



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

July 12, 2007

TO: Members of the Board of Regents
Ex-officio Representatives to the Board of Regents

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Schedule of Meetings

THURSDAY, JULY 19, 2007

10:15 – 10:55 142 Gerberding Hall

**ACADEMIC & STUDENT AFFAIRS
COMMITTEE:** Regents Barer (Chr), Cole,
Gates, Kiga, Lennon, Simon

11:05 a.m. – 1:35 p.m. 142 Gerberding Hall

**FINANCE, AUDIT AND FACILITIES
COMMITTEE:** Regents Jewell (Chr), Blake,
Brotman, Cole, Kiga, Proctor

in Joint Session with

**ACADEMIC & STUDENT AFFAIRS
COMMITTEE:** Regents Barer (Chr), Cole,
Gates, Kiga, Lennon, Simon

1:50 p.m. – 2:45 142 Gerberding Hall

**FINANCE, AUDIT AND FACILITIES
COMMITTEE:** Regents Jewell (Chr), Blake,
Brotman, Cole, Kiga, Proctor

**3:00 p.m. Petersen Room
Allen Library**

**REGULAR MEETING OF BOARD OF
REGENTS**



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

Academic and Student Affairs Committee
Regents Barer (Chair), Cole, Gates, Kiga, Lennon, Simon
July 19, 2007
10:15 a.m.–10:55 a.m., 142 Gerberding Hall

1. **Academic and Administrative Appointments** ACTION A-1
Phyllis M. Wise, Provost and Vice President for Academic Affairs
2. **Establishment of the Master of Science in Biomedical Regulatory Affairs** ACTION A-2
Suzanne Ortega, Vice Provost and Dean, The Graduate School
Tom K. Hazlet, Associate Professor, Department of Pharmacy
David P. Szatmary, Vice Provost, UW Educational Outreach
3. **Adoption of Board Bylaws of the Institute for Health Metrics and Evaluation at the University of Washington and Appointment of Board Members** ACTION A-3
Paul G. Ramsey, CEO, UW Medicine & Dean of the School of Medicine
4. **Adoption of Proposed New Chapter 478-165 WAC, Cost Savings for Course Materials** ACTION A-4
Gus Kravas, Special Assistant to the Provost
5. **Recording Industry/Music Downloading Issues** INFORMATION A-5
Eric S. Godfrey, Vice Provost for Student Life
David B. Brown, President, GPSS
Tyler J. Dockins, President, AUSW
Clark C. Shores, Assistant Attorney General
6. **Other Business**



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Finance, Audit and Facilities Committee
Regents Jewell (Chr), Blake, Brotman, Cole, Kiga, Proctor

In Joint Sessions with

Academic and Student Affairs Committee
Regents Barer (Chr), Cole, Gates, Kiga, Lennon, Simon
July 19, 2007
11:05 a.m.–1:35 p.m., 142 Gerberding Hall

- | | | |
|--|--------------------|------|
| 1. 2008 State Supplemental Budget Request
Phyllis M. Wise, Provost and Vice President for Academic Affairs
Gary R. Quarfoth, Interim Vice Provost, Budget Office | INFORMATION | F-11 |
| 2. UW Tower Planning Progress Report
Marilyn E. Cox, Assistant Vice Provost for Capital Planning | INFORMATION | F-12 |
| 3. UW Tower Permanent Financing, Global Health and Data Center Financing Plan
Christopher W. Malins, Senior Associate Treasurer
Douglas W. Breckel, Senior Associate Treasurer | ACTION | F-13 |
| 4. Revision of UW Medicine South Lake Union Phase III Option Agreement
Ruth Mahan, Vice Dean for Administration and Finance, School of Medicine
John R. Pettit, Senior Advisor, Dean of Medicine | ACTION | F-14 |
| 5. Endowment Management Review
V'Ella Warren, Vice President, Financial Management
Keith Ferguson, Chief Investment Officer, Treasury Officer | INFORMATION | F-15 |
| 6. University of Washington Medical Center Clinics Facilities Fee Status
Lisa A. Brandenburg, Chief Operating Officer, UWMC Administration | INFORMATION | F-10 |
| 7. Executive Session (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency) | | |
| 8. Other Business | INFORMATION | |



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Finance, Audit and Facilities Committee
Regents Jewell (Chair), Blake, Brotman, Cole, Kiga, Proctor
July 19, 2007
1:50 p.m.–2:45 p.m., 142 Gerberding Hall

1. **Grant and Contract Awards – May, 2007** **ACTION** F-2
Weldon E. Ihrig, Executive Vice President
2. **Extension of Contract for Auditing Services, Metropolitan Tract** **ACTION** F-3
Maureen Rhea, Director of Audits, Internal Audit
3. **Actions Taken Under Delegated Authority** **INFORMATION** F-4
Richard Chapman, Associate V. P. for Capital Projects
4. **Forming of a Washington Nonprofit Corporation to Conduct** **ACTION** F-7
Operations in Foreign Countries
Ann Anderson, Assistant Vice President & Controller
5. **Business School Project – Phase 1: New Building – Budget Revision** **ACTION** F-5
Richard Chapman, Associate V. P. for Capital Projects
6. **Health Sciences Center 6th Floor Renovations – Architect** **ACTION** F-6
Richard Chapman, Associate V. P. for Capital Projects
Gary Quarfoth, Interim Vice Provost for Planning & Budgeting
John Coulter, Executive Director, Health Sciences Administration
7. **Naming of Building #25 at the University of Washington’s Sand Point** **ACTION** F-8
Facility the “Washington Dental Service Building for Early Childhood
Oral Health”
Joel Berg, Chair, Department of Pediatric Dentistry and
Visionary/Project Manager for the Early Childhood Oral Health
Project
8. **Naming of University of Washington Tacoma’s Assembly Hall to** **ACTION** F-9
“William W. Philip Hall”
Pat Spakes, Chancellor, UW Tacoma
9. **University of Washington Medical Center Clinics Facilities Fee Status** **INFORMATION** F-10
Lisa A. Brandenburg, Chief Operating Officer, UWMC
Administration
10. **Report of Contributions – May and June, 2007** **INFORMATION** F-1
Walter G. Dryfoos, Associate V. P., Advancement Services,
Development & Alumni Relations
Connie Kravas, Vice President for Development and Alumni
Relations
11. **Other Business** **INFORMATION**

AGENDA

BOARD OF REGENTS
University of Washington

July 19, 2007

3:00 p.m. – Petersen Room, Allen Library

(Item No.)

I. CALL TO ORDER

II. ROLL CALL

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

VI. CONSENT AGENDA

Approval of Minutes of Meeting of June 7, 2007

Establishment of the Master of Science in Biomedical Regulatory Affairs A-2

Adoption of Board Bylaws of the Institute for Health Metrics and Evaluation at the University of Washington and Appointment of Board Members A-3

Adoption of Proposed New Chapter 478-165 WAC, Cost Savings for Course Materials A-4

Grant and Contract Awards – May and June, 2007 F-2

Extension of Contract for Auditing Services, Metropolitan Tract F-3

Business School Project – Phase 1: New Building – Budget Revision F-5

Health Sciences Center 6th Floor Renovations – Architect F-6

Forming of a Washington Nonprofit Corporation to Conduct Operations in Foreign Countries F-7

Naming of University of Washington Tacoma’s Assembly Hall to “William W. Philip Hall” F-9

UW Tower Permanent Financing, Global Health and Data Center Financing Plan F-13

Revision of UW Medicine South Lake Union Phase III Option Agreement F-14

VII. STANDING COMMITTEES**A. Academic and Student Affairs Committee: Regent Barer - Chair**Academic and Administrative Appointments (**ACTION**) A-1

Recording Industry/Music Downloading Issues (Information only) A-5

Joint Session**A. Academic and Student Affairs Committee: Regent Barer – Chair****B. Finance and Audit Committee: Regent Jewell - Chair**

2008 State Supplemental Budget Request (Information only) F-11

UW Tower Planning Progress Report (Information only) F-12

University of Washington Medical Center Clinics Facilities Fee Status
(Information only) F-10

Endowment Management Review (Information only) F-15

B. Finance, Audit and Facilities Committee: Regent Jewell - Chair

Report of Contributions – May, 2007 (Information only) F-1

Actions Taken Under Delegated Authority (Information only) F-4

VIII. OTHER BUSINESS

Reports from ex-officio representatives to the Board:

Faculty Senate Chair – Professor Gail Stygall**ASUW President – Mr. Tyler J. Dockins****GPSS President – Mr. David B. Brown****Alumni Association President – Mr. Gregg Blodgett****IX. DATE FOR NEXT REGULAR MEETING: August 16, 2007****XI. ADJOURNMENT**

MINUTES

BOARD OF REGENTS University of Washington July 19, 2007

The Board of Regents held its regular meeting on Thursday, July 19, 2007, beginning at 3:00 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Kiga (presiding), Barer, Blake, Brotman, Cole, Gates, Jewell, Lennon, Proctor, Simon; Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Professor Stygall, Mr. Brown, Mr. Blodgett

Absent: Dr. Emmert, Mr. Dockins

CONFIRM AGENDA

Regent Kiga asked if there were any changes to the items to be considered. Regent Barer noted the Academic and Student Affairs Committee approved revisions to item A-3, Adoption of Board Bylaws of the Institute for Health Metrics and Evaluation at the University of Washington, both on page 1 in the Preamble.

He noted page 1, 6th paragraph should now read (new language underlined):
The Board of Regents hereby creates the Board of the Institute for Health Metrics and Evaluation at the University of Washington (the "Board") which shall, subject to the authority of the Board of Regents, the President, and the policies of the University, be charged with overseeing the Institute's activities with the goal of making substantial contributions to promote the health of people throughout the world.

Additionally, Regent Barer noted new language should be added on page 1, 7th paragraph, to read (new language underlined):
Authority for the activities of the Board and the Institute resides with the UW Board of Regents. The activities of the Board and the Institute will be reported to the UW Board of Regents as part of the UW Medicine Board annual reports.

Regent Kiga noted the revisions and again asked if there were any other changes to the items to be considered. Hearing none, the agenda was confirmed.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

Regent Kiga extended warm welcomes to the new Student Regent, Erin L. Lennon, and the two new student government leaders, Mr. Tyler J. Dockins, ASUW President, and Mr. David B. Brown, GPSS President.

July 19, 2007

Regent Kiga noted that Mr. George Corcoran again has been engaged to conduct the annual review of the President. Board members may expect to receive in August a packet containing the President's self-evaluation and materials for assessing his performance over the past year. Regent Kiga encouraged Board members to complete the assessment and said it is a valuable tool for the President and his administration in terms of setting a course for the University.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

Provost Wise spoke on behalf of President Emmert, who was at home recovering from recent shoulder surgery. On behalf of the administration, Provost Wise thanked Professor Gail Stygall for her year of service as the chair of the Faculty Senate and said the administration is looking forward to working with the incoming chair, Dr. Daniel Luchtel, Professor of Environmental & Occupational Health Sciences. She also thanked Mr. Gregg Blodgett, Alumni Association Board President, for his service over the past year.

CONSENT AGENDA

Regent Kiga noted there were 13 items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Jewell, the Board voted to approve the 13 items on the consent agenda as shown below:

Minutes for the meeting of June 7, 2007

Establishment of the Master of Science in Biomedical Regulatory Affairs (Agenda no. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Pharmacy, in the School of Pharmacy, to offer the Master of Science in Biomedical Regulatory Affairs degree program, effective immediately. The degree program will have provisional status with a review to be scheduled in the 2011-2012 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

Adoption of Board Bylaws of the Institute for Health Metrics and Evaluation at the University of Washington and Appointment of Board Members (Agenda no. A-3)

It was the recommendation of the Administration and the Academic and Student Affairs Committee that the Board of Regents adopt the attached Board Bylaws of the Institute for Health Metrics and Evaluation at the University of Washington (the "Institute") and appoint the individuals listed here as members of the Board of the Institute.

Adoption of Proposed New Chapter 478-165 WAC, Cost Savings for Course Materials (Agenda no. A-4)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents adopt the proposed new Chapter 478-165 WAC, Cost Savings for Course Materials.

Grant and Contract Awards – May, 2007 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of May, in the total amount of \$92,638,120.

Extension of Contract for Auditing Services, Metropolitan Tract (Agenda no. F-3)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents authorize the President to extend the contract with Peterson Sullivan PLLC to conduct financial auditing services for the Metropolitan Tract for the two years ending June 30, 2007 and June 30, 2008.

Business School Project - Phase 1: New Building – Budget Revision (Agenda no. F-5)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Phase 1 project budget be revised from \$80,000,000 to \$95,000,000. The Business School has made substantial reductions in the project scope, but current market conditions prevent achieving the approved Schematic Design within the original \$80,000,000 project budget. The scope of further reductions necessary to maintain the project budget at \$80,000,000 would, in the view of the Business School, make the project untenable.

Health Sciences Center 6th Floor Renovations – Architect (Agenda no. F-6)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract to the firm of Ambia for the Health Sciences Center 6th Floor Renovations project, subject to successful negotiation of an architectural agreement.

In the event of an unsuccessful negotiation with the selected firm, it is recommended that authority be delegated to open negotiations with NBBJ, the firm recommended as first alternate.

It is intended that this project will be brought back to the Board of Regents at the completion of the predesign phase to establish the project budget.

Forming of a Washington Nonprofit Corporation to Conduct Operations in Foreign Countries (Agenda no. F-7)

It was the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents:

- 1) Authorize the incorporation of a nonprofit corporation in the State of Washington through which the University of Washington can conduct operations in foreign countries.
- 2) Delegate to the President of the University the exercise of all membership rights in the nonprofit corporation, and the authority to take all actions and execute any documents necessary to establish the nonprofit corporation.

Naming of University of Washington Tacoma's Assembly Hall to "William W. Philip Hall" (Agenda no. F-9)

The administration and the Finance, Audit and Facilities Committee recommended that the designation of the Assembly Hall be changed to the "William W. Philip Hall".

UW Tower Permanent Financing, Global Health and Data Center Financing Plan (Agenda no. F-13)

It was the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents:

1. Approve by resolution the issuance of up to \$150 million in General Revenue Bonds to:
 - a) Pay off interim financing for both the UW Tower Purchase and Global Health Tenant Improvements at 1616 Eastlake;
 - b) Fund a portion of UW Tower Data Center project.
2. Delegate to the President or his designee the authority to execute all documents related to this transaction, including the authority to determine the final structure of the bonds.

Revision of UW Medicine South Lake Union Phase III Option Agreement (Agenda no. F-14)

The administration and the Finance, Audit and Facilities Committee recommended that the Board of Regents authorize the President or his designee to execute the Revised Option Agreement for South Lake Union Phase III that has been negotiated by representatives of City Investors LLC, City Investors XII LLC ("City Investors"), and the University of Washington.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair

At the request of Regent Barer, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

Academic and Administrative Appointments (Agenda no. A-1)

MOTION: Upon the recommendation of the administration and the motion made by Regent Jewell, seconded by Regent Blake, the Board voted to approve the personnel appointments. Regent Lennon abstained from the discussion and vote.

UW Policy and Downloading Music Files (Agenda no. A-5) (Information only)

In Joint Session

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell, Chair

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair

Regent Jewell reported the two committees were briefed on the 2008 Supplemental Budget Request. She said it is likely the State will have additional funds available and the administration will be reviewing the legislature's rules, and assessing how the UW might comply and request funds to enhance current programs. Regent Jewell noted plans were unveiled of precisely which entities will be moved to the UW Tower. She complimented Ms. Marilyn Cox, Assistant Vice Provost for Capital Planning, for an excellent presentation. Regent Jewell also reported the committees spent an hour talking about the UW Endowment Fund, which has close to \$2 billion in it. She thanked the Chief Investment Officer, Mr. Keith Ferguson, and all the staff in the Treasury Office.

2008 State Supplemental Budget Request (Agenda no. F-11) (Information only)

UW Tower Planning Progress Report (Agenda no. f-12) (Information only)

University of Washington Medical Center Clinics Facilities Fee Status (Agenda no. 10) (Information only)

Endowment Management Review (Agenda no. F-15) (Information only)

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell, Chair

Regent Jewell reported the committee approved a larger budget for a new business school building. The building is now expected to cost \$95 million, \$15 million more than expected due to rising construction costs. The committee enthusiastically approved the naming of the UW Tacoma Assembly Hall to the William W. Philip Hall, in recognition of William H. Phillip and his generous contributions to UW Tacoma. The Assembly Hall is largely funded by philanthropist and businessman, James A. Milgard, who requested the building be named for Mr. Phillip.

Report of Contributions – May and June, 2007 (Agenda no. F-1) (Information only)

Actions Taken Under Delegated Authority (Agenda no. F-4) (Information only)

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

Faculty Senate Chair: Professor Gail Stygall

Before Professor Stygall gave her report, Regent Kiga thanked her for her many contributions this year and said the Regents enjoyed her presence as an ex-officio representative to the Board of Regents.

Professor Stygall thanked the Board of Regents for their efforts this year to reestablish trust between the Board and the faculty. She especially thanked Regent Jewell, who initiated and maintained relationships with the Faculty Senate Leadership and communicated faculty concerns to the Board of Regents. Professor Stygall also thanked the Secretary and Assistant Secretary of the Board, Michele Sams and Kelly Keith, as well as Provost Wise and President Emmert.

Professor Stygall noted it has been 15 years since there has been a focused initiative to support the core arts and humanities at the University. No matter what the discipline, understanding of language and culture enhances relationships among scholars, scientists and medical researchers. She said the arts and humanities teach us to interpret, know, understand and communicate by reading, speaking and writing, and teach us the values, the esthetics and the receptions of idea in multiple language communities. Professor Stygall told the Board its interest in becoming a great global university and maintaining the University of Washington premier status can lead to asking good questions about support for the arts and humanities. This is especially true, she said, as the University begins the search for a new dean of the College of Arts and Sciences.

Professor Stygall introduced the incoming chair of the Faculty Senate, Professor Daniel Luchtel, Professor, Environmental and Occupational Health Sciences. Professor Luchtel stated that during his term as chair his number one priority will be the faculty salary policy. He plans to work with the Board of Regents to make the UW a better place, and he extended to the Regents an invitation to visit him in his office in Room 36 of Gerberding Hall.

Regent Kiga thanks Professor Luchtel and said the Board of Regents looks forward to working with him over the course of the next year.

Regent Jewell emphasized the importance of getting to know each other and understanding each others' positions. She said there isn't one member of the Board that does not believe in a strong faculty salary policy and a world-class University with academics as its core.

ASUW President: Mr. Tyler B. Dockins

Mr. Dockins was absent from the meeting.

GPSS President: Mr. David B. Brown

Mr. Brown noted he is busy trying to understand the unique needs of his diverse constituency of graduate and professional student, which number approximately 12,500. He noted that his job will be to articulate the needs of the graduate and professional community and more importantly ensure that once students arrive at the UW that they are supported. This year, he will begin conversations on health insurance for graduate and professional students to ensure they have accessible and affordable health coverage, and continue to look at faculty salary and tuition increases. He is also looking forward to continuing the work begun by his predecessor, Ms. Kimberly Friese, to ensure graduate and professional students parents have the kind of childcare support that allows them to better live the double lives of parents and students.

Alumni Association President: Mr. Gregg Blodgett

Regent Kiga expressed the Boards' appreciation to Mr. Blodgett for his outstanding leadership and enthusiasm. Mr. Blodgett thanked Regent Kiga and said it had been a pleasure to serve as the Alumni Association President. Mr. Blodgett then introduced Mr. Chuck Blumenfeld, Executive Director of the Alumni Association, who presented the Alumni Association Annual Report.

Mr. Blumenfeld reported it had been five months since he was appointed Executive Director of the Alumni Association. This year the Association will focus on engaging younger alumni, as well as alumni of color and becoming more visible in the broader community. He noted the composition of the Association's Board of Trustee is more diverse in terms of race, ethnicity, gender and age than it as ever been.

Mr. Blumenfeld announced Mr. Norm Proctor will be the new Alumni Association President. Mr. Proctor is the Regional Director of the United States Small Business Administration and the highest ranking African America in the Bush administration outside of Washington, D.C.

DATE FOR NEXT MEETING

Regent Kiga announced the August meeting was canceled. The next regular meeting of the Board of Regents will be held on Thursday, September 20, 2007.

ADJOURNMENT

The regular meeting was adjourned at 3:40 p.m.



Michele M. Sams
Secretary of the Board of Regents

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

ADMINISTRATION

MINORITY AFFAIRS

ADMINISTRATIVE APPOINTMENTS

EDWARDS LANGE, SHEILA

(BA, 1999, UNIVERSITY OF CALIFORNIA (IRVINE); MA, 2000, UNIVERSITY OF WASHINGTON; PHD, 2006, UNIVERSITY OF WASHINGTON) TO BE VICE PRESIDENT OF MINORITY AFFAIRS AND VICE PROVOST OF DIVERSITY, EFFECTIVE 7/1/2007.

RESERVE OFFICERS TRAINING CORPS

DEPARTMENT OF MILITARY SCIENCE

NEW APPOINTMENTS

FRANK, STEPHEN M.

(BA, 1995, TEXAS A&M UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MILITARY SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY EFFECTIVE 6/11/2007. (PRIOR TO THIS APPOINTMENT, MAJOR FRANK WAS A SENIOR OBSERVER CONTROLLER/TRAINER AT FORT LEWIS, WA.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF ANTHROPOLOGY

ADMINISTRATIVE APPOINTMENTS

KEYES, CHARLES

(BA, 1959, UNIVERSITY OF NEBRASKA; PHD, 1965, CORNELL UNIVERSITY) TO BE ACTING CHAIR OF ANTHROPOLOGY, EFFECTIVE 7/1/2007. (DR. KEYES WILL CONTINUE AS PROFESSOR EMERITUS IN THE SAME DEPARTMENT.)

DEPARTMENT OF APPLIED MATHEMATICS

ADMINISTRATIVE APPOINTMENTS

KUTZ, JOSE NATHAN

(BS, 1990, UNIVERSITY OF WASHINGTON; PHD, 1994, NORTHWESTERN UNIVERSITY) TO BE CHAIR OF APPLIED MATHEMATICS, EFFECTIVE 7/1/2007. (DR. KUTZ WILL CONTINUE AS PROFESSOR IN THE SAME DEPARTMENT.)

NEW APPOINTMENTS

SHEA-BROWN, ERIC TODD

(BS, 1998, UNIVERSITY OF CALIFORNIA (BERKELEY); MS, 2001, PRINCETON UNIVERSITY; PHD, 2004, PRINCETON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF APPLIED MATHEMATICS AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. SHEA-BROWN IS CURRENTLY A POSTDOCTORAL FELLOW AT NEW YORK UNIVERSITY.)

DEPARTMENT OF ASTRONOMY

NEW APPOINTMENTS

MEADOWS, VICTORIA SUZANNE

(BS, 1988, UNIVERSITY OF NEW SOUTH WALES(AUSTRALIA); PHD, 1994, UNIVERSITY OF SYDNEY (AUSTRALIA)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF ASTRONOMY AT A SALARY RATE OF \$92,250 OVER NINE MONTHS, EFFECTIVE 8/1/2007. (DR. MEADOWS IS CURRENTLY AN ASSOCIATE RESEARCH SCIENTIST AT THE CALIFORNIA INSTITUTE OF TECHNOLOGY.)

DEPARTMENT OF ATMOSPHERIC SCIENCES

ADMINISTRATIVE APPOINTMENTS

DURRAN, DALE

(MS, 1975, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 1981, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE CHAIR OF ATMOSPHERIC SCIENCES, EFFECTIVE 7/1/2007. (DR. DURRAN WILL CONTINUE AS PROFESSOR OF ATMOSPHERIC SCIENCES AND ADJUNCT PROFESSOR OF APPLIED MATHEMATICS.)

DEPARTMENT OF CHEMISTRY

NEW APPOINTMENTS

STRAUMANIS, ANDREI

(BA, 1991, OBERLIN COLLEGE; PHD, 1998, STANFORD UNIVERSITY) TO BE VISITING ASSISTANT PROFESSOR, PART-TIME, OF CHEMISTRY AT A SALARY RATE OF \$25,000 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. STRAUMANIS IS CURRENTLY AN ASSISTANT PROFESSOR OF CHEMISTRY AND BIOCHEMISTRY AT THE COLLEGE OF CHARLESTON.)

DEPARTMENT OF CLASSICS

ADMINISTRATIVE APPOINTMENTS

GOWING, ALAIN

(BA, 1975, UNIVERSITY OF NORTH CAROLINA; MA, 1981, BRYN MAWR COLLEGE; PHD, 1988, BRYN MAWR COLLEGE) TO BE CHAIR OF CLASSICS, EFFECTIVE 7/1/2007. (DR. GOWING WILL CONTINUE AS PROFESSOR OF CLASSICS AND ADJUNCT PROFESSOR OF HISTORY.)

DEPARTMENT OF EARTH AND SPACE SCIENCES

NEW APPOINTMENTS

GORMAN-LEWIS, DREW JOHNSTON

(BS, 2001, UNIVERSITY OF OREGON; PHD, 2006, UNIVERSITY OF NOTRE DAME) TO BE ASSISTANT PROFESSOR OF EARTH AND SPACE SCIENCES AT A SALARY RATE OF \$67,500 OVER NINE MONTHS, EFFECTIVE 3/16/2008. (DR. GORMAN-LEWIS IS CURRENTLY A POSTDOCTORAL APPOINTEE AT ARGONNE NATIONAL LAB.)

HUNTINGTON, KATHERINE WATSON

(BS, 2001, UNIVERSITY OF NORTH CAROLINA; PHD, 2006, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE ASSISTANT PROFESSOR OF EARTH AND SPACE SCIENCES AT A SALARY RATE OF \$71,001 OVER NINE MONTHS, EFFECTIVE 9/16/2008. (DR. HUNTINGTON IS CURRENTLY A POSTDOCTORAL SCHOLAR IN GEOLOGY AT CALIFORNIA INSTITUTE OF TECHNOLOGY.)

DEPARTMENT OF ECONOMICS

NEW APPOINTMENTS

KIM, SEIK

(MA, 2002, SEOUL NATIONAL UNIVERSITY (KOREA); MA, 2003, YALE UNIVERSITY; MPhil, 2005, YALE UNIVERSITY; PHD, 2007, YALE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF ECONOMICS AT A SALARY RATE OF \$95,004 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

DEPARTMENT OF GEOGRAPHY

ADMINISTRATIVE APPOINTMENTS

MITCHELL, KATHARYNE

(BA, 1983, PRINCETON UNIVERSITY; MA, 1989, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 1993, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE CHAIR OF GEOGRAPHY, EFFECTIVE 7/1/2008. (DR. MITCHELL WILL CONTINUE AS PROFESSOR OF GEOGRAPHY AND ADJUNCT PROFESSOR OF WOMEN STUDIES.)

DEPARTMENT OF HISTORY

ADMINISTRATIVE APPOINTMENTS

GUY, KENT

(BA, 1970, YALE UNIVERSITY; MA, 1974, HARVARD UNIVERSITY; PHD, 1981, HARVARD UNIVERSITY) TO BE CHAIR OF HISTORY, EFFECTIVE 9/1/2007. (DR. GUY WILL CONTINUE AS PROFESSOR IN THE SAME DEPARTMENT.)

NEW APPOINTMENTS

O'MARA, MARGARET PUGH

(BA, 1992, NORTHWESTERN UNIVERSITY; MA, 2002, UNIVERSITY OF PENNSYLVANIA; PHD, 2002, UNIVERSITY OF PENNSYLVANIA) TO BE VISITING ASSISTANT PROFESSOR OF HISTORY AT A SALARY RATE OF \$65,007 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. O'MARA IS CURRENTLY AN ACTING ASSISTANT PROFESSOR OF HISTORY AT STANFORD UNIVERSITY.)

SMALLWOOD, STEPHANIE ELLEN

(BA, 1987, COLUMBIA UNIVERSITY; PHD, 1999, DUKE UNIVERSITY) TO BE ASSOCIATE PROFESSOR OF HISTORY AT A SALARY RATE OF \$85,005 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. SMALLWOOD IS CURRENTLY AN ASSISTANT PROFESSOR OF HISTORY AT THE UNIVERSITY OF CALIFORNIA, SAN DIEGO.)

DEPARTMENT OF PHYSICS

NEW APPOINTMENTS

LEE, PAUL

(BS, 1992, UNIVERSITY OF LONDON (UK); PHD, 1996, UNIVERSITY OF LONDON (UK)) TO BE VISITING ASSOCIATE PROFESSOR OF PHYSICS WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 6/16/2007. (DR. LEE IS CURRENTLY AN ASSOCIATE PROFESSOR AT NANYANG TECHNOLOGICAL UNIVERSITY/NATIONAL INSTITUTE OF EDUCATION.)

MORALES, MIGUEL FITZHUGH

(BA, 1993, SWARTHMORE COLLEGE; MS, 2002, UNIVERSITY OF CALIFORNIA (SANTA CRUZ); PHD, 2002, UNIVERSITY OF CALIFORNIA (SANTA CRUZ)) TO BE ASSISTANT PROFESSOR OF PHYSICS AT A SALARY RATE OF \$74,997 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. MORALES IS CURRENTLY A RESEARCH SCIENTIST AT MASSACHUSETTS INSTITUTE OF TECHNOLOGY.)

TOLICH, NIKOLAI

(BSC, 1997, UNIVERSITY OF AUCKLAND (NEW ZEALAND); MSc, 1999, UNIVERSITY OF AUCKLAND (NEW ZEALAND); PHD, 2005, STANFORD UNIVERSITY) TO BE ASSISTANT PROFESSOR OF PHYSICS AT A SALARY RATE OF \$70,200 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. TOLICH IS CURRENTLY A POSTDOCTORAL FELLOW AT THE LAWRENCE BERKELY NATIONAL LABORATORY.)

DEPARTMENT OF SCANDINAVIAN STUDIES

ENDOWED APPOINTMENTS

LEIREN, TERJE

(BA, 1966, CALIFORNIA STATE UNIVERSITY, FULLERTON; MA, 1970, CALIFORNIA STATE UNIVERSITY, FULLERTON; PHD, 1978, NORTH TEXAS STATE UNIVERSITY) TO BE HOLDER OF THE SVERRE ARESTAD ENDOWED PROFESSORSHIP IN NORWEGIAN STUDIES OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PROFESSOR LEIREN WILL CONTINUE AS CHAIR AND PROFESSOR OF SCANDINAVIAN STUDIES.)

DEPARTMENT OF STATISTICS

ADMINISTRATIVE APPOINTMENTS

HANDCOCK, MARK

(BSC, 1982, UNIVERSITY OF WEST AUSTRALIA; PHD, 1989, UNIVERSITY OF CHICAGO) TO BE CHAIR OF STATISTICS, EFFECTIVE 7/1/2007. (DR. HANDCOCK WILL CONTINUE AS PROFESSOR IN THE SAME DEPARTMENT.)

NEW APPOINTMENTS

MININ, VLADIMIR

(MS, 2002, UNIVERSITY OF IDAHO; MS, 2004, UNIVERSITY OF CALIFORNIA (LOS ANGELES); PHD, 2007, UNIVERSITY OF CALIFORNIA (LOS ANGELES)) TO BE ASSISTANT PROFESSOR OF STATISTICS AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. MININ IS CURRENTLY A VISITING ASSISTANT PROFESSOR AT THE UNIVERSITY OF CALIFORNIA, LOS ANGELES.)

DIVISION OF FRENCH AND ITALIAN STUDIES

ADMINISTRATIVE APPOINTMENTS

SBRAGIA, ALBERT J.

(BA, 1978, UNIVERSITY OF CALIFORNIA (SAN DIEGO); MA, 1983, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 1988, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE CHAIR OF FRENCH AND ITALIAN STUDIES, EFFECTIVE 7/1/2007. (DR. SBRAGIA WILL CONTINUE AS ASSOCIATE PROFESSOR OF FRENCH AND ITALIAN STUDIES.)

SCHOOL OF ART

NEW APPOINTMENTS

MCNEEL, AMIE LAIRD

(BFA, 1988, KANSAS CITY ART INSTITUTE; MFA, 1990, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSISTANT PROFESSOR OF ART AT A SALARY RATE OF \$60,003 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (MS. MCNEEL IS CURRENTLY AN ASSOCIATE PROFESSOR AT THE CLEVELAND ART INSTITUTE.)

SCHOOL OF DRAMA

NEW APPOINTMENTS

MEZUR, KATHERINE

(BA, 1971, HAMPSHIRE COLLEGE; MA, 1979, MILLS COLLEGE; PHD, 1998, UNIVERSITY OF HAWAII) TO BE ASSISTANT PROFESSOR OF DRAMA AT A SALARY RATE OF \$61,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. MEZUR IS CURRENTLY AN ASSISTANT PROFESSOR OF DANCE AT MILLS COLLEGE.)

SCHOOL OF MUSIC

NEW APPOINTMENTS

GUYER, JOYCE

(BM, 1977, ARIZONA STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF MUSIC AT A SALARY RATE OF \$60,003 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (MS. GUYER IS CURRENTLY A VISITING ASSISTANT PROFESSOR OF VOICE AT FLORIDA STATE UNIVERSITY.)

BUSINESS SCHOOL

DEPARTMENT OF ACCOUNTING

ENDOWED APPOINTMENTS

MATSUMOTO, DAWN

(BBA, 1989, UNIVERSITY OF HAWAII; PHD, 1998, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE EMMETT S. HARRINGTON ENDOWED PROFESSORSHIP OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR MATSUMOTO WILL CONTINUE AS ASSOCIATE PROFESSOR OF ACCOUNTING.)

DEPARTMENT OF FINANCE AND BUSINESS ECONOMICS

ENDOWED APPOINTMENTS

HARFORD, JARRAD

(BS, 1993, PENNSYLVANIA STATE UNIVERSITY; MS, 1995, UNIVERSITY OF ROCHESTER; PHD, 1998, UNIVERSITY OF ROCHESTER) TO BE HOLDER OF THE MARION B. INGERSOLL PROFESSORSHIP OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR HARFORD WILL CONTINUE AS ASSOCIATE PROFESSOR OF FINANCE AND BUSINESS ECONOMICS.)

HESS, ALAN

(BS, 1963, PURDUE UNIVERSITY; MS, 1967, CARNEGIE INSTITUTE OF TECHNOLOGY; PHD, 1969, CARNEGIE INSTITUTE OF TECHNOLOGY) TO BE HOLDER OF THE ROBERT L. STEPHENSON TERM PROFESSORSHIP OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR HESS WILL CONTINUE AS PROFESSOR OF FINANCE AND BUSINESS ECONOMICS.)

DEPARTMENT OF MARKETING AND INTERNATIONAL BUSINESS

ENDOWED APPOINTMENTS

MACLACHLAN, DOUGLAS

(BA, 1963, UNIVERSITY OF CALIFORNIA (BERKELEY); MBA, 1965, UNIVERSITY OF CALIFORNIA (BERKELEY); MA, 1970, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 1971, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE HOLDER OF THE MARION B. INGERSOLL PROFESSORSHIP OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR MACLACHLAN WILL CONTINUE AS CHAIR AND PROFESSOR OF MARKETING AND INTERNATIONAL BUSINESS.)

COLLEGE OF EDUCATION

EDUCATION

NEW APPOINTMENTS

LOTT, II, JOE

(PHD, 2005, LOUISIANA STATE UNIVERSITY; MPA, 2000, LOUISIANA STATE UNIVERSITY; BA, 1998, TALLADEGA COLLEGE) TO BE ASSISTANT PROFESSOR OF EDUCATION AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. LOTT II IS CURRENTLY A POSTDOCTORAL ASSOCIATE AT THE UNIVERSITY OF TEXAS - AUSTIN.)

WILLIAMSON, JOY ANN

(PHD, 1998, UNIVERSITY OF ILLINOIS; MA, 1995, UNIVERSITY OF ILLINOIS; BS, 1993, UNIVERSITY OF ILLINOIS) TO BE ASSOCIATE PROFESSOR OF EDUCATION AT A SALARY RATE OF \$80,001 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. WILLIAMSON IS CURRENTLY AN ASSOCIATE PROFESSOR AT STANFORD UNIVERSITY.)

COLLEGE OF ENGINEERING

DEPARTMENT OF CHEMICAL ENGINEERING

NEW APPOINTMENTS

BELANCHE, MANEUL

(BS, 1982, UNIVERSITY OF VALENCIA (SPAIN); DIPLOMA, 1984, UNIVERSITY OF VALENCIA (SPAIN); PHD, 1987, UNIVERSIDAD POLITECNICA) TO BE VISITING PROFESSOR OF CHEMICAL ENGINEERING WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 7/1/2007. (DR. BELANCHE IS CURRENTLY A PROFESSOR OF CHEMICAL ENGINEERING AT POLYTECHNICAL UNIVERSITY, SPAIN.)

DEPARTMENT OF CIVIL AND ENVIRONMENTAL ENGINEERING

NEW APPOINTMENTS

LAFAVE, JAMES MICHAEL

(BSCE, 1986, UNIVERSITY OF ILLINOIS; MSCE, 1987, UNIVERSITY OF ILLINOIS; PHD, 1997, UNIVERSITY OF MICHIGAN) TO BE VISITING PROFESSOR OF CIVIL AND ENVIRONMENTAL ENGINEERING WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 9/16/2007. (DR. LAFAVE IS CURRENTLY AN ASSOCIATE PROFESSOR OF CIVIL ENGINEERING AT THE UNIVERSITY OF ILLINOIS, URBANA-CHAMPAIGN.)

COLLEGE OF FOREST RESOURCES

FOREST RESOURCES

ENDOWED APPOINTMENTS

BURA, RENATA

(BS, 1997, RYERSON UNIVERSITY, TORONTO; MSc, 2000, UNIVERSITY OF TORONTO (CANADA); PHD, 2004, UNIVERSITY OF BRITISH COLUMBIA (CANADA)) TO BE HOLDER OF THE DENMAN PROFESSORSHIP IN PULP AND PAPER SCIENCE OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PROFESSOR BURA WILL CONTINUE AS ASSISTANT PROFESSOR OF FOREST RESOURCES.)

HINCKLEY, THOMAS METCALF

(BA, 1966, CARLETON COLLEGE; PHD, 1971, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE DAVID R.M. SCOTT ENDOWED PROFESSORSHIP IN FOREST RESOURCES OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PROFESSOR HINCKLEY WILL CONTINUE AS PROFESSOR OF FOREST RESOURCES AND ADJUNCT PROFESSOR OF BIOLOGY.)

INFORMATION SCHOOL

INFORMATION SCHOOL

NEW APPOINTMENTS

SAXTON, MATTHEW

(MLS, 2000, UNIVERSITY OF CALIFORNIA (LOS ANGELES); PHD, 2000, UNIVERSITY OF CALIFORNIA (LOS ANGELES); BA, 1991, OCCIDENTAL COLLEGE) TO BE SENIOR LECTURER FULL-TIME OF INFORMATION AT A SALARY RATE OF \$70,308 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PRIOR TO THIS APPOINTMENT, DR. SAXTON WAS AN ASSISTANT PROFESSOR IN THE SAME SCHOOL.)

TENNIS, JOSEPH

(PHD, 2005, UNIVERSITY OF WASHINGTON; MLIS, 2000, INDIANA UNIVERSITY; BA, 1998, LAWRENCE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF INFORMATION AT A SALARY RATE OF \$87,003 OVER NINE MONTHS, EFFECTIVE 8/1/2007. (PRIOR TO THIS APPOINTMENT, DR. TENNIS WAS AN ASSISTANT PROFESSOR AT THE UNIVERSITY OF BRITISH COLUMBIA.)

SCHOOL OF LAW

LAW

NEW APPOINTMENTS

MUELLER, JANICE

(BS, 1986, VIRGINIA POLYTECHNIC INST & STATE UNIV; JD, 1990, WILLIAM MITCHELL COLLEGE OF LAW) TO BE VISITING PROFESSOR OF LAW AT A SALARY RATE OF \$95,778 OVER SIX MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR MUELLER IS CURRENTLY A PROFESSOR OF LAW AT THE UNIVERSITY OF PITTSBURGH LAW SCHOOL.)

SCHOOL OF SOCIAL WORK

SOCIAL WORK

ENDOWED APPOINTMENTS

COURTNEY, MARK EDWARD

(BA, 1983, UNIVERSITY OF CALIFORNIA (BERKELEY); MA, 1987, JOHN F. KENNEDY UNIVERSITY; PHD, 1992, UNIVERSITY OF CALIFORNIA (BERKELEY); MSW, 1992, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE HOLDER OF THE BALLMER ENDOWED CHAIR FOR CHILD WELL-BEING OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR COURTNEY WILL CONTINUE AS PROFESSOR OF SOCIAL WORK.)

KEMP, SUSAN

(BA, 1974, MASSEY UNIVERSITY; MA, 1981, UNIVERSITY OF AUCKLAND (NEW ZEALAND); PHD, 1994, COLUMBIA UNIVERSITY) TO BE HOLDER OF THE CHARLES O. CRESSY ENDOWED PROFESSORSHIP OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PROFESSOR KEMP WILL CONTINUE AS ASSOCIATE PROFESSOR OF SOCIAL WORK AND ADJUNCT ASSOCIATE PROFESSOR OF WOMEN STUDIES.)

SCHOOL OF MEDICINE

DEPARTMENT OF BIOCHEMISTRY

NEW APPOINTMENTS

SCHIEF, WILLIAM RAY

(BS, 1989, YALE UNIVERSITY; PHD, 1999, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF BIOCHEMISTRY AT A SALARY RATE OF \$76,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. SCHIEF WAS A SENIOR FELLOW IN THE SAME DEPARTMENT.)

DEPARTMENT OF LABORATORY MEDICINE

NEW APPOINTMENTS

HOOFNAGLE, ANDREW NORBERT

(BS, 1995, CORNELL UNIVERSITY; PHD, 2002, UNIVERSITY OF COLORADO (BOULDER); MD, 2004, UNIVERSITY OF COLORADO (DENVER)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF LABORATORY MEDICINE AT A SALARY RATE OF \$105,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. HOOFNAGLE WAS A RESIDENT IN THE SAME DEPARTMENT.)

DEPARTMENT OF MEDICINE

ENDOWED APPOINTMENTS

JARVIK, GAIL

(BS, 1980, UNIVERSITY OF IOWA; MS, 1983, UNIVERSITY OF MICHIGAN; PHD, 1986, UNIVERSITY OF MICHIGAN; MD, 1987, UNIVERSITY OF IOWA) TO BE HOLDER OF THE ARNO G. MOTULSKY, M.D. ENDOWED PROFESSORSHIP OVER TWELVE MONTHS, EFFECTIVE 3/1/2007. (DR. JARVIK WILL CONTINUE AS PROFESSOR WITHOUT TENURE OF MEDICINE AND ADJUNCT PROFESSOR OF EPIDEMIOLOGY.)

NEW APPOINTMENTS

CHANG, TINA

(BS, 1993, UNIVERSITY OF MICHIGAN; MD, 1996, UNIVERSITY OF MICHIGAN) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$135,504 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CHANG WAS A CLINICAL INSTRUCTOR-SALARIED IN THE SAME DEPARTMENT.)

FOSTER-SCHUBERT, KAREN EMILY

(BA, 1993, WELLESLEY COLLEGE; MD, 1998, JOHNS HOPKINS UNIVERSITY; MS, 2007, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$110,004 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. FOSTER-SCHUBERT WAS AN ACTING INSTRUCTOR AND SENIOR FELLOW IN THE SAME DEPARTMENT.)

HAGMAN, MELISSA MAE

(BS, 1995, ALBERTSON COLLEGE OF IDAHO; MD, 1999, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$122,580 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. HAGMAN WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

IOANNOU, GEORGE

(BA, 1993, OXFORD UNIVERSITY (UK); MBBCh, 1996, OXFORD UNIVERSITY (UK); MS, 2002, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE PAID DIRECT BY VETERANS AFFAIRS PUGET SOUND HEALTH CARE SYSTEM EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. IOANNOU WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

MARSHALL, CAROLINE BELLE

(BS, 1995, DUKE UNIVERSITY; MD, 1999, BAYLOR COLLEGE OF MEDICINE) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$115,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. MARSHALL WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

O'CONNOR, KIM MARIE

(BA, 1993, UNIVERSITY OF WASHINGTON; MD, 1999, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$107,340 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. O'CONNOR WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF MEDICINE

NEW APPOINTMENTS

PAGALILAUAN, GENEVIEVE L.

(BA, 1996, UNIVERSITY OF WASHINGTON; MD, 2000, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$107,340 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. PAGALILAUAN WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

POTTINGER, PAUL STUART

(BA, 1990, HARVARD UNIVERSITY; MD, 1998, YALE UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$119,004 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. POTTINGER WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

THOMPSON, RACHEL ELLEN

(BA, 1996, AMHERST COLLEGE; MD, 2000, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$122,580 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. THOMPSON WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF MICROBIOLOGY

ADMINISTRATIVE APPOINTMENTS

CHAMPOUX, JAMES

(BS, 1965, UNIVERSITY OF WASHINGTON; PHD, 1970, STANFORD UNIVERSITY) TO BE ACTING CHAIR OF MICROBIOLOGY, EFFECTIVE 6/1/2007. (DR. CHAMPOUX WILL CONTINUE AS PROFESSOR OF MICROBIOLOGY.)

DEPARTMENT OF NEUROLOGICAL SURGERY

NEW APPOINTMENTS

DARVAS, FELIX

(BS, 1994, RHEINISCH WESTFAELISCHE TECHNISCHE (GER); MS, 1998, RHEINISCH WESTFAELISCHE TECHNISCHE (GER); PHD, 2002, RHEINISCH WESTFAELISCHE TECHNISCHE (GER)) TO BE RESEARCH ASSISTANT PROFESSOR OF NEUROLOGICAL SURGERY AT A SALARY RATE OF \$77,004 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. DARVAS WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

VILELA, MARCELO

(MD, 1995, FEDERAL UNIV OF MINAS GERAIS (BRAZIL)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF NEUROLOGICAL SURGERY AT A SALARY RATE OF \$105,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. VILELA WAS A CLINICAL ASSISTANT PROFESSOR-SALARIED IN THE SAME DEPARTMENT.)

DEPARTMENT OF NEUROLOGY

NEW APPOINTMENTS

HU, SHU-CHING

(MD, 1993, NATIONAL TAIWAN UNIVERSITY; PHD, 2001, JOHNS HOPKINS UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF NEUROLOGY AT A SALARY RATE OF \$120,996 OVER TWELVE MONTHS, EFFECTIVE 6/25/2007. (PRIOR TO THIS APPOINTMENT, DR. HU WAS A CLINICAL FELLOW IN NEUROLOGY AT COLUMBIA UNIVERSITY.)

DEPARTMENT OF OBSTETRICS AND GYNECOLOGY

NEW APPOINTMENTS

FIALKOW, MICHAEL

(BA, 1989, UNIVERSITY OF PENNSYLVANIA; MD, 1997, UNIVERSITY OF WASHINGTON; MPH, 2006, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF OBSTETRICS AND GYNECOLOGY AT A SALARY RATE OF \$75,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. FIALKOW WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF OTOLARYNGOLOGY - HEAD AND NECK SURGERY

NEW APPOINTMENTS

MERATI, ALBERT LINCOLN

(BA, 1987, UNIVERSITY OF WASHINGTON; MD, 1991, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF OTOLARYNGOLOGY - HEAD AND NECK SURGERY AT A SALARY RATE OF \$114,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. MERATI WAS AN ASSOCIATE PROFESSOR AND CHIEF OF OTOLARYNGOLOGY AND COMMUNICATION SCIENCES AT THE MEDICAL COLLEGE OF WISCONSIN.)

DEPARTMENT OF PATHOLOGY

NEW APPOINTMENTS

KOWALEWSKA, JOLANTA

(MD, 1995, UNIVERSITY OF WARSAW (POLAND)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE, PART-TIME, OF PATHOLOGY AT A SALARY RATE OF \$57,600 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. KOWALEWSKA WAS A CLINICAL ASSISTANT PROFESSOR-SALARIED IN THE SAME DEPARTMENT.)

DEPARTMENT OF PEDIATRICS

NEW APPOINTMENTS

CHEN, MAIDA

(BA, 1994, NORTHWESTERN UNIVERSITY; MD, 1998, NORTHWESTERN UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CHEN WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

FLYNN, JOSEPH THOMAS

(BA, 1983, HAMILTON COLLEGE; MD, 1987, STATE UNIVERSITY OF NEW YORK (SYRACUSE); MS, 2003, ALBERT EINSTEIN COLLEGE OF MEDICINE) TO BE PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. FLYNN WAS A PROFESSOR OF CLINICAL PEDIATRICS AT ALBERT EINSTEIN COLLEGE OF MEDICINE.)

HOFFMAN, LUCAS R.

(BS, 1990, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 1996, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO); MD, 1998, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$117,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. HOFFMAN WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

MERRITT, JOHN LAWRENCE

(BA, 1994, AMBASSADOR UNIVERSITY; MD, 1999, LOMA LINDA UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 7/16/2007. (PRIOR TO THIS APPOINTMENT, DR. MERRITT WAS A RESIDENT IN MEDICAL GENETICS AT THE MAYO CLINIC COLLEGE OF MEDICINE.)

OKAMURA, DARYL M.

(BS, 1990, UNIVERSITY OF WASHINGTON; MD, 1998, UNIVERSITY OF HAWAII) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$101,004 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. OKAMURA WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

SHIMAMURA, AKIKO

(BA, 1983, PRINCETON UNIVERSITY; MS, 1988, UNIVERSITY OF ROCHESTER; PHD, 1990, UNIVERSITY OF ROCHESTER; MD, 1991, UNIVERSITY OF ROCHESTER) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS AND ADJUNCT ASSOCIATE PROFESSOR OF MEDICINE AT A SALARY RATE OF \$90,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. SHIMAMURA WAS AN ASSISTANT PROFESSOR OF PEDIATRICS AT HARVARD UNIVERSITY.)

DEPARTMENT OF PEDIATRICS

NEW APPOINTMENTS

ZHENG, JIANG

(BS, 1982, ZHEJIANG UNIVERSITY (CHINA); MS, 1985, ZHEJIANG UNIVERSITY (CHINA); MS, 1990, UNIVERSITY OF KANSAS; PHD, 1992, UNIVERSITY OF KANSAS) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$120,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. ZHENG WAS A PRINCIPAL INVESTIGATOR AT CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER.)

DEPARTMENT OF PHARMACOLOGY

ENDOWED APPOINTMENTS

MOON, RANDALL

(BA, 1977, NEW COLLEGE OF FLORIDA; PHD, 1982, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE WILLIAM AND MARILYN CONNER PROFESSORSHIP FOR THE INSTITUTE FOR STEM CELL AND REGENERATIVE MEDICINE OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (DR. MOON WILL CONTINUE AS PROFESSOR OF PHARMACOLOGY.)

DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES

NEW APPOINTMENTS

CARLISLE, LYNDA LEE

(BS, 1978, UNIVERSITY OF GEORGIA; MD, 1985, MEDICAL COLLEGE OF GEORGIA) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$135,012 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CARLISLE WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

VANNOY, STEVEN DAVID

(BS, 1990, UNIVERSITY OF WASHINGTON; MS, 2001, UNIVERSITY OF WISCONSIN-MADISON; PHD, 2005, UNIVERSITY OF WISCONSIN-MADISON; MPH, 2007, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$77,004 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. VANNOY WAS AN ACTING INSTRUCTOR AND SENIOR FELLOW IN THE SAME DEPARTMENT.)

ZARKOWSKI, PAUL ANTHONY

(BS, 1983, UNIVERSITY OF WASHINGTON; MS, 1987, UNIVERSITY OF WASHINGTON; MD, 1997, SABA UNIVERSITY SCHOOL OF MED (NETHERLD)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$124,524 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. ZARKOWSKI WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF RADIATION ONCOLOGY

NEW APPOINTMENTS

PARVATHANENI, UPENDRA

(MBBS, 1993, ANNAMALAI UNIVERSITY (INDIA)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIATION ONCOLOGY AT A SALARY RATE OF \$112,500 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. PARVATHANENI WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

QUANG, TONY S.

(BA, 1996, UNIVERSITY OF CALIFORNIA (BERKELEY); MD, 2002, DREXEL UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIATION ONCOLOGY PAID DIRECT BY VETERANS AFFAIRS PUGET SOUND HEALTH CARE SYSTEM EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. QUANG WAS AN ASSISTANT PROFESSOR OF RADIATION ONCOLOGY AT THE UNIVERSITY OF CALIFORNIA, DAVIS.)

DEPARTMENT OF RADIOLOGY

NEW APPOINTMENTS

LEE, JEAN HWA

(MD, 1996, KOREA UNIVERSITY (KOREA); MMSc, 2001, KOREA UNIVERSITY (KOREA); PHD, 2004, KOREA UNIVERSITY (KOREA)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIOLOGY AT A SALARY RATE OF \$84,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. LEE WAS A CHIEF RESIDENT IN THE SAME DEPARTMENT.)

DEPARTMENT OF REHABILITATION MEDICINE

NEW APPOINTMENTS

KELLY, VALERIE ELIZABETH

(BA, 1996, UNIVERSITY OF PENNSYLVANIA; MS, 1999, WASHINGTON UNIVERSITY; PHD, 2003, WASHINGTON UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF REHABILITATION MEDICINE AT A SALARY RATE OF \$82,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. KELLY WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF SURGERY

NEW APPOINTMENTS

BIRGFELD, CRAIG

(BS, 1994, COLLEGE OF WILLIAM AND MARY; MD, 2000, VIRGINIA COLLEGE OF MEDICINE) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. BIRGFELD WAS AN ACTING INSTRUCTOR AND SENIOR FELLOW IN THE SAME DEPARTMENT.)

MOKADAM, NAHUSH ASHOK

(BA, 1994, UNIVERSITY OF PENNSYLVANIA; MD, 1998, UNIVERSITY OF PENNSYLVANIA) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$115,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. MOKADAM WAS A CHIEF RESIDENT IN THE SAME DEPARTMENT.)

PHAM, TAM NGOC

(BS, 1994, UNIVERSITY OF CALIFORNIA (SAN DIEGO); MD, 1998, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$90,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. PHAM WAS A FELLOW IN THE SAME DEPARTMENT.)

STARNES, BENJAMIN WARE

(BS, 1988, ALBRIGHT COLLEGE; MD, 1992, JEFFERSON MEDICAL COLLEGE) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$150,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. STARNES WAS A CLINICAL ASSOCIATE PROFESSOR IN THE SAME DEPARTMENT.)

VARGHESE, THOMAS K.

(MBBS, 1995, UNIVERSITY OF KERALA (INDIA); MS, 2003, NORTHWESTERN UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$115,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. VARGHESE WAS A FELLOW IN CARDIOTHORACIC SURGERY AT THE UNIVERSITY OF MICHIGAN, ANN ARBOR.)

DEPARTMENT OF UROLOGY

ADMINISTRATIVE APPOINTMENTS

ELLIS, WILLIAM J.

(BA, 1981, STANFORD UNIVERSITY; MD, 1985, JOHNS HOPKINS UNIVERSITY) TO BE ACTING CHAIR OF UROLOGY, EFFECTIVE 7/1/2007. (DR. ELLIS WILL CONTINUE AS PROFESSOR WITHOUT TENURE OF UROLOGY.)

NEW APPOINTMENTS

PARK, SANGTAE

(BA, 1994, UNIVERSITY OF CALIFORNIA (BERKELEY); MPH, 1998, UNIVERSITY OF CALIFORNIA (BERKELEY); MD, 1999, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF UROLOGY AT A SALARY RATE OF \$96,000 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. PARK WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

SCHOOL OF NURSING

DEPARTMENT OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS

NEW APPOINTMENTS

BJORNSON, KRISTIE

(BS, 1979, UNIVERSITY OF MINNESOTA; MS, 1988, UNIVERSITY OF WASHINGTON; PHD, 2006, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 9/16/2007. (PRIOR TO THIS APPOINTMENT DR. BJORNSON WAS AN ORTHOPAEDIC SURGERY RESEARCH COORDINATOR/SCIENTIST AT CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER.)

DEPARTMENT OF FAMILY AND CHILD NURSING

ENDOWED APPOINTMENTS

BROWN, MARIE ANNETTE

(BS, 1970, VANDERBILT UNIVERSITY; MN, 1973, UNIVERSITY OF WASHINGTON; PHD, 1983, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE GROUP HEALTH ENDOWED NURSING PROFESSORSHIP IN CHRONIC ILLNESS CARE OVER NINE MONTHS, EFFECTIVE 1/1/2008. (PROFESSOR BROWN WILL CONTINUE AS PROFESSOR OF FAMILY AND CHILD NURSING.)

SCHOOL OF PUBLIC HEALTH AND COMMUNITY MEDICINE

DEPARTMENT OF HEALTH SERVICES

NEW APPOINTMENTS

RODRIGUEZ, HECTOR

(BA, 1996, UNIVERSITY OF CALIFORNIA (SAN DIEGO); MPH, 1998, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 2007, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF HEALTH SERVICES AT A SALARY RATE OF \$92,496 OVER TWELVE MONTHS, EFFECTIVE 8/1/2007. (DR. RODRIGUEZ IS CURRENTLY AN INSTRUCTOR AT TUFTS UNIVERSITY SCHOOL OF MEDICINE AND HARVARD COLLEGE.)

UNIVERSITY OF WASHINGTON, BOTHELL

BUSINESS PROGRAM

NEW APPOINTMENTS

HARMAN, WENDY SUE

(BA, 2001, SOUTHERN ILLINOIS UNIVERSITY; PHD, 2006, UNIVERSITY OF WASHINGTON) TO BE VISITING ASSISTANT PROFESSOR OF BUSINESS AT A SALARY RATE OF \$94,500 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. HARMON IS CURRENTLY ASSISTANT PROFESSOR OF BUSINESS ADMINISTRATION AT TRUMAN STATE UNIVERSITY.)

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

NEW APPOINTMENTS

KOCHHAR-LINDGREN, GRAY

(BA, 1977, UNIVERSITY OF COLORADO (BOULDER); MA, 1987, UNIVERSITY OF NORTH CAROLINA; MA, 1982, YALE UNIVERSITY; PHD, 1990, EMORY UNIVERSITY) TO BE PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES AND DIRECTOR OF THE CENTER FOR UNIVERSITY STUDIES AND PROGRAMS (CUSP) AT THE UNIVERSITY OF WASHINGTON, BOTHELL, EFFECTIVE 6/16/2007. (PRIOR TO THIS APPOINTMENT, DR. KOCHHAR-LINDGREN WAS ACTING ASSOCIATE PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES, BOTHELL AND INTERIM DIRECTOR OF THE CENTER FOR UNIVERSITY STUDIES AND PROGRAMS AT THE UNIVERSITY OF WASHINGTON,

KOCHIS, BRUCE EUGENE

(BA, 1971, UNIVERSITY OF WASHINGTON; MA, 1975, UNIVERSITY OF MICHIGAN; PHD, 1979, UNIVERSITY OF MICHIGAN) TO BE SENIOR LECTURER OF INTERDISCIPLINARY ARTS AND SCIENCES AT A SALARY RATE OF \$64,782 OVER NINE MONTHS, EFFECTIVE 6/16/2007. (PRIOR TO THIS APPOINTMENT, DR. KOCHIS WAS AN ASSISTANT PROFESSOR IN THE SAME PROGRAM.)

UNIVERSITY OF WASHINGTON, TACOMA

INSTITUTE OF TECHNOLOGY

NEW APPOINTMENTS

TEREDESAL, ANKUR

(BS, 1997, UNIVERSITY OF BARODA (INDIA); PHD, 2003, STATE UNIVERSITY OF NEW YORK (BUFFALO)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF THE INSTITUTE OF TECHNOLOGY AT A SALARY RATE OF \$100,998 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. TEREDESAL IS CURRENTLY A VISITING ASSISTANT PROFESSOR IN THE SAME DEPARTMENT.)

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

NEW APPOINTMENTS

DINGLASAN-PANLILIO, JOYCE

(MSc, 2003, UNIVERSITY OF TORONTO (CANADA); PH.D-E, 2007, UNIVERSITY OF TORONTO (CANADA); BSC, 2000, UNIVERSITY OF TORONTO (CANADA)) TO BE ACTING ASSISTANT PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM AT A SALARY RATE OF \$64,503 OVER NINE MONTHS, EFFECTIVE 8/20/2007.

QUINN, JENNIFER

(BA, 1985, WILLIAMS COLLEGE; MS, 1987, UNIVERSITY OF ILLINOIS; PHD, 1993, UNIVERSITY OF WISCONSIN-MADISON) TO BE PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM AT A SALARY RATE OF \$87,003 OVER NINE MONTHS, EFFECTIVE 8/20/2007. (DR. QUINN IS CURRENTLY A PROFESSOR AT OCCIDENTAL COLLEGE.)

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Master of Science in Biomedical Regulatory AffairsRECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Pharmacy, in the School of Pharmacy, to offer the Master of Science in Biomedical Regulatory Affairs degree program, effective immediately. The degree program will have provisional status with a review to be scheduled in the 2011-2012 academic year. At such time that continuing status is granted, a ten-year review cycle would begin.

BACKGROUND

In September 2006, the Graduate School received a proposal from the graduate faculty in the Department of Pharmacy requesting authority to offer the self-sustaining Master of Science in Biomedical Regulatory Affairs degree program. Implementation is planned for Autumn Quarter 2007, with the program anticipating 20 new students per year.

The MS in Biomedical Regulatory Affairs was designed in response to a need for comprehensively trained personnel in fields related to the creation, development, regulation, and manufacture of pharmaceuticals and medical devices. There has been recent rapid growth in biotechnology activity in the Puget Sound Region, but despite the industry's vigor and the need for experts in regulatory affairs, virtually no one is specifically prepared for the work. Two existing certificate programs offered through UW Educational Outreach address specific aspects of the needed training, but the MS in Biomedical Regulatory Affairs will allow for more comprehensive and coherent education of professionals. The degree program will be offered during evening hours and on weekends on the UW campus and in locations accessible to working adults. Students will earn a Master of Science degree in 2 years.

Evidence of demand for education and training in the area of biomedical regulatory affairs comes from: (1) the success of the two existing UW Educational Outreach certificate programs, Biomedical Regulatory Affairs and Clinical Trials; (2) feedback from focus groups with industry representatives, UW faculty, and stakeholders from professional organizations and the FDA; and (3) an online survey of biomedical companies in the Puget Sound area.

In November, 2006, the Vice Provost and Dean of the Graduate School appointed two reviewers to evaluate the Master of Science in Biomedical Regulatory Affairs proposal. One reviewer directs a nationally recognized program offering a

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Master of Science in Biomedical Regulatory Affairs (continued p. 2)

master's degree and certificate in Regulatory Affairs, and the other is the Director of Regulatory Affairs at a national pharmaceutical company. The reviewers both supported approval of the degree program, while each made several specific recommendations to improve the program's curriculum. The program provided a detailed response to these recommendations.

The Graduate School Council met on January 25, 2007, to discuss the MS in Biomedical Regulatory Affairs degree proposal. The Council recommended unanimously that, contingent on minor changes intended to bolster the ethics component and to assure that students exhibit a sufficient level of science competency, the proposal should be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

On May 7, 2007, the Higher Education Coordinating Board Education Committee discussed the Master of Science in Biomedical Regulatory Affairs proposal, which was then considered by the full Higher Education Coordinating Board on May 24, 2007. The Board approved the proposal by the Department of Pharmacy at the University of Washington to offer the Master of Science in Biomedical Regulatory Affairs.

The Vice Provost and Dean of the Graduate School, the Dean of the School of Pharmacy, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Master of Science in Biomedical Regulatory Affairs degree program.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Adoption of Proposed New Chapter 478-165 WAC, Cost Savings for Course Materials

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents adopt the proposed new Chapter 478-165 WAC, Cost Savings for Course Materials.

BACKGROUND:

Substitute House Bill 3087 was passed during the 2006 Legislative Session and was codified as RCW 28B.10.590, Course materials - Cost savings. This new statute requires all boards of regents of state universities (as well as boards of trustees of regional universities and The Evergreen State College) to adopt rules that promote cost savings for students purchasing course materials. Specifically, the statute provides that rules shall be adopted requiring that:

1. Affiliated bookstores:
 - Provide students the option of purchasing materials that are unbundled whenever possible [bundling means joining various components as a single package, for example a text book might be bundled with an accompanying CD-ROM workbook], disclose to faculty and staff the costs to students of purchasing materials, and disclose publicly how new editions vary from previous editions;
 - Actively promote and publicize book buy-back programs; and
 - Disclose retail costs for course materials on a per course basis to faculty and staff and make this information publicly available; and
2. Faculty and staff members consider the least costly practices in assigning course materials, such as adopting the least expensive edition available when educational content is comparable as determined by the faculty and working closely with publishers and local bookstores to create bundles and packages if they deliver cost savings to students.

During the 2006-2007 academic year, the Provost's Office worked with the Attorney General's Office and the Rules Coordination Office to draft a proposed set of WAC rules that comply with the requirements of the new statute.

These draft rules were further refined by reviews with the University Book Store management and Board of Trustees, the Faculty Council for Instructional Quality, and the University Libraries, resulting in the attached proposed new Chapter 478-165 WAC, Cost Savings for Course Materials. On May 24, 2007, a public hearing on the proposed new Chapter 478-165 WAC was held on the Seattle campus. Notices for the public hearing were published in the *Washington State Register*, *The Daily*, *University Week*, and

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Adoption of Proposed New Chapter 478-165 WAC, Cost Savings for Course Materials (continued p. 2)

included in the online campus calendar of events. The hearing officer's report is attached; however, no oral testimony or written comments were received.

It should be noted that the University Book Store has long been a leader in championing the "buyer-friendly" concepts embodied in the proposed rule, although information from textbook publishers regarding various editions of their material is not always readily available. New legislation was passed during the 2007 Legislative Session (SHB 2300, Concerning College Textbooks) that requires publishers of college textbooks to:

- Disclose to faculty the price at which the publisher makes its products available to affiliated university book stores; and
- Disclose the history of revisions for the products, if any.

These legislative efforts to assist students in purchasing course materials at the least costly option are not unique to Washington State, but are representative of a broader endeavor to contain the cost of college textbooks and course materials.

ATTACHMENTS:

- 1) The proposed new Chapter 478-165 WAC, Cost Savings in Course Materials.
- 2) Hearing Officer's Report concerning written and oral comments on the proposed new Chapter 478-165 WAC.

Chapter 478-165 WAC

COST SAVINGS IN COURSE MATERIALS

NEW SECTION

WAC 478-165-010 Authority. Pursuant to the requirements of RCW 28B.10.590, the board of regents of the University of Washington has established these rules regarding promoting cost savings in course materials for students at the University of Washington.

NEW SECTION

WAC 478-165-020 Policy. It is declared the policy of the University of Washington that students should have increased choices for purchasing lower cost educational materials. Faculty and staff are encouraged to work closely with book stores and publishers to implement these rules and to find the least costly options for course materials without sacrificing educational content, and to provide maximum cost savings to students.

NEW SECTION

WAC 478-165-030 Definitions. (1) "Materials" means any supplies or texts required or recommended by faculty or staff of the University of Washington for a given course.

(2) "Bundled" means a group of objects joined together by packaging or required to be purchased as an indivisible unit.

NEW SECTION

WAC 478-165-040 Affiliated book store responsibilities. In making course materials available for purchase, any University of Washington affiliated book store should:

(1) Provide students the option of purchasing materials that are unbundled when possible;

(2) Disclose to faculty and staff the costs to students of purchasing materials, and work with faculty and staff to encourage publishers to provide information showing how new editions vary from previous editions and to make this information available publicly;

(3) Actively promote and publicize book buy-back programs; and

(4) Disclose retail costs for course materials on a per course basis to faculty and staff and make this information publicly available.

NEW SECTION

WAC 478-165-050 Faculty and staff obligations. In assigning course materials, faculty and staff members shall consider the least costly practices, which may include but are not limited to:

(1) Adopting the least expensive edition of materials available, consistent with copyright restrictions, when educational content is comparable as determined by the faculty; and

(2) Working closely with publishers and local book stores to create bundles and packages of course materials only if they deliver additional value or cost savings to students.

June 7, 2007

President Mark A. Emmert
Office of the President
University of Washington
Box 351230

Dear President Emmert,

Pursuant to your delegation, I served as the Hearing Officer to receive public comment on the University of Washington's proposed new Chapter 478-165 WAC, "Cost Savings for Course Materials." The hearing commenced at 12:00 p.m. on Thursday, May 24, 2007, in Room 309 of the Husky Union Building (HUB) at the University of Washington, Seattle campus. I am pleased to provide you a report of that hearing and the written comments received.

As required by the Administrative Procedure Act, the University filed the following notices with the State of Washington Code Reviser: a Preproposal Statement of Inquiry (published as WSR 06-24-021, in the *Washington State Register* on December 20, 2006) and a notice of Proposed Rule Making (published as WSR 07-09-072, in the *Washington State Register* on May 2, 2007). Campus notice that the hearing would be held was published in *University Week* and in *The Daily* on May 17, 2007. In addition, notice of the public hearing was included in the online events calendar for the Seattle campus. The written comment period began December 20, 2006, and ended May 24, 2007.

Analysis

No individuals attended the hearing to provide comment on these proposed amendments. No written comments were received, and no copies of the proposed amendments were requested from the Rules Coordination Office. The proposed amendments were reviewed by the Attorney General's Office; endorsed by the Faculty Council on Instructional Quality, the University Book Store, and UW Libraries; and approved by the Office of the Provost.

Recommendation

The University of Washington proposes these new rules to give students more choice when purchasing educational materials and to encourage faculty and staff to work closely with bookstores and publishers to implement the least costly option without sacrificing educational content and to provide maximum cost savings to students as required by RCW 28B.10.590.

President Mark A. Emmert

- 2 -

June 7, 2007

I recommend that the Board of Regents adopt the proposed new Chapter 478-165 WAC, "Cost Savings for Course Materials."

An audio tape of the hearing has been deposited with the Secretary of the Board of Regents.

Sincerely yours,

Carol S. Niccolls
Special Counsel to the President

cc: Ms. Rebecca Goodwin Deardorff
Mr. Gus K. J. Kravas
Ms. Michele M. Sams
Dr. Phyllis M. Wise

VII. STANDING COMMITTEE

A. Academic and Student Affairs Committee

Recording Industry/Music Downloading Issues

An oral report will be given at the meeting.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

Report of Contributions

University of Washington
University of Washington Foundation

May and June, 2007

NOTES AS OF MAY 31, 2007

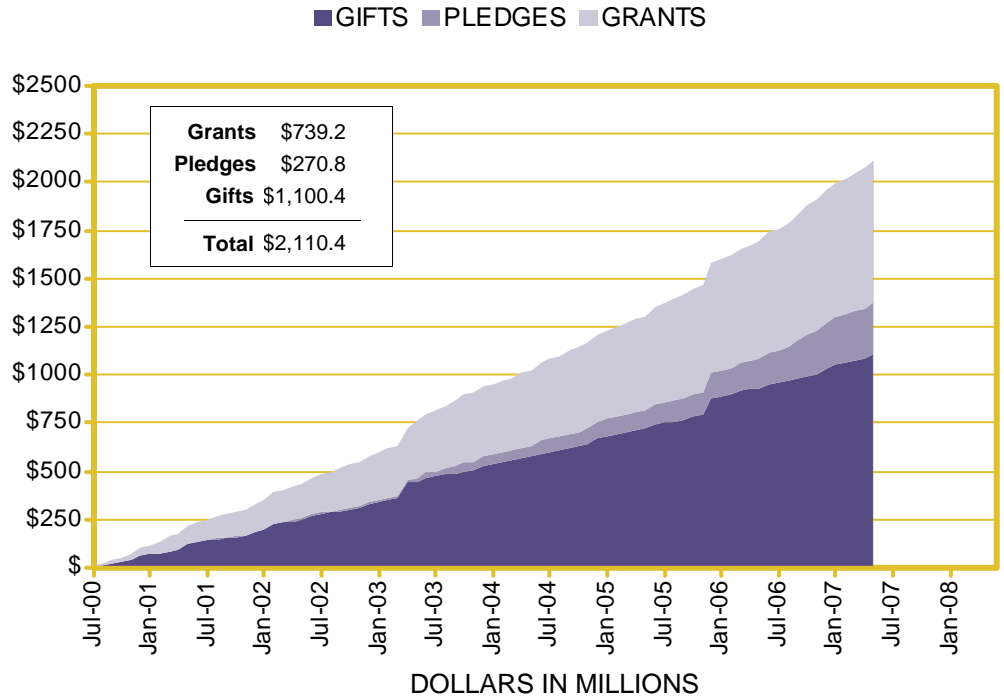
DATA POINTS

\$2,110,360,230 has been raised toward our campaign goal of \$2.5 billion.

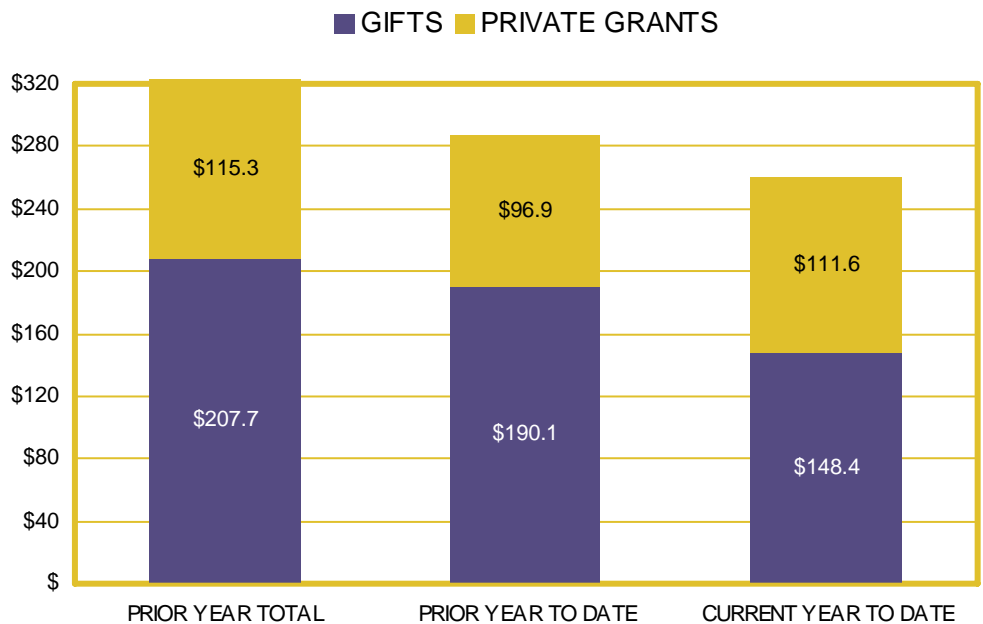
The UW received \$23.7 million in total private voluntary support (\$15.3 million in gifts and \$8.4 in grants) in May.

Areas including Arts and Sciences, Broadcast Services, Business School, Education, Evans Schl. of Pub. Affairs, Graduate School, Information School, Intercollegiate Athletics, Nursing, Pharmacy, Public Health, Scholar. & Student Progs., Social Work and UW Alumni Association are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



MAY 2007 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Don and Cindy Hacherl - \$216,000 to the College of Engineering

- This gift completes the Hacherls' \$400,000 pledge to create an endowed graduate fellowship in Computer Science and Engineering under the University of Washington's Students First matching initiative, which will add a \$200,000 match to the endowment.
- The Hacherl Endowed Graduate Fellowship will provide support to students pursuing graduate work in computer systems. The endowment will be available to students who qualify for financial aid and may be used to fund tuition, fees and other required costs of a UW graduate education. The first fellowship awards will be granted in Spring 2008.
- The Students First matching initiative addresses a critical goal for the University and the College of Engineering – increasing access for deserving students by removing financial barriers.

Wenonah Sharpe - \$10,000 to the College of Forest Resources

- This gift to the Grant and Wenonah Sharpe Fellowship in Park and Wildland Sustainability will support UW graduate students researching environmental sustainability.
- Mrs. Sharpe's husband, Grant Sharpe, was internationally recognized for his work in conservation, restoration & environmental stewardship of parks, open spaces and wildlands. He was a member of the College of Forest Resources faculty from 1967 to 1990. Mrs. Sharpe's gift will receive a 100% match from the University of Washington through the Faculty/Staff/Retiree Campaign.
- Wenonah Sharpe and her daughter, Kathryn, along with UW Professor Gordon Bradley and several College of Forest Resources alumni and friends began the fellowship; additional funding will be sought from alumni, foundations, and corporations who value natural resource sustainability.

Bette Sholund - \$25,000 to the School of Nursing

- This payment completes a \$50,000 pledge to create the Helen Campbell Sofranac Memorial Endowed Scholarship in Nursing. Ms. Sholund created this scholarship in honor of her sister, Helen, who obtained her nursing degree from the St. Peter School of Nursing in Olympia, WA. She remained a practicing nurse for 35 years, serving in the Army Nurse Corps during World War II and at the San Francisco Veteran's Hospital.
- The Helen Campbell Sofranac Endowed Scholarship will ensure her legacy lives on by providing future nurses with financial support to continue their studies. Helen was diagnosed with multiple myeloma cancer in 2004 and died in 2005.
- By the year 2020, experts predict a shortage of up to 800,000 registered nurses, or 20 percent of U.S. needs. Endowed support such as the Sofranac Memorial Endowed Scholarship provides greater incentive for more students to enter the profession and for the best students to choose UW.





REPORT OF CONTRIBUTIONS

May 2007

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

6/8/2007 06:16 PM

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

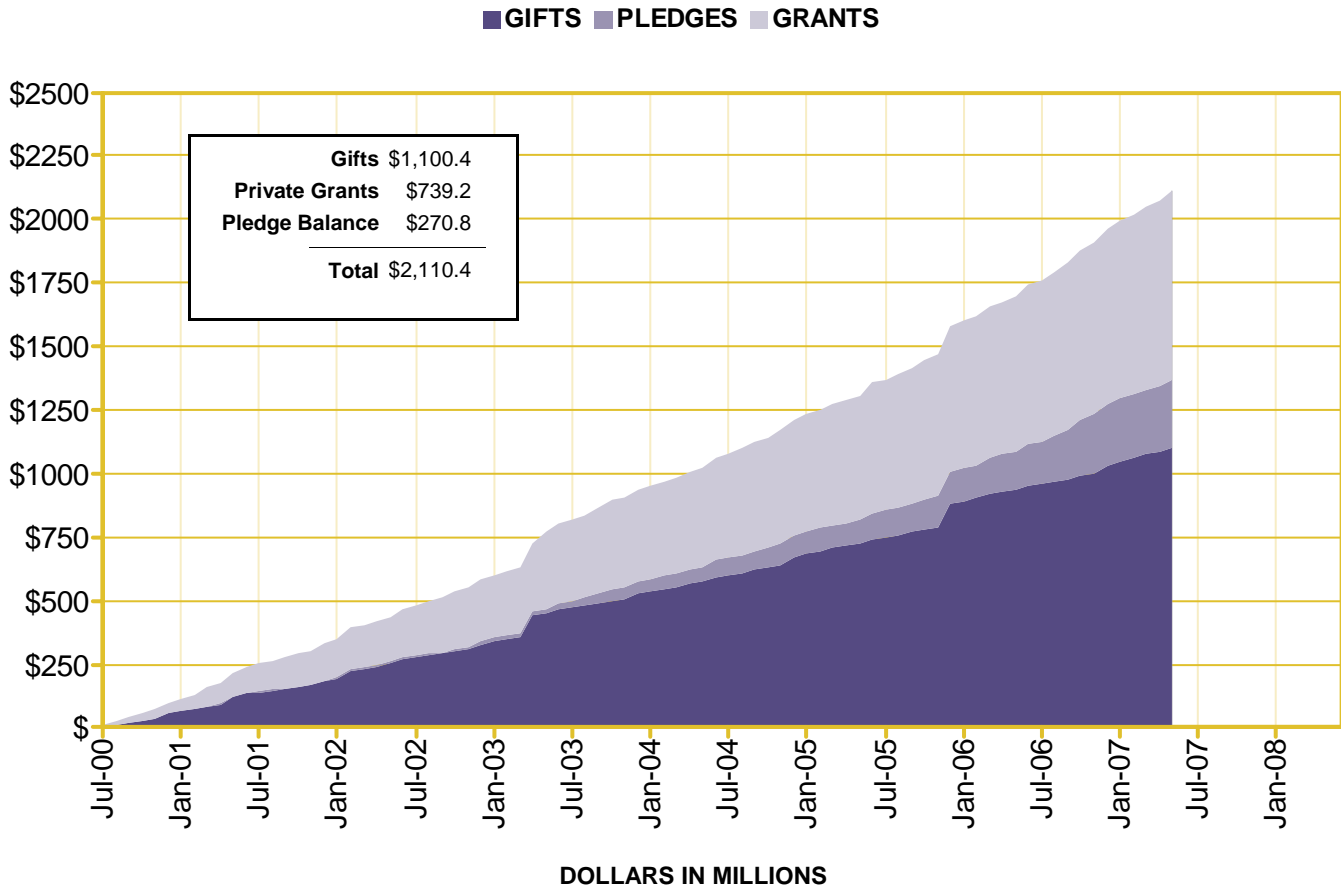
Annual reporting is July 1, 2006 through the end of the preceding calendar month.

Job Number: 75364
May 2007

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 75364
 May 2007

Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$35,220	\$249,013,994	\$0	\$0	\$0	\$249,049,214
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$45,899,624	\$85,515,253	\$33,982,500	\$71,758,610	\$103,690,503	\$41,538,192	\$382,384,682
\$5M - \$9,999,999	\$39,029,903	\$7,308,072	\$0	\$52,243,862	\$45,335,572	\$69,492,519	\$213,409,927
\$1M - \$4,999,999	\$134,220,053	\$68,973,073	\$32,485,154	\$125,367,533	\$110,751,575	\$91,592,510	\$563,389,898
\$100,000 - \$999,999	\$100,998,921	\$75,342,802	\$24,713,154	\$133,561,651	\$66,924,702	\$60,262,590	\$461,803,819
\$25,000 - \$99,999	\$27,522,824	\$20,961,564	\$2,948,962	\$31,415,913	\$7,916,702	\$10,704,932	\$101,470,897
\$10,000 - \$24,999	\$20,290,498	\$14,431,845	\$876,970	\$10,534,547	\$1,796,923	\$2,243,874	\$50,174,657
\$5,000 - \$9,999	\$13,003,362	\$9,693,504	\$276,774	\$4,964,085	\$589,230	\$773,959	\$29,300,915
\$2,000 - \$4,999	\$9,611,775	\$7,810,492	\$68,557	\$3,350,274	\$261,231	\$493,985	\$21,596,314
\$1,000 - \$1,999	\$6,091,721	\$4,855,797	\$24,491	\$1,453,701	\$78,855	\$235,103	\$12,739,668
\$500 - \$999	\$5,450,760	\$4,081,223	\$4,960	\$717,357	\$33,366	\$95,290	\$10,382,956
\$250 - \$499	\$3,586,602	\$2,304,756	\$1,450	\$306,033	\$11,855	\$44,162	\$6,254,858
\$100 - \$249	\$3,041,764	\$2,152,851	\$2,665	\$292,723	\$7,112	\$33,345	\$5,530,461
\$1 - \$99	\$1,455,230	\$1,328,932	\$189	\$75,340	\$1,096	\$11,176	\$2,871,964
Total	\$410,203,036	\$304,795,385	\$344,399,820	\$436,041,631	\$337,398,722	\$277,521,635	\$2,110,360,230
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	12	10	4	5	6	3	40
\$5M - \$9,999,999	8	5	0	7	7	9	36
\$1M - \$4,999,999	111	100	16	60	48	46	381
\$100,000 - \$999,999	587	659	76	488	201	195	2,206
\$25,000 - \$99,999	1,101	1,116	71	685	160	212	3,345
\$10,000 - \$24,999	2,442	2,285	61	791	123	153	5,855
\$5,000 - \$9,999	3,329	3,150	45	833	99	127	7,583
\$2,000 - \$4,999	5,131	5,472	24	1,281	91	178	12,177
\$1,000 - \$1,999	6,849	6,917	21	1,317	66	204	15,374
\$500 - \$999	10,970	10,574	11	1,304	55	161	23,075
\$250 - \$499	13,138	10,987	5	1,063	38	142	25,373
\$100 - \$249	23,542	22,338	18	2,267	51	260	48,476
\$1 - \$99	41,044	47,493	4	1,930	25	314	90,810
Total	108,264	111,108	357	12,031	970	2,004	234,734

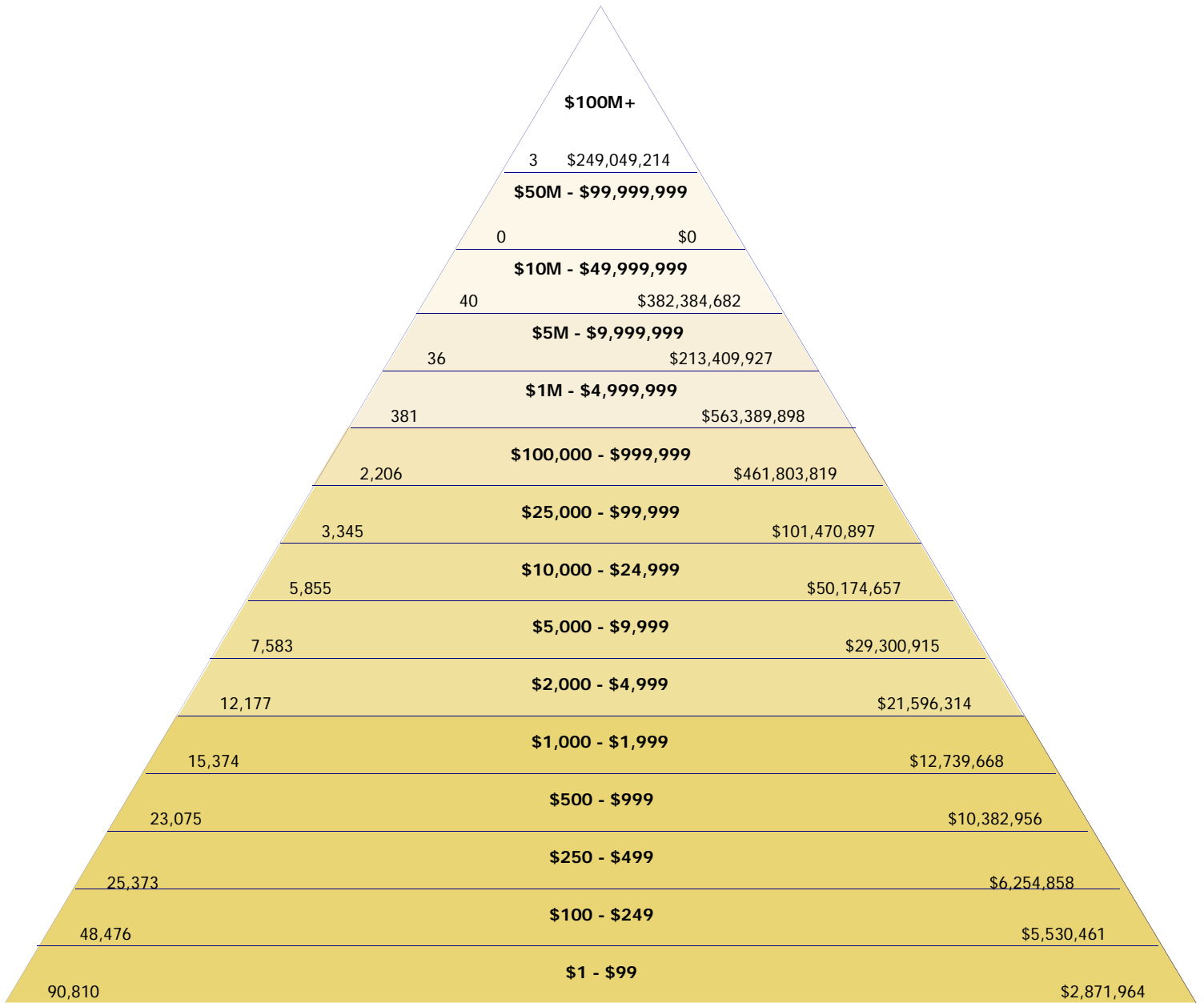
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



234,734 Donor Count

Campaign Total: \$2,110,360,230

*Campaign Working Goal: \$2,500,000,000

Percent Complete: 84.4%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$297,382,926	\$11,624,834	\$6,500,110	\$43,405,109	\$29,301,186	\$10,576,273	\$379,819,785	\$761,533,840	\$1,000,000,000	76.2%
Architecture	\$8,007,945	\$2,244,117	\$663,889	\$1,251,317	\$2,225,000	\$1,294,992	\$3,991,304	\$17,719,683	\$19,000,000	93.3%
Arts and Sciences	\$112,830,625	\$6,628,877	\$4,312,985	\$9,800,437	\$37,554,000	\$24,285,333	\$73,702,582	\$240,516,522	\$240,000,000	100.2%
Broadcast Services	\$49,816,513	\$0	\$0	\$12,254	\$0	\$0	\$0	\$49,828,767	N/A	N/A
Business School	\$63,950,366	\$1,025,743	\$702,307	\$39,718,420	\$7,905,271	\$5,411,103	\$368,335	\$112,968,134	\$135,000,000	83.7%
Dentistry	\$8,067,335	\$246,992	\$136,080	\$2,177,233	\$835,000	\$476,232	\$4,246,861	\$15,573,422	\$15,000,000	103.8%
Education	\$11,113,796	\$28,552	\$25,515	\$2,733,034	\$2,050,000	\$1,261,668	\$15,222,939	\$31,148,321	\$23,000,000	135.4%
Engineering	\$136,531,744	\$2,659,904	\$1,410,636	\$7,495,565	\$7,364,691	\$2,946,075	\$81,317,589	\$235,369,493	\$250,000,000	94.1%
Evans Schl. of Pub. Affairs	\$11,742,501	\$81,135	\$84,921	\$1,285,799	\$500,000	\$265,793	\$40,116,336	\$53,725,771	\$40,000,000	134.3%
Forest Resources	\$9,846,166	\$646,572	\$522,374	\$56,783	\$2,915,000	\$1,609,906	\$3,876,087	\$17,340,607	\$17,700,000	98.0%
Friday Harbor Labs	\$6,200,957	\$153,242	\$78,775	\$185,771	\$5,255,000	\$2,978,876	\$862,743	\$12,657,713	\$12,000,000	105.5%
Information School	\$3,159,603	\$25,000	\$8,102	\$179,518	\$100,000	\$64,666	\$1,420,959	\$4,885,080	\$5,000,000	97.7%
Intercollegiate Athletics	\$108,727,697	\$246,570	\$168,346	\$3,754,858	\$210,000	\$133,886	\$0	\$112,939,125	\$110,000,000	102.7%
Law	\$60,837,526	\$70,832	\$38,401	\$829,743	\$674,988	\$417,533	\$1,176,222	\$63,589,310	\$70,000,000	90.8%
Libraries	\$6,559,010	\$442,146	\$356,155	\$101,264	\$1,827,000	\$799,675	\$475,708	\$9,405,127	\$9,000,000	104.5%
Nursing	\$10,660,910	\$3,295,000	\$2,399,578	\$1,058,510	\$3,322,799	\$1,693,681	\$8,548,437	\$26,885,656	\$24,000,000	112.0%
Ocean and Fisheries	\$14,245,354	\$5,823,186	\$2,690,092	\$43,018	\$0	\$0	\$26,462,122	\$46,573,680	\$34,000,000	137.0%
Pharmacy	\$9,814,379	\$0	\$0	\$627,507	\$0	\$0	\$5,067,236	\$15,509,122	\$10,260,000	151.2%
President's Funds	\$5,929,721	\$698,472	\$561,864	\$306,879	\$3,230,000	\$1,543,929	\$0	\$10,165,073	N/A	N/A
Public Health	\$14,070,079	\$50,259	\$32,171	\$873,812	\$0	\$0	\$67,990,435	\$82,984,586	\$90,000,000	92.2%
Scholar. & Student Progs.	\$40,829,359	\$1,826,486	\$794,248	\$2,126,170	\$6,668,333	\$3,480,903	\$1,864,332	\$53,314,680	\$40,000,000	133.3%
Social Work	\$6,208,193	\$290,566	\$158,012	\$6,082,243	\$0	\$0	\$6,552,994	\$19,133,996	\$10,000,000	191.3%
University Press	\$3,712,165	\$108,239	\$84,817	\$15,470	\$0	\$0	\$0	\$3,835,874	\$3,000,000	127.9%
University Support	\$36,762,790	\$1,858,394	\$1,011,102	\$5,560,029	\$12,050,000	\$5,339,222	\$15,275,894	\$71,507,107	N/A	N/A
UW Bothell	\$2,548,104	\$0	\$0	\$47,913	\$0	\$0	\$750,500	\$3,346,517	\$5,700,000	58.7%
UW Tacoma	\$20,561,700	\$195,000	\$175,352	\$14,341,067	\$2,725,000	\$1,535,533	\$80,257	\$37,903,024	\$35,000,000	108.3%
All UW Total	\$1,060,117,465	\$40,270,118	\$22,915,832	\$144,069,723	\$126,713,268	\$66,115,279	\$739,189,656	\$2,110,360,230	\$2,500,000,000	84.4%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 75364

May 2007

Campaign Progress by Constituency - Since July 2000

CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$101,607,613	\$179,618,739	\$281,226,352
Faculty Support	\$91,623,043	\$136,169,103	\$227,792,146
Program Support for Faculty and Students	\$965,073,100	\$135,991,874	\$1,101,064,974
Capital	\$289,891,288	\$1,778,269	\$291,669,557
Unrestricted	\$176,515,068	\$32,092,133	\$208,607,200
Total	\$1,624,710,112	\$485,650,118	\$2,110,360,230
Goal	\$2,000,000,000	\$500,000,000	\$2,500,000,000
% to Goal	81.2%	97.1%	84.4%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 75364
 May 2007

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$29,999,724	\$62,530,610	\$92,530,334
Architecture	\$989,263	\$269,381	\$1,258,644
Arts and Sciences	\$19,721,149	\$9,936,547	\$29,657,696
Broadcast Services	\$8,430,330		\$8,430,330
Business School	\$10,360,961	\$28,347	\$10,389,308
Dentistry	\$1,158,703	\$400,561	\$1,559,265
Education	\$1,304,575	\$2,442,499	\$3,747,074
Engineering	\$13,671,126	\$10,596,969	\$24,268,095
Evans Schl. of Pub. Affairs	\$2,335,846	\$3,943,773	\$6,279,619
Forest Resources	\$1,316,597	\$481,801	\$1,798,398
Graduate School	\$1,563,846	\$784,346	\$2,348,192
Information School	\$430,704	\$173,724	\$604,428
Intercollegiate Athletics	\$18,092,910		\$18,092,910
Law	\$2,169,872	\$186,680	\$2,356,552
Libraries	\$1,098,378		\$1,098,378
Nursing	\$5,177,599	\$725,417	\$5,903,016
Ocean and Fisheries	\$2,464,116	\$4,069,220	\$6,533,336
Pharmacy	\$1,509,016	\$811,732	\$2,320,748
President's Funds	\$570,919		\$570,919
Public Health	\$613,079	\$9,430,628	\$10,043,708
Scholar. & Student Progs.	\$11,875,778	\$1,000,000	\$12,875,778
Social Work	\$4,218,718	\$1,272,723	\$5,491,441
UW Alumni Association	\$1,091,384		\$1,091,384
University Press	\$1,798,598		\$1,798,598
University Support	\$3,975,583	\$2,479,622	\$6,455,205
UW Bothell	\$373,074		\$373,074
UW Tacoma	\$2,135,519	\$5,567	\$2,141,086
All UW Total	\$148,447,378	\$111,570,151	\$260,017,529

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 75364

May 2007

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	3,310	\$9,631,100	17,364	\$92,530,334	17,145	\$93,285,325	18,379	\$108,952,952
Architecture	136	\$64,235	1,456	\$1,258,644	1,254	\$5,247,201	1,316	\$5,313,848
Arts and Sciences	1,925	\$3,911,192	16,328	\$29,657,696	15,044	\$21,916,287	16,381	\$26,555,640
Broadcast Services	739	\$845,450	3,924	\$8,430,330	2,863	\$6,418,944	3,307	\$8,323,416
Business School	437	\$581,159	4,271	\$10,389,308	4,125	\$9,908,285	4,406	\$10,411,034
Dentistry	100	\$71,701	1,333	\$1,559,265	1,303	\$1,698,631	1,363	\$1,760,021
Education	355	\$369,628	1,811	\$3,747,074	1,844	\$2,624,469	1,895	\$2,916,481
Engineering	478	\$2,377,725	4,387	\$24,268,095	4,031	\$34,804,876	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	103	\$333,122	468	\$6,279,619	524	\$5,812,799	630	\$5,997,460
Forest Resources	122	\$126,001	1,148	\$1,798,398	968	\$2,950,165	1,024	\$3,078,045
Graduate School	20	\$20,266	402	\$2,348,192	667	\$2,196,654	683	\$2,470,722
Information School	48	\$25,820	626	\$604,428	568	\$430,595	610	\$811,461
Intercollegiate Athletics	399	\$1,174,148	12,432	\$18,092,910	11,720	\$12,774,911	20,414	\$17,642,469
Law	151	\$666,500	1,851	\$2,356,552	1,823	\$36,058,665	1,987	\$36,175,919
Libraries	264	\$39,818	4,284	\$1,098,378	4,125	\$1,234,374	4,256	\$1,343,782
Nursing	136	\$45,934	1,772	\$5,903,016	1,727	\$2,407,442	1,814	\$2,856,427
Ocean and Fisheries	76	\$238,409	774	\$6,533,336	684	\$14,014,011	708	\$14,035,193
Pharmacy	68	\$182,345	1,114	\$2,320,748	1,192	\$1,718,315	1,219	\$1,896,947
President's Funds	206	\$75,149	1,946	\$570,919	1,680	\$697,639	1,812	\$711,430
Public Health	89	\$1,351,273	744	\$10,043,708	727	\$7,751,223	793	\$8,346,379
Scholar. & Student Progs.	582	\$784,442	3,641	\$12,875,778	3,067	\$8,230,896	3,203	\$8,712,482
Social Work	94	\$20,574	950	\$5,491,441	796	\$1,182,605	821	\$1,187,969
UW Alumni Association	4,019	\$149,295	22,888	\$1,091,384	18,738	\$963,209	21,560	\$1,117,494
University Press	66	\$79,144	276	\$1,798,598	386	\$420,557	417	\$512,227
University Support	387	\$342,880	2,147	\$6,455,205	2,533	\$8,428,529	2,803	\$8,933,954
UW Bothell	187	\$21,724	581	\$373,074	505	\$868,473	533	\$893,379
UW Tacoma	164	\$158,818	733	\$2,141,086	679	\$3,009,615	770	\$3,180,471
All UW Unique Total	13,804	\$23,687,867	91,218	\$260,017,529	83,616	\$287,054,707	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 75364

May 2007

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	3,263	\$4,587,966	17,119	\$29,999,724	16,882	\$47,414,301	18,096	\$49,328,735
Architecture	136	\$64,235	1,449	\$989,263	1,252	\$3,068,053	1,313	\$3,114,700
Arts and Sciences	1,920	\$3,257,498	16,265	\$19,721,149	14,973	\$14,843,291	16,304	\$18,125,791
Broadcast Services	739	\$845,450	3,924	\$8,430,330	2,863	\$6,418,944	3,307	\$8,323,416
Business School	437	\$581,159	4,270	\$10,360,961	4,122	\$9,814,097	4,403	\$10,271,846
Dentistry	99	\$51,701	1,324	\$1,158,703	1,294	\$1,373,393	1,353	\$1,419,981
Education	353	\$107,160	1,802	\$1,304,575	1,837	\$1,498,288	1,888	\$1,790,300
Engineering	474	\$1,907,619	4,338	\$13,671,126	3,965	\$17,554,629	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	101	\$8,284	448	\$2,335,846	510	\$713,239	615	\$780,802
Forest Resources	119	\$64,064	1,132	\$1,316,597	954	\$2,371,898	1,010	\$2,485,778
Graduate School	20	\$20,266	397	\$1,563,846	665	\$2,086,860	681	\$2,352,479
Information School	48	\$25,820	623	\$430,704	564	\$391,859	605	\$401,173
Intercollegiate Athletics	399	\$1,174,148	12,432	\$18,092,910	11,720	\$12,774,911	20,414	\$17,642,469
Law	150	\$634,520	1,847	\$2,169,872	1,821	\$36,007,067	1,985	\$36,124,321
Libraries	264	\$39,818	4,284	\$1,098,378	4,123	\$1,168,992	4,254	\$1,278,400
Nursing	136	\$45,934	1,765	\$5,177,599	1,710	\$1,432,907	1,795	\$1,638,532
Ocean and Fisheries	72	\$46,966	747	\$2,464,116	652	\$7,376,207	676	\$7,379,889
Pharmacy	68	\$182,345	1,107	\$1,509,016	1,187	\$1,472,064	1,214	\$1,650,696
President's Funds	206	\$75,149	1,946	\$570,919	1,680	\$697,639	1,812	\$711,430
Public Health	83	\$41,851	708	\$613,079	681	\$839,564	744	\$891,850
Scholar. & Student Progs.	582	\$784,442	3,641	\$11,875,778	3,065	\$8,164,440	3,201	\$8,473,021
Social Work	94	\$20,574	941	\$4,218,718	789	\$576,856	814	\$582,220
UW Alumni Association	4,019	\$149,295	22,888	\$1,091,384	18,738	\$963,209	21,560	\$1,117,494
University Press	66	\$79,144	276	\$1,798,598	386	\$420,557	417	\$512,227
University Support	387	\$342,880	2,141	\$3,975,583	2,528	\$7,491,169	2,796	\$7,884,789
UW Bothell	187	\$21,724	581	\$373,074	504	\$168,473	532	\$193,379
UW Tacoma	164	\$158,818	731	\$2,135,519	678	\$3,004,625	769	\$3,175,481
All UW Unique Total	13,734	\$15,318,845	90,816	\$148,447,378	83,165	\$190,107,545	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

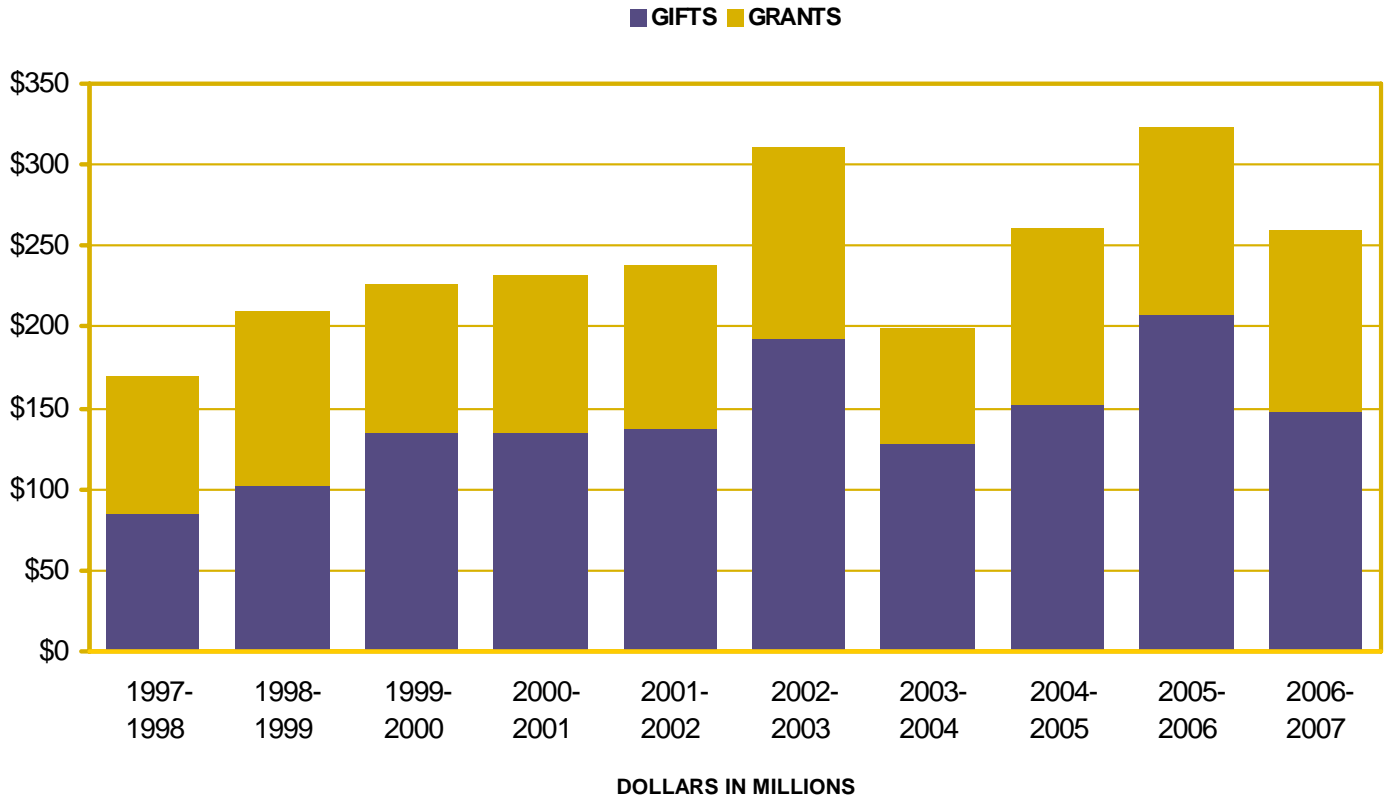
Job Number: 75364

May 2007

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$148,447,378	\$111,570,151	\$260,017,529
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

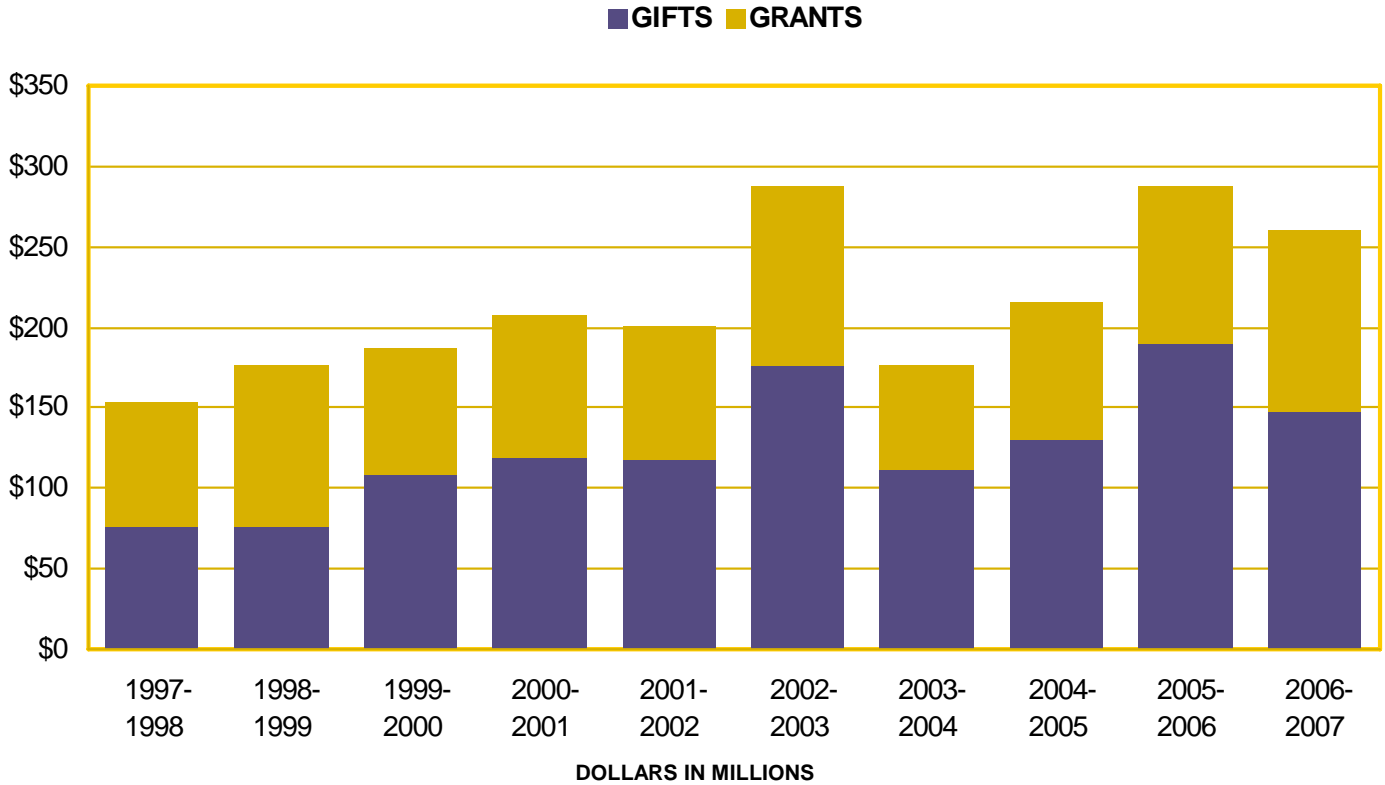
Job Number: 75364

May 2007

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



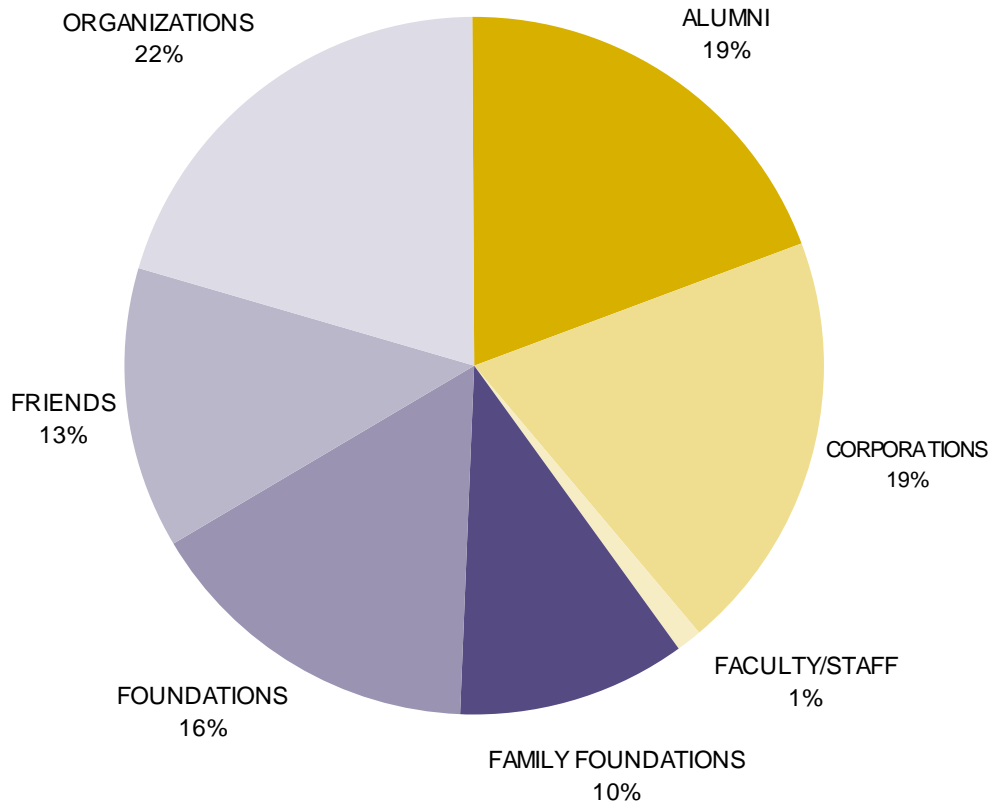
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$148,447,378	\$111,570,151	\$260,017,529
2005- 2006	\$190,107,545	\$96,947,162	\$287,054,707
2004- 2005	\$130,236,981	\$85,036,054	\$215,273,035
2003- 2004	\$110,607,045	\$65,698,478	\$176,305,523
2002- 2003	\$176,755,934	\$111,251,784	\$288,007,718
2001- 2002	\$118,125,206	\$82,636,715	\$200,761,921
2000- 2001	\$119,218,804	\$88,148,568	\$207,367,372
1999- 2000	\$108,698,852	\$78,589,207	\$187,288,059
1998- 1999	\$75,706,933	\$100,303,872	\$176,010,805
1997- 1998	\$75,716,002	\$77,814,496	\$153,530,498

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	47,608	\$50,572,126	44,887	\$51,634,289	51,440	\$59,214,863
Corporations	2,820	\$50,483,785	3,058	\$56,068,780	3,523	\$62,670,936
Faculty/Staff	3,342	\$3,141,158	3,225	\$2,712,710	3,701	\$2,957,964
Family Foundations	148	\$27,176,623	168	\$71,683,311	173	\$82,336,824
Foundations	385	\$41,127,417	421	\$45,537,555	444	\$48,525,785
Friends	36,386	\$34,017,927	31,505	\$24,302,601	38,220	\$27,738,180
Organizations	529	\$53,498,494	509	\$35,115,461	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 75364
 May 2007

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitible	Donors	Partic. Rate	Solicitible	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	3,374	20.0%	16,049	3,102	19.3%	20.4%
Architecture	7,709	1,323	17.2%	7,393	1,299	17.6%	18.7%
Arts and Sciences	138,301	19,750	14.3%	126,129	18,471	14.6%	15.6%
Business School	36,594	7,072	19.3%	34,923	6,664	19.1%	20.2%
Dentistry	4,525	1,136	25.1%	4,388	1,148	26.2%	27.4%
Education	19,116	3,405	17.8%	18,434	3,355	18.2%	19.2%
Engineering	31,945	4,855	15.2%	30,120	4,475	14.9%	15.7%
Evans School of Public Affairs	2,119	475	22.4%	1,964	458	23.3%	25.4%
Forest Resources	4,603	732	15.9%	4,446	696	15.7%	16.5%
Interdisc. Grad. Programs	1,463	230	15.7%	1,296	206	15.9%	17.3%
Interdisc. Undergrad. Programs	170	31	18.2%	119	10	8.4%	10.9%
Interschool Programs	353	55	15.6%	286	36	12.6%	14.7%
Information School	4,202	855	20.3%	3,976	840	21.1%	22.4%
Law	7,593	1,664	21.9%	7,320	1,646	22.5%	24.1%
School of Nursing	8,469	1,874	22.1%	8,181	1,790	21.9%	23.0%
Ocean & Fisheries	3,866	654	16.9%	3,642	635	17.4%	18.6%
Pharmacy	3,364	920	27.3%	3,255	924	28.4%	29.1%
Public Health	4,104	754	18.4%	3,766	725	19.3%	20.5%
Social Work	6,232	1,012	16.2%	5,804	930	16.0%	16.8%
UW Bothell	5,245	631	12.0%	4,324	534	12.3%	13.5%
UW Tacoma	5,850	642	11.0%	4,892	502	10.3%	11.8%
Unspecified	11,278	2,221	19.7%	11,097	2,164	19.5%	20.6%
All UW Total	297,648	47,608	16.0%	276,793	44,887	16.2%	18.6%

Source: UW Office of Development

Job Number: 75364
May 2007

Alumni Participation



NOTES AS OF JUNE 30, 2007

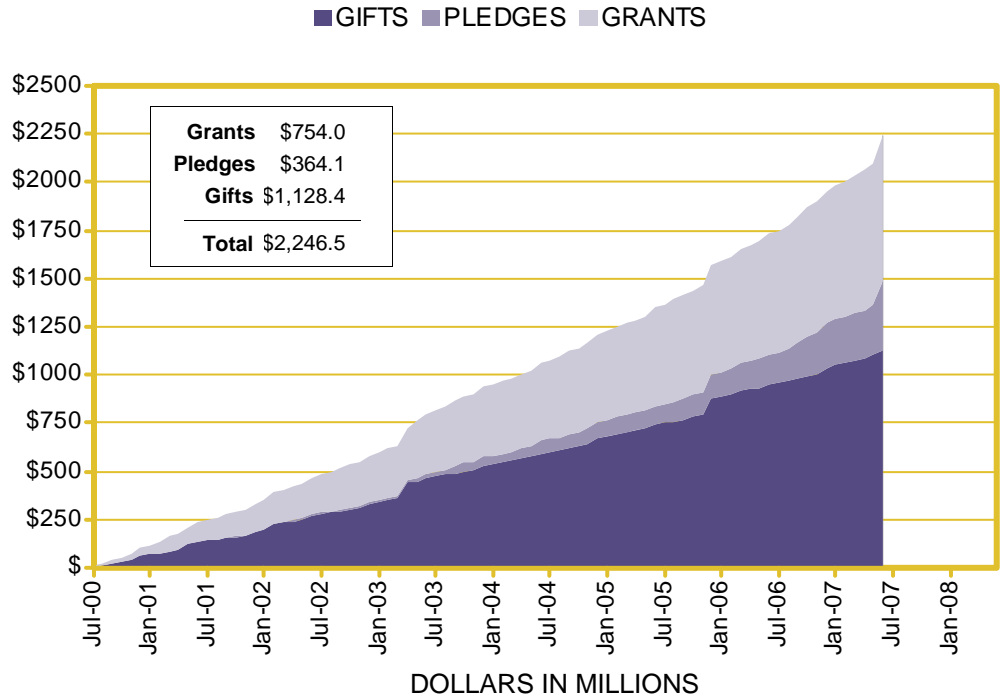
DATA POINTS

\$2,246,518,257 has been raised toward our campaign goal of \$2.5 billion.

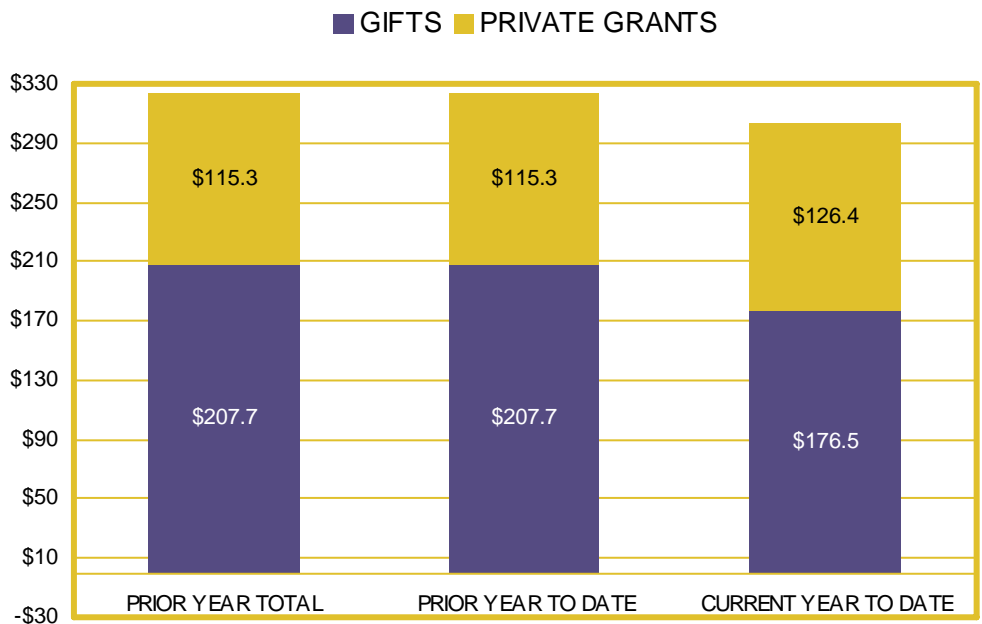
The UW received \$46.5 million in total private voluntary support (\$28.0 million in gifts and \$18.5 in grants) in June.

Areas including Arts and Sciences, Broadcast Services, Business School, Education, Evans Schl. of Pub. Affairs, Graduate School, Intercollegiate Athletics, Nursing, Pharmacy, Public Health, Scholar. & Student Progs., Social Work, UW Alumni Association and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



JUNE 2007 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Bezos Family Foundation - \$20,000 to UW Medicine

- This gift to the UW Pediatric Care Center (Roosevelt Clinic) will launch a literacy program called Reach Out and Read. Through the program, young patients will receive a book at each well-child visit from birth to age 5. Pediatricians will reinforce to parents the value of books and of reading to their children.
- Much of the patient population at the Roosevelt Clinic comprises the medically underserved — the children of new immigrants, unemployed parents, and the working poor. Reading difficulty contributes to school failure, perpetuating the cycles of poverty and dependency.
- The Bezos Family Foundation was founded in 2000 by Jackie and Mike Bezos. The Foundation, which focuses on educational programs for youth, is guided by the principle that educational opportunities should be available to all, regardless of economic circumstance.

Clyde and Judy Pitcher - \$35,000 to Scholarships and Student Programs

- This gift marks the first pledge payment on the \$100,000 gift to establish the Clyde and Judy Pitcher Scholarship. A part of the Students First program, the gift will be matched with \$50,000 in university funds.
- Clyde Pitcher graduated from the UW Business School in 1955 and Judy Pitcher graduated from the College of Education in 1956. They were interested in supporting both programs, and decided to split the scholarship equally between the two. The total \$150,000 fund will provide support for students in both the Business School and the College of Education.
- Both Clyde and Judy grew up in Everett, WA. In recent years they hosted a UWAA event to raise money for Snohomish County students interested in attending the UW. With this new Students First scholarship, the Pitchers will be able to support future UW students who have financial barriers to higher education.

Hugh S. Ferguson - \$20,000 to the Burke Museum

- This gift made to the Burke Museum's Annual Fund provides critical support throughout the museum, benefiting exhibits, education, research and public programs.
- Hugh and his late wife Jane were quiet visionary leaders who helped to strengthen the Burke in multiple ways. Hugh continues to find new ways to support the museum. He recently partnered with Barbara Eddy to create a \$45,000 pool of endowment matching funds to encourage new gifts for the Burke.
- Hugh's daughter Ellen Ferguson has also been one of the Burke's strongest advocates through her ongoing work as a staff member, volunteer and donor. Both Ellen and Hugh are important community leaders as volunteers and as philanthropists.





REPORT OF CONTRIBUTIONS

June 2007

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

7/17/2007 10:25 AM

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

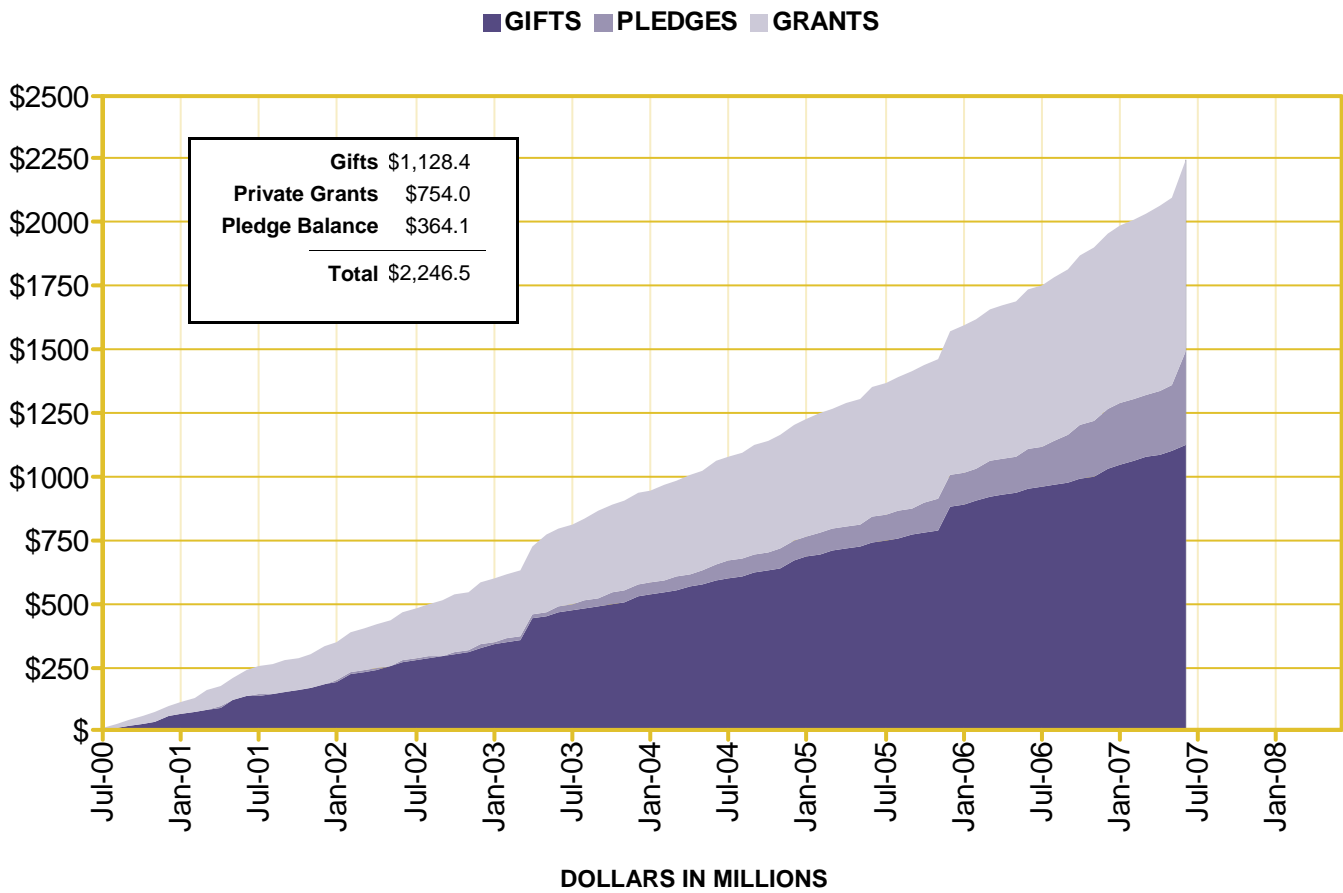
Annual reporting is July 1, 2006 through the end of the preceding calendar month.

Job Number: 75719
June 2007

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 75719
 June 2007

Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$35,220	\$351,560,060	\$0	\$0	\$0	\$351,595,280
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$44,902,024	\$85,618,280	\$35,282,500	\$74,567,920	\$103,917,683	\$42,848,708	\$387,137,115
\$5M - \$9,999,999	\$39,050,743	\$7,419,797	\$0	\$53,030,615	\$51,033,339	\$69,588,779	\$220,123,272
\$1M - \$4,999,999	\$134,913,057	\$72,972,875	\$32,936,089	\$129,100,949	\$107,752,972	\$93,600,622	\$571,276,564
\$100,000 - \$999,999	\$103,376,993	\$76,855,792	\$25,028,554	\$134,718,750	\$68,002,368	\$62,123,065	\$470,105,522
\$25,000 - \$99,999	\$28,709,900	\$21,523,441	\$3,083,412	\$31,510,940	\$8,162,843	\$10,866,134	\$103,856,669
\$10,000 - \$24,999	\$20,757,488	\$14,903,687	\$864,120	\$10,692,842	\$1,802,425	\$2,284,800	\$51,305,362
\$5,000 - \$9,999	\$13,200,698	\$9,952,769	\$283,124	\$5,027,114	\$583,330	\$774,769	\$29,821,804
\$2,000 - \$4,999	\$10,001,856	\$8,102,823	\$67,807	\$3,378,842	\$272,252	\$498,973	\$22,322,554
\$1,000 - \$1,999	\$6,435,921	\$5,246,646	\$22,991	\$1,487,946	\$79,855	\$236,000	\$13,509,360
\$500 - \$999	\$5,484,126	\$4,338,973	\$4,960	\$727,859	\$31,525	\$96,127	\$10,683,569
\$250 - \$499	\$3,627,835	\$2,320,477	\$1,450	\$308,402	\$11,855	\$44,362	\$6,314,380
\$100 - \$249	\$3,054,371	\$2,193,874	\$2,665	\$293,317	\$7,112	\$33,828	\$5,585,168
\$1 - \$99	\$1,499,751	\$1,292,887	\$239	\$76,447	\$1,096	\$11,218	\$2,881,637
Total	\$415,014,762	\$312,777,541	\$449,137,971	\$444,921,942	\$341,658,657	\$283,007,384	\$2,246,518,257
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	12	10	4	5	6	3	40
\$5M - \$9,999,999	8	5	0	7	8	9	37
\$1M - \$4,999,999	112	105	16	62	48	46	389
\$100,000 - \$999,999	601	671	76	492	204	198	2,242
\$25,000 - \$99,999	1,147	1,144	73	689	165	216	3,434
\$10,000 - \$24,999	2,494	2,354	60	801	124	156	5,989
\$5,000 - \$9,999	3,374	3,214	46	845	98	126	7,703
\$2,000 - \$4,999	5,312	5,681	24	1,296	94	180	12,587
\$1,000 - \$1,999	7,176	7,337	20	1,344	67	205	16,149
\$500 - \$999	10,861	10,805	11	1,323	53	162	23,215
\$250 - \$499	13,250	11,052	5	1,065	38	143	25,553
\$100 - \$249	23,634	22,727	18	2,268	51	265	48,963
\$1 - \$99	42,858	45,865	5	1,958	25	316	91,027
Total	110,839	110,972	359	12,155	981	2,025	237,331

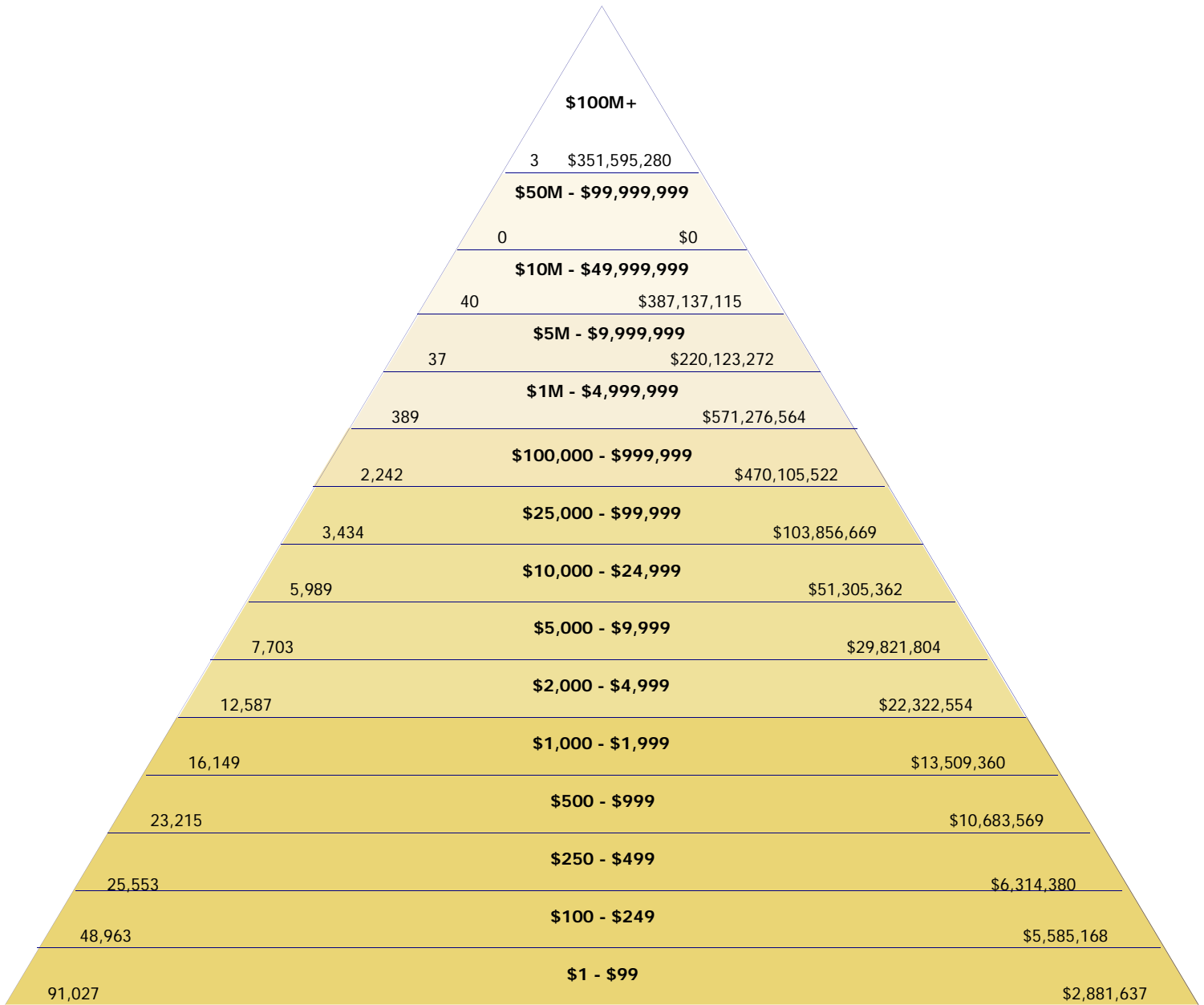
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



237,331 Donor Count

Campaign Total: \$2,246,518,257

*Campaign Working Goal: \$2,500,000,000

Percent Complete: 89.9%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$303,086,006	\$11,624,834	\$6,500,110	\$133,903,406	\$29,601,186	\$10,751,677	\$387,685,125	\$865,900,557	\$1,000,000,000	86.6%
Architecture	\$8,034,520	\$2,244,117	\$663,889	\$1,251,801	\$2,225,000	\$1,294,992	\$3,991,304	\$17,746,742	\$19,000,000	93.4%
Arts and Sciences	\$115,265,128	\$6,912,502	\$4,449,759	\$9,431,020	\$38,054,000	\$24,464,804	\$75,685,642	\$245,348,292	\$240,000,000	102.2%
Broadcast Services	\$52,221,531	\$0	\$0	\$16,131	\$0	\$0	\$0	\$52,237,662	N/A	N/A
Business School	\$70,192,651	\$1,025,743	\$702,307	\$34,747,644	\$7,915,271	\$5,416,671	\$368,335	\$114,249,643	\$135,000,000	84.6%
Dentistry	\$8,211,426	\$246,992	\$136,080	\$2,207,184	\$835,000	\$476,232	\$4,265,332	\$15,765,934	\$15,000,000	105.1%
Education	\$11,369,297	\$28,552	\$25,515	\$2,537,381	\$2,050,000	\$1,261,668	\$15,332,939	\$31,318,168	\$23,000,000	136.2%
Engineering	\$138,098,570	\$2,659,904	\$1,410,636	\$7,784,912	\$7,364,691	\$2,946,075	\$81,650,131	\$237,558,208	\$250,000,000	95.0%
Evans Schl. of Pub. Affairs	\$11,984,252	\$81,135	\$84,921	\$1,287,982	\$500,000	\$265,793	\$40,741,457	\$54,594,825	\$40,000,000	136.5%
Forest Resources	\$9,946,194	\$646,572	\$522,374	\$58,508	\$2,915,000	\$1,609,906	\$3,906,719	\$17,472,992	\$17,700,000	98.7%
Friday Harbor Labs	\$6,215,610	\$153,242	\$78,775	\$185,747	\$5,255,000	\$2,978,876	\$862,743	\$12,672,342	\$12,000,000	105.6%
Information School	\$3,165,770	\$25,000	\$8,102	\$178,713	\$100,000	\$64,666	\$1,496,458	\$4,965,940	\$5,000,000	99.3%
Intercollegiate Athletics	\$112,545,948	\$246,570	\$168,346	\$4,237,570	\$210,000	\$133,886	\$0	\$117,240,088	\$110,000,000	106.6%
Law	\$61,441,135	\$71,186	\$38,755	\$830,287	\$674,988	\$417,533	\$1,176,222	\$64,193,817	\$70,000,000	91.7%
Libraries	\$6,604,234	\$442,146	\$356,155	\$75,776	\$1,893,000	\$829,910	\$475,708	\$9,490,863	\$9,000,000	105.5%
Nursing	\$10,940,930	\$3,295,000	\$2,399,578	\$1,038,866	\$3,372,799	\$1,714,457	\$8,551,125	\$27,198,721	\$24,000,000	113.3%
Ocean and Fisheries	\$14,296,793	\$5,823,186	\$2,690,092	\$42,431	\$0	\$0	\$26,963,155	\$47,125,565	\$34,000,000	138.6%
Pharmacy	\$10,013,067	\$0	\$0	\$627,264	\$0	\$0	\$6,075,789	\$16,716,120	\$10,260,000	162.9%
President's Funds	\$6,085,034	\$698,472	\$561,864	\$309,599	\$3,230,000	\$1,543,929	\$0	\$10,323,105	N/A	N/A
Public Health	\$14,126,252	\$50,259	\$32,171	\$9,879,630	\$0	\$0	\$69,689,772	\$93,745,912	\$90,000,000	104.2%
Scholar. & Student Progs.	\$41,112,177	\$1,826,486	\$794,248	\$2,223,122	\$6,668,333	\$3,480,903	\$1,864,332	\$53,694,451	\$40,000,000	134.2%
Social Work	\$6,239,125	\$290,566	\$158,012	\$6,079,797	\$0	\$0	\$7,027,018	\$19,636,506	\$10,000,000	196.4%
University Press	\$3,735,620	\$108,239	\$84,817	\$15,220	\$0	\$0	\$0	\$3,859,079	\$3,000,000	128.6%
University Support	\$37,590,386	\$1,858,394	\$1,011,102	\$5,035,505	\$12,050,000	\$5,339,222	\$15,378,812	\$71,913,098	N/A	N/A
UW Bothell	\$2,581,078	\$0	\$0	\$44,938	\$0	\$0	\$750,500	\$3,376,516	\$5,700,000	59.2%
UW Tacoma	\$22,767,567	\$195,000	\$175,352	\$12,405,287	\$2,725,000	\$1,535,533	\$80,257	\$38,173,111	\$35,000,000	109.1%
All UW Total	\$1,087,870,298	\$40,554,096	\$23,052,960	\$236,435,721	\$127,639,268	\$66,526,733	\$754,018,874	\$2,246,518,257	\$2,500,000,000	89.9%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 75719
June 2007

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$103,020,250	\$183,466,546	\$286,486,795
Faculty Support	\$92,716,986	\$139,715,505	\$232,432,491
Program Support for Faculty and Students	\$1,083,774,944	\$137,902,160	\$1,221,677,104
Capital	\$290,913,988	\$1,778,269	\$292,692,257
Unrestricted	\$181,015,448	\$32,214,162	\$213,229,610
Total	\$1,751,441,616	\$495,076,641	\$2,246,518,257
Goal	\$2,000,000,000	\$500,000,000	\$2,500,000,000
% to Goal	87.6%	99.0%	89.9%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 75719
 June 2007

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$35,839,896	\$70,395,950	\$106,235,847
Architecture	\$1,015,838	\$269,381	\$1,285,219
Arts and Sciences	\$22,448,302	\$11,919,607	\$34,367,909
Broadcast Services	\$10,835,348		\$10,835,348
Business School	\$16,603,246	\$28,347	\$16,631,593
Dentistry	\$1,302,793	\$419,032	\$1,721,826
Education	\$1,560,076	\$2,552,499	\$4,112,575
Engineering	\$15,097,858	\$10,929,511	\$26,027,370
Evans Schl. of Pub. Affairs	\$2,577,597	\$4,568,894	\$7,146,491
Forest Resources	\$1,416,624	\$512,433	\$1,929,058
Graduate School	\$1,665,861	\$815,471	\$2,481,332
Information School	\$436,870	\$249,223	\$686,093
Intercollegiate Athletics	\$21,911,161		\$21,911,161
Law	\$2,773,835	\$186,680	\$2,960,515
Libraries	\$1,143,601		\$1,143,601
Nursing	\$5,457,618	\$728,105	\$6,185,723
Ocean and Fisheries	\$2,515,555	\$4,570,253	\$7,085,809
Pharmacy	\$1,707,704	\$1,820,285	\$3,527,989
President's Funds	\$726,232		\$726,232
Public Health	\$669,251	\$11,129,965	\$11,799,217
Scholar. & Student Progs.	\$12,158,596	\$1,000,000	\$13,158,596
Social Work	\$4,249,650	\$1,746,747	\$5,996,397
UW Alumni Association	\$1,216,529		\$1,216,529
University Press	\$1,822,053		\$1,822,053
University Support	\$4,590,672	\$2,551,415	\$7,142,087
UW Bothell	\$406,048		\$406,048
UW Tacoma	\$4,341,386	\$5,567	\$4,346,953
All UW Total	\$176,490,215	\$126,399,369	\$302,889,584

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 75719

June 2007

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,689	\$15,509,482	18,369	\$106,235,847	18,379	\$108,952,952	18,379	\$108,952,952
Architecture	68	\$26,574	1,511	\$1,285,219	1,316	\$5,313,848	1,316	\$5,313,848
Arts and Sciences	1,508	\$4,710,238	17,118	\$34,367,909	16,381	\$26,555,640	16,381	\$26,555,640
Broadcast Services	1,881	\$2,410,656	4,560	\$10,835,348	3,307	\$8,323,416	3,307	\$8,323,416
Business School	380	\$6,242,284	4,542	\$16,631,593	4,406	\$10,411,034	4,406	\$10,411,034
Dentistry	172	\$162,561	1,410	\$1,721,826	1,363	\$1,760,021	1,363	\$1,760,021
Education	106	\$365,500	1,869	\$4,112,575	1,895	\$2,916,481	1,895	\$2,916,481
Engineering	275	\$3,639,771	4,586	\$26,027,370	4,224	\$38,867,802	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	77	\$916,871	522	\$7,146,491	630	\$5,997,460	630	\$5,997,460
Forest Resources	90	\$130,659	1,208	\$1,929,058	1,024	\$3,078,045	1,024	\$3,078,045
Graduate School	26	\$133,139	415	\$2,481,332	683	\$2,470,722	683	\$2,470,722
Information School	37	\$81,665	651	\$686,093	610	\$811,461	610	\$811,461
Intercollegiate Athletics	20,458	\$3,818,390	24,151	\$21,911,161	20,414	\$17,642,469	20,414	\$17,642,469
Law	245	\$603,962	2,019	\$2,960,515	1,987	\$36,175,919	1,987	\$36,175,919
Libraries	171	\$45,223	4,428	\$1,143,601	4,256	\$1,343,782	4,256	\$1,343,782
Nursing	119	\$283,232	1,849	\$6,185,723	1,814	\$2,856,427	1,814	\$2,856,427
Ocean and Fisheries	53	\$529,472	790	\$7,085,809	708	\$14,035,193	708	\$14,035,193
Pharmacy	85	\$1,207,241	1,153	\$3,527,989	1,219	\$1,896,947	1,219	\$1,896,947
President's Funds	190	\$155,362	2,096	\$726,232	1,812	\$711,430	1,812	\$711,430
Public Health	101	\$1,755,496	788	\$11,799,217	793	\$8,346,379	793	\$8,346,379
Scholar. & Student Progs.	419	\$282,818	3,881	\$13,158,596	3,203	\$8,712,482	3,203	\$8,712,482
Social Work	60	\$504,955	980	\$5,996,397	821	\$1,187,969	821	\$1,187,969
UW Alumni Association	2,424	\$125,225	24,884	\$1,216,529	21,560	\$1,117,494	21,560	\$1,117,494
University Press	44	\$23,455	311	\$1,822,053	417	\$512,227	417	\$512,227
University Support	253	\$638,039	2,365	\$7,142,087	2,803	\$8,933,954	2,803	\$8,933,954
UW Bothell	91	\$32,974	647	\$406,048	533	\$893,379	533	\$893,379
UW Tacoma	130	\$2,205,866	810	\$4,346,953	770	\$3,180,471	770	\$3,180,471
All UW Unique Total	30,857	\$46,541,125	105,353	\$302,889,584	97,876	\$323,005,417	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 75719

June 2007

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,622	\$5,801,915	18,109	\$35,839,896	18,096	\$49,328,735	18,096	\$49,328,735
Architecture	68	\$26,574	1,504	\$1,015,838	1,313	\$3,114,700	1,313	\$3,114,700
Arts and Sciences	1,499	\$2,727,178	17,051	\$22,448,302	16,304	\$18,125,791	16,304	\$18,125,791
Broadcast Services	1,881	\$2,410,656	4,560	\$10,835,348	3,307	\$8,323,416	3,307	\$8,323,416
Business School	380	\$6,242,284	4,541	\$16,603,246	4,403	\$10,271,846	4,403	\$10,271,846
Dentistry	171	\$144,090	1,400	\$1,302,793	1,353	\$1,419,981	1,353	\$1,419,981
Education	105	\$255,500	1,859	\$1,560,076	1,888	\$1,790,300	1,888	\$1,790,300
Engineering	267	\$1,465,002	4,531	\$15,097,858	4,157	\$20,093,019	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	76	\$241,750	503	\$2,577,597	615	\$780,802	615	\$780,802
Forest Resources	89	\$100,027	1,191	\$1,416,624	1,010	\$2,485,778	1,010	\$2,485,778
Graduate School	25	\$102,014	410	\$1,665,861	681	\$2,352,479	681	\$2,352,479
Information School	36	\$6,166	648	\$436,870	605	\$401,173	605	\$401,173
Intercollegiate Athletics	20,458	\$3,818,390	24,151	\$21,911,161	20,414	\$17,642,469	20,414	\$17,642,469
Law	245	\$603,962	2,015	\$2,773,835	1,985	\$36,124,321	1,985	\$36,124,321
Libraries	171	\$45,223	4,428	\$1,143,601	4,254	\$1,278,400	4,254	\$1,278,400
Nursing	118	\$280,544	1,842	\$5,457,618	1,795	\$1,638,532	1,795	\$1,638,532
Ocean and Fisheries	50	\$28,439	763	\$2,515,555	676	\$7,379,889	676	\$7,379,889
Pharmacy	82	\$198,688	1,144	\$1,707,704	1,214	\$1,650,696	1,214	\$1,650,696
President's Funds	190	\$155,362	2,096	\$726,232	1,812	\$711,430	1,812	\$711,430
Public Health	93	\$56,159	749	\$669,251	744	\$891,850	744	\$891,850
Scholar. & Student Progs.	419	\$282,818	3,881	\$12,158,596	3,201	\$8,473,021	3,201	\$8,473,021
Social Work	58	\$30,931	970	\$4,249,650	814	\$582,220	814	\$582,220
UW Alumni Association	2,424	\$125,225	24,884	\$1,216,529	21,560	\$1,117,494	21,560	\$1,117,494
University Press	44	\$23,455	311	\$1,822,053	417	\$512,227	417	\$512,227
University Support	253	\$638,039	2,358	\$4,590,672	2,796	\$7,884,789	2,796	\$7,884,789
UW Bothell	91	\$32,974	647	\$406,048	532	\$193,379	532	\$193,379
UW Tacoma	130	\$2,205,866	808	\$4,341,386	769	\$3,175,481	769	\$3,175,481
All UW Unique Total	30,766	\$28,049,246	104,934	\$176,490,215	97,391	\$207,744,231	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

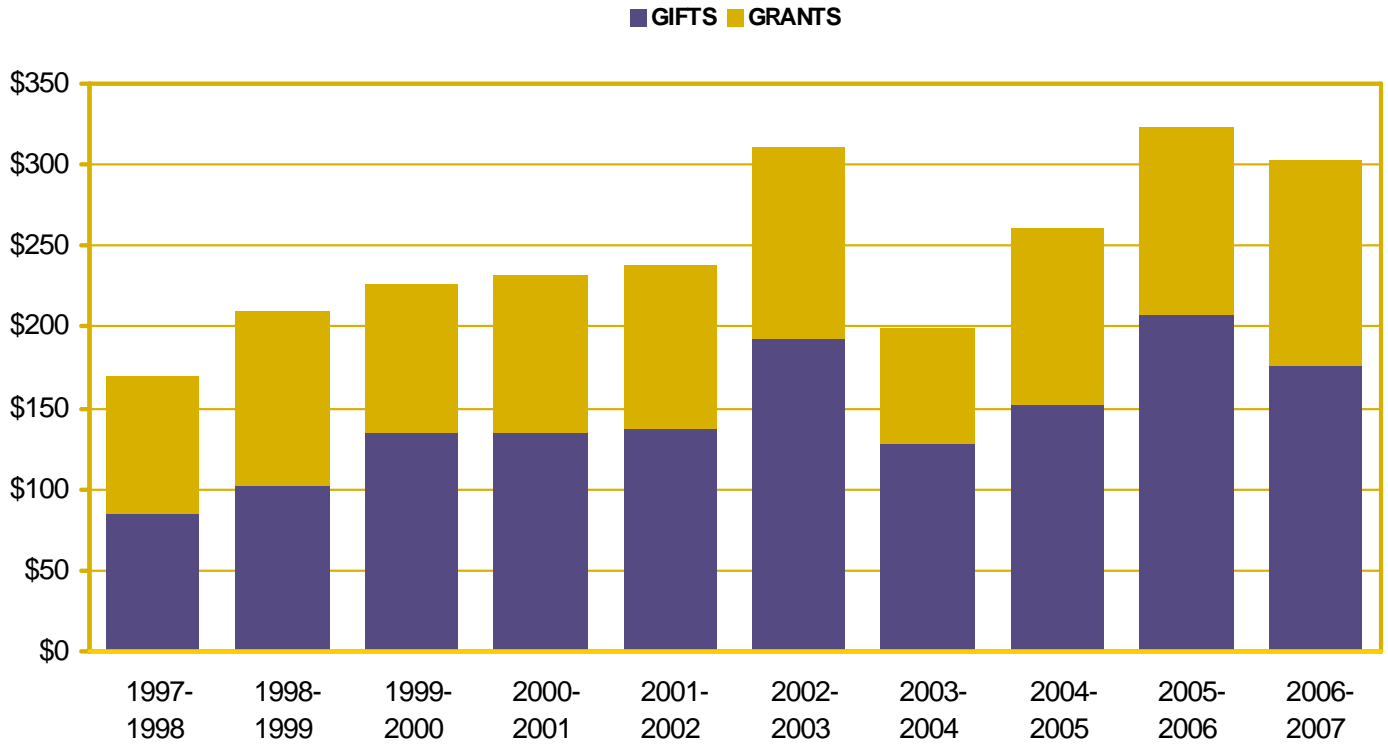
Job Number: 75719

June 2007

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



DOLLARS IN MILLIONS

FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$176,490,215	\$126,399,369	\$302,889,584
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

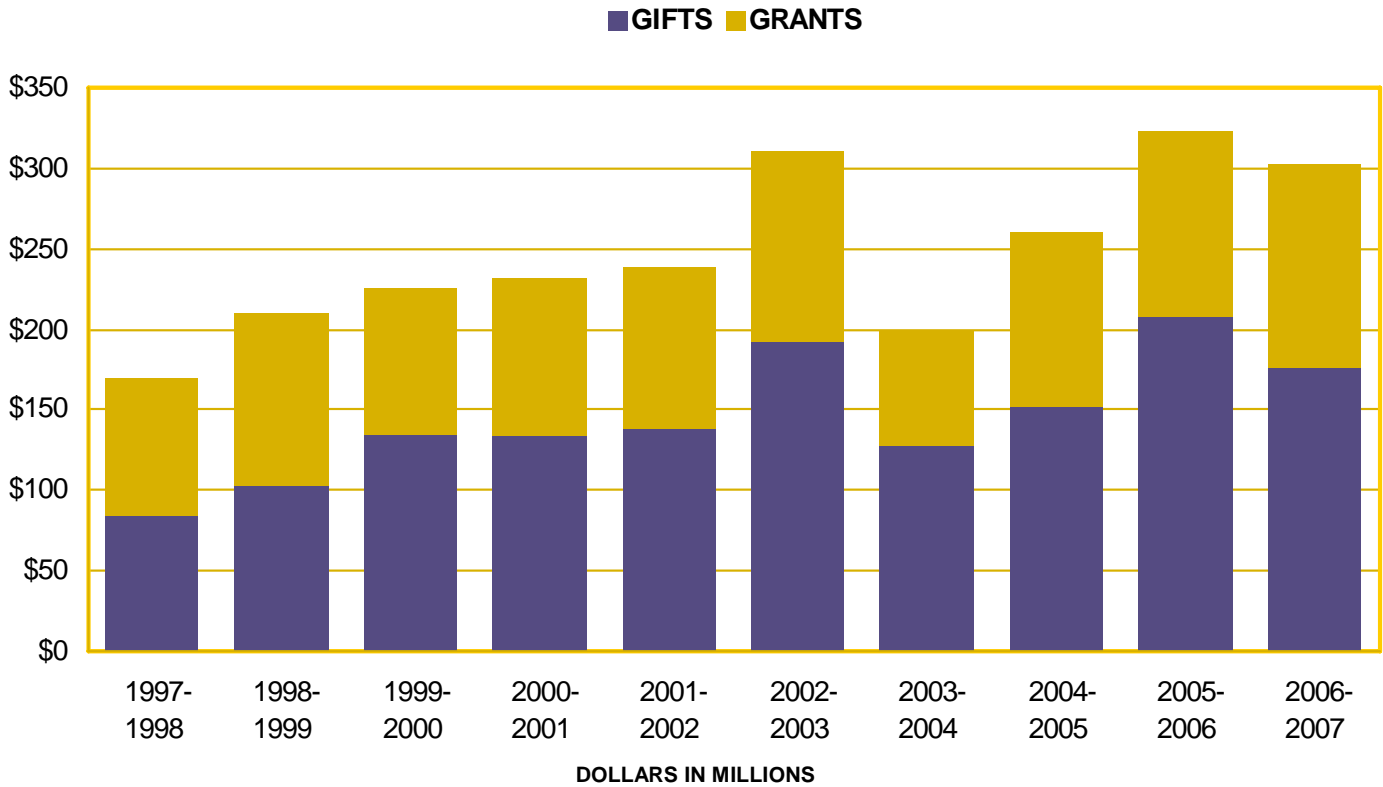
This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

Job Number: 75719
 June 2007

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



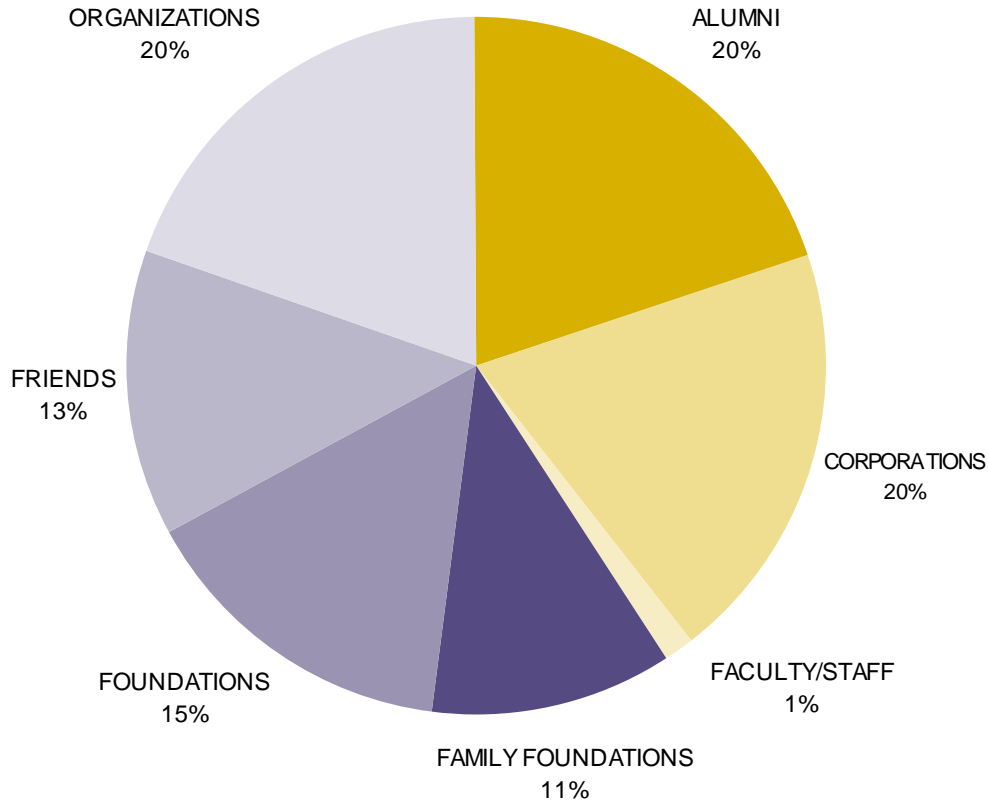
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$176,490,215	\$126,399,369	\$302,889,584
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
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1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	54,753	\$60,282,263	51,440	\$59,214,863	51,440	\$59,214,863
Corporations	3,222	\$59,587,495	3,523	\$62,670,936	3,523	\$62,670,936
Faculty/Staff	3,711	\$3,848,794	3,701	\$2,957,964	3,701	\$2,957,964
Family Foundations	160	\$33,777,254	173	\$82,336,824	173	\$82,336,824
Foundations	405	\$45,676,525	444	\$48,525,785	444	\$48,525,785
Friends	42,526	\$40,107,637	38,220	\$27,738,180	38,220	\$27,738,180
Organizations	576	\$59,609,617	558	\$39,560,865	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 75719
 June 2007

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitible	Donors	Partic. Rate	Solicitible	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	3,706	22.0%	16,049	3,275	20.4%	20.4%
Architecture	7,709	1,503	19.5%	7,393	1,381	18.7%	18.7%
Arts and Sciences	138,301	22,909	16.6%	126,129	19,702	15.6%	15.6%
Business School	36,594	8,317	22.7%	34,923	7,043	20.2%	20.2%
Dentistry	4,525	1,246	27.5%	4,388	1,204	27.4%	27.4%
Education	19,116	3,863	20.2%	18,434	3,532	19.2%	19.2%
Engineering	31,945	5,528	17.3%	30,120	4,726	15.7%	15.7%
Evans School of Public Affairs	2,119	531	25.1%	1,964	498	25.4%	25.4%
Forest Resources	4,603	826	17.9%	4,446	734	16.5%	16.5%
Interdisc. Grad. Programs	1,463	264	18.0%	1,296	224	17.3%	17.3%
Interdisc. Undergrad. Programs	170	42	24.7%	119	13	10.9%	10.9%
Interschool Programs	353	63	17.8%	286	42	14.7%	14.7%
Information School	4,202	942	22.4%	3,976	891	22.4%	22.4%
Law	7,593	1,884	24.8%	7,320	1,761	24.1%	24.1%
School of Nursing	8,469	2,073	24.5%	8,181	1,884	23.0%	23.0%
Ocean & Fisheries	3,866	715	18.5%	3,642	676	18.6%	18.6%
Pharmacy	3,364	1,018	30.3%	3,255	948	29.1%	29.1%
Public Health	4,104	829	20.2%	3,766	771	20.5%	20.5%
Social Work	6,232	1,109	17.8%	5,804	977	16.8%	16.8%
UW Bothell	5,245	794	15.1%	4,324	584	13.5%	13.5%
UW Tacoma	5,850	844	14.4%	4,892	579	11.8%	11.8%
Unspecified	11,278	2,572	22.8%	11,097	2,284	20.6%	20.6%
All UW Total	297,648	54,753	18.4%	276,793	51,440	18.6%	18.6%

Source: UW Office of Development

Job Number: 75719
June 2007

Alumni Participation



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – May, 2007

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary
Report of Grant and Contract Awards of
\$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

May 2007

Office of Research

Office of Sponsored Programs

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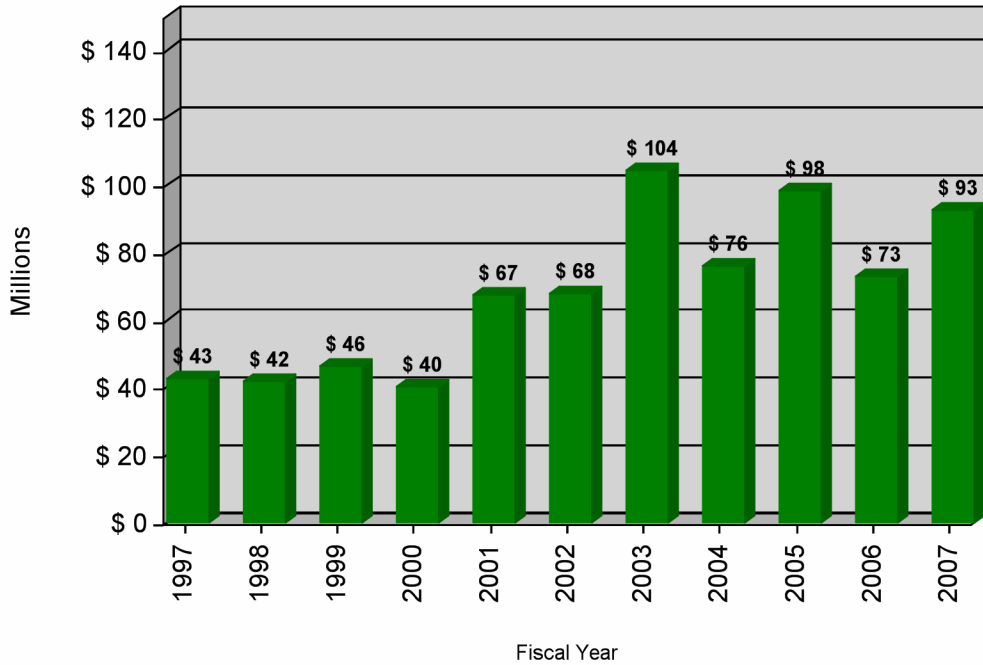
MAY 2007 HIGHLIGHTS

The Health Effects Institute awarded a grant in the amount of \$990,894 for a project under the direction of Professor Sverre Vedal of the Department of Environmental & Occupational Health Sciences entitled “Integrated Epidemiologic and Toxicologic Cardiovascular Studies to Identify Toxic Components and Sources of Fine Particulate Matter.” The overall objective of this project is to further our understanding of the compositional features of ambient particulate air pollution that are most detrimental to human health. The researchers propose an integrated program of research that combines observational epidemiology, animal toxicology, and other research methods, with a focus on cardiovascular disease. The initial aim of the project is to identify the chemical components and sources of ambient particulate matter that contribute to the development and progression of atherosclerosis and incidence of cardiovascular events.

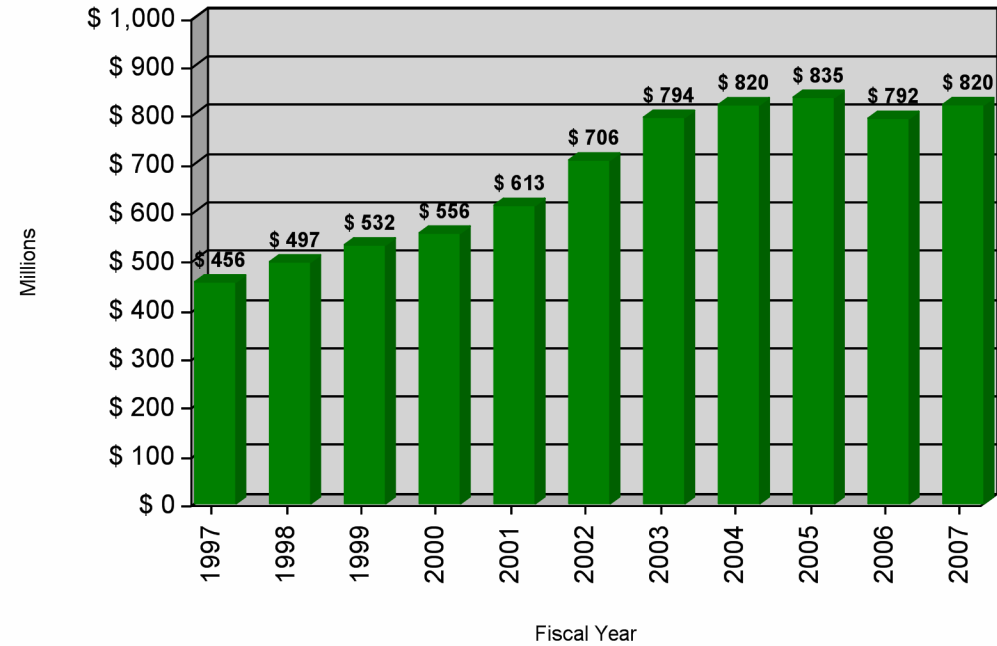
The National Institutes of Health awarded a grant in the amount of \$219,947 for a project under the direction of Assistant Professor Paul Phillips of the Department of Psychiatry and Behavioral Sciences entitled “Subsecond Dopamine Release during Compulsive Drug Taking.” The development of drug addiction in humans involves a switch from experimentation and recreational drug use to compulsive drug taking and habit formation. This uncontrolled (compulsive) behavior is the hallmark of addiction. Release of dopamine into the extracellular space is thought to have a central role in drug abuse, and with the development of fast-scan cyclic voltammetry it has become possible to successfully monitor and characterize dopamine release with subsecond resolution. The researchers now propose to extend their work to investigate the neurochemical correlates of the switch from recreational to compulsive drug use. Insight into the neural substrates that promote these behaviors will be essential in fully understanding the neurobiology of addictions, and isolating therapeutic targets for the prevention and treatment of these devastating disorders.

The Seattle-King County Department of Public Health awarded a contract in the amount of \$75,000 for a project under the direction of Professor Andreas Stergachis of the Department of Epidemiology entitled “SNS and Pandemic Influenza Preparedness for King County.” The purpose of this project is to assist the Seattle-King County Department of Public Health preparation and planning for an influenza pandemic. Activities to be undertaken include: assessing and assisting with implementation of distribution mechanisms and logistical planning of medications during an influenza pandemic; assisting with trainings regarding mass dispensing; making recommendations for plans for mass dispensing and associated activities; and participating in planning for the Cities Readiness Initiative program.

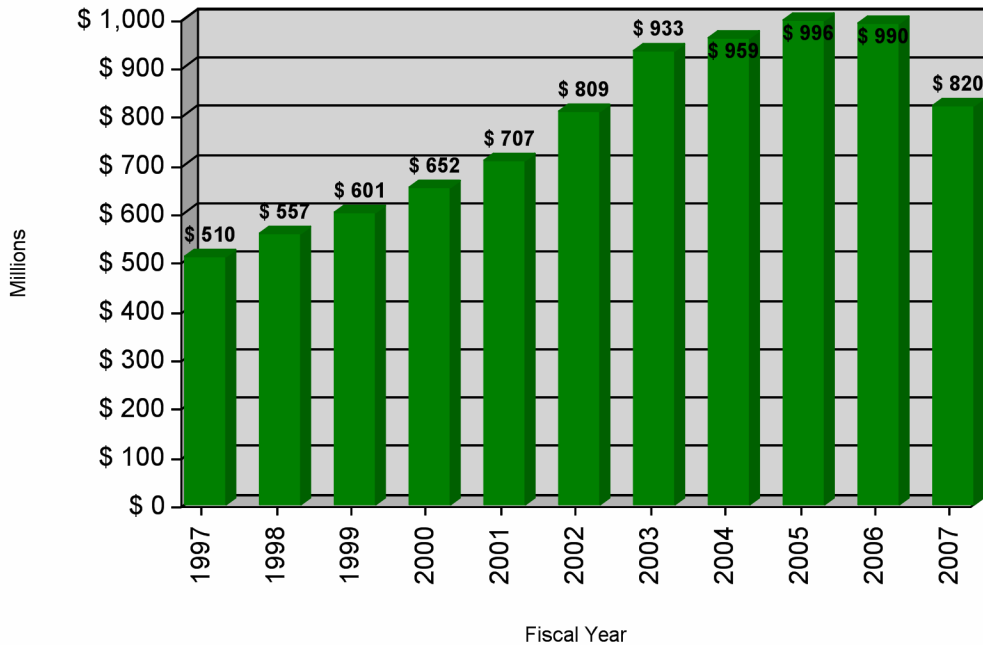
May Only
Comparison of Grant & Contract Awards



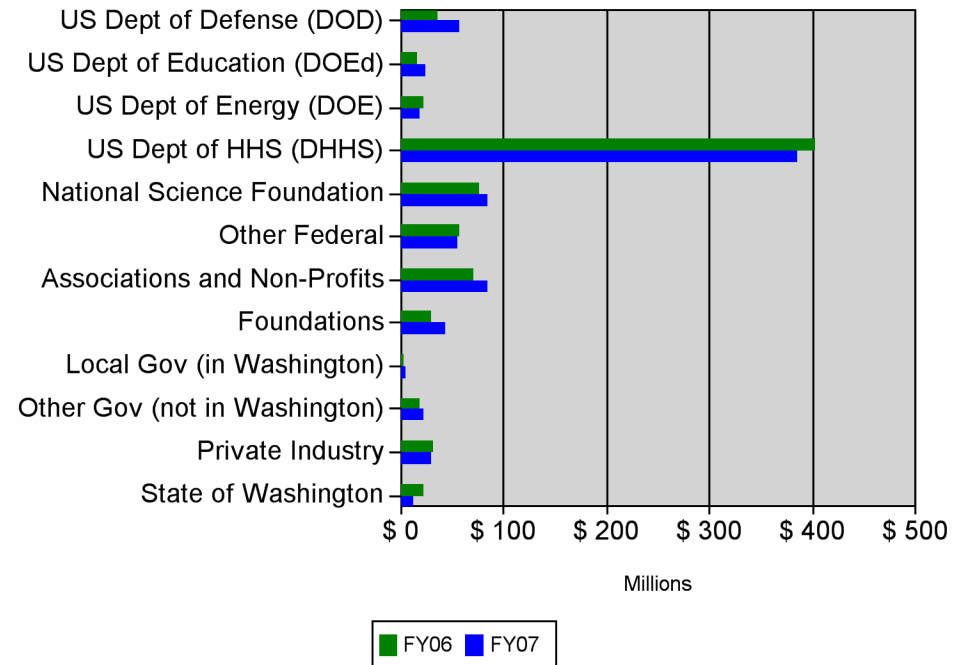
Fiscal Year to Date
Comparison of Grant & Contract Awards



Complete Fiscal Year
Comparison of Grant & Contract Awards



Fiscal Year to Date
Two-Year Comparison of Grant and Contract Awards



Summary of Grant and Contract Awards**Fiscal Year 2006-2007**

Month	RESEARCH AND OTHER		TRAINING		Total Grants and Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 47,163,420	\$ 10,608,360	\$ 6,191,659	\$ 693,994	\$ 64,657,430
August	\$ 117,647,300	\$ 11,808,260	\$ 5,648,729	\$ 443,216	\$ 135,547,500
September	\$ 64,660,620	\$ 23,947,570	\$ 4,289,084	\$ 905,277	\$ 93,802,540
October	\$ 53,216,540	\$ 17,106,880	\$ 11,166,060	\$ 1,883,808	\$ 83,373,280
November	\$ 20,631,830	\$ 21,294,790	\$ 375,521	\$ 771,926	\$ 43,074,070
December	\$ 16,331,970	\$ 14,941,460	\$ 363,440	\$ 165,262	\$ 31,802,140
January	\$ 27,306,600	\$ 19,270,490	\$ 1,255,173	\$ 197,667	\$ 48,029,940
February	\$ 24,893,720	\$ 13,391,360	\$ 630,325	\$ 1,207,409	\$ 40,122,810
March	\$ 74,197,140	\$ 21,448,700	\$ 1,272,917	\$ 2,550,349	\$ 99,469,100
April	\$ 66,847,210	\$ 16,975,640	\$ 3,018,965	\$ 856,666	\$ 87,698,490
May	\$ 72,444,550	\$ 14,339,510	\$ 5,028,196	\$ 825,860	\$ 92,638,120
FY07 to Date	\$585,436,108	\$185,037,758	\$39,240,072	\$10,501,433	\$820,215,371
FY06 to Date	\$574,225,310	\$163,298,102	\$38,977,435	\$15,480,323	\$791,981,170
Over (Under) Previous Year	\$11,210,798	\$21,739,657	\$262,637	(\$4,978,889)	\$28,234,202

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency

Fiscal Years 2005-2006 and 2006-2007

Agency	Jul-May FY06	Jul-May FY07
US Department of Defense (DOD)	\$ 36,325,883	\$ 56,924,026
US Department of Education (DOEd)	\$ 16,387,644	\$ 24,723,066
US Department of Energy (DOE)	\$ 22,858,478	\$ 17,981,609
US Department of Health and Human Services (DHHS)	\$ 402,946,418	\$ 386,184,084
National Science Foundation (NSF)	\$ 76,703,628	\$ 84,103,387
Other Federal	\$ 57,980,694	\$ 54,760,008
Subtotal for Federal :	\$ 613,202,745	\$ 624,676,180
Associations and Non-Profits	\$ 70,955,864	\$ 84,010,319
Foundations	\$ 29,778,855	\$ 43,782,368
Local Government (in Washington)	\$ 3,528,454	\$ 4,716,603
Other Government (not in Washington)	\$ 19,163,770	\$ 21,583,507
Private Industry	\$ 32,405,120	\$ 29,118,149
State of Washington	\$ 22,946,362	\$ 12,328,246
Subtotal for Non-Federal :	\$ 178,778,424	\$ 195,539,192
Grand Total :	\$ 791,981,170	\$ 820,215,371
Amount of Increase (Decrease) :		\$ 28,234,202
Percent of Increase (Decrease) :		3.6 %

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2005-2006 and 2006-2007

School/College	Jul-May FY06	Jul-May FY07
Upper Campus		
Architecture and Urban Planning	\$ 3,908,233	\$ 937,374
Arts and Sciences	\$ 67,542,409	\$ 86,716,836
Business Administration	\$ 303,290	\$ 113,418
Director of Libraries	\$ 471,260	\$ 2,229,727
Education	\$ 10,327,887	\$ 13,476,440
Educational Outreach	\$ 718,394	\$ 439,400
Engineering	\$ 74,013,008	\$ 66,441,708
Evans School of Public Affairs	\$ 3,596,429	\$ 5,867,189
Executive Vice President	\$ 746,160	
Forest Resources	\$ 7,128,368	\$ 5,155,167
Graduate School	\$ 4,628,802	\$ 4,887,831
Information School	\$ 1,260,473	\$ 1,712,802
Law	\$ 387,144	\$ 1,572,430
Ocean and Fishery Sciences	\$ 71,766,536	\$ 83,979,615
Office of Research	\$ 16,913,057	\$ 19,552,312
Social Work	\$ 14,655,679	\$ 13,608,948
Undergraduate Education	\$ 117,665	\$ 1,250,161
VP Educational Partnerships	\$ 111,252	\$ 131,347
VP Minority Affairs	\$ 6,861,608	\$ 4,995,816
VP Student Life	\$ 5,500	
Subtotal :	\$ 285,463,154	\$ 313,068,521
Health Sciences		
Dentistry	\$ 11,158,108	\$ 8,347,722
Health Sciences Admin	\$ 503,050	\$ 61,000
Medical Centers	\$ 82,157	\$ 1,000
Medicine	\$ 382,509,759	\$ 394,259,418
Nursing	\$ 15,385,875	\$ 10,470,642
Pharmacy	\$ 9,911,536	\$ 8,471,716
Public Health and Community Medicine	\$ 68,787,176	\$ 67,550,583
Subtotal :	\$ 488,337,660	\$ 489,162,079
Special Programs		
Alcohol and Drug Abuse Institute	\$ 3,075,956	\$ 1,575,398
CHDD Administration	\$ 5,902,228	\$ 8,947,004
Regional Primate Center	\$ 7,179,548	\$ 6,449,250
Subtotal :	\$ 16,157,732	\$ 16,971,652
Other UW Campuses		
Bothell	\$ 1,421,636	\$ 680,323
Tacoma	\$ 600,987	\$ 232,796

School/College		Jul-May FY06	Jul-May FY07
Other UW Campuses	Subtotal :	\$ 2,022,623	\$ 913,119
Not Indicated Not Indicated			\$ 100,000
	Subtotal :		\$ 100,000
	Grand Total :	\$ 791,981,170	\$ 820,215,371

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Fiscal Years 2005-2006 and 2006-2007

Department	Jul-May FY06	Jul-May FY07
Center for Humanities	\$ 100,000	\$0
Center for Statistics and the Social Sciences	\$ 495,420	\$ 809,139
Center for Studies in Demography and Ecology	\$ 3,122,727	\$ 2,111,640
Department of Anthropology	\$ 90,270	\$ 139,029
Department of Applied Mathematics	\$ 981,664	\$ 1,726,247
Department of Asian Languages and Literature	\$ 140,000	\$ 91,760
Department of Astronomy	\$ 2,140,554	\$ 3,375,633
Department of Atmospheric Sciences	\$ 4,928,513	\$ 6,890,763
Department of Biology	\$ 7,373,454	\$ 9,961,230
Department of Chemistry	\$ 12,743,440	\$ 18,854,930
Department of Classics	\$ 30,000	\$0
Department of Communication	\$ 1,135,181	\$ 1,541,100
Department of Comparative Literature	\$0	\$ 46,178
Department of Earth and Space Sciences	\$ 6,081,413	\$ 5,052,023
Department of Economics	\$ 7,250	\$ 24,800
Department of English	\$0	\$ 5,000
Department of Geography	\$ 20,596	\$ 180,909
Department of Germanics	\$ 44,000	\$ 53,000
Department of History	\$ 354,000	\$ 70,694
Department of Linguistics	\$0	\$ 107,931
Department of Mathematics	\$ 1,360,159	\$ 1,079,738
Department of Near Eastern Languages and Civilization	\$ 17,500	\$0
Department of Physics	\$ 9,017,059	\$ 10,249,440
Department of Political Science	\$ 299,966	\$ 566,198
Department of Psychology	\$ 7,497,796	\$ 9,149,072
Department of Romance Languages	\$0	\$ 6,000
Department of Scandinavian Studies	\$0	\$ 11,000
Department of Sociology	\$ 367,057	\$ 170,649
Department of Speech and Hearing Sciences	\$ 1,260,628	\$ 2,012,078
Department of Statistics	\$ 1,074,320	\$ 1,292,971
Department of Women Studies	\$0	\$ 23,592
Gaining Early Awareness and Readiness for Undergraduate Programs	\$ 270,000	\$ 750,000
Henry M. Jackson School of International Studies	\$ 1,683,141	\$ 5,163,831
Institute for Nuclear Theory	\$ 4,521,700	\$ 4,031,400
Language Learning Center	\$ 20,274	\$ 20,000
Law, Societies and Justice Program	\$ 83,571	\$ 90,017
Public Performing Arts	\$ 98,350	\$ 161,870
School of Art	\$0	\$ 48,000

Department	Jul-May FY06	Jul-May FY07
School of Music	\$0	\$ 300,000
Thomas Burke Memorial Washington State Museum	\$ 182,409	\$ 548,981
Total :	\$ 67,542,410	\$ 86,716,830

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Excluding private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 46,551,120	\$ 3,419,926	\$ 6,191,659	\$ 116,675	\$ 56,279,380
August	\$ 115,661,200	\$ 1,805,011	\$ 5,648,729	\$ 0	\$ 123,114,900
September	\$ 59,774,620	\$ 835,114	\$ 4,289,084	\$ 170,000	\$ 65,068,820
October	\$ 44,817,340	\$ 2,573,647	\$ 11,142,060	\$ 23,528	\$ 58,556,580
November	\$ 13,934,800	\$ 2,200,982	\$ 375,521	\$ 192,752	\$ 16,704,050
December	\$ 11,728,690	\$ 1,484,791	\$ 363,440	\$ 74,000	\$ 13,650,920
January	\$ 21,275,320	\$ 3,288,305	\$ 1,255,173	\$ 21,729	\$ 25,840,520
February	\$ 24,184,510	\$ 1,216,303	\$ 630,325	\$ 0	\$ 26,031,140
March	\$ 69,950,890	\$ 1,373,506	\$ 1,264,817	\$ 40,562	\$ 72,629,780
April	\$ 62,025,780	\$ 477,845	\$ 3,018,965	\$ 20,000	\$ 65,542,600
May	\$ 65,854,880	\$ 585,036	\$ 5,028,196	\$ 11,000	\$ 71,479,110
Year to Date	\$ 535,759,100	\$ 19,260,470	\$ 39,207,970	\$ 670,246	\$ 594,897,800

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 4,734,940	\$ 61,206	\$ 4,796,146
August	\$ 7,107,670	\$ 184,174	\$ 7,291,844
September	\$ 20,026,620	\$ 266,485	\$ 20,293,100
October	\$ 9,473,966	\$ 123,297	\$ 9,597,263
November	\$ 13,868,920	\$ 187,000	\$ 14,055,920
December	\$ 8,772,547	\$ 5,000	\$ 8,777,547
January	\$ 10,753,580	\$ 77,548	\$ 10,831,130
February	\$ 9,622,090	\$ 4,965	\$ 9,627,054
March	\$ 14,005,710	\$ 235,982	\$ 14,241,690
April	\$ 12,210,320	\$ 69,200	\$ 12,279,520
May	\$ 9,072,611	\$ 186,980	\$ 9,259,591
Year to Date	\$ 119,649,000	\$ 1,401,836	\$ 121,050,800

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards**Fiscal Year 2006-2007**

Month	RESEARCH AND OTHER		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 612,297	\$ 2,453,493	\$ 0	\$ 516,113	\$ 3,581,903
August	\$ 1,986,095	\$ 2,895,583	\$ 0	\$ 259,042	\$ 5,140,720
September	\$ 4,885,993	\$ 3,085,836	\$ 0	\$ 468,792	\$ 8,440,621
October	\$ 8,399,199	\$ 5,059,262	\$ 24,000	\$ 1,736,983	\$ 15,219,440
November	\$ 6,697,038	\$ 5,224,880	\$ 0	\$ 392,174	\$ 12,314,090
December	\$ 4,603,284	\$ 4,684,126	\$ 0	\$ 86,262	\$ 9,373,671
January	\$ 6,031,284	\$ 5,228,605	\$ 0	\$ 98,390	\$ 11,358,280
February	\$ 709,207	\$ 2,552,967	\$ 0	\$ 1,202,444	\$ 4,464,618
March	\$ 4,246,249	\$ 6,069,481	\$ 8,100	\$ 2,273,805	\$ 12,597,640
April	\$ 4,821,428	\$ 4,287,482	\$ 0	\$ 767,466	\$ 9,876,375
May	\$ 6,589,671	\$ 4,681,864	\$ 0	\$ 627,880	\$ 11,899,420
Year to Date	\$ 49,581,740	\$ 46,223,580	\$ 32,100	\$ 8,429,351	\$ 104,266,800

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
of \$1,000,000 or More**

May 2007

**Requiring action of
The Board of Regents
of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

Detail of Public Grant Awards

Federal

US Department of Energy (DOE)

US Department of Energy (DOE)

To: Alan Lowell Hoffman, Professor \$ 1,494,000
Aeronautics and Astronautics

For: Rotating Magnetic Field Generation & Sustainment of FRCs Using
TCS/upgrade

Eff: 1/7/2001

To: Wick C. Haxton, Director \$ 2,490,000
Institute for Nuclear Theory

For: Institute for Nuclear Theory

Eff: 3/1/2005

Total for US Department of Energy (DOE): \$ 3,984,000

Total for US Department of Energy (DOE): \$ 3,984,000

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

To: John D Hawkins, Professor \$ 3,680,206
School of Social Work

For: Science-based Prevention: Testing Communities That Care

Eff: 4/1/2007

To: Bruce H Robinson, Professor \$ 1,040,735
Department of Chemistry

For: Electron Paramagnetic Resonance (EPR)/Q-Band ENDOR
Spectrometer

Eff: 5/1/2007

To: Murray Raskind, Professor \$ 2,468,786
Department of Psychiatry

For: Alzheimer's Disease Research Center

Eff: 5/1/2007

To: King K. Holmes, Chair \$ 3,153,618
Global Health

For: UW Center for AIDS Research

Eff: 3/1/2007

To: Wilhelmus G.J. Hol, Professor \$ 2,248,842
Department of Biochemistry

For: Medical Structural Genomics of Pathogenic Protozoa

Eff: 4/1/2007

To: James I. Mullins, Professor \$ 1,809,191
Department of Microbiology

For: Seattle Primary Infection Program: Immunology and Virology of
Acute HIV Infection

Eff: 4/1/2007

National Human Genome Research Institute (NHGRI)

To: Robert H Waterston, Professor \$ 1,352,907
Department of Genome Sciences

For: Global Identification of transcribed elements in the C. elegans

Eff: 2/15/2007

Total for National Human Genome Research Institute (NHGRI): \$ 1,352,907

Detail of Public Grant Awards

Federal

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

National Library of Medicine (NLM)

To: Sherrilynne S0 Fuller, Associate Dean Of Library Library \$ 2,066,207

For: National Network of Libraries of Medicine, Pacific NW Region

Eff: 8/1/2006

Total for National Library of Medicine (NLM): \$ 2,066,207

Total for National Institutes of Health (NIH): \$ 17,820,492

Total for US Department of Health and Human Services (DHHS): \$ 17,820,492

National Science Foundation (NSF)

National Science Foundation (NSF)

To: Elizabeth L Feetham, Associate Dean Dean Grad School Admin \$ 2,471,500

For: 2006 NSF Grad Research Fellows

Eff: 6/1/2006

Total for National Science Foundation (NSF): \$ 2,471,500

Total for National Science Foundation (NSF): \$ 2,471,500

Other Federal

National Sea Grant College Program

To: Penelope Dalton, Director Marine Environmental and Resource Programs / Washington Sea Grant \$ 1,927,046

For: Program Plan for Renewal of Sea Grant College Support 2007-2010

Eff: 2/1/2007

Total for National Sea Grant College Program: \$ 1,927,046

Total for Other Federal: \$ 1,927,046

Total for Federal: \$ 26,203,038

Total Public Grants: \$ 26,203,038

Detail of Contract Awards

Federal

US Department of Defense (DOD)

Office of Naval Research (ONR)

To: Jeffrey A. Simmen, Director \$ 3,123,000
Applied Physics Laboratory

For: APL RESEARCH INFRASTRUCTURE

Eff: 9/21/2006

Total for Office of Naval Research (ONR): \$ 3,123,000

Total for US Department of Defense (DOD): \$ 3,123,000

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

National Heart, Lung, and Blood Institute (NHLBI)

To: Richard A Kronmal, Professor \$ 1,558,839
Department of Biostatistics

For: Multi-Ethnic Study of Atherosclerosis

Eff: 1/15/1999

Total for National Heart, Lung, and Blood Institute (NHLBI): \$ 1,558,839

Total for National Institutes of Health (NIH): \$ 1,558,839

Total for US Department of Health and Human Services (DHHS): \$ 1,558,839

Total for Federal: \$ 4,681,839

Total Contracts: \$ 4,681,839

Grand Total for all Awards \$ 30,884,877

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Extension of Contract for Auditing Services, Metropolitan TractRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents authorize the President to extend the contract with Peterson Sullivan PLLC to conduct financial auditing services for the Metropolitan Tract for the two years ending June 30, 2007 and June 30, 2008.

BACKGROUND

The initial term of this contract was for three years, with options for extension in two year increments through the fiscal year ending June 30, 2012. Peterson Sullivan PLLC has extensive experience in auditing public institutions (including UW Housing & Food Services) and real estate assets. Over the initial term of the contract they have provided high quality and timely audit services, and they offer the lowest overall fee structure.

Peterson Sullivan has proposed firm pricing of \$62,750 for the first year of the contract extension, a 6% increase over 2006, with an approximate 1% increase for 2008. Funding for this contract is available from Metropolitan Tract revenues.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

Power Cable Replacements '05-'07, Project No. 201114

Action Reported: Contract Award

On June 18, 2007, a construction contract was awarded to CTS Northwest, Inc. for the Power Cable Replacement project. The bid amount, which includes six additive alternates, is \$707,000, compared to a budgeted amount of \$585,000. This was the only bid received for this project.

CTS Northwest is an electrical contractor located in Seattle who has performed numerous electrical and in particular, medium voltage electrical projects on campus, including several transformer and cable replacement projects.

This project will remove existing feeders and replace with new feeders; remove parking lot lighting from 2400v system in NW7 and re-feed tunnel lighting fed from a normal power circuit to an emergency circuit.

The project budget is \$1,000,000. The project was funded with an additional \$90,000 to allow award of all the alternates.

The project is funded from 2005-2007 Utility Renewal Funds.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Svcs	\$150,580	\$169,052
Total Construction Cost*	\$712,900	\$816,118
Other Costs	\$52,318	\$20,613
Project Administration	\$85,202	\$84,205
Total Project Budget	\$1,000,000	\$1,089,9882

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

Haggett Hall North Tower Improvements, Project No. 201759

Action Reported: Architect Appointment/Establish Project Budget/Construction Contract Award

On October 16, 2006, an agreement for architectural services was awarded to Mithun for the Haggett Hall North Tower Improvements project under their existing Master Agreement for Architectural Services for Housing and Food Services projects. Mithun successfully completed projects renovating the HUB, McMahan Hall and Terry Lander Hall food service and dining facilities and recently completed improvements on the south tower of Haggett Hall.

The value of the design contract is \$136,575. The proposed budget for all consultant services for the project is \$278,049. The balance of the design budget is intended for constructability review, design program changes, document reproduction and hazardous materials consulting fees.

On May 3, 2007, a construction contract was awarded to Western Ventures Construction, Inc. for the Haggett Hall North Tower Improvements. Two bids were received and the low bid was \$1,443,000 versus a budgeted value of \$1,528,474 for this work. The high bid was \$1,830,000. Western Ventures has successfully completed several projects at the UW.

Housing and Food Services at regular intervals updates its dormitory facilities. This project will renovate all bathrooms with new fixtures, lighting, improved ventilation, and finishes; provide carpeting in the hallways and lounges; make an existing toilet room ADA accessible in a Residential Advisor suite; and provides an ADA accessible unisex toilet adjacent to the catering dining rooms.

Construction began on May 14, 2007, will be substantially complete on August 31, 2007 for fall quarter occupancy.

The project budget was established at \$2,400,000. Funding for this project is from Housing and Food Service revenues.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$278,049	\$222,676
Total Construction Cost*	\$1,929,057	\$1,797,183
Other Costs	\$20,895	\$41,671
Project Administration	\$171,999	\$176,300
Total Project Budget	\$2,400,000	\$2,237,830

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 3)

1401 N.E. Boat Street Marina Renovation, Project No. 10386

Action Reported: Contract Award

On July 3, 2007, a construction contract was awarded to Caicos Corporation for the 1401 N.E. Boat Street Marina Renovation project. Three bids were received and the low bid was \$1,964,000 versus a budgeted value of \$2,085,673 for this work. The high bid was \$2,807,000.

This project will replace the existing badly deteriorated wood and cedar log float boat marina, which is beyond its useful life with a high-density polyethylene (HPDE) plastic float and decking system with steel supporting piles. The approximately 14,000 square foot, 100-slip marina will be reconfigured to accommodate a larger range of boat sizes from 25 to 50 feet in length in approximately 71 slips. Improvements include power, water, a fire standpipe system for the floats, ADA access to the boat slips, and a car-top-boat-launch for small watercraft.

Caicos Corporation is a general contractor which is experienced in the construction of marinas and near shore renovation projects. Caicos recently completed the Hudson Point Marina in Port Townsend in June 2007 and previously completed the Oceanography Dock Repair Project at the University of Washington.

Construction procurement will begin in July 2007 with in-water work scheduled between October 1, 2007 and February 27, 2008 corresponding with the “fish window”, for occupancy in March 2008.

The project budget is \$3,199,824. Funding is available from the University of Washington Real Estate Office in a combination of cash reserves and Interfund Loan, with \$85,000 in Central Funds for the car top boat launch component.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$403,156	\$470,880
Total Construction Cost*	\$2,586,902	\$2,456,779
Other Costs	\$14,509	\$14,485
Project Administration	\$195,257	\$195,257
Total Project Budget	\$3,199,824	\$3,137,401

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 4)

**Benjamin Hall Interdisciplinary Research Building Tenant Improvements
Ecogenomics Lab, Project No. 202017**

Action Reported: Award Construction Contract/Establish Project Budget

The Ecogenomics Tenant Improvement project will provide new laboratories for Dr. Virginia Armbrust and her team in the College of Oceanography & Fishery Science, occupying 10,829 square feet on the third floor of the Benjamin Hall Interdisciplinary Building (Ben Hall). This is the fourth tenant improvement project in the building to be accomplished under a Design-Build-Operate-Maintain (DBOM) contract awarded to M. A. Mortenson on June 22, 2004. The DBOM contract was originally awarded to provide design and construction of the core and shell of the Ben Hall. At the time of the DBOM contract award, it was intended that future tenant improvement work be accomplished under this DBOM agreement.

On April 09, 2007, a change order for design-build services was awarded to M.A. Mortenson for the Ben Hall Ecogenomics Tenant Improvements project. The design work is performed by the same design-build team that completed previous tenant improvements. On May 30, 2007, a change order was issued to establish the construction contract amount at \$3,426,568?

M. A. Mortenson has a long history with UW projects including the Paul G. Allen Center for Computer Sciences & Engineering and Architecture Hall renovation project.

Construction began on June 8, 2007 with an anticipated construction completion date of November 2, 2007 for occupancy later that month.

The project budget is established at \$4,000,000. The funding totaling the forecast amount of \$3,850,000 includes \$1,404,000 from the Moore Foundation, \$1,000,000 from the Provost’s Research Investment Fund, \$200,000 from College of Fisheries Sciences Research Initiative Fund, and \$1,246,000 from 2004 General Revenue Bonds (Tenant Improvement Bonds). No sales tax is included in the budget as this research tenant qualifies for tax deferral status.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services*	\$10,000	\$10,440
Total Design – Build Construction Cost**	\$3,509,066	\$3,426,568
Other Costs	\$280,934	\$203,992
Project Administration	\$200,000	\$209,000
Total Project Budget	\$4,000,000	\$3,850,000

* Refers to fees to consultants retained by University to prepare furniture specifications

** Includes design fees, construction contract amount, contingencies and no state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 5)

Health Sciences Center WaNPRC I-Wing Surgery Corridor and Cagewash

Project No. 201925

Action Reported: Appoint Architect/Establish Project Budget

On May 17, 2007, an agreement for architectural services was awarded to Stock & Associates, Inc. for the Washington National Primate Research Center (WaNPRC) I-Wing Surgery Corridor and Cagewash. The value of the design contract is \$81,315. The proposed budget for all consultant services for the project is \$211,205. The balance of the design budget is intended for predesign, commissioning, ventilation balancing, hazardous materials design, record documents, and site investigations.

Stock & Associates, Inc. was founded in Seattle in 1996 and has a successful track record of laboratory and health science renovation projects at the University. Recent projects include the Dr. Sharona Gordon Lab for the School of Medicine and the Jacobson Lab Renovation for the School of Dentistry.

This project is one of several located in the Health Sciences Center that will help resolve some of the issues arising from a recent regulatory review. This particular project in the I-Wing helps to properly segregate animal areas from non-animal areas, as well as relocating a cage wash area to a space where the infrastructure can adequately handle the moisture-laden exhaust. Construction is expected to begin in January of 2008. Occupancy is scheduled for September 2008.

The project budget was established at \$1,183,464. Funding for this project is being provided by Federal Grants.

Budget Summary:	Current Approved Budget	Forecast Cost at Completion
Total Consultant Services	\$ 211,205	\$ 211,205
Total Construction Cost *	\$ 835,435	\$ 835,435
Other Costs	\$ 38,483	\$ 38,483
Project Administration	\$ 98,341	\$ 98,341
Total Project Budget	\$ 1,183,464	\$ 1,183,464

* Includes construction contract amount, contingencies, and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 6)

Harborview Medical Center Gamma Knife Angiography Renovations

Project No. 201202

Action Reported: Construction Contract Award

On June 8, 2007, a construction contract was awarded to Regency NW Construction, Inc. (Regency) for the Harborview Medical Center Gamma Knife Angiography Renovations project. Two bids were received for this project and the low bid was \$1,716,000 versus a budgeted amount of \$1,865,295. The high bid was \$1,720,000.

The project scope includes a three-phased renovation within occupied space on the ground floor of the East Hospital of Harborview Medical Center (Harborview). This project will renovate space for new radiology equipment to be purchased and installed by Harborview under a separate contract. Improvements include new offices and patient/nursing support areas for related departments, as well as an additional angiography bi-plane suite with patient/nursing support functions.

Regency is a general contractor based in the Seattle area and has successfully completed over forty projects at the University of Washington Seattle campus, University of Washington Medical Center and Harborview Medical Center. Past project experience includes various computed tomography (CT) scanner installations at local acute care hospitals and the construction of the Gamma Knife Center at Harborview Medical Center.

Construction will start in July 2007, with completion in May 2008. The spaces will be occupied in phases.

The current Management Agreement between the University of Washington and Harborveiw and King County limits UW-managed projects to \$1,000,000. In December 2006, the UW received special permission from King County to manage this project. The project budget is \$3,200,000. Funding is available from Harborview's Capital Improvement Program budget.

Budget Summary:	Current Approved Budget	Forecast Cost at Completion
Total Consultant Services	\$443,149	\$442,591
Total Construction Cost *	\$2,528,095	\$2,242,468
Other Costs	\$22,899	\$9,084
Project Administration	\$205,857	\$205,857
Total Project Budget	\$3,200,000	\$2,900,000

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 7)

Harborview Medical Center MRI Installation, Project No. 201420

Action Reported: Construction Contract Award

On June 8, 2007, a construction contract was awarded to Regency NW Construction, Inc. (Regency) for the Harborview Medical Center Magnetic Resonance Imaging (MRI) Renovation project. Only one bid was received for this project at \$1,359,000 versus a budgeted amount of \$1,343,251.

The project scope includes a two-phased renovation within occupied space on the ground floor of the West Hospital of Harborview Medical Center (Harborview). This project will renovate space for a second MRI to be purchased and installed by Harborview under a separate contract. Improvements include renovation of the radiology patient/nursing support areas.

Regency is a general contractor based in the Seattle area and has successfully completed over 40 projects at the University of Washington (UW) Seattle campus, University of Washington Medical Center and Harborview Medical Center. Past project experience includes the installation of a new 3T MRI for the University of Washington Medical Center and several operating room installations involving various complex radiological equipment, both for Harborview Medical Center and other local acute care hospitals.

Construction will start in July 2007, with completion in January 2008.

The current Management Agreement between the University of Washington and Harborview and King County limits UW managed projects to \$1,000,000. In December 2006, the UW received special permission from King County to manage this project. The project budget is \$2,097,000. Funding is available from Harborview's Capital Improvement Program budget.

Budget Summary:	Current Approved Budget	Forecast Cost at Completion
Total Consultant Services	\$224,664	\$246,774
Total Construction Cost *	\$1,680,676	\$1,701,943
Other Costs	\$15,763	\$15,940
Project Administration	\$155,897	\$155,897
Total Project Budget	\$2,097,000	\$2,120,554

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Business School Project - Phase 1: New Building – Budget RevisionRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Phase 1 project budget be revised from \$80,000,000 to \$95,000,000. The Business School has made substantial reductions in the project scope, but current market conditions prevent achieving the approved Schematic Design within the original \$80,000,000 project budget. The scope of further reductions necessary to maintain the project budget at \$80,000,000 would, in the view of the Business School, make the project untenable.

Project Description

The Business School intends to place itself among the top ranked business schools in the nation. The physical facilities of the Business School require significant upgrading and expansion to house desired program offerings. The Business School intends to supplement its currently assigned space in Mackenzie Hall, Lewis Hall, Bank of America Executive Education Center (BEEC), which includes the Foster Library, and Balmer Hall with two new facilities to form a new unified Business School complex.

Phase 1 is a new building predominately for graduate instructional programs, faculty offices, and some undergraduate classrooms and support activities, with funding of \$95 million paid from a combination of donor funds and debt financing to be paid by Business School fund sources. Phase 2 demolishes Balmer Hall and constructs a new building in its place predominantly to meet undergraduate program needs, with funding of \$47 million to be requested from the State of Washington as part of the UW's "Restore the Core" legislative effort.

Recent analysis determined that, even with substantial renovations, Balmer Hall could not house classrooms or other spaces that meet the needs of the University and the Business School. A Predesign to be submitted to the State by the end of 2007 is expected to confirm this finding.

Phase 2 is proposed to begin design in April 2008 and begin construction upon completion of Phase 1 to allow the Balmer Hall occupants to surge into the new construction. Mackenzie Hall and the BEEC will not be modified under the current approach.

Previous Action

At the March 2002 Board of Regents meeting, the Executive Vice President was delegated authority to award design contracts to LMN Architects for the Business School project.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Budget Revision (continued p. 2)

The Architectural Opportunities Report (AOR) was presented at the July 2002 meeting and the pre-design status update was presented at the November 2003 meeting. LMN Architects refined the Business School's original conceptual program, developed in

September 2001, into a pre-design that was completed in January 2003. This pre-design envisioned a series of interconnected new buildings that would add enough additional area to the current Business School program to replace the program space currently in Lewis Hall and Mackenzie Hall. Subsequently, it was decided to keep Mackenzie Hall space as part of the Business School program space and to request State funding to replace Balmer Hall as part of the University's current Restore the Core program. A revised pre-design and conceptual program identified 123,080 gross square feet in Phase 1 and 60,920 gross square feet in Phase 2.

At the September 2006 Board of Regents meeting, the Board established the Phase 1 project budget at \$80 million, of which \$60 million is projected from donated funds; approved the use of alternative public works utilizing the General Contractor/ Construction Manager (GC/CM) method of contracting; and delegated authority to the President to award construction contracts, subject to no significant change in the scope, the forecast cost being within 10% of the budget and funding being in place.

At the May 2007 meeting, the Board received a presentation of the Phase 1 Schematic Design, and also approved LMN as the architect for the design of Phase 2.

Scope of the Project

Phase 1 of the project will house primarily the executive education and masters programs. The program includes classrooms ranging from 25 to 85 seats, breakout rooms, a 250-seat auditorium, faculty offices, academic departmental offices, administrative offices, student commons space and support spaces. Based on the current Schematic Design and accepted value engineering measures, the project budget of \$95 million would provide 123,080 gross square feet, which includes 65,970 assignable square feet. Funding of \$95 million will be provided using \$75 million of gift funds and \$20 million of debt. Debt service will be paid from additional Business School revenue and cost savings that are made possible by the new facilities.

Phase 1 also includes designing and constructing a basic concrete connection to the Foster Library, as well as a design for the Library modification. The Library modification, including finishing the connection between the Library and the Phase 1 building, could be constructed with \$2 million of additional donations, by the project coming in under budget by a like amount, or some combination of the two.

After Phase 1 is completed and occupied, Phase 2 will raze Balmer Hall and build a new facility on that site, predominantly to meet undergraduate program needs. The building

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Budget Revision (continued p. 4)

New Business School Project

Project Budget

	<u>Total Escalated Cost*</u>	<u>% of TPC</u>
Pre-Schematic Design Services	\$436,032	0.5%
A/E Basic Design Services	\$2,639,323	2.8%
Extra Services	\$1,833,027	1.9%
Other Services	\$2,272,546	2.4%
Design Services Contingency	\$824,474	0.9%
Consultant Services	\$8,005,402	8.5%
*GC/CM Construction Cost	\$63,684,622	67.0%
Other Contracts	\$983,105	1.0%
Construction Contingencies	\$7,444,176	7.8%
Sales Tax	\$5,761,705	6.1%
Construction	\$77,873,608	82.0%
Equipment/ Furnishings	\$5,566,670	5.8%
Artwork	\$0	0%
Other costs	\$1,008,885	1.1%
Project Management	\$2,545,435	2.7%
Other	\$9,120,990	9.6%
Total Project Cost (TPC)*	\$95,000,000	**100.0%

Included in Above:

LEED Silver	\$1,230,827	1.3%
Escalation through July 2009	\$10,189,674	10.7%

Source of Funds

Business School Donor Funds	\$75,000,000
Business School Debt/Financing (2007-09 Biennium)	\$20,000,000

Total **\$95,000,000**

* Escalated to construction midpoint (July'09)

** Subtotals exceed 100% due to rounding

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Health Sciences Center 6th Floor Renovations – ArchitectRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract to the firm of Ambia for the Health Sciences Center 6th Floor Renovations project, subject to successful negotiation of an architectural agreement.

In the event of an unsuccessful negotiation with the selected firm, it is recommended that authority be delegated to open negotiations with NBBJ, the firm recommended as first alternate.

It is intended that this project will be brought back to the Board of Regents at the completion of the pre-design phase to establish the project budget.

BACKGROUND:

The renovations include the 6th floor of A, C, D, E, F and H Wings, and the 7th floor of AA Wing, which comprises the Department of Comparative Medicine's centralized vivarium facility. The existing facility dates back to 1947 with the addition of AA Wing in 1952. This project will upgrade architectural features and mechanical, electrical, and plumbing systems to be compliant with current Association for Assessment and Accreditation of Laboratory Animal Care (AAALAC) requirements.

In May 2007, the Capital Projects Office advertised for firms interested in providing architectural services. Five firms responded to the Request for Qualifications for this project, and two firms were interviewed on June 19, 2007 by a Capital Projects Evaluation Committee including representatives from the Health Sciences Center administration, School of Medicine Facilities, the Department of Comparative Medicine and the Capital Projects Office. It is the recommendation of the Evaluation Committee that Ambia be appointed design architect for this project, with NBBJ as the first alternate.

Ambia has been involved in laboratory renovations in the Health Sciences Center (HSC) since 1988. Their scope of work at the HSC includes over 26 projects, all of a research laboratory or animal-care nature. In addition, Ambia has successfully accomplished work to renovate Roberts Hall and performed work at Bagley Hall and Suzzallo Library.

Design, which will include a pre-design effort, will begin in July 2007 and construction is anticipated to start in April 2009.

The project budget will be defined as part of the pre-design effort and is expected to be between \$7-10 million. The project will be funded from University General Revenue Bonds; the debt service will be paid from research revenue.

VII. STANDING COMMITTEES

B. Finance, Audit, and Facilities Committee

Formation of a Washington Nonprofit Corporation to Conduct Operations in Foreign CountriesRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents:

- 1) Authorize the incorporation of a nonprofit corporation in the State of Washington through which the University of Washington can conduct operations in foreign countries.
- 2) Delegate to the President of the University the exercise of all membership rights in the nonprofit corporation, and the authority to take all actions and execute any documents necessary to establish the nonprofit corporation.

BACKGROUND:

The University of Washington has a growing number of operations in foreign countries where it must open bank accounts, lease space and hire local employees. To conduct such business, the laws of most foreign countries require the University to “register” itself. In such cases, the University’s preferred approach is to register using its legal status in the State of Washington. For example, The University recently registered itself in Tanzania on this basis. In some countries, however, this has not been possible due to the University’s status as a governmental entity.

An example should help to illustrate the problem. The University is the recipient of a 5 year/\$125 million federal grant to provide HIV-AIDS education and training in countries around the globe, including several African countries, India, and possibly China. The University carries this work out through the I-TECH program (International Training & Education Center on HIV-AIDS) in the Department of Global Health. The University has been unable to register itself to support I-TECH operations in Mozambique and Ethiopia because of its governmental status, and I-TECH may face similar obstacles in Namibia, and India and China.

After considering several potential avenues, the administration is recommending that the University form a nonprofit corporation in the State of Washington which can be registered in a foreign country. The approach is expected to work in Mozambique and China, and may work elsewhere. Other major research

universities, such as Harvard and Columbia, conduct foreign operations through separate entities in a similar manner when necessary.

The University would fully control this nonprofit, carrying out its foreign operations via a subcontract with the nonprofit. Similar to the UW Foundation, most administrative work of the nonprofit would be performed by UW employees; the expenses incurred by the nonprofit, which the UW will reimburse, would be largely limited to expenses which the University could not expend directly under laws in foreign countries.

The University would be the sole member of the nonprofit corporation with all of its activities subject to the ultimate control of the Board of Regents. It is intended that the directors of the nonprofit corporation be the UW President, UW Provost, and the Treasurer of the Board of Regents. Similarly, it is intended that the key officers of the entity will be the UW Provost (President), the UW Vice Provost for Research (Vice President), the Treasurer of the Board of Regents (Treasurer), and the UW Controller (Secretary).

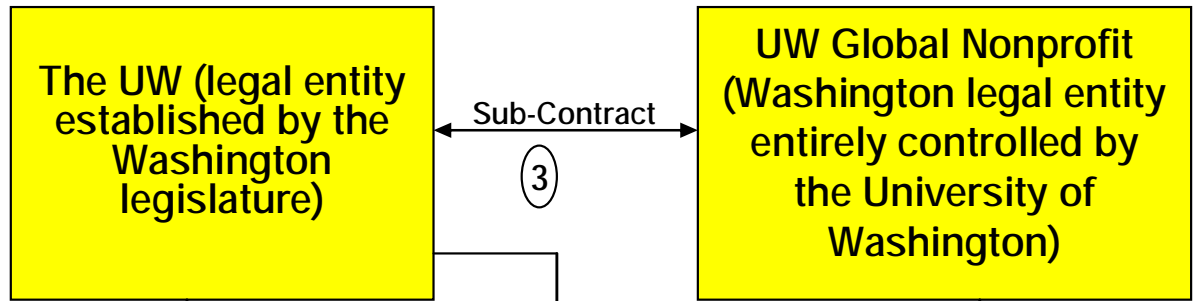
The administration is working with the Attorney General's Office, and will work with foreign lawyers retained by the Attorney General's Office, to ensure legal compliance as the University forms the nonprofit corporation and obtains legal registration for it in foreign countries.

CONCLUSION:

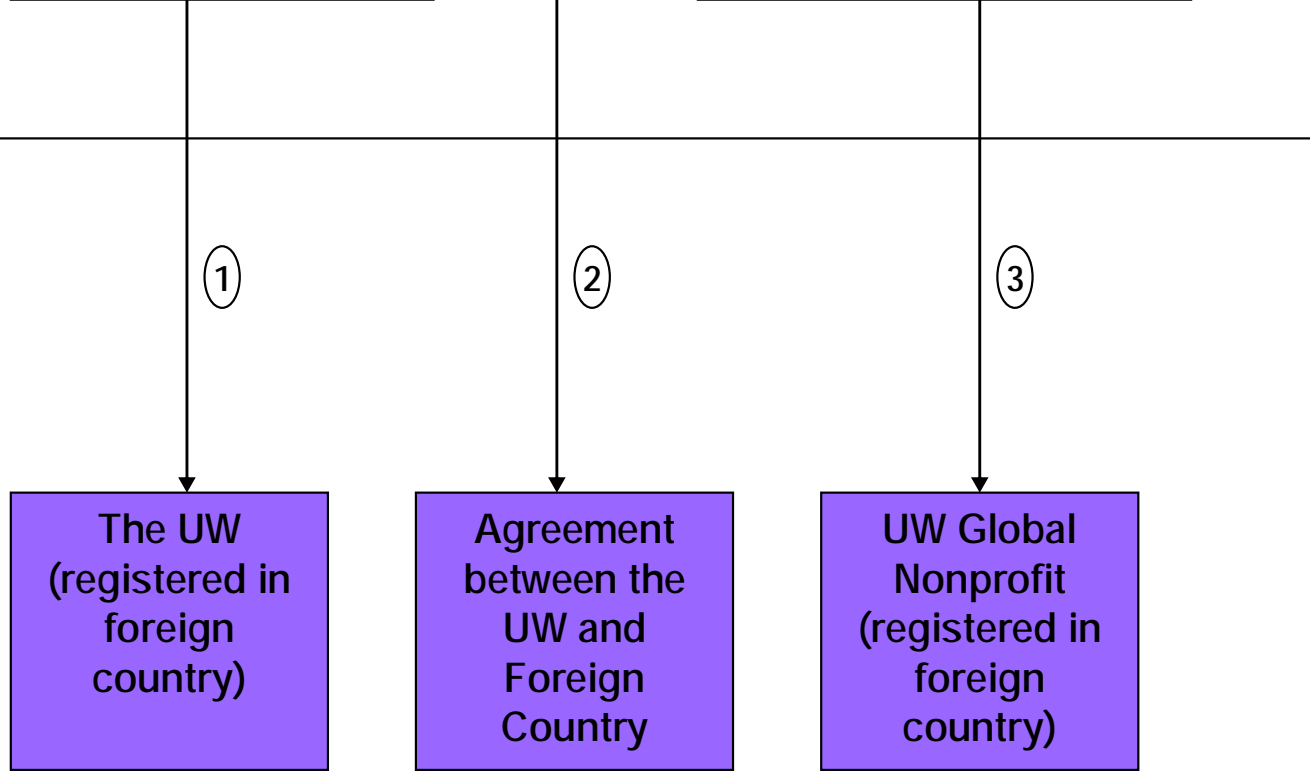
The proposal described above has been reviewed and approved by the President, Provost, Executive Vice President, Vice Provost for Research, Vice President for Financial Management and other University administrators.

UW OPTIONS FOR REGISTERING IN FOREIGN COUNTRIES

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- ① Preferred approach, but UW not able to register in some foreign countries.
- ② Possible approach, but time consuming.
- ③ Possible approach that will help solve at least 1, and possibly several, currently urgent situations.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Budget Revision (continued p. 3)

would include classrooms, breakout rooms, faculty offices, program offices and support spaces, and a multipurpose meeting/dining room. Phase 2 will proceed as a separate project and the University will position and request funding for this project as part of its Restore the Core legislative effort. Mackenzie Hall will continue to be used to meet other Business School program needs.

Phase 1 Schedule

Architect Selection	March 2002
Pre-design	February 2006 to September 2006
Design	September 2006 to September 2008
Award GC/CM Preconstruction Contract	February 2007
Construction	September 2008 to July 2010
Occupancy and Use	September 2010

Significant Risks or Opportunities

Extraordinary escalation and “market conditions” in the Seattle commercial building marketplace that reflect an extremely busy construction industry and a limited pool of available equipment and labor.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Naming of University of Washington Tacoma's Assembly Hall to "William W. Philip Hall"RECOMMENDED ACTION

The administration and the Finance, Audit and Facilities Committee recommend that the designation of the Assembly Hall be changed to the "William W. Philip Hall".

BACKGROUND

With a major gift to UW Tacoma's Assembly Hall, a request has been made by philanthropist and businessman, James A. Milgard, that this building be named in honor of William W. Philip, who provided critical leadership in establishing UW Tacoma.

William W. Philip, 81, is the retired CEO of Columbia Bank and former president of Puget Sound Bank. During his active banking career, he used his influence in the region to develop a robust coalition of philanthropic and political support for UW Tacoma that was essential to the founding of the campus and that continues to play a strong role.

Mr. Philip was UW Tacoma's first donor and played an important part in getting the campus sited, especially in arranging for real estate options to keep down the cost of the University's acquisition of land and buildings for the new campus. Mr. Philip has chaired or been the key volunteer on every one of UW Tacoma's campaigns, including those for the \$1 million Founders Endowment, the \$1 million Next Step Scholars Endowment and the \$5 million campaign to raise private funds for the Institute of Technology. He served on the UW Foundation Board during the University's first comprehensive capital campaign

In accordance with University procedures, the University of Washington Tacoma Naming Committee, the Provost and the President all reviewed and approved the proposal by the Chancellor's Office that the Assembly Hall be named the "William W. Philip Hall".

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

University of Washington Medical Center Clinics Facilities Fee Status

Oral report will be provided at the meeting.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**

in Joint Session with

A. Academic and Student Affairs Committee**2008 State Supplemental Budget Request**

As part of the normal state biennial budget process, the Governor asks state agencies to submit potential supplemental budget requests for consideration during the 2008 legislative session. Supplemental budget requests must be submitted to the state Office of Financial Management in mid-October. The purpose of this item is to provide background information on the state supplemental budget process.

During July, August and early September, the administration will evaluate items that could be included in the UW's 2008 state supplemental budget request. At the September Board of Regents meeting, the administration will present an information item with proposed items for the UW 2008 state supplemental budget request. At the October Board of Regents item, the administration will present the UW 2008 state supplemental budget request as an action item.

Under the standard state supplemental budget instructions, the state Office of Financial Management asks that supplemental budget requests be limited to the following:

- a critical or emergent situation;
- a change in mandatory caseload or workload;
- a technical correction to the enacted biennial budget; or
- an opportunity to reduce state government costs.

In the supplemental budget process, the state Office of Financial Management does not specifically solicit capital budget requests. Instead, agencies are asked to identify technical or financial capital budget issues that need to be addressed in the upcoming legislative session. These guidelines are not binding and many state agencies that do not report directly to the Governor submit supplemental budget requests that may not technically meet the criteria specified by the Office of Financial Management.

As the UW has done in recent state supplemental budget requests, the administration is proposing that the UW consider selected state supplemental budget requests that meet one or more of the criteria listed below:

STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

2008 State Supplemental Budget Request (continued p. 2)

state investments that support the research mission of the University;

state investments that support the operations and maintenance of selected facilities;

state investments that leverage or match university, federal or donor dollars; and

state investments that help resolve safety or environmental issues.

The administration will be strategic in its choice of which state supplemental budget requests to bring forward for discussion. The administration will also evaluate whether to bring forward a supplemental budget request related to development of the new UW campus which will be located somewhere in Snohomish, Island or Skagit counties.

Over the next two months, the administration will also evaluate whether there are any pieces of legislation that the UW wants to propose for consideration during the 2008 legislative session. Proposed bills that do not have a fiscal impact are due to the Office of Financial Management by September 28, 2007. Proposed bills with a fiscal impact are due to the Office of Financial Management by October 12, 2007.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

UW Tower Planning Progress ReportPlanning Process and Occupancy Plan

The UW Tower Planning Advisory Committee presented occupancy recommendations to the Provost on June 22, 2007, and the Provost has confirmed these recommendations to the campus community. Unit-specific move planning has now been initiated and will continue through the end of the year, with initial move-ins targeted for the first of February, 2008. During the latter half of 2007, planning will also be underway for space assignments related to released campus facilities resulting from the UW Tower properties occupancy. The Planning Advisory Committee will reconvene briefly in the fall to review these secondary space allocations.

The occupancy plan for the UW Tower properties is consistent with the strategic planning principles established for the tower planning process, and achieves a first occupancy profile for the building that will serve as a foundation for university use of this property for decades to come. Benefits of this occupancy plan include:

Financial Benefits –

- Consolidation of approximately 340,000 sf of leased and self-sustaining uses into UW owned property, with the ability to control space costs over time.
- Acquisition of space at approximately one-third the cost of new construction.
- Safeco gifts of furniture, equipment, and art works.
- Space for new data center utilizing existing building infrastructure (facility will be partially self-sustaining), and potential for using heat output from data center to heat office spaces.

Academic and New Program –

- Decompression space for the School of Public Health and Community Medicine, and the Daniel J. Evans School of Public Affairs.
- New program space for the School of Social Work, College of Architecture and Urban Planning, College of Education, and the Burke Museum and Henry Art Gallery.
- New home for the Educational Outreach program.
- New space for academic support functions including the Office of Research and Building C Data Center.
- New University of Washington conference center facility, including joint use with Arts and Sciences and Educational Outreach.

Students –

- Relocation of the Development Office Student Call Center from University Avenue to improved space in the UW Tower properties.
- Location of Visitor Center at the plaza level of the tower property.

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

in Joint Session with

B. Academic and Student Affairs Committee

UW Tower Planning Progress Report (continued p. 2)

Community –

- Significantly reduced food service function will encourage building occupants to go out into the community to enjoy neighborhood eateries and shops.
- Increased pedestrian traffic between the UW Tower properties and main campus will enliven the neighborhood.
- Reduced vehicle trips as a result of moving outlying leased uses to the UW Tower properties.
- New “UW” parapet sign on the tower will be an icon in the community and bring new University of Washington presence and image to the University District.
- Welcoming events in spring 2008 to accompany changeover of exterior building signage.

Culture –

- Open office work environment will promote positive interactions and collaboration among employees and across departments.
- Small fitness center will promote healthy life styles.
- Occupants will attend a move-in orientation and will be encouraged to hold get-acquainted events.

Administrative Functions –

- Consolidation of staff for the Attorney General’s Office into one location, and consolidation of Computing and Communications staff adjacent to new data center.
- Location of the Office of Planning and Budgeting, the Real Estate Office, and the Attorney General’s Office in the tower, and proximity of these partner units to the Office of the Treasurer (located in Roosevelt Commons).
- Consolidation of Development, Alumni Relations, and Marketing.

Facilities –

- Sustainability concepts, including implementation of various energy conservation projects and reuse and renewal of existing furniture systems.
- Vacation of marginal and substandard space in the Brooklyn Building, several small bungalows, and a temporary building to allow demolition of spaces that have exceeded their useful life and have become very costly to maintain.
- Space for Emergency Operations Center (EOC) will allow relocation of EOC from current marginal space.

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

in Joint Session with

B. Academic and Student Affairs Committee

UW Tower Planning Progress Report (continued p. 3)

Financial Status

The property continues to have a positive cash flow and is slightly ahead of the initial cash flow forecast.

	<u>Month of June</u>	<u>Fiscal Year To Date</u>
<u>Revenues</u>		
Safeco Building Lease and Other	\$877,204	\$8,604,374
Total Revenue	\$877,204	\$8,604,374
<u>Expenses</u>		
Debt Service & Fees	\$1,286,231	\$5,164,298
General Operating Expenses (Utilities, Property Mgmt., Other)	\$1,397	\$169,116
Minor Building Repairs	\$0	\$0
Tenant Improvements	\$0	\$0
Property Acquisition Expenses	\$0	\$204,322
Building Transition Expenses	\$68,005	\$163,793
Other	\$0	\$50,000
Total Expenses	(\$1,355,633)	(\$5,751,529)
Net Revenue/(Expenses)	(\$478,429)	\$2,852,845

Pro Forma Comparison

FY 2007 (000's)

<u>Revenues</u>	<u>Pro Forma</u>	<u>Actual</u>	<u>Variance</u>
Rent	\$6,361	\$8,604	\$2,243
Other Revenue	\$561	\$0	(\$561)
Total Revenue	\$6,922	\$8,604	\$1,682
<u>Expenses</u>			
Debt Service & Fees	\$5,605	\$5,164	(\$441)
O&M and Reserves	\$267	\$587	\$320
Total Expenses	\$5,872	\$5,751	(\$121)
Net Cash Flow	\$1,050	\$2,853	\$1,803

Website

<http://www.washington.edu/admin/pb/UW-Tower/index.htm>

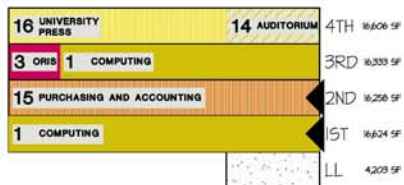
Attachment A: Recommended Occupancy Scenario



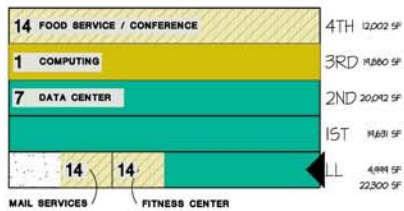
106 Lenora Street
Seattle, WA 98121
PHONE (206) 443-9939
FAX (206) 443-9891
www.dka.com

UNIVERSITY OF WASHINGTON

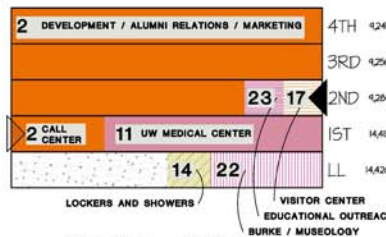
4333 BROOKLYN AVE. NE
SEATTLE, WA 98185



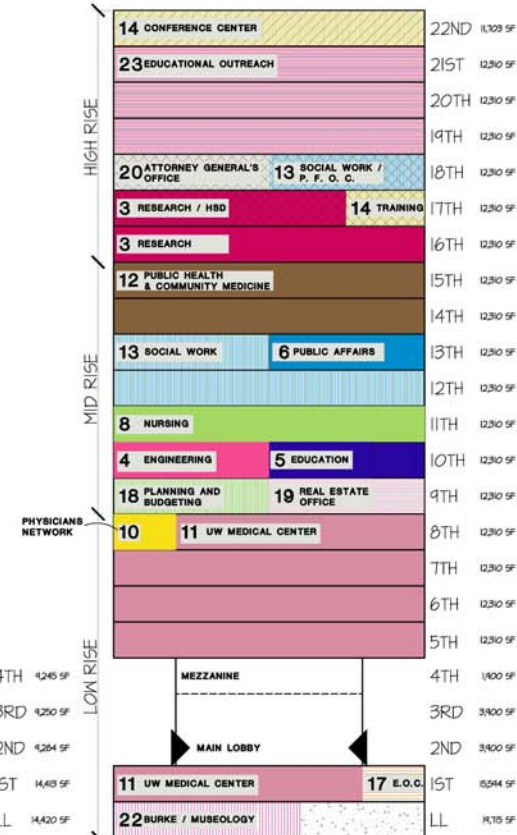
BUILDING O - 71,267 RSF



BUILDING C - 102,804 RSF



BUILDING S - 57,016 RSF



BUILDING TOWER - 279,459 RSF

- GROUP 1- COMPUTING
 - GROUP 2- DEVELOPMENT / ALUMNI RELATIONS / MARKETING
 - GROUP 3- RESEARCH
 - GROUP 4- ENGINEERING
 - GROUP 5- EDUCATION
 - GROUP 6- PUBLIC AFFAIRS
 - GROUP 7- DATA CENTER
 - GROUP 8- NURSING
 - GROUP 9- MEDICINE
 - GROUP 10- PHYSICIANS NETWORK
 - GROUP 11- UW MEDICAL CENTER
 - GROUP 12- PUBLIC HEALTH & COMMUNITY MEDICINE
 - GROUP 13- SOCIAL WORK
 - GROUP 14- COMMONS
 - GROUP 15- FINANCIAL MANAGEMENT
 - GROUP 16- UNIVERSITY PRESS
 - GROUP 17- CAMPUS WIDE SERVICES
 - GROUP 18- PLANNING AND BUDGETING
 - GROUP 19- REAL ESTATE OFFICE
 - GROUP 20- ATTORNEY GENERAL'S OFFICE
 - GROUP 21- HUMAN RESOURCES
 - GROUP 22- BURKE / MUSEOLOGY
 - GROUP 23- EDUCATIONAL OUTREACH
 - BUILDING SERVICES
 - GROUP A- COMMON AREAS
 - GROUP B- PRIVATE OFFICES
- ENTRY TO LEVEL FROM OUTSIDE

SPACE ALLOCATION
REVISED
05/21/2007

REVISIONS	NO.	DATE	DESCRIPTION

DATE: 05/21/07
CHECKED: JAVIT
PROJECT NO.: UW 2007-003

Attachment B: UW Tower - Recommended Occupancy Plan

UW Tower Planning Advisory Committee - June 22, 2007

Org / Department	Tower SF	Release SF	Lease SF	New or Growth SF
Arts and Sciences (Burke Museum/Henry Art Gallery)	13,000	0	0	13,000
Attorney General's Office	6,500	3,000	3,000	500
Computing and Communications	61,000	31,785	29,487	-272
Data Center	38,675	0	0	38,675
College of Engineering	12,000	224	5,982	5,794
College of Education	3,000	0	2,945	0
Daniel J. Evans School of Public Affairs	10,000	0	13,272	-3,272
EVP/Financial Management, Business Services	56,205	25,600	8,264	21,405
Housing and Food Services (Café)	10,000	0	0	10,000
IMA (Fitness Center)	4,000	0	0	4,000
Development and Alumni Relations	65,300	800	33,960	30,540
Provost (Office of Research, Planning and Budgeting, UPress)	45,198	12,585	25,808	6,805
School of Medicine	1,400	0	1,400	0
School of Nursing	14,000	0	13,925	0
School of Social Work	26,480	0	11,118	10,922
School of Public Health and Community Medicine	31,876	0	24,923	8,833
UW Physicians Network	1,426	0	1,426	0
UW Educational Outreach	40,905	250	30,000	15,875
UW Medical Center	69,650	0	43,291	26,359
Scenario D Total	510,615	74,244	248,801	189,164

UW Tower - Reserve List

Org / Department	Tower SF	Release SF	Lease SF	New or Growth SF
College of Forest Resources	14,000	0	14,000	0
College of Ocean and Fishery Sciences	3,550	0	3,553	0
School of Dentistry	2,000	0	0	0
College of Education	14,800	2,100	0	12,700
School of Medicine	47,677	8,495	13,264	2,182
Reserve List Total	82,027	10,595	30,817	14,882

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

UW Tower Permanent Financing, Global Health and Data Center Financing Plan

RECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit, and Facilities Committee that the Board of Regents:

1. Approve by resolution the issuance of up to \$150 million in General Revenue Bonds to:

- a) Pay off interim financing for both the UW Tower Purchase and Global Health Tenant Improvements at 1616 Eastlake;
- b) Fund a portion of UW Tower Data Center project.

2. Delegate to the President or his designee the authority to execute all documents related to this transaction, including the authority to determine the final structure of the bonds.

BACKGROUND

Bond proceeds will provide permanent financing for the UW Tower and Data Center projects and for Global Health Tenant Improvements at 1616 Eastlake. Issuing the debt will not adversely impact the University's debt capacity. An analysis of the ability to repay long term debt associated with the UW Tower and Global Health Tenant Improvement projects was completed and approved by the Board prior to interim financing. The sources of debt repayment for the UW Tower Data Center will be indirect cost revenues (ICR).

FINANCING PLAN

The debt will be structured as a 30 year fixed-rate interest-only bond, callable in ten years, with a single principal payment in 2037. The 30 year structure was chosen to take advantage of the market's long term low rates and relatively flat yield curve. The non-amortizing or "bullet" structure will provide greater financial flexibility and help to manage the institution's overall portfolio interest costs. The University will make the principal payment in 2037, but will not dedicate specific funds for this purpose.

Interest-only bond structures are utilized by an increasing number of the University's highly-rated public peers, including the Universities of Michigan,

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

UW Tower Permanent Financing, Global Health and Data Center Financing Plan (continued p. 2)

North Carolina and Virginia as well as a significant percentage of private universities.

DECISION TO ISSUE DEBT NOW

The University's authority to permanently finance the UW Tower was effective on May 1st. Given the large size of the UW Tower financing, two financing alternatives were evaluated. They were:

- 1) Locking in rates using an interest rate swap and issuing permanent debt later or,
- 2) Issuing permanent debt now.

Issuing now was chosen due to the longer time it would take to get State Finance Committee approval for entering into an interest rate swap, and the desire to lock-in interest rates as soon as possible.

PROJECT DESCRIPTIONS

UW Tower (\$125.0 Million)

In September of 2006, the Regents approved the interim financing of the UW Tower and related properties and delegated the authority to issue permanent financing. UW Tower cash flows are currently better than pro-forma. Debt service will be repaid from "rent" paid by internal tenants and central funds as needed.

Global Health Tenant Improvement Project (\$5.9 Million)

In November 2006, the Regents approved issuing commercial paper as interim financing for tenant improvements at 1616 Eastlake and delegated authority to the administration to issue permanent financing. Debt service will be repaid from indirect cost recovery revenues.

Building C Data Center (\$12.0 Million)

The Data Center Task Force has recommended building a data center in Building C of the UW Tower. The Tower location was recommended because of its proximity to the main campus, reliable and adequate power, and existing connections to regional communications networks. The Data Center will be used for central campus computing needs as well as server space for the research enterprise.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

UW Tower Permanent Financing, Global Health and Data Center Financing Plan
(continued p. 3)

Debt will be repaid from indirect cost recovery revenues. The coverage ratio of the facilities portion of ICR to total debt service repaid from ICR is currently 5.6 times and is expected to level off at 4.0 times by 2009 under the current capital plan. At 4.0 times coverage, the cost of buildings (land, building, and interest) is about 25% of total facilities ICR, which is in line with peer institutions.

Attachment 1 shows total Sources and Uses for all three projects.

APPROVALS

The item, Resolution, and bond structure have been reviewed by bond counsel, and reviewed and approved by the President, the Executive Vice President, the Vice Provost for Planning and Budgeting, and the Treasurer of the Board of Regents.

Attachment 1

UW Tower, Global Health Improvements,
and Tower Data Center
Sources and Uses of Funds

Sources

Central Funds (Data Center)	500,000
State Funds (Data Center)	20,000,000
UW General Revenue Bonds	142,921,000
2004 Parking Services Bonds	5,500,000
Total	<u>168,921,000</u>

Uses

Site Selection and Pre-design (Data Center)	500,000
Design / Construction (Data Center)	32,000,000
UW Tower Short Term Borrowing	130,521,000
Global Health Short Term Borrowing	5,900,000
Total	<u>168,921,000</u>

BOARD OF REGENTS
UNIVERSITY OF WASHINGTON
RESOLUTION
DATED JULY 19, 2007

Authorizing the issuance and sale of
Not Exceeding \$150,000,000
UNIVERSITY OF WASHINGTON
GENERAL REVENUE BONDS, 2007

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BOARD OF REGENTS
UNIVERSITY OF WASHINGTON
RESOLUTION

A RESOLUTION of the Board of Regents of the University of Washington providing for the authorization, sale, issuance and delivery of the UNIVERSITY OF WASHINGTON GENERAL REVENUE BONDS, 2007, in an aggregate principal amount not exceeding \$150,000,000 to finance and refinance capital improvements for the University and to pay the costs of issuance; providing for the date, form, terms, maturities and redemption of the bonds; providing for the payment of and establishing the security for such bonds; delegating authority to an authorized representative of the University to make certain determinations with respect to the bonds of this issue from time to time; and authorizing the execution of documents in connection with the issuance and sale of such bonds.

WHEREAS, the Legislature, pursuant to the Bond Act (as hereinafter defined) has authorized the Board of Regents to sell and issue revenue bonds to finance the acquisition, construction, and equipping of University facilities; and

WHEREAS, the University finances the costs of certain capital improvements, including the acquisition of the Safeco property, with its commercial paper program and the University is also in need of financing for other capital facilities (collectively herein referred to as the "Project"); and

WHEREAS, in order to finance the Project, it is deemed necessary and desirable that the University now issue and sell its General Revenue Bonds, 2007 in the aggregate principal amount of not to exceed \$150,000,000 (the "2007 Bonds"); and

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY OF WASHINGTON, as follows:

Section 1. Definitions.

The terms defined in this Section 1 shall, for all purposes of this resolution (including the recitals) and of any resolution supplemental hereto, have the following meanings:

Additional Bonds means one or more series of additional obligations of the University payable from General Revenues.

Arbitrage and Tax Certification means the certificate executed by the Authorized Representative of the University at the time of issuance and delivery of the 2007 Bonds.

Authorized Denomination means \$5,000 and any integral multiple thereof within a maturity.

Authorized Representative of the University means the President of the University, the Executive Vice-President of the University or the designee(s) of the President or Executive Vice President for the purposes of one or more duties of the Authorized Representative under this resolution.

Beneficial Owner means any person that has or shares the power, directly or indirectly, to make investment decisions concerning ownership of any 2007 Bonds (including persons holding 2007 Bonds through nominees, depositories or other intermediary).

Board means the Board of Regents of the University, which exists and functions pursuant to chapter 28B.20 RCW, as amended from time to time.

Bond Act means, collectively, chapter 28B.140 RCW and chapter 24, Washington Laws 2007, in each case as amended from time to time.

Bond Counsel means an attorney or firm of attorneys whose opinion is accepted in the national tax-exempt capital markets as to the issuance and validity of municipal securities and as to the interest paid thereon being exempt from federal income taxation, which attorney or firm of attorneys has been approved by, selected by or retained by the University from time to time.

Bond Fund means the special fund designated as the General Revenue Bond Redemption Fund, 2007.

Bond Insurance Commitment means the commitment of the Bond Insurer, if any, to insure the 2007 Bonds.

Bond Insurance Policy means the policy of financial guaranty insurance delivered by the Bond Insurer at the time of issuance and delivery of 2007 Bonds to be insured pursuant to the Bond Insurance Commitment.

Bond Insurer means the issuer of any Bond Insurance Policy pertaining to any 2007 Bonds.

Bond Purchase Contract means the Bond Purchase Contract between the University and the underwriters for the 2007 Bonds pertaining to the initial sale and purchase of the 2007 Bonds.

Bond Register means the registration books maintained by the Registrar containing the names and addresses of the Registered Owners of the Bonds.

Bond Year means each one-year period that ends on the date selected by the University. The first and last Bond Years may be short periods. If no day is selected by the University before the earlier of the final maturity date of the 2007 Bonds or the date that is five years after the date of issuance of the 2007 Bonds, Bond Years end on each anniversary of the date of issue and on the final maturity date of the 2007 Bonds.

Bonds mean the Outstanding 2004 Bonds, the 2007 Bonds, any Additional Bonds and any other obligation payable from General Revenues.

Closing Date means the date on which the 2007 Bonds are issued and delivered in return for payment of the full purchase price therefor.

Code means the Internal Revenue Code of 1986, as heretofore or hereafter amended, together with all corresponding and applicable final, temporary or proposed regulations and revenue rulings as issued or amended with respect thereto by the United States Treasury Department or the Internal Revenue Service to the extent applicable to the 2007 Bonds.

Commission means the Securities and Exchange Commission.

Continuing Disclosure Certificate means the certificate of the University undertaking to provide ongoing disclosure to assist the underwriters for the 2007 Bonds in complying with the Rule.

Costs of the Project means any cost reasonably incurred by the University in accomplishing the Project, including, without limitation, the cost of necessary studies, surveys, plans, specifications and permits, architectural, engineering, legal or other special services, the cost of land, rights in land, buildings, structures, fixed and movable equipment, machinery, fixtures and furnishings and other costs of development, construction, reconstruction, renovation and installation necessary or useful in connection with accomplishing the Project, including capitalized interest, and the fees and costs of such other items as may be reasonable and necessary for the acquisition, construction and installation of the Project.

DTC means The Depository Trust Company, New York, New York as depository for the 2007 Bonds, or any successor or substitute depository for the 2007 Bonds.

Fiscal Year means the University's duly adopted fiscal year, currently ending June 30.

Fitch means Fitch Ratings, Inc., organized and existing under the laws of the State of Delaware, its successors and their assigns, and, if such organization shall be dissolved or liquidated or shall no longer perform the functions of a securities rating agency, **Fitch** shall be deemed to refer to any other nationally recognized securities rating agency (other than S&P or Moody's) designated by the Authorized Representative of the University and acceptable to the Bond Insurer.

General Revenues means all nonappropriated income, revenues, and receipts of the University if and to the extent such funds are not restricted in their use by law, regulation, or contract. For example, the following items are restricted and, therefore, excluded:

- (a) Appropriations to the University by the State from the State's General Fund;
- (b) Each fund the purpose of which has been restricted in writing by the terms of the gift or grant under which such fund has been donated, or by the donor thereof;
- (c) Fees imposed upon students as a condition of enrollment at the University, including but not limited to services and activities fees, building fees, and technology fees; and
- (d) Revenues and receipts attributable to auxiliary systems established under RCW 28B.10.300 and Metro Tract Revenue.

Unrestricted fund balances, to the extent that they were accumulated from money that was received as **General Revenues**, also would be includable and available to pay obligations secured by **General Revenues**.

Government Obligations means government obligations as are authorized to be used for refunding purposes by chapter 39.53 RCW, as amended or restated from time to time.

Irrevocable Deposit means the irrevocable deposit of money or Government Obligations in order to provide for the payment of all or a portion of the principal of, premium, if any, and interest on any 2007 Bonds in accordance with, and simultaneously meeting all the requirements of, Section 23.

Issuance Costs means, without intending thereby to limit or restrict any proper definition of such costs under any applicable laws and GAAP, the following:

- (a) costs reasonably incurred incident to preparing, offering, selling, issuing and delivering the 2007 Bonds, including, without limitation, the fees and expenses of Bond Counsel, special counsel (if any) and financial consultant to the University, bond printing, CUSIP bureau fees, rating agency fees, and recording and filing fees;
- (b) the fees and expenses payable to the Registrar incident to the Registrar's acceptance of its duties under this resolution; and
- (c) the premium payable to the Bond Insurer for any Bond Insurance Policy.

Legislature means the Legislature of the State.

Letter of Representations means the blanket issuer letter of representation, signed by the Authorized Representative of the University and accepted by DTC pertaining to the payment of the 2007 Bonds and the "book-entry" system for evidencing the beneficial ownership of the 2007 Bonds.

Metro Tract means the “university tract” as defined in RCW 28B.20.381 to include the tract of land in the city of Seattle, consisting of approximately ten acres, originally known as the “old university grounds,” as amended to the date of this resolution, and more recently referred to as the “metropolitan tract,” together with all buildings, improvements, facilities, and appurtenances thereon.

Metro Tract Revenue means all revenues of the University derived from operating, managing, and leasing the Metro Tract.

Moody’s means Moody’s Investors Service, Inc., a corporation duly organized and existing under and by virtue of the laws of the State of Delaware, and its successors and assigns, except that if such corporation shall be dissolved or liquidated or shall no longer perform the functions of a securities rating agency, then the term ***Moody’s*** shall be deemed to refer to any other nationally recognized securities rating agency (other than Fitch or S&P) selected by the Authorized Representative of the University and acceptable to the Bond Insurer.

MSRB means the Municipal Securities Rulemaking Board or any successor to its functions.

Net Revenue means, with respect to any item or auxiliary revenues proposed to be added to General Revenues, revenues of such item or auxiliary less operating expenses. If the item or auxiliary revenues have previously been pledged to pay debt service on outstanding obligations of the University, the terms revenues and operating expenses shall be determined in accordance with the resolution(s) authorizing the outstanding indebtedness.

Opinion of Bond Counsel means an opinion in writing of Bond Counsel.

Outstanding means, as of any particular time, all Bonds issued theretofore except:

- (a) Bonds theretofore canceled by the Registrar after purchase by the University;
- (b) Bonds for which an Irrevocable Deposit has been made, but only to the extent that the principal of and interest on such Bonds are payable from such Irrevocable Deposit; provided, that the Bonds to be paid or redeemed with such Irrevocable Deposit shall be deemed to be Outstanding for the purpose of transfers and exchanges or replacement of mutilated, lost, stolen or destroyed Bonds under the proceedings authorizing their issuance;
- (c) temporary, mutilated, lost, stolen or destroyed Bonds for which new Bonds have been issued pursuant to the resolution authorizing their issuance; and
- (d) Bonds exchanged for new Bonds pursuant to the resolution authorizing their issuance.

Participant means (a) any person for which, from time to time, DTC effects book-entry transfers and pledges of securities pursuant to the book-entry system referred to in Section 7 or

(b) any securities broker or dealer, bank, trust company or other person that clears through or maintains a custodial relationship with a person referred to in (a).

Person means an individual, a corporation, a partnership, limited liability company, an association, a joint stock company, a trust, an unincorporated organization, a governmental body or a political subdivision, a municipal corporation, a public corporation or any other group or organization of individuals.

Private Person means any natural person engaged in a trade or business or any trust, estate, partnership, association, company or corporation.

Private Person Use means the use of property in a trade or business by a Private Person if such use is other than as a member of the general public. Private Person Use includes ownership of the property by the Private Person as well as other arrangements that transfer to the Private Person the actual or beneficial use of the property (such as a lease, management or incentive payment contract or other special arrangement) in such a manner as to set the Private Person apart from the general public. Use of property as a member of the general public includes attendance by the Private Person at municipal meetings or business rental of property to the Private Person on a day-to-day basis if the rental paid by such Private Person is the same as the rental paid by any Private Person who desires to rent the property. Use of property by nonprofit community groups or community recreational groups is not treated as Private Person Use if such use is incidental to the governmental uses of property, the property is made available for such use by all such community groups on an equal basis and such community groups are charged only a *de minimis* fee to cover custodial expenses.

Project means capital improvements to University facilities identified by the Authorized Representative of the University in a closing certificate or the Tax Certificate.

Rating Agency means Fitch, Moody's or S&P.

Rating Category means the generic rating categories of a Rating Agency, without regard to any refinement or gradation of such rating category by a numerical modifier or otherwise.

RCW means the Revised Code of Washington, as now in existence or hereafter amended, or any successor codification of the laws of the State.

Rebate Amount means the amount, if any, determined to be payable with respect to the 2007 Bonds by the University to the United States of America in accordance with Section 148(f) of the Code.

Record Date means the 15th day (whether or not a Business Day) of the month next preceding each interest payment date for the 2007 Bonds.

Redemption Date means the date fixed for redemption of 2007 Bonds subject to redemption in any notice of redemption given in accordance with the terms hereof.

Redemption Price means amounts to be paid to redeem the 2007 Bonds on the Redemption Date as set forth in the Bond Purchase Contract or Section 12(a) as applicable.

Registered Owner means the person named as the registered owner of a 2007 Bond on the Bond Register. For so long as the 2007 Bonds are held by a Securities Depository or its nominee, such Securities Depository shall be deemed to be the Registered Owner.

Registrar means the fiscal agency(ies) of the State (as of the Closing Date, The Bank of New York) duly appointed by the State Finance Committee of the State from time to time pursuant to chapter 43.80 RCW, whose duties include registering and authenticating the 2007 Bonds, maintaining the Bond Register, registering the transfer of the 2007 Bonds, paying interest on and principal of the 2007 Bonds.

Rule means the Commission's Rule 15c2-12 under the Securities and Exchange Act of 1934, as amended from time to time.

Securities Depository means any clearing agency registered under Section 17A of the Securities Exchange Act of 1934, as amended.

Serial Bonds means those 2007 Bonds designated as serial bonds in the Bond Purchase Contract.

SID means a state information depository for the state of Washington (if one is created).

State means the state of Washington.

S&P means Standard & Poor's Ratings Services, a Division of The McGraw-Hill Companies, and its successors and assigns, except that if such corporation shall be dissolved or liquidated or shall no longer perform the functions of a securities rating agency, then the term S&P shall be deemed to refer to any other nationally recognized securities rating agency (other than Moody's or Fitch) selected by the Authorized Representative of the University and acceptable to the Bond Insurer.

Term Bonds means 2007 Bonds, if any, designated as term bonds in the Bond Purchase Contract.

2004 Bonds mean the University of Washington General Revenue Bonds, 2004, currently outstanding in the principal amount of \$60,720,000.

2007 Bonds means the University of Washington General Revenue Bonds, 2007, in an aggregate principal amount not exceeding \$150,000,000, authorized to be sold and issued by this resolution.

2007 Issuance Costs Account means the account of that name in the 2007 Project Fund, which account is created pursuant to Section 15.

2007 Project Account means the account of that name in the 2007 Project Fund, which Account is created pursuant to Section 15.

2007 Project Fund means the special fund of that name created pursuant to Section 15, including its accounts.

University means the University of Washington, a higher educational institution of the State, the main campus of which is located at Seattle, Washington.

Interpretation. In this resolution, unless the context otherwise requires:

(a) The terms “hereby,” “hereof,” “hereto,” “herein,” “hereunder” and any similar terms, as used in this resolution, refer to this resolution as a whole and not to any particular article, section, subdivision or clause hereof, and the term “hereafter” shall mean after, and the term “heretofore” shall mean before, the date of this resolution;

(b) Words of the masculine gender shall mean and include correlative words of the feminine and neuter genders and words importing the singular number shall mean and include the plural number and vice versa;

(c) Words importing persons shall include firms, associations, partnerships (including limited partnerships), trusts, corporations, limited liability companies and other legal entities, including public bodies, as well as natural persons;

(d) Any headings preceding the text of the several articles and sections of this resolution, and any table of contents or marginal notes appended to copies hereof, shall be solely for convenience of reference and shall not constitute a part of this resolution, nor shall they affect its meaning, construction or effect;

(e) All references herein to “articles,” “sections” and other subdivisions or clauses are to the corresponding articles, sections, subdivisions or clauses hereof.

(f) Whenever any consent or direction is required to be given by the University, such consent or direction shall be deemed given when given by the Authorized Representative of the University or his or her designee, respectively, and all references herein to the Authorized Representative of the University shall be deemed to include references to his or her designee, as the case may be.

Section 2. **Findings.**

The Board hereby finds as follows:

(a) It is in the best interests of the University to finance the Project through the issuance of 2007 Bonds, upon the terms and conditions set forth for the 2007 Bonds in this resolution.

(b) It is necessary and in the best interest of the University to issue the 2007 Bonds payable from General Revenues.

Section 3. Authorization and Purpose of 2007 Bonds.

Pursuant to this resolution and the Bond Act, the Board hereby authorizes, subject to the determinations to be made pursuant to Section 25, the sale and issuance of the 2007 Bonds to be designated as “UNIVERSITY OF WASHINGTON GENERAL REVENUE BONDS, 2007” to finance or refinance all or a portion of the Costs of the Project and to pay Issuance Costs.

Section 4. Description of 2007 Bonds.

(a) *General Terms.* The 2007 Bonds shall be in an aggregate principal amount not exceeding \$150,000,000; shall be issued as a single series and under terms determined pursuant to Section 25; shall be numbered in the manner determined by the Registrar; and shall be issued in fully registered form in Authorized Denominations. In addition, the 2007 Bonds shall be dated such date, shall bear interest at such fixed rates and shall mature as determined pursuant to Section 25. All such 2007 Bonds shall be issued in the form of fully registered 2007 Bonds in Authorized Denominations and, unless the Registrar shall otherwise direct, shall be numbered R-1 and upwards.

(b) *Terms.* Principal of and interest and any premium on the 2007 Bonds shall be payable in lawful money of the United States of America.

Section 5. Execution.

The 2007 Bonds shall be executed on behalf of the University by the manual or facsimile signatures of the President and the Secretary or Treasurer of the Board, and the official seal of the University shall be reproduced thereon. The validity of any 2007 Bond so executed shall not be affected by the fact that one or more of the officers whose signatures appear on such 2007 Bond have ceased to hold office at the time of issuance or authentication or at any time thereafter.

Section 6. Authentication.

No 2007 Bonds shall be valid for any purpose hereunder until the certificate of authentication printed thereon is duly executed by the manual signature of an authorized signatory of the Registrar. Such authentication shall be proof that the Registered Owner is entitled to the benefit of the trusts hereby created.

Section 7. Registration, Transfer and Exchange.

(a) *Registrar.* The 2007 Bonds shall be issued only in registered form as to both principal and interest. The University hereby appoints the fiscal agency of the State as the Registrar for the 2007 Bonds. The University shall cause a bond register to be maintained by the Registrar. So long as any 2007 Bonds remain Outstanding, the Registrar shall make all

necessary provisions to permit the exchange or registration of transfer of 2007 Bonds at its principal corporate trust office. The Registrar may be removed at any time at the option of the Treasurer of the University and a successor Registrar appointed by the Authorized Representative of the University. Any successor Registrar must be a commercial bank with trust powers or a trust company. No resignation or removal of the Registrar shall be effective until a successor shall have been appointed and until the successor Registrar shall have accepted the duties of the Registrar hereunder. The Registrar is authorized, on behalf of the University, to authenticate and deliver 2007 Bonds transferred or exchanged in accordance with the provisions of such 2007 Bonds and this resolution and to carry out all of the Registrar's powers and duties under this resolution. The Registrar shall be responsible for its representations contained in the Certificate of Authentication on the 2007 Bonds.

The Registrar shall keep, or cause to be kept, at its principal corporate trust office, sufficient books for the registration and transfer of the 2007 Bonds which shall at all times be open to inspection by the University (the "Bond Register").

(b) *Letter of Representations/Book-Entry System.* To induce DTC to accept the 2007 Bonds as eligible for deposit at DTC, the University has executed and delivered the Letter of Representations. The 2007 Bonds initially issued shall be held in fully immobilized form by DTC acting as depository pursuant to the terms and conditions set forth in the Letter of Representations.

(c) *University and Registrar Not Responsible for DTC.* Neither the University nor the Registrar will have any responsibility or obligation to DTC participants or the persons for whom they act as nominees with respect to the 2007 Bonds in respect of the accuracy of any records maintained by DTC or any DTC participant, the payment by DTC or any DTC participant of any amount in respect of the principal or redemption price of or interest on the 2007 Bonds, any notice which is permitted or required to be given to Registered Owners under this resolution (except such notices as shall be required to be given by the University to the Registrar or to DTC), the selection by DTC or any DTC participant of any person to receive payment in the event of a partial redemption of the 2007 Bonds or any consent given or other action taken by DTC as the Registered Owner.

(d) *DTC as Registered Owner.* Payment of any such 2007 Bond shall be made only as described in this section, but the transfer of such ownership may be registered as herein provided. All such payments made as described in this section shall be valid and shall satisfy and discharge the liability of the University upon such 2007 Bond to the extent of the amount or amounts so paid. Except as provided in Section 27, the University and the Registrar shall be entitled to treat the Securities Depository (as Registered Owner) as the absolute owner of all 2007 Bonds for all purposes of this resolution and any applicable laws, notwithstanding any notice to the contrary received by the Registrar or the University. Neither the University nor the Registrar will have any responsibility or obligation under this resolution or the 2007 Bonds, legal or otherwise, to any other party including DTC or its successor (or substitute Securities Depository or its successor), except to the Registered Owners. Notwithstanding the foregoing, so long as the Bond Insurer is not in default under the Bond Insurance Policy, the Bond Insurer shall be deemed to be the owner and holder of all 2007 Bonds for the purpose of granting

consents and exercising voting rights with respect thereto and for any other purpose identified and specified in the Bond Insurance Commitment accepted by the University as a condition of issuance of the Bond Insurance Policy.

(e) *Use of DTC/Book-Entry System.*

(1) *2007 Bonds Registered in the Name Designated by DTC.* The 2007 Bonds shall be registered initially in the name of “CEDE & Co.,” as nominee of DTC, (or such other name as may be requested by an authorized representative of DTC) with one 2007 Bond maturing on each maturity date in a denomination corresponding to the total principal therein designated to mature on such date. Registered ownership of such immobilized 2007 Bonds, or any portions thereof, may not thereafter be transferred except (A) to any successor of DTC or its nominee, *provided that* any such successor shall be qualified under any applicable laws to provide the service proposed to be provided by it; (B) to any substitute Securities Depository appointed by the Authorized Representative of the University pursuant to subsection (2) below or such substitute Securities Depository’s successor; or (C) to any person as provided in paragraph (4) below.

(2) *Substitute Depository.* Upon the resignation of DTC or its successor (or any substitute Securities Depository or its successor) from its functions as Securities Depository or a determination by the Authorized Representative of the University that it is no longer in the best interest of Beneficial Owners to continue the system of book entry transfers through DTC or its successor (or any substitute Securities Depository or its successor), the Authorized Representative of the University may hereafter appoint a substitute Securities Depository. Any such substitute Securities Depository shall be qualified under any applicable laws to provide the services proposed to be provided by it.

(3) *Issuance of New 2007 Bonds to Successor/Substitute Depository.* In the case of any transfer pursuant to clause (A) or (B) of paragraph (e)(1) above, the Registrar shall, upon receipt of all outstanding 2007 Bonds, together with a written request on behalf of the Authorized Representative of the University, issue a single new 2007 Bond for each maturity of such 2007 Bonds then Outstanding, registered in the name of such successor or such substitute Securities Depository, or their nominees, as the case may be, all as specified in such written request of the Authorized Representative of the University.

(4) *Termination of Book-Entry System.* In the event that (A) DTC or its successor (or substitute Securities Depository or its successor) resigns from its functions as Securities Depository, and no substitute Securities Depository can be obtained, or (B) the Authorized Representative of the University determines that it is in the best interest of the Beneficial Owners of the 2007 Bonds that they be able to obtain 2007 Bond certificates, the ownership of 2007 Bonds may then be transferred to any person or entity as herein provided, and the 2007 Bonds shall no longer be held in fully immobilized form. The Authorized Representative of the University shall deliver a written request to the Registrar, together with a supply of definitive 2007 Bonds, to issue 2007 Bonds as herein provided in any Authorized Denomination. Upon receipt of all then Outstanding 2007 Bonds by the Registrar together with a written request on behalf of the Authorized Representative of the University to the Registrar,

new 2007 Bonds shall be issued in such Authorized Denominations and registered in the names of such persons as are requested in such written request.

(f) *Transfer or Exchange of Registered Ownership; Change in Denominations.* If the 2007 Bonds are no longer held in immobilized, book-entry form, the transfer of ownership of any 2007 Bond may be registered and such 2007 Bonds may be exchanged, but no transfer of any 2007 Bond shall be valid unless it is surrendered to the Registrar with the assignment form appearing on such 2007 Bond duly executed by the Registered Owner or such Registered Owner's duly authorized agent in a manner satisfactory to the Registrar. Upon such surrender, the Registrar shall cancel the surrendered 2007 Bond and shall authenticate and deliver, without charge to the Registered Owner or transferee therefor, a new 2007 Bond (or 2007 Bonds at the option of the new Registered Owner) of the same date, designation, if any, maturity date and interest rate and for the same aggregate principal amount in any Authorized Denomination, naming as Registered Owner the person or persons listed as the assignee on the assignment form appearing on the surrendered 2007 Bond, in exchange for such surrendered and canceled 2007 Bond. Any 2007 Bond may be surrendered to the Registrar and exchanged, without charge, for an equal aggregate principal amount of 2007 Bonds of the same date, maturity date and interest rate, in any Authorized Denomination. The Registrar shall not be obligated to transfer or exchange any 2007 Bond during the five-day period prior to the selection of 2007 Bonds for redemption or the maturity date or following any mailing of notice of redemption. No charge shall be imposed upon Registered Owners in connection with any transfer or exchange, except for taxes or governmental charges related thereto.

(g) *Registration Covenant.* The University covenants that, until all 2007 Bonds have been surrendered and canceled, it will maintain a system for recording the ownership of each 2007 Bond that complies with the provisions of Section 149 of the Code.

Section 8. Mutilated, Destroyed, Lost or Stolen 2007 Bonds.

If any 2007 Bond is lost, stolen or destroyed, the University may execute and the Registrar may authenticate and deliver a new 2007 Bond or 2007 Bonds of like date and tenor to the Registered Owner thereof, all in accordance with law. However, no substitution or payment shall be made unless and until the applicant shall furnish (a) evidence satisfactory to said Registrar and Authorized Representative of the University of the destruction or loss of the original 2007 Bond and of the ownership thereof, and (b) such additional security, indemnity or evidence as may be required by the Authorized Representative of the University. No substitute 2007 Bond shall be furnished unless the applicant shall reimburse the University and the Registrar for their respective expenses in the furnishing thereof. Any such substitute 2007 Bond so furnished shall be equally and proportionately entitled to the security of this resolution with all other 2007 Bonds issued hereunder.

Section 9. Payments of Principal, Redemption Price and Interest; Persons Entitled Thereto.

(a) *Payments of Principal, Interest, Purchase and Redemption Prices.* The principal or Redemption Price of each 2007 Bond shall be payable upon surrender or delivery of such

2007 Bond to the Registrar. For so long as DTC is the Registered Owner, interest and principal shall be paid and delivery shall be made as described in the operational arrangements referred to in the Letter of Representations and pursuant to DTC's standard procedures.

(b) *Accrual of Interest.* Each 2007 Bond shall accrue interest from its date, payable on each June 1 and December 1 following the Closing Date. Interest shall be calculated on the basis of a year of 360 days and twelve 30-day months. The interest due on any 2007 Bond on any Interest Payment Date shall be paid to the Registered Owner of such 2007 Bond as shown on the Bond Register as of the Record Date. If the 2007 Bonds are no longer held by a Securities Depository, the interest on the 2007 Bonds shall be payable by check, provided that any Registered Owner of \$1,000,000 or more in aggregate principal amount of the 2007 Bonds, upon written request given to the Registrar at least five business days prior to the Record Date designating an account in a domestic bank, may be paid by wire transfer of immediately available funds. If the 2007 Bonds are no longer held by a Securities Depository, all payments of principal shall be made solely upon presentation of the 2007 Bond to the Registrar.

Section 10. Acts of Registered Owners; Evidence of Ownership .

Any action to be taken by Registered Owners may be evidenced by one or more concurrent written instruments of similar tenor signed or executed by such Registered Owners in person or by an agent appointed in writing. The fact and date of the execution by any Person of any such instrument may be proved by acknowledgment before a notary public or other officer empowered to take acknowledgments or by an affidavit of a witness to such execution or by any other method satisfactory to the Registrar. Any action by the Registered Owner of any 2007 Bond shall bind all future Registered Owners of the same 2007 Bond or of any 2007 Bond issued upon the exchange or registration of transfer thereof in respect of anything done or suffered by the University or the Registrar in pursuance thereof.

Except as provided in Sections 7(d) and 27, the Registrar and the University may treat the Registered Owner of a 2007 Bond as the absolute owner thereof for all purposes, whether or not such 2007 Bond shall be overdue, and the Registrar and the University shall not be affected by any knowledge or notice to the contrary; and payment of the principal of and premium, if any, and interest on such 2007 Bond shall be made only to such Registered Owner, which payments shall satisfy and discharge the liability of the University with respect to such 2007 Bond to the extent of the sum or sums so paid.

Section 11. Form of 2007 Bonds.

The 2007 Bonds shall each be in substantially the following form, with appropriate or necessary insertions, depending upon the omissions and variations as permitted or required hereby. If the 2007 Bonds are no longer held in fully-immobilized form, the form of 2007 Bonds will be changed to reflect the changes required in connection with the preparation of certificated 2007 Bonds.

No. R-_____

\$_____

UNITED STATES OF AMERICA

[STATEMENT OF INSURANCE, IF ANY]

UNIVERSITY OF WASHINGTON
GENERAL REVENUE BOND, 2007

MATURITY DATE: December 1, 2037 ISSUE DATE

CUSIP

REGISTERED OWNER: CEDE & CO.

PRINCIPAL AMOUNT:

The University of Washington (the “University”) hereby acknowledges itself to owe and for value received promises to pay to the Registered Owner identified above, or registered assigns, on the Maturity Date identified above, the Principal Amount indicated above and to pay interest thereon from July ____, 2007, or the most recent date to which interest has been paid or duly provided for until payment of this bond at the Interest Rate set forth above, payable on the first days of each June and December, commencing on December 1, 2007. Both principal of and interest on this bond are payable in lawful money of the United States of America. For so long as the bonds of this issue are held in fully immobilized form, payments of principal and interest thereon shall be made as provided in accordance with the operational arrangements of The Depository Trust Company (“DTC”) referred to in the Blanket Issuer Letter of Representations (the “Letter of Representations”) from the University to DTC. The fiscal agency of the state of Washington is acting as the registrar, authenticating agent and paying agent for the bonds of this issue (the “Bond Registrar”).

This bond is issued pursuant to a resolution of the Board of Regents of the University (the “Bond Resolution”) to finance and refinance capital facilities for the University.

This bond is payable solely from General Revenues of the University, and the University does hereby pledge and bind itself to set aside from such General Revenues, and to pay into the General Revenue Bond Redemption Fund, 2007 (the “Bond Fund”) the various amounts required by the Bond Resolution to be paid into and maintained in such Fund, all within the times provided by the Bond Resolution.

The bonds of this issue are subject to redemption prior to their scheduled maturity under the terms of the bond purchase contract for such bonds.

The bonds of this issue are not private activity bonds and are not “qualified tax exempt obligations” eligible for investment by financial institutions within the meaning of Section 265(b) of the Internal Revenue Code of 1986, as amended.

Except as otherwise provided in the Bond Resolution, this bond shall not be entitled to any right or benefit under the Bond Resolution, or be valid or become obligatory for any purpose, until this bond shall have been authenticated by execution by the Registrar of the certificate of authentication inscribed hereon.

It is hereby certified, recited and represented that the issuance of this bond and the 2007 Bonds of this issue is duly authorized by law; that all acts, conditions and things required to exist and necessary to be done or performed precedent to and in the issuance of this bond and the 2007 Bonds of this issue to render the same lawful, valid and binding have been properly done and performed and have happened in regular and due time, form and manner as required by law; that all acts, conditions and things necessary to be done or performed by the University or to have happened precedent to and in the execution and delivery of the Bond Resolution have been done and performed and have happened in regular and due form as required by law; that due provision has been made for the payment of the principal of and premium, if any, and interest on this bond and the 2007 Bonds of this issue and that the issuance of this bond and the 2007 Bonds of this issue does not contravene or violate any constitutional or statutory limitation.

IN WITNESS WHEREOF, the University of Washington has caused this bond to be executed with the manual or facsimile signatures of the President and [Secretary of the Board of Regents][Treasurer of the University] and caused a facsimile of the official seal of the University to be reproduced hereon.

UNIVERSITY OF WASHINGTON

(SEAL)

By _____
President, Board of Regents

ATTEST:

By _____
[Secretary, Board of Regents]
[Treasurer of the University]

The Certificate of Authentication for the 2007 Bonds shall be in substantially the following form and shall appear on each 2007 Bond:

AUTHENTICATION CERTIFICATE

This bond is one of the University of Washington General Revenue Bonds, 2007 described in the within-mentioned Bond Resolution.

WASHINGTON STATE FISCAL
AGENCY, as Registrar

By _____
Authorized Signatory

Date of Authentication: _____

Section 12. Redemption.

(a) *Optional Redemption.* 2007 Bonds shall be subject to redemption at the option of the University, in whole or in part, in Authorized Denominations on such dates and at such prices as determined by the University for such 2007 Bonds as set forth in the Bond Purchase Contract.

(b) *Selection of 2007 Bonds for Redemption.* Whenever fewer than all the Outstanding 2007 Bonds are to be redeemed, the 2007 Bonds to be redeemed shall be selected in accordance with the operational arrangements of DTC referred to in the Letter of Representations (or, in the event the 2007 Bonds are no longer in book-entry only form, randomly by the Registrar). In no event shall any 2007 Bond be Outstanding in a principal amount that is not an Authorized Denomination.

(c) *Notice of Redemption.* For so long as the book entry-system is in effect, notice of redemption shall be provided in accordance with the operational arrangements of DTC referred to in the Letter of Representations, and no additional published or other notice shall be provided by the University. In any event, notice of redemption shall be given by the University to the Registrar who shall give notice to DTC at least 30 days prior to the proposed date of redemption.

(d) *Effect of Redemption.* If notice of redemption has been duly given and, in the case of an optional redemption, money for the payment of the Redemption Price of the 2007 Bonds or portions thereof to be redeemed is held by the Registrar, then on the Redemption Date the 2007 Bonds or portions thereof so called for redemption shall become payable at the Redemption Price specified in such notice; and from and after the Redemption Date, interest thereon or on portions thereof so called for redemption shall cease to accrue, such 2007 Bonds or portions thereof shall cease to be Outstanding and to be entitled to any benefit, protection or security hereunder and the Owners of such 2007 Bonds or portions thereof shall have no rights in respect thereof except to receive payment of the Redemption Price upon delivery of such 2007 Bonds to the Registrar. Notwithstanding the foregoing, if 2007 Bonds have been paid from drawings under the Bond Insurance Policy, such 2007 Bonds shall remain Outstanding until the Bond Insurer is paid all amounts due in connection with such 2007 Bonds or portions thereof to be redeemed on the Redemption Date.

Section 13. Source of Repayment and Security for 2007 Bonds.

(a) *Special Fund Obligations.* The 2007 Bonds shall be special fund obligations of the University, payable solely from General Revenues and the money and investments deposited into the Bond Fund. The 2007 Bonds shall not constitute an obligation, either general, special or moral, of the State, nor a general or moral obligation of the University. The Registered Owners of the 2007 Bonds shall have no right to require the State, nor has the State any obligation or legal authorization, to levy any taxes or appropriate or expend any of its funds for the payment of the principal thereof or the interest or any premium thereon. The University has no taxing power.

(b) *All Bonds Have Equal Claim on General Revenues.* The Bonds shall be equally and ratably payable, without preference, priority or distinction because of date of issue or otherwise from General Revenues.

(c) *Additions to General Revenues.* (1) The University reserves the right to include in General Revenues, at its sole option, in the future, other sources of revenue or income, specifically including, but not limited to, all or any portion of the items or the auxiliary systems added pursuant to subsection (2) of this Section 13, excluded in the definition of General Revenues. (2) Such additions shall occur on the date and as provided in a certificate executed by the Controller of the University (or the successor to the functions of the Controller). The Controller shall, in the case of additions of items or auxiliaries to General Revenues, certify that for the preceding two Fiscal Years for which audited financial statements are available, the item or auxiliary maintained a "coverage ratio" of at least 125%, where the "coverage ratio" equals: (A) Net Revenue (for those items or auxiliaries whose debt has a lien on Net Revenues) or gross revenues (for those items or auxiliaries whose debt has a lien on gross revenues), divided by (B) debt service with respect to the then-outstanding revenue debt of the auxiliary or item and state-reimbursed bonds allocable to such auxiliary or item. In the event an auxiliary or item is added to General Revenues, the obligations of that auxiliary or item may remain outstanding and have a prior claim on auxiliary Net Revenue.

(d) *Deletions from General Revenues.* The University reserves the right to remove, at its sole option, in the future, any revenues from General Revenues. The removal of General Revenues shall be evidenced by a certificate executed by the Controller of the University (or the successor to the functions of the Controller) identifying the items to be deleted.

Section 14. Application of 2007 Bond Proceeds.

The University covenants to deposit the proceeds of the 2007 Bonds received on the Closing Date into the 2007 Project Fund.

Section 15. 2007 Project Fund.

The University hereby establishes a special fund, to be held by the Controller of the University, separate and apart from all other funds and accounts of the University, and to be

known as the "2007 Project Fund." Net income earned on investments in the 2007 Project Fund shall be deposited in the 2007 Project Fund. Except to the extent the amounts therein are in excess of sums needed to finance or refinance the Costs of the Project, the University further covenants to use all money and investments deposited into the 2007 Project Fund solely to finance or refinance the Costs of the Project and hereby pledges such money and investments solely to said purpose. As soon as practicable following the completion of the Project, the University shall transfer any money and investments remaining in the 2007 Project Fund to the Bond Fund.

Section 16. Bond Fund.

The Controller of the University is hereby authorized and directed to establish the Bond Fund as a special fund of the University to be designated as the General Revenue Bond Redemption Fund, 2007 (the "Bond Fund"). The University covenants to deposit into the Bond Fund from General Revenues on or prior to each interest payment date, redemption date and maturity date an amount sufficient to pay the interest on the 2007 Bonds then coming due and the principal of the 2007 Bonds maturity or subject to redemption and redemption premium, if any. Such payments shall be made in sufficient time to enable the Registrar to pay interest on and/or principal of and redemption price of the 2007 Bonds to the Registered Owners, when due. Net income earned on investments in the Bond Fund, if any, shall be deposited in the Bond Fund.

Section 17. Investment of Funds.

The University covenants to invest and reinvest money deposited in the 2007 Project Fund and the Bond Fund only in those investments in which agencies of the State are authorized to invest pursuant to State law.

Section 18. Establishment of Additional Accounts and Subaccounts.

The University reserves the right, to be exercised in its sole discretion, to establish such additional accounts within the funds established pursuant to this resolution, and subaccounts within such accounts, as it deems necessary or useful for the purpose of identifying more precisely the sources of payments herein and disbursements therefrom; provided that the establishment of any such account or subaccount does not alter or modify any of the requirements of this resolution with respect to a deposit or use of money or result in commingling of funds not permitted hereunder.

Section 19. Additional Bonds.

The University shall have the right to issue one or more series of Additional Bonds for University purposes as permitted under the Bond Act or otherwise under State law, and the costs of issuing Additional Bonds, or to refund or advance refund any Bonds.

Section 20. Covenants Regarding Tax Exemption.

The University covenants and agrees that in accordance with the Arbitrage and Tax Certification:

(a) it will not make any use of the proceeds from the sale of the 2007 Bonds or any other funds of the University which may be deemed to be proceeds of the 2007 Bonds pursuant to Section 148 of the Code and the applicable regulations thereunder which will cause the 2007 Bonds to be “arbitrage bonds” within the meaning of said Section and said regulations. The University will comply with the applicable requirements of Section 148 of the Code (or any successor provision thereof applicable to the 2007 Bonds) and the applicable regulations thereunder throughout the term of the 2007 Bonds; and

(b) it will not take any action or permit any action to be taken that would cause the 2007 Bonds to constitute “private activity bonds” under Section 141 of the Code.

(c) it will not permit:

(1) More than 10% of the net proceeds of the 2007 Bonds to be used for any Private Person Use; and

(2) More than 10% of the principal or interest payments on the 2007 Bonds in a Bond Year to be directly or indirectly: (A) secured by any interest in property used or to be used for any Private Person Use or secured by payments in respect of property used or to be used for any Private Person Use, or (B) derived from payments (whether or not made to the University) in respect of property, or borrowed money, used or to be used for any Private Person Use.

The University further covenants that, if:

(3) More than five percent of the net proceeds of the 2007 Bonds are to be used for any Private Person Use; and

(4) More than five percent of the principal or interest payments on the 2007 Bonds in a Bond Year are (under the terms of this resolution or any underlying arrangement) directly or indirectly: (A) secured by any interest in property used or to be used for any Private Person Use or secured by payments in respect of property used or to be used for any Private Person Use, or (B) derived from payments (whether or not made to the University) in respect of property, or borrowed money, used or to be used for any Private Person Use, then, (i) any Private Person Use of the projects described in subsection (3) hereof or Private Person Use payments described in subsection (4) hereof that is in excess of the five percent limitations described in such subsections (3) or (4) will be for a Private Person Use that is related to the state or local governmental use of the Project financed or refinanced with 2007 Bond proceeds, and (ii) any Private Person Use will not exceed the amount of net proceeds of the 2007 Bonds used for the state or local governmental use portion of the projects to which the Private Person Use of such portion of such Project relates. The University further covenants that it will comply with any

limitations on the use of the Project by other than state and local governmental users that are necessary, in the opinion of its bond counsel, to preserve the tax exemption of the interest on the 2007 Bonds. The covenants of this section are specified solely to assure the continued exemption from regular income taxation of the interest on the 2007 Bonds.

Section 21. Arbitrage Rebate.

The University will pay the Rebate Amount, if any, to the United States of America at the times and in the amounts necessary to meet the requirements of the Code to maintain the federal income tax exemption for interest payments on the 2007 Bonds, in accordance with the Arbitrage and Tax Certification.

Section 22. No Recourse Against Individuals.

No owner of a 2007 Bond (registered or beneficial) shall have any recourse for the payment of any part of the principal or redemption price, if any, of or interest on the 2007 Bonds, or for the satisfaction of any liability arising from, founded upon, or existing by reason of, the issuance or ownership of such 2007 Bonds against the officers of the University or officers or members of the Board in their individual capacities.

Section 23. Defeasance.

Any 2007 Bonds shall be deemed to have been paid and not Outstanding under this resolution and shall cease to be entitled to any lien, benefit or security of this resolution and any money and investments held hereunder, except the right to receive the money and the proceeds and income from Government Obligations set aside and pledged in the manner hereafter described, if:

(a) in the event that any or all of 2007 Bonds are to be optionally redeemed, the University shall have given to the Registrar irrevocable instructions to give such notice of redemption of such 2007 Bonds as may be required by the provisions of this resolution;

(b) there shall have been made an Irrevocable Deposit, in trust, with the Registrar or another corporate fiduciary of money in an amount which shall be sufficient and/or noncallable Government Obligations maturing at such time or times and bearing such interest to be earned thereon, without considering any earnings on the reinvestment thereof, as will provide a series of payments which shall be sufficient, together with any money initially deposited, to provide for the payment of the principal of and the interest on the defeased 2007 Bonds, when due in accordance with their terms, or upon the earlier prepayment thereof in accordance with a refunding plan; and such money and the principal of and interest on such Government Obligations are set aside irrevocably and pledged in trust for the purpose of effecting such payment, redemption or prepayment; and

(c) there shall have been delivered to the University an opinion of Bond Counsel, to the effect that interest on the 2007 Bonds will not become subject to federal income taxation by reason of such defeasance.

Nothing contained in this Section 23 shall be construed to prohibit the partial defeasance of the lien of this resolution providing for the payment of one or more, but not all of the Outstanding 2007 Bonds. In the event of such partial defeasance, this resolution shall be discharged only as to the 2007 Bonds so defeased.

Section 24. Approval of Official Statement.

The University hereby authorizes and directs the Authorized Representative of the University to approve the information contained in the Preliminary Official Statement, if any, pertaining to the 2007 Bonds, to “deem final” the Preliminary Official Statement, if any, as of its date, except for the omission of information on offering prices, interest rates, selling compensation, delivery dates and any other terms or provisions of the 2007 Bonds dependent on such matters, for the sole purpose of the underwriter’s compliance with the Rule and to authorize the distribution thereof to prospective purchasers of the 2007 Bonds and others. The University further authorizes and directs any of such officers to approve the preparation, distribution and use of a Final Official Statement and to approve the information contained therein, in connection with the public offering and sale of the 2007 Bonds to the actual purchasers of the 2007 Bonds and others. The University hereby authorizes any of such officers to execute the Final Official Statement described above to indicate such approval.

Section 25. Determination of Certain Matters Affecting 2007 Bonds.

The 2007 Bonds shall be sold by negotiated sale. The Authorized Representative of the University is hereby authorized and directed to negotiate, review and execute at his or her discretion, a Bond Purchase Contract with the underwriters.

The Authorized Representative of the University is hereby authorized to approve the foregoing in the manner provided hereafter so long as the aggregate principal amount of the 2007 Bonds does not exceed \$150,000,000, the true interest cost for the 2007 Bonds does not exceed 6.5%; the date and time for the Closing Date is not later than December 31, 2007; and the final Maturity Date for the 2007 Bonds is not later than December 1, 2037.

The Authorized Representative of the University, in consultation with University staff and the University’s financial advisor, shall take into account those factors that, in his/her judgment, will result in the lowest true interest cost on the 2007 Bonds to their maturity, including, but not limited to, current financial market conditions and current interest rates for obligations comparable in tenor and quality to the 2007 Bonds.

The University hereby authorizes and directs the Authorized Representative of the University, to execute and deliver the Bond Purchase Contract. Upon determination by the Authorized Representative of the University that all conditions to Closing set forth in the Bond Purchase Contract have been satisfied, or upon waiver of such conditions by the appropriate parties, the Authorized Representative of the University is hereby authorized and directed (a) to cause the 2007 Bonds, executed as provided in Section 5, to be authenticated and delivered to the underwriters; and (b) to execute, for and on behalf of the University, and to deliver to the persons

entitled to executed copies of the same, the Official Statement and all other documents required to be delivered, at or before the Closing Date pursuant to the Bond Purchase Contract. Such delivery shall be made at the offices of K&L Preston Gates Ellis LLP, 925 Fourth Avenue, Suite 2900, Seattle, Washington 98104, or at such other place as any of such officers and the underwriters shall agree. The proper University officials are hereby authorized and directed to do everything necessary and proper for the prompt printing, execution, authentication, issuance and delivery of the 2007 Bonds in exchange for the purchase price thereof.

Section 26. Undertaking to Provide Continuing Disclosure.

An Authorized Representative of the University is authorized to, in his or her discretion, execute and deliver a certificate regarding continuing disclosure in order to assist the underwriters for the 2007 Bonds in complying with Section (b)(5) of the Rule.

Section 27. Bond Insurance.

The payments of the principal of and interest on principal maturities of the 2007 Bonds may be insured by the issuance of the Bond Insurance Policy. An Authorized Representative of the University, with the assistance of the University's financial advisor, is hereby further authorized and directed to solicit proposals from municipal bond insurance companies for the issuance of a Bond Insurance Policy. In the event that the Authorized Representative of the University receives multiple proposals, the Authorized Representative of the University may select the proposal having the lowest cost and resulting in an overall lower interest cost with respect to the 2007 Bonds. The Authorized Representative of the University may execute a commitment received from each Bond Insurer selected by the Authorized Representative of the University. The Board further authorizes and directs all proper officers, agents, attorneys and employees of the University to cooperate with the Bond Insurer in preparing such additional agreements, certificates, and other documentation, including an Insurance Agreement, if any, on behalf of the University as shall be necessary or advisable in providing for the Bond Insurance Policy. To the extent that the 2007 Bonds are insured by a Bond Insurance Policy, the Bond Insurer of the 2007 Bonds so insured shall be deemed to the Registered Owner of such 2007 Bonds for all purposes, including consent, under this resolution.

Section 28. Supplemental Resolutions.

(a) *Without Consent of Owners.* The Board, from time to time and at any time, may adopt a resolution or resolutions supplemental to this resolution which supplemental resolution or resolutions thereafter shall become a part of this resolution, for any one or more or all of the following purposes:

(1) to add to the covenants and agreements of the University in this resolution other covenants and agreements thereafter to be observed, which shall not materially adversely affect the interests of the Registered Owners of any Outstanding 2007 Bonds, or to surrender any right or power herein reserved to or conferred upon the University;

(2) to make such provisions for the purpose of curing any ambiguities or of curing, correcting or supplementing any defective provision contained in this resolution or any resolution authorizing Additional Bonds in regard to matters or questions arising under such resolutions as the Board may deem necessary or desirable and not inconsistent with such resolution and which shall not materially adversely affect the interest of the Registered Owners of Outstanding 2007 Bonds.

Any such supplemental resolution of the Board may be adopted without the consent of the owners of any 2007 Bonds at any time outstanding, notwithstanding any of the provisions of subsection (b) of this section.

(b) *With Consent of Owners.* With the consent of the Registered Owners of not less than 51% in aggregate principal amount or accreted value, as applicable, of all Outstanding 2007 Bonds, the Board may adopt a resolution or resolutions supplemental hereto for the purpose of adding any provisions to or changing in any manner or eliminating any of the provisions of this resolution or of any supplemental resolution provided, however, that no such supplemental resolution shall:

(1) extend the fixed maturity of any Outstanding 2007 Bonds, or reduce the rate of interest thereon, or extend the time of payment of interest from their due date, or reduce the amount of the principal thereof, or reduce any premium payable on the redemption thereof, without the consent of the owner of each 2007 Bond so affected; or

(2) reduce the aforesaid percentage of Registered Owners required to approve any such supplemental resolution, without the consent of the Registered Owners of all of the Outstanding 2007 Bonds.

It shall not be necessary for the consent of Registered Owners under this subsection (b) to approve the particular form of any proposed supplemental resolution, but it shall be sufficient if such consent shall approve the substance thereof.

Section 29. Concerning the Registered Owners.

(a) *Form of Consent of Registered Owners.* Any request, direction, consent or other written instrument required by this resolution to be signed or executed by the Registered Owners may be in any number of concurrent written instruments of similar tenor and may be signed or executed by such Registered Owners in person or by an agent or agents duly appointed by a written instrument. Proof of the execution of any such written instrument and of the ownership of the 2007 Bonds shall be sufficient for any purpose of this resolution and shall be conclusive in favor of the University, and/or the Registered Owners with regard to any action taken under such instrument, if made in the following manner:

(1) the fact and date of the execution by any Registered Owner of any such instrument may be proved by the certificate of any officer in any jurisdiction who, by the laws thereof, has power to take acknowledgments of deeds to be recorded within such jurisdiction, to

the effect that the Registered Owner signing such instrument acknowledged to him the execution thereof, or by an affidavit of a witness to such execution; and

(2) the ownership of 2007 Bonds shall be proved by the registry books maintained by the Registrar.

Nothing contained in this Section 29(a) shall be construed as limiting the University to the proof above specified, it being intended that the University may accept any other evidence of the matters herein stated to which it may seem sufficient.

(b) *Waiver of Form.* Except as otherwise provided herein, any notice or other communication required by this resolution to be given by delivery, publication or otherwise to the Registered Owners or any one or more thereof may be waived, at any time before such notice or communication is so required to be given, by written waivers mailed or delivered to the University by the Registered Owners of all 2007 Bonds entitled to such notice or communication.

(c) *Revocation; Conclusive Action.* At any time prior to (but not after) the evidencing to the University of the taking of any action by the Registered Owners of the percentage in aggregate principal amount of Outstanding 2007 Bonds specified in this resolution in connection with such action, any Registered Owner may, by filing written notice with the University, revoke any consent given by such Registered Owner or the predecessor Registered Owner of such 2007 Bond. Except as aforesaid, any such consent given by the Registered Owner of any 2007 Bond shall be conclusive and binding upon such Registered Owner and upon all future Registered Owners of such 2007 Bond and of any 2007 Bond issued in exchange therefor or in lieu thereof, irrespective of whether or not any notation in regard thereto is made upon such 2007 Bond. Any action taken by the Registered Owners of the percentage in aggregate principal amount of Outstanding 2007 Bonds specified in this resolution in connection with such action shall be conclusively binding upon the University and the Registered Owners of all Outstanding 2007 Bonds.

Section 30. Determination of Registered Owners' Concurrence.

In determining whether the Registered Owners of the requisite aggregate principal amount of Outstanding 2007 Bonds have concurred in any demand, request, direction, consent or waiver under this resolution, 2007 Bonds which are owned by or held in the name of the University shall be disregarded and deemed not to be Outstanding for the purpose of any such determination. 2007 Bonds so owned which have been pledged in good faith may be regarded as Outstanding for the purposes of this Section 30 if the pledgee shall establish to the satisfaction of the University the pledgee's right to vote such 2007 Bonds and that the pledgee is not the University.

Section 31. University Acquisition of 2007 Bonds; Remarketing.

The University may acquire 2007 Bonds by (a) purchase of 2007 Bonds offered to the University at any time and from time to time at such purchase price as the University deems

appropriate; or (b) gift at anytime and from time to time on terms as the University deems appropriate. 2007 Bonds so acquired need not be surrendered to the Registrar for cancellation pursuant to Section 7.

Section 32. Contract-Savings Clause.

The covenants contained in this resolution, the 2007 Bonds and the provisions of the Bond Act shall constitute a contract between the University and the Registered Owners of the 2007 Bonds and shall be construed in accordance with and controlled by the laws of the State. If any one or more of the covenants or agreements provided in this resolution to be performed on the part of the University shall be declared by any court of competent jurisdiction and final appeal, if any appeal be taken, to be contrary to law, then such covenant or covenants, agreement or agreements shall be null and void and shall be deemed separable from the remaining covenants and agreements in this resolution and shall in no way affect the validity of the other provisions of this resolution or of the 2007 Bonds.

Section 33. No Benefits to Outside Parties.

Nothing in this resolution, express or implied, is intended or shall be construed to confer upon or to give to any person, other than the University, the Registrar, any Bond Insurer and the Registered Owners of 2007 Bonds, any right, remedy or claim under or by reason of this resolution; and the covenants, stipulations and agreements in this resolution are and shall be for sole and exclusive benefit of the University, the Registrar, any Bond Insurer and the Registered Owners of 2007 Bonds, their successors and assigns; provided, however, that all of the rights of any Bond Insurer (other than as subrogee to the Registered Owners of any 2007 Bonds actually paid by the Bond Insurer) as a third-party beneficiary of this resolution shall be wholly contingent upon timely payment by such Bond Insurer of all claims made under the Insurance Policy in accordance with its terms and timely satisfaction by such Bond Insurer of its other obligations under the Insurance Policy.

Section 34. Immediate Effect.

This resolution shall take effect immediately upon its adoption.

ADOPTED at an open public meeting of the Board of Regents of the University, after notice thereof was duly and regularly given as required by law, this 19th day of July, 2007.

BOARD OF REGENTS, UNIVERSITY OF
WASHINGTON

By _____

Attest:

By _____

Approved as to form:

Jack G. Johnson
Division Chief, Attorney General's Office – UW Division
Senior Assistant Attorney General
State of Washington

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

Revision of UW Medicine South Lake Union Phase III Option AgreementRECOMMENDED ACTION:

The administration and the Finance, Audit and Facilities Committee recommend that the Board of Regents authorize the President or his designee to execute the Revised Option Agreement for South Lake Union Phase III that has been negotiated by representatives of City Investors LLC, City Investors XII LLC (“City Investors”), and the University of Washington.

BACKGROUND:

On April 17, 2003 the Board of Regents approved proceeding with development of new biomedical research space in South Lake Union under a long-term lease structure, beginning with the renovation of the former Washington Natural Gas headquarters (the “Blue Flame” building, subsequently renamed the Brotman Building) as Phase I. The Board also approved a Phase II Option Agreement which would enable the University to expand into additional buildings to be constructed on the remainder of the Blue Flame block, and a Phase III Option Agreement providing for additional expansion of up to three buildings on an adjoining block if warranted by growth in space demand and research funding.

The Brotman Building is approximately 110,000 gross square feet in size. The building’s renovation was completed in December 2004, and it is now occupied by School of Medicine research programs in biomedicine and related fields. On March 17, 2005, the Board of Regents approved proceeding with the Phase II development, consisting of approximately 300,000 gross square feet of new construction to provide space for office and laboratory uses and a below-grade parking facility serving both the Phase II buildings and the Brotman Building. The Phase II buildings are now under construction, and the project is on budget and on schedule for completion in the summer of 2008.

Under the terms of the Phase III Option Agreement, the University has the ability to exercise the option in up to three sub-phases. Exercise of the option for the first sub-phase is due in September 2007, while exercise of the option for the third sub-phase is due by June 2009. Based on this schedule, completion of the Phase III buildings would take place between 2011 and 2013. During the development of Phases I and II, it became clear that this option schedule and development timeframe would be unworkable for the University. Accordingly, University representatives initiated discussions with the landowner (City Investors) regarding possible revisions to the Option Agreement to extend the option period and provide for a significantly longer

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

in Joint Session with

A. Academic and Student Affairs Committee

Revision of UW Medicine South Lake Union Phase III Option Agreement (continued p. 2)

time period for development of the Phase III buildings. City Investors was willing to accommodate the University's requests, so long as the changes were revenue-neutral to them and provisions were incorporated to assure that the Phase III site would be developed in a coordinated and timely manner.

As renegotiated, the Revised Option Agreement contains the following key terms:

- The option expiration date is extended to March 15, 2010;
- In the interim, the University will pay the same amount in option fees as would have been paid as a combination of option fees and ground rent under the original Option Agreement (amounts that increase each year, from approximately \$1.3M in FY2008 to approximately \$1.6M in FY2011);
- During the option period the University will incur up to \$500,000 in initial planning expenses that would have been incurred under the original Option Agreement;
- Exercising the Option commits the University to the full development of Phase III, approximately 365,000 square feet, with anticipated building completions in December of 2012, 2015, and 2018 respectively; and
- If the University elects not to exercise the Option, an additional deferred option fee of between \$1M and \$4M would be paid, depending on when notice of the decision not to proceed is given. The revised Option expiration date will allow the University to make a final decision as to whether to proceed with Phase III in early summer of 2009, after the legislative session has concluded, in which case the deferred option fee would be \$2,000,000 if the University decides not exercise the Option. If the University waits until the end of the Option period (March 15, 2010) to notify City Investors that it is not exercising the Option, the deferred option fee would be \$4M.

The revised Option Agreement preserves the University's ability to address the School of Medicine's compelling strategic need for additional research facilities in the future, at a reasonable cost given the size and location of the Phase III site. It provides additional time for the University to assess research funding trends, continue private fundraising efforts, and work for ongoing state funding in support of research facilities.

The Revised Option Agreement for Phase III has been recommended for approval by the Executive Vice President for Medical Affairs, the Executive Vice President, and the Director of Real Estate.

Endowment Management Review

Asset Allocation Review



JULY 19, 2007

*Published by the Treasury Office
July 2007*

Annual Asset Allocation Review

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Summary

Executive Summary

“Investment performance is our top priority within the risk constraints of the University.”

Objective: Generate strong investment performance

- Outperform the CEF policy benchmark by 125 basis points per annum over rolling 3 year periods.
- Add \$15 million per annum above the policy benchmark or \$90 million over 5 years after compounding.
- Achieve performance that consistently ranks within the second quartile relative to the 50 largest colleges and universities.

Results

	<u>2005</u>	<u>2006</u>
CEF Return	15.1%	16.7%
Policy Benchmark	13.3%	16.6%
Excess Returns (basis points)	180 bp	11 bp
Contribution (dollars)	\$26mm	\$2mm
Peer Quartile Ranking	2nd	2nd

Plan

- Maintain policy asset allocation developed in 2005.
- Focus efforts overseas with an emphasis on Asia.
- Focus on risk management.

2006 Performance—16.7%

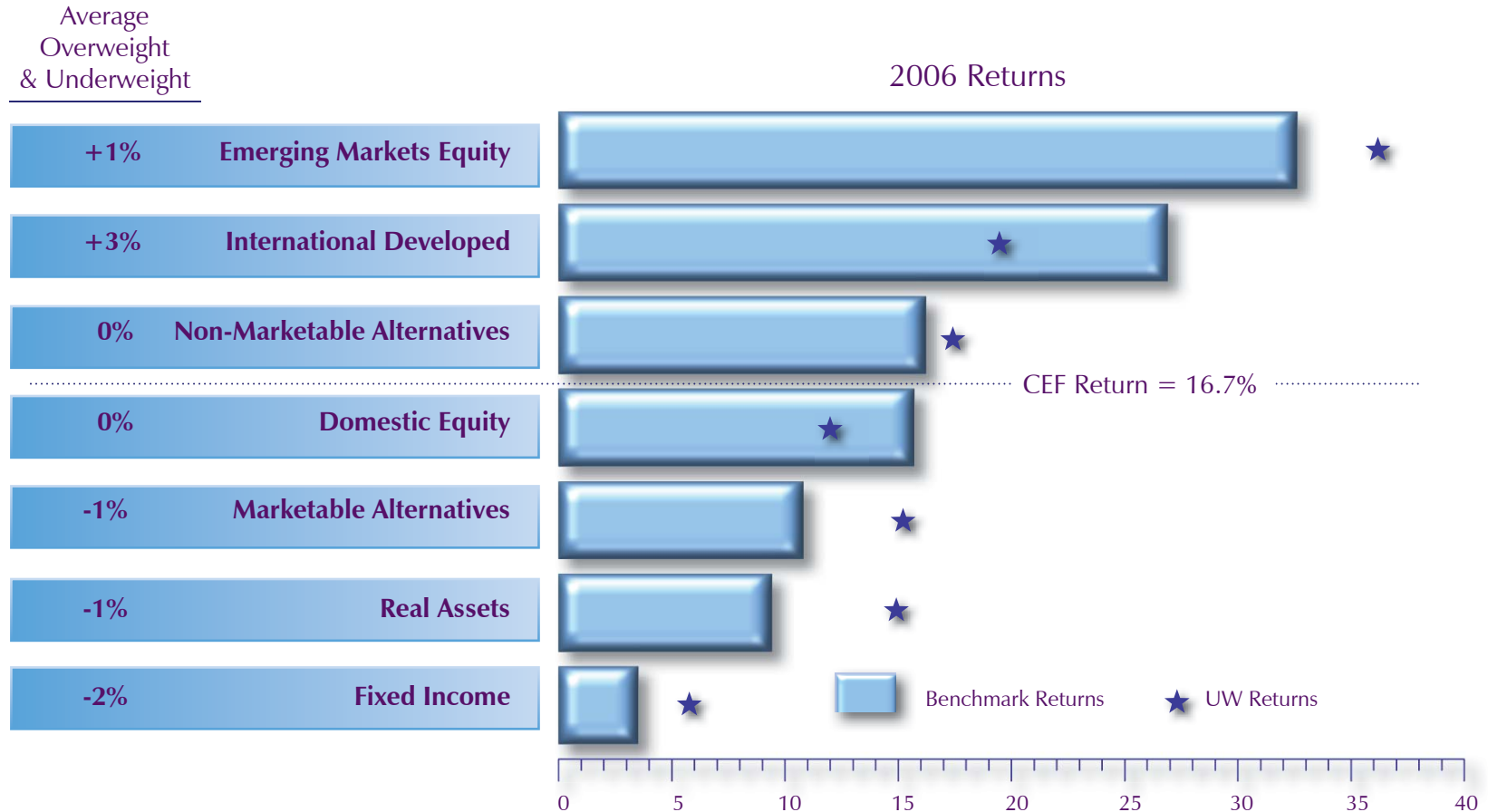
Positives

- Overweight to international developed and emerging markets.
- Overweight China.
- Underweight to fixed income.
- Strong private equity markets fueled by favorable financing environment.

Negatives

- Overweight Japan.
- Manager specific performance in domestic equity.
- US dollar strength on yen based investments.

2006 Performance by Asset Class



- Asset class exposures changed little in 2006.
- With the exception of domestic equity and international developed, all strategies outperformed their respective benchmarks.
- UW's increased exposure to international developed and emerging markets equities provided a competitive advantage relative to peers in 2006.

Current Asset Allocation

As of March 31, 2007

Consolidated Endowment Fund—\$1,947 MM



Dollars in Millions

Current Allocation	Policy Target	Policy Range
Domestic Equity	\$341 18%	18% 10%–40%
International Developed Markets	\$439 23%	20% 10%–35%
International Emerging Markets	\$219 11%	10% 5%–15%
Marketable Alternatives	\$309 16%	16% 5%–25%
Non-Marketable Alternatives	\$227 12%	12% 5%–20%
Equity Fund	\$1,534 79%	76% 60%–90%
Real Assets Fund	\$225 11%	12% 5%–20%
Fixed Income Fund²	\$188 10%	12% 5%–35%
Total Consolidated Endowment Fund	\$1,947 100%	

¹ Total international exposure: 45%; Estimated net foreign currency exposure: 43% ² Includes allocation to cash

CEF Asset Class Exposures as of 3/31/07

	Role in Portfolio	Range	Exposure 3/31/07	Policy Target	Over/Under Traget	Direction	Market Outlook
Domestic Equity							
U.S. Equity	Growth	10–40%	18%	18%	0%	Neutral	Liquidity driven rally continues. Maintain exposure.
International Equity							
Developed Markets	Growth, diversification	10–35%	23%	20%	+3%	Overweight	Overweight international equities.
Emerging Markets	Growth, diversification	5–15%	11%	10%	+1%	Overweight	Attractive long-term growth. Increase overweight in Asia
Marketable Alternatives							
Equity Hedge Funds	Growth, diversification	5–25%	16%	16%	0%	Neutral	Reduced return expectations. Capitalize on opportunities with proven managers.
Event-Driven Hedge Funds	Downside protection, diversification						
Non-Marketable Alternatives							
Venture Capital	Enhanced returns, diversification	5–20%	12%	12%	0%	Neutral	Stress core managers with proven track records in the US. Develop new relationships abroad.
Private Equity							
Other	Enhanced Returns, diversification	0%–10%	0%	0%			
Total Equity Fund		70–90%	79%	76%	+3%		Exposure within range of 70–90%
Real Assets							
Private & Public Real Estate	Growth, diversification	5–20%	11%	12%	-1%	Neutral	US overvalued. Increase international exposure.
Commodities	Diversification, inflation hedge					Neutral	Avoid negative roll yield. Maintain core energy exposure. Explore MLP's.
TIPS	Diversification, inflation hedge					Underweight	Low real yields.
Total Real Assets		5–20%	11%	12%	0%		Exposure within range of 5–20%
Fixed Income							
Bonds	Diversification, deflation hedge	5–35%	10%	12%	-2%	Underweight	Tight credit spreads. Interest rate environment not attractive.
Absolute Return	Diversification, low volatility						
Total Fixed Income		5–35%	10%	12%	-2%		Exposure within range of 5–35%
			<u>100%</u>	<u>100%</u>			

Endowment Goals

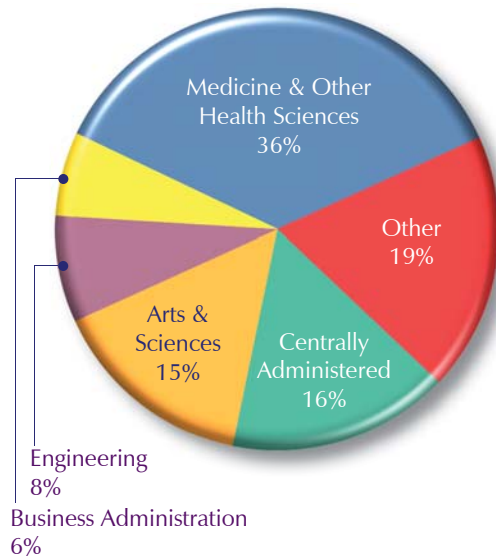
Endowment Overview

Endowed Program Support as of 6/30/06*

By Purpose



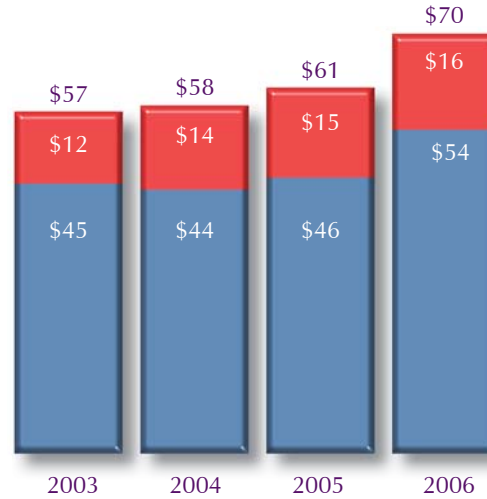
By School & College



* Total number of endowments was 2,248 at 6/30/06.

Endowed Distributions \$ = Millions

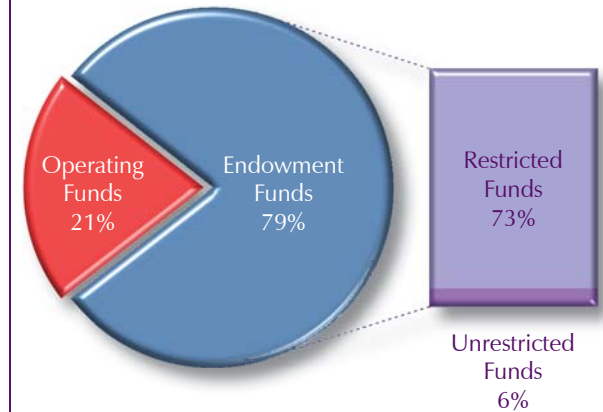
Dollars Distributed



Fiscal Years	Annual UW Revenues	Endowment Distributions	Percent
2003	\$2,731	\$45	1.6
2004	\$2,841	\$44	1.5
2005	\$3,069	\$46	1.5
2006	\$3,308	\$54	1.6
2007 (est.)		\$63	

Endowed Composition \$ = Millions

\$1,841 at 12/31/06



92% of the University's endowed funds are restricted. In restricted endowments, distributions may be used only for donor specified purposes. Unrestricted endowment funds may be used for any legitimate purpose of the institution, whether it be scholarships or building maintenance.

Total Return Required and Spending Level

Total Nominal Return* Required to Meet Current Spending

Endowment Distributions	5.0%	Policy Spending Level
Development Office	0.8%	} Administrative Fees
Treasury Office	0.2%	
Expected Inflation	2.5%	Consumer Price Index
Total Return Required	8.5%	

* Return is assumed net of investment fees (manager, consulting, custodial and legal) of approximately 50 b.p.

Required Nominal Return Matrix

Spending Level and Administrative Fees

	4.0%	5.0%	6.0%	7.0%
1.0%	5.0%	6.0%	7.0%	8.0%
2.0%	6.0%	7.0%	8.0%	9.0%
3.0%	7.0%	8.0%	9.0%	10.0%
4.0%	8.0%	9.0%	10.0%	11.0%
5.0%	9.0%	10.0%	11.0%	12.0%
6.0%	10.0%	11.0%	12.0%	13.0%
7.0%	11.0%	12.0%	13.0%	14.0%
8.0%	12.0%	13.0%	14.0%	15.0%

 Current spending and inflation rate estimate

Performance Goals

Return Requirement

To attain an average annual inflation-adjusted total rate of return of 6% (net of investment manager fees) over rolling five-year periods.

The 6% target provides for a 5% distribution to endowed programs and a 1% administration fee.

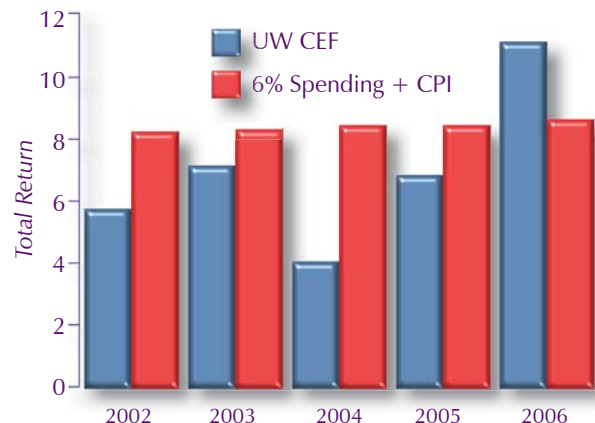
Policy Portfolio

To outperform, on a risk-adjusted basis, a representative blend of market indices which reflect the strategic asset allocation of the CEF over the long term (rolling five-year periods).

Peer Comparison

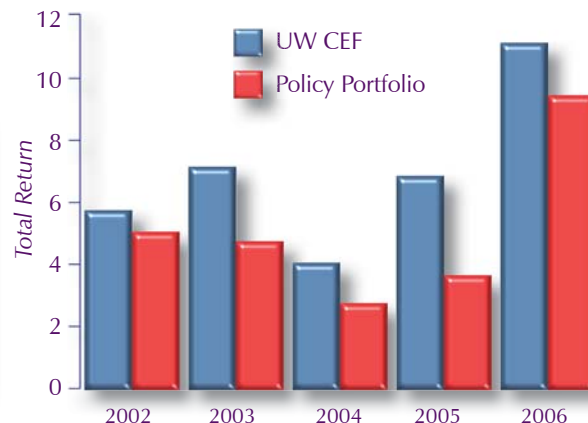
To exceed the median return of the 50 largest colleges and universities in the Cambridge Associates (CA) Universe over rolling five-year periods.

CEF vs. 6% Spending + CPI
Rolling 5 Year Annualized Returns



5.8%	7.2%	4.1%	6.9%	11.2%
8.3%	8.4%	8.5%	8.5%	8.7%

CEF vs. the Policy Portfolio
Rolling 5 Year Annualized Returns

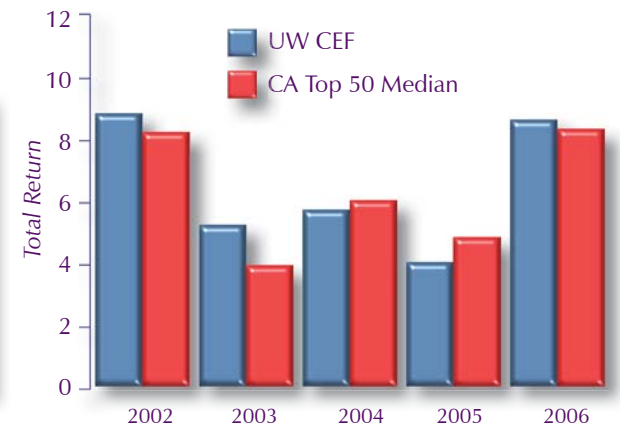


5.8%	7.2%	4.1%	6.9%	11.2%
5.1%	4.8%	2.8%	3.7%	9.5%

5-Year Sharpe Ratio

.13	.35	.16	.62	1.24
.07	.12	.00	.17	1.03

CEF vs. CA Top 50 Colleges & Universities
Rolling 5 Year Annualized Returns



8.8%	5.2%	5.7%	4.0%	8.6%
8.2%	3.9%	6.0%	4.8%	8.3%

Did not meet performance goal

2007 Asset Allocation

Capital Markets

Global Capital Markets

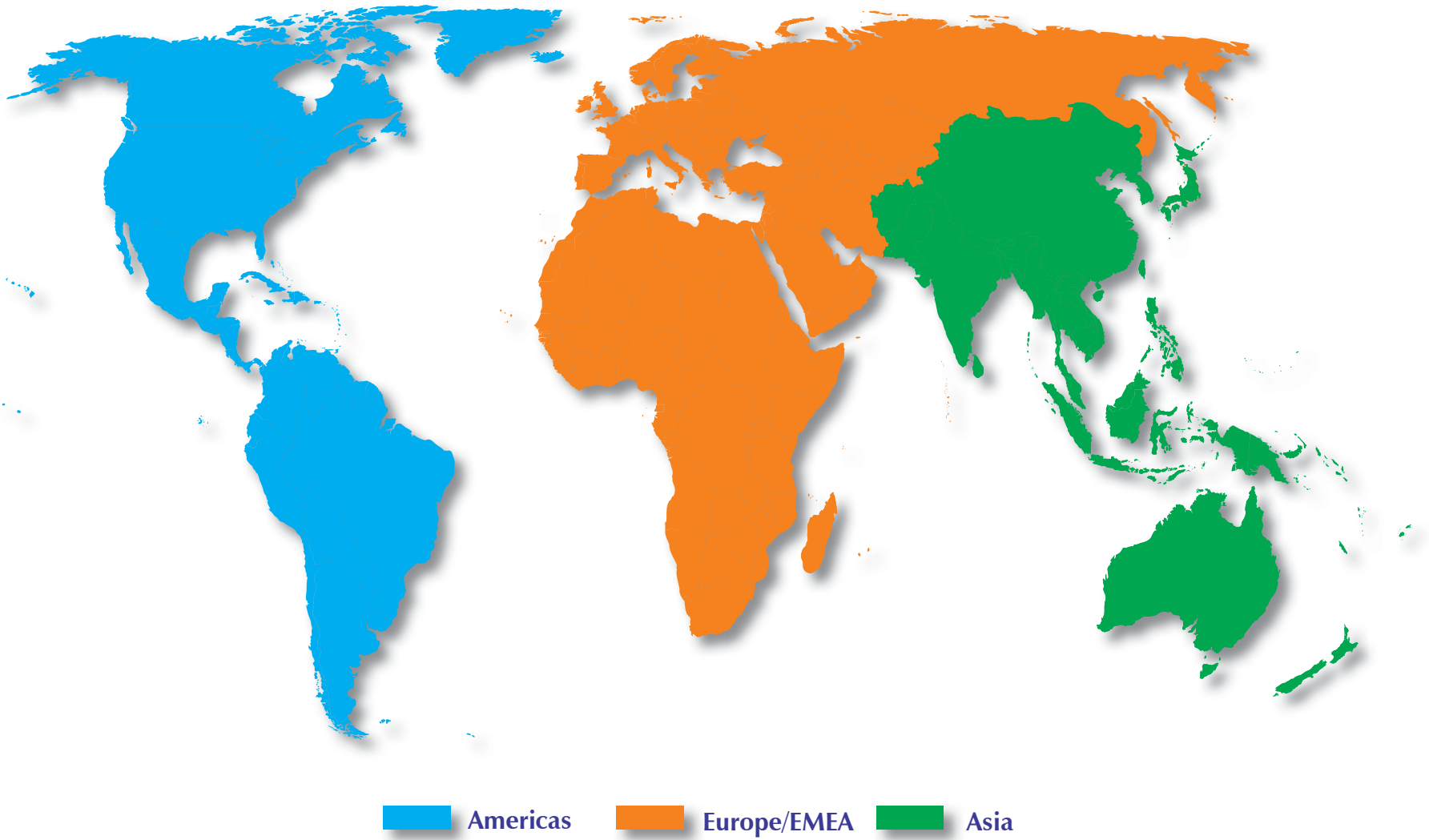
Total Market Cap as of June 30, 2006—\$72.2 Trillion*



* Sources Varous including UW proprietary research

- International capital markets are larger than domestic markets.
- Higher growth rates in emerging markets should further increase the size of international markets.

The World in Three Regions



- The investment team is divided into groups to cover the three regions of the world.

The World in Three Regions

Regional Comparisons ¹

	Americas	Europe/EMEA ²	Asia
Developed Countries	Canada United States	Austria Belgium Denmark Finland France Germany Greece Ireland Italy Netherlands Norway Portugal Spain Sweden Switzerland United Kingdom	Australia Hong Kong Japan New Zealand Singapore
Emerging Countries	Argentina Brazil Chile Columbia Mexico Peru Venezuela	Czech Republic Egypt Hungary Israel Jordon Morocco Poland Russia South Africa Turkey	China India Indonesia Korea Malaysia Pakistan Philippines Sri Lanka Taiwan Thailand Vietnam
Population, total (mn)	773	759/1,573 ²	3,263
GDP (tn US\$)	16	15	10
GDP (PPP) (tn)	17	16	22
MarketCap (tn)	19	13	9
Surface area (mn sq. km)	37	23.7/52 ²	26
Foreign reserve (bn)	352	955	2,756
Current account (bn)	(765)	104	359
GDP growth (annual %)	3.6	2.5	7.0
Inflation, GDP deflator (annual %)	7.9	3.0	4.5
UW exposure (as of 3/31/07)	57%	21%	22%

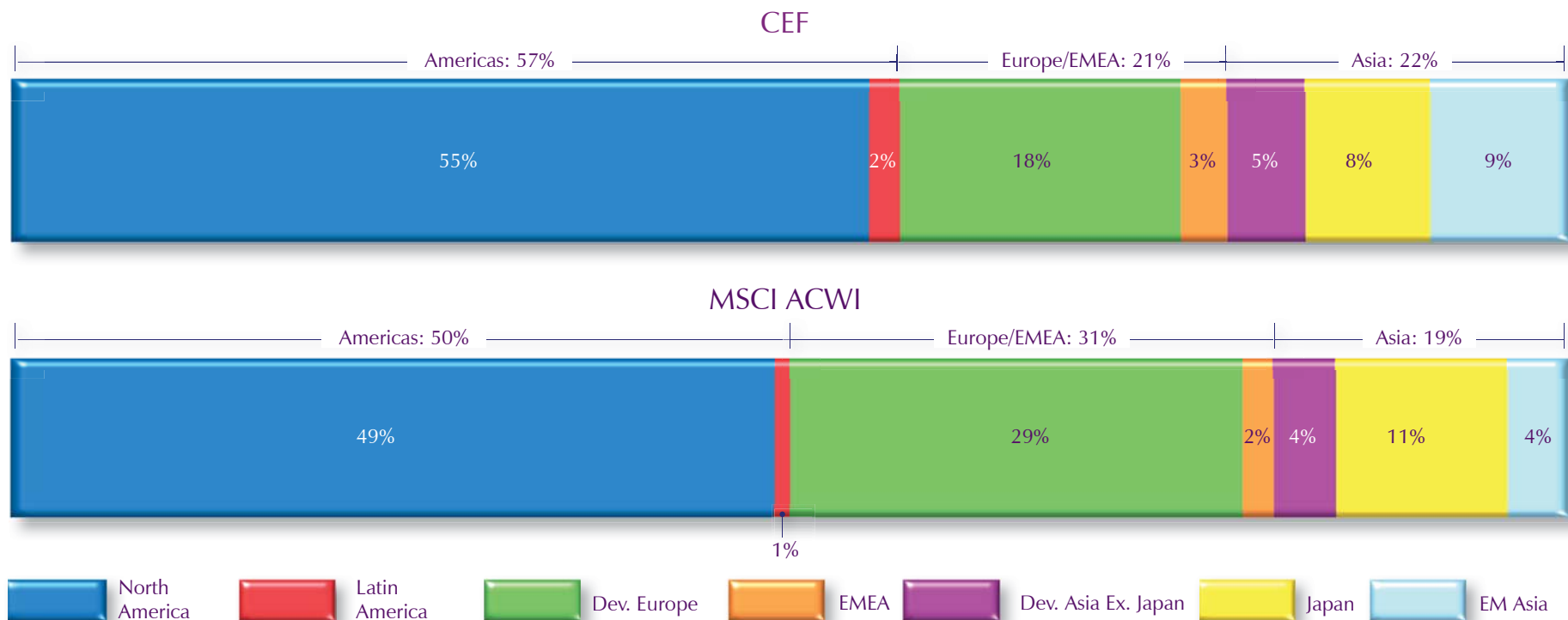
Sources: World Bank, CIA World Factbook & UW Estimates

¹ The listed countries are those used in MSCI indexes.

² The right side entries for population and surface area for Europe/EMEA are adjusted for the African countries that are not listed in the detail above.

- Asia dominates other regions in terms of population and potential market capitalization growth.

CEF Global Regional Allocation as of 3/31/07



Region	North America	Latin America	Dev. Europe	EMEA	Dev. Asia ex Japan	Japan	EM Asia
CEF	55%	2%	18%	3%	5%	8%	9%
MSCI ACWI	49%	1%	29%	2%	4%	11%	4%

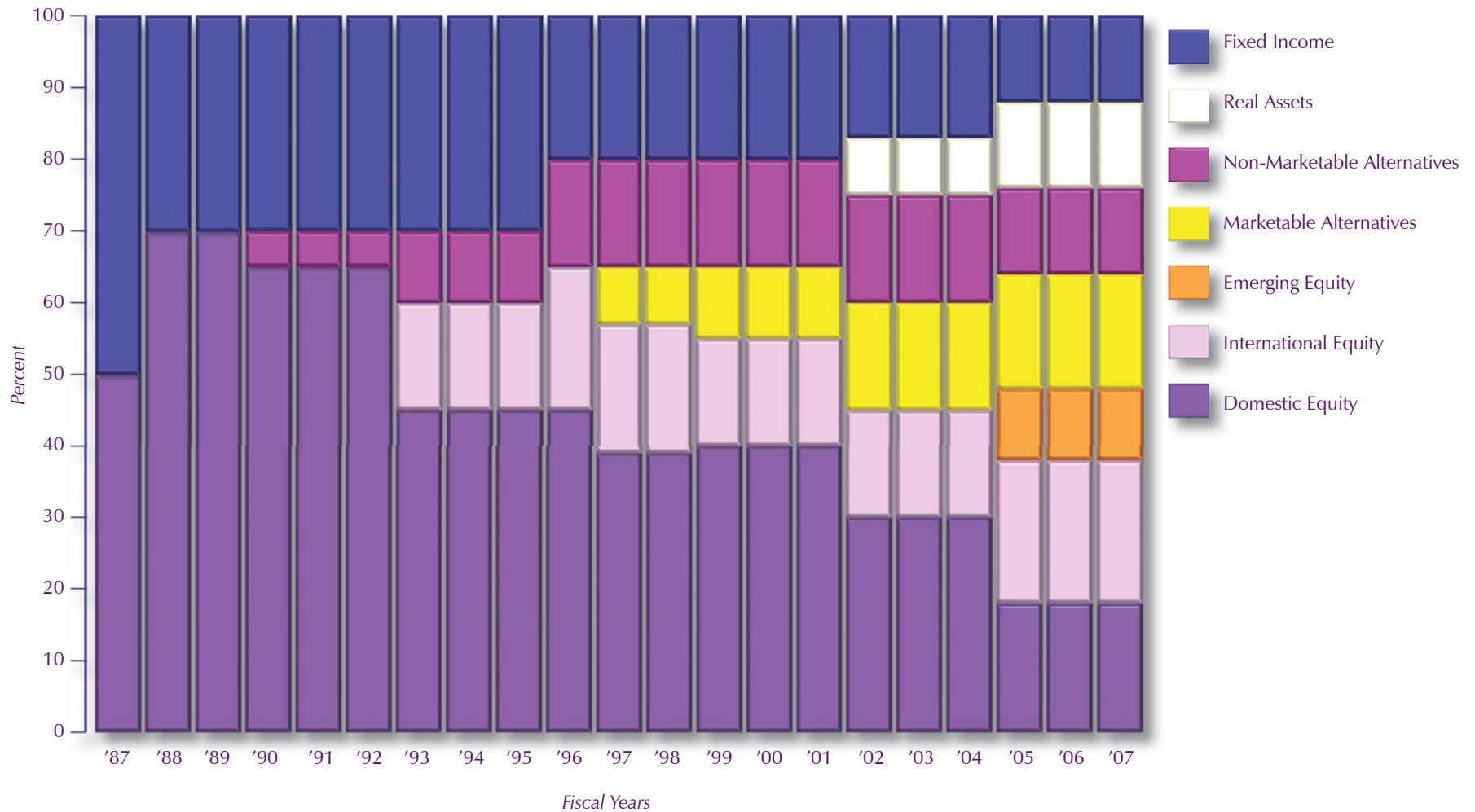
- Compared to Global Equity market, the UW is underweight developed Europe and Japan and overweight emerging Asia including a 2.5% position in China.

2007 Asset Allocation

2007 Asset Allocation

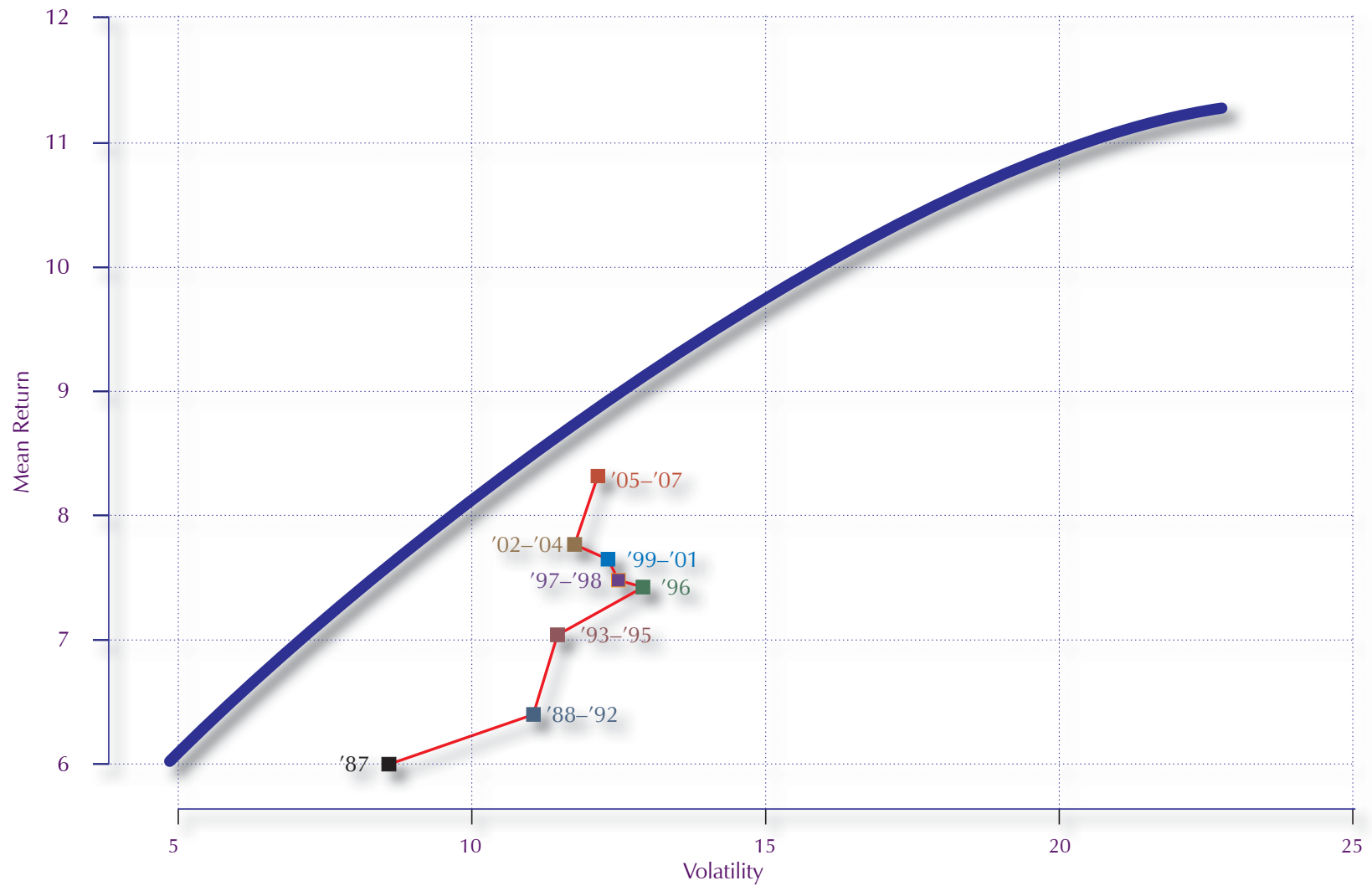
The Move Towards Greater Diversification

Policy Asset Allocation 1987–2007



- The trend has been towards greater diversification and a higher allocation to equities. Risk adjusted returns, as measured by the Sharpe ratio, increased over time as the CEF became more diversified.

Historical Risk Return Profile



- UW increased return and risk between 1987 and 1996.
- UW increased return and improved risk profile from 1996 to 2007.

Modeling Constraints

Policy Range Constraints

Domestic Equity	10%–40%
International Equity	10%–35%
Emerging Markets	5%–15%
Marketable Alternatives	15%–25%
Non-Marketable Alternatives	5%–20%
Real Assets	5%–20%
Fixed Income	5%–35%

Liquidity Constraint

$$\text{MAS} + \text{RAS} + \text{NAS} < 50\%$$

Rationale for Constraints

1. Ability to implement
2. Sufficient liquidity for spending
3. Forecasting error

- Policy ranges were widened in 2005 allowing more flexibility in the asset allocation, minimizing transaction costs and building a more efficient portfolio.

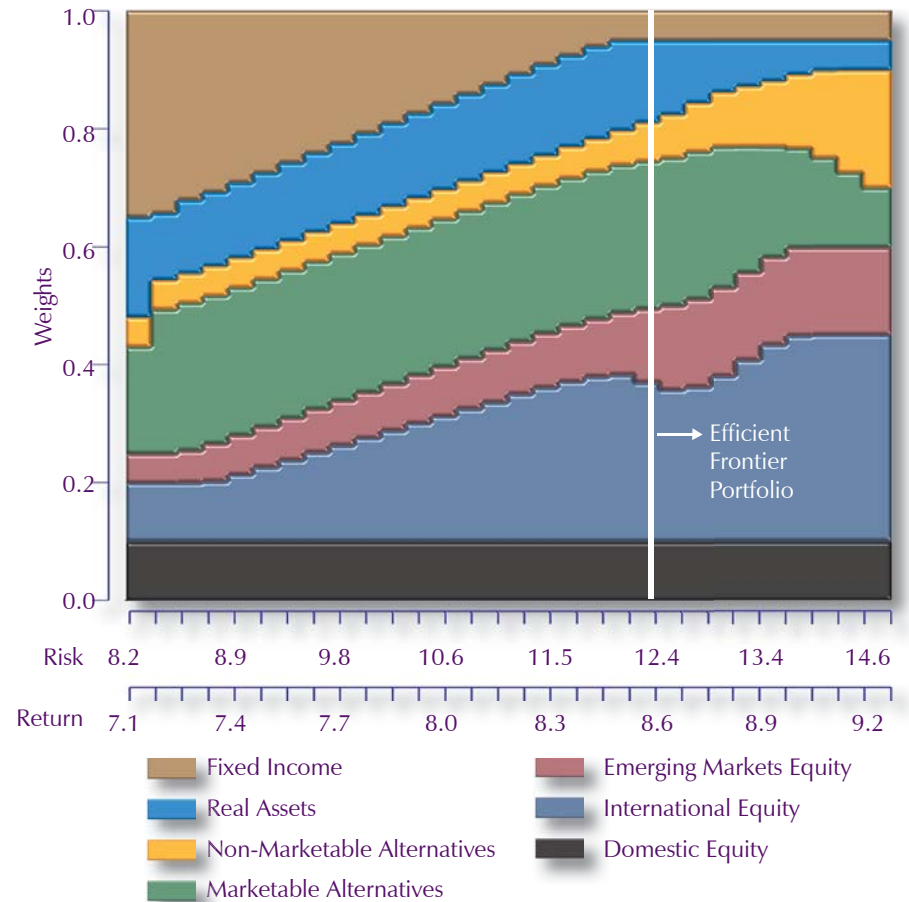
Results

Efficient Frontier



Note: Risk in Efficient Portfolios graph is volatility or returns.

Efficient Portfolios

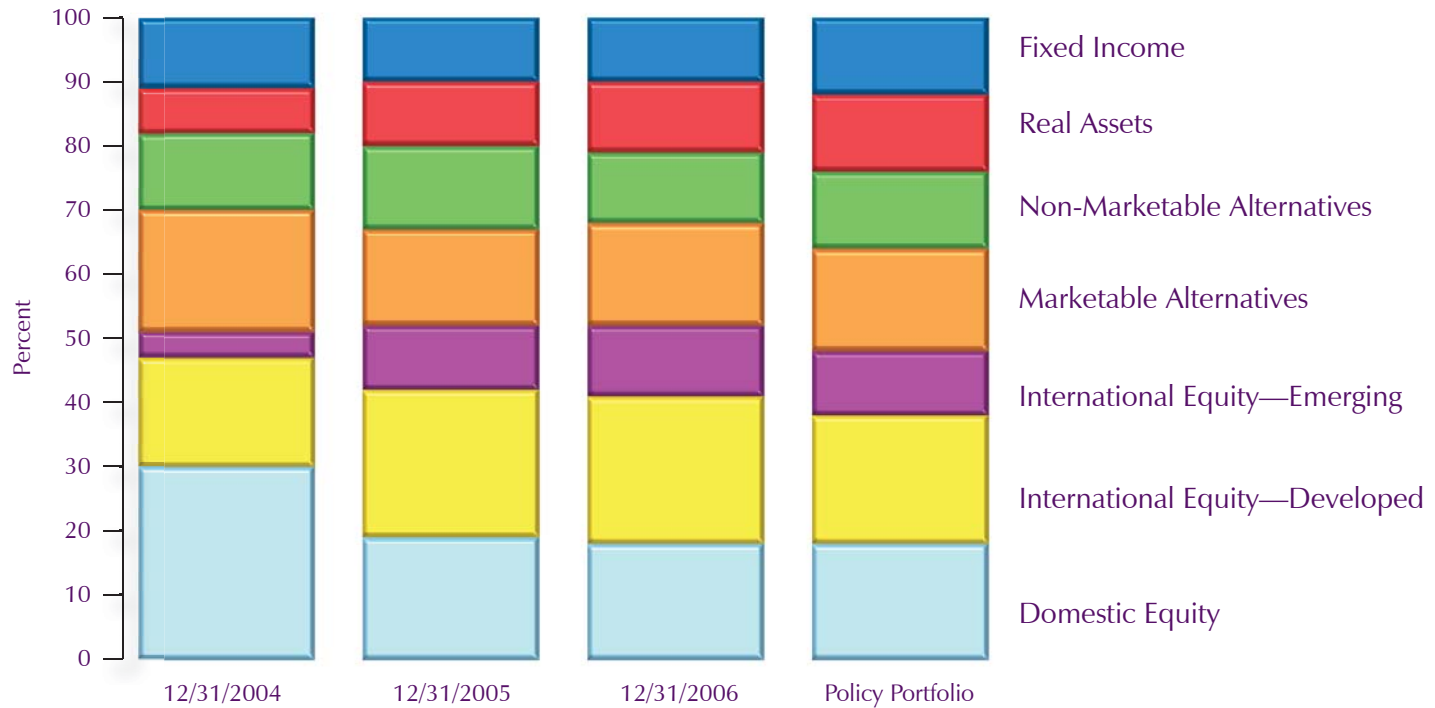


- Efficient frontier portfolio favors international equity and marketable alternatives.

2007 Asset Allocation

Risk Measures

Liability Linked Risk Indicators



Portfolio Returns	8.0%	8.5%	8.4%	8.3%
Volatility	12.2%	12.7%	12.4%	12.1%
CVaR	11.6%	11.7%	11.3%	10.9%
6% Spending Level				
Spending Risk	47%	45%	44%	45%
Impairment Risk	60%	51%	50%	52%
5% Spending Level				
Spending Risk ¹	40%	38%	37%	37%
Impairment Risk ²	36%	28%	27%	29%

Spending Risk:¹ "Spending disruption risk" is the likelihood of a real spending reduction of 10% over any 5-year period.

Impairment Risk:² "Purchasing power impairment risk" is the likelihood of losing half of the purchasing power of the endowment through capital depreciation over a 50-year time horizon.

- Policy portfolio has less likelihood of disrupting spending or impairing endowment.
- A 5% spending level dramatically lowers risk of impairing the endowment.

Liability Risk Indicators Defined

Spending Disruption Risk is the likelihood of a real spending reduction of 10% over the next 5 years. This is a forward looking risk measure. It measures the chance that spending will be disrupted in the future - not whether it has been disrupted in the past. For example, endowment distributions today are \$60 million per year. The current Spending Disruption Risk level implies a 42% chance that distributions in five years will be at least 10% lower in today's dollars. If an endowment provided funding for 10 scholarships today, Spending Disruption Risk is the chance it will provide funding for 9 or fewer in five years.

Purchasing Power Impairment Risk is the likelihood of losing half of the purchasing power of the endowment through capital depreciation over a 50 year time horizon. This is another forward looking risk measure. The current Impairment Risk level implies a 38% chance of eroding half of the corpus of the endowment over a long time period. This measure gauges intergenerational equity—whether the spending level today will compromise spending for future generations. For example, if an endowment were worth \$100 thousand today, this measure indicates the chance that in 50 years the real value of the endowment will be \$50 thousand or less.

Although these risk levels are large, the measures are sensitive to expected return levels, expected volatility, and spending levels. Recent volatility has been much lower than it has been historically but is difficult to predict and can change very quickly.

These new risk measures provide a link between the assets and the liabilities of the endowment. Expected endowment returns, risk including non-normal event risk and inflation are linked together with spending to more accurately gauge risk in the portfolio. The partnership between the Treasury Office and the Computational Finance Department enabled the creation of these as well as other risk and portfolio management tools.

2007 Asset Allocation

Policy Benchmark

Policy Benchmark

Asset Class	Benchmark
Domestic Equity	Russell 3000
International Developed Equity	MSCI EAFE
Emerging Markets Equity	MSCI Emerging Markets
Marketable Alternative Assets	30% Russell 3000 + 70% (3 month T-bills) + 3%
Non-Marketable Alternative Assets	50% CA Venture Capital + 50% CA Private Equity
Real Assets	Private Real Assets: <ul style="list-style-type: none"> • 65% NCREIF + 20% CA Oil and Gas + 15% NCREIF Timberland Index Public Real Assets: <ul style="list-style-type: none"> • 33% NAREIT + 33% GSCI + 33% Lehman US TIPS Index
Fixed Income	Lehman Brothers Government Bond Index
Consolidated Endowment Fund	Policy Target Weighted Composite of Asset Class Benchmarks

- The Policy Benchmark was developed in 2005 to match asset class risk characteristics.