments where an administrator, professorship, dean or chair was included. Provost Wise had none to highlight and noted how few appointments there were, due to budgetary constraints.

**Academic and Administrative Appointments** (Agenda no. A-1)

**MOTION:** Upon the recommendation of the administration and the motion made by Regent Barer, seconded by Regent Jewell, the Board voted to approve the personnel appointments. Regent Golden abstained from the discussion and vote.

See Attachment A-1.

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**Starting the New Academic Year and Profile of the Entering Class** (Agenda no. A-4)  
(Information only)

Regent Barer reported the Committee received a detailed briefing from each of the three campuses about the start of the autumn quarter.

See Attachment A-4.

**Basic Economics of Online Learning** (Agenda no. A-5) (Information only)

Regent Barer said the Committee received a presentation on the economics of online learning, including the advantages and disadvantages of various models of learning including online, traditional in-class, and hybrid models. There was concern about the amount of student interaction with each other and with faculty. Presenters said hybrid learning was the most successful, combining in-person learning with online components. The presentation explored the cost variables of online learning.

See Attachment A-5.

**Office of Global Affairs Update** (Agenda no. A-6) (Information only)

Vice Provost Stephen Hanson briefed the Regents on the various projects in the Office of Global Affairs. The office strives to add value to the University's various global efforts.

See Attachment A-6.

**Impact of ARRA (American Recovery and Reinvestment Act) on Faculty, Staff, and Students** (Agenda no. A-7) (Information only)

The Regents learned about the impact of the ARRA funds on the University. The University has received approximately \$225 million of ARRA funding, with the potential for receiving an additional \$25 million.

See Attachment A-7.

**Faculty Presentation – Accessing the World: Projects by the iSchools's "AIM Research Group"** (Agenda no. A-8) (Information only)

Regent Barer said the Committee heard a fascinating presentation from Professor Wobbrock on the interaction between computers and the human experience.

See Attachment A-8.

**FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair**

Regent Blake reported the Regents approved the budget for the Regional Scale Nodes (Neptune) project. The presentation to the Regents focused on risks assumed by the

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University in conjunction with the project. Regent Blake said she felt an appropriate assessment of the risks had been performed.

**Actions Taken Under Delegated Authority** (Agenda no. F-2) (Information only)

See Attachment F-2.

**Capital Projects Semi-Annual Report** (Agenda no. F-4) (Information only)

The Regents received an update from Richard Chapman on the University's capital projects.

See Attachment F-4.

**Housing & Food Services (HFS) Master Plan Phase 1 Construction – Status Report**  
(Agenda no. F-5) (Information only)

The Regents received a status report on student housing Phase 1 construction. Based on the demand for student housing, this was the time to decide whether to begin this construction project. Regents learned the demand for student housing was high enough to proceed. Student demand for housing will be reviewed again in a year, with the possibility of another “off ramp.”

The Regents received a presentation from the Architectural Commission regarding changes and enhancements to the Phase 1 facilities. Regents viewed a display of various building materials planned for use.

See Attachment F-5.

**Northwest Hospital Due Diligence** (Agenda no. F-6) (Information only)

See Attachment F-6.

**FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Blake, Chair**

In joint session with

**ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair**

Regent Blake reported there was a robust discussion in the joint session about the approval of the 2010 State Supplemental Budget Request. The University is not requesting additional funds from the State, rather the request included technical corrections, and a request for the University to have the ability to spend its own funds in various areas.

**REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS**

**Faculty Senate Chair:** Professor Bruce Balick

Professor Balick's remarks are attached, along with a list of issues faculty councils currently face.

Professor Balick thanked those Regents who attended the visit to the Department of Astronomy in September.

Dr. Balick highlighted the main issues of focus for the Faculty Senate this year:

- 1) Getting the faculty code in accord with the Presidential executive order regarding faculty salaries.
- 2) Working on Activity Based Budgeting (ABB) and the Two Years to Two Decades (2Y2D) initiative.
- 3) Communication – reorganizing the Faculty Senate to more efficiently represent the 3,500 faculty members and keep faculty engaged in the University. Focus on the college councils as an avenue for “getting the pulse” of the faculty.
- 4) Senate restructuring to streamline the number of representatives from 350 to a more manageable number to accommodate constructive discussion and less ponderous decision making.

Dr. Balick said the Senate is also looking at cross-campus enrollment policies, and software tools that enhance access to classes.

Professor Balick reported he recently visited with his counterpart at WSU, where they discussed areas of shared common interest. He said WSU has distance learning experience via video conferencing, and UW can learn from them in this regard.

**ASUW President:** Mr. Tim Mensing

Mr. Mensing was not in attendance at the meeting. Regent Simon invited Jason Padvorac, ASUW Director of Faculty Administration and Academic Affairs, to make remarks to the Board on behalf of the ASUW.

Mr. Padvorac told the Regents ASUW leaders are pairing volunteers with meaningful leadership opportunities. He said ASUW is sponsoring upcoming events, including the HUB Crawl and Homecoming Rally, and noted events bring students onto campus. ASUW uses entertainment, programming, and parties to encourage students to become “Huskies.”

Mr. Padvorac said ASUW is partnering with UWAA and UW Advancement to build connections, institutional memory, and community. They hope this will also provide opportunities for advancement and funding for student scholarships.

ASUW will strive to be more efficient in its internal operations, using strategic development on an organizational level for increased effectiveness. Their goal is to have a bigger impact on campus.

Mr. Padvorac commented on online courses and online supplements to in-person classes. He feels this is exciting and scary. He encouraged and emphasized personal connections between students and faculty and researchers.

Mr. Padvorac introduced student leaders from the Bothell and Tacoma campuses.

**GPSS President:** Mr. Jake Faleschini

Mr. Faleschini thanked Regent Proctor for her service to the University and the Board of Regents.

Mr. Faleschini said he attended many of the autumn quarter graduate program orientations, and praised the impressive class of current graduate students.

Mr. Faleschini reported the GPSS recently held its first senate meeting of the academic year. For the second year in a row all sub-committee positions are filled, and the GPSS is on track to fill positions on university committees. Mr. Faleschini said he was very pleased by the level of participation.

The GPSS Summit will be held on Friday, October 30, followed by the SAGE (Student Advocates for Graduate Education) conference October 31 and November 1. This is the third GPSS Summit. It will focus on the State of Washington's support for higher education. There will also be a panel discussion on Activity Based Budgeting. Regents are invited to attend the conference.

**Alumni Association President:** Mr. Eddie Pasatiempo

Mr. Pasatiempo was not in attendance and the meeting. The Board Chair invited President-elect Colleen Fukui-Sketchley to make remarks on behalf of the Alumni Association.

Ms. Fukui-Sketchley introduced herself and told the Regents about her volunteer and professional work in the area of diversity. She presented highlights of UWAA's current projects. UWAA sent postcards to parents of freshmen at the start of autumn quarter. This is a first time effort to contact parents and involve them in the UW community.

Also for the first time, UWAA is sponsoring a credit-bearing University class on the subject of UW History and Traditions. Ms. Fukui-Sketchley said UWAA sponsors many lectures of interest to the UW community. The UWAA is focused on engagement with parents, student, alumni, community, and in the academic arena. It sponsors events which connect people to the university and foster donations.

The Homecoming football game is on October 24. The UWAA provides \$1,000 scholarships to the homecoming royalty. Homecoming events will be kicked off by Dawg Dash on October 18. The Multi-Cultural Alumni Partnership (MAP) breakfast, which raises funds for diversity scholarships, will be held on October 24.

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Ms. Fukui-Sketchly said Viewpoints magazine, published by the UWAA, is celebrating its fifth year anniversary. The magazine, with a focus on diversity at the University of Washington, is distributed twice each year to 35,000 people.

#### **DATE FOR NEXT MEETING**

The next regular meeting of the Board of Regents will be held on Thursday, November 19, 2009, on campus.

#### **ADJOURNMENT**

The regular meeting recessed at 4:30 p.m. and reconvened at Hill-Crest at 5:30 p.m. No action was taken. The regular meeting was adjourned at 7:30 p.m.



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Joan Goldblatt  
Secretary of the Board of Regents

*Minutes approved at the meeting of the Board of Regents on November 19, 2009.*



**VII. STANDING COMMITTEES****A. Academic and Student Affairs Committee****Academic and Administrative Appointments****RECOMMENDED ACTION:**

It is the recommendation of the administration and the Academic and Student Affairs Committee the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

## **COLLEGE OF BUILT ENVIRONMENTS**

### DEPARTMENT OF CONSTRUCTION MANAGEMENT

#### **ENDOWED APPOINTMENTS**

##### **ABDEL AZIZ, AHMED M.**

(BSC, 1986, ZAGAZIG UNIVERSITY (EGYPT); MSc, 1992, ZAGAZIG UNIVERSITY (EGYPT); PHD, 2000, UNIVERSITY OF BRITISH COLUMBIA (CANADA)) TO BE THE HOLDER OF THE P.D. KOON PROFESSORSHIP IN CONSTRUCTION MANAGEMENT, EFFECTIVE 9/16/2009. (DR. ABDEL AZIZ WILL CONTINUE AS ASSOCIATE PROFESSOR OF CONSTRUCTION MANAGEMENT.)

##### **DOSSICK, CARRIE STURTS**

(BA, 1997, COLUMBIA UNIVERSITY; BS, 1997, COLUMBIA UNIVERSITY; MS, 1998, COLUMBIA UNIVERSITY; PHD, 2001, COLUMBIA UNIVERSITY) TO BE THE HOLDER OF THE P.D. KOON PROFESSORSHIP IN CONSTRUCTION MANAGEMENT, EFFECTIVE 9/16/2009. (DR. DOSSICK WILL CONTINUE AS ASSISTANT PROFESSOR OF CONSTRUCTION MANAGEMENT.)

##### **KIM, YONG-WOO**

(BS, 1995, HONGIK UNIVERSITY (CHINA); MS, 1999, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 2002, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE THE HOLDER OF THE P.D. KOON PROFESSORSHIP IN CONSTRUCTION MANAGEMENT, EFFECTIVE 9/16/2009. (DR. KIM WILL CONTINUE AS ASSISTANT PROFESSOR OF CONSTRUCTION MANAGEMENT.)

## **COLLEGE OF ARTS AND SCIENCES**

### DEPARTMENT OF APPLIED MATHEMATICS

#### **NEW APPOINTMENTS**

##### **TORRILHON, MANUEL**

(DIPLOMA, 1999, TECHNICAL UNIVERSITY OF BERLIN (GERMANY); PHD, 2003, SWISS FEDERAL INSTITUTE OF TECHNOLOGY) TO BE VISITING ASSISTANT PROFESSOR OF APPLIED MATHEMATICS AT A SALARY RATE OF \$19,700 OVER FOUR MONTHS, EFFECTIVE 9/16/2009. (DR. TORRILHON IS CURRENTLY A RESEARCH ASSISTANT PROFESSOR OF NUMERICAL METHODS AND MATHEMATICAL MODELING AT ETH ZURICH, SWITZERLAND.)

### DEPARTMENT OF PHYSICS

#### **NEW APPOINTMENTS**

##### **BASSAN, MASSIMO**

(DIPLOMA, 1977, UNIVERSITY OF ROME (ITALY); PHD, 1985, STANFORD UNIVERSITY) TO BE VISITING ASSOCIATE PROFESSOR OF PHYSICS WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 9/29/2009. (DR. BASSAN IS CURRENTLY AN ASSOCIATE PROFESSOR OF PHYSICS AT THE UNIVERSITY OF ROME.)

### SCHOOL OF MUSIC

#### **ENDOWED APPOINTMENTS**

##### **MCCABE, ROBIN**

(BM, 1971, UNIVERSITY OF WASHINGTON; MM, 1973, JUILLIARD SCHOOL; DMA, 1978, JUILLIARD SCHOOL) TO BE HOLDER OF THE DONALD E. PETERSEN ENDOWED PROFESSORSHIP, EFFECTIVE 9/16/2009. (PROFESSOR MCCABE WILL CONTINUE AS PROFESSOR OF MUSIC.)

## **SCHOOL OF LAW**

### LAW

#### **NEW APPOINTMENTS**

##### **BODEWIG, THEO**

(MA, 1971, UNIVERSITY OF MUNICH (GERMANY); JD, 1980, UNIVERSITY OF MUNICH (GERMANY)) TO BE VISITING PROFESSOR OF LAW AT A SALARY RATE OF \$30,000 OVER THREE MONTHS, EFFECTIVE 12/16/2009. (DR. BODEWIG IS CURRENTLY A PROFESSOR OF LAW AT THE UNIVERSITY OF BERLIN.)

##### **BRANSON, DOUGLAS**

(BA, 1965, UNIVERSITY OF NOTRE DAME; JD, 1970, NORTHWESTERN UNIVERSITY; LLM, 1974, UNIVERSITY OF VIRGINIA) TO BE VISITING PROFESSOR OF LAW AT A SALARY RATE OF \$172,746 OVER NINE MONTHS, EFFECTIVE 12/16/2009. (DR. BRANSON IS CURRENTLY A PROFESSOR OF LAW AT THE UNIVERSITY OF PITTSBURGH.)

## **DANIEL J. EVANS SCHOOL OF PUBLIC AFFAIRS**

### EVANS SCHOOL OF PUBLIC AFFAIRS

#### **NEW APPOINTMENTS**

##### **MCCURDY, HOWARD**

(BA, 1962, UNIVERSITY OF WASHINGTON; MA, 1965, UNIVERSITY OF WASHINGTON; PHD, 1969, CORNELL UNIVERSITY) TO BE VISITING PROFESSOR OF PUBLIC AFFAIRS WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 3/16/2010. (DR. MCCURDY IS A PROFESSOR OF PUBLIC ADMINISTRATION AT AMERICAN UNIVERSITY.)

## **SCHOOL OF SOCIAL WORK**

### SOCIAL WORK

#### **NEW APPOINTMENTS**

##### **GONZALES, ROBERTO**

(BA, 1992, COLORADO COLLEGE; MA, 1999, UNIVERSITY OF CHICAGO; MA, 2004, UNIVERSITY OF CALIFORNIA (IRVINE); PHD, 2008, UNIVERSITY OF CALIFORNIA (IRVINE)) TO BE ASSISTANT PROFESSOR OF SOCIAL WORK AT A SALARY RATE OF \$73,008 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (PRIOR TO THIS APPOINTMENT, DR. GONZALES WAS AN ACTING ASSISTANT PROFESSOR TEMPORARY IN THE SAME SCHOOL.)

## **SCHOOL OF DENTISTRY**

### DEPARTMENT OF ORAL BIOLOGY

#### **ADMINISTRATIVE APPOINTMENTS**

##### **MORTON, THOMAS**

(BA, 1968, UNIVERSITY OF REDLANDS; DDS, 1972, CREIGHTON UNIVERSITY; MSD, 1975, UNIVERSITY OF WASHINGTON) TO BE ACTING CHAIR OF ORAL BIOLOGY, EFFECTIVE 10/1/2009. (DR. MORTON WILL CONTINUE AS PROFESSOR OF ORAL BIOLOGY AND OF ORAL MEDICINE.)

## DEPARTMENT OF PEDIATRIC DENTISTRY

### **ADMINISTRATIVE APPOINTMENTS**

#### **BERG, JOEL**

(BA, 1978, YESHIVA UNIVERSITY; DDS, 1983, UNIVERSITY OF IOWA; MS, 1985, UNIVERSITY OF IOWA) TO BE ASSOCIATE DEAN OF PEDIATRIC DENTISTRY, EFFECTIVE 9/1/2009. (DR. BERG WILL CONTINUE AS PROFESSOR AND CHAIR OF PEDIATRIC DENTISTRY.)

## **SCHOOL OF MEDICINE**

## DEPARTMENT OF ANESTHESIOLOGY AND PAIN MEDICINE

### **NEW APPOINTMENTS**

#### **BHAGWANJEE, SATISH**

(MBChB, 1983, UNIVERSITY OF NATAL, SOUTH AFRICA) TO BE PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY AND PAIN MEDICINE AT A SALARY RATE OF \$90,576 OVER TWELVE MONTHS, EFFECTIVE 9/14/2009. (PRIOR TO THIS APPOINTMENT, DR. BHAGWANJEE WAS A PROFESSOR OF ANESTHESIOLOGY AT THE UNIVERSITY OF WITWATERSRAND.)

#### **OGANESIAN, ANUSH**

(BS, 1982, YEREVAN ZOO-VETERINARY INST (ARMENIA); PHD, 1988, INSTITUTE OF ELEMENT-ORGANIC COMPOUNDS) TO BE RESEARCH ASSISTANT PROFESSOR OF ANESTHESIOLOGY AND PAIN MEDICINE AT A SALARY RATE OF \$75,000 OVER TWELVE MONTHS, EFFECTIVE 9/1/2009. (PRIOR TO THIS APPOINTMENT, DR. OGANESIAN WAS A RESEARCH SCIENTIST IN THE SAME DEPARTMENT.)

## DEPARTMENT OF MEDICINE

### **NEW APPOINTMENTS**

#### **CRISA, LAURA**

(MD, 1986, UNIVERSITY OF ROME (ITALY); PHD, 1992, UNIVERSITY OF ROME (ITALY)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$130,008 OVER TWELVE MONTHS, EFFECTIVE 8/1/2009. (PRIOR TO THIS APPOINTMENT, DR. CRISA WAS AN ACTING ASSOCIATE PROFESSOR IN THE SAME DEPARTMENT.)

## DEPARTMENT OF OPHTHALMOLOGY

### **NEW APPOINTMENTS**

#### **TARAVATI, PARISA**

(BS, 2001, UNIVERSITY OF IOWA; MD, 2005, UNIVERSITY OF IOWA) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF OPHTHALMOLOGY AT A SALARY RATE OF \$81,612 OVER TWELVE MONTHS, EFFECTIVE 10/1/2009. (PRIOR TO THIS APPOINTMENT, DR. TARAVATI WAS A MEDICAL RESIDENT AT THE UNIVERSITY OF IOWA.)

## DEPARTMENT OF PATHOLOGY

### **NEW APPOINTMENTS**

#### **LIU, JANE**

(BS, 1986, WUHAN UNIVERSITY (CHINA); MS, 1989, WUHAN UNIVERSITY (CHINA); PHD, 1995, STATE UNIVERSITY OF NEW YORK (SYRACUSE)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PATHOLOGY AT A SALARY RATE OF \$54,996 OVER TWELVE MONTHS, EFFECTIVE 9/1/2009. (PRIOR TO THIS APPOINTMENT, DR. LIU WAS A SENIOR FELLOW - TRAINEE IN THE SAME DEPARTMENT.)

#### **RUDZINSKI, ERIN**

(BS, 1999, BERRY COLLEGE; MD, 2003, MEDICAL COLLEGE OF GEORGIA) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PATHOLOGY PAID DIRECT BY SEATTLE CHILDREN'S EFFECTIVE 8/1/2009. (PRIOR TO THIS APPOINTMENT, DR. RUDZINSKI WAS A PATHOLOGY FELLOW AT SEATTLE CHILDRENS.)

## DEPARTMENT OF PEDIATRICS

### **NEW APPOINTMENTS**

#### **ADAM, MARGARET**

(BS, 1992, STANFORD UNIVERSITY; MS, 1993, STANFORD UNIVERSITY; MD, 1998, STANFORD UNIVERSITY) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY SEATTLE CHILDREN'S EFFECTIVE 9/1/2009. (PRIOR TO THIS APPOINTMENT, DR. ADAM WAS AN ASSISTANT PROFESSOR OF HUMAN GENETICS AND PEDIATRICS AT EMORY UNIVERSITY.)

## DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES

### **NEW APPOINTMENTS**

#### **BORGHESANI, PAUL**

(BS, 1992, MASSACHUSETTS INSTITUTE OF TECHNOLOGY; PHD, 2001, HARVARD UNIVERSITY; MD, 2001, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$145,008 OVER TWELVE MONTHS, EFFECTIVE 9/8/2009. (PRIOR TO THIS APPOINTMENT, DR. BORGHESANI WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

#### **BROOKS, RECHELE**

(BA, 1988, POMONA COLLEGE; PHD, 1999, BOSTON UNIVERSITY) TO BE RESEARCH ASSISTANT PROFESSOR OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$72,000 OVER TWELVE MONTHS, EFFECTIVE 9/16/2009. (PRIOR TO THIS APPOINTMENT, DR. BROOKS WAS A RESEARCH SCIENTIST IN THE INSTITUTE FOR LEARNING AND BRAIN SCIENCES.)

#### **KILMER, JASON**

(BS, 1991, UNIVERSITY OF WASHINGTON; MS, 1993, UNIVERSITY OF WASHINGTON; PHD, 1997, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$83,208 OVER TWELVE MONTHS, EFFECTIVE 9/16/2009. (PRIOR TO THIS APPOINTMENT, DR. KILMER WAS AN ACTING ASSISTANT PROFESSOR - TEMPORARY IN THE SAME DEPARTMENT.)

## DEPARTMENT OF REHABILITATION MEDICINE

### **NEW APPOINTMENTS**

#### **APKON, SUSAN**

(BS, 1986, NORTHWESTERN UNIVERSITY; MD, 1994, UNIVERSITY OF VERMONT) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF REHABILITATION MEDICINE PAID DIRECT BY SEATTLE CHILDREN'S EFFECTIVE 9/1/2009. (PRIOR TO THIS APPOINTMENT, DR. APKON WAS AN ASSOCIATE PROFESSOR OF PHYSICAL MEDICINE AND REHABILITATION AT THE UNIVERSITY OF COLORADO.)

## DEPARTMENT OF SURGERY

### **NEW APPOINTMENTS**

#### **RABKIN, DAVID**

(BA, 1991, NORTHWESTERN UNIVERSITY; MD, 1998, COLUMBIA UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$161,004 OVER TWELVE MONTHS, EFFECTIVE 10/1/2009. (PRIOR TO THIS APPOINTMENT, DR. RABKIN WAS A CLINICAL INSTRUCTOR OF SURGERY AT THE UNIVERSITY OF CALIFORNIA, LOS ANGELES.)

## **SCHOOL OF NURSING**

## DEPARTMENT OF FAMILY AND CHILD NURSING

### **NEW APPOINTMENTS**

#### **OXFORD, MONICA**

(BS, 1990, ARIZONA STATE UNIVERSITY; MSW, 1995, UNIVERSITY OF WASHINGTON; PHD, 2000, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSOCIATE PROFESSOR OF FAMILY AND CHILD NURSING AT A SALARY RATE OF \$96,312 OVER TWELVE MONTHS, EFFECTIVE 7/1/2009. (PRIOR TO THIS APPOINTMENT DR. OXFORD WAS A RESEARCH ASSOCIATE PROFESSOR IN THE SCHOOL OF SOCIAL WORK.)

## DEPARTMENT OF PSYCHOSOCIAL AND COMMUNITY HEALTH

### **ADMINISTRATIVE APPOINTMENTS**

#### **TERI, LINDA**

(BA, 1974, STATE UNIVERSITY OF NEW YORK (BUFFALO); PHD, 1980, UNIVERSITY OF VERMONT) TO BE CHAIR OF PSYCHOSOCIAL AND COMMUNITY HEALTH, EFFECTIVE 6/16/2009. (DR. TERI WILL CONTINUE AS PROFESSOR OF PSYCHOSOCIAL AND COMMUNITY HEALTH, ADJUNCT PROFESSOR OF PSYCHIATRY AND BEHAVIORAL SCIENCES, AND ADJUNCT PROFESSOR OF PSYCHOLOGY.)

## **SCHOOL OF PUBLIC HEALTH**

## DEPARTMENT OF GLOBAL HEALTH

### **NEW APPOINTMENTS**

#### **O'MALLEY, GABRIELLE ELIZABETH**

(BA, 1982, SMITH COLLEGE; MA, 1989, JOHNS HOPKINS UNIVERSITY; PHD, 2000, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF GLOBAL HEALTH AT A SALARY RATE OF \$105,564 OVER TWELVE MONTHS, EFFECTIVE 10/1/2009.

#### **TRIVEDI, RANAK B.**

(BA, 1996, UNIVERSITY OF BARODA; MS, 1998, AUGUSTA STATE UNIVERSITY; MA, 2005, DUKE UNIVERSITY; PHD, 2006, DUKE UNIVERSITY) TO BE RESEARCH ASSISTANT PROFESSOR OF HEALTH SERVICES AT A SALARY RATE OF \$85,488 OVER TWELVE MONTHS, EFFECTIVE 9/21/2009.

## **UNIVERSITY OF WASHINGTON, BOTHELL**

### **BUSINESS PROGRAM**

#### **NEW APPOINTMENTS**

##### **HARDIN, LORNA EILEEN**

(BS, 1995, PENNSYLVANIA STATE UNIVERSITY; MA, 1996, VIRGINIA POLYTECHNIC INST & STATE UNIV; PHD, 2009, UNIVERSITY OF PITTSBURGH) TO BE ASSISTANT PROFESSOR OF BUSINESS PROGRAM AT A SALARY RATE OF \$149,994 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (PHD AWARDED SEPTEMBER 2009 FROM UNIVERSITY OF PITTSBURGH.)

### **SCIENCE AND TECHNOLOGY PROGRAM - BOTHELL**

#### **NEW APPOINTMENTS**

##### **BERGER, ARNOLD STANLEY**

(BS, 1966, CORNELL UNIVERSITY; PHD, 1971, CORNELL UNIVERSITY) TO BE ASSOCIATE PROFESSOR OF SCIENCE AND TECHNOLOGY PROGRAM AT A SALARY RATE OF \$98,001 OVER NINE MONTHS, EFFECTIVE 9/16/2009. (PRIOR TO THIS APPOINTMENT, DR. BERGER WAS A SENIOR LECTURER, FULL-TIME IN COMPUTING AND SOFTWARE SYSTEMS PROGRAM AT UW-BOTHELL.)

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Establishment of the Master of Education in Educational Leadership

#### RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty in the UW Bothell Education Program to offer the Master of Education in Educational Leadership, effective Autumn Quarter 2009. The master's program will have provisional status with a review to be scheduled in the 2014-2015 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

#### BACKGROUND

In July, 2008, the Graduate School received a proposal from the graduate faculty in the UW Bothell Education Program requesting authority to offer the Master of Education in Educational Leadership (EDL). Implementation is planned for Spring Quarter 2010. At full enrollment the program would graduate 20 students per year; these graduates would meet the requirements for Washington's residency principal certification and be prepared to become school principals. The EDL program would complement an existing UWB Master of Education program by targeting a different student audience and offering a different curriculum in order to provide a continuum of professional programs for educators.

The EDL program would serve teachers working in instructional (teacher) leadership positions in their schools, primarily in several districts that have previously partnered with UWB, and prepare them to become school principals. The proposed program responds to a stated need for qualified principals from district officials in Washington State. It would require a minimum of 40 credit hours, apportioned nearly equally among in-class, online, and supervised leadership instruction.

In May, 2009, the Vice Provost and Dean of the Graduate School appointed two reviewers to evaluate the EDL proposal. Both reviewers were education faculty at recognized universities, and both supported approval of the degree program.

The Graduate School Council met on June 4, 2009, to discuss the EDL proposal. The Council unanimously recommended that the proposal be forwarded to the



## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

Establishment of the Master of Education in Educational Leadership (continued p. 2)

Higher Education Coordinating Board (HECB) for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

The proposal was approved by the full HECB on September 29, 2009.

The Vice Provost and Dean of the Graduate School, the UW Bothell Vice Chancellor for Academic Affairs, and the Provost have reviewed and approved the recommendation for program implementation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Master of Education in Educational Leadership.

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Establishment of the Master of Pharmaceutical Bioengineering

#### RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the graduate faculty in the Department of Bioengineering to offer the Master of Pharmaceutical Bioengineering, effective Winter Quarter 2010. The master's program will have provisional status with a review to be scheduled in the 2014-2015 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

#### BACKGROUND

In November 2008, the Graduate School received a proposal from the graduate faculty in the Department of Bioengineering requesting authority to offer the Master of Pharmaceutical Bioengineering. Implementation is planned for Winter Quarter 2010, with the program anticipating 23 graduates per year at maturity. The program requires students to complete a minimum of 40 graduate credits over three years.

The Master of Pharmaceutical Bioengineering will be a self-sustaining professional degree, offered in partnership with UW Educational Outreach (UWEO). The program will be offered part-time via hybrid delivery (a blended curriculum of on-site meetings with online learning), primarily for working professionals in the biotechnology and pharmaceutical industries.

UWEO conducted market research surveys of area businesses and UW alumni to gauge corporate support for and student interest in the program. Survey outcomes were supportive of the program, both in terms of anticipated program content and delivery method. There are currently no other comparable master's level degree programs offered by another college or university in Washington State.

In April, 2009, the Vice Provost and Dean of the Graduate School appointed two reviewers to evaluate the Master of Pharmaceutical Bioengineering proposal. Both reviewers were pharmaceutical sciences faculty at recognized universities, and both reviewers commented on and supported approval of the degree program.

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Establishment of the Master of Pharmaceutical Bioengineering (continued p. 2)

The Graduate School Council met on April 16, 2009, to discuss the proposal for the Master of Pharmaceutical Bioengineering. The Council recommended the program better articulate the following: faculty participation, options for a capstone experience, ongoing student demand, the relationship to UWEO certificates, and student financial aid. Once these issues were addressed the Council recommended that the proposal be forwarded to the Higher Education

Coordinating Board (HECB) for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

Bioengineering submitted a revised proposal to the Graduate School on May 12, 2009. The proposal was forwarded to the HECB and was approved by the full Board on September 29, 2009.

The Vice Provost and Dean of the Graduate School, the Dean of the College of Engineering, and the Provost have reviewed and approved the recommendation for program implementation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Master of Pharmaceutical Bioengineering.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Starting the New Academic Year and Profile of the Entering Class

For information only.

*Attachments*

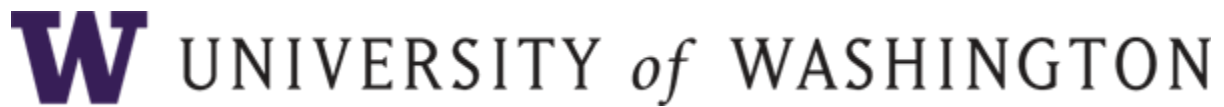
University of Washington Office of Admissions, Freshmen & Transfer Statistics  
for the Seattle Campus, Autumn Quarter 2009

UW Tacoma Autumn 2009, Opening of Classes Events

UW Tacoma Undergraduate Autumn 2009 Applicant Profile, October 7, 2009  
(pre-census day)

University of Washington Bothell Opening Week Activities

University of Washington Bothell Admissions Summary



## **Office of Admissions**

1410 NE Campus Parkway  
Seattle, WA 98195

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## **Freshman & Transfer Statistics for the Seattle campus**

Autumn Quarter 2009

October 15, 2009

Board of Regents

October 15, 2009



# Application Statistics

## *For the Autumn 2009 Freshman Class*

The figures below provide a first glance at the students who have joined the UW community this fall.

The 2009 Freshman Class		Change from 2008
Applications Received	21,268	+ 6.8%
Offers Extended	12,264	+ 1.4%
Admit Rate	57.7%	- 3.1%
<b>Registered</b>	<b>5,338</b>	

## 2009 Freshman Class Profile

Women	2,458	(54.7%)
Men	2,957	(45.3%)

Caucasian	(46.8%)
Asian American	(29.9%)
International Students	(9.0%)
Other/Non-reporting	(3.4%)
Underrepresented Minority	(10.9%)
African American	(2.5%)
Hawaiian/Pacific Islander	(0.8%)
Hispanic/Latino	(6.2%)
Native American	(1.4%)

Average High School GPA	3.72
Middle 50% Range	3.60—3.91
Average SAT Composite	1208
Middle 50% Range	1110—1310
Average SAT Reading	584
Middle 50% Range	520—640
Average SAT Math	624
Middle 50% Range	570—680
Average ACT Composite	26.7
Middle 50% Range	24—30

# The World is our Dawghouse

This year the UW attracted applicants from all 50 states, D.C., most U.S. territories, and 95 countries. Students from other states and countries are showing an increased interest in coming to the Emerald City. Applications from outside Washington account for **51%** of the total freshman application pool.



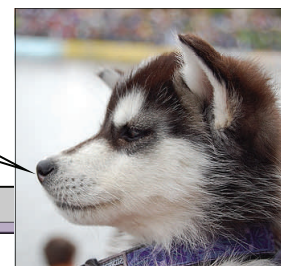
## Countries with 100+ applications

China	1,630
Korea	918
Taiwan	310
Canada	101
Japan	78
Indonesia	70
Thailand	67
Hong Kong	66
Malaysia	63
India	54
Singapore	50
Vietnam	27
Guam	16
United Arab Emirates	16
Turkey	16
Germany	14
Kuwait	12
United Kingdom	11
Saudi Arabia	10
Mexico	10
New Zealand	10

## States with 100+ applications

Washington	10,452
California	3,115
Oregon	678
Hawaii	408
Colorado	268
Texas	256
Nevada	213
Arizona	184
Illinois	147
Alaska	128
Idaho	122

95 Countries!  
50 States!



## So, what's your major?

While freshman applicants are neither required nor expected to request — much less declare! — a major when they apply, Admissions is making increasing use of this information in recruitment and outreach.

Most requested majors	Enrolls	Avg SAT	Avg GPA
Business Administration	784	1177	3.70
Biology	539	1218	3.75
Psychology	397	1174	3.68
Computer Science	194	1289	3.73
Mechanical Engineering	193	1257	3.76
Nursing	168	1087	3.71
Civil Engineering	147	1234	3.74
Economics	138	1245	3.74
Communications	137	1172	3.69
Biochemistry	136	1225	3.74
Political Science	128	1224	3.67

# Husky High

We wonder if applying to the University of Washington is a graduation requirement at some schools! Here are a few of this year's high schools voted most likely to have purple and gold as the new school colors ...



## WA High Schools

### *100+ applications*

Newport  
Inglemoor  
James A Garfield  
Roosevelt  
Eastlake  
Mercer Island  
Skyline  
Bellevue  
Redmond  
Kamiak  
Kentrige  
Issaquah  
Shorewood  
Bainbridge  
Edmonds Woodway  
Ballard  
Blanchet  
Shorecrest  
Woodinville  
Henry M Jackson  
Lake Washington

## Non-WA High Schools

### *Top 20 by most applications*

217	Punahou, HI	92
193	Torrey Pines, CA	53
190	Jesuit, OR	50
171	Mira Costa, CA	40
169	Westview, OR	40
169	St Francis, CA	39
167	St Ignatius College Prep, CA	37
167	Lake Oswego, OR	36
160	Lincoln, OR	35
147	Palos Verdes, CA	35
143	Monta Vista, CA	34
135	Miramonte, CA	34
128	Redwood, CA	34
119	H M Gunn Sr, CA	34
117	Berkeley, CA	33
115	Calabasas, CA	33
110	Menlo Atherton, CA	32
109	Northwood, CA	32
108	Mid-Pacific Institute, HI	32
104	Los Gatos, CA	31
101		

# What's in a Name?

This year, our applicant pool of 21,000+ students included over 5,000 different names and spellings. As a glimpse back to popular names among parents in 1991, here is the greatest hits list:

## The top 10 male names:

Michael	208
Andrew	193
Matthew	175
Christopher	170
Alexander	144
Ryan	140
David	131
Daniel	130
Kevin	121
John	119

## The top 10 female names:

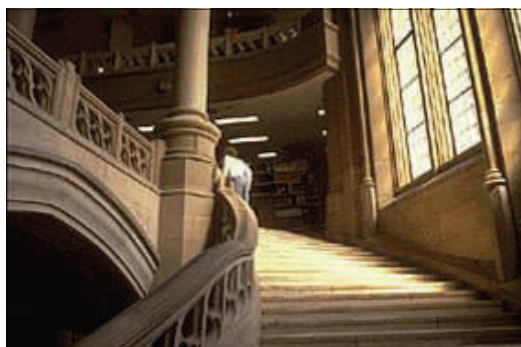
Sarah	167
Emily	164
Jessica	150
Lauren	147
Elizabeth	117
Rachel	116
Jennifer	107
Megan	104
Stephanie	101
Katherine	101





# Freshman Factoids...

Applicants with a 4.00 GPA .....	1,292
Applicants with a 2400 SAT Score .....	6
Incoming freshmen who participated in Running Start.....	993
Incoming freshmen who are children of UW alumni.....	1,052
Incoming students with an interest in studying abroad.....	1,710
Incoming First Generation.....	28.3%



## Transfer Students

Over the past 5 years, over 30% of all new undergraduates yearly at UW have been transfer students from Washington community colleges.

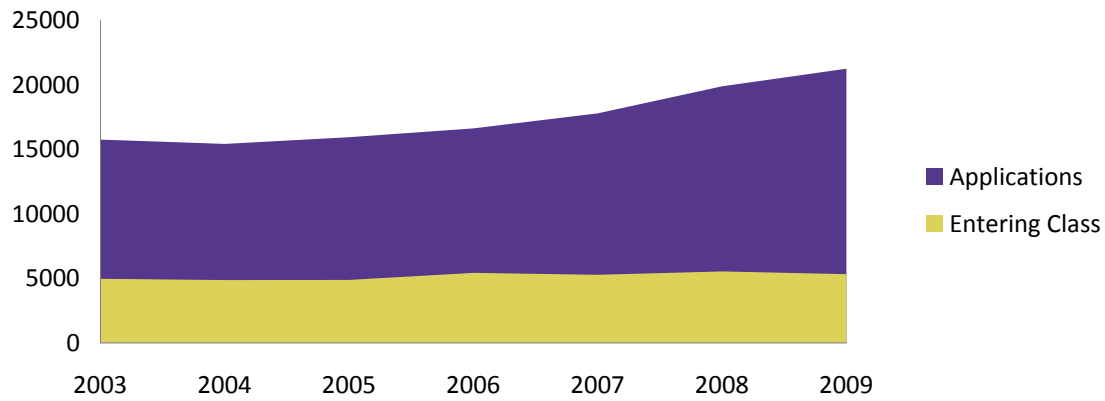


<b>2-yr Transfers</b>	2005	2006	2007	2008	2009
<b>Applications</b>	2,478	2,332	2,458	2,503	2,971
<b>Offered</b>	1,520	1,548	1,647	1,642	1,655
<b>Admit Rate</b>	61%	66%	67%	66%	56%
<b>Enrolled</b>	1,411	1,264	1,293	1,259	1,287
<b>Enrollment Yield</b>	93%	82%	79%	77%	78%

<b>4-yr Transfers</b>	2005	2006	2007	2008	2009
<b>Applications</b>	1,119	1,266	1,245	1,296	1,570
<b>Offered</b>	348	410	378	478	464
<b>Admit Rate</b>	31%	32%	30%	37%	30%
<b>Enrolled</b>	292	324	303	364	350
<b>Enrollment Yield</b>	84%	79%	80%	76%	75%

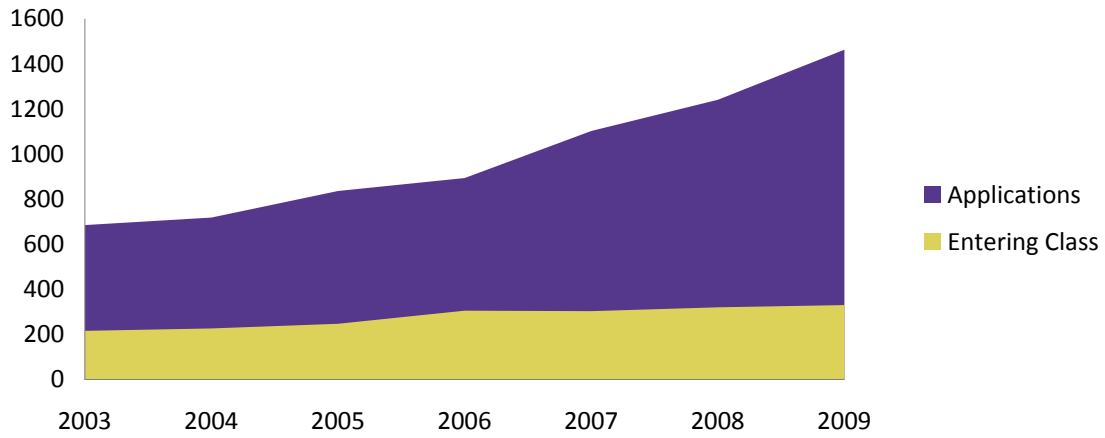
## University of Washington - Seattle Campus

### All Students Entering from High School Autumn Quarter



	2003	2004	2005	2006	2007	2008	2009
Applications	15773	15434	15955	16634	17808	19906	21268
Entering Class	4977	4870	4893	5438	5287	5540	5338
HS GPA	3.67	3.68	3.69	3.67	3.69	3.72	3.72
SAT (CR+M)	1181	1183	1198	1187	1197	1201	1208
SAT (CR+M+W)	NA	NA	NA	1750	1765	1771	1790

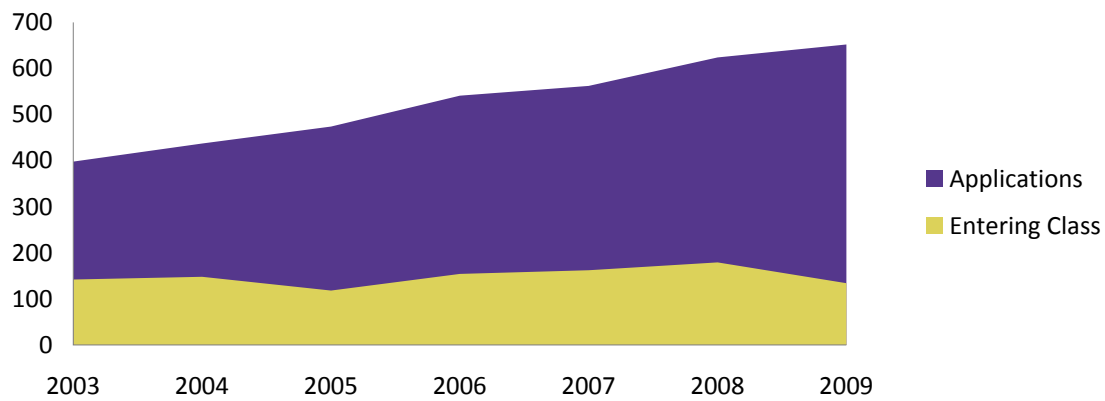
# **University of Washington - Seattle Campus** **Hispanic/Latino Students from High School Autumn Quarter**



	2003	2004	2005	2006	2007	2008	2009
Applications	685	718	836	893	1102	1240	1462
Entering Class	216	226	247	305	303	320	330

## University of Washington - Seattle Campus

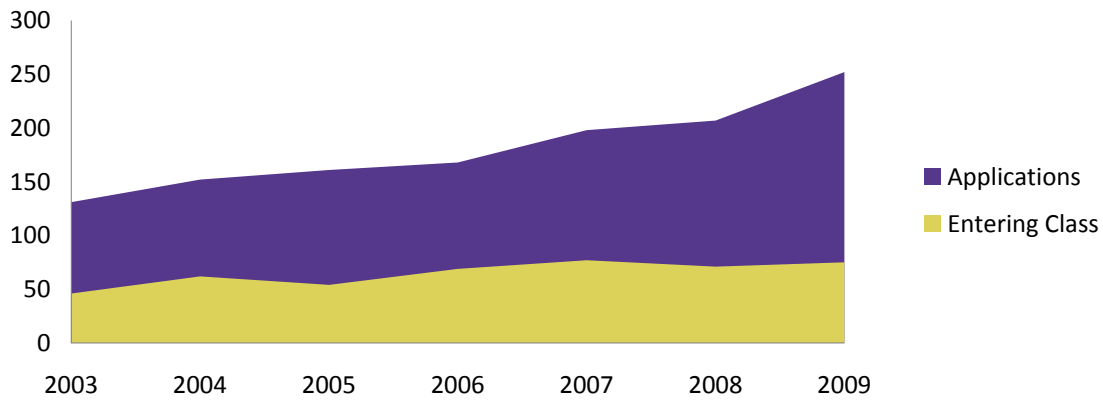
### African American Students from High School Autumn Quarter



	2003	2004	2005	2006	2007	2008	2009
Applications	398	437	474	541	562	624	652
Entering Class	142	148	118	154	162	179	134

## University of Washington - Seattle Campus

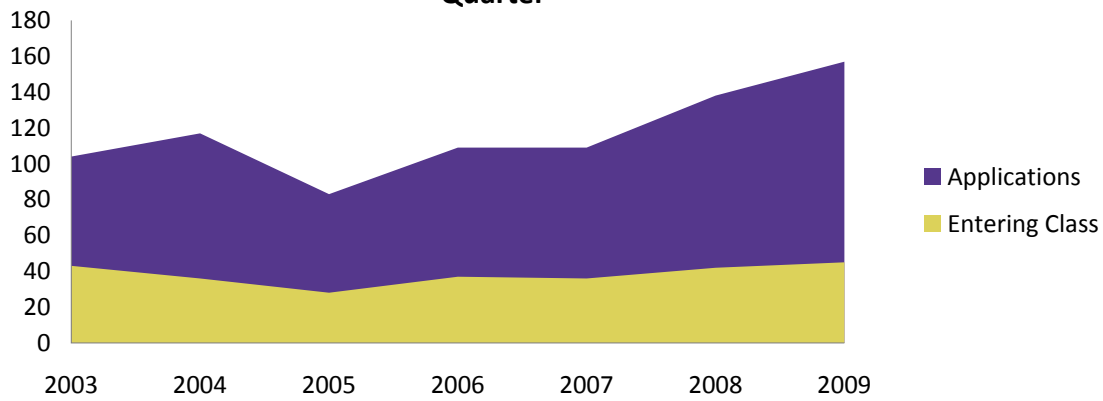
### American Indian Students from High School Autumn Quarter



	2003	2004	2005	2006	2007	2008	2009
Applications	131	152	161	168	198	207	252
Entering Class	46	62	54	69	77	71	75

## University of Washington - Seattle Campus

### Hawaiian/Pacific Islander Students from High School Autumn Quarter



	2003	2004	2005	2006	2007	2008	2009
Applications	104	117	83	109	109	138	157
Entering Class	43	36	28	37	36	42	45

## **UW Tacoma Autumn 2009 Opening of Classes Events**

The Division of Student Affairs in collaboration with other members of the UW Tacoma campus community planned a series of events during September and October to welcome students to campus for the start of the 2009 – 2010 Academic Year. These events include: *New Student Orientation, the 1<sup>st</sup> Annual Freshmen All-Niter, Welcome Week [7 Days of Awesomeness], Disability Awareness Week and Spirit Week.*

**Below is a highlight of the events that have already occurred:**

**September 23rd-26th:** UW Tacoma held *New Student Orientation* for new freshmen, transfer and graduate students. With approximately 800 participants in attendance, this was the largest Orientation in UW Tacoma history. During the same week, UW Tacoma's Student Leaders and Student Affairs hosted new freshmen at the Inaugural *Freshmen All-Niter*; this program allowed for freshmen to participate in games, spending time with student leaders, and socialize with one another.

### **WELCOME WEEK: 7 Days of Awesomeness**

**September 30th:** UW Tacoma held the *Involvement and Resource Fair*, where departments, offices and Registered Student Organizations set-up tables along Commerce Plaza and had information available for students. In addition to the *Involvement and Resource Fair*, UW Tacoma held its *First Annual Pizza Taste-Off*. This event invited located pizza restaurants in the Downtown Tacoma community to campus. UW Tacoma students sampled each of the restaurants' pizza and voted on the best pizza. The restaurant with the most votes was named *UW Tacoma's Best Pizza [Students' Choice]*. Eight pizza restaurants participated in this event. Both of these events were a tremendous success and were highly attended by students, staff, faculty and administration.

**October 1<sup>st</sup>:** The 2<sup>ND</sup> Day of Awesomeness, the *1st Annual Volunteer & Internship Fair* took place. This event featured 50 non-profit companies looking for volunteers and interns for the 2009-2010 academic year. Close to two hundred students participated in this program.

**October 2<sup>nd</sup>:** A *Social Meet and Greet* was held for the freshmen in the TCORE academic classes. This program allowed for TCORE freshmen to interact with one another and their assigned Peer Advisers in an intimate setting. TCORE Faculty members and the Office of General Education were also present at this program.

**October 3rd:** The Inaugural *Husky Huddle* Program took place. This program was sponsored by *Student Involvement, the Student Activities Board* and the Office of Admissions. This program allowed students, staff and guests to watch UW's Football Team play Notre Dame on a large projection screen. The event included concession stand-type food with UW Football trivia during commercial breaks.

**October 5<sup>th</sup>:** Two programs were on this 5<sup>th</sup> Day of Awesomeness; the Multicultural Student Reception, and the *Shots Fired; Campus Violence Response Film and Discussion*. The Multicultural Student Reception was hosted by the Diversity Resource Center. Cultural Music and Food was available for members of the campus community to enjoy. *The Shots Fired; Campus Violence Response Film and Discuss* was presented by Campus Safety and Security, Human Resources and Student Services.

**October 6<sup>th</sup>:** Three events took place which involved members of the Tacoma Community. First, the *All-Campus Open House* invited students to visit UW Tacoma offices and departments for an overview of the services offerings. Second, UW Tacoma celebrated the *Joy Building Groundbreaking*; Tacoma Community Leaders and Washington State Legislatures came to campus to celebrate this program. Finally, in partnership with Professor Coon for IAS, several films from the *Tacoma Film Festival* were shown in Carwein Auditorium.

**October 7<sup>th</sup>:** the Office for Equity and Diversity hosted the *Annual Native American Symposium*. Native American students from high schools across the Puget Sound region and their families were invited to campus to learn about the experiences and resources available at UW Tacoma.

#### **Disability Awareness and UWT Spirit Week**

**October 12<sup>th</sup> through October 24<sup>th</sup>** UW Tacoma will continue with its welcome programs, starting with Disability Awareness Week featuring the wheelchair rugby team Seattle Slam. The team will be on campus for an exhibition game on October 14<sup>th</sup>. Welcome Week events and activities will conclude with UW Tacoma Spirit Week. The entire campus community will be participating in various spirit events demonstrating school spirit, in preparation for Husky Homecoming Game.

#### **Community Partners:**

These events were done with community support and Downtown Tacoma partnerships. These partners include: *Coco Bob's, Cutters Point Coffee, Great Northwest Popcorn, Harmon Brewery Co & Restaurant, Hello Cupcake, Indochine Asian Dining Lounge, Jamba Juice-Tacoma Mall, Mary's Burger Bistro, Pierce Transit, The Rock Wood Fired Pizza & Spirits, TWO KOI restaurant, and University Bookstore.*



# UW Tacoma Undergraduate Autumn 2009 Applicant Profile

## Oct. 7, 2009 (pre-census day)

Highlights Compared to Previous Year
15% Increase in Freshman Applications
12% Increase in Transfer Applications
20% Increase in Freshmen and Transfer Students Who Are First Generation College Students
Increase in High School GPA of Entering Freshman Class
Increase in SAT Scores of Entering Freshman Class

### FRESHMAN

	Received		Admitted		Enrolled	
<b>Applications</b>	688		563		211	
Diversity	Received	%	Admitted	%	Enrolled	%
African American	57	8%	39	7%	18	9%
American Indian	12	2%	8	1%	4	2%
Asian	226	33%	181	32%	56	27%
Caucasian	280	41%	251	45%	96	45%
Hawaiian and Pacific Islander	11	2%	9	2%	2	1%
Hispanic	67	10%	49	9%	23	11%
Not Indicated	35	5%	26	5%	12	6%
<b>Total</b>	<b>688</b>	<b>100%</b>	<b>563</b>	<b>100%</b>	<b>211</b>	<b>100%</b>

### TRANSFER

	Received		Admitted		Enrolled	
<b>Applications</b>	1394		933		653	
Diversity	Received	%	Admitted	%	Enrolled	%
African American	119	9%	69	7%	45	7%
American Indian	5	0%	3	0%	2	0%
Asian	222	16%	143	15%	92	14%
Caucasian	758	54%	529	57%	379	58%
Hawaiian and Pacific Islander	12	1%	7	1%	4	1%
Hispanic	106	8%	68	7%	44	7%
Not Indicated	172	12%	114	12%	87	13%
<b>Total</b>	<b>1394</b>	<b>100%</b>	<b>933</b>	<b>100%</b>	<b>653</b>	<b>100%</b>

	FRESHMAN		TRANSFER	
Additional Profile (Enrolled)	2009	2008	2009	2008
ACT	21	20		
SAT Math	516	497		
SAT Critical Reading (Verbal)	497	498		
High School GPA	3.30	3.19		
SAT Average (math + verbal)	1013	997		
Female	115	123	372	470
Male	96	99	281	295
First Generation	124	103	58	47



## UW Bothell opening week activities

September 18 – 522 new ramp access opening

September 23 - New web site launched

September 23 - Annual faculty/staff retreat

September 26 - Housing move-in weekend for 38 residents

September 29 - Convocation

September 30/Oct. 1 - Husky Hello (welcoming events for students)

September 29/Oct. 2 - H1N1 kits distributed to students

Fall 2009 - 2,801 enrolled students on campus, 513 more students than fall 2008

October 2 - Offsite classes began at new Eastside Leadership Center; welcoming reception held

October 5 - Offsite classes began at Skagit Valley College (moved from Skagit Work Source)

October 5 - Washington Legislative Internship Information session held

October 6 - Boeing Business Internship Information Session

October 7 - ASUWB 'Friends Night' (television marathon)

October 14 - Health & Wellness Fair

October 14 - Student Activities Expo

October 23 - Husky Spirit Week Dance

University of Washington Bothell  
Admissions Summary

Autumn Quarter 2009

October 9, 2009

Freshman Profile (enrolled)	2009	2008
ACT	22	23
SAT Math	542	548
SAT Verbal	508	512
High School GPA	3.23	3.29
SAT Average (math + verbal)	1050	1065
Female	156	106
Male	150	135
First Generation	126	93

Fast Facts (Fall 2009)
Campus FTE: 2374 (116%)
Headcount: 2801 (513 higher than fall 2008)
66% increase in freshman applications
67% increase in freshman admits
33% increase in freshman confirmations
37% increase in freshman Students of Color
30% increase in transfer applications

Freshman	Application			Admits			Confirms			Enroll		
	2009	2008	Change	2009	2008	Change	2009	2008	Change	2009	2008	Change
African-American	62	33	88%	37	8	363%	16	1	1500%	16	1	1500%
Asian	494	318	55%	395	239	65%	135	101	34%	121	99	22%
Caucasian	425	272	56%	346	225	54%	140	107	31%	127	105	21%
Hawaiian/Pacific Islander	10	5	100%	7	5	40%	2	3	-33%	2	3	-33%
American Indian	11	2	450%	9	2	350%	2	2	0%	2	2	0%
Hispanic	88	43	105%	68	31	119%	24	17	41%	23	15	53%
Not Indicated	110	49	124%	59	42	40%	16	20	-20%	15	16	-6%
<b>Totals</b>	<b>1200</b>	<b>722</b>	<b>66%</b>	<b>921</b>	<b>552</b>	<b>67%</b>	<b>335</b>	<b>251</b>	<b>33%</b>	<b>306</b>	<b>241</b>	<b>27%</b>

Transfer	Application			Admits			Confirms			Enroll		
	2009	2008	Change	2009	2008	Change	2009	2008	Change	2009	2008	Change
African-American	67	39	72%	34	29	17%	30	22	36%	21	17	24%
Asian	245	170	44%	136	103	32%	104	78	33%	84	69	22%
Caucasian	637	525	21%	408	437	-7%	331	358	-8%	270	323	-16%
Hawaiian/Pacific Islander	7	6	17%	4	4	0%	3	2	50%	2	0	200%
American Indian	13	4	225%	8	2	300%	6	2	200%	5	2	150%
Hispanic	76	53	43%	44	44	0%	37	34	9%	29	28	4%
Not Indicated	144	119	21%	66	93	-29%	51	78	-35%	43	70	-39%
<b>Totals</b>	<b>1189</b>	<b>916</b>	<b>30%</b>	<b>700</b>	<b>712</b>	<b>-2%</b>	<b>562</b>	<b>574</b>	<b>-2%</b>	<b>454</b>	<b>509</b>	<b>-11%</b>

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Basic Economics of Online Learning

For information only.

*Attachment*

## Basic Economics of Online Learning

Interactivity forms the basis of education, including the interplay between faculty/students and students/students. Lectures, texts, videos, wikis and other forms of information simply serve as the starting point for this interactivity.

Online classes have certain benefits and cost savings compared to onsite courses taught in the classroom. Many times, an online class does not require a physical facility except for exams that provide student authentication. It also provides students with the ability to study and interact with faculty and students from a home computer, saving gas and reducing the carbon footprint and permitting students to juggle multiple responsibilities (work, family, etc.) more easily. By allowing time- and work-constrained students to access needed classes, online learning courses speed the time to degree.

On the other hand, online courses have certain costs generally not associated with onsite courses. They have a somewhat costly development and revision process, have expenses for new technologies and subsequent technical support and have the same faculty costs for delivery.

Bottom line, online courses cost at least the same amount and possibly more than onsite courses, depending upon the technologies used and various other factors.

### Cost Comparison Per Course

	Online	Onsite
Faculty-Course development	\$10,000	\$10,000
Instructional Designer/Technologist – Course development	\$14,000	-
Server space	\$500	-
Technology for delivery	\$2,000 (est.)	-
Learning Management System	\$400	-
Faculty for teaching	\$15,000 (est.)	\$15,000 (est.)
Technologist for troubleshooting	\$2,000	
Facility costs	\$200 (exams only)	\$3,000
General UW Overhead	\$6750 (credit course with 40 students)	\$6750 (credit course with 40 students)
Program Administration	\$4,000	\$4,000
<b>Totals</b>	<b>\$54,850</b>	<b>\$38,750</b>

## **The Development Process for Online Classes**

Average Cost per Course: \$24,000 to \$100,000

Unlike an onsite course, online classes have a development process, which involves faculty, instructional designers and technologists. This process ensures that the course provides user-centered-tested content and texts, interactivity between the students/faculty and students/students and a reliable technology framework. The cost for this development can be amortized over the life of the course. However, most classes need at least minor revisions within one to three years.

### Online Design Process Considerations

Faculty, an instructional designer, and a technologist determine

- List of course goals/outcomes;
- Lesson outline/course objectives;
- Lesson description/lesson-level objectives;
- Type of course formats (video-streamed, voice-over PowerPoint, graphics, print, virtual world, audio, etc.);
- Types of interactivity tools (discussion boards, e-portfolios, group projects);
- Technology needed (e.g. Adobe Connect, Microsoft Sharepoint, Video Capture, etc.);
- Learning Management System (LMS) for online course delivery;
- Textbook selection;
- List of materials that need permission from publisher/author for inclusion in the course;
- Description of student activities (labs, exercises, assignments, etc.) for each lesson;
- Description of assessments tools (exams, projects, research papers) used for the course; and
- List of graphs, diagrams, animations, and other media that may be used in the course.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Office of Global Affairs Update

This will be an oral report for information only.

*Attachment*

Bio for Stephen Hanson, Vice Provost for Global Affairs



**Stephen E. Hanson** is the Vice Provost of Global Affairs and the Herbert J. Ellison Professor at the Department of Political Science at the University of Washington. Hanson received his B.A. from Harvard University (1985) and his Ph.D. from the University of California, Berkeley (1991). He served from 2000-2008 as the Director of the Ellison Center for Russian, East European, and Central Asian Studies at the Jackson School of International Studies.

Hanson is the author of Time and Revolution: Marxism and the Design of Soviet Institutions (University of North Carolina Press, 1997), which received the 1998 Wayne S. Vucinich book award from the American Association for the Advancement of Slavic Studies, and a co-author (with Richard Anderson Jr., M. Steven Fish, and Philip Roeder) of Postcommunism and the Theory of Democracy (Princeton University Press, 2001). He is also the co-editor (with Grzegorz Ekiert) of Capitalism and Democracy in Eastern and Central Europe: Assessing the Legacy of Communist Rule (Cambridge University Press, 2003) and (with Willfried Spohn) of Can Europe Work?: Germany and the Reconstruction of Postcommunist Societies (University of Washington Press, 1995). His numerous articles analyzing postcommunist Russia in comparative perspective have appeared in such journals as Comparative Political Studies, Comparative Politics, Canadian Journal of Political Science, Post-Soviet Affairs, Communist and Post-Communist Studies, and East European Politics and Societies. He is recently completed a new book manuscript entitled Post-Imperial Democracies: Ideology and Party Formation in Third Republic France, Weimar Germany, and Post-Soviet Russia, which has been accepted for publication by Cambridge University Press.

Hanson won the University of Washington's Distinguished Teaching Award in 2004 and the UW's outstanding undergraduate mentor award in 2005. He has also taught as a Visiting Associate Professor of Government at Harvard University. He has been a Visiting Scholar at the Minda de Gunzburg Center for European Studies at Harvard, a Visiting Scholar at the Department of Politics and International Relations at Oxford University, and a Research Scholar at the Kennan Institute at the Woodrow Wilson International Center for Scholars in Washington, D.C. From 2004-2008, he was Academic Director of the Program on New Approaches to Russian Security (PONARS), based in Washington D.C. Hanson has served on the editorial boards of Slavic Review, Comparative Political Studies, and Demokratizatsiya. Since 2002, he has worked with General Editor Margaret Levi as Assistant General Editor of the Cambridge University Press's Series in Comparative Politics. He has received grant support from the Social Science Research Council, the U.S. Department of State, the U.S. Department of Education, and the Henry M. Jackson Foundation. Hanson has been invited to lecture at a number of prestigious academic and policy-oriented institutions, including the Aspen Institute, the Institute for the Economy in Transition (Moscow), Hamburg University, the University of Strathclyde (Glasgow), Yale University, Brown University, the Harriman Institute of Columbia University, the University of California at Berkeley, Indiana University, University of Notre Dame, the University of Chicago, and George Washington University's Elliott School of International Affairs.



VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Impact of ARRA (American Recovery and Reinvestment Act) on Faculty, Staff,  
and Students

For information only.

*Attachment*

American Recovery and Reinvestment Act (ARRA) Update

### **American Recovery and Reinvestment Act (ARRA) Update**

UW is among the top recipients of ARRA funds so far, with over \$90,000,000 awarded as of the end of September, mainly from NIH and NSF. A total of over 1100 new proposals have been submitted, joining about 300 previously submitted proposals for consideration by federal sponsors.

Highlights so far include 11 NIH awards for over \$600,000 to support 23 undergraduate student researchers for the past summer, 3 NIH awards of \$1,500,000 each to help recruit new faculty, a \$25,000,000 NIH award for research to explore the genetic origins of disease, and \$35,000,000 as part of the NSF-Funded Ocean Observing Initiative.

UW may also be leading its peers in internal preparations for the unprecedented detailed reporting requirements for ARRA awards. The federal requirements are extensive, with 99 data elements for each funded project to be reported quarterly. Given the expected several hundred awards at the UW, it was necessary to develop an electronic system for gathering and reporting the data. This effort was complicated by the short time frame and the lack of timely information from the Recovery.gov group regarding reporting details.

A highly collaborative effort involving the Office of Research (ORIS, Office of Sponsored Programs), Finance and Facilities (Grant and Contract Accounting, Financial Accounting, Procurement Services), and Human Resources has developed a “data mart” to simplify compliance with federal reporting. The data mart, hosted by Human Resources, draws data from a variety of existing UW systems. It reduces the number of data elements that Principal Investigators must provide to only 2 out of the total of 99 required elements: Project activity/milestones and Percent of project completed.

Every ARRA award will also have considerable reporting requirements to the State of Washington, details of which are still being discussed. Team ARRA is working with the State to provide all key information as efficiently as possible.

Due to the requirement for timely spending of ARRA funds, it is essential that funded positions be filled as quickly as possible. Human Resources has established a team of HR staff dedicated to quickly filling ARRA-funded positions, who will implement expedited processes both for potential candidates and potential supervisors.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Faculty Presentation – Accessing the World: Projects by the iSchool’s “AIM  
Research Group”

This will be an oral report for information only.

*Attachment*

Bio for Jacob Wobbrock, Assistant Professor, Information School



## Jacob O. Wobbrock

Assistant Professor, Information School  
Adjunct Assistant Professor, Computer Science & Engineering

**Office:** 330C Mary Gates Hall

**Phone:** 206-616-2541

**Email:** [wobbrock@u.washington.edu](mailto:wobbrock@u.washington.edu)

Jacob O. Wobbrock is an Assistant Professor in the Information School and an Adjunct Assistant Professor in the Department of Computer Science & Engineering at the University of Washington. His research interests involve both inventing new interactive technology and studying human use of technology, often for people with disabilities. Dr. Wobbrock directs the *AIM Research Group* comprising students from information and computer science. Prior to coming to the University of Washington, Dr. Wobbrock received his Ph.D. from the Human-Computer Interaction Institute in the School of Computer Science at Carnegie Mellon University. He also received B.S. and M.S. degrees in Symbolic Systems and Computer Science, respectively, from Stanford University. Dr. Wobbrock is a PI or Co-PI on four National Science Foundation grants, including a CAREER award. He is also the only researcher to hold three best paper awards from the ACM CHI conference, the top conference in the field of human-computer interaction (HCI). His web site is at <http://faculty.washington.edu/wobbrock/>. The AIM Research Group web site is at <http://depts.washington.edu/aimgroup/>.

# accessing the world<sup>1</sup>

*projects by the iSchool's AIM research group*

dr. jacob O. wobbrock  
information school  
university of washington



AIM *research group*  
*accessibility • interaction • mobility*

**dub** **design:**  
**use:**  
**build:**  
university of washington



who am i?

Carnegie Mellon



# HCI

“Human-Computer Interaction is a discipline concerned with the **design, evaluation and implementation** of *interactive* computing systems *for human use* and with the **study** of major phenomena surrounding them.”

-Association for Computing Machinery (ACM)





# AIM *research group*

*accessibility • interaction • mobility*



leah findlater  
post doc



susumu harada  
ph.d. CSE



shaun kane  
ph.d. iSchool



parmit chilana  
ph.d. iSchool



kristen shinohara  
ph.d. iSchool



shiri azenkot  
ph.d. CSE



alex jansen  
peter kamb



informatics majors  
NSF REU scholars

alumnus  
dr. krzysztof gajos  
now at Harvard





<http://dub.washington.edu/>

# dub

design:  
use:  
build:

# university of washington

The HCI and Design group on the University of Washington.

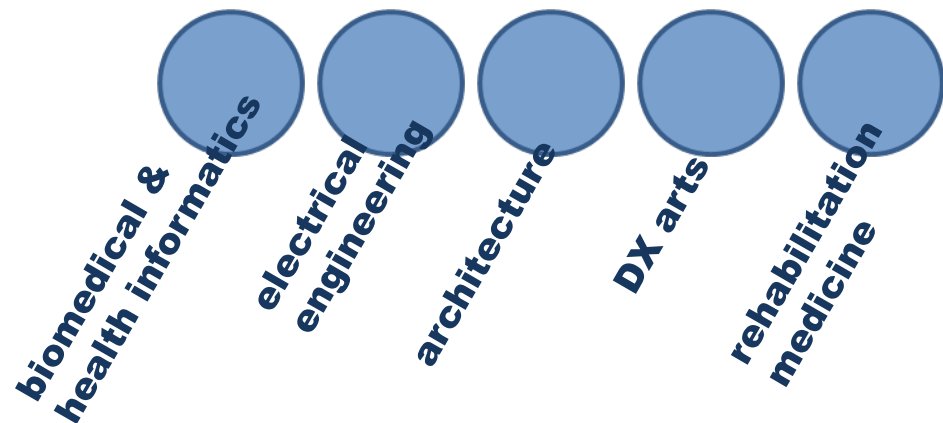
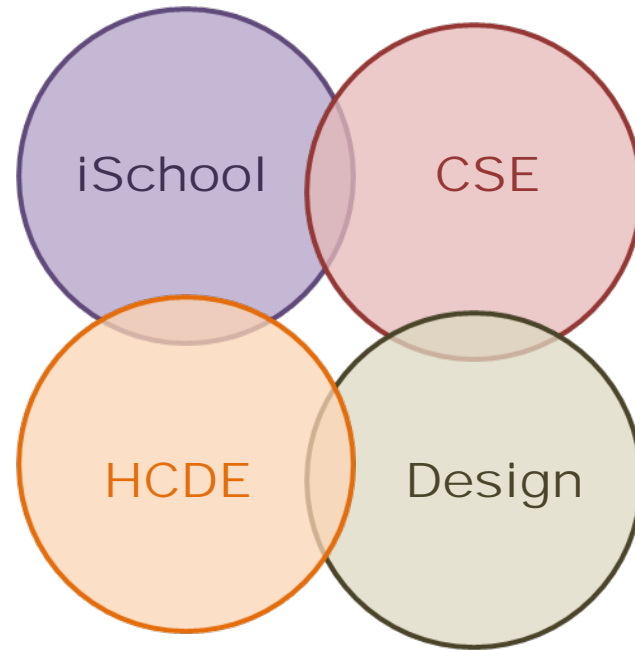


# dub

is...

~40 campus faculty  
~15 "core" faculty  
8 junior faculty  
5 new hires started in 2008

2<sup>nd</sup> annual retreat  
Sat., WAC, 8:30 am



Microsoft

Intel

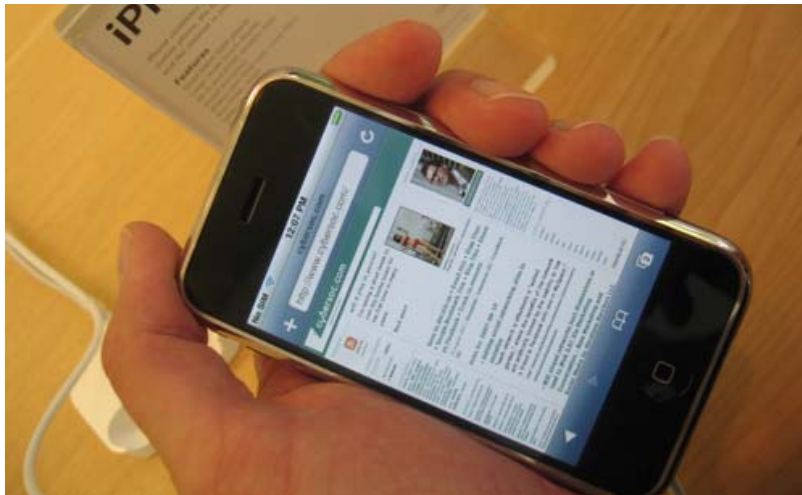


slide rule

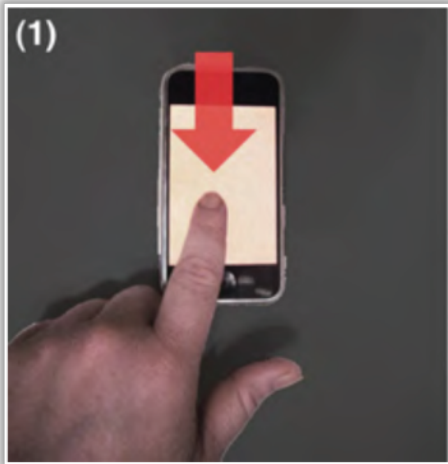




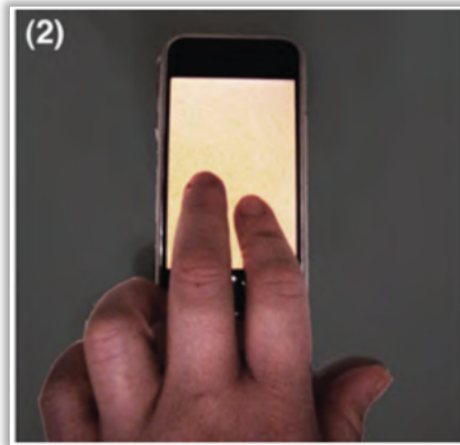
# everywhere...



# multitouch gestures



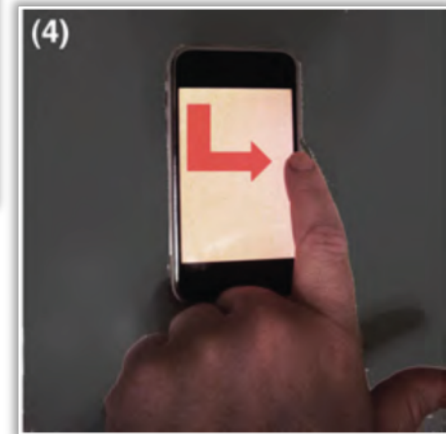
"finger reading"



2<sup>nd</sup>-finger taps  
anywhere



flick forward  
and backward

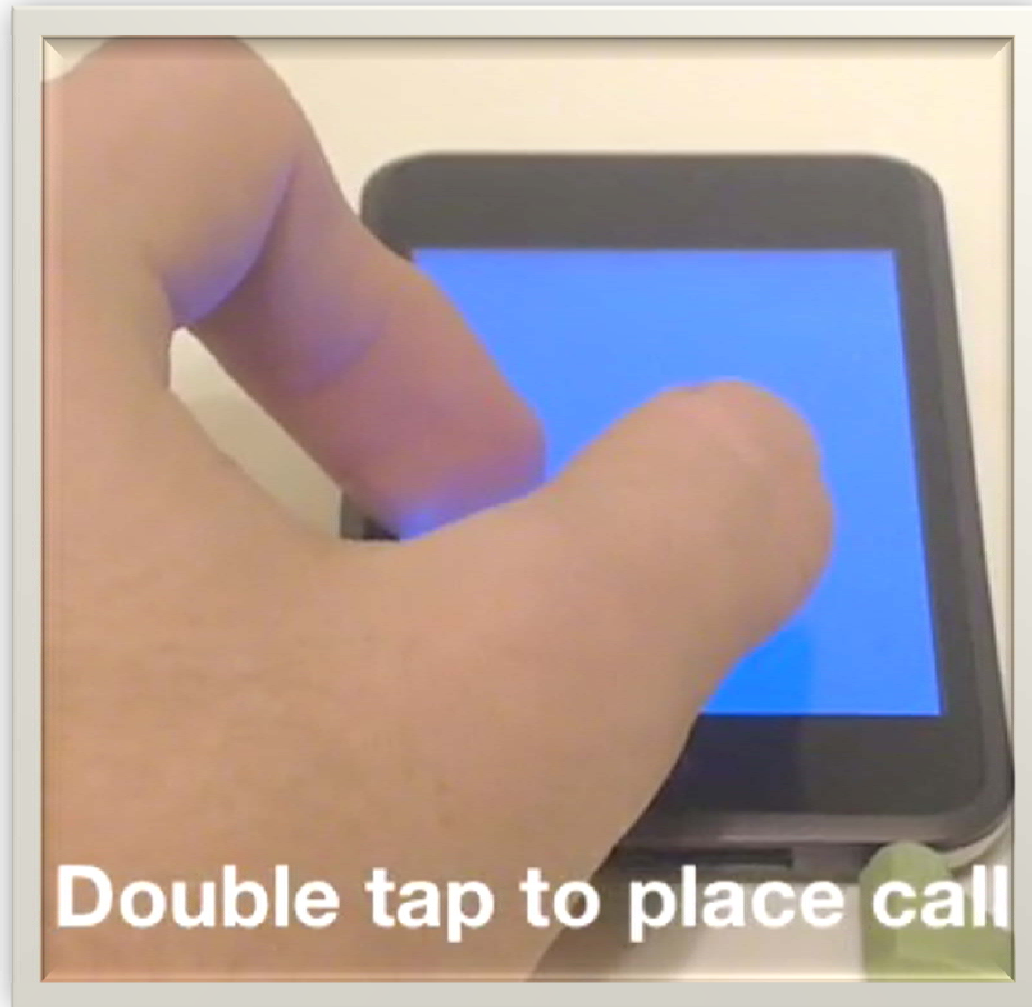


L-gesture for  
hierarchies





# video



# evaluation



10 blind computer users

phone book, mail, music player

compared Slide Rule to  
button-based PocketPC

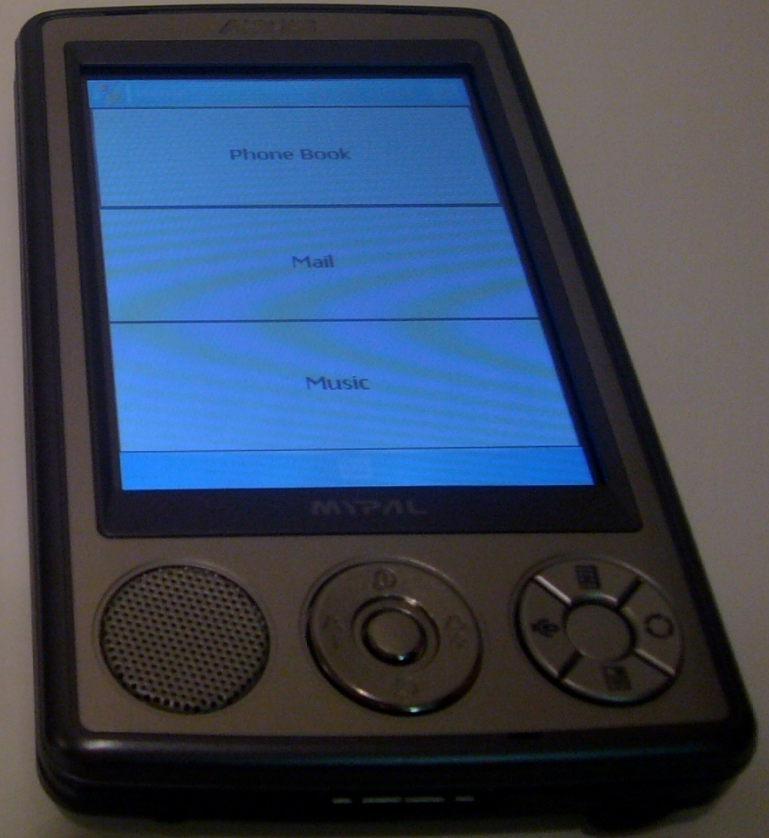




# devices

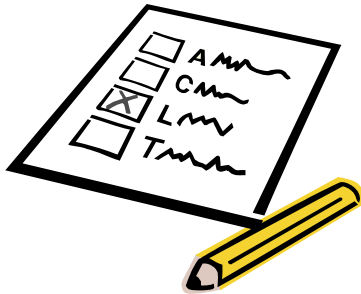


slide rule



pocket pc with  
screen reader

# results



7 out of 10 preferred slide rule  
despite 0 of 10 before testing



slide rule was faster



slide rule more error prone



# quote

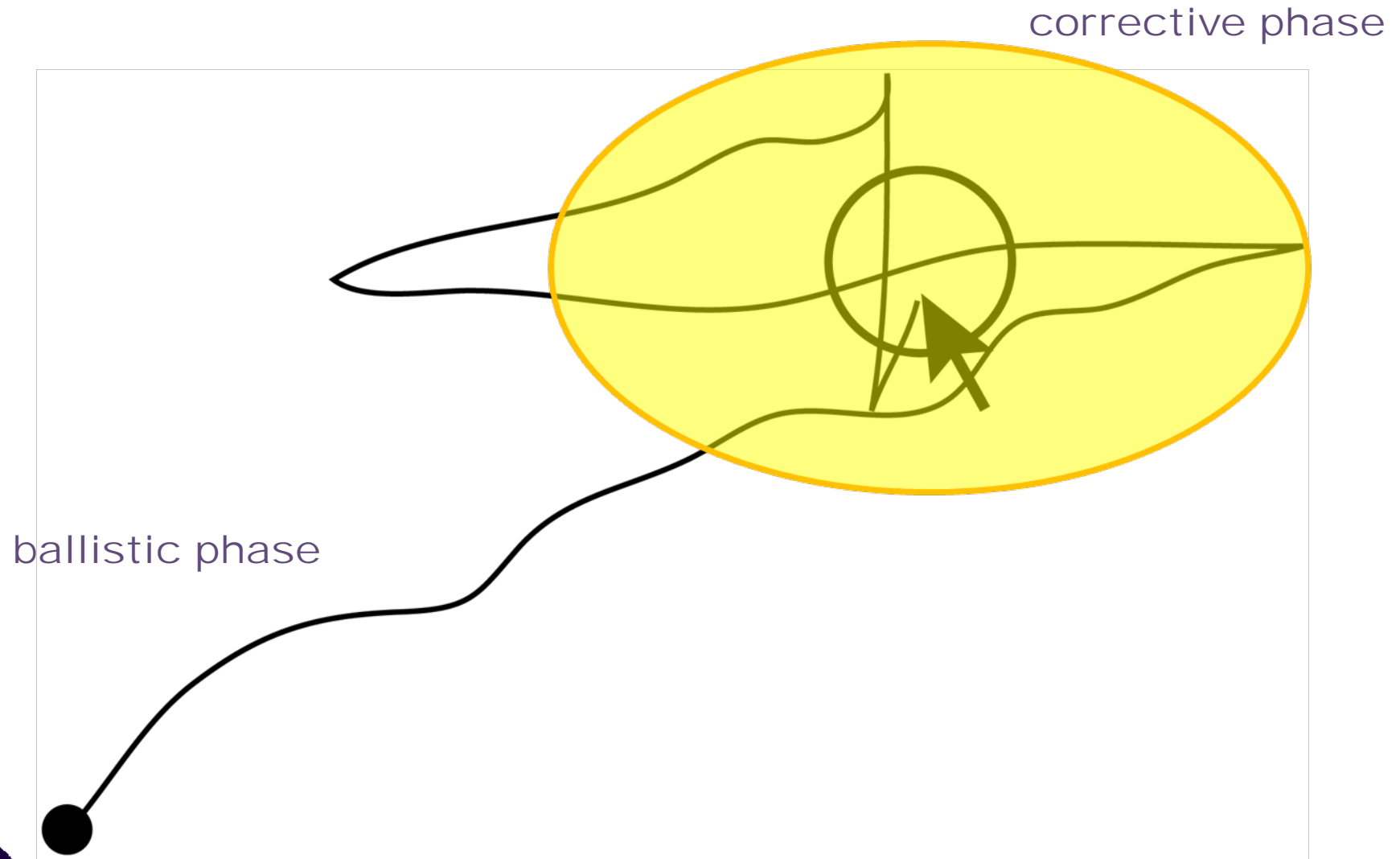
“i’ve never seen a touch screen that accessible before, and that was pretty cool.”



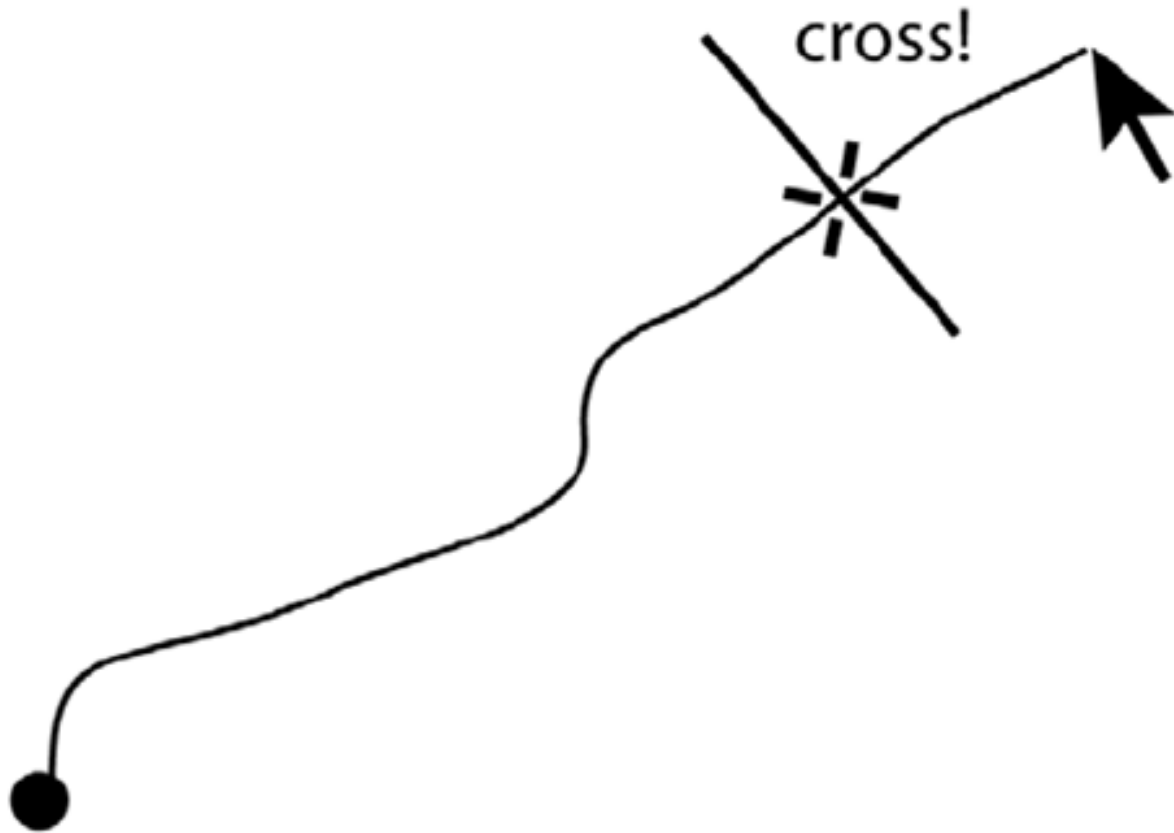
accessible goal  
crossing



# pointing problems



# goal crossing





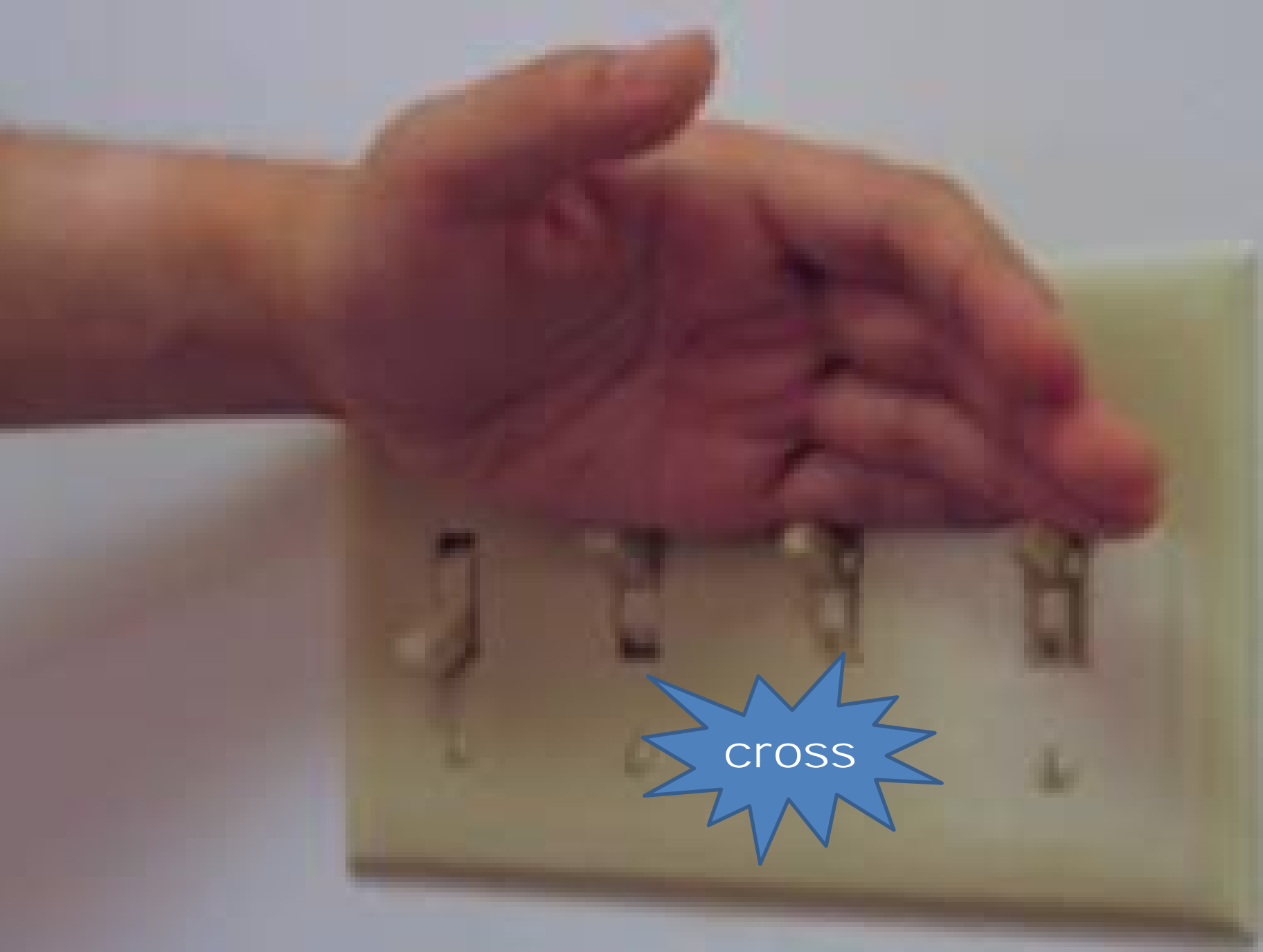
# button vs. switch





push





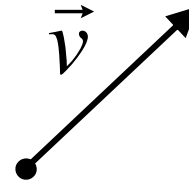
cross

# points *vs.* paths

$(x,y)$

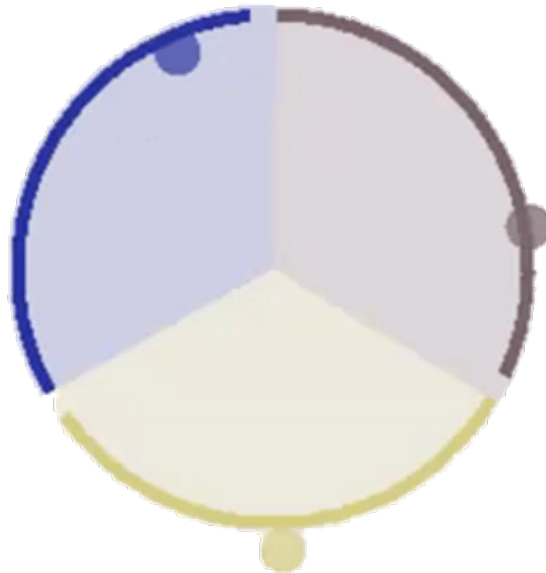


$\vec{v}$



# plough cursor (video)

locally changes pointing targets into crossing targets as they are moved over.

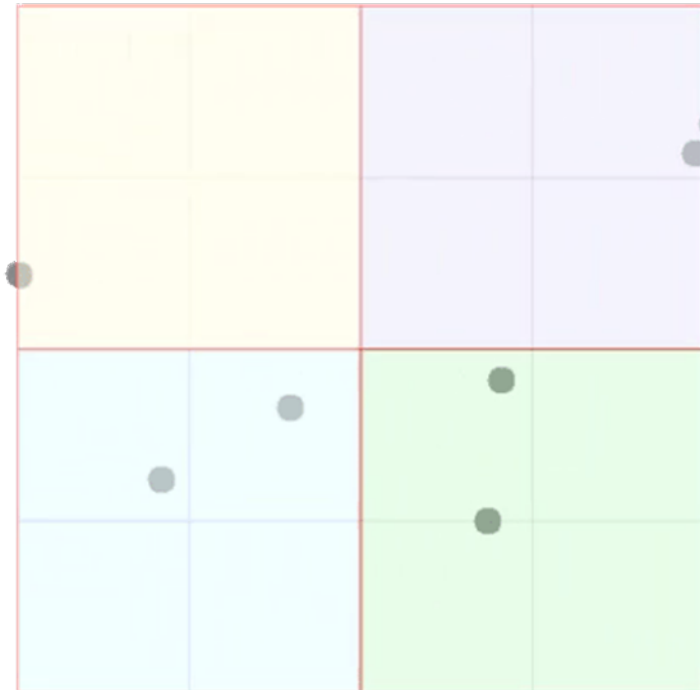


alex jansen  
informatics major  
NSF REU scholar



# edge pointing (video)

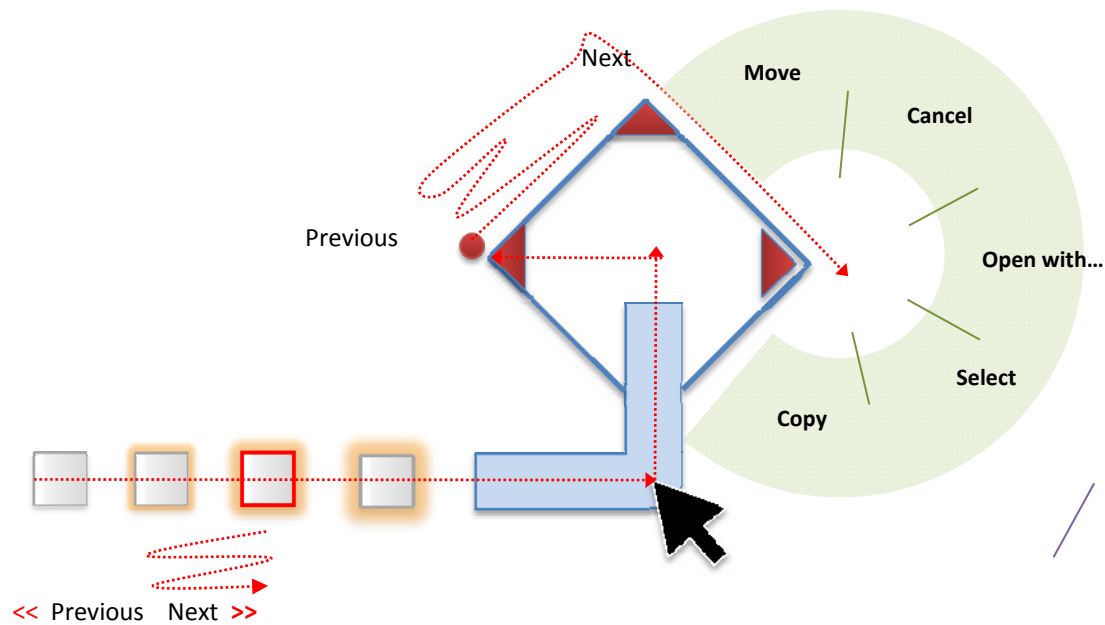
reduces need for corrective pointing. only requires ballistic motion.



peter kamb  
informatics major  
NSF REU scholar



# stay tuned...



# thank you

dr. jacob wobbrock

wobbrock@uw.edu

**AIM** *research  
group*  
accessibility • interaction • mobility

**dub** **design:  
use:  
build:**  
university of washington



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards Summary– August, 2009

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment:           Grant and Contract Awards Summary  
                              Report of Grant and Contract Awards of  
                              \$1,000,000 or More

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# **Grant and Contract Awards Summary**

**to**

**The Board of Regents**

**of the**

**University of Washington**

**for**

**August 2009**

**Office of Research**

**Office of Sponsored Programs**

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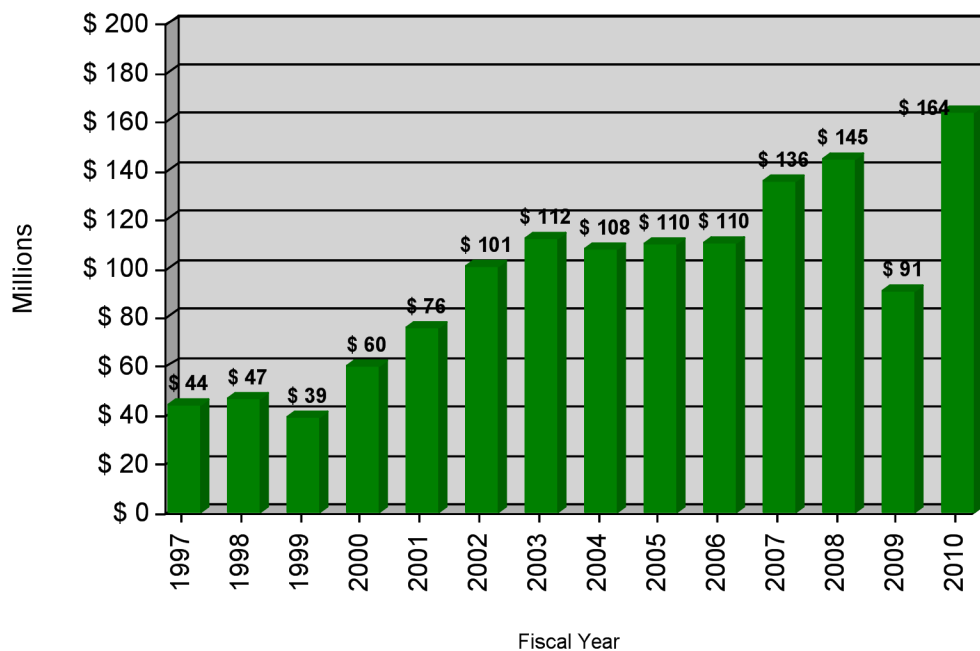


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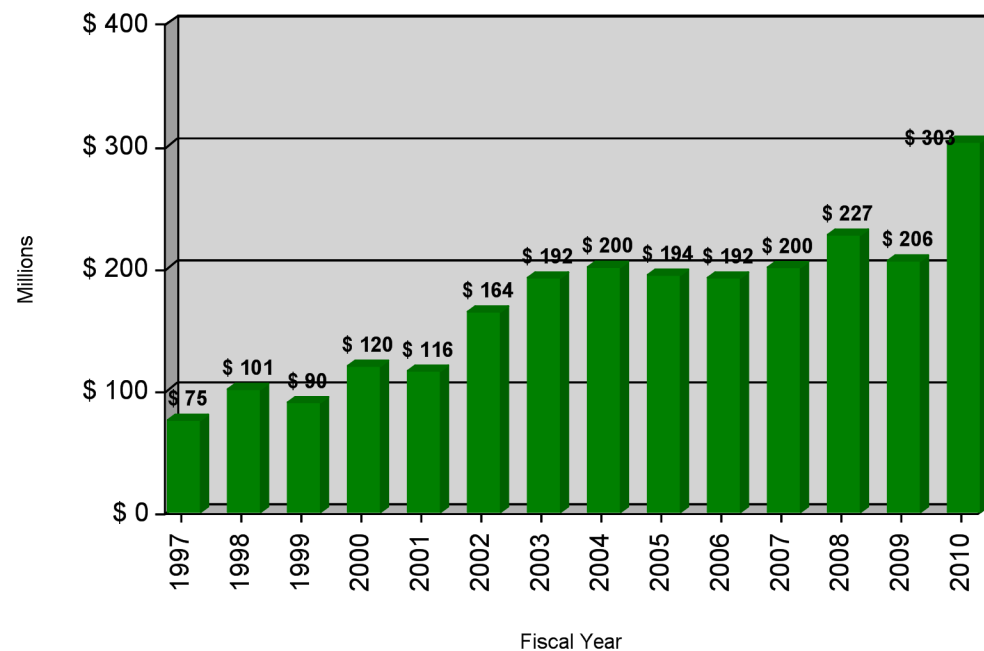
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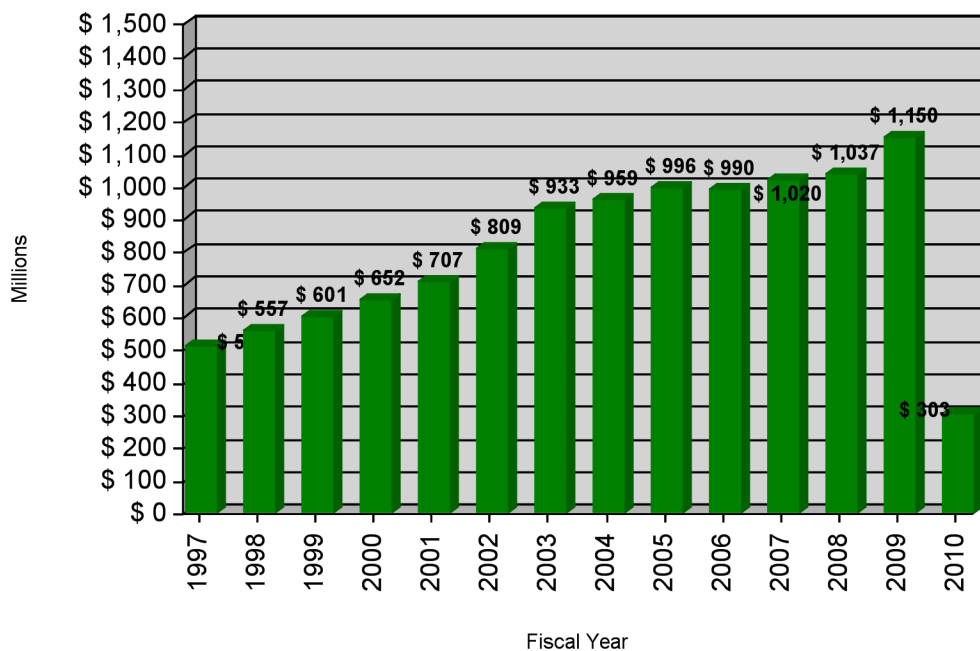
**August Only**  
Comparison of Grant & Contract Awards



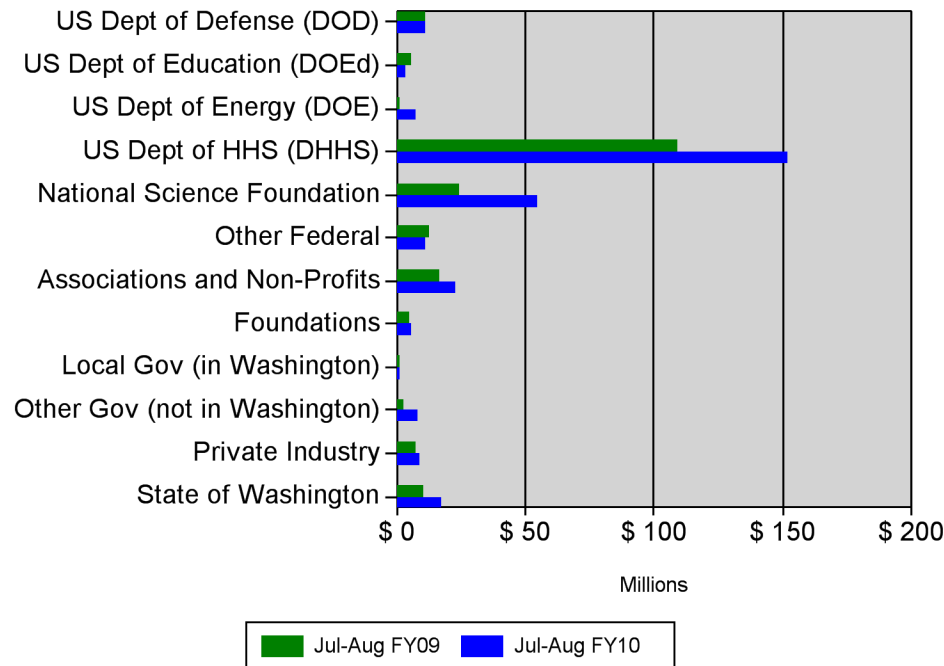
**Fiscal Year to Date**  
Comparison of Grant & Contract Awards



**Complete Fiscal Year**  
Comparison of Grant & Contract Awards



**Fiscal Year to Date**  
Two-Year Comparison of Grant and Contract Awards



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**Summary of Grant and Contract Awards****Fiscal Year 2009-2010**

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<b>Month</b>	<b>RESEARCH AND OTHER</b>		<b>TRAINING</b>		<b>Total Grants and Contracts</b>
	<b>Federal</b>	<b>Non-Federal</b>	<b>Federal</b>	<b>Non-Federal</b>	
July	\$ 92,953,080	\$ 29,204,080	\$ 15,030,890	\$ 1,904,177	\$ 139,092,200
August	\$ 125,375,900	\$ 30,935,220	\$ 5,900,316	\$ 1,531,602	\$ 163,743,100
<hr/>					
<b>FY10 to Date</b>	<b>\$218,328,999</b>	<b>\$60,139,308</b>	<b>\$20,931,208</b>	<b>\$3,435,779</b>	<b>\$302,835,293</b>
<hr/>					
<b>FY09 to Date</b>	<b>\$145,123,100</b>	<b>\$38,684,565</b>	<b>\$17,721,442</b>	<b>\$4,038,149</b>	<b>\$205,567,256</b>
<hr/>					
<b>Over (Under) Previous Year</b>	<b>\$73,205,899</b>	<b>\$21,454,742</b>	<b>\$3,209,766</b>	<b>(\$602,370)</b>	<b>\$97,268,037</b>

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*Assuming acceptance of all awards by the Board of Regents*

<b>Comparison of Grant and Contract Awards by Agency</b> <b>Fiscal Years 2008-2009 and 2009-2010</b>		
<b>Agency</b>	<b>Jul-Aug FY09</b>	<b>Jul-Aug FY10</b>
US Department of Defense (DOD)	\$ 11,090,024	\$ 11,201,968
US Department of Education (DOEd)	\$ 5,381,763	\$ 3,329,876
US Department of Energy (DOE)	\$ 252,139	\$ 7,278,164
US Department of Health and Human Services (DHHS)	\$ 108,964,292	\$ 151,626,806
National Science Foundation (NSF)	\$ 24,672,566	\$ 54,709,424
Other Federal	\$ 12,483,758	\$ 11,113,969
<b>Subtotal for Federal :</b>	<b>\$ 162,844,542</b>	<b>\$ 239,260,207</b>
Associations and Non-Profits	\$ 16,741,442	\$ 22,885,890
Foundations	\$ 5,298,230	\$ 5,918,561
Local Government (in Washington)	\$ 903,216	\$ 1,081,668
Other Government (not in Washington)	\$ 2,460,373	\$ 7,706,336
Private Industry	\$ 7,059,031	\$ 8,727,795
State of Washington	\$ 10,260,423	\$ 17,254,837
<b>Subtotal for Non-Federal :</b>	<b>\$ 42,722,714</b>	<b>\$ 63,575,087</b>
<b>Grand Total :</b>	<b>\$ 205,567,256</b>	<b>\$ 302,835,293</b>
<b>Amount of Increase (Decrease) :</b>		<b>\$ 97,268,037</b>
<b>Percent of Increase (Decrease) :</b>		<b>47.3 %</b>

*Assuming acceptance of all awards by the Board of Regents*

**Comparison of Grant and Contract Awards by School/College**

**Fiscal Years 2008-2009 and 2009-2010**

<b>School/College</b>		<b>Jul-Aug FY09</b>	<b>Jul-Aug FY10</b>
<b>Upper Campus</b>			
	Architecture and Urban Planning	\$ 227,321	\$ 11,500
	Arts and Sciences	\$ 19,951,203	\$ 32,080,210
	College of the Environment		\$ 6,574,001
	Education	\$ 1,865,502	\$ 979,254
	Educational Outreach	\$ 39,001	
	Engineering	\$ 19,439,435	\$ 29,451,055
	Evans School of Public Affairs	\$ 383,875	\$ 170,979
	Executive Vice President	\$ 621,238	
	Forest Resources	\$ 1,929,909	\$ 779,061
	Foster School of Business	\$ 95,000	\$ 923,084
	Graduate School	\$ 674,303	\$ 978,473
	Information School	\$ 2,430,495	\$ 257,521
	Law		\$ 209,134
	Ocean and Fishery Sciences	\$ 12,624,287	\$ 15,630,539
	Office of Research	\$ 4,934,579	\$ 9,667,576
	Social Work	\$ 4,111,342	\$ 8,639,357
	VP Minority Affairs	\$ 3,390,602	\$ 866,772
	VP Student Affairs		\$ 280,137
	<b>Subtotal :</b>	<b>\$ 72,718,092</b>	<b>\$ 107,498,652</b>
<b>Health Sciences</b>			
	Dentistry	\$ 2,471,814	\$ 2,838,359
	Medicine	\$ 101,203,240	\$ 155,768,283
	Nursing	\$ 5,041,423	\$ 7,716,759
	Pharmacy	\$ 1,368,679	\$ 1,967,356
	Public Health	\$ 8,744,643	\$ 19,940,059
	<b>Subtotal :</b>	<b>\$ 118,829,798</b>	<b>\$ 188,230,816</b>
<b>Special Programs</b>			
	Alcohol and Drug Abuse Institute	\$ 145,630	\$ 1,293,539
	CHDD Administration	\$ 904,817	\$ 3,898,105
	Regional Primate Center	\$ 12,585,373	\$ 971,501
	<b>Subtotal :</b>	<b>\$ 13,635,820</b>	<b>\$ 6,163,145</b>
<b>Other UW Campuses</b>			
	Bothell	\$ 311,818	\$ 864,716
	Tacoma	\$ 71,728	\$ 77,964
	<b>Subtotal :</b>	<b>\$ 383,546</b>	<b>\$ 942,680</b>
	<b>Grand Total :</b>	<b>\$ 205,567,256</b>	<b>\$ 302,835,293</b>



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**Summary of Grant Awards****Fiscal Year 2009-2010***Excluding private awards from Foundations, Industry, Associations and Others*

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<b>Month</b>	<b>RESEARCH AND OTHER</b>		<b>TRAINING</b>		<b>Total Grants</b>
	<b>Federal</b>	<b>Non-Federal</b>	<b>Federal</b>	<b>Non-Federal</b>	
July	\$ 91,428,820	\$ 4,713,717	\$ 15,030,890	\$ 955,270	\$ 112,128,700
August	\$ 119,211,600	\$ 10,620,200	\$ 5,900,316	\$ 998,571	\$ 136,730,700
<b>Year to Date</b>	<b>\$ 210,640,400</b>	<b>\$ 15,333,920</b>	<b>\$ 20,931,210</b>	<b>\$ 1,953,841</b>	<b>\$ 248,859,400</b>

*Assuming acceptance of all awards by the Board of Regents*

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**Summary of Grant Awards****Fiscal Year 2009-2010***Private awards from Foundations, Industry, Associations and Others*

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<b>Month</b>	<b>RESEARCH AND OTHER</b>	<b>TRAINING</b>	<b>Total Grants</b>
July	\$ 12,916,300	\$ 64,396	\$ 12,980,690
August	\$ 13,357,200	\$ 304,231	\$ 13,661,430
<b>Year to Date</b>	<b>\$ 26,273,500</b>	<b>\$ 368,627</b>	<b>\$ 26,642,130</b>

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*Assuming acceptance of all awards by the Board of Regents*



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**Summary of Contract Awards****Fiscal Year 2009-2010**

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<b>Month</b>	<b>RESEARCH AND OTHER</b>		<b>TRAINING</b>	<b>Total Contracts</b>
	<b>Federal</b>	<b>Non-Federal</b>	<b>Non-Federal</b>	
July	\$ 1,524,264	\$ 11,574,070	\$ 884,511	\$ 13,982,840
August	\$ 6,164,344	\$ 6,957,825	\$ 228,800	\$ 13,350,970
<b>Year to Date</b>	<b>\$ 7,688,608</b>	<b>\$ 18,531,890</b>	<b>\$ 1,113,311</b>	<b>\$ 27,333,810</b>

*Assuming acceptance of all awards by the Board of Regents*

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**Report of Grant and Contract Awards  
of \$1,000,000 or More**

**August 2009**

**Requiring action of  
The Board of Regents  
of the  
University of Washington**

**Office of Research  
Office of Sponsored Programs**

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# Detail of Public Grant Awards

## Federal

### US Department of Defense (DOD)

#### DARPA Defense Sciences Office

To: David Baker, Professor \$ 4,749,643  
Department of Biochemistry

For: New Technology for Inside-Out Design of Novel Enzyme Catalysts

Eff: 8/14/2009 Classified: No

**Total for DARPA Defense Sciences Office: \$ 4,749,643**

#### US Department of Defense (DOD)

To: Denise D Walker, Research Assistant Professor \$ 3,307,540  
School of Social Work

For: Motivating Treatment Seeking and Behavior Change by Untreated  
Military Personnel Abusing Alcohol or Drugs

Eff: 9/1/2009 Classified: No

**Total for US Department of Defense (DOD): \$ 3,307,540**

**Total for US Department of Defense (DOD): \$ 8,057,183**

### US Department of Energy (DOE)

#### US Department of Energy (DOE)

To: R. G. Robertson, Professor \$ 1,610,500  
Department of Physics

For: Experimental Nuclear Physics

Eff: 12/1/2008 Classified: No

To: David B. Kaplan, Director \$ 2,600,000  
Institute for Nuclear Theory

For: National Institute for Nuclear Theory

Eff: 3/1/2009 Classified: No

**Total for US Department of Energy (DOE): \$ 4,210,500**

**Total for US Department of Energy (DOE): \$ 4,210,500**

### US Department of Health and Human Services (DHHS)

#### Centers for Disease Control and Prevention (CDC)

To: Grace C. John Stewart, Assoc Professor \$ 3,547,982  
Department of Medicine

For: University of Washington/Coptic Hospital Collaborative HIV-1 Care

Eff: 4/1/2009 Classified: No

**Total for Centers for Disease Control and Prevention (CDC): \$ 3,547,982**

#### National Institutes of Health (NIH)

To: Thomas J Montine, Professor \$ 1,650,167  
Department of Pathology

For: Udall Parkinson's Disease Center of Excellence (P50)

Eff: 8/1/2009 Classified: No

To: Thomas J Montine, Professor \$ 1,277,702  
Department of Pathology

For: White matter damage in age-related cognitive decline

Eff: 8/15/2009 Classified: No

To: Robert Vessella, Professor \$ 2,210,072

## Detail of Public Grant Awards

### Federal

#### US Department of Health and Human Services (DHHS)

##### National Institutes of Health (NIH)

Department of Urology		
For:	Mechanisms and Markers of Prostate Cancer Metastases	
Eff:	8/26/2009	Classified: No
To:	Willie Swanson, Associate Professor Department of Genome Sciences	\$ 1,025,207
For:	Interdisciplinary Training in Genome Sciences	
Eff:	9/1/2009	Classified: No
To:	Trisha Nell Davis, Professor Department of Biochemistry	\$ 2,007,027
For:	Comprehensive Biology: Exploiting the Yeast Genome	
Eff:	9/1/2009	Classified: No

##### *National Institute on Drug Abuse (NIDA)*

To:	Dennis Donovan, Director Alcohol and Drug Abuse Institute	\$ 1,248,539
For:	Clinical Trials Network: Pacific Northwest Node	
Eff:	9/1/2009	Classified: No
To:	Karl Hill, Research Associate Professor School of Social Work	\$ 1,381,643
For:	Gene-Environment Interplay in the Development of Drug Abuse and Comorbid Problems	
Eff:	8/15/2009	Classified: No

<i>Total for National Institute on Drug Abuse (NIDA):</i>	<i>\$ 2,630,182</i>
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<b>Total for National Institutes of Health (NIH):</b>	<b>\$ 10,800,357</b>
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<b>Total for US Department of Health and Human Services (DHHS):</b>	<b>\$ 14,348,339</b>
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#### National Science Foundation (NSF)

##### National Science Foundation (NSF)

To:	Karen Goldberg, Professor Department of Chemistry	\$ 3,000,000
For:	Center for Enabling New Technologies Through Catalysis Year 3	
Eff:	8/1/2007	Classified: No
To:	Barbara M Hickey, Professor School of Oceanography	\$ 1,000,000
For:	PNWTOX-The Columbia River plume and HABs in the Pacific Northwest: bioreactor, barrier or conduit?	
Eff:	9/1/2009	Classified: No
To:	Eric A. D'Asaro, Apl-principal Oceanographer Applied Physics Laboratory	\$ 1,499,988
For:	Wave Impacts in Upper Ocean Mixing	
Eff:	9/1/2009	Classified: No
To:	James H Morison, Apl-principal Oceanographer Applied Physics Laboratory	\$ 1,050,346
For:	Collaborative Research: Sustained observations of the North Pole environment to characterize ongoing Arctic change	
Eff:	9/1/2009	Classified: No
To:	Ignatius G Rigor, Apl-mathematician 4	\$ 1,000,000

## Detail of Public Grant Awards

### Federal

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#### National Science Foundation (NSF)

##### National Science Foundation (NSF)

Applied Physics Laboratory

For: Coordination, Data Management and Enhancement of the  
International Arctic Buoy Programme

Eff: 8/15/2009

Classified: No

To: Mehmet Sarikaya, Professor

Materials Science and Engineering

\$ 1,080,000

For: Genetically Engineered Materials Science & Engineering Center

Eff: 10/1/2005

Classified: No

**Total for National Science Foundation (NSF):**

**\$ 8,630,334**

**Total for National Science Foundation (NSF):**

**\$ 8,630,334**

**Total for Federal:**

**\$ 35,246,356**

### State of Washington

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#### Washington State Life Sciences Discovery Fund Authority (LSDFA)

To: Patrick Stayton, Professor  
Bioengineering

\$ 7,163,794

For: Center for Intracellular Delivery of Biologics

Eff: 8/24/2009

Classified: No

**Total for Washington State Life Sciences Discovery Fund Authority  
(LSDFA):**

**\$ 7,163,794**

**Total for State of Washington:**

**\$ 7,163,794**

**Total Public Grants:**

**\$ 42,410,150**

## Detail of Private Grant Awards

### Associations and Non-Profits

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#### **Fred Hutchinson Cancer Research Center (FHCRC)**

To: Janine Maenza, Clinical Assistant Professor-salaried \$ 1,979,786  
Department of Medicine

For: HVTN Core Travel Budget 2009-2010

Eff: 6/1/2009

Classified: No

**Total for Fred Hutchinson Cancer Research Center (FHCRC): \$ 1,979,786**

**Total for Associations and Non-Profits: \$ 1,979,786**

**Total Private Grants: \$ 1,979,786**

## Detail of Contract Awards

### Federal

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#### US Department of Health and Human Services (DHHS)

##### National Institutes of Health (NIH)

To: Jeffrey L. Probstfield, Professor \$ 3,122,344  
Department of Medicine

For: ACCORD-Memory In Diabetics

Eff: 9/30/1999

Classified: No

**Total for National Institutes of Health (NIH): \$ 3,122,344**

**Total for US Department of Health and Human Services (DHHS): \$ 3,122,344**

**Total for Federal: \$ 3,122,344**

**Total Contracts: \$ 3,122,344**

**Grand Total for all Awards \$ 47,512,280**

**VII. STANDING COMMITTEES****B. Finance, Audit and Facilities Committee**Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY –  
CAPITAL PROJECT BUDGETS

1. UWMC Fire Alarm Replacement, Project No. 201412  
Action Reported: Budget Adjustment

On July 6, 2007, an agreement for engineering services was awarded for the UWMC Fire Alarm Replacement project to Sparling under its master agreement for engineering services. The budget was established at \$1,611,841. The budget has been increased to \$3,940,000.

The project designs and replaces the existing fire alarm system consisting of six loops currently protecting the entire University of Washington Medical Center (except the Surgery Pavilion) and Wings AA, BB, and RR of the Health Sciences Center. In phases, as funding is made available, the project will install a fully addressable fire alarm system that is fully integrated with existing addressable fire alarm system components and existing building infrastructure (HVAC, elevators, etc.) systems. Phase 1, which has been completed, consisted of the complete design of the entire system replacement and the replacement of two of the loops. The budget has been increased to proceed with phase 2, which will replace four additional loops. Phase 3, which comprises work that must be performed after all of the new equipment is installed, is being planned and is not included in the increased budget.

Construction of phase 2 is anticipated to start in October 2009 and be complete in June 2010.

The project budget is established at \$3,940,000. Funding of \$2,747,500 is provided by the University of Washington Medical Center, and the remaining \$1,192,500 is provided by Capital Safety through Environmental Health and Safety.



## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 2)

Budget Summary:	Original Approved Budget	Current Approved Budget and Forecast Cost At Completion
Total Consultant Services	\$468,836	\$455,263
Total Construction Cost*	\$866,926	\$2,867,352
Other Costs	\$140,106	\$292,237
Project Administration	\$135,973	\$325,148
Total Project Budget	\$1,611,841	\$3,940,000

\*Includes construction contract amount, contingencies and state sales tax.

#### 2. Institute for Learning and Brain Sciences - Child Brain Imaging Center, Project No. 202358 Action Reported: Award of Construction Contract

On August 28, 2009, a construction contract was awarded to Regency NW in the amount of \$468,500 for the Child Brain Imaging Center project located at the Fisheries Center, Project No. 202358. Nine bids were received for this project; the highest bid was \$544,000. The budgeted construction cost was \$589,000.

Regency NW is a general contractor that has completed numerous projects for the University of Washington, including the \$1.3 million Harborview Medical Center MRI Installation project in 2008.

The Institute for Learning and Brain Sciences (I-LABS), a unit of College of Arts and Science is remodeling a portion of its space located on the second floor of the Fisheries Center to house a new brain imaging (MEG) equipment. When completed, this will be the first brain imaging facility dedicated to the study of child brain development in the nation.

The project will renovate 3,300 sf of existing labs and waiting areas to house the Owner-furnished brain imaging equipment and associated vendor-provided shielded room. The renovation provides for a preparation room, control room, changing and toilet rooms, analysis room, and equipment storage rooms.

The construction activities will begin October, 2009 with completion anticipated February 2010. Occupancy is expected in May 2010 after installation of the brain imaging equipment, start up, and testing.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 3)

Funding of \$1,200,000 is provided by the College of Arts and Sciences, CASPO, and private donors.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$254,884	\$254,884
Total Construction Cost*	\$774,653	\$748,161
Other Costs	\$66,454	\$67,506
Project Administration	\$104,009	\$104,009
Total Project Budget	\$1,200,000	\$1,174,560

\* Includes construction contract amount, contingencies and state sales tax.

#### 3. University of Washington Medical Center Satellite Radiology Department, Project No. 202783 Action Reported: Budget Adjustment

On February 25, 2009, an architectural agreement was awarded to BCRA Inc., for the University of Washington Medical Center (UWMC) Satellite Radiology project. The budget was established at \$1,552,700. The budget has been increased to \$1,940,000.

The University of Washington Medical Center is expanding the Radiology Services at a location convenient to the Emergency Department. The project consists of 2,856 gross square feet of new procedure rooms including: Radiology Room, Ultra Sound and general X-ray Rooms, and new CT Room. The project will also include ancillary spaces such as Dressing Room, Control Room, Staff Workroom, and Toilet Room. The project is located at the NE240 SCOR Suite. After completion of the predesign, the UWMC expanded the project area by capturing the adjacent Employee Health exam room and circulation. This change necessitated the project to be implemented in two phases to minimize impact on the ongoing operations. The first phase of the project consists of reconfiguration of the Employee Health suite to provide an additional exam room, followed by the second phase involving renovation of NE240 for Satellite Radiology suite.

The first phase of construction commenced September 2009 with the second phase starting December 2009, with completion forecasted for June 2010. The first phase is being completed using the Job Order Contractor.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 4)

Funding for the project is available from the UWMC capital funds.

Budget Summary:	Original Approved Budget	Current Approved Budget and Forecast Cost At Completion
Total Consultant Services	\$239,258	\$240,815
Total Construction Cost*	\$1,191,885	\$1,523,693
Other Costs	\$18,397	\$24,951
Project Administration	\$103,160	\$150,541
Total Project Budget	\$1,552,700	\$1,940,000

\* Includes construction contract amount, contingencies and state sales tax.

#### 4. University of Washington Medical Center, 3NN and 3NE Otolaryngology Eye Center, Project No. 202995 Action Reported: Adopt Budget

The UWMC is consolidating the Otolaryngology and Eye Clinic located on the 3<sup>rd</sup> floor to improve patient care delivery services and optimize efficiency. The current Eye Center occupies approximately 6,600 square feet. The Eye Center relocated their operations on July 1, 2009 to Harborview Eye Institute. Otolaryngology is expanding into the space vacated by the Eye Center. The project consists of interior finishes upgrade, consolidation of patient waiting areas, addition of new hearing booths, and creation of new eye exam rooms. This project will be phased to maintain current operations. Phase one of five, which consists primarily of interior finishes upgrade, was completed in July 2009, with a budget approval of \$450,000. Upon completion of the preliminary design in July 2009, and upon final decision of the project scope, the project value was determined to be \$1,400,000. The architect selection was reported in July, and the contract was issued in June.

Construction is expected to begin in November 2009 lasting through August, 2010.

The project budget is established at \$1,400,000. Funding of \$1,400,000 is provided from the University of Washington Medical Center.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 5)

Budget Summary	Current Approved Budget	Forecast Cost At Completion
Total Consultant Service	\$209,948	\$209,948
Total Construction Cost*	\$1,064,331	\$1,064,331
Other Costs	\$14,512	\$14,512
Project Administration	\$111,209	\$111,209
Total Project Budget	\$1,400,000	\$1,400,000

\* Includes construction contract amount, contingencies and state sales tax.

#### REPORT OF ACTIONS TAKEN UNDER GENERAL DELEGATED AUTHORITY – ACQUISITION OF GOODS AND SERVICES

##### 1. University Childcare Centers Action Reported: Award of Contract

Under delegated authority, the Director of Purchasing Services, or his designee, has executed a multi-year contract with Haggard Nelson Childcare Resources to manage the University's Childcare Centers (UWCC).

#### BACKGROUND:

The University maintains three onsite Childcare programs at five facilities on the UW Seattle campus and family housing communities (West Campus, Radford Court, and Laurel Village) for the benefit of students and faculty/staff. These programs are administered by UW Work/Life, a division of the UW Human Resources Department. The previous contractual relationship with Haggard Nelson Childcare Resources, in place since 1993, expired on August 31, 2009 requiring the UW to re-solicit the marketplace to implement a new contract.

A request for proposals was issued on April 3, 2009. Five responses were received on the due date of May 4, 2009. A review committee made up of the Assistant Director for Benefits and Work/Life, representatives of Human Resources, Purchasing, Housing and Food Services, and parents representing each of the three sites, reviewed the proposals, interviewed the top three firms, and conducted site and reference checks. The recommendation of the committee was to execute a contract with Haggard Nelson Childcare Resources. This

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Actions Taken Under Delegated Authority (continued p. 6)

recommendation was reviewed and approved by the UW Vice President, Human Resources.

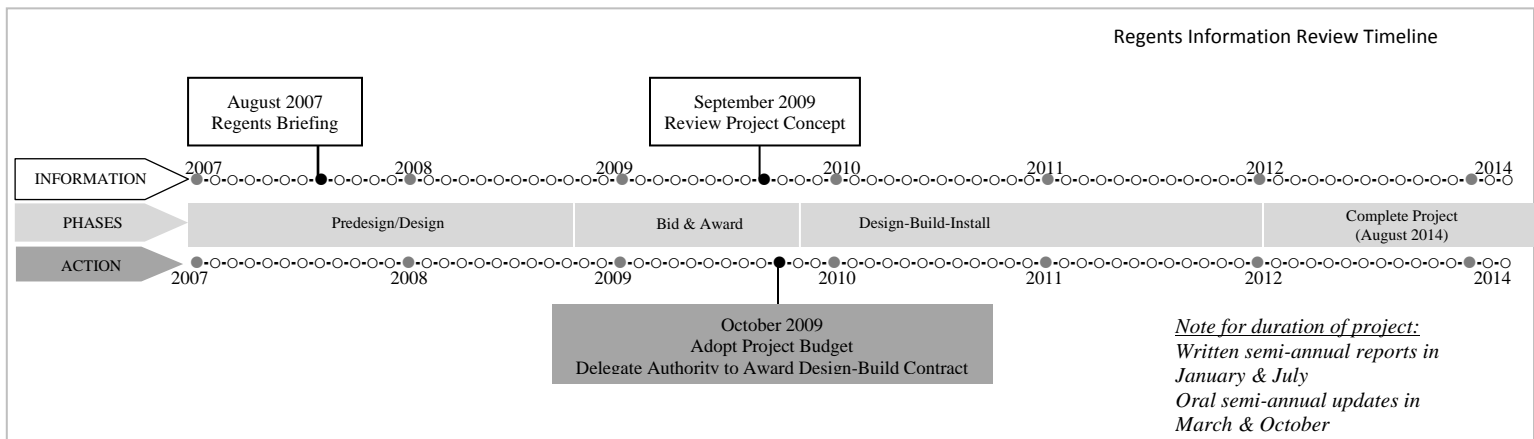
The initial term of the contract will be for five years, with options for extend for two additional five year periods. The initial term of the contract commenced on September 1, 2009.

Except for maintenance of the sites, there is no direct cost to the University. The parents pay tuition/fees directly to the contractor. Estimated revenue to the contractor, during the first term, is \$216,666/month, assuming full capacity.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Ocean Observatories Initiative Regional Scale Nodes Primary Infrastructure – Adopt Project Budget and Delegate Authority to Award Design-Build Contract



#### RECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

1. the project budget be established at \$165.6 million and
2. delegation of authority to the President or his designee to award the Design-Build contract to the selected firm, subject to scope, budget and funding remaining within the established budget.

#### BACKGROUND:

For over ten years, Dr. John Delaney of the University's School of Oceanography has advocated construction of a cabled ocean observatory in the northeast Pacific Ocean, which could be used to conduct transformational, multidisciplinary ocean science. Funded by the National Science Foundation (NSF) and under the direction of the Consortium for Ocean Leadership (OL), Dr. Delaney's vision will become reality as the Regional Scale Nodes (RSN) project, part of a broader Ocean Observatories Initiative (OOI). In March 2007, the University of Washington was named by OL as the Implementing Organization (IO) for the RSN project. As the RSN IO, the University will develop, design and construct the RSN primary infrastructure.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Ocean Observatories Initiative Regional Scale Nodes Primary Infrastructure – Adopt Project Budget and Delegate Authority to Award Design-Build Contract (continued p. 2)

NSF will fund the planned facility through its Major Research Equipment and Facilities Construction (MREFC) account. The OOI is an outgrowth of scientific planning efforts by the national and international ocean research communities over the past two decades and is motivated in part by rapidly expanding development of computational, robotic, communications, and sensor capabilities. The OOI program is managed through the OOI Program Office housed within OL in Washington, D.C. OL is a not-for-profit corporation of member institutions, organizations, and governmental entities involved in oceanographic sciences or related fields. OL will implement the OOI by sub-contracting to the IOs, as shown at Attachment 1. Together, the IOs will develop, construct, and operate the OOI. There is one IO for the coastal and global nodes, another for the regional nodes (UW), and one for the cyberinfrastructure that connects the nodes together into an integrated observatory. A fourth IO for building related education and public engagement infrastructure will be identified through a competitive procurement process after project initiation.

#### PROJECT SCOPE

The RSN will instrument two areas of the Juan de Fuca tectonic plate in the Northeast Pacific Ocean. The Canadian government's NEPTUNE (Northeast Pacific Time-series Undersea Networked Experiments) array is currently being installed on the northern third of the same plate. Together these two systems will monitor the Juan de Fuca plate to allow the science community to conduct experiments. Permanent electro-optical seafloor cables will connect seafloor nodes at two locations and will provide power and high bandwidth for sensors, instruments, and underwater vehicles. This high power and bandwidth capability will allow experimental access from below, on the seafloor, within the water column, and across the air-sea interface. The major component of the construction efforts will be the RSN Primary Infrastructure contract. The Primary Infrastructure consists of the cable, power feed, communications, and seafloor distribution nodes.

#### CONTRACTING STRATEGY

As an integrated ocean network it was important to get a "turnkey" solution from a single provider encompassing transmission of both electrical power and communications bandwidth, particularly with a system design life of 30 years. Based on this key factor, the decision was made to use the Alternative Public Works Design-Build contracting methodology. Following appropriate state

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Ocean Observatories Initiative Regional Scale Nodes Primary Infrastructure – Adopt Project Budget and Delegate Authority to Award Design-Build Contract (continued p. 3)

guidelines, a Request for Qualifications was issued and five qualified bidders proceeded to the next stage of the selection process. As a result of the selection process, the University's RSN project team has entered into negotiations with the firm of L-3 Communications MariPro, Inc. as the potential supplier. L-3 Communications MariPro, Inc. is a subsidiary of L-3 Communications Corporation, a Fortune 500 company with a diverse product portfolio used across aerospace and defense platforms in support of the Department of Defense, Department of Homeland Security and the intelligence community. L-3 Communications MariPro has specific expertise in complex cable sensor systems design and marine installations worldwide, including involvement in the NEPTUNE Canada project mentioned above.

Contract negotiations with L-3 Communications MariPro are ongoing. The University's contract negotiating team has included representatives from the Attorney General's Office, the Capital Projects Office, the Tax Office, the Risk Management Office, the Applied Physics Laboratory and the RSN Project Office. It is expected that the negotiations will be successfully concluded in the very near future. Subject delegated authority from the BOR and the final negotiated price being within the project budget, the project team expects to award the RSN Primary Infrastructure contract in October 2009.

#### PROJECT SCHEDULE:

Mar 2007	UW selected as Regional Implementing Organization for OOI
May 2008	UW commenced OOI RSN Primary Infrastructure procurement process
Oct 2009	UW signs OOI RSN construction sub-contract with OL
Oct 2009	RSN Primary Infrastructure Design-Build Contract award
Sep 2011	Commence manufacturing
Nov 2012	Commence marine installation
Jun 2013	Primary Infrastructure construction completion
Aug 2014	Overall project completion

#### PROJECT BUDGET & FUNDING:

The total project budget for the RSN project is \$165.6M, as shown in the table below. As approved by NSF, the University will receive direct funding of \$127.3M to cover the RSN budgeted costs. OL will retain the contingency funds of \$38.3M, earmarked to the RSN project, for release as necessary.



## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

Ocean Observatories Initiative Regional Scale Nodes Primary Infrastructure –  
Adopt Project Budget and Delegate Authority to Award Design-Build Contract  
(continued p. 4)

<b>Regional Scale Nodes Budget/Funding Breakdown</b>			
Category	Cost	Contingency	Total
1. Project Management	\$13.0M	\$0.7M	\$13.7M
2. System Engineering	\$3.8M	\$0.2M	\$4.0M
3. Sub-System Development	\$16.8M	\$3.8M	\$20.6M
4. Implementation	\$93.7M	\$33.6M	\$127.3M
* Primary Infrastructure Contract	\$56M	\$20M	\$76M
<b>TOTAL</b>	<b>\$127.3M</b>	<b>\$38.3M</b>	<b>\$165.6M</b>

\* Cost included as part of 4. Implementation

Within the Implementation category of the above table, the Primary Infrastructure contract represents a total of \$82M of the combined cost and contingency budget. Current negotiations with the proposed contractor, L-3 Communications MariPro, have the contract valued at approximately \$76M.

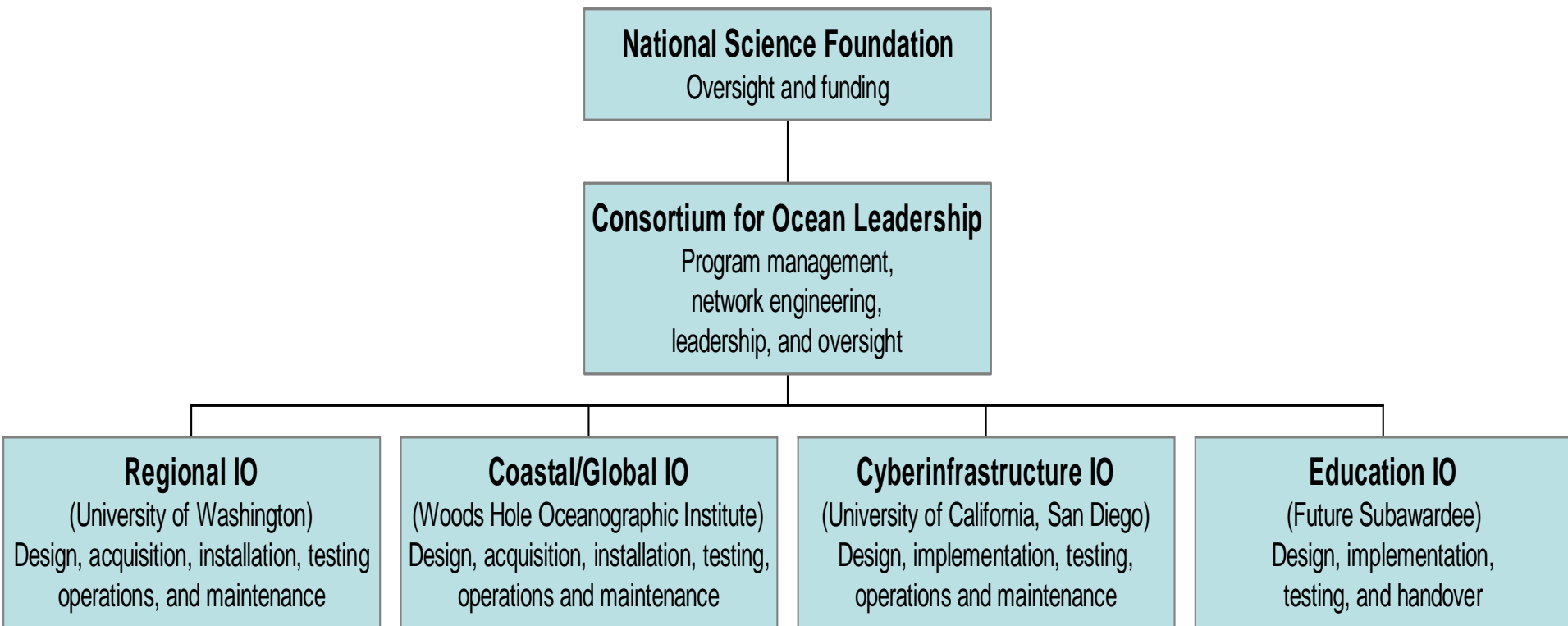
University of Washington will not execute any contract or other financial obligations, which exceed the baseline budget of \$127.3M, without the written authorization of Ocean Leadership and National Science Foundation.

### PROJECT RISKS:

Risk assessment and mitigation has been a significant area of focus in the development of the RSN program. The Primary Infrastructure contract is a fixed price contract, with the exception of any cable armor protection up-scope required as a result of the cable route survey and any weather delays that exceed the contracted working capabilities of the specific ships. Risk associated with armor protection will be resolved within the first year of the program as a result of the cable route survey. Weather delays will remain a risk until the end of the construction program. The RSN Project Office holds a contingency within the RSN total project budget that is sufficient to cover these risks.

### *Attachment*

#### 1. Ocean Observatories Initiative Organization Structure



## Attachment 1

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Capital Projects Semi-Annual Report

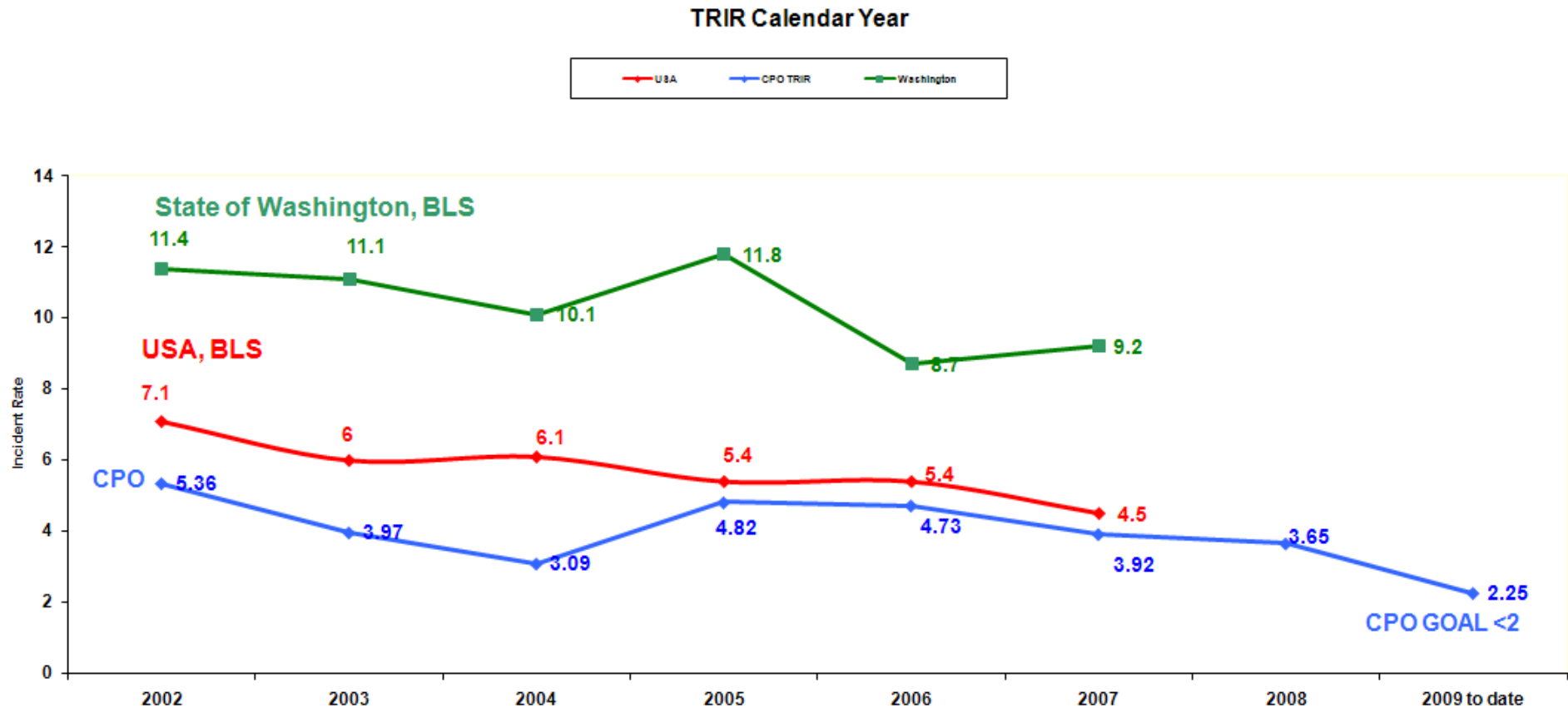
This will be an oral report.



# Capital Projects Office Semi-Annual Status Report

March 2009 - September 2009

# CPO SAFETY

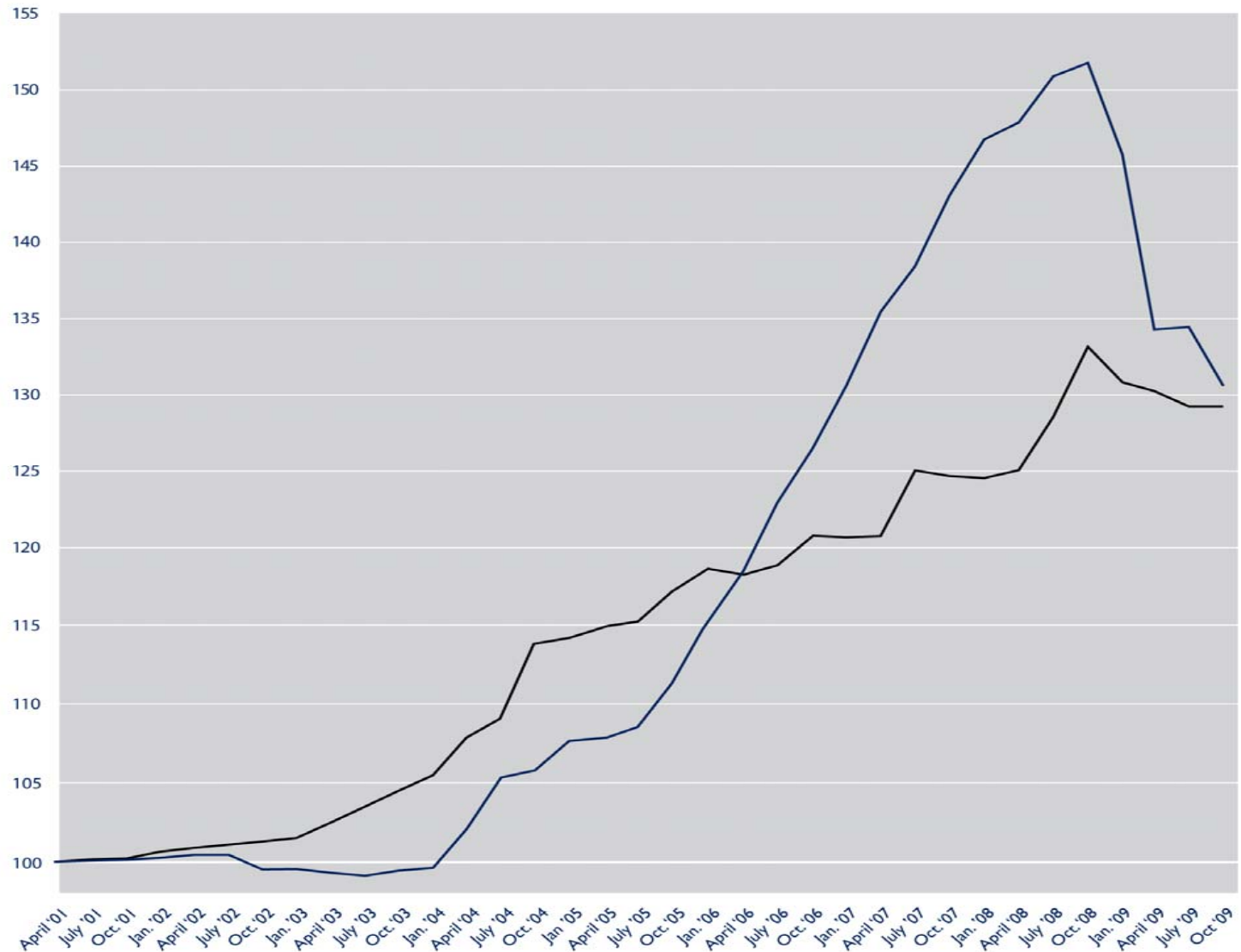


## Construction Cost Index Comparison

July 2001	100.11	100.14
October 2001	100.20	100.22
January 2002	100.33	100.65
April 2002	100.45	100.87
July 2002	100.45	101.09
October 2002	99.52	101.30
January 2003	99.58	101.52
April 2003	99.34	102.50
July 2003	99.12	103.47
October 2003	99.42	104.48
January 2004	99.65	105.48
April 2004	102.12	107.84
July 2004	105.37	109.04
October 2004	105.80	113.81
January 2005	107.66	114.19
April 2005	107.88	114.95
July 2005	108.56	115.22
October 2005	111.36	117.12
January 2006	114.65	118.64
April 2006	118.44	118.24
July 2006	122.95	118.86
October 2006	126.51	120.79
January 2007	130.61	120.68
April 2007	135.45	120.76
July 2007	138.43	125.05
October 2007	143.10	124.69
January 2008	146.77	124.56
April 2008	147.88	125.07
July 2008	150.90	128.55
October 2008	151.78	133.16
January 2009	145.78	130.83
April 2009	134.29	130.26
July 2009	134.44	129.23
October 2009	130.57	129.23

Base index April 2001 = 100  
Recalibrated April 2005

— Rider's Seattle Construction Cost Index  
— ENR National Construction Cost Index

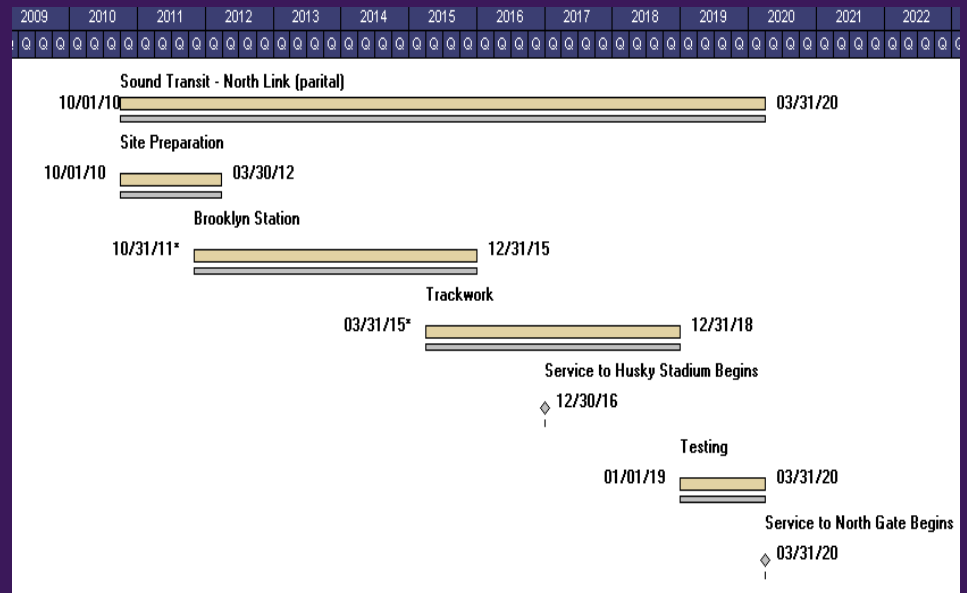
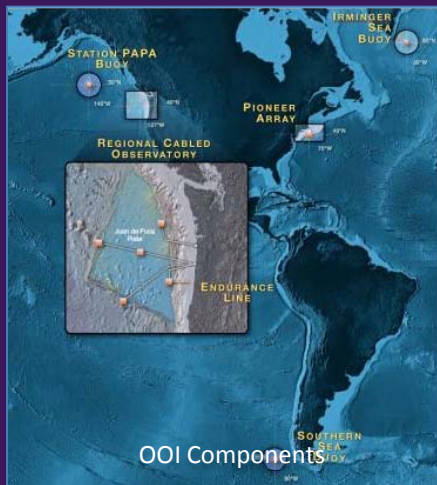


# Emerging Projects

- ▶ Rainier Vista
- ▶ Environmental-Bio Sciences
- ▶ Student Housing – Phase 2
- ▶ Anderson Hall
- ▶ Smart Grid

# Other Projects

- ▶ Regional Scale Nodes
- ▶ Sound Transit North Link

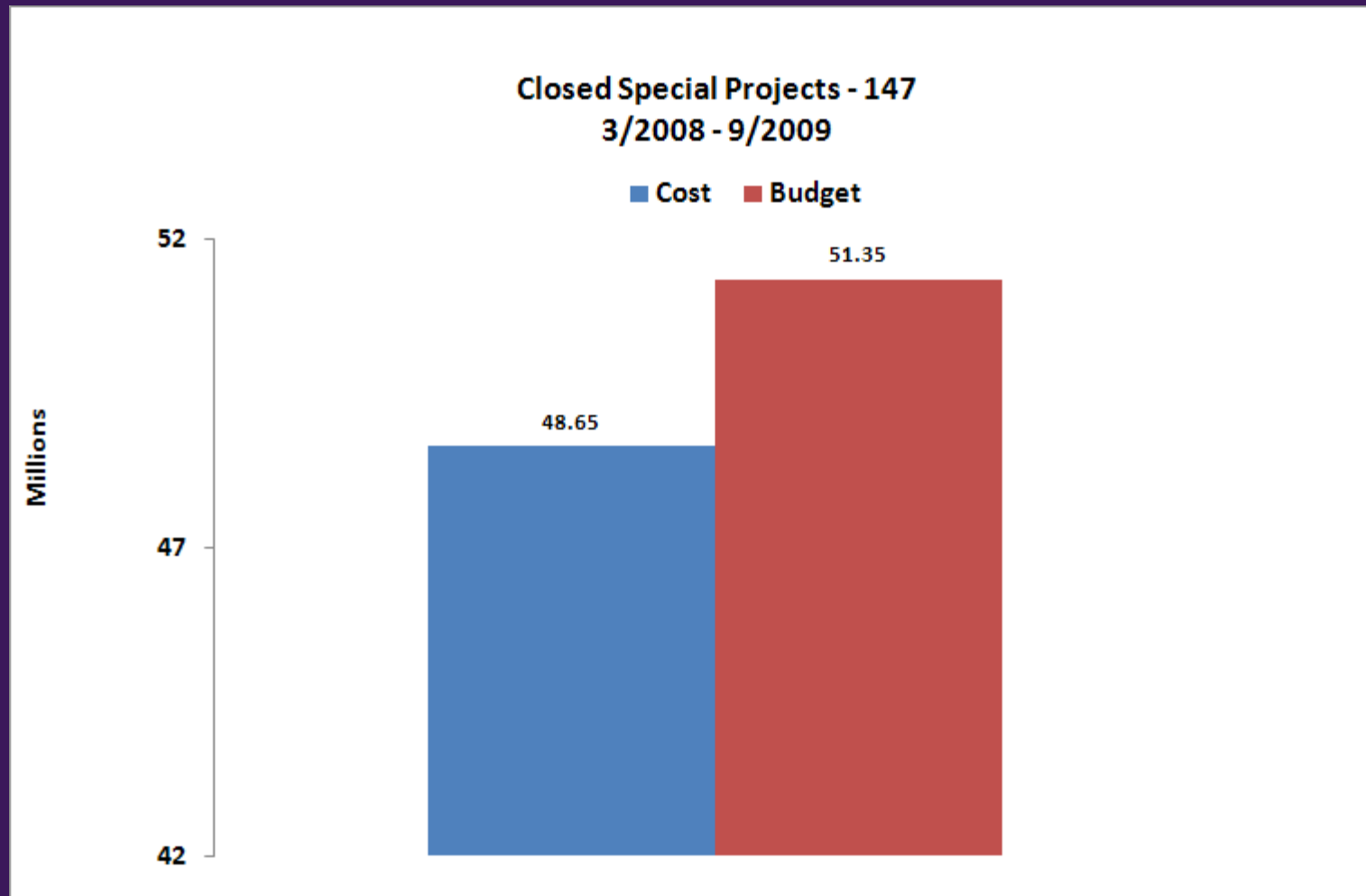




# Number of Project Contracts Issued March – September 2009

	<u>W/MBE</u>	<u>Total</u>
Designers/Consultants	12 (9%)	115
Contractors	26 (36%)	72

# Projects Under \$5 Million Closed





# Major Projects in Closeout

	<u>Budget/F'cst \$M</u>	<u>Use Date / F'cst</u>
Architecture Hall	24.5 / 23.8	9-07 / 9-07
Benjamin D. Hall	29.9 / 29.4	9-05 / 3-06
Benjamin D. Hall iAMT	6.6 / 6.4	9-09 / 9-09
Benjamin D. Hall APL	8.7 / 7.6	10-09 / 9-09
Clark Hall	18.1 / 17.9	3-09 / 3-09
Harborview Bond	221.1 / 221.1	4-08 / 7-08
Mag HSC H-Wing	43 / 40	10-08 / 10-08
Playhouse	9.9 / 10.7	9-09 / 9/09
Savery Hall	61.2 / 61.2	9-09 / 9-09
UWT Philip Hall	12.1 / 10.8	9-08 / 9-08
W. Campus Garage	17.9 / 13.6	9-09 / 4-09





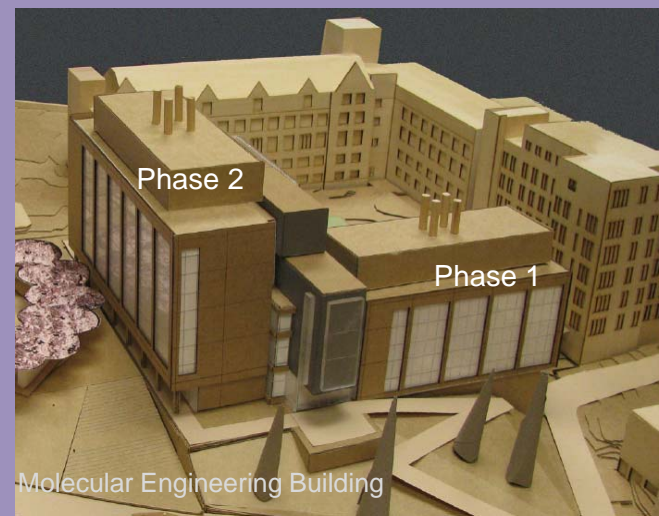
School of Business Ph 1



UW Tower Data



Washington Dental Building



Phase 2

Phase 1

Molecular Engineering Building

# Major Projects in Bid/Construction

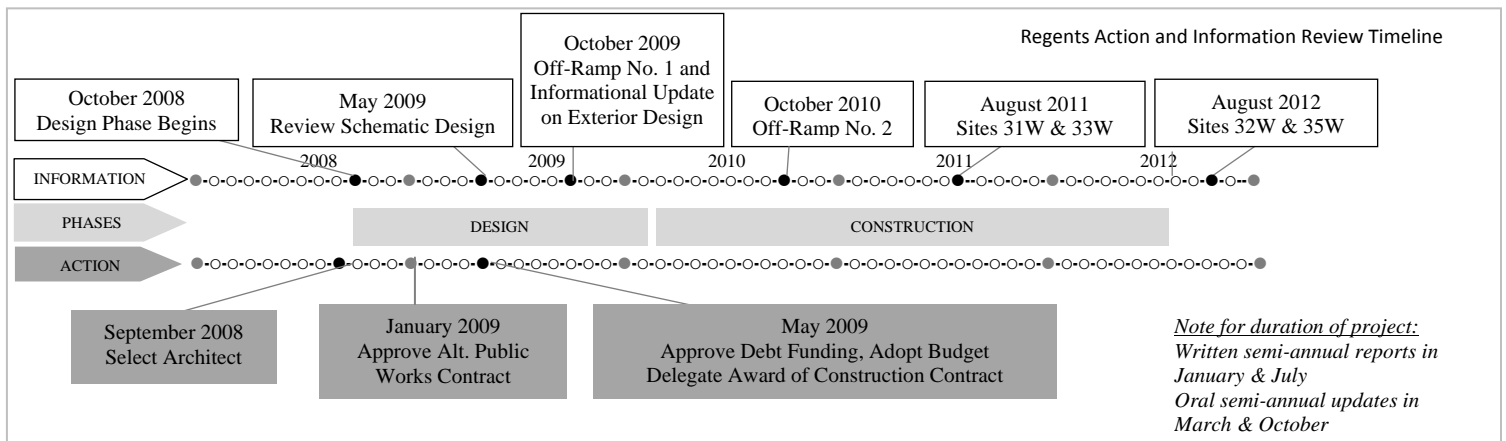
	<u>Budget/F'cst \$M</u>	<u>Use Date / F'cst</u>
Foster Business Phase 1	95 / 94.7	9-10 / 9-10
HSC 6 <sup>th</sup> Floor – RR Wing	28.7 / 26.7	4-10 / 4-10
Tower Data Center	32.5 / 32.5	12-09 / 10-09
Molecular Engineering	77.7 / 77.7	1-12 / 1-12
UW MC Expansion	165 / 165	9-11 / 3-12
UW Tacoma Phase 3	40.2 / 40.2	9-11 / 3-11
Wash. Dental Bldg.	19.8 / 19.8	9-10 / 9-10

# Major Projects in Design

	<u>Budget/F'cst \$M</u>	<u>Use Date / F'cst</u>
Foster Business Phase 2	46.8 / 46.8	9-12 / TBD
Ethnic Cultural Center	15.5 / 15.5	9-11 / 9-11
Hall Health	10.1 / 10.1	8-11 / 8-11
Housing Residence Halls	147.7/147.7	Fall 2011-2012
HUB Renovation	128.3 / 128.3	9-12 / 9-12
J-Wing Microbiology	23.5 / 21.0	3-11 / 4-11
UW Bothell Phase 3	TBD	TBD
Burke Museum Renovation	TBD	TBD
House of Knowledge	TBD	TBD

## VII. STANDING COMMITTEES

## B. Finance, Audit &amp; Facilities Committee

Housing & Food Services (HFS) Master Plan Phase I Construction – Status ReportINFORMATION

Two items are being presented for information regarding the Phase 1 portion of the Student Housing program.

The purpose of the first presentation is to provide a status report on the demand for on-campus housing for the Autumn Quarter 2009. The previously submitted credit analysis for the HFS Master Plan Phase I identified this information as critical to the decision to continue with the construction of the first two of four on-campus residential facilities. The credit analysis included two *off-ramps*, the first of which stipulated that if demand for on-campus housing was at 90 percent or less of normal existing capacity for Autumn 2009, then construction of Phase I would be postponed. (The second off-ramp occurs in Autumn 2010 when occupancy will be established for the 2010–11 academic year.)

The purpose of the second presentation is to provide an update on the exterior design of the four new student housing facilities planned for construction in West Campus. The first two buildings, sites 31W and 33W, which are slated to open in August 2011, have just finished the design development phase. The second two buildings, sites 32W and 35W, which are slated to open in August 2012, have finished the schematic design phase. Due to extremely favorable construction conditions, the design team has been able to recommend brick as an exterior finish which creates a more refined collegiate appearance.



## VII. STANDING COMMITTEES

### B. Finance, Audit & Facilities Committee

#### Housing & Food Services (HFS) Master Plan Phase I Construction – Status Report (continued p. 2)

##### STATUS REPORT: DEMAND FOR ON-CAMPUS HOUSING

For Autumn Quarter 2009, occupancy within on-campus housing exceeds capacity. As of October 1, 2009, 5,674 (single) students are living in on-campus residence halls. This includes 792 students in repurposed spaces—including rooms designed for one or two persons but accommodating two or three, respectively, and graduate student housing that has been converted to residence hall inventory. In addition, 117 students are living in temporary accommodations such as floor lounges and 125 students remain on the waitlist and will move into on-campus housing as space becomes available. Occupancy for Autumn Quarter 2009 is currently 119 percent of designed capacity.

Consistent with previous years, 65.6 percent of the freshmen class currently lives in residence halls, while there was a slight increase in the number of returning students from the Spring to Autumn Quarters at 41.9 percent, up from 35.8 percent in Autumn Quarter 2008. While true demand cannot be fully known, it should be noted that 1,912 students cancelled their on-campus housing application at some point after the application was submitted to HFS; a portion of these cancellations were due to our inability to guarantee on-campus housing. Demand for on-campus housing for Autumn Quarter 2009 continues the trend of demand exceeding supply and supports the decision to construct additional residence halls on the University of Washington Seattle campus.

##### UPDATE: EXTERIOR DESIGN

Because of the favorable construction bidding environment, and having GCCM contractors on board who are experienced in this type of construction, we see opportunities to upgrade the exterior elements of the four buildings to now include masonry, hardwood and weathering steel. Renderings depicting this new aesthetic concept as well as material boards will be presented.



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VIEW 1 (SITE 33 - CORNER OF CAMPUS PARKWAY AND BROOKLYN AVENUE)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



**CAPITAL PROJECTS OFFICE**  
UNIVERSITY of WASHINGTON  
Finance & Facilities

Housing & Food Services Master Plan  
Phase 1 Construction  
Board of Regents, October 15, 2009





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VIEW 2 (SITE 33 - BUILDING ENTRY AT CORNER OF CAMPUS PARKWAY AND BROOKLYN AVENUE)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



**CAPITAL PROJECTS OFFICE**  
UNIVERSITY of WASHINGTON  
Finance & Facilities

Housing & Food Services Master Plan  
Phase 1 Construction  
Board of Regents, October 15, 2009





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VIEW 4 (SITE 35 - COURTYARD ENTRY FROM 40TH STREET)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



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VIEW 6 (SITE 32 - ELM PLAZA)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



**CAPITAL PROJECTS OFFICE**  
UNIVERSITY of WASHINGTON  
Finance & Facilities

Housing & Food Services Master Plan  
Phase 1 Construction  
Board of Regents, October 15, 2009





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VIEW 3 (SITE 33 - 41ST STREET)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



**CAPITAL PROJECTS OFFICE**  
UNIVERSITY of WASHINGTON  
Finance & Facilities

Housing & Food Services Master Plan  
Phase 1 Construction  
Board of Regents, October 15, 2009





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VIEW 5 (SITE 31 - 12TH AVENUE)  
STUDENT HOUSING PHASE 1  
UNIVERSITY OF WASHINGTON | 13 OCTOBER 2009



**VII. STANDING COMMITTEES****B. Finance, Audit & Facilities Committee****University of Washington and Northwest Hospital & Medical Center Affiliation –  
Delegation of Authority to Approve Final Documentation****Recommended Action:**

It is the recommendation of the Administration that the Finance, Audit and Facilities Committee (Committee) delegate to the President of the University the authority to approve final documentation relating to the Northwest Hospital & Medical Center affiliation.

**Background:**

At its September 2009 meeting, the Board of Regents approved the University's affiliation with Northwest Hospital & Medical Center subject to approval of the final affiliation documents by the Committee. The Committee has been briefed by the Treasury Office on the transaction, related documents, and other issues related to the final documentation, and therefore is prepared to delegate review and approval of that documentation to the President of the University.



## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

*In Joint Session With*

### B. Finance, Audit and Facilities Committee

#### Approval of University of Washington 2010 State Supplemental Budget Request

#### RECOMMENDED ACTION

It is the recommendation of the administration and of the Finance, Audit and Facilities Committee that the Board of Regents approve the 2010 state supplemental budget request described in the body of this item. As this supplemental budget request is discussed with the State Office of Financial Management, the Board of Regents delegates to the President the authority to revise elements of this supplemental budget request in light of future discussions with the Governor's Office or updated information that changes the amount of support requested for a particular item.

#### Background

Potential items that could be included in the University of Washington's 2010 State Supplemental Budget Request were discussed at the September 2009 Board of Regents meeting. The administration has had ongoing discussions with the Governor's Office and with the other public four-year universities about potential 2010 state supplemental budget items.

Under the instructions that agencies have received, the State Office of Financial Management has asked that supplemental operating budget requests be limited to:

- General Fund-State reductions that equal the General Fund-State dollar targets reflected in Attachment B of OFM's July 1 savings implementation memo.
- Any additional dollars savings to achieve total FTE targets in Attachment A of the July 1 memo from OFM.
- Additional options for efficiencies, reform, administrative savings, or reductions in lesser priority services.
- Critical and emergent costs that cannot be accommodated with savings or efficiencies within the existing budget.
- Non-discretionary changes in legally-mandated caseload or workload.
- Necessary technical corrections to the currently enacted budget.

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### *In Joint Session With*

### B. Finance, Audit and Facilities Committee

#### Approval of University of Washington 2010 State Supplemental Budget Request (continued p. 2)

In the supplemental budget process, the State Office of Financial Management does not specifically solicit capital budget requests. Instead, agencies are asked to identify technical or financial capital budget issues that need to be addressed in the upcoming legislative session.

The administration is proposing that the University of Washington submit supplemental budget requests that meet one other criterion in addition to those listed by the Office of Financial Management:

- State authorization to issue additional UW building fee funded debt to complete two capital projects in progress.

#### **2010 Supplemental Capital and Operating Budget Request**

In the 2010 state supplemental budget, the University is requesting a total of \$422,000 in state operating funds and \$2 million in state capital funds. The University is also requesting legislative authority to use \$3.41 million annually from the UW building account to pay debt service on new debt issued to complete two capital projects that are in progress.

#### Necessary and Technical Corrections (\$422,000 operating)

- Geoduck Aquaculture Research Program (\$422,000 operating)

SSHB 2220 passed by the legislature in 2007 directed the Washington Sea Grant program to conduct a six-year scientific study to assess possible effects of geoduck aquaculture on the Puget Sound and Strait of Juan de Fuca environments. A final report is due to the legislature in December 2013. The Washington Sea Grant program has been performing the work specified in SSHB 2220 and has funding to carry on this work through Fiscal Year 2010. Additional funding is needed to enable the Washington Sea Grant program to carry on the work specified in SSHB 2220 in FY 2011. The university is requesting \$422,000 in operating funds for Fiscal Year 2011 in order to continue the research work requested by the legislature.

#### Critical and Emergent Costs (\$2 million capital)

- UW Tacoma Land Acquisition (\$2 million capital)

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### *In Joint Session With*

### B. Finance, Audit and Facilities Committee

#### Approval of University of Washington 2010 State Supplemental Budget Request (continued p. 3)

The University is requesting \$2 million in capital funds to allow the University to take advantage of opportunities to purchase new parcels of land within the boundaries of the UW Tacoma campus. The University understands that the owners of a number of parcels are ready to sell and funding is needed to secure the property for future development of the campus. A portion of the funding may also be used to remediate contaminated soils.

#### Authorization to Issue Additional UW Building Fee Funded Debt

- UW Tacoma Phase 3 (approval to use \$513,000 annually from UW building account for debt service)
- Balmer Hall – Business School Phase 2 (approval to use \$2.9 million annually from UW building account for debt service)

#### *UW Tacoma Phase 3*

The Legislature was not able to fully fund the UW Tacoma Phase 3 project in the 2009-11 State capital budget. In an effort to support the continued expansion of the UW Tacoma campus, the UW is considering supplementing State capital funds for the UW Tacoma Phase 3 project with a combination of UW Tacoma reserves, debt that would be supported by retail rental revenue, debt that would be supported out of the UW Tacoma operating budget, and debt that would be supported from building fee revenue generated by UW Tacoma students. Legislative approval is required to utilize student building fee dollars for debt service; \$513,000 per year would be used from the UW building account to pay for debt service. If the legislature approves this issuance of building fee supported debt, the administration will present an action item to the Board of Regents that has a full financing plan and the specific project approval for completion of the remainder of the scope of the UW Tacoma Phase 3 project

Completing this project now will take advantage of the excellent construction climate and enable UW Tacoma to address continued FTE growth and expansion of programs. It will also serve to transition the campus facilities to meet the needs of a four year institution.

#### *Balmer Hall – Business School Phase 2*

The University is requesting legislative authorization to issue additional UW building fee funded debt necessary to complete the \$42.8 million replacement of Balmer Hall. \$2.9

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

*In Joint Session With*

### B. Finance, Audit and Facilities Committee

#### Approval of University of Washington 2010 State Supplemental Budget Request (continued p. 4)

million per year would be used from the UW building account for debt service. The state funded design for Balmer Hall has been completed. It is most cost effective to proceed with construction as soon as Paccar Hall is complete in 2010. This funding would also allow the UW to take advantage of the current excellent construction climate.

#### **Policy Requests**

- Deregulation to support a new UW Sustainable Business Model

Current state forecasts are predicting further deficits in the State General Fund budget, raising the prospect of further reductions in State General Fund support for the UW. The administration anticipates putting forward a number of proposals in the 2010 supplemental budget session related to providing the university with more management flexibility as well as more autonomy in controlling university resources, while preserving an appropriate level of accountability to the State as a public agency.

**VII. STANDING COMMITTEES****B. Finance, Audit & Facilities Committee**University of Washington Advisory Committee on Real Estate (ACRE)  
Membership AppointmentsRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee (FAF) that the Board of Regents appoint Curtis F. Feeny, Michael Giliberto, James Kenyon, Roslyn Braeman Payne, Stuart M. Sloan, and Gary L. Waterman to the University of Washington Advisory Committee on Real Estate (ACRE). The appointments would commence immediately for a period of three years ending October 2012, renewable by the Board of Regents.

BACKGROUND:

The advisory committee, ACRE, was established by the Board of Regents at the September 17, 2009 meeting of the Board.

ACRE will provide strategic advice to the Board (and/or its appropriate committee) and the President (and/or his designee) on matters relating to the management of the Metropolitan Tract and other significant University investments in real estate assets.

ACRE will be comprised of both Regent and non-Regent members. One or two members of ACRE shall be selected from the Board of Regents. Non-Regent members will be professionals of varying backgrounds whose expertise brings added perspective to those responsible for the management of the University's real estate. The President of the University shall also be a member of the Committee.

*Attachments***Appointee Bios:**

1. Curtis F. Feeny
2. Michael Giliberto
3. James Kenyon
4. Roslyn Braeman Payne
5. Stuart M. Sloan
6. Gary L. Waterman

**Curtis F. Feeny**  
**3000 Sand Hill Road**  
**Building 3 #100**  
**Menlo Park, CA 94025**  
**650-854-4320**  
**feeny@voyagercap.com**

## **WORK EXPERIENCE**

- 2000-Present**    **Voyager Capital Venture Capital** – Managing Director of \$360 million Venture Capital. Early stage venture capital firm that specializes in enterprise software and enabling software technologies. Sit on Boards of the following private portfolio companies: Verari Systems (supercomputing manufacturer), Sensys Networks (wireless transceivers for traffic management), Tropos Networks (metro-scale wi-fi systems provider for muni and smart grid).
- 2006 -Present**    **CB Richard Ellis (CBRE – NYSE), Los Angeles, CA** Board of Directors, Governance Chair, Audit Committee. Became the Trammell Crow Company designated Board member for CBRE, Fortune 500 firm with 26,000 global employees. World's largest real estate services firm, \$5 billion in revenues.
- 2000-2006**    **Trammell Crow Company (TCC – NYSE), Dallas, TX** Board of Directors, Compensation Chair, Executive, and Governance Committees. Joined as one of four outside Board Members one of the largest real estate services companies in the U. S. 600 million s.f. under management world wide. 8,000 employees. \$900 million + revenues in 2006.
- 1992-2000**    **Stanford Management Company, Stanford University, Stanford, CA** – Executive Vice President. Responsible for approximately half of Stanford's \$8.5 billion endowment. \$2Billion of Real Estate (including Stanford Research Park – 10 million s.f., Stanford Shopping Center – 1.3 million s.f. , 4,000 acres of Silicon Valley land, and \$1 billion + of investment Real Estate). Sand Hill Road Projects (\$350 million including apartments, roads, senior housing, and shopping center – 6 years and \$10 million to be approved). Private Equity and Venture Capital Investing, member of Portfolio Management Group for approving all of Stanford's investments. Worked w/ University President (Gerhard Casper) and Provost (Condoleezza Rice) as Director of Stanford University Lands and Buildings responsible for the University's entire Campus (1,500 acres – 12 million s.f.), it's Construction, Facilities, Planning, and Architecture (\$1 billion + budget for Capital, 350 + employees).
- 1981-1992**    **Trammell Crow Company, Seattle, WA, Portland, OR, Houston, TX, Oklahoma City, OK** - Managing Director. Responsible for 90 employees in Seattle and Portland with 15 million s.f. of office, industrial, and retail facilities. Most profitable Trammell Crow office in the U.S. Managed development of projects totaling over 4 million s.f. Shifted focus from development to fee services. Sold over \$350 million of properties. Served 15 institutional owners. Ran Oklahoma City office '83-'87. Houston leasing agent '81-83. Served on Profit Sharing Trust, Trammell Crow Corporate Services, National Compensation Committee, National Marketing Board, Internal Audit Committee.

## **EDUCATION**

- 1979-1981**    **Harvard Graduate School of Business** – MBA - Charles Tandy Fellowship, Rockwell Fellowship, Real Estate Club, Southwest Club, Rugby Football Club, Finance Club. Financed 100% of graduate school.
- 1975-1979**    **Texas A&M University** - *Magna cum laude*, B.S. Mechanical Engineering. Society of Automotive Engineers, *Pi Tau Sigma* Engineering Honor Fraternity, Opportunity Awards Scholar, Student Conference on National Affairs, Chairman: Great Issues. Financed 100% of undergraduate school.

*References available upon request*

## **Michael Giliberto, Ph.D., CRE, FRICS**

Michael Giliberto, *managing director*, is Director of Portfolio Strategy within the Global Real Assets Group at JPMorgan Asset Management, the global investment management business of JPMorgan Chase. An employee since 1996, Mr. Giliberto oversees portfolio management, strategy and research.

Mr. Giliberto has authored many publications about real estate investment performance, asset allocation, and capital markets. He is a frequent speaker at industry events and is active in numerous professional organizations. He is on the Real Estate Information Standards Board, which oversees the creation and implementation of reporting and performance measurement standards for real estate investment managers. He was a Director of the Pension Real Estate Association (PREA) for six years and served as Treasurer and Chairman of that organization. Working with John B. Levy, Mr. Giliberto created the Giliberto-Levy Commercial Mortgage Performance Index. He received the 1996 Graaskamp Award for research excellence from PREA, is a past President of the Real Estate Research Institute and a Fellow of the Homer Hoyt Advanced Studies Institute. In addition, he serves on the editorial boards of several scholarly and professional journals and is an Adjunct Professor at Columbia University's Graduate School of Business. Recently, Mr. Giliberto helped launch RED-SIG, the U.S. real estate derivatives special interest group.

Before joining J.P. Morgan in 1996, Mr. Giliberto was Director of Real Estate Research at Lehman Brothers, a position he had previously held at Salomon Brothers. Prior to coming to Wall Street, he was a professor in the Real Estate and Urban Land Economics Department at Southern Methodist University in Dallas. Before commencing Ph.D. studies, he was Manager of Investment Research at Aetna's Real Estate Investment Department.

Mr. Giliberto was awarded a Ph.D. in finance from the University of Washington, holds an M.A. in Business Economics from the University of Hartford and earned his undergraduate degree at Harvard University. He holds the Counselor of Real Estate designation and is a Fellow of the Royal Institution of Chartered Surveyors.

### **James W. Kenyon**

Jim Kenyon is a native Washingtonian, born in Aberdeen, 1955, graduate from Port Townsend High School, and from UW 1959 with a business degree, real estate major.

He spent 10 years in real estate finance in California and 40 years in Real Estate development and ownership.

In corporate real estate, he left Cabot, Cabot & Forbes as President in 1989 to form his own company. CC&F was a large national commercial real estate company developing urban properties and suburban office and industrial parks nationally, headquartered in Boston. The company developed and owned over 15,000,000 s.f. Assets were approximately \$2 Billion.

In the last 20 years as a smaller developer, Kenyon Company has built, owned or invested in over 20 commercial projects primarily in the sun-belt states.

He has been an active Washington alumni, currently serving on the Tyee board. He is currently a Laureate of the university.

Kenyon resides in California.



## **ROSLYN BRAEMAN PAYNE**

Roslyn B. Payne has more than thirty years of real estate development, finance and investment banking experience. With her husband Lisle, Jackson Street Partners, Ltd. was formed in 1988 to provide real estate venture capital. As well, Mrs. Payne owns Dover Corporation, a company that provides equity capital for various residential developments in California.

From 1986 to 1988, she was President and served on the Board of Directors of the Federal Asset Disposition Association, an organization created by the Federal Home Loan Bank Board to facilitate the management and liquidation of loans and properties of failed savings and loan institutions. Previously, she was an executive with Genstar Corporation and Eastdil Realty, Inc.

Mrs. Payne's current activities include serving on the Board of Directors of First American Corporation (NYSE), a large real estate title and information services company where she is a member of the Audit Committee and the Ad Hoc Oversight Committee. She is a member of the Urban Land Institute, and she is a former president of the San Francisco Chapter of Lambda Alpha International, an international real estate honorary society as well as the Bay Area Mortgage Association. In addition, Mrs. Payne is a member of the California Transportation Commission's Real Estate Advisory Panel that advises the Commission on real estate asset management issues and surplus properties for the State of California. Locally, Mrs. Payne has served on the Board of the San Francisco Planning and Urban Research Association.

Education is an area of special interest to Mrs. Payne. She serves on the Visiting Committee of the University of Michigan Ross Business School, and is the former chair of the Women's Council. As well, she has been a guest lecturer at the University of California, Berkeley, and is a present member of the Fisher Center for Real Estate and Urban Economics University of California, Berkeley Policy Advisory Board. Mrs. Payne was appointed to the Harvard Business School Alumni Association's Board of Directors in 2000 and served until June, 2005. She was appointed to the Visiting Committee of Harvard Business School commencing May, 2007. In 2008, Mrs. Payne was named to the Leadership Council for the Harvard School of Public Health; she helped to create Project Antares, a collaboration between the Harvard School of Public Health, and Harvard Business School. She was the chair of the Citizen's Advisory Committee for the SF Unified School District for the bond issues for facilities and was instrumental in the identification of fraud.

She is currently on the Women's Leadership Committee for the Center of Excellence in Women's Health, at the University of California, San Francisco and the Board of Directors of the Harvard Business School Association of Northern California. She is a member of Women's Forum West (International Women's Forum).

A resident of San Francisco, CA, Mrs. Payne has a Bachelor of Business Administration from the University of Michigan (BBA 1968) and a Masters of Business Administration from Harvard Business School (MBA 1970). She is the President of the Payne Family Foundation.

## Stuart M. Sloan

Mr. Sloan was born in Rochester, New York, October 27, 1943, grew up in the Los Angeles area, where he graduated from high school and then in 1996 he graduated from the University of Washington with a BS in Business Administration.

From 1967 through January 1984 Mr. Sloan was the President and a director of Schuck's Auto Supply, Inc. Acquired in 1967 when Stuart Sloan was 23 years old, this privately held chain of stores founded in 1917 was comprised of eight stores with annual sales of \$1.1 million. At the time of its merger in January 1984 with the Seattle-based Pay'n Save Corporation, Schuck's Auto Supply, recognized for its superior service and high-quality products, had become the Pacific Northwest's largest chain of retail automotive parts and supplies stores with annual sales in excess of \$70 million, 58 stores open in three Pacific Northwest states, and control of over 20 additional sites for future stores. Throughout Mr. Sloan's affiliation with the company, Schuck's Auto Supply was known nationwide for its clean stores presenting high quality merchandise, superior customer service and excellent employee relations.

In 1984 Mr. Sloan founded Sloan Capital Companies, a sole proprietorship through which his various investments are made.

In June 1986 Mr. Sloan acquired, through a management-led buyout, the majority interest in Quality Food Centers, Inc. (QFC), the largest independent retail grocery chain in the Seattle/King County area. At the time of acquisition, QFC had 20 stores with sales of \$130 million with a market share of approximately 5%. In March of 1987, Quality Food Centers, Inc. made an initial public offering of common stock. The company was recognized nationwide for its superior customer service, an extremely loyal customer base, high-quality perishables, and providing an innovative and exciting shopping experience with a commitment to convenience, quality, and thoughtful service. In March 1997 QFC was merged with Portland-based Fred Meyer, Inc. At the time of this merger the company had annual sales of \$2.3 billion, 90 stores throughout the Puget Sound region of Western Washington, and 57 stores in Southern California, with additional stores in the planning and construction stages in the Western Washington, Portland, Oregon and Southern California markets. Mr. Sloan served as a member of the company's Board of Directors since 1984, and from the time of acquisition until the company's sale to Portland-based Fred Meyer, Inc. in 1997, he served as the company's Chairman and as its Chief Executive Officer. Mr. Sloan then served as a director of Fred Meyer, Inc. until its merger with The Kroger Co. in 1999.

Mr. Sloan was a founder/investor/director of Egghead Discount Software from its inception in 1984 until 1991, at the time the nation's largest reseller of computer

software. He served as that company's Chairman, President and Chief Executive Office from March 1989 until March 1991.

Mr. Sloan has served on the board of directors of Anixter International, Inc. since August 1994, and on the board of directors of J. Crew Group since September 2003. He served on the board of directors of Clearwire Corporation from September 2004 until its acquisition by AT&T in 2008, on the board of Revco D.S. Inc. after its emergence from bankruptcy in June 1992 until August 1994, and on the board of directors of Rite Aid Corporation from 2002 until 2008. He was appointed to the board of directors of McCaw Cellular Communications in October 1992 and served until McCaw Cellular's acquisition by AT&T in 1994. He served as a director of Rainier Bank/Security Pacific Bancorporation Northwest/SeaFirst Corporation/SeaFirst Bank until Bank of America's merger with Nations Bank.

In August of 1993 Mr. Sloan purchased University Village, a 40-year old low-key neighborhood shopping center adjacent to the University of Washington campus in Seattle with primarily local tenants in approximately 340,000 square feet of retail space. In the thirteen years since its acquisition Mr. Sloan has redeveloped and upgraded University Village to a nationally recognized regional center for upscale shopping with national tenants such as Crate & Barrel, Apple, Gap, Barnes & Noble, Williams Sonoma, Banana Republic, Pottery Barn, Restoration Hardware, Eddie Bauer and Starbucks, and numerous local upscale shops, services and restaurants in approximately 450,000 square feet of retail space.

Mr. Sloan is the founder and proprietor of Sloan Estate Wines of Rutherford, California.

In 1996 Mr. Sloan began negotiations with the Seattle School District to create a unique public/private partnership to support a neighborhood public elementary school in Seattle's central district. Financial support from a foundation established by Mr. Sloan supplemented the district's regular funding for the New School at T.T. Minor and, beginning in the fall of 2002, the New School at South Shore. Mr. Sloan's funding provided for a year-round, extended-day elementary school with small, well-staffed classes, special curricula, family support, and before and after school programs including uniforms, meals and snacks. The Seattle School District withdrew its support of the program in 2008.

Mr. Sloan serves as a director of the Marsha Rivkin Center for Ovarian Cancer Research in Seattle, and until May of 2009 served as a director of the Swedish Medical Center. He is active, both personally and through his private foundation, in numerous other civic, cultural, educational and other philanthropic activities.

## Gary L. Waterman

Gary graduated from the University of Washington with a BA in 1965 and earned a MA (Economics) in 1968.

In September, 1968 he moved to El Paso, Texas to begin his real estate career as one of the four initial partners in a real estate company that became LaSalle Partners Incorporated (now Jones, Lang, LaSalle). He opened LaSalle's Chicago office in 1969 and specialized in the financing, acquisition and sale of institutional quality real estate.

He was the Managing Director of the Property Finance Group and served on the Executive Committee, Investment Committee and Board.

In 1984 he opened LaSalle's Seattle office. He founded Waterman Limited, a real estate investment and development company after he retired from LaSalle in 1989.

Gary is now semi-retired, winding down Waterman Limited and serving on the Board of Directors of Equity Lifestyle Properties and Avalara.

He is a member of the Runstad Center Advisory Board and in the late eighties served as an advisor to the Board of Regents on the Metropolitan Tract.