



UNIVERSITY OF WASHINGTON
SEATTLE, WASHINGTON 98195

May 10, 2007

TO: Members of the Board of Regents
Ex-officio Representatives to the Board of Regents
FROM: Michele M. Sams, Secretary of the Board of Regents
RE: Schedule of Meetings

THURSDAY, MAY 17, 2007

9:15 a.m.–11:20 a.m. 142 Gerberding Hall

**FINANCE, AUDIT AND FACILITIES
COMMITTEE:** Regents Jewell (Chr), Blake,
Brotman, Cole, Kiga, Proctor

11:30 a.m.–12:30 p.m. 142 Gerberding Hall

**ACADEMIC & STUDENT AFFAIRS
COMMITTEE:** Regents Barer (Chr), Cole,
Faubion, Gates, Kiga, Simon

12:45 p.m.–2:45 p.m. 142 Gerberding Hall

**FINANCE, AUDIT AND FACILITIES
COMMITTEE:** Regents Jewell (Chr), Blake,
Brotman, Cole, Kiga, Proctor

in Joint Session with

**ACADEMIC & STUDENT AFFAIRS
COMMITTEE:** Regents Barer (Chr), Cole,
Faubion, Gates, Kiga, Simon

**3:00 p.m. Petersen Room
Allen Library**

**REGULAR MEETING OF BOARD OF
REGENTS**

5:30 p.m. President's Residence

DINNER FOR REGENTS,

ENCLOSURES: Agendas for Committees

1-1/205-07
5/17/07



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Academic and Student Affairs Committee
Regents Barer (Chair), Cole, Faubion, Gates, Kiga, Simon
May 17, 2007
11:30 a.m.–12:30 p.m., 142 Gerberding Hall

1. **Academic and Administrative Appointments** **ACTION** A-1
Phyllis M. Wise, Provost and Vice President for Academic Affairs
2. **UAW Local 4121 – Collective Bargaining Agreement – UW Ratification** **ACTION** A-2
Mindy Kornberg, Vice President for Human Resources
Lou Pisano, Director of Labor Relations
3. **College of Education – Amending Endowment Agreement for Kreielsheimer Endowment** **ACTION** A-3
Patricia A. Wasley, Dean and Professor, College of Education
Walter G. Dryfoos, Associate V. P., Advancement Services, Development & Alumni Relations
Connie Kravas, Vice President for Development and Alumni Relations
Quentin Yerxa, Assistant Attorney General
4. **Overview of Autumn 2007 Admissions** **INFORMATION** A-4
Eric S. Godfrey, Vice Provost for Student Life
Philip Ballinger, Director of Admissions
5. **Common Book: *Field Notes From a Catastrophe: Man, Nature, and Climate Change*** **INFORMATION** A-5
Edward Taylor, Dean and Vice Provost, Undergraduate Academic Affairs
6. **Other Business**



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Finance, Audit and Facilities Committee
Regents Jewell (Chair), Blake, Brotman, Cole, Kiga, Proctor
May 17, 2007
9:15 a.m.–11:20 p.m., 142 Gerberding Hall

- | | |
|---|----------------------------|
| 1. Grant and Contract Awards – February and March, 2007
Weldon E. Ihrig, Executive Vice President | ACTION F-2 |
| 2. UW Medical Center – Professional and Architectural Services Contracts – Architect
Richard Chapman, Associate V. P. for Capital Projects | ACTION F-3 |
| 3. Actions Taken Under Delegated Authority
Richard Chapman | INFORMATION F-4 |
| 4. Metro Tract Quarterly Report
Weldon E. Ihrig | INFORMATION F-5 |
| 5. 2007 Audit Plans – KPMG, State Auditors, and Peterson Sullivan
Maureen Rhea, Director of Audits, Internal Audit | INFORMATION F-6 |
| 6. Denny Hall Renovation – Architect
Richard Chapman | ACTION F-7 |
| 7. Lewis Hall Renovation – Architect
Richard Chapman | ACTION F-8 |
| 8. Business School Project –
Phase 1: New Building – Schematic Design Presentation
Phase 2: Balmer Reconstruction – Architect Selection
Richard Chapman | INFORMATION/
ACTION F-9 |
| 9. Update – Planned Replacement of Hospital Billing System – UW Medicine IT Portfolio
Bruce Ferguson, Associate Vice President, Chief Financial Officer, Office of the Vice President for Medical Affairs | INFORMATION F-10 |
| 10. Executive Session (to consider the minimum price at which real estate will be offered for sale or lease when public knowledge regarding such consideration would cause a likelihood of decreased price) | |
| 11. Report of Contributions – February and March, 2007
Walter G. Dryfoos, Associate V. P., Advancement Services, Development & Alumni Relations
Connie Kravas, Vice President for Development & Alumni Relations | INFORMATION F-1 |
| 12. Revision to Bylaws of the University of Washington Foundation
William H. Gates, Regent | ACTION F-11 |
| 13. Other Business | INFORMATION |



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

Finance, Audit and Facilities Committee

Regents Jewell (Chr), Blake, Brotman, Cole, Kiga, Proctor

In Joint Sessions with

Academic and Student Affairs Committee

Regents Barer (Chr), Cole, Faubion, Gates, Kiga, Simon

May 17, 2007

12:45 p.m.–2:45 p.m., 142 Gerberding Hall

1. **UW Tower Building C Data Center – Architect** **ACTION** F–12
Richard Chapman, Associate V. P. for Capital Projects
2. **Proposed FY 2008 Operating and Capital Budgets** **INFORMATION** F–13
Phyllis M. Wise, Provost and Vice President for Academic Affairs
Gary R. Quarfoth, Interim Vice Provost, Budget Office
3. **Background Information Related to Proposed Tuition Increases for the 2007–2008 Academic Year** **INFORMATION** F–14
Phyllis M. Wise
Gary R. Quarfoth
4. **Executive Session** (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency)

Executive Session (to consider the selection of a site or the acquisition of real estate by lease or purchase when public knowledge regarding such consideration would cause a likelihood of increased price)
5. **Other Business**

AGENDA

BOARD OF REGENTS

University of Washington

May 17, 2007

3:00 p.m. – Petersen Room, Allen Library

I. CALL TO ORDER (Item No.)

II. ROLL CALL

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

VI. CONSENT AGENDA

Approval of Minutes of Meeting of March 22, 2007

UAW Local 4121 - Collective Bargaining Agreement – UW Ratification A-2

College of Education – Amending Endowment Agreement for Kreielsheimer Endowment A-3

Grant and Contract Awards – February and March, 2007 F-2

UW Medical Center - Professional and Architectural Services Contracts - Architect F-3

Denny Hall Renovation - Architect F-7

Lewis Hall Renovation - Architect F-8

Business School Project - Phase 1: New Building – Schematic Design F-9

Presentation

Phase 2: Balmer Reconstruction- Architect Selection

Revision to Bylaws of the University of Washington Foundation F-11

UW Tower Building C Data Center – Architect F-12

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee: Regent Barer - Chair

Academic and Administrative Appointments (**ACTION**) A-1

Overview of Autumn 2007 Admissions (Information only) A-4

Common Book: Field Notes From a Catastrophe: Man, Nature, and Climate Change (Information only) A-5

Joint Session**A. Academic and Student Affairs Committee: Regent Barer – Chair****B. Finance and Audit Committee: Regent Jewell - Chair**

Proposed FY 2008 Operating and Capital Budgets (Information only) F-13

Background Information Related to Proposed Tuition Increases for the 2007-2008 Academic Year (Information only) F-14

B. Finance, Audit and Facilities Committee: Regent Jewell - Chair

Report of Contributions – February & March, 2007 (Information only) F-1

Actions Taken Under Delegated Authority (Information only) F-4

Metro Tract Quarterly Report (Information only) F-5

2007 Audit Plans – KPMG, State Auditors and Peterson Sullivan (Information only) F-6

Business School Project – F-9

Phase 1: New Building – Schematic Design Presentation (Information)

Phase 2: Balmer Reconstruction- Architect Selection (Action)

Update – Planned Replacement of Hospital Billing System – UW Medicine IT Portfolio (Information only) F-10

VIII. OTHER BUSINESS

Reports from ex-officio representatives to the Board:

ASUW President – Mr. Cullen P. White

GPSS President – Ms. Kimberly A. Fries

Alumni Association President – Mr. Gregg Blodgett

Faculty Senate Chair – Professor Gail Stygall

IX. DATE FOR NEXT REGULAR MEETING: June 7, 2007**XI. ADJOURNMENT**

OFFICIAL MINUTES

MINUTES

BOARD OF REGENTS University of Washington

May 17, 2007

The Board of Regents held its regular meeting on Thursday, May 17, 2007, beginning at 3:45 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Kiga (presiding), Barer, Blake, Brotman, Cole, Faubion, Gates, Jewell, Proctor, Simon; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. White, Ms. Friese, Mr. Blodgett, Professor Stygall.

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert reported on what actions the University is taking with respect to the recent homicide which occurred on campus on Monday, April 2, and the massacre at Virginia Tech which occurred on April 16. It was on Monday, April 2, that Ms. Rebecca Greigo, a 26-year-old program coordinator in the Department of Urban Design & Planning was killed by a male stalker. Dr. Emmert said the administration is doing everything possible to improve resources and processes for workplace and relationship violence. He recently appointed a committee, headed by Ms. Mindy Kornberg, Vice President for Human Resources, which includes a cross section of campus representatives as well as individuals from outside the institution, including Ms. Rachel Greigo, the sister of Ms. Rebecca Greigo.

President Emmert introduced Dr. Kenyon S. Chan, as the next Chancellor of the University of Washington Bothell. His appointment will be effective July 1, 2007. Dr. Chan is Dean of the Occidental College in Los Angeles and Vice President for Academic Affairs and Professor of Psychology.

CONSENT AGENDA

Regent Kiga noted there were 10 items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Gates, the Board voted to approve the 10 items on the consent agenda as shown below:

Minutes for the meeting of March 22, 2007

UAW Local 4121 – Collective Bargaining Agreement – UW Ratification (Agenda no. A-2)

It was the recommendation of the Administration and the Academic and Student Affairs Committee that the Board of Regents approve the Collective Bargaining Agreement between the University of Washington and UAW Local 4121 that covers approximately 4,300 Academic Student Employees at the University of Washington. The duration of the Agreement is from May 1, 2007 through April 30, 2010.

See Attachment A-2.

College of Education – Amending Endowment Agreement for Kreielsheimer Endowment (Agenda no. A-3)

This was the recommendation of the Academic and Student Affairs Committee that the Kreielsheimer Endowment for Seattle Principals and Leaders in the College of Education be amended (1) to replace the interest-free, forgivable loan with an up-front grant of tuition and a stipend of similar value; and (2) to allow students who have diligently sought a leadership position in the Seattle School District to seek a similar position within a Washington state school as a means to satisfy the terms of the endowment.

See Attachment A-3.

Grant and Contract Awards – February and March, 2007 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of February and March, in the total amount of \$99,468,840.

UW Medical Center - Professional and Architectural Services Contracts - Architect (Agenda no. F-3)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award two separate UW Medical Center (UWMC) master agreements for professional and architectural services to Taylor

Gregory Butterfield Architects and Buffalo Design, Inc., subject to successful negotiation of the terms of the contract.

Denny Hall Renovation - Architect (Agenda no. F-7)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Denny Hall Renovation with the firm of Thomas Hacker Architects, Inc., subject to the successful negotiation of agreements.

In the event of an unsuccessful negotiation with the selected firm, it is requested that authority be delegated to open negotiations with Mahlum Architects, the firm recommended as the alternate.

Lewis Hall Renovation - Architect (Agenda no. F-8)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Lewis Hall Renovation with the firm of Mithun, Inc. subject to the successful negotiation of agreements.

In the event of an unsuccessful negotiation with the selected firm, it is requested that authority be delegated to open negotiations with Mahlum Architects, the firm recommended as the alternate.

Business School Project – Phase 1: New Building – Schematic Design Presentation
Phase 2: Balmer Reconstruction – Architect Selection

(Agenda no. F-7)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Balmer Hall Reconstruction project with the firm of LMN Architects, subject to the successful negotiation of agreements.

Revision to Bylaws of the University of Washington Foundation (Agenda no. F-11)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Regents approve the 2007 Restated Bylaws of the University of Washington Foundation. Revisions include the addition of a third category of Foundation Director (Representative Director) and updates to the committee structure, as well as several housekeeping revisions including a revised numbering system. A copy of the 2007 Restated Bylaws is attached, and the changes are noted in the “Comment” sections throughout the document. Information about specific changes requiring Regental approval is detailed below.

UW Tower Building C Data Center – Architect (Agenda no. F-12)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract for the UW Tower Building C Data Center project to the firm of Callison, subject to successful negotiation of an architectural agreement.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair

At the request of Regent Barer, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

Academic and Administrative Appointments (Agenda no. A-1)

MOTION: Upon the recommendation of the administration and the motion made by Regent Proctor, seconded by Regent Jewell, the Board voted to approve the personnel appointments. Regent Faubion abstained from the discussion and vote.

Overview of Autumn 2007 Admissions (Agenda no. A-4) (Information only)

Common Book: *Field Notes From a Catastrophe: Man, Nature, and Climate Change* (Agenda no. A-5) (Information only)

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell, Chair

Regent Jewell gave a brief report on several of the information items presented to the Committee, including the Business School project and the Hospital Billing System.

Report of Contributions - February & March, 2007 (Agenda no. F-1) (Information only)

Actions Taken Under Delegated Authority (Agenda no. F-4) (Information only)

Metro Tract Quarterly Report (Agenda no. F-5) (Information only)

2007 Audit Plans – KPMG, State Auditors and Peterson Sullivan (Agenda no. F-6) (Information only)

Business School Project - Phase 1: New Building – Schematic Design Presentation (Agenda F-9) (Information only)

Update – Planned Replacement of Hospital Billing System – UW Medicine IT Portfolio (Agenda no. F-10) (Information only)

Joint Session

A. ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer – Chair

B. FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell - Chair

Regent Jewell reported on the joint session, noting the key areas discussed were the UW operating and capital budgets and tuition increases. She said the committees had a very thorough discussion about the budget with helpful comments and perspectives, particularly on faculty salary and tuition increases, from Professor Gail Stygall, Chair of the Faculty Senate, Ms. Kimberly Friese, President of the GPSS, and Mr. Cullen White, President of the ASUW. She complimented the collective efforts of the administration, faculty, staff, and students in gaining strong support from the state legislature for higher education broadly, and the University of Washington more specifically. Regent Jewell said the Board appreciated everyone's effort especially the Senate Committee on Planning and Budgeting for its continuing work with Provost Wise.

Proposed FY 2008 Operating and Capital Budgets (Agenda no. F-13) (Information only)

Background Information Related to Proposed Tuition Increases for the 2007-2008 Academic Year (Agenda no. F-14) (Information only)

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

ASUW President: Mr. Cullen P. White

Mr. White proudly displayed the new 2007–2008 “Husky T,” and said the first 1,000 shirts have been sold. The ASUW is gearing up for advertising for next fall quarter to increase sales to returning student and especially freshmen. He reported that the ASUW elections were recently held and Mr. Tyler Dockins will assume the role of President of the ASUW on June 9.

GPSS President: Ms. Kimberly A. Friese

Ms. Friese thanked President Emmert for participating in the GPSS President's Council meeting. Each year, the GPSS brings together all the leaders from the graduate and professional units on campus to talk about important issues and how to enhance a general sense of community. She said President Emmert was well received. With respect to childcare, Ms. Friese said she was pleased to announce that two short-term goals have been reached, specifically to hire a student-parent resource coordinator and to create an interactive childcare Web site. Ms. Friese thanked Mr. Eric Godfrey, Vice Provost for Student Life and the Services and Activities Fee Committee for funding the student-parent coordinator position. The coordinator will be responsible for the creation of the Web site. Ms. Friese announced that GPSS recently held their annual election and Mr. Dave Brown was elected the new president of GPSS.

Alumni Association President: Mr. Gregg Blodgett

Mr. Blodgett reported that the Alumni Association works very hard to ensure it has a steady stream of new members and invests time, money and energy into student programs to make sure students understand what the Alumni Association is all about. He directed the Board's attention to the "grad pack" at each of their places. The grad pack is being used to attract students to join the association and contains great gifts, including a Tully's coffee credit card, a car license plate holder and information on transitioning health insurance. The recruitment campaign goes through from April 2007 through June 2007.

Washington Weekend was a success, the Alumni Association had over 84 events and 24,000 registered participants. The B-B-Q held in Red Square had 2,100 staff and faculty registered, yet over 6,000 attended. Mr. Blodgett noted everyone got fed.

Mr. Blodgett announced that at the next Alumni Association Board meeting in early June, it will be proposed that a full time member be appointed to the Board from the Graduate and Professional Student Senate. He said the Association will be pleased to have a GPSS representative at the table.

Faculty Senate Chair: Professor Gail Stygall

Professor Stygall announced the last Faculty Senate meeting will be held on Thursday, May 24, and that Dr. Daniel L. Luchtel, Professor, Environmental & Occupational Health Sciences, will take office on August 1.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Thursday, June 7, 2007, on campus.

ADJOURNMENT

The regular meeting was adjourned at 4:20 p.m.



Michele M. Sams
Secretary of the Board of Regents

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

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ADJOURNMENT

The regular meeting was adjourned at 4:20 p.m.



Michele M. Sams
Secretary of the Board of Regents

RESERVE OFFICERS TRAINING CORPS

DEPARTMENT OF NAVAL SCIENCE

NEW APPOINTMENTS

ALLEN, DAWN

(BS, 2001, UNIVERSITY OF TEXAS (AUSTIN); MA, 2007, OLD DOMINION UNIVERSITY) TO BE ASSISTANT PROFESSOR OF NAVAL SCIENCE WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 5/21/2007. (LIEUTENANT ALLEN IS CURRENTLY THE REACTOR ELECTRICAL DIVISION OFFICER ON THE USS THEODORE ROOSEVELT.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF ASTRONOMY

NEW APPOINTMENTS

CONNOLLY, ANDREW

(BSC, 1988, UNIVERSITY OF LONDON (UK); PHD, 1993, UNIVERSITY OF LONDON (UK)) TO BE ASSOCIATE PROFESSOR OF ASTRONOMY AT A SALARY RATE OF \$90,000 OVER NINE MONTHS, EFFECTIVE 1/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CONNOLLY WAS AN ASSOCIATE PROFESSOR OF PHYSICS AND ASTRONOMY AT THE UNIVERSITY OF PITTSBURGH.)

DEPARTMENT OF ECONOMICS

ENDOWED APPOINTMENTS

KIM, CHANG-JIN

(BA, 1983, KOREA UNIVERSITY (KOREA); PHD, 1989, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE BRYAN CRESSEY PROFESSORSHIP IN ECONOMICS OVER NINE MONTHS, EFFECTIVE 12/16/2006. (DR. KIM WILL CONTINUE AS PROFESSOR OF ECONOMICS.)

NEW APPOINTMENTS

WOLFF, HENDRIK

(BA, 1997, UNIVERSITY OF GOTTINGEN (GERMANY); MSc, 2000, UNIVERSITY OF BONN (GERMANY); MSc, 2004, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 2007, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSISTANT PROFESSOR OF ECONOMICS AT A SALARY RATE OF \$95,004 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

DEPARTMENT OF HISTORY

NEW APPOINTMENTS

CAMPBELL, ELENA

(MA, 1994, ST. PETERSBURG STATE UNIVERSITY (RUSSIA); MA, 1996, EUROPEAN UNIV OF ST PETERBURG (RUSSIA); PHD, 1999, RUSSIAN ACADEMY OF SCIENCES (RUSSIA)) TO BE ASSISTANT PROFESSOR OF HISTORY AT A SALARY RATE OF \$61,506 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PRIOR TO THIS APPOINTMENT, DR. CAMPBELL WAS A VISITING LECTURER AT HARVARD UNIVERSITY.)

SPAFFORD, DAVID

(BA, 1997, UNIVERSITY OF ROME (ITALY); MA, 2002, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 2006, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSISTANT PROFESSOR OF HISTORY AT A SALARY RATE OF \$60,003 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. SPAFFORD IS CURRENTLY A STATLER INSTRUCTOR AND FELLOW AT THE UNIVERSITY OF CHICAGO.)

DEPARTMENT OF INTERNATIONAL STUDIES

ENDOWED APPOINTMENTS

CHIROT, DANIEL

(BA, 1964, HARVARD UNIVERSITY; PHD, 1973, COLUMBIA UNIVERSITY) TO BE HOLDER OF THE JOB AND GERTRUD TAMAKI ENDOWED CHAIR OVER NINE MONTHS, EFFECTIVE 7/1/2007. (DR. CHIROT WILL CONTINUE AS PROFESSOR OF INTERNATIONAL STUDIES AND OF SOCIOLOGY.)

DEPARTMENT OF PHILOSOPHY

NEW APPOINTMENTS

SCHELLENBERG, INGRA

(BSC, 1998, UNIVERSITY OF WINNIPEG (CANADA); MA, 2000, QUEEN'S UNIVERSITY AT KINGSTON (CANADA); MA, 2006, UNIVERSITY OF NORTH CAROLINA; PHD, 2006, UNIVERSITY OF NORTH CAROLINA) TO BE ASSISTANT PROFESSOR OF PHILOSOPHY AND ASSISTANT PROFESSOR OF MEDICAL HISTORY AND ETHICS AT A SALARY RATE OF \$62,100 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. SCHELLENBERG IS CURRENTLY AN ASSISTANT PROFESSOR OF PHILOSOPHY AT THE UNIVERSITY OF KANSAS.)

DEPARTMENT OF PSYCHOLOGY

NEW APPOINTMENTS

CHERYAN, SAPNA

(BA, 1999, NORTHWESTERN UNIVERSITY; PHD, 2007, STANFORD UNIVERSITY) TO BE ASSISTANT PROFESSOR OF PSYCHOLOGY AT A SALARY RATE OF \$67,500 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

KING, KEVIN M.

(BA, 1999, UNIVERSITY OF NORTH CAROLINA; MA, 2002, ARIZONA STATE UNIVERSITY; PHD, 2007, ARIZONA STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF PSYCHOLOGY AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

DEPARTMENT OF SOCIOLOGY

NEW APPOINTMENTS

MULCAHY, MICHAEL

(BA, 1983, UNIVERSITY OF CALIFORNIA (BERKELEY); MA, 1993, RUHR UNIVERSITAT BOEHUM (GERMANY); PHD, 2004, UNIVERSITY OF ARIZONA) TO BE VISITING ASSISTANT PROFESSOR, PART-TIME, OF SOCIOLOGY AT A SALARY RATE OF \$39,532 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. MULCAHY IS CURRENTLY AN ASSISTANT PROFESSOR OF SOCIOLOGY AT THE UNIVERSITY OF CONNECTICUT.)

SCHOOL OF DRAMA

ENDOWED APPOINTMENTS

LYNCH, THOMAS PLUMMER

(BFA, 1971, YALE UNIVERSITY; MFA, 1979, YALE UNIVERSITY) TO BE HOLDER OF THE FLOYD AND DELORES JONES ENDOWED CHAIR IN THE ARTS OVER NINE MONTHS, RETROACTIVE TO 9/16/2005. (PROFESSOR LYNCH WILL CONTINUE AS PROFESSOR OF DRAMA.)

BUSINESS SCHOOL

DEPARTMENT OF MARKETING AND INTERNATIONAL BUSINESS

NEW APPOINTMENTS

PALMATIER, ROBERT

(BSEE, 1983, GEORGIA INSTITUTE OF TECHNOLOGY; MSEE, 1984, GEORGIA INSTITUTE OF TECHNOLOGY; MBA, 1989, GEORGIA STATE UNIVERSITY; PHD, 2004, UNIVERSITY OF MISSOURI) TO BE ASSISTANT PROFESSOR OF MARKETING AND INTERNATIONAL BUSINESS AT A SALARY RATE OF \$130,005 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. PALMATIER IS CURRENTLY AN ASSISTANT PROFESSOR AT THE UNIVERSITY OF CINCINNATI.)

COLLEGE OF EDUCATION

EDUCATION

NEW APPOINTMENTS

JOSEPH, GAIL

(PHD, 2001, UNIVERSITY OF WASHINGTON; MEd, 1995, WESTERN WASHINGTON UNIVERSITY; BA, 1991, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF EDUCATION AT A SALARY RATE OF \$65,007 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PRIOR TO THIS APPOINTMENT DR. JOSEPH WAS AN ASSISTANT PROFESSOR IN THE CHILD, FAMILY AND SCHOOL PSYCHOLOGY PROGRAM AT THE UNIVERSITY OF DENVER.)

INFORMATION SCHOOL

INFORMATION SCHOOL

NEW APPOINTMENTS

METOYER, CHERYL

(PHD, 1976, INDIANA UNIVERSITY; MA, 1969, IMMACULATE HEART COLLEGE, CA; BA, 1968, IMMACULATE HEART COLLEGE, CA) TO BE ASSOCIATE PROFESSOR OF INFORMATION AT A SALARY RATE OF \$100,008 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (PRIOR TO THIS DR. METOYER WAS AN ASSOCIATE PROFESSOR WITHOUT TENURE IN THE SAME SCHOOL.)

SCHOOL OF LAW

LAW

ADMINISTRATIVE APPOINTMENTS

HICKS, GREGORY

(JD, 1978, UNIVERSITY OF TEXAS (AUSTIN)) TO BE INTERIM DEAN OF THE SCHOOL OF LAW, EFFECTIVE 6/16/2007. (PROFESSOR HICKS WILL CONTINUE AS PROFESSOR OF LAW.)

SCHOOL OF SOCIAL WORK

SOCIAL WORK

NEW APPOINTMENTS

MASON, WALTER ALEXANDER

(BS, 1990, SOUTHWEST BAPTIST UNIVERSITY; MA, 1993, UNIVERSITY OF NORTHERN COLORADO; PHD, 1998, UNIVERSITY OF NEVADA) TO BE RESEARCH ASSOCIATE PROFESSOR OF SOCIAL WORK AT A SALARY RATE OF \$80,004 OVER TWELVE MONTHS, EFFECTIVE 5/1/2007. (PRIOR TO THIS APPOINTMENT DR. MASON WAS A RESEARCH SCIENTIST WITH THE SOCIAL DEVELOPMENT RESEARCH GROUP IN THE SAME SCHOOL.)

MBILINYI, LYUNGAI

(BA, 1995, MACALESTER COLLEGE; MSW, 1998, UNIVERSITY OF MINNESOTA; MPH, 2003, UNIVERSITY OF MINNESOTA; PHD, 2003, UNIVERSITY OF MINNESOTA) TO BE RESEARCH ASSISTANT PROFESSOR OF SOCIAL WORK AT A SALARY RATE OF \$64,872 OVER TWELVE MONTHS, EFFECTIVE 5/1/2007. (PRIOR TO THIS APPOINTMENT DR. MBILINYI WAS A RESEARCH COORDINATOR IN THE SAME SCHOOL.)

SCHOOL OF MEDICINE

DEPARTMENT OF ANESTHESIOLOGY

NEW APPOINTMENTS

SCHWINN, DEBRA ANNE

(BA, 1979, COLLEGE OF WOOSTER; MD, 1983, STANFORD UNIVERSITY) TO BE PROFESSOR AND CHAIR OF ANESTHESIOLOGY, EFFECTIVE 5/1/2007. (PRIOR TO THIS APPOINTMENT, DR. SCHWINN WAS PROFESSOR AND CHAIR OF ANESTHESIOLOGY AT DUKE UNIVERSITY.)

DEPARTMENT OF FAMILY MEDICINE

NEW APPOINTMENTS

MORRIS, CARL G.

(BA, 1988, STANFORD UNIVERSITY; MD, 1994, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF FAMILY MEDICINE AT A SALARY RATE OF \$127,056 OVER TWELVE MONTHS, EFFECTIVE 3/1/2007. (PRIOR TO THIS APPOINTMENT, DR. MORRIS WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF GLOBAL HEALTH

NEW APPOINTMENTS

GAKIDOU, EMMANUELA

(BA, 1995, HARVARD UNIVERSITY; MS, 1997, HARVARD UNIVERSITY; PHD, 2001, HARVARD UNIVERSITY) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF GLOBAL HEALTH AT A SALARY RATE OF \$115,008 OVER TWELVE MONTHS, EFFECTIVE 7/1/2007. (DR. GAKIDOU IS CURRENTLY A RESEARCH ASSOCIATE IN THE INITIATIVE FOR GLOBAL HEALTH AND INSTITUTE FOR QUANTITATIVE SOCIAL SCIENCE AND FOUNDING DIRECTOR OF THE POST-BACHELOR FELLOWSHIP PROGRAM, HARVARD INITIATIVE FOR GLOBAL HEALTH AT HARVARD UNIVERSITY.)

MURRAY, CHRISTOPHER J.L.

(BA, 1984, HARVARD UNIVERSITY; DPhil, 1987, OXFORD UNIVERSITY (UK); MD, 1991, HARVARD UNIVERSITY) TO BE PROFESSOR OF GLOBAL HEALTH AT A SALARY RATE OF \$350,004 OVER TWELVE MONTHS, EFFECTIVE 5/1/2007 WITH AN ADDITIONAL \$5,834 PER MONTH FOR DUTIES AS DIRECTOR OF THE HEALTH METRICS INSTITUTE. (PRIOR TO THIS APPOINTMENT, DR. MURRAY WAS DIRECTOR OF THE HARVARD UNIVERSITY INSTITUTE FOR GLOBAL HEALTH, DIRECTOR OF THE CENTER FOR POPULATION AND DEVELOPMENT STUDIES AND RICHARD SALTONSTALL PROFESSOR OF PUBLIC POLICY.)

DEPARTMENT OF MEDICINE

ENDOWED APPOINTMENTS

GRADY, WILLIAM M.

(BS, 1987, UNIVERSITY OF MICHIGAN; MD, 1990, UNIVERSITY OF MICHIGAN) TO BE HOLDER OF THE RODGER C. HAGGITT ENDOWED CHAIR IN GASTROENTEROLOGY OVER TWELVE MONTHS, EFFECTIVE 4/1/2007. (DR. GRADY WILL CONTINUE AS ASSOCIATE PROFESSOR WITHOUT TENURE OF MEDICINE.)

ADMINISTRATIVE APPOINTMENTS

DISIS, MARY L.

(BS, 1981, CREIGHTON UNIVERSITY; MS, 1986, UNIVERSITY OF NEBRASKA; MD, 1986, UNIVERSITY OF NEBRASKA) TO BE ASSOCIATE DEAN OF MEDICINE, EFFECTIVE 1/1/2007. (DR. DISIS WILL CONTINUE AS PROFESSOR WITHOUT TENURE OF MEDICINE AND ADJUNCT PROFESSOR OF PATHOLOGY AND OF OBSTETRICS AND GYNECOLOGY.)

NEW APPOINTMENTS

BAUMAN, JULIE E.

(BS, 1991, EASTERN MICHIGAN UNIVERSITY; MD, 1999, TUFTS UNIVERSITY; MPH, 1999, TUFTS UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$137,004 OVER TWELVE MONTHS, EFFECTIVE 5/1/2007. (PRIOR TO THIS APPOINTMENT, DR. BAUMAN WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

CHEN, MICHAEL A.

(BA, 1989, HAVERFORD COLLEGE; MA, 1995, UNIVERSITY OF MICHIGAN; PHD, 1995, UNIVERSITY OF MICHIGAN; MD, 1999, UNIVERSITY OF MICHIGAN) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$115,008 OVER TWELVE MONTHS, EFFECTIVE 4/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CHEN WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

HURLEY, WILLIAM THOMAS

(BS, 1981, COLORADO STATE UNIVERSITY; MD, 1985, UNIVERSITY OF COLORADO (DENVER)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$160,008 OVER TWELVE MONTHS, EFFECTIVE 3/1/2007. (PRIOR TO THIS APPOINTMENT, DR. HURLEY WAS AN EMERGENCY PHYSICIAN AT PROVIDENCE SAINT PETER HOSPITAL, OLYMPIA.)

DEPARTMENT OF NEUROLOGY**ENDOWED APPOINTMENTS****SWANSON, PHILLIP D.**

(BS, 1954, YALE UNIVERSITY; MD, 1958, JOHNS HOPKINS UNIVERSITY) TO BE HOLDER OF THE GEORGE AND JUNE WINKELS ENDOWED PROFESSORSHIP IN PARKINSON'S DISEASE RESEARCH OVER TWELVE MONTHS, EFFECTIVE 4/1/2007. (DR. SWANSON WILL CONTINUE AS PROFESSOR OF NEUROLOGY AND ADJUNCT PROFESSOR OF MEDICINE.)

DEPARTMENT OF PEDIATRICS**ENDOWED APPOINTMENTS****RIVARA, FREDERICK P.**

(MPH, 1980, UNIVERSITY OF WASHINGTON; BA, 1970, HOLY CROSS COLLEGE; MD, 1974, UNIVERSITY OF PENNSYLVANIA) TO BE HOLDER OF THE CHILDREN'S HOSPITAL GUILD ASSOCIATION ENDOWED CHAIR IN PEDIATRICS HEALTH OUTCOMES RESEARCH OVER TWELVE MONTHS, EFFECTIVE 5/1/2007. (DR. RIVARA WILL CONTINUE AS PROFESSOR WITHOUT TENURE OF PEDIATRICS AND ADJUNCT PROFESSOR OF EPIDEMIOLOGY.)

NEW APPOINTMENTS**ROSE, LYNN M.**

(BA, 1973, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 1981, UNIVERSITY OF GENEVA (SWITZERLAND)) TO BE RESEARCH ASSOCIATE PROFESSOR OF PEDIATRICS AT A SALARY RATE OF \$151,008 OVER TWELVE MONTHS, EFFECTIVE 3/1/2007. (PRIOR TO THIS APPOINTMENT, DR. ROSE WAS AN AFFILIATE ASSISTANT PROFESSOR OF PATHOLOGY AND DIRECTOR OF CLINICAL OPERATIONS AND REGULATORY AFFAIRS, OF THERAPEUTICS DEVELOPMENT NETWORK COORDINATING CENTER AT CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER.)

SMITH, CHARLES VINCENT

(BA, 1970, RICE UNIVERSITY; PHD, 1974, RICE UNIVERSITY) TO BE PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$199,500 OVER TWELVE MONTHS, EFFECTIVE 4/16/2007. (PRIOR TO THIS APPOINTMENT, DR. SMITH WAS A PROFESSOR OF PEDIATRICS AT OHIO STATE UNIVERSITY.)

DEPARTMENT OF SURGERY**NEW APPOINTMENTS****WRIGHT, ANDREW STONE**

(BA, 1993, WILLIAMS COLLEGE; MD, 1998, UNIVERSITY OF LOUISVILLE) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$102,996 OVER TWELVE MONTHS, EFFECTIVE 3/12/2007. (PRIOR TO THIS APPOINTMENT, DR. WRIGHT WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

SCHOOL OF NURSING

DEPARTMENT OF FAMILY AND CHILD NURSING

NEW APPOINTMENTS

KELLY, JEAN

(BA, 1970, GONZAGA UNIVERSITY; MA, 1973, SAN FRANCISCO STATE; PHD, 1979, UNIVERSITY OF WASHINGTON) TO BE PROFESSOR WITH 50% TENURE OF FAMILY AND CHILD NURSING AT A SALARY RATE OF \$99,405 OVER NINE MONTHS, EFFECTIVE 12/16/2006. (PRIOR TO THIS APPOINTMENT DR. KELLY WAS A RESEARCH PROFESSOR IN THE SAME DEPARTMENT.)

SCHOOL OF PHARMACY

DEPARTMENT OF PHARMACEUTICS

NEW APPOINTMENTS

KIM, DONG-CHOO

(BS, 1984, SEOUL NATIONAL UNIVERSITY (KOREA); MS, 1987, UNIVERSITY OF TOKYO (JAPAN); PHD, 1990, UNIVERSITY OF TOKYO (JAPAN)) TO BE VISITING PROFESSOR OF PHARMACEUTICS WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 3/1/2007. (DR. KIM IS CURRENTLY A PROFESSOR OF BIOPHARMACEUTICS AT CHUNGNAM NATIONAL UNIVERSITY.)

UNIVERSITY OF WASHINGTON, BOTHELL

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

NEW APPOINTMENTS

CHAN, KENYON S.

(BA, 1970, UNIVERSITY OF CALIFORNIA (LOS ANGELES); MA, 1972, UNIVERSITY OF CALIFORNIA (LOS ANGELES); PHD, 1974, UNIVERSITY OF CALIFORNIA (LOS ANGELES)) TO BE CHANCELLOR OF THE UNIVERSITY OF WASHINGTON, BOTHELL AND PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT, DR. CHAN WAS DEAN OF THE COLLEGE AND VICE PRESIDENT FOR ACADEMIC AFFAIRS AT OCCIDENTAL COLLEGE.)

UNIVERSITY OF WASHINGTON, TACOMA

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

ADMINISTRATIVE APPOINTMENTS

RUSHING, NANCY ELIZABETH

(PHD, 1988, DUKE UNIVERSITY; MA, 1983, DUKE UNIVERSITY; BA, 1981, CARSON-NEWMAN COLLEGE) TO BE VICE CHANCELLOR FOR ACADEMIC AFFAIRS, UNIVERSITY OF WASHINGTON, TACOMA AND PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT DR. RUSHING WAS DEAN OF THE SCHOOL OF LIBERAL ARTS AND SCIENCES AT GEORGIA COLLEGE AND STATE UNIVERSITY.)

NEW APPOINTMENTS

THOMPSON, RIKI ELLEN

(PHD, 2007 (EXPECTED), UNIVERSITY OF WASHINGTON; MA, 2002, UNIVERSITY OF WASHINGTON; BA, 1996, UNIVERSITY OF WASHINGTON) TO BE ACTING ASSISTANT PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES AT A SALARY RATE OF \$56,502 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

UAW Local 4121 - Collective Bargaining Agreement – UW Ratification

RECOMMENDED ACTION:

It is the recommendation of the Administration and the Academic and Student Affairs Committee that the Board of Regents approve the Collective Bargaining Agreement between the University of Washington and UAW Local 4121 that covers approximately 4,300 Academic Student Employees at the University of Washington. The duration of the Agreement is from May 1, 2007 through April 30, 2010.

BACKGROUND:

This is a successor Agreement for this bargaining unit.

Following is a summary of the critical elements of the Agreement:

Efficiencies:

- Clarified language regarding ASE pay increases being tied to faculty pay increases. This will allow the University the ability to apply funds toward faculty recruitment, retention, unit adjustments and compression without doing the same for ASEs.

Compensation:

July 1, 2007

- ASE pay rates shall be increased over the 2006-07 rates by a minimum of 3.2 percent.
- Readers, Graders, Tutors, Undergraduate Research Assistants, and Undergraduate Teaching Assistants shall be paid at a minimum rate of \$9.75 per hour.
- ASEs will have the right to use up to twelve weeks of unpaid leave, with continuation of health insurance, for personal illness, childbirth, adoption or to care for an ill family member.

October 1, 2007

- The ASEs will receive an improved benefit related to lab charges under the Graduate Appointee Insurance Program (GAIP).
- The number of mental health visits covered by the GAIP will increase from twenty days to twenty-five days.
- An improved preventive care program will be added to the GAIP.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

UAW Local 4121 - Collective Bargaining Agreement – UW Ratification (continued p. 2)

July 1, 2008

- ASE pay rates shall be increased over the 2007-08 rates by a minimum of 2.5 percent.

October 1, 2008

- The University's contribution to health insurance premium for eligible dependents covered by the GAIP will increase by 5 percent (currently the University contributes 40 percent of the premium for ASE dependents).

July 1, 2009

- ASE pay rates shall be increased over the 2008-09 rates by a minimum of 2.5 percent.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

College of Education – Amending Endowment Agreement for Kreielsheimer Endowment

RECOMMENDED ACTION:

This is a recommendation of the Academic and Student Affairs Committee that the Kreielsheimer Endowment for Seattle Principals and Leaders in the College of Education be amended (1) to replace the interest-free, forgivable loan with an up-front grant of tuition and a stipend of similar value; and (2) to allow students who have diligently sought a leadership position in the Seattle School District to seek a similar position within a Washington state school as a means to satisfy the terms of the endowment.

BACKGROUND:

The Kreielsheimer Endowment for Seattle Principals and Leaders was established in September, 2000. In accordance with the terms of the endowment agreement, income from the endowment is currently structured to support students with a roughly 60 percent tuition stipend plus an interest-free loan to cover 40 percent of the salary a student would presumably give up because of participation in the College of Education’s Danforth principal preparation program. The endowment agreement stipulates that students who are afterward employed for four years in “appropriate leadership positions” within the Seattle School District will have their loans forgiven and will be given an additional grant of approximately \$3,000 to apply toward income taxes paid as a result of their loan forgiveness.

The \$1 million endowment value currently supports two awards of \$25,000 each. This has previously been awarded as \$10,000 for Danforth tuition and \$12,000 for salary offset. No tax relief gifts have yet been awarded, but sufficient funds have been held back to accommodate this provision.

After almost six years, College of Education faculty and fiscal staff find this structure highly problematic. Most Danforth graduates have been unable to complete four consecutive years in the Seattle Public School District because of hiring decisions related to the District’s ongoing budget struggles. The District is under no obligation to hire, much less retain, a recipient of this endowment, which violates a central tenant of Kreielsheimer and results in a situation where the College is then obliged to collect on loans already granted to these students. Further, there are no provisions in the Kreielsheimer Endowment creating an office that tracks and maintains records of student compliance with the terms of the scholarship.

IV. STANDING COMMITTEES

A. Academic and Student Affairs Committee

College of Education – Amending Endowment Agreement for Kreielsheimer Endowment (continued p. 2)

The College’s leadership believes this outcome to be both inappropriate and undesirable. Since the donor organization no longer exists and therefore can not agree to an amendment, the College’s Dean proposes the changes listed above. Vice President for Development Connie Kravas concurs, suggesting that that the endowment as currently written meets the “threshold of impracticability” standard the University imposes as a criterion for initiating the court-approved amendment process for endowment agreements originally signed by a donor.

In approving this recommendation, the Board of Regents authorizes the Attorney General’s Office to take action petitioning the King County Superior Court to approve the amendment of the Kreielsheimer Endowment for Seattle Principals and Leaders. Copies of agreements for the existing and the proposed endowments are attached.

VII. STANDING COMMITTEE

A. Academic and Student Affairs Committee

Overview of Autumn 2007 Admissions

Information will be available at the meeting.

VII. STANDING COMMITTEE

A. Academic and Student Affairs Committee

UW Common Book: Results from the Inaugural Year2007–2008 Common Book: Field Notes From a Catastrophe: Man, Nature, and Climate Change

Launched in the 2006-07 academic year, the UW Common Book is a catalyst for UW freshmen to find and engage in community, discovery, scholarship, and innovation through a common text. The inaugural selection was Tracy Kidder's *Mountains Beyond Mountains*.

Data from the first year:

- 8,100 incoming students received the book
- 3,300 FIG students completed an assignment relating to the book
- 1,300 students attended Paul Farmer's talk on November 13.
- 100 students attended Tracy Kidder's talk on February 27.

Selection

Mountains Beyond Mountains selected from more than 25 books by a committee of people across campus. Selection criteria include:

- One students will read
- Teachable, one we can learn something from
- One that will help us create a more thoughtful public

Cross-Campus Connections

Units and departments across campus engaged in the project in ways that fit their work.

- UAA unit First Year Programs made sure the book got into the hands of all freshmen and incoming transfer students and worked with more than 150 Freshmen Interest Group Leaders to facilitate discussion and excursions around this book.
- UAA unit Carlson Center coordinated the Community Engagement Fair for evening of Paul Farmer's lecture. More than 30 community-based organizations participated with the goal of connecting students to service opportunities in the local community.
- Classes such as Introduction to Globalization, Diagnosing Injustice, Creating Drama, Microbiology incorporated the book into instruction.
 - 319 students enrolled in GEOG 123 in autumn
 - 52 students in GEOG 195 in autumn
- UW librarians trained Honors students in the art of book discussion facilitation. These students then used their newfound skills in facilitating UW alumni book groups.
 - 15 local area book clubs (engaging 150 – 200 people in the Puget Sound area)
- UW librarians produced an extensive online map of resources for the community to get connected to more information about the issues in the book.
- The Global Health Resource Center produced World Health Cinema film series.

- 900 students attended at least one event in the World Health Cinema film series.
- Center for Curriculum Transformation brought together faculty and students to create a set of study notes for students. Study notes looked at *Mountains Beyond Mountains* through the lens of diversity. Distributed to 6,000 students, staff, faculty.

Paul Farmer Event Specifics: November 13, 2006

- 1,300 students in attendance
- 200 UW alumni in attendance
- 567 watched the webcast
- c. 200 watched in Hogness Auditorium
- 5 WWAMI sites connected to simulcast

Event recorded and edited into 60 minute program to be aired on UWTV and ResearchChannel. As of March 27, 2007:

UWTV & ResearchChannel

It has aired 19 times on UWTV and 4 times on ResearchChannel.
It will continue to air for 2-3 more years on both channels or until the client requests us to expire.

uwtv.org

The archive has been played 4,735 times. Since the edited version was placed on the uwtv.org video-on-demand it has been played 455 times.

Greg Young at UWTV ran a report on all the hits on all their files for the past year. He says: "Your archive was ranked #4. The top 3 are our live web feeds for the channel. That means for individual programs it ranks #1 for the year. You have almost 1,000 plays more from the next program. Pretty impressive, especially considering it's only been a few months."

Media

Articles in the following publications appeared, the publication's readership/distribution is included, though there's no way to know how many people read the articles about the Common Book.

- Seattle Times and P-I (multiple articles): 1.7 million readership between the Times and P-I.
- University Week (multiple articles): 27,660 copies printed
- The Daily (multiple articles): 20,000 copies printed
- Columns (feature article): 230,000 readership
- Tracy Kidder interviewed on KUOW's show "Weekday"

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

Report of Contributions

University of Washington
University of Washington Foundation

February & March, 2007

UW FOUNDATION REPORT OF CONTRIBUTIONS - FEBRUARY 2007

NOTES AS OF FEBRUARY 28, 2007

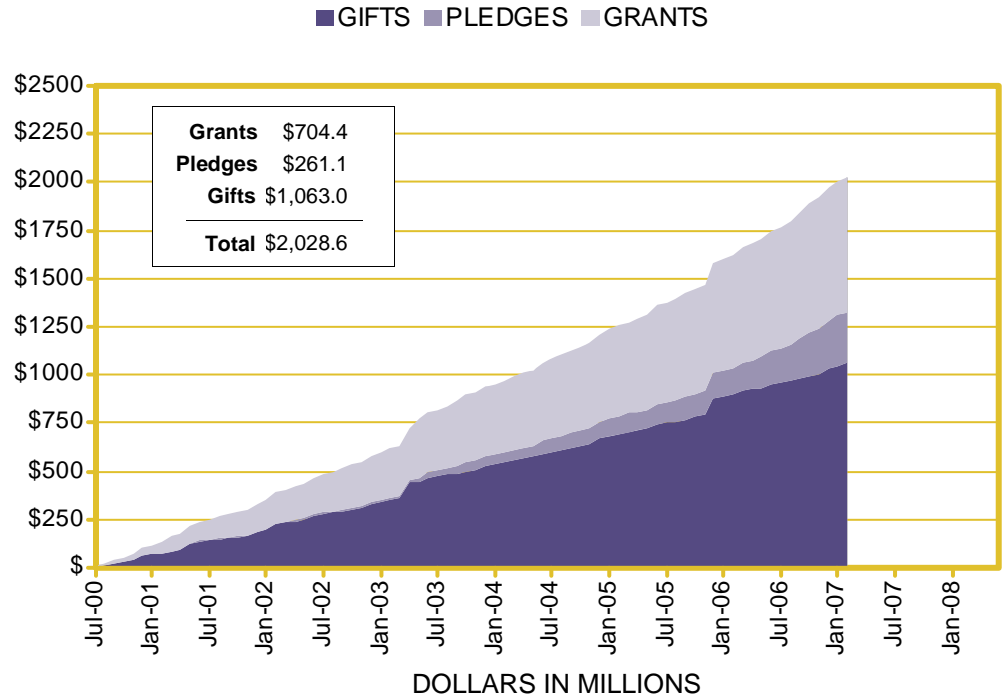
DATA POINTS

\$2,028,607,861 has been raised toward our campaign goal of \$2.5 billion.

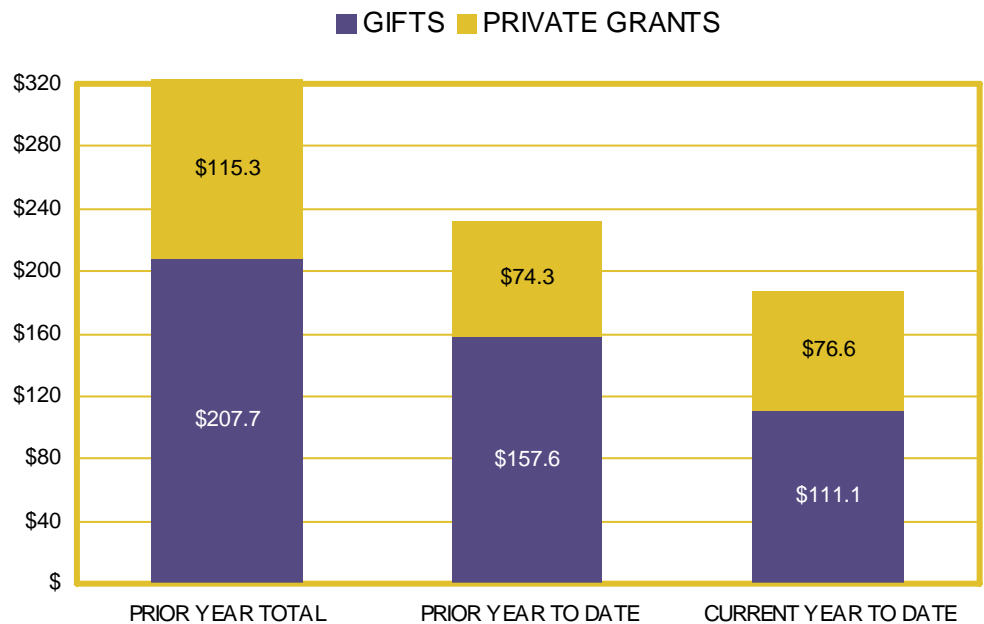
The UW received \$23.8 million in total private voluntary support (\$14.8 million in gifts and \$9.0 in grants) in February.

Areas including Arts and Sciences, Broadcast Services, Business School, Evans Schl. of Pub. Affairs, Graduate School, Information School, Intercollegiate Athletics, Nursing, Pharmacy, Public Health, Scholar. & Student Progs., Social Work, UW Alumni Association and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



FEBRUARY 2007 GIFTS AND IMPACT

Selected gifts representing private support for the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Ron Crockett and Wanda Shaw; Anne and Wayne Gittinger; Robert Keating and Wanita Keating - \$567,856 to Intercollegiate Athletics

- These donors have created new student scholarship endowments under the University's *Students First* scholarship matching program, which provides additional funds for need-based scholarships and fellowships for undergraduate, graduate and professional students on any of the three UW campuses.
- The Ron Crockett and Wanda Shaw Endowed Scholarship for Men's Basketball was created with a \$200,856 gift that will receive \$100,428 in matching funds to help undergraduate student athletes participating in the Men's Basketball program fund the cost of attending the UW.
- The Wayne and Anne Gittinger Athletic Scholarship Endowment will provide \$200,000 (plus \$100,000 in matching funds) to scholarships for students in any athletic program.
- The Bob Keating Track and Field Scholarship Endowment will receive \$100,000 from Robert Keating and \$67,000 from Wanita Keating to provide scholarship support to student athletes participating in the Track & Field program. These gifts will receive \$83,500 in matching funds from the university.
- The University guarantees a 50 percent match for new scholarships meeting the *Students First* criteria that are given or pledged by June 30, 2008.

Aurora Lilac Fund - \$10,000 to Scholarships and Student Programs

- This gift benefits the Making Connections Program at the University of Washington Women's Center. Making Connections helps women from local high schools in grades 9-12 prepare for college and encourages them to discover careers in science, technology, engineering and math.
- In addition to mentoring, personal advising, educational forums, career shadowing and campus visits, extra help is available to high-school students from a tutor who comes to the Women's Center twice a week.
- Making Connections has been repeatedly recognized as one of the top programs in the country in terms of the percentage of participants who go on to attend college. More than 80% of Making Connections graduates attend college, compared to a national average of 60% of high school graduates.
- The Aurora Lilac Fund is a family fund sponsored by Dawn Trudeau and Ron Beman. Dawn, a former general manager at Microsoft, feels strongly about encouraging students who aren't normally exposed to math, science, technology and engineering to pursue those areas of study. She is a member of the Women's Center Advisory Board.
- The Aurora Lilac Fund has invested more than \$30,000 in support of the Women's Center and the Making Connections Program.





REPORT OF CONTRIBUTIONS

February 2007

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

3/7/2007 10:02 AM

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*All Campaign totals represented are from July 1, 2000 through the end of the preceeding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

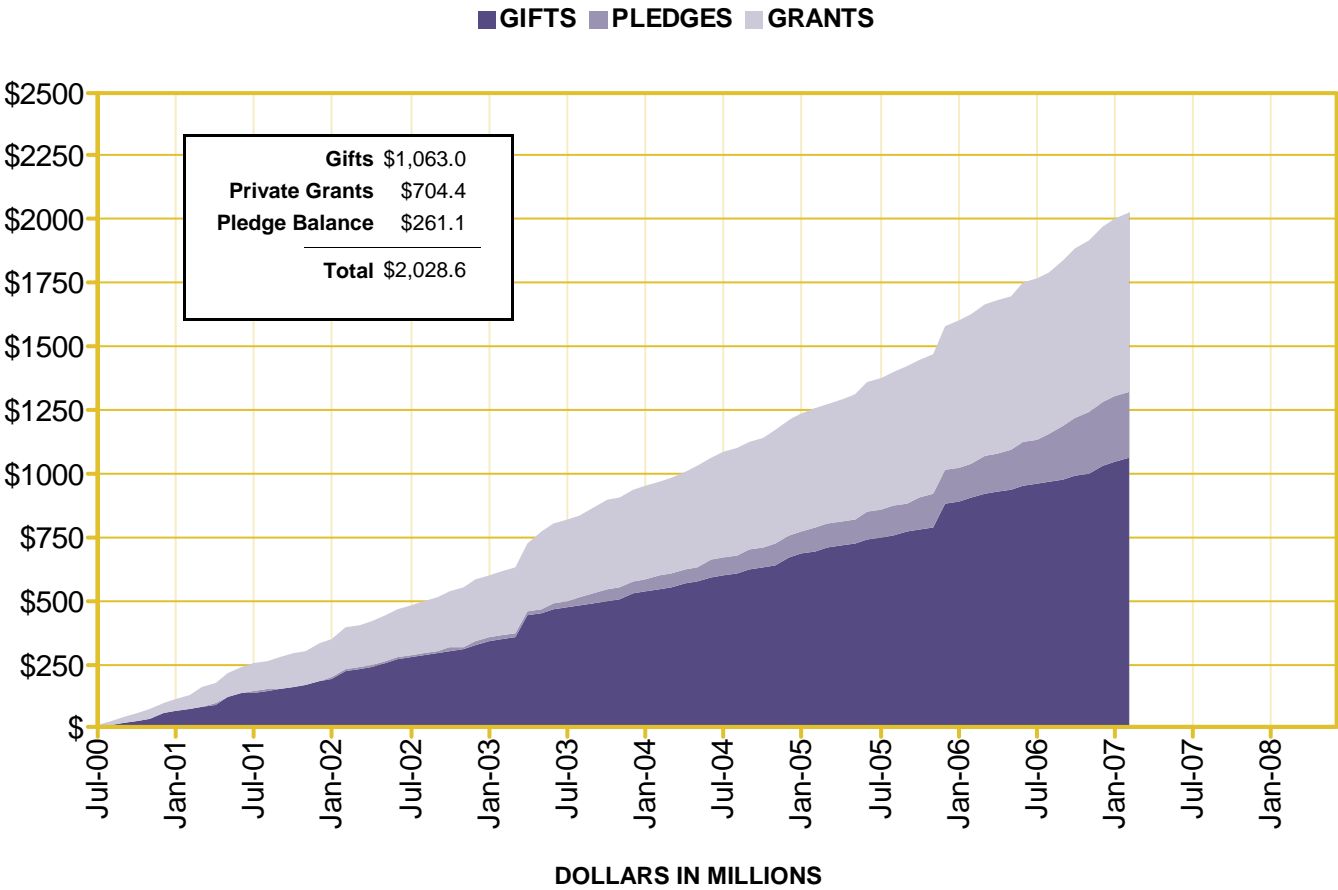
Annual reporting is July 1, 2006 through the end of the preceeding calendar month.

Job Number: 74173
February 2007

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$35,220	\$241,630,894	\$0	\$0	\$0	\$241,666,114
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$44,744,384	\$77,052,877	\$48,352,879	\$69,043,181	\$87,486,636	\$35,645,642	\$362,325,598
\$5M - \$9,999,999	\$36,028,005	\$10,303,947	\$0	\$49,968,022	\$38,970,995	\$67,759,135	\$203,030,104
\$1M - \$4,999,999	\$125,931,222	\$67,947,972	\$29,237,392	\$120,322,361	\$113,227,266	\$85,056,976	\$541,723,189
\$100,000 - \$999,999	\$97,555,015	\$73,644,761	\$23,507,758	\$128,247,487	\$64,416,360	\$58,016,703	\$445,388,084
\$25,000 - \$99,999	\$26,771,570	\$20,361,954	\$2,838,162	\$30,959,978	\$7,746,373	\$10,505,228	\$99,183,265
\$10,000 - \$24,999	\$19,868,689	\$14,215,194	\$847,320	\$10,144,394	\$1,666,392	\$2,238,619	\$48,980,609
\$5,000 - \$9,999	\$12,592,728	\$9,368,700	\$286,853	\$4,955,442	\$563,827	\$737,899	\$28,505,448
\$2,000 - \$4,999	\$9,413,403	\$7,656,412	\$73,628	\$3,287,307	\$261,008	\$477,993	\$21,169,751
\$1,000 - \$1,999	\$5,890,589	\$4,701,023	\$22,676	\$1,435,805	\$79,695	\$227,416	\$12,357,204
\$500 - \$999	\$5,286,719	\$3,960,734	\$5,865	\$705,336	\$31,616	\$91,256	\$10,081,526
\$250 - \$499	\$3,475,762	\$2,241,989	\$1,150	\$298,878	\$11,442	\$44,430	\$6,073,651
\$100 - \$249	\$3,006,848	\$2,058,820	\$2,665	\$282,030	\$7,142	\$32,483	\$5,389,988
\$1 - \$99	\$1,430,445	\$1,217,576	\$189	\$73,238	\$1,138	\$10,743	\$2,733,329
Total	\$391,995,378	\$294,767,178	\$346,807,430	\$419,723,461	\$314,469,891	\$260,844,523	\$2,028,607,861
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	12	8	5	5	5	3	38
\$5M - \$9,999,999	8	7	0	7	6	9	37
\$1M - \$4,999,999	103	95	14	56	49	45	362
\$100,000 - \$999,999	567	625	73	469	191	190	2,115
\$25,000 - \$99,999	1,076	1,080	68	676	160	209	3,269
\$10,000 - \$24,999	2,398	2,229	59	761	114	152	5,713
\$5,000 - \$9,999	3,229	3,050	49	833	96	120	7,377
\$2,000 - \$4,999	5,020	5,324	26	1,256	90	171	11,887
\$1,000 - \$1,999	6,631	6,687	20	1,302	66	198	14,904
\$500 - \$999	10,698	10,193	12	1,281	52	156	22,392
\$250 - \$499	12,735	10,617	4	1,034	37	142	24,569
\$100 - \$249	23,355	21,280	18	2,186	51	253	47,143
\$1 - \$99	40,327	42,664	4	1,877	25	301	85,198
Total	106,159	103,861	353	11,743	942	1,949	225,007

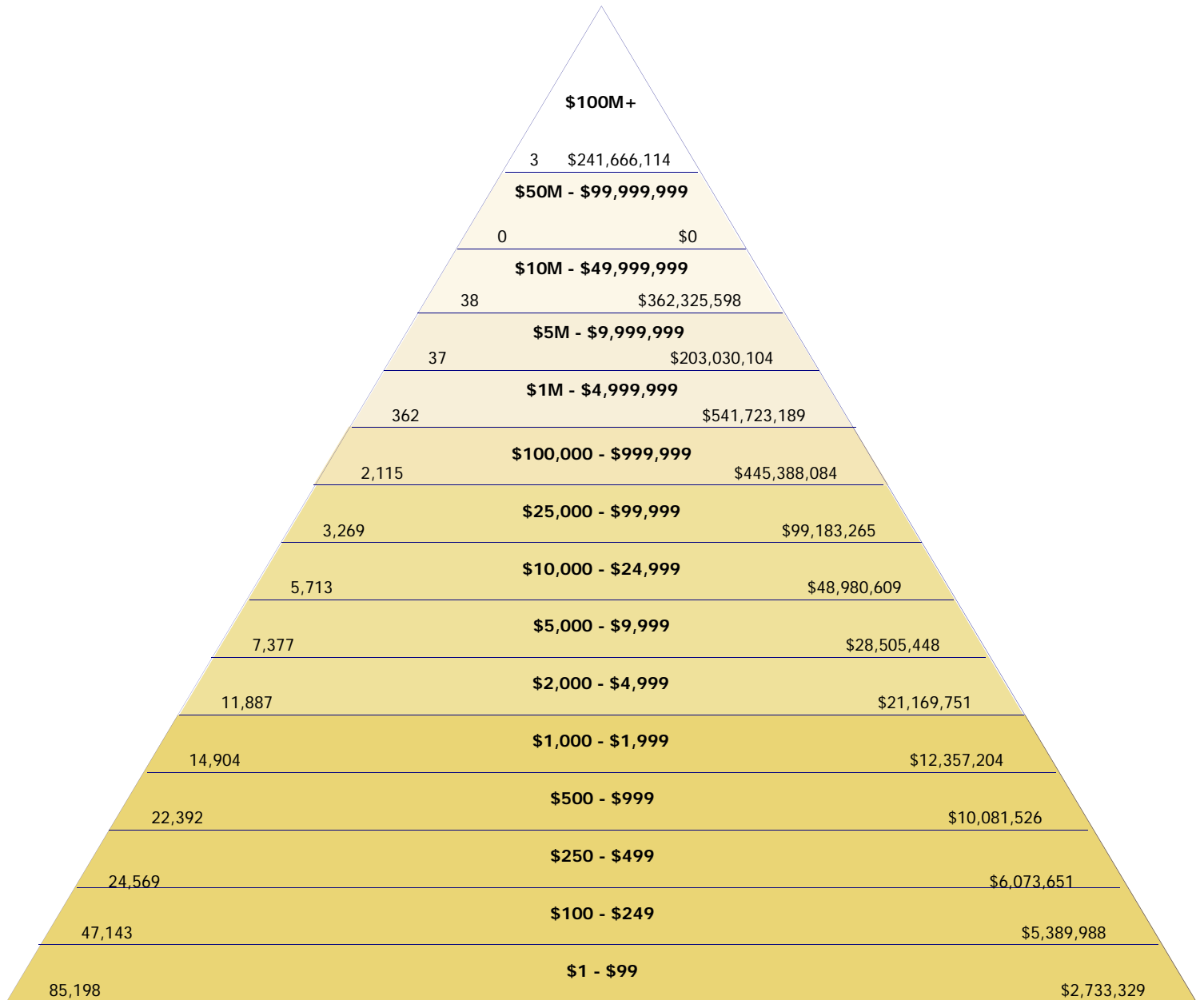
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



225,007 Donor Count

Campaign Total: \$2,028,607,861

*Campaign Working Goal: \$2,500,000,000

Percent Complete: 81.1%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)

Job Number: 74173

February 2007

Campaign Progress Pyramid - Since July 1, 2000



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		¹ PLEDGES	Testamentary Commitments		² GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	³ Working Goal	% of Goal
UW Medicine	\$288,944,406	\$11,624,834	\$6,500,110	\$45,466,560	\$29,301,186	\$10,576,273	\$361,632,448	\$736,969,434	\$1,000,000,000	73.7%
Architecture	\$7,740,505	\$2,244,117	\$663,889	\$1,403,468	\$2,225,000	\$1,294,992	\$3,883,923	\$17,497,013	\$19,000,000	92.1%
Arts and Sciences	\$107,178,255	\$6,587,907	\$4,293,895	\$9,932,182	\$39,054,000	\$25,851,354	\$71,466,030	\$234,218,375	\$240,000,000	97.6%
Broadcast Services	\$46,076,137	\$0	\$0	\$12,632	\$0	\$0	\$0	\$46,088,769	N/A	N/A
Business School	\$62,128,589	\$1,025,743	\$702,307	\$36,270,734	\$7,905,271	\$5,411,103	\$368,335	\$107,698,672	\$135,000,000	79.8%
Dentistry	\$7,785,763	\$246,992	\$136,080	\$1,437,382	\$775,000	\$431,459	\$3,960,805	\$14,205,942	\$15,000,000	94.7%
Education	\$10,945,033	\$28,552	\$25,515	\$2,725,050	\$2,050,000	\$1,261,668	\$13,710,471	\$29,459,106	\$23,000,000	128.1%
Engineering	\$132,054,459	\$2,659,904	\$1,410,636	\$7,538,944	\$4,933,345	\$1,951,366	\$74,466,486	\$221,653,139	\$250,000,000	88.7%
Evans Schl. of Pub. Affairs	\$11,596,773	\$81,135	\$84,921	\$274,257	\$500,000	\$265,793	\$39,866,498	\$52,318,663	\$40,000,000	130.8%
Forest Resources	\$9,275,114	\$646,572	\$522,374	\$300,825	\$2,515,000	\$1,276,133	\$3,741,054	\$16,478,565	\$17,700,000	93.1%
Friday Harbor Labs	\$6,024,963	\$153,242	\$78,775	\$332,939	\$5,255,000	\$2,978,876	\$862,743	\$12,628,887	\$12,000,000	105.2%
Information School	\$3,113,168	\$25,000	\$8,102	\$100,844	\$100,000	\$64,666	\$1,420,959	\$4,759,972	\$5,000,000	95.2%
Intercollegiate Athletics	\$105,545,087	\$246,570	\$168,346	\$3,920,918	\$210,000	\$133,886	\$0	\$109,922,576	\$110,000,000	99.9%
Law	\$59,900,094	\$70,832	\$38,401	\$947,091	\$224,988	\$81,736	\$1,101,542	\$62,244,547	\$70,000,000	88.9%
Libraries	\$6,064,000	\$442,146	\$356,155	\$129,008	\$1,797,000	\$783,765	\$475,708	\$8,907,862	\$9,000,000	99.0%
Nursing	\$9,948,855	\$3,295,000	\$2,399,578	\$1,582,405	\$3,322,799	\$1,693,681	\$8,448,429	\$26,597,487	\$24,000,000	110.8%
Ocean and Fisheries	\$12,965,011	\$5,812,500	\$2,684,083	\$22,064	\$0	\$0	\$23,853,000	\$42,652,575	\$34,000,000	125.4%
Pharmacy	\$9,449,176	\$0	\$0	\$646,202	\$0	\$0	\$4,988,031	\$15,083,409	\$10,260,000	147.0%
President's Funds	\$5,702,673	\$698,472	\$561,864	\$414,085	\$3,230,000	\$1,543,929	\$0	\$10,045,229	N/A	N/A
Public Health	\$13,992,293	\$50,259	\$32,171	\$914,786	\$0	\$0	\$66,242,334	\$81,199,672	\$90,000,000	90.2%
Scholar. & Student Progs.	\$38,466,832	\$1,365,684	\$633,592	\$2,075,148	\$5,668,333	\$2,896,224	\$1,864,332	\$49,440,329	\$40,000,000	123.6%
Social Work	\$6,148,755	\$290,566	\$158,012	\$6,073,395	\$0	\$0	\$6,106,420	\$18,619,136	\$10,000,000	186.2%
University Press	\$3,567,571	\$108,239	\$84,817	\$15,160	\$0	\$0	\$0	\$3,690,970	\$3,000,000	123.0%
University Support	\$36,078,438	\$1,858,394	\$1,011,102	\$6,093,045	\$12,050,000	\$5,339,222	\$15,150,879	\$71,230,756	N/A	N/A
UW Bothell	\$2,479,151	\$0	\$0	\$56,543	\$0	\$0	\$750,500	\$3,286,193	\$5,700,000	57.7%
UW Tacoma	\$20,117,783	\$195,000	\$175,352	\$8,592,542	\$2,725,000	\$1,535,533	\$80,257	\$31,710,582	\$35,000,000	90.6%
All UW Total	\$1,023,288,887	\$39,757,659	\$22,730,077	\$137,278,209	\$123,841,922	\$65,371,659	\$704,441,184	\$2,028,607,861	\$2,500,000,000	81.1%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 74173

February 2007

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$97,885,115	\$171,942,449	\$269,827,564
Faculty Support	\$86,187,152	\$134,045,872	\$220,233,023
Program Support for Faculty and Students	\$920,290,124	\$131,909,494	\$1,052,199,619
Capital	\$282,128,990	\$1,778,269	\$283,907,259
Unrestricted	\$170,488,978	\$31,951,418	\$202,440,396
Total	\$1,556,980,359	\$471,627,502	\$2,028,607,861
Goal	\$2,000,000,000	\$500,000,000	\$2,500,000,000
% to Goal	77.8%	94.3%	81.1%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 74173

February 2007

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$21,561,204	\$44,343,272	\$65,904,476
Architecture	\$721,823	\$162,000	\$883,823
Arts and Sciences	\$14,025,809	\$7,699,994	\$21,725,804
Broadcast Services	\$4,680,810		\$4,680,810
Business School	\$8,539,185	\$28,347	\$8,567,532
Dentistry	\$877,131	\$114,506	\$991,637
Education	\$1,136,313	\$930,031	\$2,066,344
Engineering	\$9,193,841	\$3,745,867	\$12,939,708
Evans Schl. of Pub. Affairs	\$2,190,118	\$3,493,935	\$5,684,053
Forest Resources	\$745,545	\$346,769	\$1,092,314
Graduate School	\$1,393,442	\$784,346	\$2,177,788
Information School	\$384,269	\$173,724	\$557,993
Intercollegiate Athletics	\$14,908,061		\$14,908,061
Law	\$1,232,441	\$112,000	\$1,344,441
Libraries	\$603,368		\$603,368
Nursing	\$4,465,543	\$625,409	\$5,090,952
Ocean and Fisheries	\$1,173,087	\$1,460,099	\$2,633,186
Pharmacy	\$1,143,813	\$732,527	\$1,876,340
President's Funds	\$343,870		\$343,870
Public Health	\$535,293	\$7,682,527	\$8,217,820
Scholar. & Student Progs.	\$9,078,976	\$1,000,000	\$10,078,976
Social Work	\$4,159,280	\$826,149	\$4,985,429
UW Alumni Association	\$712,897		\$712,897
University Press	\$1,654,004		\$1,654,004
University Support	\$3,636,400	\$2,354,607	\$5,991,007
UW Bothell	\$304,121		\$304,121
UW Tacoma	\$1,692,303	\$5,567	\$1,697,870
All UW Total	\$111,092,958	\$76,621,679	\$187,714,637

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 74173

February 2007

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,141	\$6,786,186	12,855	\$65,904,476	13,426	\$73,841,689	18,379	\$108,952,952
Architecture	140	\$21,230	1,041	\$883,823	926	\$5,001,079	1,316	\$5,313,848
Arts and Sciences	1,117	\$1,705,672	12,939	\$21,725,804	12,283	\$17,805,071	16,381	\$26,555,640
Broadcast Services	426	\$1,109,457	2,782	\$4,680,810	2,282	\$4,590,264	3,307	\$8,323,416
Business School	174	\$317,320	3,639	\$8,567,532	3,360	\$7,539,903	4,406	\$10,411,034
Dentistry	75	\$103,721	1,151	\$991,637	1,016	\$1,276,053	1,363	\$1,760,021
Education	237	\$25,475	1,385	\$2,066,344	1,415	\$2,372,928	1,895	\$2,916,481
Engineering	174	\$592,600	3,571	\$12,939,708	3,333	\$27,748,650	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	52	\$1,959,888	318	\$5,684,053	334	\$4,242,414	630	\$5,997,460
Forest Resources	146	\$127,311	796	\$1,092,314	785	\$2,313,941	1,024	\$3,078,045
Graduate School	28	\$218,462	246	\$2,177,788	552	\$1,901,571	683	\$2,470,722
Information School	27	\$3,079	572	\$557,993	487	\$262,623	610	\$811,461
Intercollegiate Athletics	5,128	\$4,329,514	11,121	\$14,908,061	10,374	\$10,598,929	20,414	\$17,642,469
Law	85	\$41,939	1,519	\$1,344,441	1,481	\$35,620,281	1,987	\$36,175,919
Libraries	781	\$46,232	1,911	\$603,368	1,897	\$968,135	4,256	\$1,343,782
Nursing	120	\$159,634	1,535	\$5,090,952	1,484	\$1,975,988	1,814	\$2,856,427
Ocean and Fisheries	77	\$121,252	666	\$2,633,186	571	\$8,054,971	708	\$14,035,193
Pharmacy	139	\$48,330	952	\$1,876,340	955	\$1,456,114	1,219	\$1,896,947
President's Funds	102	\$22,389	1,468	\$343,870	1,264	\$603,178	1,812	\$711,430
Public Health	148	\$1,634,763	616	\$8,217,820	531	\$7,103,305	793	\$8,346,379
Scholar. & Student Progs.	310	\$80,600	2,295	\$10,078,976	2,203	\$5,309,281	3,203	\$8,712,482
Social Work	108	\$4,031,776	738	\$4,985,429	644	\$974,844	821	\$1,187,969
UW Alumni Association	1,342	\$65,270	14,748	\$712,897	12,998	\$625,623	21,560	\$1,117,494
University Press	8	\$12,020	214	\$1,654,004	286	\$262,086	417	\$512,227
University Support	84	\$14,695	1,362	\$5,991,007	1,472	\$7,089,758	2,803	\$8,933,954
UW Bothell	84	\$94,930	281	\$304,121	272	\$782,943	533	\$893,379
UW Tacoma	152	\$123,584	456	\$1,697,870	427	\$1,588,354	770	\$3,180,471
All UW Unique Total	12,854	\$23,797,338	69,231	\$187,714,637	65,298	\$231,909,989	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown.
Dollar values are based on donor values.

Job Number: 74173

February 2007

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,084	\$2,212,891	12,644	\$21,561,204	13,198	\$40,511,794	18,096	\$49,328,735
Architecture	140	\$21,230	1,036	\$721,823	923	\$2,821,931	1,313	\$3,114,700
Arts and Sciences	1,109	\$1,142,042	12,886	\$14,025,809	12,234	\$12,447,193	16,304	\$18,125,791
Broadcast Services	426	\$1,109,457	2,782	\$4,680,810	2,282	\$4,590,264	3,307	\$8,323,416
Business School	174	\$317,320	3,638	\$8,539,185	3,359	\$7,514,903	4,403	\$10,271,846
Dentistry	74	\$66,604	1,145	\$877,131	1,010	\$1,182,853	1,353	\$1,419,981
Education	237	\$25,475	1,379	\$1,136,313	1,409	\$1,352,947	1,888	\$1,790,300
Engineering	171	\$409,807	3,534	\$9,193,841	3,279	\$15,073,556	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	47	\$41,894	300	\$2,190,118	322	\$592,381	615	\$780,802
Forest Resources	143	\$57,045	783	\$745,545	772	\$1,902,674	1,010	\$2,485,778
Graduate School	28	\$218,462	241	\$1,393,442	550	\$1,791,777	681	\$2,352,479
Information School	27	\$3,079	569	\$384,269	483	\$223,887	605	\$401,173
Intercollegiate Athletics	5,128	\$4,329,514	11,121	\$14,908,061	10,374	\$10,598,929	20,414	\$17,642,469
Law	85	\$41,939	1,517	\$1,232,441	1,480	\$35,599,583	1,985	\$36,124,321
Libraries	781	\$46,232	1,911	\$603,368	1,895	\$902,753	4,254	\$1,278,400
Nursing	120	\$159,634	1,528	\$4,465,543	1,472	\$1,360,225	1,795	\$1,638,532
Ocean and Fisheries	75	\$6,317	645	\$1,173,087	545	\$2,070,619	676	\$7,379,889
Pharmacy	139	\$48,330	947	\$1,143,813	951	\$1,246,967	1,214	\$1,650,696
President's Funds	102	\$22,389	1,468	\$343,870	1,264	\$603,178	1,812	\$711,430
Public Health	142	\$81,846	584	\$535,293	496	\$727,295	744	\$891,850
Scholar. & Student Progs.	310	\$80,600	2,295	\$9,078,976	2,201	\$5,242,825	3,201	\$8,473,021
Social Work	108	\$4,031,776	732	\$4,159,280	638	\$541,439	814	\$582,220
UW Alumni Association	1,342	\$65,270	14,748	\$712,897	12,998	\$625,623	21,560	\$1,117,494
University Press	8	\$12,020	214	\$1,654,004	286	\$262,086	417	\$512,227
University Support	84	\$14,695	1,357	\$3,636,400	1,468	\$6,161,926	2,796	\$7,884,789
UW Bothell	84	\$94,930	281	\$304,121	271	\$82,943	532	\$193,379
UW Tacoma	152	\$123,584	454	\$1,692,303	426	\$1,583,364	769	\$3,175,481
All UW Unique Total	12,776	\$14,784,390	68,887	\$111,092,958	64,914	\$157,615,928	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

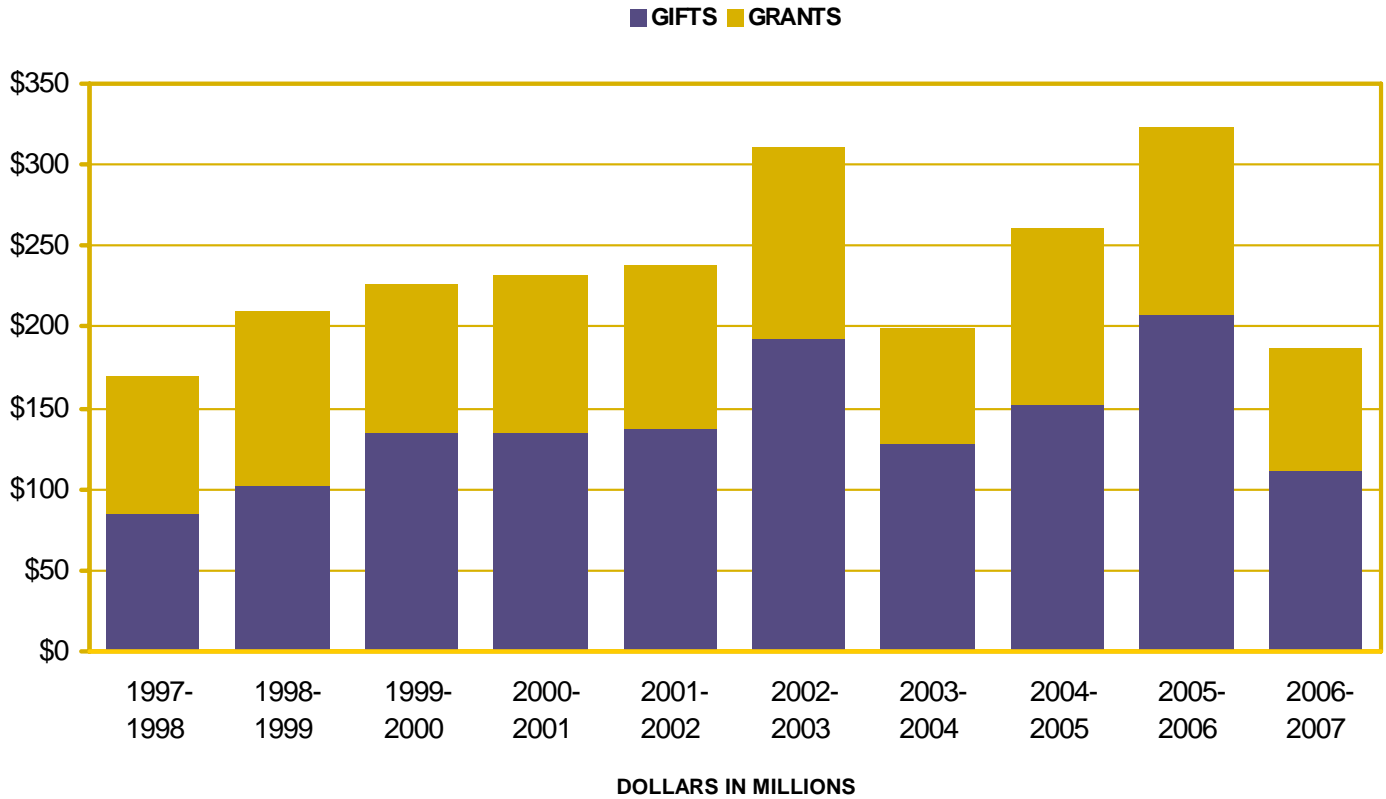
Job Number: 74173

February 2007

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$111,092,958	\$76,621,679	\$187,714,637
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

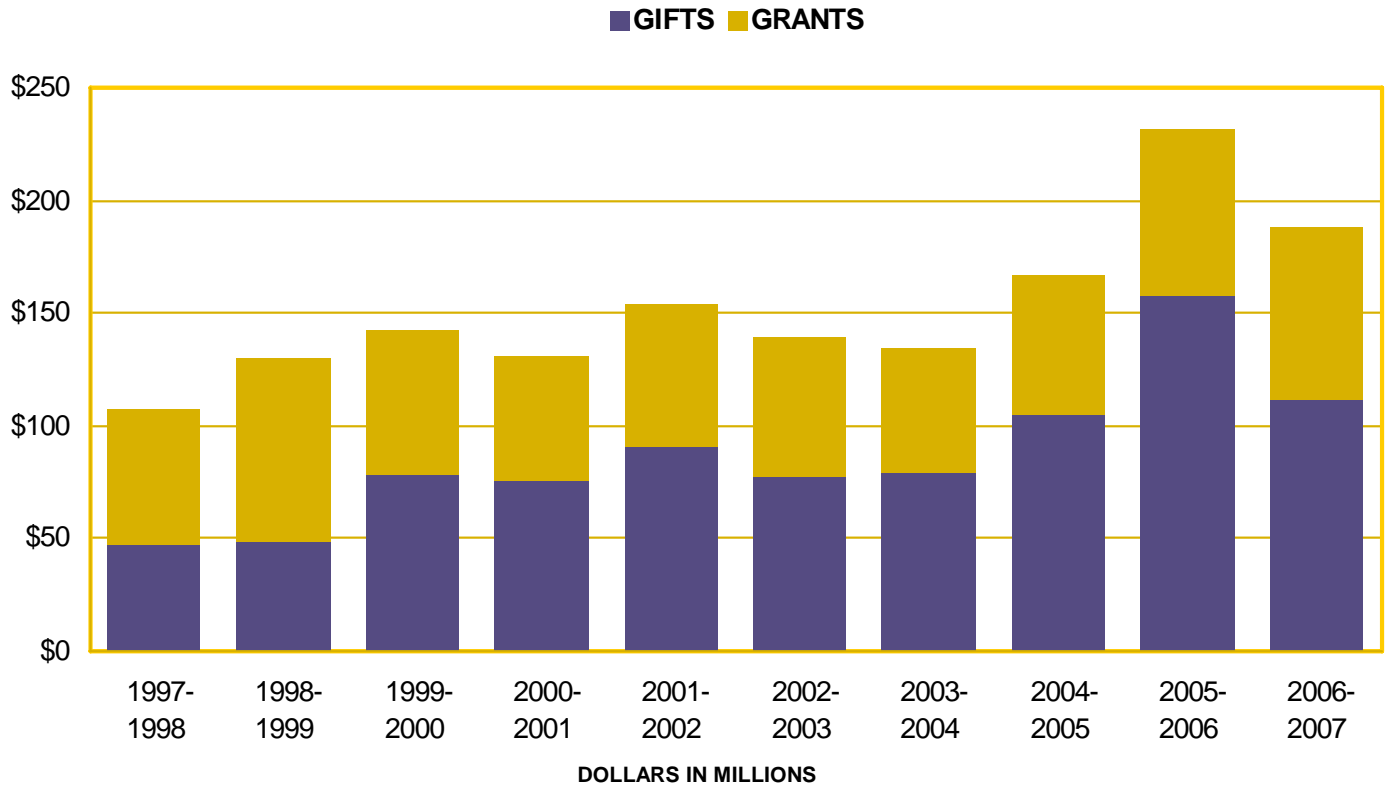
Job Number: 74173

February 2007

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$111,092,958	\$76,621,679	\$187,714,637
2005- 2006	\$157,615,928	\$74,294,061	\$231,909,989
2004- 2005	\$104,192,263	\$62,566,371	\$166,758,634
2003- 2004	\$79,239,120	\$55,390,822	\$134,629,942
2002- 2003	\$77,350,454	\$62,155,003	\$139,505,457
2001- 2002	\$91,058,605	\$62,829,546	\$153,888,151
2000- 2001	\$75,901,732	\$54,792,444	\$130,694,176
1999- 2000	\$78,708,694	\$63,378,435	\$142,087,129
1998- 1999	\$48,885,063	\$80,502,168	\$129,387,231
1997- 1998	\$47,295,493	\$60,025,961	\$107,321,454

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

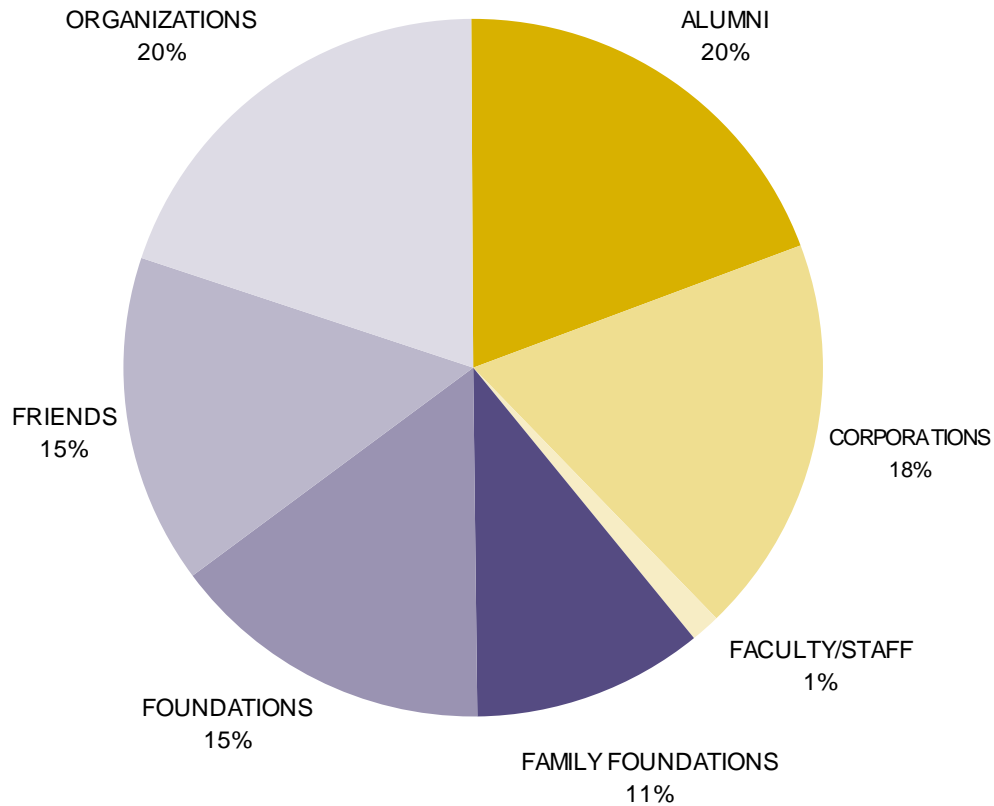
Job Number: 74173

February 2007

Year to Date Graph



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	38,235	\$36,653,749	36,323	\$40,326,605	51,440	\$59,214,863
Corporations	2,167	\$34,478,588	2,387	\$41,430,383	3,523	\$62,670,936
Faculty/Staff	2,816	\$2,224,817	2,739	\$2,141,851	3,701	\$2,957,964
Family Foundations	123	\$19,808,854	148	\$66,873,748	173	\$82,336,824
Foundations	298	\$28,552,976	348	\$34,601,480	444	\$48,525,785
Friends	25,177	\$28,489,793	23,061	\$18,480,469	38,220	\$27,738,180
Organizations	415	\$37,505,862	393	\$28,055,454	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 74173
February 2007

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitable	Donors	Partic. Rate	Solicitable	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	2,577	15.3%	16,049	2,456	15.3%	20.4%
Architecture	7,709	1,067	13.8%	7,393	1,042	14.1%	18.7%
Arts and Sciences	138,301	15,846	11.5%	126,129	15,024	11.9%	15.6%
Business School	36,594	5,909	16.1%	34,923	5,463	15.6%	20.2%
Dentistry	4,525	963	21.3%	4,388	966	22.0%	27.4%
Education	19,116	2,674	14.0%	18,434	2,679	14.5%	19.2%
Engineering	31,945	3,900	12.2%	30,120	3,624	12.0%	15.7%
Evans School of Public Affairs	2,119	345	16.3%	1,964	303	15.4%	25.4%
Forest Resources	4,603	561	12.2%	4,446	575	12.9%	16.5%
Interdisc. Grad. Programs	1,463	171	11.7%	1,296	169	13.0%	17.3%
Interdisc. Undergrad. Programs	170	25	14.7%	119	7	5.9%	10.9%
Interschool Programs	353	44	12.5%	286	31	10.8%	14.7%
Information School	4,202	720	17.1%	3,976	692	17.4%	22.4%
Law	7,593	1,390	18.3%	7,320	1,401	19.1%	24.1%
School of Nursing	8,469	1,583	18.7%	8,181	1,506	18.4%	23.0%
Ocean & Fisheries	3,866	531	13.7%	3,642	508	13.9%	18.6%
Pharmacy	3,364	772	22.9%	3,255	728	22.4%	29.1%
Public Health	4,104	597	14.5%	3,766	550	14.6%	20.5%
Social Work	6,232	778	12.5%	5,804	758	13.1%	16.8%
UW Bothell	5,245	432	8.2%	4,324	378	8.7%	13.5%
UW Tacoma	5,850	434	7.4%	4,892	335	6.8%	11.8%
Unspecified	11,278	1,782	15.8%	11,097	1,793	16.2%	20.6%
All UW Total	297,648	38,235	12.8%	276,793	36,323	13.1%	18.6%

Source: UW Office of Development

Job Number: 74173
February 2007

Alumni Participation



UW FOUNDATION REPORT OF CONTRIBUTIONS · MARCH 2007

NOTES AS OF MARCH 31, 2007

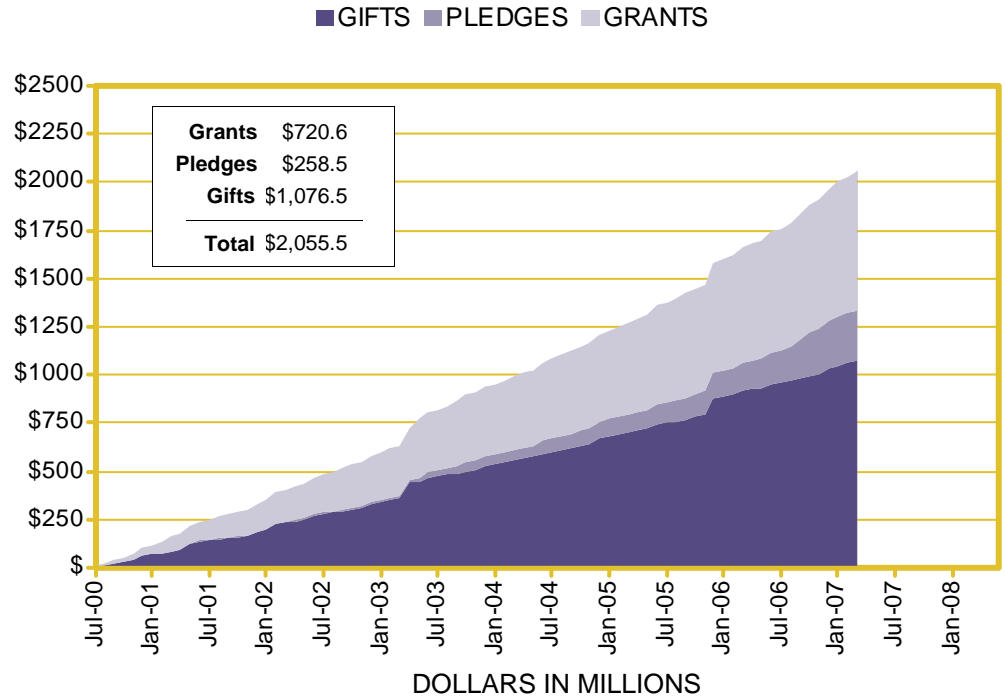
DATA POINTS

\$2,055,546,176 has been raised toward our campaign goal of \$2.5 billion.

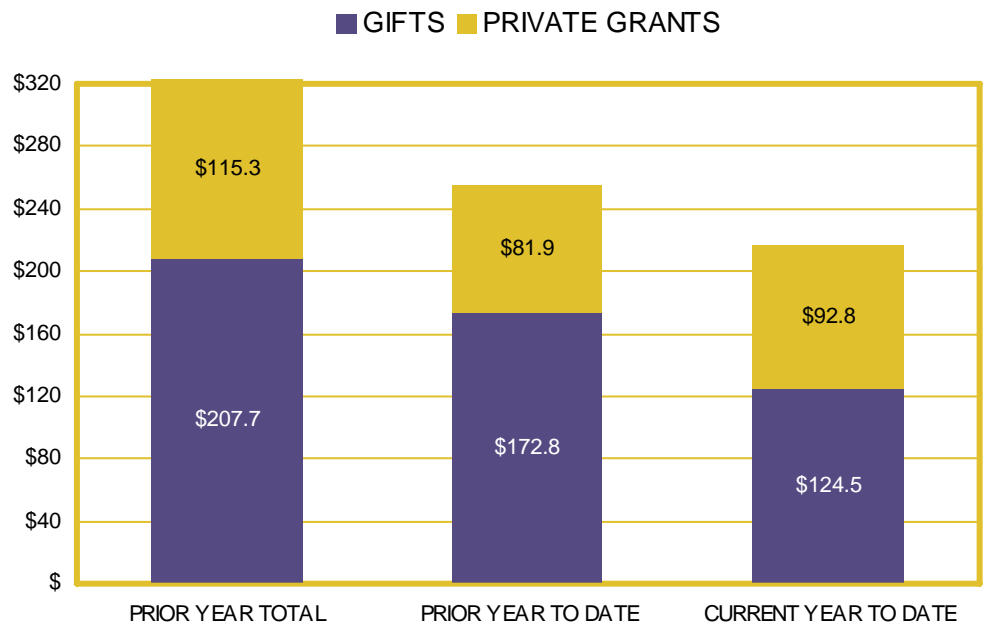
The UW received \$29.3 million in total private voluntary support (\$13.1 million in gifts and \$16.2 in grants) in March.

Areas including Arts and Sciences, Broadcast Services, Business School, Education, Evans Schl. of Pub. Affairs, Graduate School, Information School, Intercollegiate Athletics, Nursing, Pharmacy, Public Health, Scholar. & Student Progs., Social Work, UW Alumni Association and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



MARCH 2007 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

James and Kay Arneil - \$50,000 to Harborview Medical Center and the School of Law

- Mr. and Mrs. Arneil's recent gifts provide \$25,000 to the School of Law Class of 1939 Endowment Fund, which provides need-based scholarship support for 3rd year law students, and \$25,000 to the Harborview Fund for Greatest Need, which supports the essential medical services that Harborview Medical Center provides, including funds for patient care enhancement and social service programs.
- Mr. Arneil received his Bachelor of Arts Degree in 1936 and Juris Doctor in 1939 from the UW. During his career he served as Prosecuting Attorney for the city of Chelan and City Attorney for the city of Wenatchee.
- Since Campaign UW: Creating Futures began in July 2000, alumni like Mr. Arneil have given almost \$400 million in support of students, faculty, programs and facilities. The UW Alumni Association counts 50,000 active members. Ongoing alumni involvement is a key measure of a university's success.

Jim Ellis - \$110,000 to the College of Forest Resources, Scholarships and Student Programs and UW Medicine

- This gift of property will be allocated between the Robert Lee Ellis Memorial Scholarship Fund in Student Financial Aid, the James R. Ellis Forestry Fund and the Ellis Diabetes Research Fund.
- Jim Ellis, who received his law degree from the UW in 1949, decided to give back to his alma mater and to the community through service as well as financial support. In the 1950s, he led efforts to clean up pollution-choked Lake Washington, secured parks and other green space in the region and helped to start Metro transit. He spent 12 years with the UW Board of Regents. He and his late wife Mary Lou made many contributions in support of UW research, students and programs; a tradition that he continues.
- For his years of public service, in 1999 the University of Washington and the UW Alumni Association bestowed upon him their highest honor: Alumnus Summa Laude Dignatus award.

Gilbert B. and Patricia Pauley, D.D.S. - \$10,000 to the College of Ocean and Fishery Sciences

- This \$5,000 gift and \$5,000 pledge to establish the Gilbert B. Pauley Endowed Student Support Fund will receive a \$10,000 match from the Faculty/Staff/Retiree Matching Program. The endowment will support students active in the Washington Cooperative Fish and Wildlife Unit, particularly those who present papers at national and international conferences.
- Gil Pauley spent 24 years as director of the Washington Cooperative Fish and Wildlife Unit housed at the UW School of Aquatic and Fishery Sciences and spent much of his time nurturing individual students to pursue rigorous research and academic careers.
- Gil and Pat Pauley, both UW alumni, are active members of the UW community at the School of Aquatic and Fishery Sciences and in the School of Dentistry. Their desire to give back is due in part to their belief that their UW educations are one of the major cornerstones of their lives and success.





REPORT OF CONTRIBUTIONS

March 2007

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

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*All Campaign totals represented are from July 1, 2000 through the end of the preceeding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

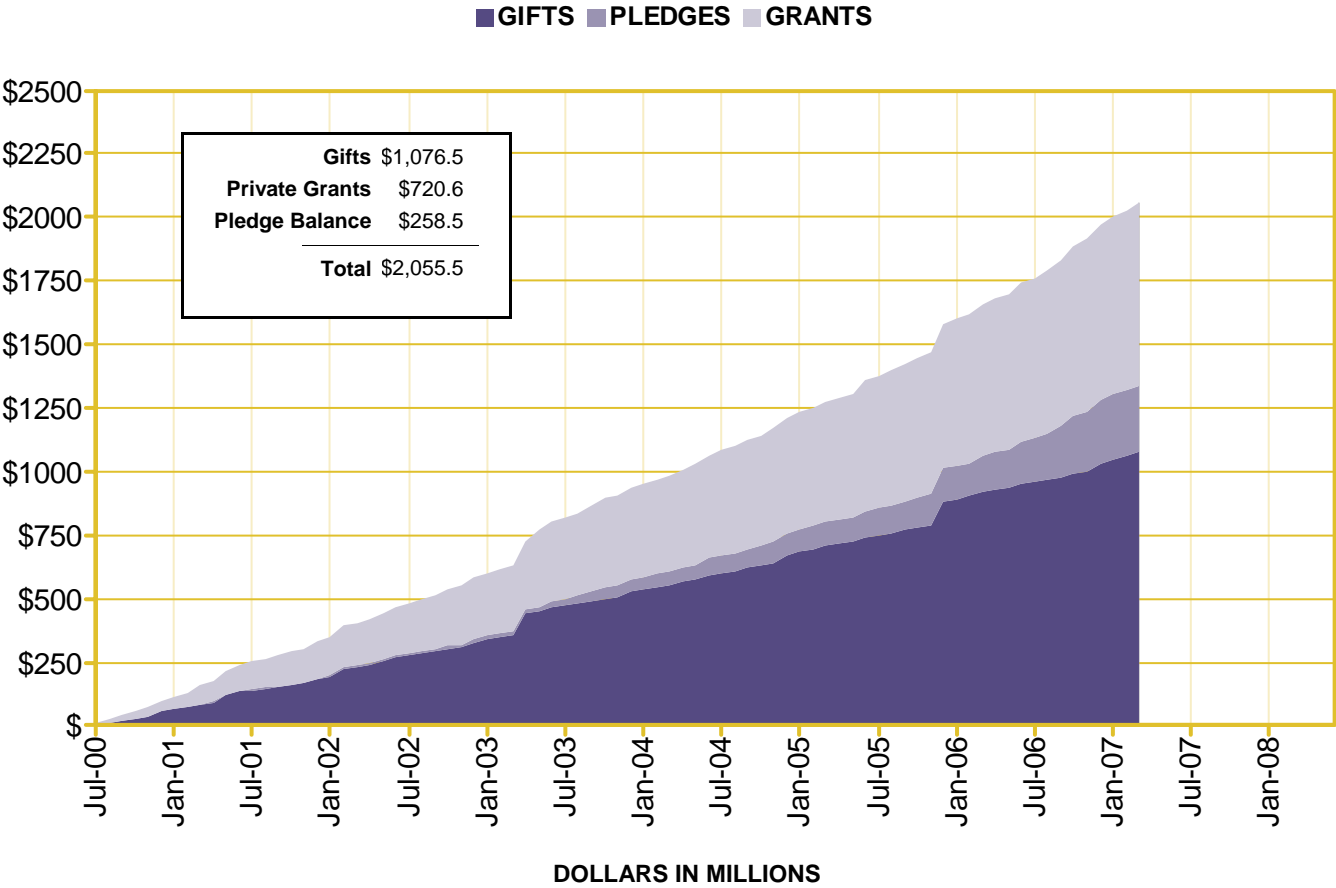
Annual reporting is July 1, 2006 through the end of the preceeding calendar month.

Job Number: 74587
March 2007

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 74587
March 2007

Fundraising Progress Since July 1, 2000

CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$35,220	\$249,004,542	\$0	\$0	\$0	\$249,039,762
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$44,750,384	\$77,065,965	\$48,353,179	\$69,753,230	\$87,960,369	\$38,293,550	\$366,176,677
\$5M - \$9,999,999	\$36,028,605	\$10,306,572	\$0	\$50,105,984	\$38,971,295	\$68,662,612	\$204,075,068
\$1M - \$4,999,999	\$130,177,158	\$69,034,554	\$30,225,530	\$121,714,898	\$114,920,066	\$85,740,431	\$551,812,637
\$100,000 - \$999,999	\$97,851,130	\$72,833,774	\$22,742,919	\$128,957,963	\$66,317,930	\$58,767,292	\$447,471,008
\$25,000 - \$99,999	\$27,121,177	\$20,834,034	\$2,879,562	\$31,316,800	\$7,824,096	\$10,533,151	\$100,508,820
\$10,000 - \$24,999	\$20,053,782	\$14,174,213	\$886,020	\$10,341,678	\$1,725,074	\$2,258,555	\$49,439,323
\$5,000 - \$9,999	\$12,731,464	\$9,486,963	\$275,653	\$4,956,280	\$564,735	\$735,999	\$28,751,094
\$2,000 - \$4,999	\$9,434,362	\$7,731,390	\$70,128	\$3,321,667	\$267,205	\$485,473	\$21,310,225
\$1,000 - \$1,999	\$5,926,800	\$4,751,704	\$24,491	\$1,442,628	\$79,105	\$231,178	\$12,455,908
\$500 - \$999	\$5,346,374	\$4,008,669	\$4,960	\$707,771	\$32,166	\$92,567	\$10,192,508
\$250 - \$499	\$3,499,810	\$2,251,079	\$1,150	\$300,076	\$11,792	\$43,740	\$6,107,647
\$100 - \$249	\$3,012,010	\$2,099,630	\$2,665	\$285,063	\$7,262	\$32,996	\$5,439,627
\$1 - \$99	\$1,429,975	\$1,249,670	\$189	\$74,151	\$1,096	\$10,794	\$2,765,875
Total	\$397,363,029	\$295,863,439	\$354,470,988	\$423,278,190	\$318,682,192	\$265,888,337	\$2,055,546,176
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	12	8	5	5	5	3	38
\$5M - \$9,999,999	8	7	0	7	6	9	37
\$1M - \$4,999,999	107	99	15	57	49	45	372
\$100,000 - \$999,999	575	631	72	473	198	191	2,140
\$25,000 - \$99,999	1,093	1,102	69	684	159	209	3,316
\$10,000 - \$24,999	2,420	2,248	62	775	118	153	5,776
\$5,000 - \$9,999	3,273	3,080	46	834	96	120	7,449
\$2,000 - \$4,999	5,046	5,387	25	1,268	93	174	11,993
\$1,000 - \$1,999	6,679	6,768	21	1,307	66	201	15,042
\$500 - \$999	10,796	10,353	11	1,287	52	158	22,657
\$250 - \$499	12,809	10,710	4	1,041	38	140	24,742
\$100 - \$249	23,369	21,759	18	2,210	52	256	47,664
\$1 - \$99	40,274	44,149	4	1,905	25	304	86,661
Total	106,461	106,303	353	11,853	957	1,963	227,890

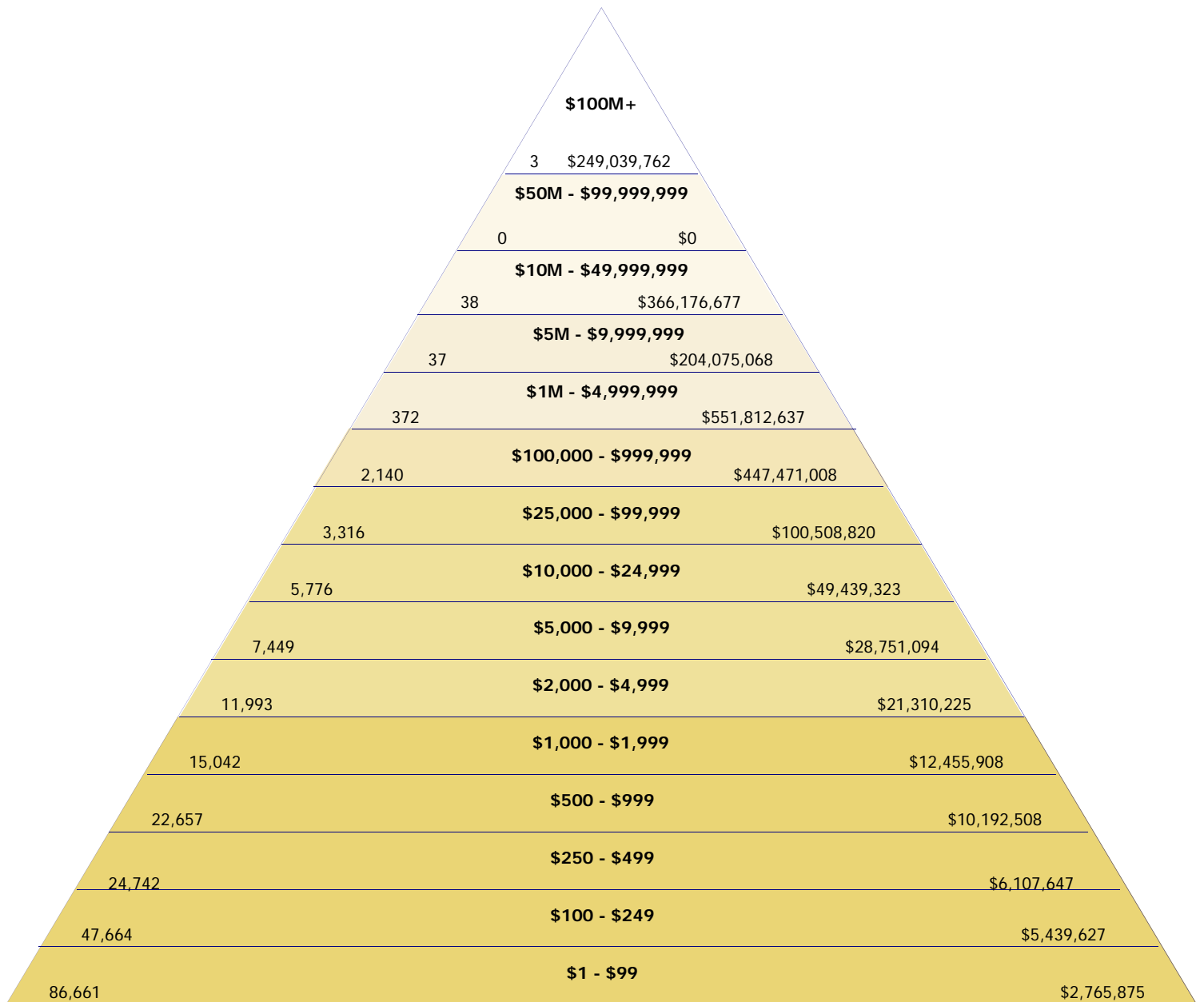
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



227,890 Donor Count

Campaign Total: \$2,055,546,176

*Campaign Working Goal: \$2,500,000,000

Percent Complete: 82.2%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)

Job Number: 74587

March 2007

Campaign Progress Pyramid - Since July 1, 2000



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		¹ PLEDGES	Testamentary Commitments		² GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	³ Working Goal	% of Goal
UW Medicine	\$291,358,554	\$11,624,834	\$6,500,110	\$44,434,844	\$29,301,186	\$10,576,273	\$369,978,739	\$746,698,156	\$1,000,000,000	74.7%
Architecture	\$7,906,034	\$2,244,117	\$663,889	\$1,281,720	\$2,225,000	\$1,294,992	\$3,883,923	\$17,540,795	\$19,000,000	92.3%
Arts and Sciences	\$108,947,652	\$6,587,607	\$4,293,595	\$9,826,097	\$39,054,000	\$25,851,354	\$72,382,629	\$236,797,985	\$240,000,000	98.7%
Broadcast Services	\$47,036,306	\$0	\$0	\$14,878	\$0	\$0	\$0	\$47,051,184	N/A	N/A
Business School	\$62,968,493	\$1,025,743	\$702,307	\$36,182,094	\$7,905,271	\$5,411,103	\$368,335	\$108,449,936	\$135,000,000	80.3%
Dentistry	\$7,921,298	\$246,992	\$136,080	\$1,470,011	\$775,000	\$431,459	\$4,003,213	\$14,416,514	\$15,000,000	96.1%
Education	\$10,988,190	\$28,552	\$25,515	\$2,714,931	\$2,050,000	\$1,261,668	\$14,960,471	\$30,742,144	\$23,000,000	133.7%
Engineering	\$133,564,171	\$2,659,904	\$1,410,636	\$7,090,037	\$5,183,345	\$2,055,246	\$79,345,765	\$227,843,221	\$250,000,000	91.1%
Evans Schl. of Pub. Affairs	\$11,709,016	\$81,135	\$84,921	\$163,709	\$500,000	\$265,793	\$39,916,498	\$52,370,358	\$40,000,000	130.9%
Forest Resources	\$9,706,481	\$646,572	\$522,374	\$81,515	\$2,515,000	\$1,276,133	\$3,803,961	\$16,753,528	\$17,700,000	94.7%
Friday Harbor Labs	\$6,178,151	\$153,242	\$78,775	\$186,977	\$5,255,000	\$2,978,876	\$862,743	\$12,636,113	\$12,000,000	105.3%
Information School	\$3,119,149	\$25,000	\$8,102	\$98,129	\$100,000	\$64,666	\$1,420,959	\$4,763,237	\$5,000,000	95.3%
Intercollegiate Athletics	\$106,711,631	\$246,570	\$168,346	\$3,297,570	\$210,000	\$133,886	\$0	\$110,465,772	\$110,000,000	100.4%
Law	\$60,039,861	\$70,832	\$38,401	\$917,851	\$224,988	\$81,736	\$1,101,542	\$62,355,074	\$70,000,000	89.1%
Libraries	\$6,457,189	\$442,146	\$356,155	\$109,866	\$1,827,000	\$799,675	\$475,708	\$9,311,908	\$9,000,000	103.5%
Nursing	\$10,505,186	\$3,295,000	\$2,399,578	\$1,101,018	\$3,322,799	\$1,693,681	\$8,548,437	\$26,772,440	\$24,000,000	111.6%
Ocean and Fisheries	\$13,852,475	\$5,812,500	\$2,684,083	\$46,985	\$0	\$0	\$23,870,500	\$43,582,461	\$34,000,000	128.2%
Pharmacy	\$9,591,431	\$0	\$0	\$638,977	\$0	\$0	\$4,988,031	\$15,218,439	\$10,260,000	148.3%
President's Funds	\$5,833,257	\$698,472	\$561,864	\$408,530	\$3,230,000	\$1,543,929	\$0	\$10,170,259	N/A	N/A
Public Health	\$14,011,779	\$50,259	\$32,171	\$902,322	\$0	\$0	\$66,449,003	\$81,413,363	\$90,000,000	90.5%
Scholar. & Student Progs.	\$39,300,073	\$1,365,684	\$633,592	\$1,964,812	\$6,668,333	\$3,480,903	\$1,864,332	\$51,163,234	\$40,000,000	127.9%
Social Work	\$6,158,777	\$290,566	\$158,012	\$6,071,359	\$0	\$0	\$6,282,464	\$18,803,166	\$10,000,000	188.0%
University Press	\$3,568,206	\$108,239	\$84,817	\$15,260	\$0	\$0	\$0	\$3,691,705	\$3,000,000	123.1%
University Support	\$36,378,697	\$1,858,394	\$1,011,102	\$5,843,007	\$12,050,000	\$5,339,222	\$15,275,894	\$71,405,993	N/A	N/A
UW Bothell	\$2,521,097	\$0	\$0	\$54,268	\$0	\$0	\$750,500	\$3,325,864	\$5,700,000	58.3%
UW Tacoma	\$20,361,330	\$195,000	\$175,352	\$8,441,740	\$2,725,000	\$1,535,533	\$80,257	\$31,803,327	\$35,000,000	90.9%
All UW Total	\$1,036,694,483	\$39,757,359	\$22,729,777	\$133,358,508	\$125,121,922	\$66,076,128	\$720,613,903	\$2,055,546,176	\$2,500,000,000	82.2%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 74587

March 2007

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$98,381,707	\$174,576,964	\$272,958,671
Faculty Support	\$90,628,900	\$134,791,799	\$225,420,700
Program Support for Faculty and Students	\$934,625,305	\$131,296,030	\$1,065,921,335
Capital	\$284,654,290	\$1,778,269	\$286,432,558
Unrestricted	\$172,755,274	\$32,057,638	\$204,812,912
Total	\$1,581,045,476	\$474,500,700	\$2,055,546,176
Goal	\$2,000,000,000	\$500,000,000	\$2,500,000,000
% to Goal	79.1%	94.9%	82.2%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 74587

March 2007

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$23,975,351	\$52,689,564	\$76,664,915
Architecture	\$887,352	\$162,000	\$1,049,352
Arts and Sciences	\$15,796,906	\$8,616,593	\$24,413,500
Broadcast Services	\$5,649,947		\$5,649,947
Business School	\$9,379,088	\$28,347	\$9,407,435
Dentistry	\$1,012,666	\$156,913	\$1,169,579
Education	\$1,178,969	\$2,180,031	\$3,359,000
Engineering	\$10,703,552	\$8,625,146	\$19,328,698
Evans Schl. of Pub. Affairs	\$2,302,361	\$3,543,935	\$5,846,296
Forest Resources	\$1,176,912	\$409,675	\$1,586,587
Graduate School	\$1,534,809	\$784,346	\$2,319,155
Information School	\$390,250	\$173,724	\$563,974
Intercollegiate Athletics	\$16,076,844		\$16,076,844
Law	\$1,372,208	\$112,000	\$1,484,208
Libraries	\$996,556		\$996,556
Nursing	\$5,021,874	\$725,417	\$5,747,291
Ocean and Fisheries	\$2,060,551	\$1,477,599	\$3,538,150
Pharmacy	\$1,286,068	\$732,527	\$2,018,595
President's Funds	\$474,455		\$474,455
Public Health	\$554,779	\$7,889,196	\$8,443,975
Scholar. & Student Progs.	\$9,912,717	\$1,000,000	\$10,912,717
Social Work	\$4,169,302	\$1,002,193	\$5,171,495
UW Alumni Association	\$785,587		\$785,587
University Press	\$1,654,639		\$1,654,639
University Support	\$3,876,490	\$2,479,622	\$6,356,112
UW Bothell	\$346,067		\$346,067
UW Tacoma	\$1,935,149	\$5,567	\$1,940,716
All UW Total	\$124,511,463	\$92,794,398	\$217,305,861

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 74587

March 2007

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,977	\$10,767,938	14,124	\$76,664,915	14,301	\$81,024,141	18,379	\$108,952,952
Architecture	201	\$166,069	1,187	\$1,049,352	1,078	\$5,061,022	1,316	\$5,313,848
Arts and Sciences	1,982	\$2,329,497	14,240	\$24,413,500	13,284	\$19,304,472	16,381	\$26,555,640
Broadcast Services	1,025	\$973,571	3,213	\$5,649,947	2,611	\$5,447,233	3,307	\$8,323,416
Business School	235	\$840,403	3,816	\$9,407,435	3,621	\$8,012,748	4,406	\$10,411,034
Dentistry	134	\$114,442	1,227	\$1,169,579	1,092	\$1,376,304	1,363	\$1,760,021
Education	158	\$1,292,756	1,494	\$3,359,000	1,595	\$2,422,423	1,895	\$2,916,481
Engineering	336	\$6,388,490	3,840	\$19,328,698	3,561	\$29,238,824	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	81	\$162,243	374	\$5,846,296	419	\$5,117,269	630	\$5,997,460
Forest Resources	153	\$494,273	920	\$1,586,587	881	\$2,558,530	1,024	\$3,078,045
Graduate School	38	\$141,366	380	\$2,319,155	643	\$2,091,711	683	\$2,470,722
Information School	32	\$5,980	590	\$563,974	525	\$307,190	610	\$811,461
Intercollegiate Athletics	947	\$1,175,400	11,808	\$16,076,844	11,159	\$11,753,160	20,414	\$17,642,469
Law	116	\$139,766	1,609	\$1,484,208	1,567	\$35,668,537	1,987	\$36,175,919
Libraries	1,754	\$390,992	3,609	\$996,556	3,426	\$1,170,359	4,256	\$1,343,782
Nursing	159	\$656,339	1,649	\$5,747,291	1,618	\$2,175,946	1,814	\$2,856,427
Ocean and Fisheries	87	\$904,964	714	\$3,538,150	635	\$13,734,086	708	\$14,035,193
Pharmacy	116	\$142,255	1,035	\$2,018,595	1,083	\$1,634,223	1,219	\$1,896,947
President's Funds	370	\$132,584	1,749	\$474,455	1,516	\$631,655	1,812	\$711,430
Public Health	134	\$226,154	688	\$8,443,975	639	\$7,462,208	793	\$8,346,379
Scholar. & Student Progs.	789	\$833,640	2,885	\$10,912,717	2,686	\$6,513,551	3,203	\$8,712,482
Social Work	95	\$186,066	808	\$5,171,495	720	\$1,117,031	821	\$1,187,969
UW Alumni Association	1,483	\$72,750	16,184	\$785,587	14,826	\$712,373	21,560	\$1,117,494
University Press	7	\$635	218	\$1,654,639	331	\$305,157	417	\$512,227
University Support	232	\$452,155	1,546	\$6,356,112	1,852	\$7,252,546	2,803	\$8,933,954
UW Bothell	95	\$41,946	354	\$346,067	365	\$812,682	533	\$893,379
UW Tacoma	195	\$242,846	591	\$1,940,716	544	\$1,807,018	770	\$3,180,471
All UW Unique Total	13,179	\$29,275,531	76,961	\$217,305,861	72,765	\$254,712,414	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown.
Dollar values are based on donor values.

Job Number: 74587

March 2007

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,919	\$2,421,647	13,903	\$23,975,351	14,057	\$43,743,981	18,096	\$49,328,735
Architecture	201	\$166,069	1,182	\$887,352	1,075	\$2,881,874	1,313	\$3,114,700
Arts and Sciences	1,970	\$1,412,898	14,180	\$15,796,906	13,224	\$13,181,309	16,304	\$18,125,791
Broadcast Services	1,025	\$973,571	3,213	\$5,649,947	2,611	\$5,447,233	3,307	\$8,323,416
Business School	235	\$840,403	3,815	\$9,379,088	3,620	\$7,987,748	4,403	\$10,271,846
Dentistry	132	\$72,034	1,220	\$1,012,666	1,084	\$1,234,300	1,353	\$1,419,981
Education	157	\$42,756	1,487	\$1,178,969	1,589	\$1,402,442	1,888	\$1,790,300
Engineering	326	\$1,509,211	3,797	\$10,703,552	3,496	\$15,724,781	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	80	\$112,243	356	\$2,302,361	405	\$600,338	615	\$780,802
Forest Resources	150	\$431,366	906	\$1,176,912	867	\$2,035,089	1,010	\$2,485,778
Graduate School	38	\$141,366	375	\$1,534,809	641	\$1,981,917	681	\$2,352,479
Information School	32	\$5,980	587	\$390,250	521	\$268,454	605	\$401,173
Intercollegiate Athletics	947	\$1,175,400	11,808	\$16,076,844	11,159	\$11,753,160	20,414	\$17,642,469
Law	116	\$139,766	1,607	\$1,372,208	1,566	\$35,647,839	1,985	\$36,124,321
Libraries	1,754	\$390,992	3,609	\$996,556	3,424	\$1,104,977	4,254	\$1,278,400
Nursing	158	\$556,331	1,641	\$5,021,874	1,604	\$1,397,461	1,795	\$1,638,532
Ocean and Fisheries	86	\$887,464	693	\$2,060,551	606	\$7,334,607	676	\$7,379,889
Pharmacy	116	\$142,255	1,030	\$1,286,068	1,079	\$1,401,853	1,214	\$1,650,696
President's Funds	370	\$132,584	1,749	\$474,455	1,516	\$631,655	1,812	\$711,430
Public Health	130	\$19,485	655	\$554,779	598	\$744,227	744	\$891,850
Scholar. & Student Progs.	789	\$833,640	2,885	\$9,912,717	2,684	\$6,447,095	3,201	\$8,473,021
Social Work	93	\$10,022	801	\$4,169,302	713	\$561,282	814	\$582,220
UW Alumni Association	1,483	\$72,750	16,184	\$785,587	14,826	\$712,373	21,560	\$1,117,494
University Press	7	\$635	218	\$1,654,639	331	\$305,157	417	\$512,227
University Support	230	\$327,140	1,540	\$3,876,490	1,848	\$6,324,714	2,796	\$7,884,789
UW Bothell	95	\$41,946	354	\$346,067	364	\$112,682	532	\$193,379
UW Tacoma	195	\$242,846	589	\$1,935,149	543	\$1,802,028	769	\$3,175,481
All UW Unique Total	13,090	\$13,102,812	76,593	\$124,511,463	72,339	\$172,770,589	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

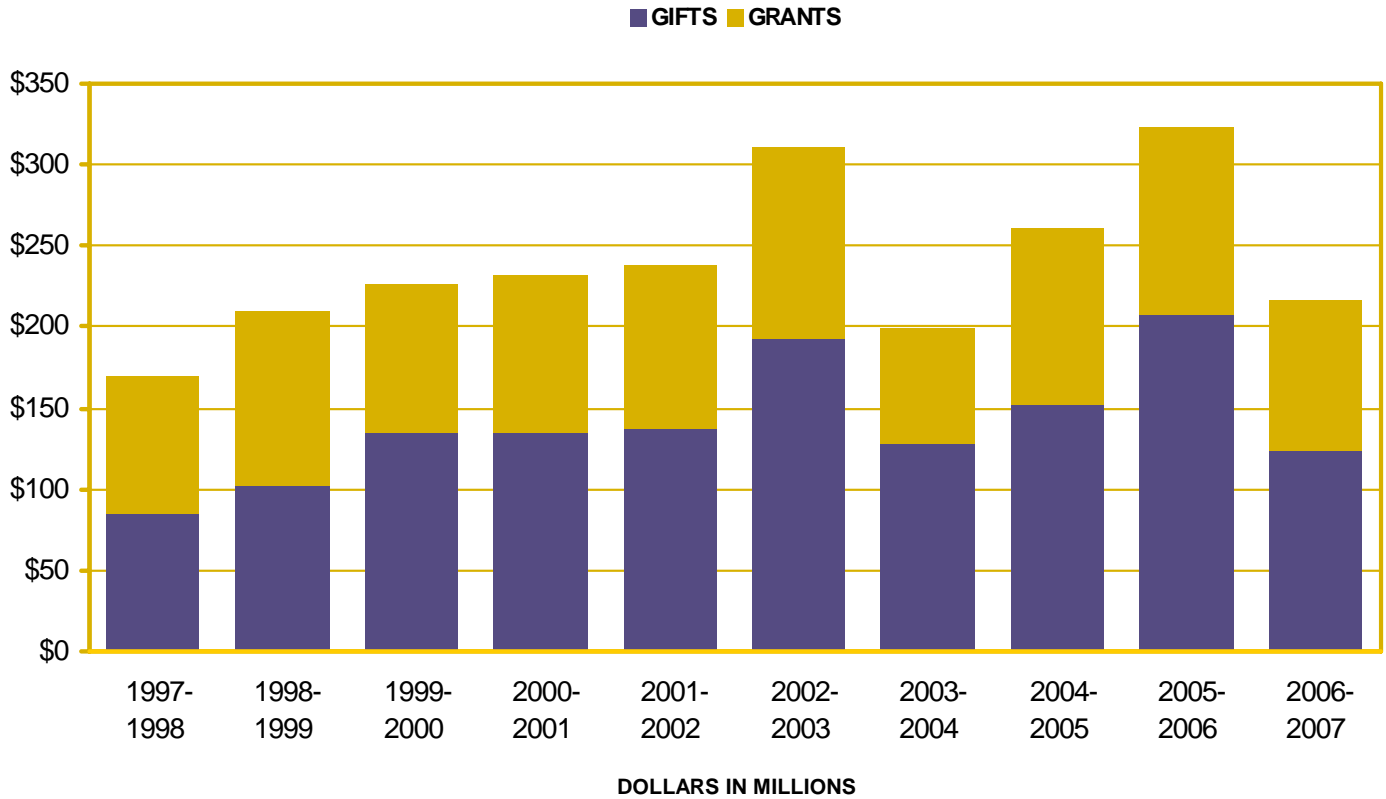
Job Number: 74587

March 2007

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$124,511,463	\$92,794,398	\$217,305,861
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

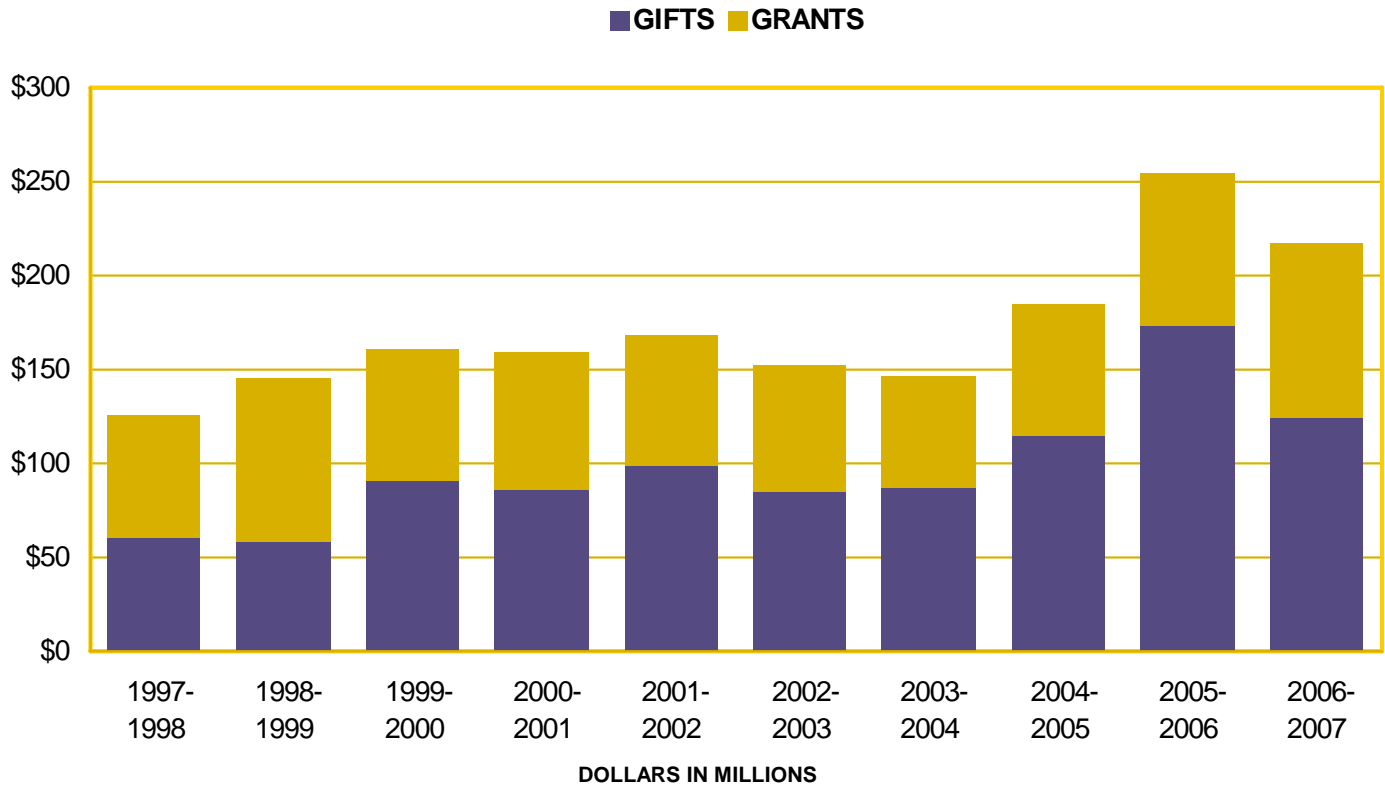
Job Number: 74587

March 2007

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$124,511,463	\$92,794,398	\$217,305,861
2005- 2006	\$172,770,589	\$81,941,825	\$254,712,414
2004- 2005	\$115,356,793	\$69,335,008	\$184,691,801
2003- 2004	\$86,890,630	\$59,858,287	\$146,748,917
2002- 2003	\$84,999,647	\$67,468,488	\$152,468,135
2001- 2002	\$99,211,901	\$69,607,925	\$168,819,827
2000- 2001	\$85,862,575	\$73,924,836	\$159,787,411
1999- 2000	\$90,582,099	\$70,243,285	\$160,825,384
1998- 1999	\$57,848,057	\$87,046,118	\$144,894,175
1997- 1998	\$60,825,564	\$64,895,838	\$125,721,402

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

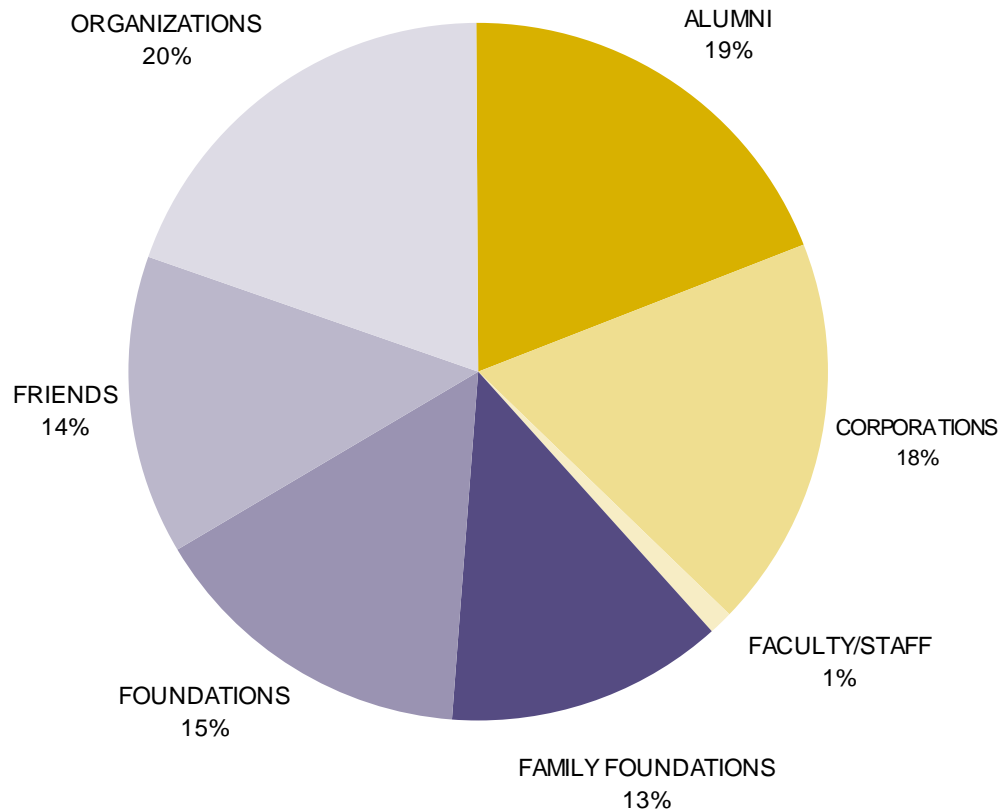
Job Number: 74587

March 2007

Year to Date Graph



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	41,313	\$41,769,550	39,800	\$47,498,959	51,440	\$59,214,863
Corporations	2,441	\$38,896,324	2,690	\$46,756,739	3,523	\$62,670,936
Faculty/Staff	2,963	\$2,817,567	2,916	\$2,313,052	3,701	\$2,957,964
Family Foundations	130	\$27,495,412	155	\$67,445,498	173	\$82,336,824
Foundations	335	\$33,569,286	372	\$38,071,619	444	\$48,525,785
Friends	29,327	\$29,803,880	26,512	\$21,220,302	38,220	\$27,738,180
Organizations	452	\$42,953,842	444	\$31,406,244	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 74587
March 2007

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitable	Donors	Partic. Rate	Solicitable	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	2,817	16.7%	16,049	2,717	16.9%	20.4%
Architecture	7,709	1,168	15.2%	7,393	1,153	15.6%	18.7%
Arts and Sciences	138,301	17,059	12.3%	126,129	16,394	13.0%	15.6%
Business School	36,594	6,267	17.1%	34,923	5,912	16.9%	20.2%
Dentistry	4,525	1,021	22.6%	4,388	1,029	23.5%	27.4%
Education	19,116	2,939	15.4%	18,434	2,991	16.2%	19.2%
Engineering	31,945	4,177	13.1%	30,120	3,935	13.1%	15.7%
Evans School of Public Affairs	2,119	394	18.6%	1,964	380	19.3%	25.4%
Forest Resources	4,603	628	13.6%	4,446	629	14.1%	16.5%
Interdisc. Grad. Programs	1,463	193	13.2%	1,296	182	14.0%	17.3%
Interdisc. Undergrad. Programs	170	26	15.3%	119	7	5.9%	10.9%
Interschool Programs	353	44	12.5%	286	33	11.5%	14.7%
Information School	4,202	762	18.1%	3,976	750	18.9%	22.4%
Law	7,593	1,470	19.4%	7,320	1,480	20.2%	24.1%
School of Nursing	8,469	1,691	20.0%	8,181	1,640	20.0%	23.0%
Ocean & Fisheries	3,866	584	15.1%	3,642	568	15.6%	18.6%
Pharmacy	3,364	827	24.6%	3,255	827	25.4%	29.1%
Public Health	4,104	669	16.3%	3,766	633	16.8%	20.5%
Social Work	6,232	862	13.8%	5,804	842	14.5%	16.8%
UW Bothell	5,245	504	9.6%	4,324	445	10.3%	13.5%
UW Tacoma	5,850	522	8.9%	4,892	404	8.3%	11.8%
Unspecified	11,278	1,953	17.3%	11,097	1,958	17.6%	20.6%
All UW Total	297,648	41,313	13.9%	276,793	39,800	14.4%	18.6%

Source: UW Office of Development

Job Number: 74587
March 2007

Alumni Participation



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – February and March, 2007

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary
Report of Grant and Contract Awards of
\$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

February 2007

Office of Research

Office of Sponsored Programs

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FEBRUARY 2007 HIGHLIGHTS

The Northwest Area Foundation awarded a grant in the amount of \$1,503,585 for a project under the direction of *Assistant Professor Rachel Kleit* of the *Evans School of Public Affairs* entitled “The Community Vitality Report Card: Making Poverty Indicators Count.” The purpose of this project is to create and disseminate a Community Vitality Report Card to support the Northwest Area Foundation’s (NWAFF) goal of building counties’ and cities’ capacity to develop strong, sustainable communities that reduce poverty and create sustainable economic opportunities. The Report Card will build upon the information resources already developed by the Foundation to display data in a visually compelling format that reflects the interrelationships among economic, social, cultural and environmental factors affecting poverty. The resulting quantitative and qualitative “pictures of poverty” can then be used by public leaders and policy makers to improve their decision-making, and by community members to measure the effectiveness of those individuals’ decisions.

The National Science Foundation awarded a grant in the amount of \$400,000 for a project under the direction of *Assistant Professor Wendy Thomas* of the *Department of Bioengineering* entitled “CAREER: Mechanically Activated Biological Adhesion.” One of the recent discoveries in biological adhesion is the counterintuitive observation that some biological adhesive bonds, called catch bonds, are enhanced by tensile mechanical force. Adhesion via catch bonds may offer the ultimate in reversible adhesion; gripping strongly when under load but detaching when force is removed. The objective of this research is to determine design principles for smart mechanically regulated reversible adhesives based on a bacterial adhesive molecule that forms catch bonds. The results of this could be of interest in a number of fields including robotics, where reversible adhesion could augment technologies for locomotion and gripping, and medicine, which is currently investigating smart adhesives for use in regulated drug delivery and microfluidic diagnostic devices.

The Gustavus and Louise Pfeiffer Research Foundation awarded a grant in the amount of \$50,000 for a project under the direction of *Professor David Patterson* of the *Department of Rehabilitation Medicine* entitled “Virtual Reality Pain Control Research Project.” Distraction has long been known to be an effective way to reduce pain and anxiety in medical settings. Prof. Patterson’s team has successfully originated and applied immersive virtual reality technology to reduce severe to excruciating pain in children and adult patients during severe burn wound care and physical therapy. The purpose of the proposed project is to test whether virtual reality pain distraction can help reduce procedural pain in patients who have received serious, but not burn-related, injury. Victims of traumatic injury, including car accidents and violent crime, as well as those suffering from acute medical conditions such as sickle cell anemia, will be treated with and without the presence of virtual reality distraction to quantify the impact (if any) of virtual reality on this kind of pain.

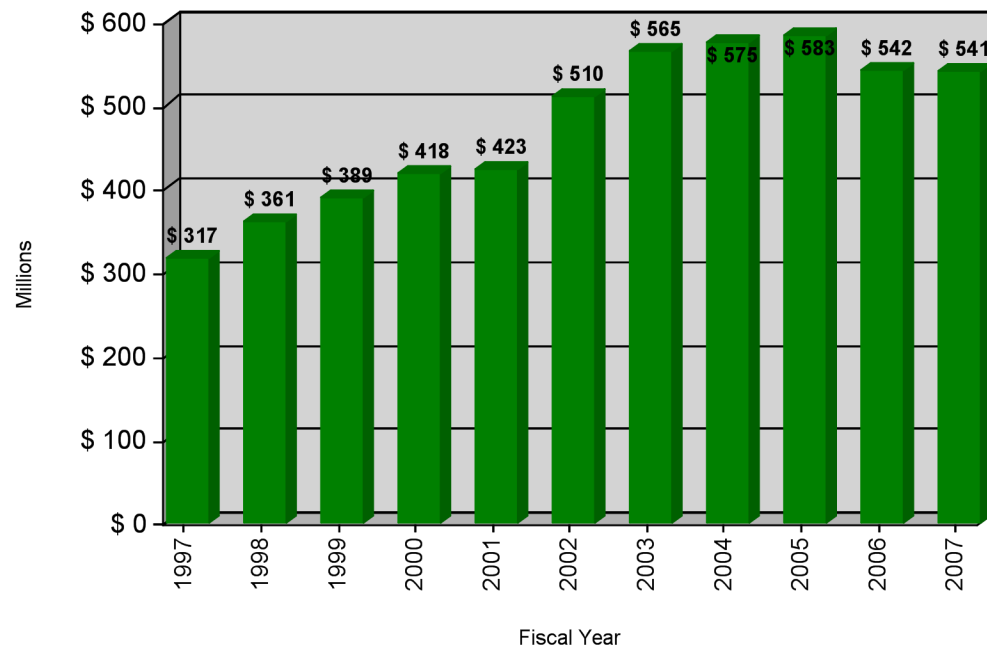
February Only

Comparison of Grant & Contract Awards



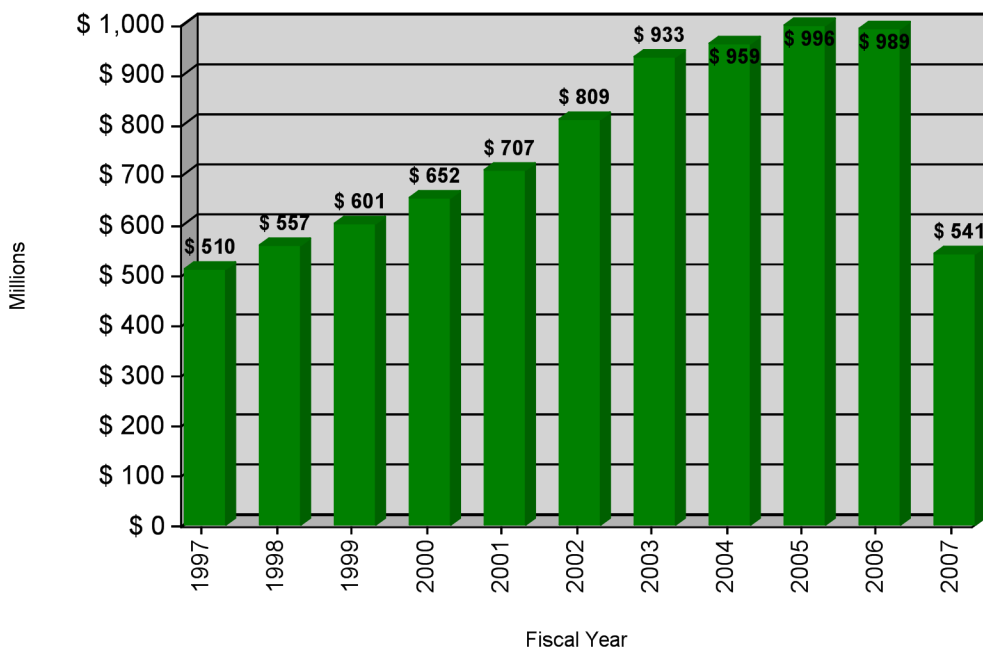
Fiscal Year to Date

Comparison of Grant & Contract Awards



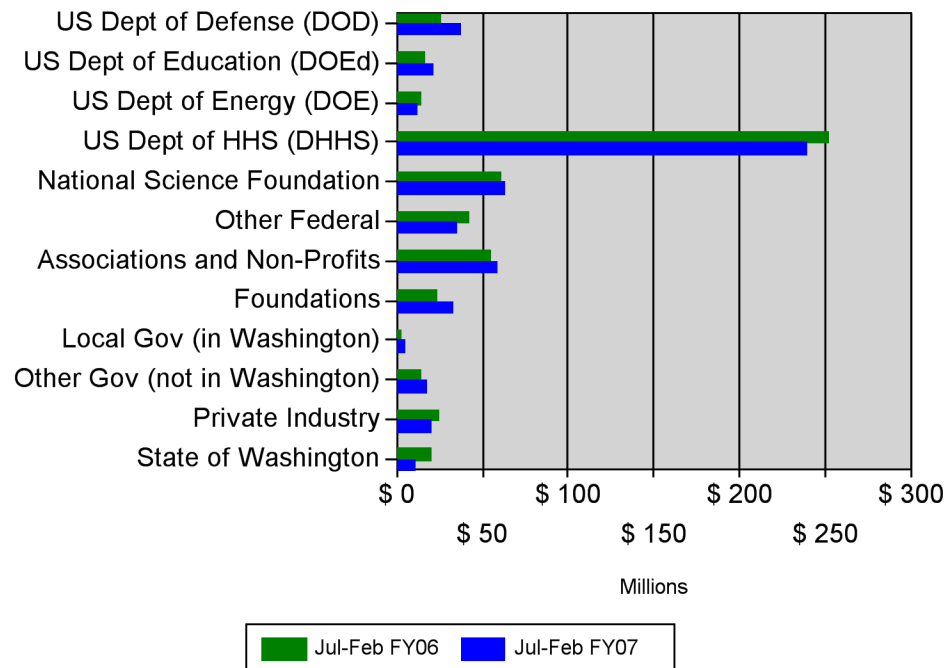
Complete Fiscal Year

Comparison of Grant & Contract Awards



Fiscal Year to Date

Two-Year Comparison of Grant and Contract Awards



Summary of Grant and Contract Awards

Fiscal Year 2006-2007

Month	RESEARCH AND OTHER		TRAINING		Total Grants and Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 47,163,420	\$ 10,699,020	\$ 6,191,659	\$ 693,994	\$ 64,748,090
August	\$ 117,139,800	\$ 11,808,260	\$ 6,156,148	\$ 443,216	\$ 135,547,500
September	\$ 64,660,620	\$ 23,947,570	\$ 4,289,084	\$ 905,277	\$ 93,802,540
October	\$ 53,216,540	\$ 17,106,880	\$ 11,166,060	\$ 1,883,808	\$ 83,373,280
November	\$ 20,631,830	\$ 21,414,790	\$ 375,521	\$ 651,926	\$ 43,074,070
December	\$ 16,331,970	\$ 14,941,460	\$ 363,440	\$ 165,262	\$ 31,802,140
January	\$ 27,306,600	\$ 19,271,660	\$ 1,020,407	\$ 432,433	\$ 48,031,100
February	\$ 24,981,640	\$ 13,436,360	\$ 630,325	\$ 1,207,409	\$ 40,255,730
FY07 to Date	\$371,527,710	\$132,530,741	\$30,427,413	\$6,148,558	\$540,634,422
FY06 to Date	\$371,699,615	\$124,790,052	\$34,032,744	\$11,240,018	\$541,762,429
Over (Under) Previous Year	(\$171,905)	\$7,740,689	(\$3,605,331)	(\$5,091,460)	(\$1,128,007)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency Fiscal Years 2005-2006 and 2006-2007		
Agency	Jul-Feb FY06	Jul-Feb FY07
US Department of Defense (DOD)	\$ 24,636,657	\$ 36,357,096
US Department of Education (DOEd)	\$ 15,848,998	\$ 19,707,304
US Department of Energy (DOE)	\$ 12,749,160	\$ 11,105,198
US Department of Health and Human Services (DHHS)	\$ 250,598,841	\$ 237,809,362
National Science Foundation (NSF)	\$ 60,358,070	\$ 62,229,787
Other Federal	\$ 41,540,633	\$ 34,746,376
Subtotal for Federal :	\$ 405,732,359	\$ 401,955,123
Associations and Non-Profits	\$ 54,528,085	\$ 57,518,487
Foundations	\$ 23,064,984	\$ 32,346,624
Local Government (in Washington)	\$ 2,125,038	\$ 3,423,987
Other Government (not in Washington)	\$ 13,433,852	\$ 16,463,210
Private Industry	\$ 23,990,681	\$ 18,847,502
State of Washington	\$ 18,887,430	\$ 10,079,490
Subtotal for Non-Federal :	\$ 136,030,070	\$ 138,679,299
Grand Total :	\$ 541,762,429	\$ 540,634,422

Amount of Increase (Decrease) :	(\$ 1,128,007)
Percent of Increase (Decrease) :	(0.2 %)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2005-2006 and 2006-2007

School/College	Jul-Feb FY06	Jul-Feb FY07
Upper Campus		
Architecture and Urban Planning	\$ 3,903,233	\$ 790,491
Arts and Sciences	\$ 43,885,436	\$ 54,620,454
Business Administration	\$ 234,102	\$ 58,147
Director of Libraries	\$ 405,685	\$ 6,965
Education	\$ 9,626,240	\$ 9,539,062
Educational Outreach	\$ 701,394	\$ 386,028
Engineering	\$ 58,268,134	\$ 50,957,107
Evans School of Public Affairs	\$ 2,548,031	\$ 5,131,557
Executive Vice President	\$ 746,160	
Forest Resources	\$ 5,826,049	\$ 3,580,682
Graduate School	\$ 4,584,447	\$ 2,355,258
Information School	\$ 1,089,710	\$ 1,651,802
Law	\$ 258,994	\$ 114,750
Ocean and Fishery Sciences	\$ 49,954,666	\$ 53,307,471
Office of Research	\$ 16,750,544	\$ 18,853,670
Social Work	\$ 6,724,833	\$ 6,666,896
Undergraduate Education	\$ 117,665	\$ 1,250,161
VP Educational Partnerships	\$ 80,853	\$ 131,347
VP Minority Affairs	\$ 6,861,608	\$ 4,801,813
VP Student Life	\$ 5,500	
Subtotal :	\$ 212,573,284	\$ 214,203,660
Health Sciences		
Dentistry	\$ 6,154,885	\$ 3,652,863
Health Sciences Admin	\$ 444,100	\$ 61,000
Medical Centers	\$ 58,934	\$ 1,000
Medicine	\$ 244,437,676	\$ 249,912,907
Nursing	\$ 10,014,457	\$ 8,192,441
Pharmacy	\$ 5,215,116	\$ 6,371,769
Public Health and Community Medicine	\$ 48,778,469	\$ 42,451,808
Subtotal :	\$ 315,103,637	\$ 310,643,788
Special Programs		
Alcohol and Drug Abuse Institute	\$ 1,290,760	\$ 811,065
CHDD Administration	\$ 5,483,111	\$ 8,250,620
Regional Primate Center	\$ 5,322,172	\$ 5,812,170
Subtotal :	\$ 12,096,043	\$ 14,873,855
Other UW Campuses		
Bothell	\$ 1,421,636	\$ 680,323
Tacoma	\$ 567,829	\$ 232,796

School/College		Jul-Feb FY06	Jul-Feb FY07
Other UW	Subtotal :	\$ 1,989,465	\$ 913,119
Campuses			
	Grand Total :	\$ 541,762,429	\$ 540,634,422

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Fiscal Years 2005-2006 and 2006-2007

Department	Jul-Feb FY06	Jul-Feb FY07
Center for Statistics and the Social Sciences	\$ 495,420	\$ 809,139
Center for Studies in Demography and Ecology	\$ 2,095,156	\$ 1,248,780
Department of Anthropology	\$ 90,270	\$ 139,029
Department of Applied Mathematics	\$ 981,664	\$ 1,726,247
Department of Asian Languages and Literature	\$ 140,000	\$0
Department of Astronomy	\$ 1,339,790	\$ 2,000,338
Department of Atmospheric Sciences	\$ 3,947,997	\$ 4,299,096
Department of Biology	\$ 5,218,593	\$ 7,016,884
Department of Chemistry	\$ 8,649,199	\$ 11,461,770
Department of Classics	\$ 30,000	\$0
Department of Communication	\$ 1,124,550	\$ 1,541,100
Department of Comparative Literature	\$0	\$ 21,178
Department of Earth and Space Sciences	\$ 3,394,311	\$ 2,720,815
Department of Economics	\$ 7,250	\$ 24,800
Department of English	\$0	\$ 5,000
Department of Geography	\$0	\$ 180,909
Department of Germanics	\$ 36,000	\$ 45,000
Department of History	\$ 354,000	\$ 70,694
Department of Mathematics	\$ 796,896	\$ 747,125
Department of Near Eastern Languages and Civilization	\$ 17,500	\$0
Department of Physics	\$ 3,308,047	\$ 7,283,958
Department of Political Science	\$ 151,107	\$ 558,733
Department of Psychology	\$ 5,614,743	\$ 6,964,300
Department of Romance Languages	\$0	\$ 6,000
Department of Sociology	\$ 360,788	\$ 150,659
Department of Speech and Hearing Sciences	\$ 548,149	\$ 717,794
Department of Statistics	\$ 957,354	\$ 626,405
Department of Women Studies	\$0	\$ 23,592
Henry M. Jackson School of International Studies	\$ 1,574,697	\$ 2,822,574
Institute for Nuclear Theory	\$ 2,373,000	\$ 369,000
Language Learning Center	\$ 20,274	\$ 20,000
Law, Societies and Justice Program	\$ 53,571	\$ 90,017
Public Performing Arts	\$ 76,900	\$ 116,565
School of Art	\$0	\$ 48,000
School of Music	\$0	\$ 300,000
Thomas Burke Memorial Washington State Museum	\$ 128,210	\$ 464,958
Total :	\$ 43,885,440	\$ 54,620,450

Summary of Grant Awards**Fiscal Year 2006-2007***Excluding private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 46,551,120	\$ 3,501,075	\$ 6,191,659	\$ 116,675	\$ 56,360,530
August	\$ 115,153,700	\$ 1,805,011	\$ 6,156,148	\$ 0	\$ 123,114,900
September	\$ 59,774,620	\$ 835,114	\$ 4,289,084	\$ 170,000	\$ 65,068,820
October	\$ 44,817,340	\$ 2,573,647	\$ 11,142,060	\$ 23,528	\$ 58,556,580
November	\$ 13,934,800	\$ 2,200,982	\$ 375,521	\$ 192,752	\$ 16,704,050
December	\$ 11,728,690	\$ 1,484,791	\$ 363,440	\$ 74,000	\$ 13,650,920
January	\$ 21,275,320	\$ 3,288,305	\$ 1,020,407	\$ 21,729	\$ 25,605,760
February	\$ 24,184,510	\$ 1,216,303	\$ 630,325	\$ 0	\$ 26,031,140
Year to Date	\$ 337,420,100	\$ 16,905,230	\$ 30,168,650	\$ 598,684	\$ 385,092,700

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 4,734,940	\$ 61,206	\$ 4,796,146
August	\$ 7,107,670	\$ 184,174	\$ 7,291,844
September	\$ 20,026,620	\$ 266,485	\$ 20,293,100
October	\$ 9,423,966	\$ 123,297	\$ 9,547,263
November	\$ 13,835,920	\$ 187,000	\$ 14,022,920
December	\$ 8,771,720	\$ 5,000	\$ 8,776,720
January	\$ 10,752,760	\$ 312,314	\$ 11,065,070
February	\$ 9,667,090	\$ 4,965	\$ 9,672,054
Year to Date	\$ 84,320,680	\$ 1,144,440	\$ 85,465,120

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards					
Fiscal Year 2006-2007					
Month	RESEARCH AND OTHER		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 612,297	\$ 2,463,009	\$ 0	\$ 516,113	\$ 3,591,419
August	\$ 1,986,095	\$ 2,895,583	\$ 0	\$ 259,042	\$ 5,140,720
September	\$ 4,885,993	\$ 3,085,836	\$ 0	\$ 468,792	\$ 8,440,621
October	\$ 8,399,199	\$ 5,109,262	\$ 24,000	\$ 1,736,983	\$ 15,269,440
November	\$ 6,697,038	\$ 5,377,880	\$ 0	\$ 272,174	\$ 12,347,090
December	\$ 4,603,284	\$ 4,684,952	\$ 0	\$ 86,262	\$ 9,374,498
January	\$ 6,031,284	\$ 5,230,600	\$ 0	\$ 98,390	\$ 11,360,270
February	\$ 797,129	\$ 2,552,967	\$ 0	\$ 1,202,444	\$ 4,552,540
Year to Date	\$ 34,012,320	\$ 31,400,090	\$ 24,000	\$ 4,640,200	\$ 70,076,610

Assuming acceptance of all awards by the Board of Regents

Report of Grant and Contract Awards of \$1,000,000 or More

February 2007

**Requiring action of
The Board of Regents
of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

Detail of Public Grant Awards

Federal

US Department of Energy (DOE)

US Department of Energy (DOE)

To: Derek Storm, Director
Department of Physics \$ 3,591,000

For: Experimental Nuclear Physics

Eff: 12/1/2006

Total for US Department of Energy (DOE): \$ 3,591,000

Total for US Department of Energy (DOE): \$ 3,591,000

National Science Foundation (NSF)

National Science Foundation (NSF)

To: John D Bransford, Professor
Department of Education \$ 2,487,596

For: The LIFE Center: Learning in Informal and Formal Environments

Eff: 9/1/2004

Total for National Science Foundation (NSF): \$ 2,487,596

Total for National Science Foundation (NSF): \$ 2,487,596

Total for Federal: \$ 6,078,596

Total Public Grants: \$ 6,078,596

Detail of Private Grant Awards

Foundations

Northwest Area Foundation

To:	Rachel G. Kleit, Associate Professor Evans School of Public Affairs	\$ 1,503,585
For:	The Community Vitality Report Card: Making Poverty Indicators Count	
Eff:	3/1/2007	

Total for Northwest Area Foundation:	\$ 1,503,585
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Total for Foundations:	\$ 1,503,585
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Total Private Grants:	\$ 1,503,585
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Grand Total for all Awards	\$ 7,582,181
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Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

March 2007

Office of Research

Office of Sponsored Programs

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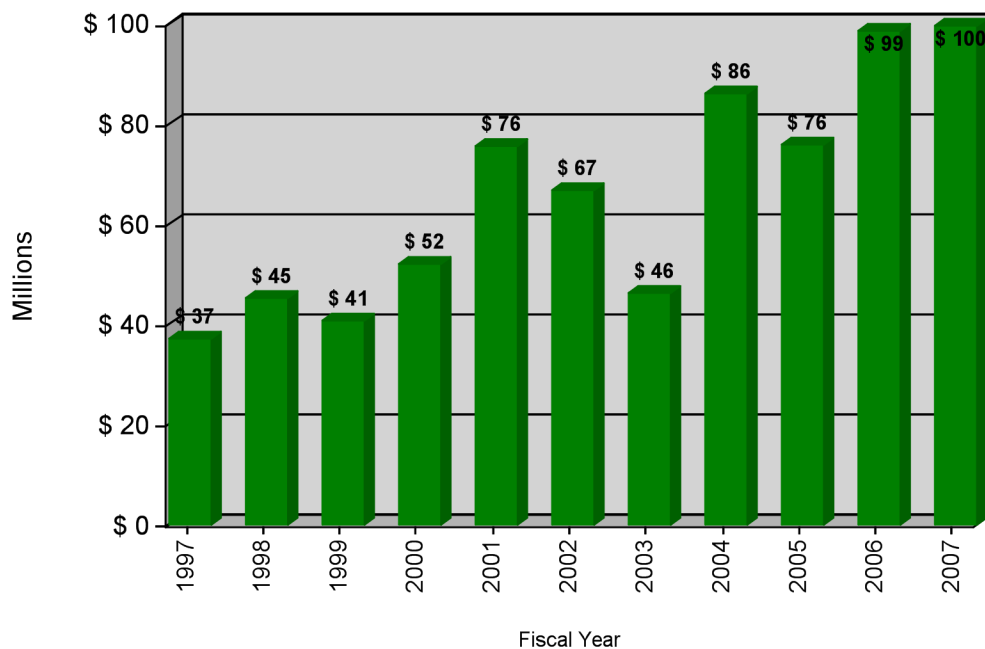
MARCH 2007 HIGHLIGHTS

The Agency for *Healthcare Research and Quality* awarded a grant in the amount of \$93,503 for a project under the direction of *Associate Professor Christina Mastrangelo* of the *Department of Industrial Engineering* entitled “Developing an Integrated Engineering-Based Model to Reduce Infections in the ICU.” Hospital-associated infections are a major source of concern in the medical community due to the high rate of illness and deaths resulting from these infections and the economic costs associated with them. The purpose of this research is to reduce the likelihood of an extreme event, such as death, by reducing the transmission of hospital-associated infections. The research team has proposed an integrated approach concentrating on infections in the pediatric, cardiac, and neo-natal ICUs. The goal of this project is to create engineering-based, systems-level model that will be used to identify and assess alternatives for subsequent development of a large-scale intervention to reduce the risk of infection transmission. Thus, the outcome will be a tool that could be used in many hospital applications.

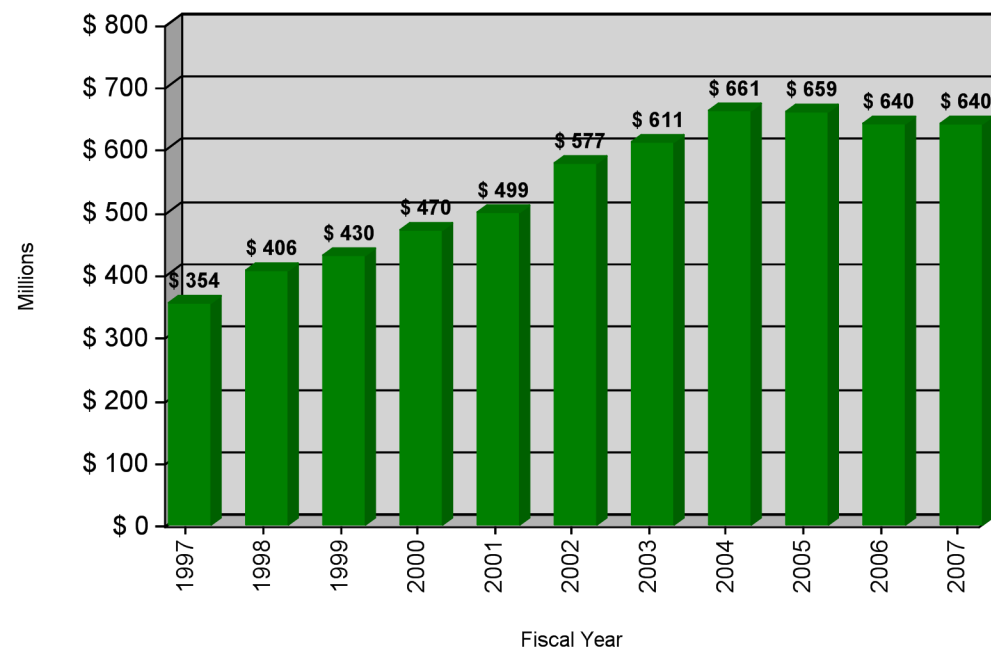
The *National Science Foundation* awarded a grant in the amount of \$87,119 for a project under the direction of *Assistant Professor Emily Bender* of the *Department of Linguistics* entitled “The Grammar Matrix: Computational Linguistic Typology.” Since 2001, Prof. Bender has been spearheading the development of the Grammar Matrix, a linguistic questionnaire which elicits typological information about a language and then outputs a working grammar which can parse and generate sentences from a small fragment of that language. The goal of this project is to add a significant number of linguistic phenomena to the system. It is expected that this project will assist in developing the Grammar Matrix into a substantial model of human language syntax that can be used for linguistic hypothesis testing as well as accelerating the documentation of endangered languages, some 3,000 of which are expected to be lost in the next century. The Matrix is further expected to have practical application to areas such as machine translation and computer-assisted language learning.

The *University of California, Davis* awarded a grant in the amount of \$34,786 for a project under the direction of *Assistant Professor Timothy E. Essington* of the *School of Aquatic and Fishery Sciences* entitled “What Was ‘Natural’ in the Puget Sound Ecosystem?: Establishing Baseline Conditions to Evaluate Human Impacts.” Although human activity has impinged on the Puget Sound ecosystem for years, we have limited understanding about the way this activity has affected ecosystem structure and functioning. Lacking this information, recovery plans may be implemented without a clear understanding of the full range of possible ecosystem states. The goal of this present project is to identify the natural baseline conditions of Puget Sound fish populations and to identify how these conditions have changed over the past century. The specific objectives to meet these goals are to (1) collect, organize, synthesize, and distribute all historical environmental data collected in Puget Sound over the past century, and (2) use these data to evaluate long-term trends indicator species that might serve as “sentinels” for changes in ecosystem health. The information obtained through this research synthesis will be exceptionally valuable in attempts to implement an ecosystem-based approach to the management of Puget Sound.

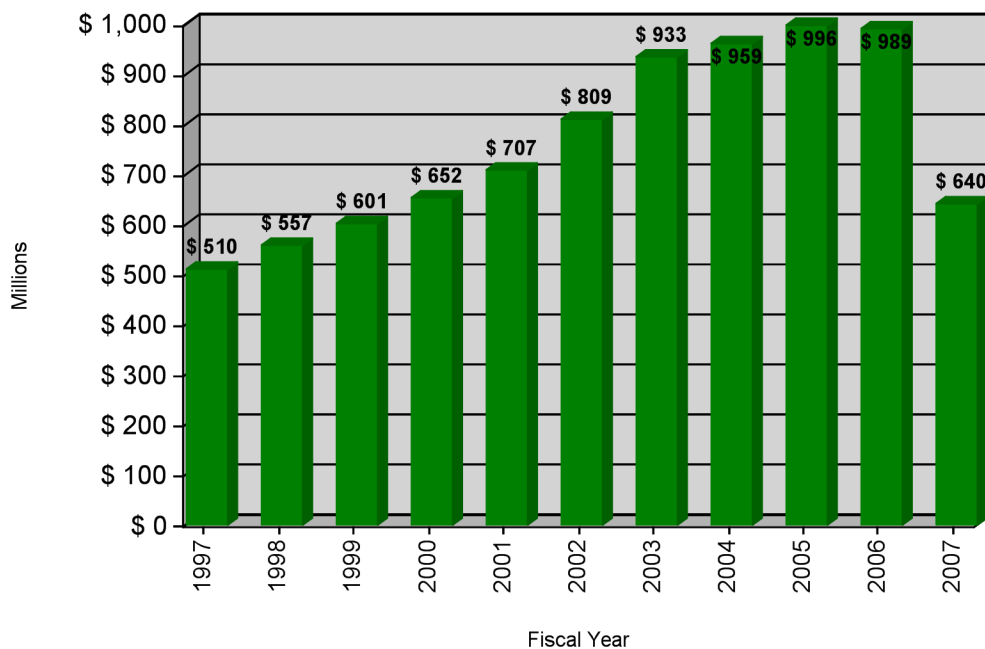
March Only
Comparison of Grant & Contract Awards



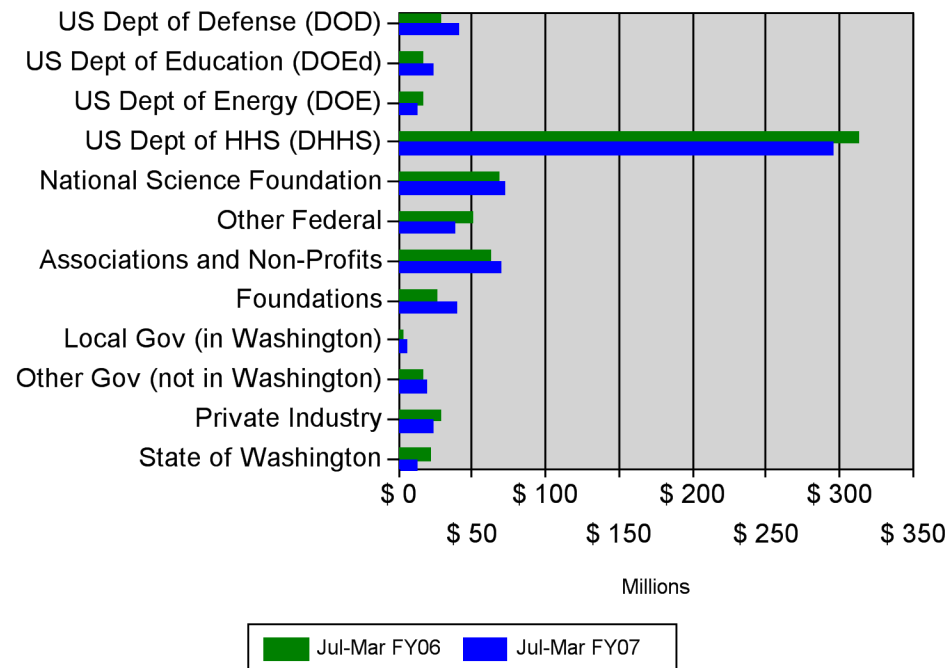
Fiscal Year to Date
Comparison of Grant & Contract Awards



Complete Fiscal Year
Comparison of Grant & Contract Awards



Fiscal Year to Date
Two-Year Comparison of Grant and Contract Awards



Summary of Grant and Contract Awards

Fiscal Year 2006-2007

Month	RESEARCH AND OTHER		TRAINING		Total Grants and Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 47,163,420	\$ 10,699,020	\$ 6,191,659	\$ 693,994	\$ 64,748,090
August	\$ 117,139,800	\$ 11,808,260	\$ 6,156,148	\$ 443,216	\$ 135,547,500
September	\$ 64,660,620	\$ 23,947,570	\$ 4,289,084	\$ 905,277	\$ 93,802,540
October	\$ 53,216,540	\$ 17,106,880	\$ 11,166,060	\$ 1,883,808	\$ 83,373,280
November	\$ 20,631,830	\$ 21,414,790	\$ 375,521	\$ 651,926	\$ 43,074,070
December	\$ 16,331,970	\$ 14,941,460	\$ 363,440	\$ 165,262	\$ 31,802,140
January	\$ 27,306,600	\$ 19,271,660	\$ 1,255,173	\$ 197,667	\$ 48,031,100
February	\$ 24,893,720	\$ 13,436,360	\$ 630,325	\$ 1,207,409	\$ 40,167,810
March	\$ 74,197,140	\$ 21,448,440	\$ 1,272,917	\$ 2,550,349	\$ 99,468,840
FY07 to Date	\$445,636,926	\$153,979,181	\$31,700,330	\$8,698,907	\$640,015,344
FY06 to Date	\$452,519,299	\$140,074,822	\$35,148,982	\$12,558,951	\$640,302,054
Over (Under) Previous Year	(\$6,882,373)	\$13,904,358	(\$3,448,652)	(\$3,860,044)	(\$286,711)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency Fiscal Years 2005-2006 and 2006-2007		
Agency	Jul-Mar FY06	Jul-Mar FY07
US Department of Defense (DOD)	\$ 28,044,154	\$ 40,373,026
US Department of Education (DOEd)	\$ 15,848,998	\$ 22,074,150
US Department of Energy (DOE)	\$ 15,788,235	\$ 11,530,796
US Department of Health and Human Services (DHHS)	\$ 312,110,820	\$ 294,367,906
National Science Foundation (NSF)	\$ 66,787,479	\$ 71,098,411
Other Federal	\$ 49,088,595	\$ 37,892,967
Subtotal for Federal :	\$ 487,668,281	\$ 477,337,256
Associations and Non-Profits	\$ 61,788,856	\$ 67,895,768
Foundations	\$ 24,951,795	\$ 38,529,807
Local Government (in Washington)	\$ 2,500,629	\$ 4,221,128
Other Government (not in Washington)	\$ 15,796,625	\$ 18,276,104
Private Industry	\$ 27,272,956	\$ 22,260,049
State of Washington	\$ 20,322,912	\$ 11,495,233
Subtotal for Non-Federal :	\$ 152,633,773	\$ 162,678,088
Grand Total :	\$ 640,302,054	\$ 640,015,344

Amount of Increase (Decrease) :	(\$ 286,711)
Percent of Increase (Decrease) :	0.0 %

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2005-2006 and 2006-2007

School/College		Jul-Mar FY06	Jul-Mar FY07
Upper Campus			
	Architecture and Urban Planning	\$ 3,903,233	\$ 805,491
	Arts and Sciences	\$ 54,054,674	\$ 62,897,613
	Business Administration	\$ 234,102	\$ 113,418
	Director of Libraries	\$ 405,685	\$ 6,965
	Education	\$ 9,675,041	\$ 12,839,790
	Educational Outreach	\$ 718,394	\$ 386,028
	Engineering	\$ 63,644,875	\$ 55,652,491
	Evans School of Public Affairs	\$ 3,342,429	\$ 5,189,657
	Executive Vice President	\$ 746,160	
	Forest Resources	\$ 6,446,361	\$ 4,064,338
	Graduate School	\$ 4,594,554	\$ 2,355,258
	Information School	\$ 1,121,210	\$ 1,651,802
	Law	\$ 258,994	\$ 114,750
	Ocean and Fishery Sciences	\$ 56,184,107	\$ 62,214,489
	Office of Research	\$ 16,750,544	\$ 19,155,789
	Social Work	\$ 6,897,727	\$ 6,946,243
	Undergraduate Education	\$ 117,665	\$ 1,250,161
	VP Educational Partnerships	\$ 111,252	\$ 131,347
	VP Minority Affairs	\$ 6,861,608	\$ 4,801,813
	VP Student Life	\$ 5,500	
	Subtotal :	\$ 236,074,115	\$ 240,577,442
Health Sciences			
	Dentistry	\$ 9,115,590	\$ 5,392,220
	Health Sciences Admin	\$ 503,050	\$ 61,000
	Medical Centers	\$ 82,157	\$ 1,000
	Medicine	\$ 301,794,569	\$ 313,865,831
	Nursing	\$ 11,196,238	\$ 9,848,401
	Pharmacy	\$ 8,688,131	\$ 6,371,769
	Public Health and Community Medicine	\$ 57,031,262	\$ 47,565,917
	Subtotal :	\$ 388,410,996	\$ 383,106,137
Special Programs			
	Alcohol and Drug Abuse Institute	\$ 1,474,628	\$ 980,035
	CHDD Administration	\$ 5,483,111	\$ 8,396,440
	Regional Primate Center	\$ 6,864,739	\$ 5,812,170
	Subtotal :	\$ 13,822,478	\$ 15,188,645
Other UW Campuses			
	Bothell	\$ 1,421,636	\$ 680,323
	Tacoma	\$ 572,829	\$ 232,796

School/College		Jul-Mar FY06	Jul-Mar FY07
Other UW Campuses		Subtotal :	\$ 1,994,465
Not Indicated Not Indicated			\$ 913,119
			\$ 230,000
		Subtotal :	\$ 230,000
		Grand Total :	\$ 640,302,054
			\$ 640,015,344

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Fiscal Years 2005-2006 and 2006-2007

Department	Jul-Mar FY06	Jul-Mar FY07
Center for Humanities	\$ 100,000	\$0
Center for Statistics and the Social Sciences	\$ 495,420	\$ 809,139
Center for Studies in Demography and Ecology	\$ 2,298,613	\$ 1,248,780
Department of Anthropology	\$ 90,270	\$ 139,029
Department of Applied Mathematics	\$ 981,664	\$ 1,726,247
Department of Asian Languages and Literature	\$ 140,000	\$0
Department of Astronomy	\$ 1,955,941	\$ 2,145,052
Department of Atmospheric Sciences	\$ 4,305,232	\$ 5,057,732
Department of Biology	\$ 6,347,287	\$ 8,516,407
Department of Chemistry	\$ 9,929,358	\$ 12,869,390
Department of Classics	\$ 30,000	\$0
Department of Communication	\$ 1,135,181	\$ 1,541,100
Department of Comparative Literature	\$0	\$ 21,178
Department of Earth and Space Sciences	\$ 4,801,642	\$ 3,326,383
Department of Economics	\$ 7,250	\$ 24,800
Department of English	\$0	\$ 5,000
Department of Geography	\$0	\$ 180,909
Department of Germanics	\$ 44,000	\$ 53,000
Department of History	\$ 354,000	\$ 70,694
Department of Linguistics	\$0	\$ 87,119
Department of Mathematics	\$ 796,896	\$ 1,045,925
Department of Near Eastern Languages and Civilization	\$ 17,500	\$0
Department of Physics	\$ 4,556,047	\$ 7,643,197
Department of Political Science	\$ 192,088	\$ 558,733
Department of Psychology	\$ 6,762,198	\$ 8,137,053
Department of Romance Languages	\$0	\$ 6,000
Department of Sociology	\$ 360,788	\$ 170,649
Department of Speech and Hearing Sciences	\$ 766,399	\$ 950,332
Department of Statistics	\$ 957,354	\$ 694,288
Department of Women Studies	\$0	\$ 23,592
Gaining Early Awareness and Readiness for Undergraduate Programs	\$ 270,000	\$ 750,000
Henry M. Jackson School of International Studies	\$ 1,581,141	\$ 3,629,331
Institute for Nuclear Theory	\$ 4,478,000	\$ 369,000
Language Learning Center	\$ 20,274	\$ 20,000
Law, Societies and Justice Program	\$ 53,571	\$ 90,017
Public Performing Arts	\$ 98,350	\$ 135,565
School of Art	\$0	\$ 48,000
School of Music	\$0	\$ 300,000

Department	Jul-Mar FY06	Jul-Mar FY07
Thomas Burke Memorial Washington State Museum	\$ 128,210	\$ 503,976
Total :	\$ 54,054,670	\$ 62,897,610

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Excluding private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 46,551,120	\$ 3,501,075	\$ 6,191,659	\$ 116,675	\$ 56,360,530
August	\$ 115,153,700	\$ 1,805,011	\$ 6,156,148	\$ 0	\$ 123,114,900
September	\$ 59,774,620	\$ 835,114	\$ 4,289,084	\$ 170,000	\$ 65,068,820
October	\$ 44,817,340	\$ 2,573,647	\$ 11,142,060	\$ 23,528	\$ 58,556,580
November	\$ 13,934,800	\$ 2,200,982	\$ 375,521	\$ 192,752	\$ 16,704,050
December	\$ 11,728,690	\$ 1,484,791	\$ 363,440	\$ 74,000	\$ 13,650,920
January	\$ 21,275,320	\$ 3,288,305	\$ 1,255,173	\$ 21,729	\$ 25,840,520
February	\$ 24,184,510	\$ 1,216,303	\$ 630,325	\$ 0	\$ 26,031,140
March	\$ 69,950,890	\$ 1,373,506	\$ 1,264,817	\$ 40,562	\$ 72,629,780
Year to Date	\$ 407,371,000	\$ 18,278,730	\$ 31,668,230	\$ 639,246	\$ 457,957,200

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards Fiscal Year 2006-2007 <i>Private awards from Foundations, Industry, Associations and Others</i>			
Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 4,734,940	\$ 61,206	\$ 4,796,146
August	\$ 7,107,670	\$ 184,174	\$ 7,291,844
September	\$ 20,026,620	\$ 266,485	\$ 20,293,100
October	\$ 9,473,966	\$ 123,297	\$ 9,597,263
November	\$ 13,868,920	\$ 187,000	\$ 14,055,920
December	\$ 8,772,547	\$ 5,000	\$ 8,777,547
January	\$ 10,753,580	\$ 77,548	\$ 10,831,130
February	\$ 9,667,090	\$ 4,965	\$ 9,672,054
March	\$ 14,005,450	\$ 235,982	\$ 14,241,440
Year to Date	\$ 98,410,790	\$ 1,145,656	\$ 99,556,450

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards					
Fiscal Year 2006-2007					
Month	RESEARCH AND OTHER		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 612,297	\$ 2,463,009	\$ 0	\$ 516,113	\$ 3,591,419
August	\$ 1,986,095	\$ 2,895,583	\$ 0	\$ 259,042	\$ 5,140,720
September	\$ 4,885,993	\$ 3,085,836	\$ 0	\$ 468,792	\$ 8,440,621
October	\$ 8,399,199	\$ 5,059,262	\$ 24,000	\$ 1,736,983	\$ 15,219,440
November	\$ 6,697,038	\$ 5,344,880	\$ 0	\$ 272,174	\$ 12,314,090
December	\$ 4,603,284	\$ 4,684,126	\$ 0	\$ 86,262	\$ 9,373,671
January	\$ 6,031,284	\$ 5,229,773	\$ 0	\$ 98,390	\$ 11,359,450
February	\$ 709,207	\$ 2,552,967	\$ 0	\$ 1,202,444	\$ 4,464,618
March	\$ 4,246,249	\$ 6,069,481	\$ 8,100	\$ 2,273,805	\$ 12,597,640
Year to Date	\$ 38,170,650	\$ 37,384,920	\$ 32,100	\$ 6,914,005	\$ 82,501,660

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
of \$1,000,000 or More**

March 2007

**Requiring action of
The Board of Regents
of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

Detail of Public Grant Awards

Federal

US Department of Defense (DOD)

US Army Research Office (ARO)

To:	John Arthur Sidles, Professor Department of Orthopedics	\$ 1,013,041
For:	UW Team-Advance on Single Nuclear Detection and Atomic-Scale Imaging	
Eff:	8/1/2005	

Total for US Army Research Office (ARO):	\$ 1,013,041
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Total for US Department of Defense (DOD):	\$ 1,013,041
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US Department of Education (DOEd)

Institute of Education Sciences (IES)

To:	Richard S Neel, Professor Department of Education	\$ 1,430,137
For:	Think Time Efficacy Study	
Eff:	3/1/2007	

Total for Institute of Education Sciences (IES):	\$ 1,430,137
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Total for US Department of Education (DOEd):	\$ 1,430,137
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US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

To:	Bruce M. Psaty, Professor Department of Medicine	\$ 2,502,645
For:	WGA Study to Identify Genetic Variants Associated with CV Events in CHS	
Eff:	3/1/2007	

To:	John J. Albers, Research Professor Department of Medicine	\$ 1,962,701
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For:	Human Lipoprotein Pathophysiology	
Eff:	3/1/2007	

To:	Raymond J Monnat, Professor Department of Pathology	\$ 1,355,674
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For:	Genetic Instability in Werner Syndrome	
Eff:	3/1/2007	

National Institute of Allergy and Infectious Diseases (NIAID)

To:	Samuel I Miller, Professor Department of Medicine	\$ 11,098,206
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For:	NW RCE for Biodefense and Emerging Infectious Diseases	
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Detail of Public Grant Awards

Federal

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

National Institute of Allergy and Infectious Diseases (NIAID)

Eff: 3/1/2007

Total for National Institute of Allergy and Infectious Diseases (NIAID): \$ 11,098,206

National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK)

To: Jerry P Palmer, Professor \$ 1,303,069
Department of Medicine

For: Diabetes Endocrinology Research Center

Eff: 12/1/2006

Total for National Institute of Diabetes and Digestive and Kidney Diseases (NIDDK): \$ 1,303,069

Total for National Institutes of Health (NIH): \$ 18,222,295

Total for US Department of Health and Human Services (DHHS): \$ 18,222,295

National Science Foundation (NSF)

National Science Foundation (NSF)

To: James H Morison, Apl-Principal Oceanographer \$ 1,229,107
Applied Physics Laboratory

For: North Pole Environmental Observatory

Eff: 6/1/2004

Total for National Science Foundation (NSF): \$ 1,229,107

Total for National Science Foundation (NSF): \$ 1,229,107

Total for Federal: \$ 21,894,580

Total Public Grants: \$ 21,894,580

Detail of Private Grant Awards

Associations and Non-Profits

Fred Hutchinson Cancer Research Center (FHCRC)

To: Helen Horton, Research Assistant Professor \$ 1,434,646
Department of Medicine
For: HVTN Travel Budget
Eff: 6/29/2006

Total for Fred Hutchinson Cancer Research Center (FHCRC): \$ 1,434,646

Total for Associations and Non-Profits: \$ 1,434,646

Foundations

Bill and Melinda Gates Foundation

To: Paul Yager, Professor \$ 3,684,454
Bioengineering
For: A Point-of-Care Diagnostic System for the Developing World
Eff: 7/1/2005

Total for Bill and Melinda Gates Foundation: \$ 3,684,454

Carnegie Corporation of New York

To: Susan E. Jeffords, Professor \$ 1,250,000
Department of English
For: Teachers for a New Era, Phase II
Eff: 9/1/2003

Total for Carnegie Corporation of New York: \$ 1,250,000

Total for Foundations: \$ 4,934,454

Total Private Grants: \$ 6,369,100

Detail of Contract Awards

Federal

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

National Heart, Lung, and Blood Institute (NHLBI)

To: Jeffrey L. Probstfield, Professor \$ 2,966,591
Department of Medicine

For: ACCORD EYE

Eff: 8/1/2003

Total for National Heart, Lung, and Blood Institute (NHLBI): \$ 2,966,591

Total for National Institutes of Health (NIH): \$ 2,966,591

Total for US Department of Health and Human Services (DHHS): \$ 2,966,591

Total for Federal: \$ 2,966,591

Associations and Non-Profits

Alaska Native Tribal Health Consortium (ANTHC)

To: Ruth A Ballweg, Assoc Professor \$ 1,517,805
Medex

For: Alaska Dental Health Aide Therapy Program

Eff: 1/1/2007

Total for Alaska Native Tribal Health Consortium (ANTHC): \$ 1,517,805

Wake Forest University

To: Santica M. Marcovina, Research Professor \$ 2,153,167
Department of Medicine

For: Central Chemistry Laboratory (ACCORD)

Eff: 10/1/2000

Total for Wake Forest University: \$ 2,153,167

Total for Associations and Non-Profits: \$ 3,670,972

Total Contracts: \$ 6,637,563

Grand Total for all Awards \$ 34,901,243

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee****UW Medical Center - Professional and Architectural Services Contracts - Architect****RECOMMENDED ACTION:**

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award two separate UW Medical Center (UWMC) master agreements for professional and architectural services to Taylor Gregory Butterfield Architects and Buffalo Design, Inc., subject to successful negotiation of the terms of the contracts.

BACKGROUND:

The Capital Projects Office anticipates awarding studies and projects to each firm that may be up to \$4,000,000 for a single project, with a total project value for all projects under each term agreement not to exceed \$10,000,000. The term of the contracts will be for two years with an optional one year renewal, for a maximum of three years.

In February 2007, the Capital Projects Office (CPO) advertised for firms interested in providing term professional services and architectural design; four firms responded to the Request for Qualifications. Two firms were interviewed on March 29, 2007. It is the recommendation of CPO that Taylor Gregory Butterfield Architects and Buffalo Design Inc. be awarded the work at the University with a focus on healthcare projects.

Taylor Gregory Butterfield Architects (TGBA) is a healthcare design firm that has successfully completed a number of studies and projects for the University of Washington Medical Center (UWMC) in the last nine years, including revisions to the Angiography suite and is currently involved in renovations to the existing Nuclear Medicine suite. TGBA has been in business since 1993 and presently employs thirty-two persons.

Buffalo Design, Inc. is a healthcare design firm that is currently involved in a number of projects with UWMC including pre-design studies for renovations to the Frozen Section Lab, Pharmacy Compounding Room and Pulmonary Diagnostics Suite. Buffalo Design has developed a positive working relationship with UWMC and CPO staff over the past three years. Buffalo Design is a firm that has been in business for twenty years and is also focused on healthcare design. They have a current staff of ten persons.

Funding for projects completed under these contracts will be from the University of Washington Medical Center patient revenues.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

1. Report of Actions Taken Under General Delegated Authority

Master Agreements for Architectural Services, Consultant Selection

On March 15, 2007, the Capital Projects Office awarded term contracts for architectural services to four Washington architectural firms: Perkins/Will, Ambia, Collins Woerman, and Stock & Associates. The four successful firms were selected from seven respondents to a public solicitation. The contracts are limited to the laboratory type projects on the Seattle campus. Projects will be valued from \$35,000 to \$4,000,000. Work covered by the contracts will also include cost estimating, feasibility studies and capital planning for future projects. The total project value of all work executed under any individual contract will not exceed \$5,000,000. The contract term is two years with an option for a third year.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p.2)

Meany Theater 164 Dimming System, Project #200350

Action Reported: Contract Award

On March 16, 2007 a construction contract was awarded to EHS Electrical Contractors, LLC for the construction of the Meany Theater Dimming System. This contract was awarded in the amount of \$1,735,527 which included Alternates 1, 2, 4, and 5. A total of two bids were received for the project. The budget for construction is \$1,717,000. Contingencies within the construction budget were adjusted slightly to allow for the award.

EHS is a large local electrical contractor that has been performing work for the University of Washington for over twenty years. Recent projects include the Law School, Johnson and Guggenheim renovations, and the IMA expansion. In addition, they have worked on several local theater lighting projects.

This project will replace the failing stage and auditorium lighting control with a reliable and programmable system. It also includes replacement of damaged wiring currently out of code, replacement of existing drop boxes with new, additional circuit raceways on stage to serve fixture supports with multi-circuit cables and installation of additional overhead circuits.

The project budget is \$2,940,668. The project is currently funded with \$1,500,000 from 2005-2007 Arts & Sciences Program Renewal Funds and \$1,000,000 from 2005-2007 Provost's Capital Reserves. The remaining \$440,668 will be funded from the 2007-2009 Arts & Sciences Program Renewal allocation.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Svcs	\$331,768	\$331,768
Total Construction Cost*	\$2,255,076	\$2,255,076
Other Costs	\$145,685	\$145,685
Project Administration	\$208,139	\$208,139
Total Project Budget	\$2,940,668	\$2,940,668

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p.3)

UW Tacoma Soil Remediation, Project No. 1752E

Action Reported: Budget Adjustment

On March 12, 2007, after continuing negotiations and meetings with the Washington Department of Ecology (Ecology), the UW Tacoma Soil Remediation project scope was expanded and the budget increased from \$2,090,000 to \$2,600,000.

In April 2003, a draft feasibility study was issued to meet the requirements of an Agreed Order between the UW and Ecology. A prolonged negotiation with Ecology over the source of two tri chloral ethylene (TCE) groundwater plumes has created the need to provide more studies and update the study. The budget increase will cover the cost to update the study by allowing for the installation of new groundwater test wells, additional testing from the new and existing groundwater test wells, fees for continued negotiation with Ecology, and project support from the Capital Projects Office.

The UW Tacoma Soils Remediation project was established in 1994 to perform soil contamination investigation of the UW Tacoma campus for the purpose of establishing the source of contamination and to recommend the best clean up strategies. The project will be complete upon approval by Ecology of a study that recommends clean up action plans for site contamination. Recommended clean up projects will be funded separately from this project. The UW Tacoma campus has expanded since the Agreed Order and the newer property acquisitions are not included.

Consultant investigation began in 1994 and has continued through present. The budget for the UW Tacoma Soil Remediation project is \$2,600,000 and is funded by UW Tacoma Site Acquisition and Soil Remediation Funds.

Budget Summary:	Previously Approved Budget	Current Approved Budget
Total Consultant Svcs	\$1,367,492	\$ 1,652,020
Total Construction Cost*	\$517,551	\$ 517,551
Other Costs	\$ 100,457	\$ 270,429
Project Administration	\$104,500	\$ 160,000
Total Project Budget	\$ 2,090,000	\$ 2,600,000

*Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p.4)

School of Medicine

Action Reported: Mouse Cage Racking Systems Purchase – P.O. #349257

The Department of Comparative Medicine, a Department within the UW School of Medicine, purchased new mouse cage racking systems. This purchase, which will be installed in the animal care facility located in the Foege Building, will ensure compliance and accreditation with the Association for Assessment and Accreditation of Laboratory Animal Care International (AAALAC), an organization that promotes the humane treatment of animals in science through voluntary accreditation and assessment programs.

A sole source purchase order was issued to Allentown Incorporated based on compatibility and interchangeability with existing caging systems. The total contract price is not to exceed \$1,100,000 for thirty positive/negative controlled mouse cage racking systems. The purchase is sales tax-exempt. Funding for this purchase is available through a School of Medicine Facility Renovation Fund budget. Up to twenty additional racking systems may be purchased within the next 12 months at existing unit prices, in an amount not to exceed \$750,000.

2. Report of Actions Taken Under Specific Delegated Authority

Consolidated Bagley Labs Project

Action Reported: Contract Award

Following Regent approval in October 2006, a construction contract was awarded to Bayley Construction January 31, 2007 for \$5,847,900 for the Consolidated Bagley Labs Project. Three bids were received for the project; the high bid was \$6,218,200. The budgeted construction cost was \$5,809,703.

Bayley Construction provides a wide variety of construction services and has experience with a broad range of project types. Previous projects at the University include the UWMC East Wing re-cladding/addition project and alterations to the Nephrology department suite on the 12th floor of BB Wing.

The Consolidated Bagley Lab Project combined three separately designed laboratory projects in Bagley Hall for the purposes of constructing the improvements as a single project. The Bagley Hall 2nd Floor Undergraduate Instructional Lab will renovate a laboratory for freshman chemistry instruction, providing two studio-lab spaces, each with lab benches for 24 students, and a common instrument room, including renovation of other support spaces and the second floor corridors. The Bagley 3rd Floor West Photonics Remodel will remodel existing office space into photonics research labs. The Bagley Hall 4th

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p.5)

Floor Research Lab Alterations projects will renovate three 4th floor labs and an office that were vacated by Bioengineering for generic chemistry use, increasing the number of fume hoods in the labs and fully renovating one of the lab suites.

Construction activities started in February 2007 and are expected to be complete September 2007 for occupancy at the start of fall quarter 2007.

The project budget is \$9,900,000; the forecasted cost at completion is \$9,664,298. Committed funding is available from the College of Arts and Sciences for \$1,700,000, a non-state revenue grant of \$2,000,000, and University Central Funds of \$6,491,740.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Services	\$1,200,990	\$1,200,743
Total Construction Cost*	\$7,640,958	\$7,449,382
Other Costs	\$366,814	\$322,935
Project Administration	\$691,238	\$691,238
Total Project Budget	\$9,900,000	\$9,664,298

* includes construction contract, construction contingency, and state sales tax

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p.6)

Business School Project - Phase 1: New Building – Delegated Authority

At the September 2006 Board of Regents meeting the use of alternative public works utilizing the General Contractor/Construction Manager (GC/CM) method of contracting was approved; and the President was delegated authority to award construction contracts.

On December 19, 2006, after issuing a preliminary determination, providing a public notification and review process, at which no comments were received, the University issued the Final Determination to use the general contractor/construction manager (GC/CM) procedure provided for in RCW 39.10.

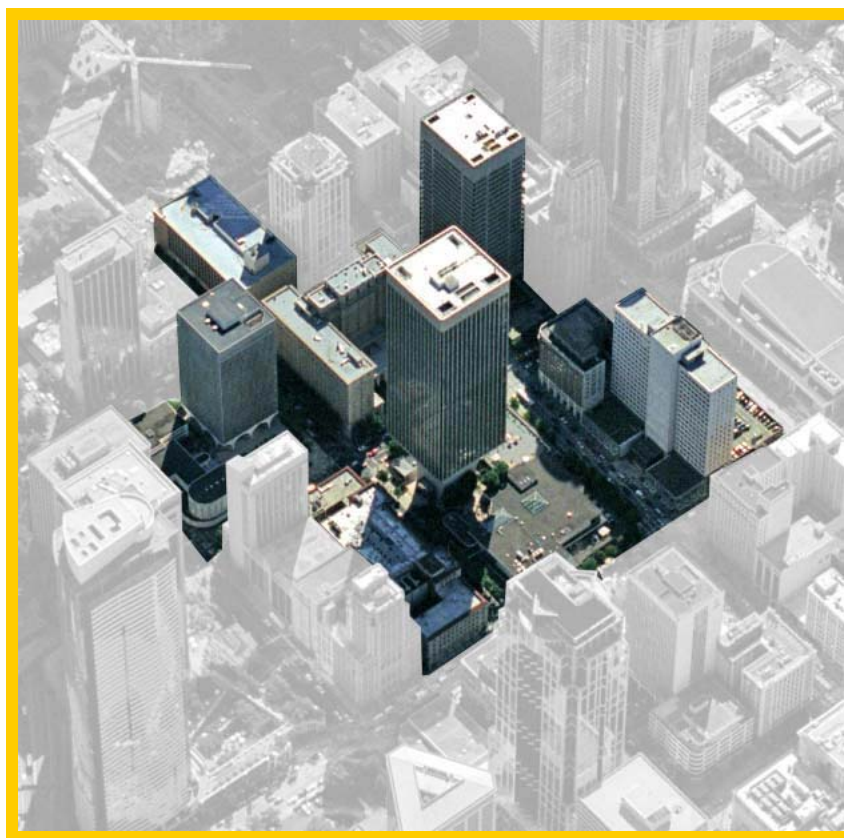
On January 18, 2007, in response to the Request for Proposals for GC/CM services, four construction firms submitted proposals for GC/CM services. Three firms were interviewed on February 8, 2007. Based on the scoring of the proposals and interviews, Sellen Construction and Skanska USA Building Inc were requested to submit a Final Proposal for Contractor Fee and Specified General Conditions on February 28, 2007.

The firm with the highest total score resulting from the scoring of the Proposal, the Interview and the results of the Final Proposal was Sellen Construction and they were selected to provide Preconstruction Services and for Maximum Allowable Construction Cost (MACC) negotiations. Their bid for Fee and Specified General Conditions was \$3,885,777, versus a budget of \$5,219,665. An Agreement for Preconstruction services was finalized on March 22, 2007.

Sellen Construction, founded in Seattle in 1944, has constructed the Conibear Shellhouse and Hec Edmundson Pavilion projects on the University campus. They have also completed the Harborview Research and Training Facility and the UW Medicine's South Lake Union campus second phase building.

Attachment: GC/CM Selection Tabulation Form

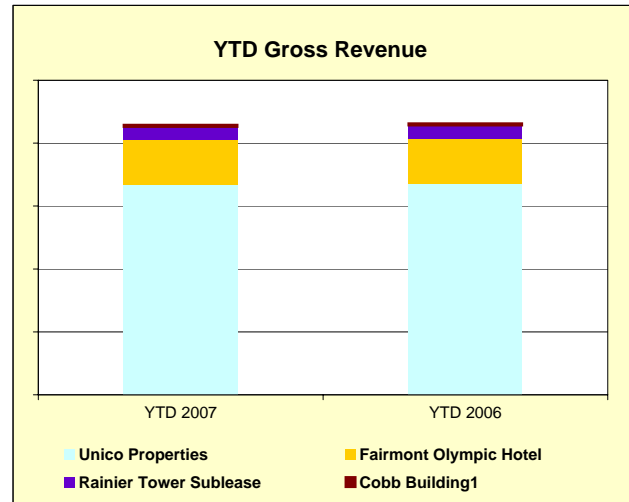
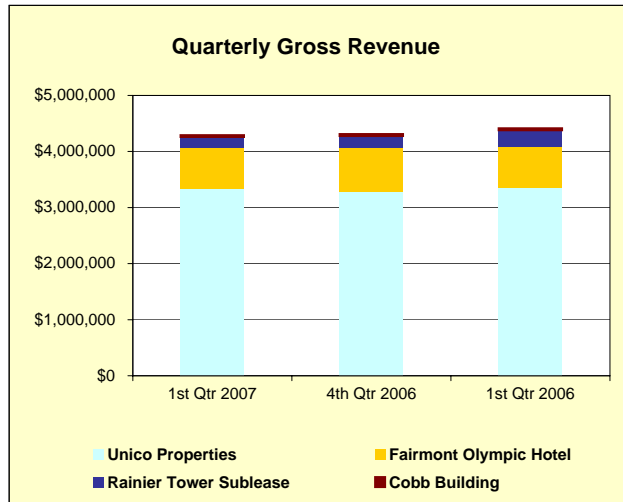
METROPOLITAN TRACT
PERFORMANCE REPORT
For the Quarter Ended
March 31, 2007



Finance, Audit & Facilities Committee

May 17, 2007

University of Washington Metropolitan Tract
CONSOLIDATED METROPOLITAN TRACT PROPERTIES
Quarterly Summary
Quarter Ending March 31, 2007



CURRENT QUARTER							
Gross Revenue to University	1st Qtr 2007	Prior Qtr 4th Qtr 2006	Prior Year 1st Qtr 2006	Change from Prior Qtr		Change from Prior Year	
				\$	%	\$	%
Unico Properties	3,338,783	3,279,551	3,351,324	59,233	1.8%	(12,541)	(0.4%)
Rainier Tower Sublease	192,910	202,443	300,506	(9,533)	(4.7%)	(107,596)	(35.8%)
Fairmont Olympic Hotel	722,226	791,427	723,426	(69,201)	(8.7%)	(1,199)	(0.2%)
Cobb Building	38,500	38,500	38,500	0	0.0%	0	0.0%
TOTAL GROSS REVENUE	\$4,292,419	\$4,311,921	\$4,413,756	(\$19,501)	(0.5%)	(\$121,337)	(2.7%)

	CALENDAR YEAR TO DATE				ANNUAL	
Gross Revenue to University	YTD 2007	YTD 2006	Change from Prior YTD		Projected 2007	Actual 2006
			\$	%		
Unico Properties	3,338,783	3,351,324	(12,541)	(0.4%)	14,073,512	13,378,928
Rainier Tower Sublease	192,910	202,320	(9,410)	(4.7%)	(1,903,345)	(683,177)
Fairmont Olympic Hotel	722,226	723,426	(1,199)	(0.2%)	3,554,724	3,825,836
Cobb Building ¹	38,500	38,500	0	0.0%	154,000	154,000
TOTAL GROSS REVENUE	\$4,292,419	\$4,315,570	(\$23,150)	(0.5%)	\$15,878,891	\$16,675,587

¹ The Cobb lease commenced during the 2nd quarter of 2005 explaining the variance between 2005 and 2006.

12/31/06 INTERNAL VALUATION	
	Gross Market Value
Unico Managed Properties ¹	488,197,000
Fairmont Olympic Hotel	192,700,000
Cobb Building ²	2,200,000
TOTAL	\$683,097,000

¹ Includes the Rainier Tower Sublease

² Represents UW's land value; not improvements

CONSOLIDATED METROPOLITAN TRACT PROPERTIES

Quarterly Summary

Quarter Ending March 31, 2007

CONSOLIDATED METROPOLITAN TRACT SUMMARY

The Metropolitan Tract started 2007 by generating \$4.3 million in revenue during the first quarter. This result is fairly comparable to the last quarter of 2006. The slight difference between the quarters is in the Office component of Unico Properties (down 2.8%) and the Fairmont Olympic Hotel (down 8.7%). However, these declines were largely offset by a robust increase in the Retail sector which was up 12.6%. Year to date results for the first three months of 2007 were also comparable to the opening quarter of 2006.

UNICO PROPERTIES

In the first quarter of 2007, revenue from the Unico properties increased 1.8% from the last quarter of 2006. This results in revenue to the University of more than \$3.3 million. Office revenue was down 2.8%, while Retail revenue increased by 12.6% and parking revenue was up 6.8%, more than offsetting the decrease in Office income. Leasing activity continues to be brisk with the expectation of decreasing vacancy rates in 2007. Most 2007 lease rollovers have already been addressed ensuring stable occupancy. Only the Financial Center has a remaining lease rollover at the end of 2007 and Unico is actively working to pre-lease the pending vacancy.

RAINIER TOWER SUBLEASE

The Rainier Tower Sublease generated approximately \$200,000 to the University during the first quarter. This is only a slight decline compared to the immediately preceding quarter, but compared to the first quarter of 2006, it is a decrease of close to 36%. Notably, the quarter a year ago was a time of much fuller occupancy, before WaMu vacated its floors. Most of the vacant space has already been leased, but until those leases commence, bringing positive cash flow, these lower numbers will continue.

FAIRMONT OLYMPIC HOTEL

The hotel generated \$722,226 in revenue to start the year. That decline, from the last quarter of 2006, is an 8.7% decrease, but is an expected seasonal decline as the first three months of the year are historically the least robust for this sector. More significantly is the comparison to the year-ago quarter. After two years of very solid, even explosive growth for the hotel, results were fairly comparable between these quarters.

INTERNAL VALUATION

The numbers presented represent the overall value of the real estate as estimated by Heitman and Urbis Partners as of 12/31/06, but do not account for the leasehold encumbrances.

MARKET UPDATE

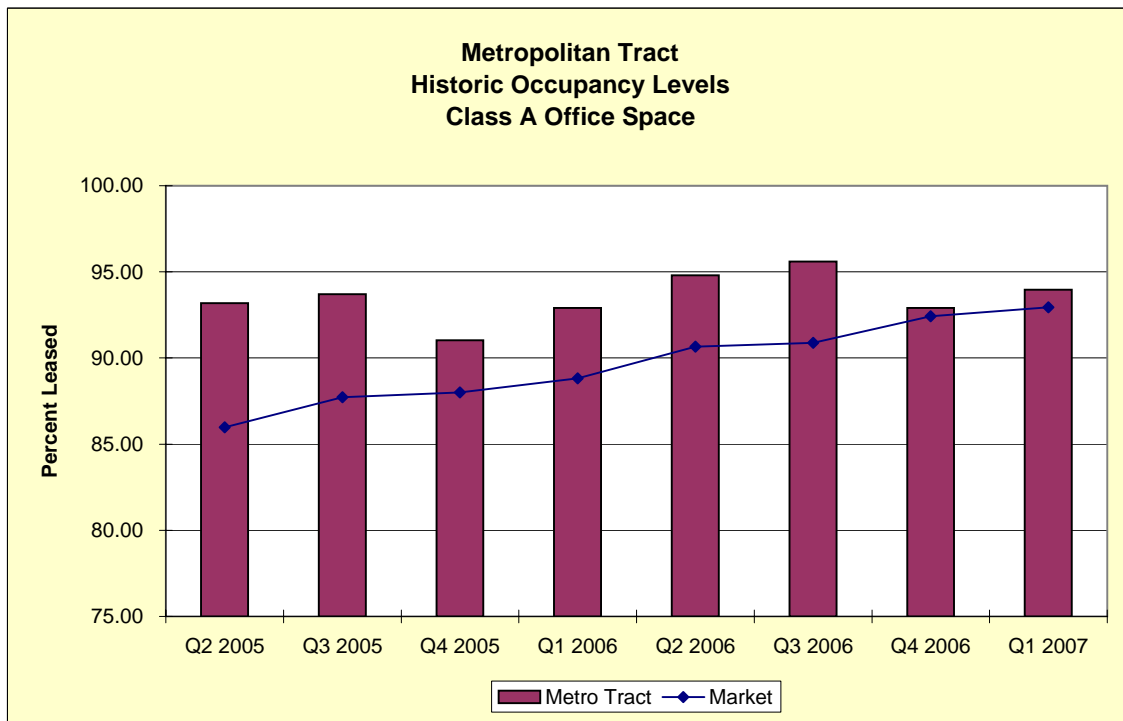
OFFICE MARKET

The office market opened 2007 growing occupancy to 93%. Correspondingly, lease rates are also climbing for the Central Business District. With no significant office projects due to open until late 2008, 2007 is looking to be a strong year for landlords. Also significant in the first quarter was the 10 million square foot sales transaction of Equity Office Properties' Puget Sound portfolio of which approximately 5 million square feet were Class A assets in downtown Seattle. The subsequent break up of the portfolio to multiple owners at record prices will also drive rental rates up in the near future as the new owners' return requirements will require higher rental rates to support the acquisitions.

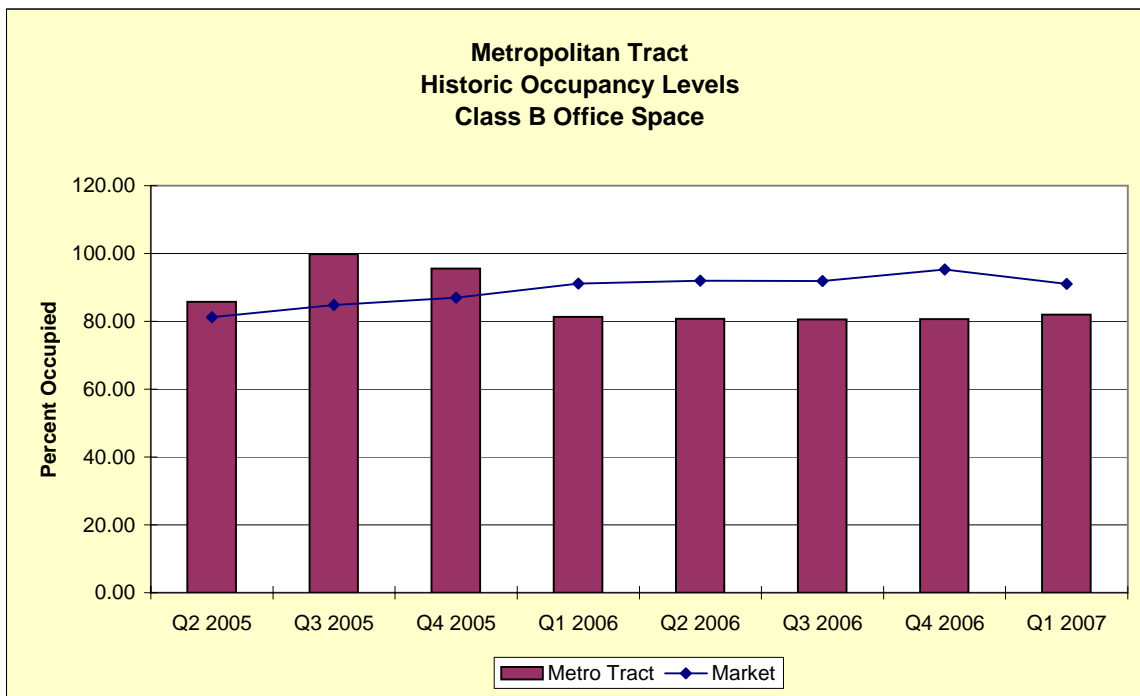
HOTEL MARKET

In 2006, the downtown hotel market grew by 280 rooms, or 4.2 %. This spring, 415 rooms in the Sheraton's new tower will be complete. In 2008 and 2009, there are at least 800 new rooms planned. Within four or five years, the downtown Seattle Hotel market will grow by more than 1,600 rooms. This has largely been perceived to be a benefit for the market: with the greater capacity, Seattle will be a more appealing market for major conventions, filling hotel rooms throughout the downtown and therefore benefiting all.

University of Washington Metropolitan Tract
OFFICE BUILDING OCCUPANCY COMPARISON CHARTS
 Last Eight Quarters
 Quarter Ending March 31, 2007



Includes Rainier Tower, Puget Sound Plaza, IBM Building and Financial Center

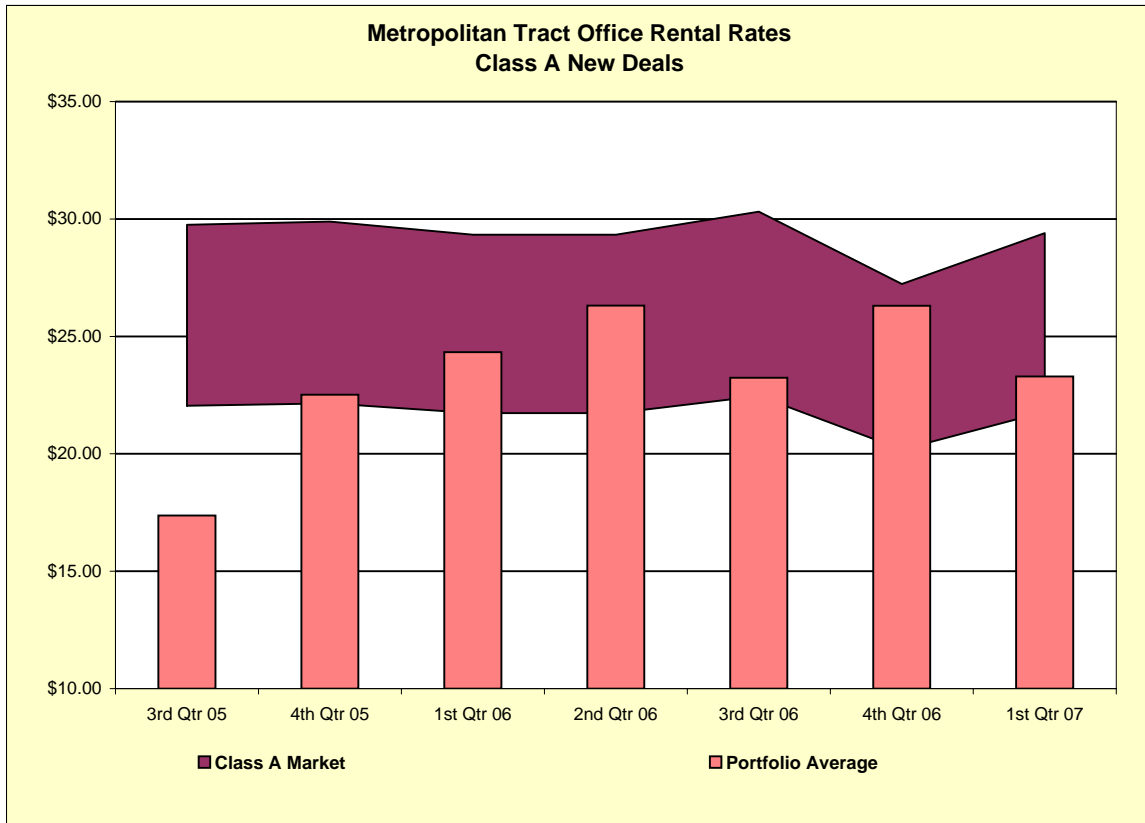


Includes Skinner Building

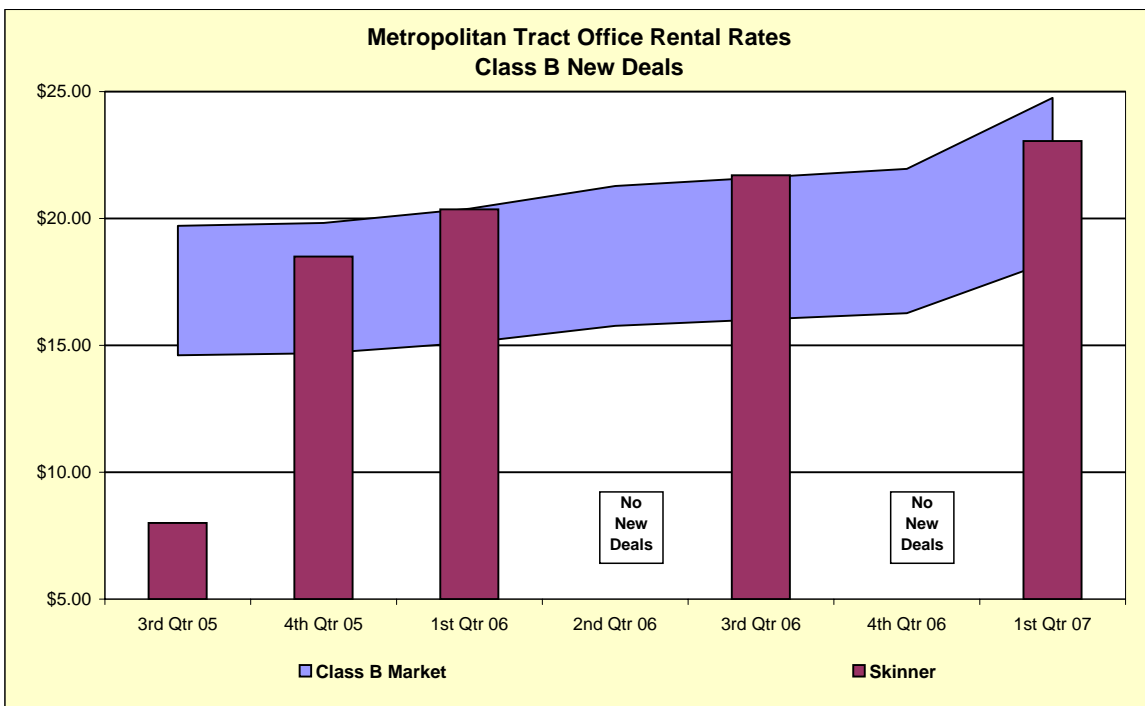
OFFICE BUILDING RENTAL RATE COMPARISON

Last Seven Quarters

Quarter Ending March 31, 2007

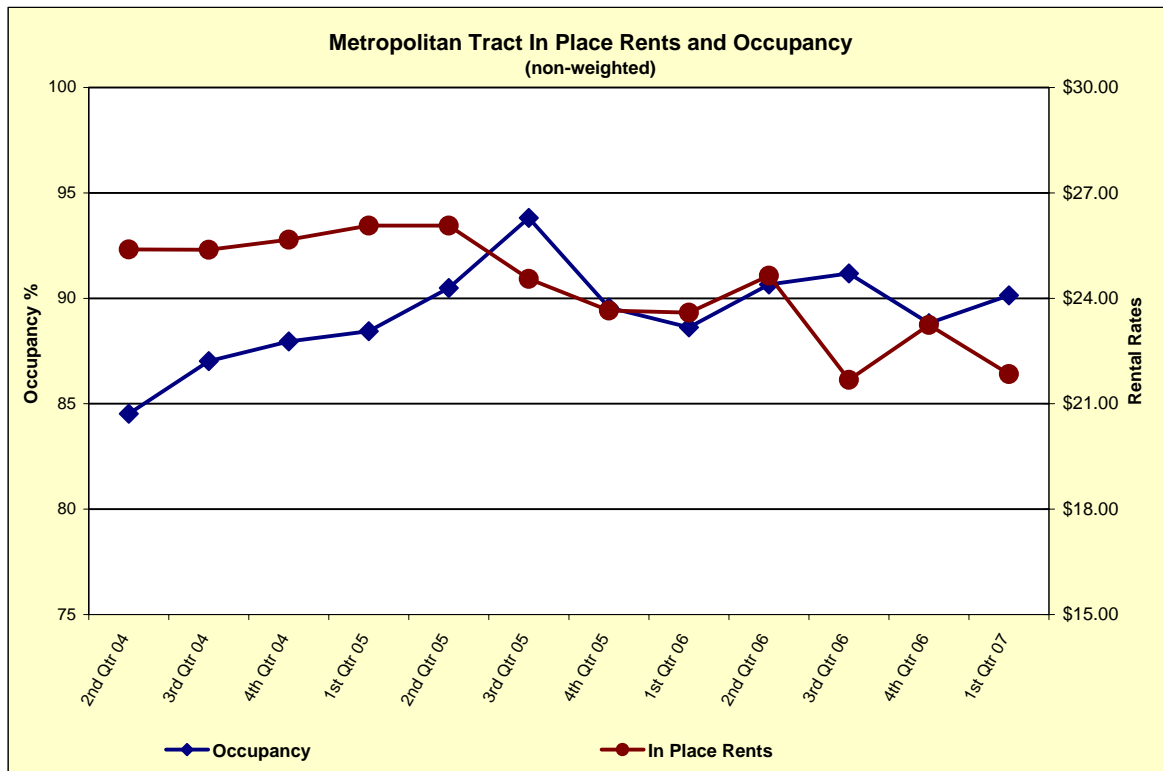


*In the 3rd Quarter of 2005, a tenant of 5,409 sf for \$12.00/sf leased some undesirable space in the Financial Center on an "as is" basis.



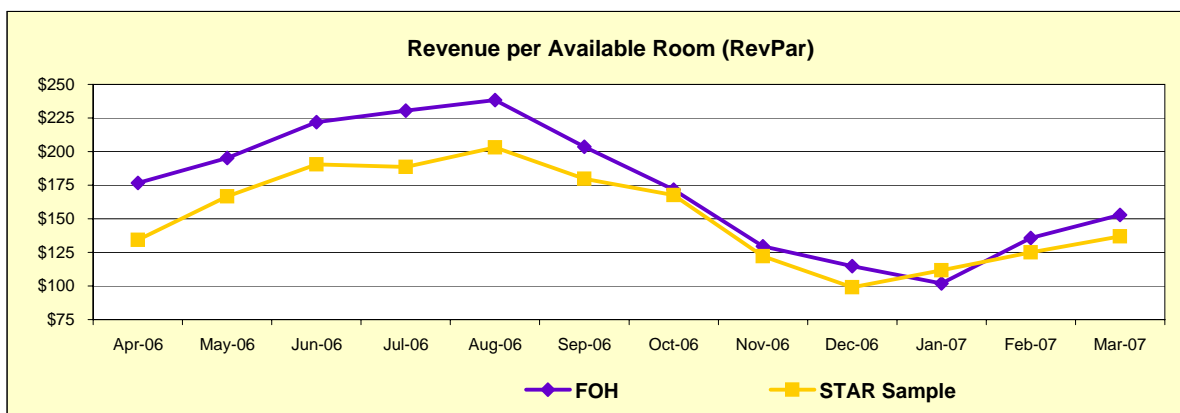
*In the 3rd Quarter of 2005, 5th Avenue Theatre leased space in the lower level of the Skinner Building.

University of Washington Metropolitan Tract
OFFICE BUILDING RENTAL RATE COMPARISON
 Last 3 Years
 Quarter Ending March 31, 2007



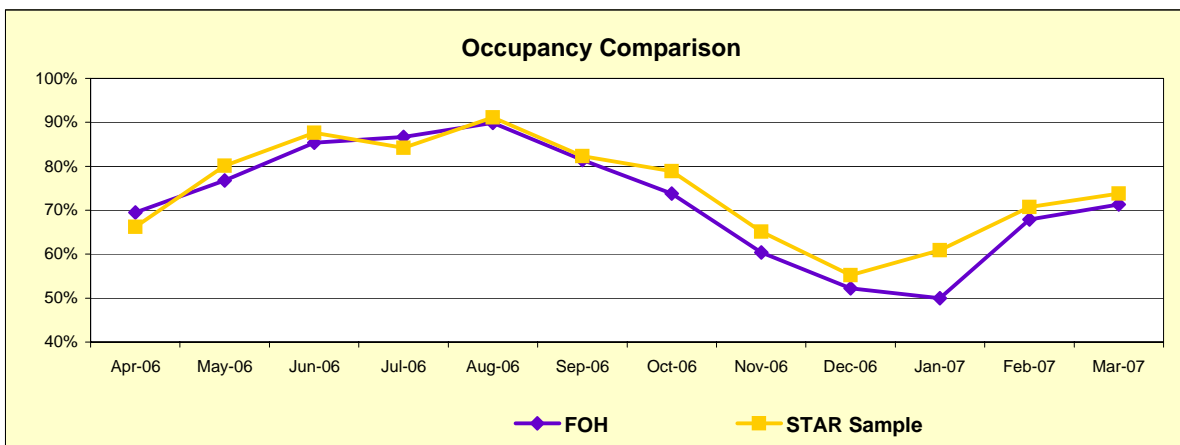
The in-place rents and occupancy for the 3rd quarter were significantly impacted by the vacation of Washington Mutual and does not reflect leases signed but not yet commenced. These categories will rebound in subsequent quarters.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



RevPar 12-months Average	Mar-07	Mar-06	Change from Prior Year \$
FOH	\$172.74	\$155.64	\$17.10
STAR Sample Avg <1>	\$152.11	\$136.85	\$15.26

RevPar Current Month Ended	Mar-07	Mar-06	Change from Prior Year %
FOH	\$152.96	\$164.02	(\$11.06)
STAR Sample Avg <1>	\$136.98	\$128.77	\$8.21

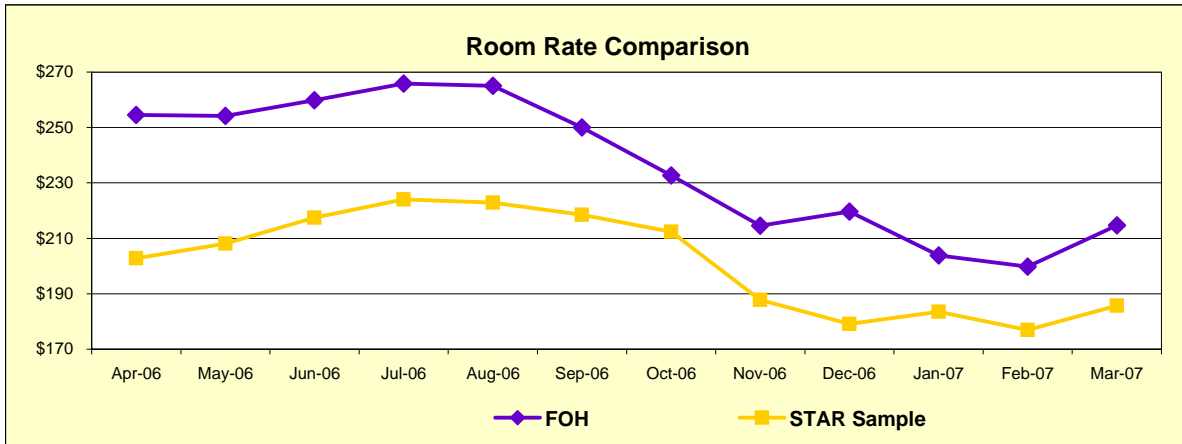


Occupancy 12-months Average	Mar-07	Mar-06	Change from Prior Year %
FOH	72.1%	72.0%	0.1%
STAR Sample Avg <1>	74.7%	73.2%	1.5%

Occupancy Current Month Ended	Mar-07	Mar-06	Change from Prior Year %
FOH	50.0%	68.5%	(18.5%)
STAR Sample Avg <1>	60.9%	66.2%	(5.3%)

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



Average Daily Rate 12-months Average	Mar-07	Mar-06	Change from Prior Year \$
FOH	\$237.89	\$209.57	\$28.32
STAR Sample Avg <1>	\$202.49	\$181.61	\$20.88

Average Daily Rate Month Ended	Mar-07	Mar-06	Change from Prior Year \$
FOH	\$203.88	\$193.32	\$10.56
STAR Sample Avg <1>	\$183.52	\$171.98	\$11.54

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

VII. STANDING COMMITTEE**B. Finance, Audit and Facilities Committee****2007 Audit Plans – KPMG, State Auditors and Peterson Sullivan**

See Attached.



University of Washington



2007 Audit Plan

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I. Executive Summary

Scope of Audit

We will audit the balance sheet of the University of Washington (University) as of June 30, 2007, and the related statements of revenues, expenses, and changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on the financial statements based on our audit, however we will not express any opinion on the effectiveness of internal controls over financial reporting.

An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we will express no such opinion.

Additionally, we will report separately on our audits for the UW Medical Center, Intercollegiate Athletics, and the Parking System.

Coordination with Other Auditors

We will coordinate and rely on audit testwork performed by the following other auditors: Peterson Sullivan, the Washington State Auditor's Office and the University's Internal Audit Department as considered necessary.

This coordinated approach allows us to reduce duplicative testwork during the audit of the University and increase overall efficiency.

Tentative Timetables

Our timetable is expected to be similar to that of the previous year. We will coordinate with the Office of Financial Management and Internal Audit for a more detailed schedule of events and prepare an outline of specific data requirements, timelines and individuals responsible.

II. Financial Reporting Entity

The financial statements of the University of Washington consist of (a) the University of Washington, (b) organizations for which the University is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the University are such that exclusion would cause the University's financial statements to be misleading or incomplete.

The definition of the reporting entity is based primarily on the notion of financial accountability. An entity is financially accountable for the organizations that make up its legal entity. It is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the entity. An entity may also be financially accountable for governmental organizations that are fiscally dependent on it.

An entity has the ability to impose its will on an organization if it can significantly influence the programs, projects, or activities of, or the level of services performed or provided by, the organization. A financial benefit or burden relationship exists if the entity (a) is entitled to the organization's resources; (b) is legally obligated or has otherwise assumed the obligation to finance the deficits of, or provide financial support to, the organization; or (c) is obligated in some manner for the debt of the organization.



The following illustration depicts the entities included in the University of Washington Annual Report.

Assets (in millions)	Entities	Financial Statements
\$ 6,197	University of Washington UW Activity (teaching, research, public service)* Medical Center* Parking System* Intercollegiate Athletics* Housing and Food Services Metropolitan Tract	University of Washington Annual Report
\$ 27	Wholly Owned Insurance Company Portage Bay Insurance	
\$ 136	Affiliated Organizations - Medical Entities University of Washington Physicians* University of Washington Physicians Network*	
\$ 275	Affiliated Organizations - Real Estate Properties Community Development Properties C-D Radford Court Properties Educational Research Properties Washington Biomedical Research Properties I Washington Biomedical Research Properties II TSB Properties Twenty-fifth Avenue Properties	
\$ 30	Affiliated Organization - Alumni Entity University of Washington Alumni Association*	

* Audited by KPMG

Organizations Not included in University of Washington Annual Report
Harborview Medical Center*
University of Washington Foundation *
Henry Gallery Association, Inc.
Washington Law School Foundation
Washington Pulp and Paper Foundation



III. Scope of Our Audits

University Annual Report

We will audit the balance sheet of the University as of June 30, 2007 and the related statements of revenues, expenses, and changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on the financial statements based on our audit.

We will conduct our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we will express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In planning and performing our audit of the financial statements, we consider internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements. Our audit does not include examining the effectiveness of internal control and does not provide assurance on internal control. If, however, during our audit we note matters involving internal control and other operational matters, they will be presented for your consideration. These comments and recommendations, all of which will be discussed with the appropriate members of management, are intended to improve internal control or result in other operating efficiencies.

An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Universities internal control over financial reporting. According we express no such opinion.

This audit meets the needs of the Board of Regents and the administration to manage the University and assist in meeting the University's financial reporting requirements as a public agency and the State of Washington.

UW Medical Center

We will also audit the financial statements of the UW Medical Center as of June 30, 2007. We will conduct our audit in accordance with auditing standards generally accepted in the United States of America. We will provide an audit



report on the UW Medical Center and will use our audit as support in our overall opinion on the University.

Intercollegiate Athletics (ICA)

An audit of the ICA will also be performed for the year ended June 30, 2007. This audit is designed to meet the requirements of the outstanding debt and will be in accordance with auditing standards generally accepted in the United States of America.

We will also be performing required agreed upon procedures to meet the requirements of the National Collegiate Athletic Association (NCAA).

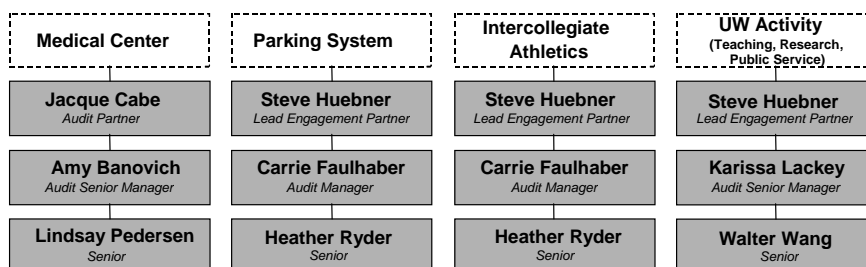
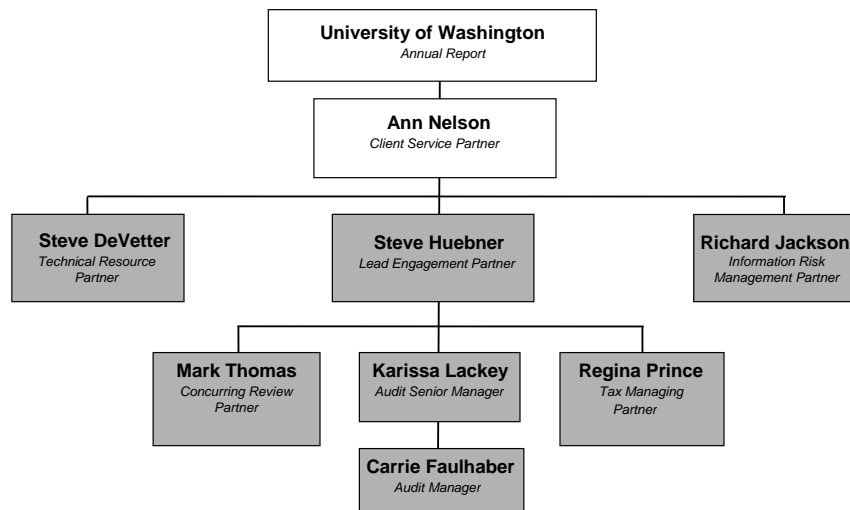
Parking System

Our audit of the Parking System is designed to provide the necessary information to meet the compliance requirements of the outstanding debt associated with the parking system revenue bonds.

All Other UW Activity

All other UW activity consists of instruction, research, public service, and all other activities included in the University of Washington Annual Report, but not subject to separate reporting requirements.

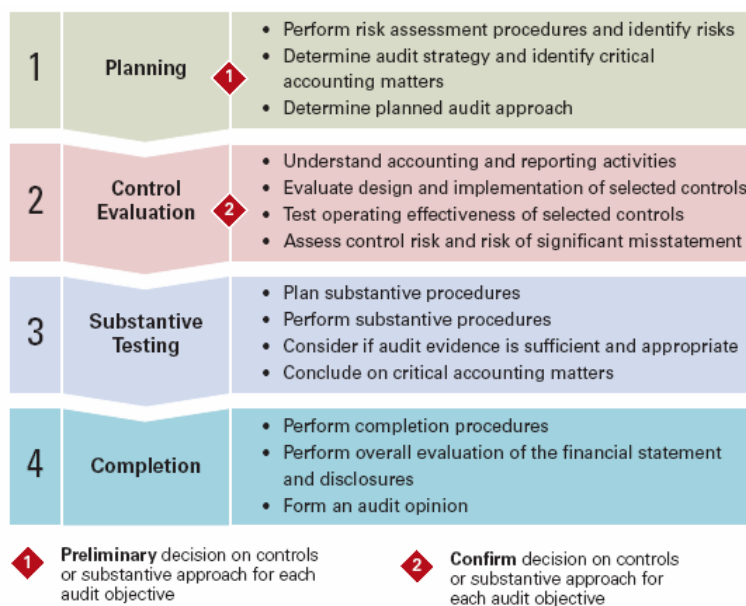
IV. KPMG Team Overview



V. KPMG Audit Process

We apply our audit process through our three-step audit approach. Each step allows us to more clearly identify the University's business risks, and hence our audit risks, and to focus our audit approach on the risks of material misstatements in the financial statements.

An overview of KPMG's standard four-step audit approach follows:



IT General Controls

Throughout the audit phases outlined above KPMG will be testing IT General Controls in Access to Programs and Data, Program Change Program Development, Computer Operations, and End-User Computing. In addition, when applicable, KPMG will also test IT application controls in the areas of; application access (segregation of duties), key reports, key calculations and interfaces (to ensure completeness and accuracy of data transfer).

Overview of Audit Procedures

Balance Sheet

Financial Statement Caption	Audit Considerations	Key Audit Procedures
<ul style="list-style-type: none"> Cash and Investments (\$3.1 billion) 	<ul style="list-style-type: none"> Accounting for and control over cash and investments focused on the completeness, existence, accuracy and valuation. 	<ul style="list-style-type: none"> Test account reconciliations Confirm key cash and investment balances Procedures in accordance with the AICPA practice aid
<ul style="list-style-type: none"> Accounts Receivable- Patient Services (\$210 million) 	<ul style="list-style-type: none"> Existence of receivables Reasonableness of contractual and bad debt allowances Collectibility of receivables 	<ul style="list-style-type: none"> Substantive audit and controls procedures to test reasonableness of accounts receivable contractual allowance and bad debt reserves Accounts receivable testing for existence of account balances Test account reconciliation
<ul style="list-style-type: none"> Accounts Receivable- Grants and Contracts (\$134 million) 	<ul style="list-style-type: none"> Existence of receivables Accuracy of receivables Collectibility of receivables 	<ul style="list-style-type: none"> Coordination, review and reliance on the State Auditor testwork over grants and contracts Evaluate internal controls Assess the validity and collectibility of billed and unbilled receivables.
<ul style="list-style-type: none"> MetroTract (\$117 million) 	<ul style="list-style-type: none"> Proper recording of net assets of MetroTract 	<ul style="list-style-type: none"> Obtain and review the audit report of Peterson & Sullivan

Financial Statement Caption	Audit Considerations	Key Audit Procedures
<ul style="list-style-type: none"> Capital Assets (\$2.4 billion) 	<ul style="list-style-type: none"> Proper capitalization and classification of assets Appropriate depreciation/amortization Safeguarding assets 	<ul style="list-style-type: none"> Review a reconciliation of capital asset activity Test and evaluate internal controls over capital asset additions Test a sample of significant additions and retirements by examining supporting documentation.
<ul style="list-style-type: none"> Accounts Payable and Accrued Liabilities (\$349 million) 	<ul style="list-style-type: none"> Recognition of transaction in proper accounting period Accuracy of amounts recorded and assessment of management's estimates 	<ul style="list-style-type: none"> Perform review of subsequent disbursements Review reasonableness of balances compared to expectations
<ul style="list-style-type: none"> Self Insurance Reserve (\$34 million) 	<ul style="list-style-type: none"> Valuation of management's estimates for legal liabilities 	<ul style="list-style-type: none"> Test the internal control system for monitoring litigation, claims, and assessments Obtain and review audit report of the captive insurance company.
<ul style="list-style-type: none"> Long-term liabilities (\$952 million) 	<ul style="list-style-type: none"> Proper classification Compliance with financial covenants 	<ul style="list-style-type: none"> Confirm balances Test disclosure and classification Test financial covenants
<ul style="list-style-type: none"> Net Assets (\$4.4 billion) 	<ul style="list-style-type: none"> Proper classification of restrictions 	<ul style="list-style-type: none"> Review reasonableness of balances compared to expectations

Statement Of Revenues Expense And Changes In Net Assets

Financial Statement Caption	Audit Considerations	Key Audit Procedures
<ul style="list-style-type: none"> Student tuition and fees (\$358 million)	<ul style="list-style-type: none"> Accounting for and control over the tuition cycle Proper accounting for scholarship allowances 	<ul style="list-style-type: none"> Review reasonableness of balances compared to expectation Test and evaluate internal controls
<ul style="list-style-type: none"> Patient services (\$797 million)	<ul style="list-style-type: none"> Proper recording of revenues Proper cut-off of revenue between periods Accuracy of recording of contractual deductions from revenue Proper recording of charity care amounts in accordance with charity care policy 	<ul style="list-style-type: none"> Charge capture testing for appropriate capture of revenues at set charge master rates Revenue cut-off testing for appropriate revenue recognition Test and evaluate internal controls
<ul style="list-style-type: none"> Grants and Contracts revenue (\$989 million)	<ul style="list-style-type: none"> Proper recording of revenues and collections Accuracy of account balances 	<ul style="list-style-type: none"> Coordination, review and reliance on the State Auditor testwork over compliance Test and evaluate internal controls
<ul style="list-style-type: none"> Auxiliary Enterprise revenue (\$123 million)	<ul style="list-style-type: none"> Proper consolidation of entities 	<ul style="list-style-type: none"> Obtain and review departmental and component unit statements for proper inclusion in the financial statements

Financial Statement Caption	Audit Considerations	Key Audit Procedures
<ul style="list-style-type: none"> Salaries and Benefits (\$1.9 billion) 	<ul style="list-style-type: none"> Recognized in proper accounting period Accuracy of amounts recorded 	<ul style="list-style-type: none"> Test and evaluate the internal controls Coordinate departmental reviews through work performed by the State Auditor Review reasonableness of balances compared to expectation
<ul style="list-style-type: none"> State Appropriations (\$376 million) 	<ul style="list-style-type: none"> Accuracy of amounts recorded 	<ul style="list-style-type: none"> Confirm balances with information provided from the state accounting system
<ul style="list-style-type: none"> Investment Income (\$294 million) 	<ul style="list-style-type: none"> Accuracy of amounts recorded 	<ul style="list-style-type: none"> Confirmation of amounts with the custodian Obtain and review the SAS 70 internal control report provided by the service organization.

Coordination with Other Auditors

When necessary we will coordinate and rely on audit testwork performed by the following other auditors.

Auditor

Peterson Sullivan

Washington State Auditor's Office

University of Washington Internal Audit

University Component

Metro Tract, Housing & Food Services

Research – Compliance with Laws and Regulations

Statewide Debt

Various

This coordinated approach allows us to reduce duplicative testwork during the audit of the University and increase overall efficiency.

VII. Tentative Timetable

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Initial Planning Meetings	•									
Present Audit Plan to Board of Regents' Finance & Audit Committee		•								
Planning Meetings with University of Washington Finance Department			•							
Interim Fieldwork		•	•	•						
Final Fieldwork					•	•	•			
Financial Statements Preparation and Reporting							•	•	•	
Presentation of Financial Statement and Management Letter to Board of Regents' Finance & Audit Committee										•

We will coordinate with the controller's office a more detailed schedule of events which outlines specific data requirements, timelines and individuals responsible for each will be prepared.

F-6.1/205-07; 5/17/07

Executive Summary

Washington State Auditor's Office University of Washington Audit July 1, 2006 through June 30, 2007

The State Auditor's Office strives to ensure the best use of state resources. To this end, we make every attempt to avoid duplication of audit efforts by considering work performed by other auditors or oversight agencies, including the University's internal auditors, when appropriate.

In keeping with general auditing practices, we do not examine every portion of the University's financial activities during each audit. The areas examined are those areas we have determined have the highest risk of noncompliance, misappropriation or misuse. Other areas are audited on a rotating basis over the course of several years.

Our scope of responsibility is primarily to audit financial records to ensure public funds are accounted for and controls are in place to protect public resources from misappropriation and misuse and secondly; legal compliance to ensure units of state and local government adhere to required laws and regulations relating to financial matters.

ELEMENTS OF THE AUDIT

- ***Compliance with laws and regulations:***

The State Constitution, Article 3, Section 20 (Audits of Public Accounts) establishes the Office as the auditor of public accounts, and to have such powers and perform such duties as may be prescribed by law. RCW 43.09 grants the auditor authority to examine the financial affairs of public agencies to ensure their integrity in the assessment, collection, and expenditure of public funds.

How?

We examine the University's compliance with laws, regulations, and policies. To plan the audit we applied our professional knowledge and experience with University operations and analyzed electronic University data to identify areas at the highest risk for non-compliance, misappropriation or abuse. If, during the course of the audit, we identify other areas not scheduled for review, we consider adjusting our audit scope accordingly and notify University management.

Which areas?

- | | |
|-------------------------------|--|
| • Dental Clinics | • Conflict of Interest |
| • Medical Clinics | • Open Public Meeting |
| • Intercollegiate Athletics | • Construction Competitive Bid Law |
| • Tacoma Campus | • Procurement/Bid Laws other than Construction |
| • Bothell Campus | • State Need Grants |
| • Parking | • Scholarships & Tuition Waivers |
| • Astro/Aero Cash Receipts | • Childcare Centers |
| • School of Law Cash Receipts | • Constituent Referrals |
| • Housing & Food Services | • General Disbursements, including travel, procard, petty cash/imprest funds |
| • Catering | • Payroll |
| • Transcript & Testing Fees | • Surplus/Scrap Sales |
| • University Press, follow-up | |

Planned computer assisted audit tests of payroll and vendor payment transactions may lead us to additional departments.

- **Single Audit:**

The State Auditor's Office is responsible for performing a single audit of the State of Washington, as required by the revised Single Audit Act and Office of Management and Budget Circular A-133. We have identified three major federal programs at the University that are scheduled for audit:

- Gaining Early Awareness and Readiness
- Maternal and Child Health
- Sea Grant Support

The federally funded transactions and related internal controls will be examined in the following departments:

- | | |
|------------------------------------|--|
| • Office of Sponsored Programs | • Sea Grant |
| • Grant and Contact Accounting | • Center on Human Development and Disability |
| • Management Accounting & Analysis | • Health Services Office of Minority Affairs |

- **Financial Statements:**

The State Auditor's Office is responsible for performing an audit of the financial statements for the State of Washington. University of Washington financial data is included in these statements. We will attest to the fairness of presentation of certain University account balances considered significant to the state's financial statements.

REPORTING

Any conditions considered significant enough to report as a finding will be included in one or two statewide reports:

- Single audit report (for all findings involving federal funds)
- Accountability report (for all findings)

We will also provide the University with a separate accountability report to include all University findings.

<p style="text-align: center;">Peterson Sullivan PLLC University of Washington Metropolitan Tract Audit For the year ended June 30, 2007</p>

Peterson Sullivan PLLC has been providing audit services to the University of Washington for over fifteen years. We value our relationship with the University and welcome the opportunity to communicate with the Regents about our audit plan.

AUDIT CONTRACT

The fiscal year ended June 30, 2007, will be the fourth year we have conducted the financial audit of the Metropolitan Tract. This is “year four” in our original three year contract (*the first one-year extension option was exercised this year*) with the University of Washington for the Metropolitan Tract audit.

SUMMARY OF SERVICES PROVIDED

We perform the following audit services:

- Metropolitan Tract financial statement audit
- Rainier Tower sublease audit of the schedules of results of operations and net change in cash
- Fairmont Olympic Hotel audit of the schedule of gross rental income and percentage rent and lease compliance agreed upon procedures
- Unico Properties, Inc. audit of the schedule of gross rental income and percentage rent and lease compliance agreed upon procedures
- Cobb Building lease compliance agreed upon procedures (*new for fiscal year 2007*)

SUMMARY OF AUDIT PLANS

Metropolitan Tract

We focus our audit procedures in the areas deemed to be the highest risk. At the Metropolitan Tract we have determined that cash and revenue represent the largest dollar value, highest volume of activity and therefore, highest audit risks. We will also review the remaining costs that were capitalized as part of the Cobb building and the new lease and related compliance issues. We have prepared our audit programs to focus audit efforts in these areas.

Rainier Tower Sublease

The Rainier Tower sublease financial results are included in the Metropolitan Tract financial statements. We also audit the separate schedules of results of operations and net change in cash. The risk areas where we focus our audit procedures related to these two schedules are continue to be rental revenue recognition and capital expenditures.

Fairmont Olympic Hotel

The financial results from the Fairmont Olympic Hotel schedules of gross revenue amounts and percentage rentals are included in the Metropolitan Tract financial statements. We also audit the schedules on a stand-alone basis. We focus our audit procedures on revenue by

testing revenue recognition, completeness of reported revenue and proper classification and presentation of revenue. In addition, we perform and report on specific agreed upon procedures related to lease compliance. We will also ensure that the Fairmont obtained an audit of replacements and renewals expenditures as required by the lease (this was a finding last year since it was not done as of our audit completion date).

Unico Properties, Inc.

The financial results from the Unico Properties, Inc. schedule of gross rental income are included in the Metropolitan Tract financial statements. We also audit the schedule on a stand-alone basis. We focus our audit procedures on revenue recognition and revenue classification between commercial space and office space. We will also be selecting applicable tenants and testing the calculation of percentage rents since this was a finding last year. In addition, we perform and report on specific agreed upon procedures related to lease compliance.

AUDIT TIMELINE

Our audit procedures are expected to take place as follows:

Agreed upon procedures (Fairmont, Unico, Cobb)	Begins June 4, 2007
Metropolitan Tract audit	Begins July 30, 2007
Rainier Tower audit	Begins July 30, 2007

Reports for Fairmont and Unico are prepared for the year ended December 31, 2006, and will be issued the end of July 2007.

Reports for the Metropolitan Tract and Rainier Tower are prepared for the year ended June 30, 2007, and will be issued by September 15, 2007.

In addition, we will communicate any internal control related or other findings noted during our audits to the University in a management letter at the conclusion of the Metropolitan Tract audit.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Denny Hall Renovation - ArchitectRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Denny Hall Renovation with the firm of Thomas Hacker Architects, Inc., subject to the successful negotiation of agreements.

In the event of an unsuccessful negotiation with the selected firm, it is requested that authority be delegated to open negotiations with Mahlum Architects, the firm recommended as the alternate.

BACKGROUND:

Denny Hall was constructed in 1895 as the original University administration building. The last major structural and interior renovation of this building was in 1956, the exterior masonry was restored in 1990 and the slate roof was restored in 2005. The facility is approximately 89,745 gross square feet in area. Denny Hall currently houses the College of Arts and Sciences' Departments of Anthropology, Classics, Germanics, and Near Eastern Languages & Civilization with approximately 23,000 square feet of departmental offices and over 11,000 square feet of specialized classrooms and labs, including the College's Language Learning Center. There are also approximately 12,000 square feet of general assignment classrooms totaling 765 seats in Denny Hall.

This renovation will address seismic, accessibility, fire, and life safety deficiencies, hazardous materials abatement, as well as upgrading all major building systems. The complete interior renovation will result in functional improvements for the current departments, though there will be some loss of assignable square feet. The project must achieve LEED silver certification per State mandate.

Funding of \$4,000,000 for pre-design and design have been allocated by the State Legislature based on a Project Request of \$56,915,000. The construction phase will be part of the University's 2009-2011 capital budget requests. The project schedule is: pre-design, July 2007 to December 2007; design, April 2008 to September 2009; and construction, October 2009 to September 2011. Condon Hall is proposed as surge space during the construction phase. Upon completion of the pre-design phase, a project cost estimate will be developed and a request will be made to establish the project budget.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Denny Hall Renovation – Architect (continued p. 2)

In February 2007, the Capital Projects Office advertised for firms interested in providing pre-design and design services. Seven firms responded to the Request for Qualifications for this project, and three firms were interviewed by the Architectural Commission on April 16, 2007. The selection committee included the University Architectural Advisor, members from the Capital Projects Office, the Capital and Space Planning Office and the College of Arts and Sciences. The recommendation is that Thomas Hacker Architects, Inc. be appointed design architect for this project. The Architectural Commission is charged with identifying the top firm as well as an alternate or second place firm, ensuring that negotiations can continue in a timely manner. The alternate firm recommended by the Architectural Commission is Mahlum Architects.

Founded in 1983 and based in Portland, Oregon, Thomas Hacker Architects, Inc. is a 49 person firm devoted to designing buildings with an educational focus. THA has designed over 25 higher education buildings, both new and renovation, for 16 colleges and universities throughout the West. Currently, they are the architects for the Architecture Hall Renovation, which is nearing completion for Fall Quarter 2007 occupancy, and the UW Tacoma Assembly Hall, which is scheduled to start construction with demolition work in May 2007.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Lewis Hall Renovation - ArchitectRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Lewis Hall Renovation with the firm of Mithun, Inc. subject to the successful negotiation of agreements.

In the event of an unsuccessful negotiation with the selected firm, it is requested that authority be delegated to open negotiations with Mahlum Architects, the firm recommended as the alternate.

BACKGROUND:

Lewis Hall, constructed in 1896 as the men's dormitory, was later used as a women's dormitory. This historic structure has never undergone major renovation. The 23,220 gross square foot building currently houses offices and program space for the Business School's Dean of Business Administration, the Department of Accounting, and Educational Outreach program including nearly 13,000 square feet of offices and approximately 1,000 square feet of study and special use spaces. There are no general assignment classrooms in this building.

This renovation will address seismic, accessibility, fire, and life safety deficiencies, hazardous materials abatement, as well as upgrading all major building systems. The complete interior renovation will result in functional improvements for departmental use, though there will be some loss of assignable square feet. The project must achieve LEED silver certification per State mandate.

Funding of \$2,000,000 for pre-design and design have been allocated by the State Legislature based on a Project Request of \$18,500,000. The construction phase will be part of the University's 2009-2011 budget requests. The project schedule is: Pre-design, July 2007 to December 2007; Design, April 2008 to August 2009; and Construction, September 2009 to July 2011. Condon Hall is proposed as surge space during the construction phase. Upon completion of the pre-design phase, a project cost estimate will be developed and a request will be made to establish the project budget.

In February 2007, the Capital Projects Office advertised for firms interested in providing pre-design and design services. Fifteen firms responded to the Request for Qualifications for this project, and three firms were interviewed by the

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Lewis Hall Renovation – Architect (continued p. 2)

Architectural Commission on April 16, 2007. The selection committee included a member of the American Institute of Architects, members from the Capital Projects Office and the Capital and Space Planning Office. The recommendation is that Mithun Inc. be appointed design architect for this project. The Architectural Commission is charged with identifying the top firm as well as an alternate or second place firm, ensuring that negotiations can continue in a timely manner. The alternate firm recommended by the Architectural Commission is Mahlum Architects.

Mithun is a Seattle based firm, founded in 1949 by Omer Mithun, a professor of architecture at the University. Mithun currently has over 200 professionals in master planning, architecture, landscape architecture and space planning. Mithun has worked with many higher education clients including the University Medical Center and Housing and Food Services, for which they are currently under a term contract for facility auditing and renovation design. Mithun was the architect for the renovation of the Smith Tower as well as the design architect for the housing projects at Stevens Court, Radford Court and Nordheim Court.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee****Business School Project - Phase 1: New Building – Schematic Design Presentation**
Phase 2: Balmer Reconstruction- Architect Selection**RECOMMENDED ACTION:**

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award design contracts for pre-design and design services for the Balmer Hall Reconstruction project with the firm of LMN Architects, subject to the successful negotiation of agreements.

BACKGROUND:

Phase 1: New Building - The Schematic Design phase of the project is nearing completion. This presentation is for information only.

Phase 2: Balmer Reconstruction - The original selection of LMN Architects in 2002 was for a new Business School facility that would replace Balmer and Mackenzie Halls as well as provide new space. The June 2002 Architectural Opportunities Report noted that due to the size of the program, the project should consider a series of buildings on the N4 parking lot and Balmer/Mackenzie sites. The building(s) were to be adjacent to the Bank of America Executive Education Center. Due to an inability to raise funds sufficient to begin a single phase project, the project was placed on hold and subsequently re-conceived as a two-phase project, with the second phase being a state-funded reconstruction of Balmer Hall. Because the Phase 2 project physically connects to Phase 1 and because of a variety of complex utility and infrastructure issues which need to be solved globally during the Phase 1 design process, it would benefit the University to have the Phase 1 architect and design team also do the Phase 2 project. Consequently, it is recommended that LMN Architects continue as the architect for the Phase 2 Balmer Reconstruction project.

Project Description

The Business School intends to place itself among the top-ranked business schools in the nation. The physical facilities of the Business School require significant upgrading and expansion to house desired program offerings. The Business School intends to supplement its currently assigned space in Mackenzie Hall, Lewis Hall, Bank of America Executive Education Center (BEEC), which includes the Foster Library and Balmer Hall, with new facilities to form a new unified Business School complex.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Schematic Design Presentation

Phase 2: Balmer Reconstruction- Architect Selection (continued p.2)

Phase 1 is a new pair of joined buildings predominately for graduate instructional programs, faculty offices, and some undergraduate classrooms and support activities, with funding of up to \$80 million paid from a combination of donor funds and debt financing to be paid by Business School fund sources. Phase 2 is a reconstructed Balmer Hall predominantly to meet undergraduate program needs, with funding of \$46.8 million to be requested from the State of Washington as part of the UW's "Restore the Core" legislative effort.

Recent preliminary analysis determined that, even with substantial renovations, Balmer Hall could not house classrooms or other spaces that meet the needs of the University and the Business School. A full pre-design is required to be completed and submitted by December 2007.

Phase 2 is proposed to begin construction upon completion of the Phase 1 new building to allow the Balmer Hall occupants to surge into the new construction. Mackenzie Hall and the BEEC will not be modified under the current approach.

Previous Action

At the September 2006 Board of Regents meeting, the Project Presentation was made to the Finance, Audit and Facilities Committee, inclusive of the following items for Phase 1: the project budget was established at \$80,000,000; the use of alternative public works utilizing the General Contractor/Construction Manager (GC/CM) method of contracting was approved; and the President was delegated authority to award construction contracts, subject to no significant change in the scope, the forecast cost being within 10% of the budget, and funding being in place.

Scope of the Project

Phase 1 of the project develops a pair of joined new buildings primarily for graduate instructional programs, faculty offices, and some undergraduate classrooms and support activities. The program includes classrooms ranging from 25 to 85 seats, a 250-seat auditorium, breakout rooms, faculty offices, academic departmental offices, administrative offices, student commons space and support spaces. Based on the pre-design, the project budget of \$80 million would provide 123,080 gross square feet, which includes 67,630 assignable square feet. Funding of \$80 million will be provided using a minimum of \$60 million of gift funds and up to \$20 million of debt. Debt service will be paid from additional Business School revenue and cost savings that are made possible by the new facilities.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Schematic Design Presentation

Phase 2: Balmer Reconstruction- Architect Selection (continued p.3)

After Phase 1 is completed and occupied, the plan is to raze most of Balmer Hall and build a new facility on that site, predominantly to meet undergraduate program needs. The building would include classrooms, breakout rooms, faculty offices, program offices and support spaces, and a meeting/dining facility. The Phase 2 project budget has been estimated at \$46.8 million for 60,920 gross square feet which includes 32,906 assignable square feet. Mackenzie Hall will continue to be used to meet other Business School program needs. The University has requested State funding for this project as part of its Restore the Core effort and the Legislature has allocated \$4,000,000 in the 2007-2009 biennium for pre-design and design.

Phase 1 Schedule

Architect Selection	March 2002
Pre-design	February 2006 to September 2006
Design	October 2006 to September 2008
Award GC/CM Preconstruction Contract	March 2007
Construction	September 2008 to July 2010
Occupancy and Use	September 2010

Current Project Status

LMN Architects submitted the Phase 1 schematic design to the University in March 2007 for review. The architect's cost estimate was 14.4% over the project construction budget. The schematic design was reviewed with the Business School, University Administration and the Architectural Commission. Based on these reviews, changes in the building exterior design were developed and are currently being priced, with the net cost impact expected to be additive to the original estimate.

In March 2007, the University selected Sellen Construction as general contractor/construction manager (GC/CM) for this project and an Agreement for Preconstruction services was finalized on March 22, 2007. Sellen Construction has completed their initial Phase 1 schematic design estimate, which was 40% over the construction budget. This estimate is also based on the schematic design submittal and does not include the desired exterior design changes. The design and construction team have now reconciled their estimates to within 3% of each other, and the reconciled estimate is 30% over the project budget. A list of potential cost reductions has been developed, reviewed with the Business School, and is being priced by the design and construction team. The reconciled estimate will be adjusted by any costs for desired design changes, as well as by savings from accepted value

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Business School Project - Phase 1: New Building – Schematic Design Presentation

Phase 2: Balmer Reconstruction- Architect Selection (continued p.4)

engineering items, and the extent of any required Phase 1 budget adjustment will then be determined.

Significant Risks or Opportunities

Determine cost reductions that preserve the Phase 1 project scope and design and agree upon a project budget.

Extraordinary escalation and “market conditions” in the Seattle commercial building marketplace that reflect an extremely busy construction industry and a limited pool of available materials and labor.

Provide new instructional spaces that help the Business School meet their goal of being one of the top ranked schools in the nation

Provide formal and informal interaction spaces that promote synergy and collegiate interaction among faculty and students.

Develop the new buildings to provide a unified physical presence for the Business School

GC/CM Selection - Tabulation Form

New Business School Phase 1 2/28/07

GC/CM Name						
	Lewis	Mortenson	Sellen	Skanska		
Total Proposal and Interview			82.83	77.17		
Final Proposals						
Contractor's Fee Percentage			4.00%	5.25%		
Contractor's Fee Amount			\$1,840,000	\$2,415,000		
Specified General Conditions Amount			\$2,045,777	\$2,761,593		
Final Proposal Bid Number			\$3,885,777	\$5,176,593		
Low Conforming Proposal			\$3,885,777			
Difference				1,290,816		
Percentage Within Low Proposal				33.00%		
Proposal Score* (max. 15)			15.00	0.00		
Total Score (max. 100)			97.83	77.17		

Final Proposal Scoring Key*

Low Conforming Proposal	15 points
Proposals within 5% of Low Proposal	14 points
Proposals within 10% of Low Proposal	12 points
Proposals within 15% of Low Proposal	9 points
Proposals within 20% of Low Proposal	5 points
Others	0 points

1st
2nd
3rd
4th

Final Ranking

Sellen Construction
Skanska

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee****Update – Planned Replacement of Hospital Billing System – UW Medicine IT Portfolio****MAJOR ELEMENTS OF THE PORTFOLIO**

- ORCA – Electronic Medical Record system
- Workforce Management Systems
 - Lawson – Human Resources system
 - Kronos – Timekeeping system
- Departmental Systems
 - Anesthesia
 - Surgery
 - Materials Management
 - Radiology
- Infrastructure & Security
- ADT/Hospital Billing system

CURRENT STATUS

- **ORCA**
 - Phase I (Physician documentation, Inpatient Pharmacy) complete
 - Phase II (Software Upgrade; Hardware & Database Upgrade; Failover System) complete
 - Phase III (Nursing Documentation; Retail Pharmacy; Reporting Database) in process; Two weeks behind schedule; on budget
- **Workforce Management Systems**
 - Lawson HR System – Phase I (Proof of Concept) in process; on time and on budget
- **Departmental Systems**
 - All projects approved by State in April
 - Anesthesia project underway
- **Infrastructure & Security**
 - Internal, three-year effort, underway
- **ADT/Hospital Billing**
 - QA consultant has been involved in preparation of the readiness plan
 - Review and approval from HMC, UW Medicine, SCCA boards in May
 - Review and approval by the UW Regents in June
 - Review and approval by State in July

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

Update – Planned Replacement of Hospital Billing System – UW Medicine IT Portfolio
(continued p. 2)

EXTERNAL QA CONSULTANT ASSESSMENTS

ORCA (3/31/07)

Assessment Area	CIS Re- place- ment	MPI Synch- roniza- tion	2007 Code Up- grade
Project Definition	Green	Green	Green
Project Governance	Green	Green	Green
Project Planning and Controls	Green	Yellow	Green
Requirements Management	Green	Green	Green
Quality Assurance	Green	Green	Green
Risk Management	Green	Green	Yellow
Project Execution and Production Readiness	Yellow	Green	Green
Resources	Yellow	Green	Green
Organization Change Management	Yellow	Green	Green
Vendor Performance and Contract Management	Yellow	Green	Yellow
Technology and Technical Environment	Green	Green	Green

Lawson (4/30/07)

Assessment Area	Scope	Schedule	Budget	Ability to Meet Requirements
Status at April 29, 2007	Green	Green	Green	Green

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities

Revision to Bylaws of the University of Washington Foundation

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Regents approve the 2007 Restated Bylaws of the University of Washington Foundation. Revisions include the addition of a third category of Foundation Director (Representative Director) and updates to the committee structure, as well as several housekeeping revisions including a revised numbering system. A copy of the 2007 Restated Bylaws is attached, and the changes are noted in the “Comment” sections throughout the document. Information about specific changes requiring Regental approval is detailed below.

BACKGROUND:

The University of Washington Foundation was established in October 1988, and Bylaws governing the Foundation were duly approved by the Board of Regents. The 2007 Restated Bylaws, Article XIII, Section 13.6 (previously Article X, Section 7) provide that “the authority to make, amend or repeal the Bylaws of the corporation is vested in the Board of Directors, and may be exercised at any regular or special meeting of the Board of Directors; provided, that before any amendment or repeal of Article II (Purposes and Management); Article III (At Large Directors); Article IV (Ex Officio Directors);); Article V (Representative Directors); Article VI (Executive Committee); Section 7.4 (Board of Directors Quorum); Sections 12.4 (President), 12.7 (Officer Vacancies) and 12.8 (Officer Removal); and Sections 13.3 (Expenses of Corporation) or 13.6 (Amendment of Bylaws) takes effect, any such amendment or repeal must be approved by the Board of Regents of the University of Washington.”

Revisions in the 2007 Restated Bylaws for the above listed sections are described below.

- **Article II, Purpose and Management.**
Section 2.1 Purpose. Statement added to cover affiliated non-profit entities that have agreements with the UW Foundation.

Sections 2.2 Management and 2.3 Selecting Nominees. These are new sections and deal with overall Board membership, the three categories of Directors (At Large, Ex Officio, Representative), total Board membership of not less than 62 nor more than 68 members (number will be set each year by resolution of the Board), and the expectation that persons elected to a directorship will support the Foundation’s function of maintaining and increasing gifts and grants to UW.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities

Revision to Bylaws of the University of Washington Foundation. May 17, 2007
(continued p. 2)

- **Article III, At Large Directors.**

Section 3.1 Number (new). This section sets total number of At Large Directors at 15, which can be changed by resolution of the Board.

Section 3.2 Election and Term of Office of At Large Directors. This section establishes the election process. Term of office is unchanged from prior Bylaws (previously Article III, Section 4) with At Large Directors elected for an initial term of three (3) years, serving no more than two (2) full consecutive terms, and not eligible for election to a further term until twelve (12) months have passed.

Section 3.3 Vacancies. This is the same as the prior Bylaws (previously Article III, Section 5), with the exception that reference to increase in the number of elected Directors has been deleted since it is redundant with provision in Section 2.2 setting number of Directors.

- **Article IV, Ex Officio Directors.**

Section 4.1 Foundation Officers (new). This section establishes that the officers will be Ex Officio Directors. There was no provision in the prior Bylaws making the officers of the Foundation ex officio.

Section 4.2. Certain Members of the Board of Regents and Alumni Association (Previously Article III, Section 3). No changes regarding the Alumni Association Ex Officio Directors. For the Board of Regents, terminology changed from President to Chair of the Board of Regents. Also changed term of Regent Representative to be determined by Regents Chair instead of three-year term.

Section 4.3 Certain University of Washington Representatives. This section has been slightly rewritten to provide better continuity. The listing of UW office holders to serve as Ex Officio Directors unchanged (previously Article III, Section 3.2).

Section 4.4 Chairs of the University of Washington Foundation Committees (previously Article III, Section 3.3). Committee listings updated to reflect current standing committees of the Foundation. The Leadership Recruitment Committee name has been changed to Nominating Committee (to more accurately describe the scope of its responsibilities). The Student Support Committee has been established as a standing committee of the Foundation.

Section 4.5 Immediate Past Chair of Board of Directors. Content unchanged; minor edits (previously Article III, Section 3.4).

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities

Revision to Bylaws of the University of Washington Foundation. May 17, 2007
(continued p. 3)

Section 4.6 Washington Research Foundation Representative. Unchanged (previously Article III, Section 3.5).

Section 4.7 Terms of Office. Terms of office were dealt with in separate sections in prior Bylaws, and this new section (4.7) consolidates concept into one section.

Section 4.8 Director for Life (new). This formalizes the authority of the Board to name such Directors.

- **Article V, Representative Directors (new).**

This is a new category of Directors which has been established to ensure the on-going success of fundraising at UW. The Board will elect one volunteer representative from each unit that has fundraising programs. These units are principally the Schools and Colleges. The Dean or unit chief executive officer (Appointing Official) shall propose volunteer leaders' names to the Nominating Committee (formerly the Leadership Recruitment Committee), and the committee shall, if in agreement, include such persons as nominees for election to the Board. The following sections deal with the mechanics of this category.

Section 5.1 Unit Representatives. Nominating Committee shall put forth a resolution identifying the units to have Representative Directors.

Section 5.2 Selection and Terms. The Nominating Committee will receive proposed nominee names for election at the Annual Meeting. Representative Directors will serve no longer than two (2) full consecutive terms and may not be elected unless twelve (12) months have past. Authority to remove a Representative Director rests with the Appointing Official, with the approval of the Nominating Committee.

Section 5.3 Schedule of Elections; Initial Terms. The Board will establish and maintain the schedule for election, including the schedule for initial terms to begin with the Annual Meeting 2007 election.

- **Article VI, Executive Committee**

Section 6.1 Composition of the Executive Committee. Content not changed. Titles of offices and standing committee listing have been updated (previously Article III, Section 6.1).

Section 6.2 Powers of the Executive Committee. Content unchanged (previously Article III, Section 6.2) with the exception of text added to more precisely describe the Executive Committee's finance and audit responsibilities: "The Executive Committee shall approve the annual appointment of the outside auditor. Further,

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities

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upon conclusion of the audit, the outside auditor shall meet with the Executive Committee and present the audit report.”

Section 6.3 Vacancies on the Executive Committee. Unchanged (previously Article III, Section 6.3)

Section 6.4 Quorum. Removed requirement to communicate any action promptly, in writing, to all directors (previously Article III, Section 6.4).

- Section 7.4 Board of Directors Quorum. Unchanged (previously Article IV, Section 4).
- Sections 12.4 (President), 12.7 (Officer Vacancies) and 12.8 (Officer Removal). Unchanged (previously Article IX, Sections 4, 7, and 8 respectively).
- Section 13.3 (Expenses of Corporation). Unchanged (previously Article X, Section 3).
- Section 13.6 (Amendment of Bylaws). Edited to reflect new numbering system (previously Article X, Section 7).

At its April 27, 2007, meeting, the University of Washington Foundation Board of Directors approved a resolution to adopt the 2007 Restated Bylaws. See attached Foundation Board Resolution 4-27-07-1.



**UNIVERSITY OF WASHINGTON FOUNDATION
BOARD OF DIRECTORS MEETING**

April 27, 2007

RESOLUTION
4-27-07-1

TO ADOPT 2007 RESTATED BYLAWS

RESOLVED, that the 2007 Restated Bylaws of the University Foundation are hereby adopted by the Foundation Board of Directors. The 2007 Restated Bylaws will take effect upon the approval of the Board of Regents of the University of Washington.

2007 RESTATED BYLAWS

NOTE: *Changes are discussed in the “Comments.”*

Comment: *Our current bylaws are denominated “Restated Bylaws of University of Washington Foundation”. In order to identify these bylaws as distinct, they are described by the year of adoption. See Section 13.9 at the end.*

OF

THE UNIVERSITY OF WASHINGTON FOUNDATION

ARTICLE I

Membership

The corporation shall have no members.

ARTICLE II

Purposes and Management

Section 2.1 Purpose: The purpose of the corporation shall be to operate exclusively for charitable, scientific, literary, or educational purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986 (as amended, or any successor provision or code). The primary purposes of the corporation shall be to solicit private contributions to, or for the benefit of, the University of Washington and its affiliated non-profit entities; to receive, hold, invest and administer contributions and other property; to make expenditures to, or for the benefit of, the University of Washington; and to otherwise promote and support, directly or indirectly, the purposes of the University of Washington.

Comment: *Statement added to cover affiliated non-profit entities that we have agreements with, i.e., Henry Art, Burke Museum, etc.*

Section 2.2 Management: The affairs of the corporation shall be managed by the Board of Directors.

Comment: *The language of 2.2 above moved from what was the first section of Article III in the prior bylaws—the subject matter is broader than fits under the title of the new Article III.*

Section 2.3 Total Board Management: The Board is made up of At Large, Ex Officio and Representative Unit directors. These Bylaws permit the Board to change, by resolution, the number of directors in each category. These Bylaws are drawn on the basis that the Board's total membership shall be not less than 62 nor more than 68 members. This provision may also be changed by a resolution of the Board provided that a change is also made in one or more of the categories of membership to achieve a number consistent with such resolution.

Comment: Above we deal with the overall Board membership and deal with the matter of the three categories. Leaving some room (62 to 68) might save some resolution making in the future where there is some change involving just one or two additions or subtractions.

2.4 Selecting Nominees: The principal function of the Foundation being the maintenance and increase in gifts and grants to the University of Washington, nominations for election to the Board shall be made by those with nominating authority with a view to the election of persons reasonably expected to effectively support that function.

NOTE: The present Bylaws are inconsistent on how sections are numbered. We have elected to have all sections in a given article numbered with an Arabic number which is the same as the number of the Article in which it appears followed by a sequential number. In some cases there is a third number, see under Article VIII, indicating that the new section is a subsidiary topic under the preceding two number section. This has the advantage of being able to refer to a specific Section without having to also say the Article number.

ARTICLE III

Board of Directors—At Large Directors

Section 3.1 Number. The number of At Large Directors of the corporation shall be 15. The Board of Directors, by resolution, may increase or decrease the number of such Directors provided that no decrease in number shall have the effect of shortening the term of any incumbent Director

Section 3.2 Election and Term of Office of At Large Directors. At the first Annual Meeting following the adoption of these restated Bylaws and at each Annual Meeting thereafter, the Board of Directors shall elect, from among those persons nominated by the Nominating Committee, that number of At Large Directors which the Board shall set by resolution at the meeting of the Board preceding the Annual Meeting.

Comment: Name of Leadership Recruitment Committee has been changed to Nominating Committee to more accurately describe the scope of its responsibilities.

At Large Directors shall be elected for a term of three (3) years and until his, her or their respective successors are elected. No such Director shall serve for longer than two (2) full consecutive terms and may not be elected for any further term unless twelve (12) months have passed since he or she was last a Director.

Section 3.3 Vacancies. The Board of Directors shall have the power to fill any vacancy in an At Large Director position occurring in the Board of Directors. Any Director elected to fill a vacancy shall be elected for the unexpired term of his or her predecessor in office.

Comment: This is Article III, Section 5 of the current bylaws. Since we will call for a resolution each year as to the number of directors to be elected at the annual meeting, it seems redundant to include the former special language in this Section giving the Board the power to fill vacancies created by an increase in the number of directors.

Article IV

Ex Officio Directors.

Section 4.1 Foundation Officers. The officers of the Foundation provided for in these Bylaws shall be ex officio, voting members of the Board of Directors of this corporation. The officers of the corporation shall be a Chair of the Board of Directors, a Vice Chair of the Board of Directors, a President, a Secretary, a Treasurer, and such other officers and assistant officers as defined in Article XII of these Bylaws.

Comment: There was no provision in current bylaws making the officers of the Foundation ex officio members of the Board. Previously the delineation of ex officio members was section 3 in Article III where all board membership was dealt with. It worked better to have the different types of directors dealt with in separate articles, hence this Article IV for ex officio and the following Article V for Representative.

Section 4.2 Certain Members of the Board of Regents and Alumni Association. The Chair of the Board of Regents, a Regent appointed by the Chair of the Board of Regents, the President of the University of Washington Alumni Association, and the Associate Vice President for Alumni Relations shall be ex officio members of the Board of Directors of this corporation with full voting rights.

Comment: The Regents recently changed the leader of the Regents from President to Chair, and this change has been reflected in the bylaws.

The term of office of the Regent appointed by the Chair of the Board of Regents to serve as a Director shall be until replaced by said Chair or until such person's term as a Regent expires, whichever occurs first.

Comment: The above is a new wrinkle. Currently this is a 3 year appointment. As a practical matter, no one has served 3 years in this category because of the juggling the Regents' Chair has to do with committee chairs and vice chairs. The problem is that there is an argument that when a person does this for, say, 2 years and then is replaced, the replacement has only one year which is the remainder of his predecessor's term. No one has kept track of it that way.

Section 4.3 Certain University of Washington Representatives. The holders of the following offices at the University of Washington shall become, upon appointment to such office, ex officio members of the Board of Directors of this corporation with full voting rights:

President
Provost
Executive Vice President
Vice President for External Affairs
Vice President for Development and Alumni Relations
A Dean, appointed as provided below
A Faculty Member, appointed as provided below

In the event that the title of an office is changed by the University of Washington then, upon the certification of the President of the University of Washington of such change, the above reference to such office shall be deemed to be a reference to the office so changed and so certified.

The Dean shall be designated by the University President. The Faculty Member shall be designated by the University President after consultation with the Chair of the Faculty Senate. The term of office of the Dean or a Faculty Member as an ex officio Director shall be three (3) years. The maximum number of terms a Dean or a Faculty Member may serve as a Director is two (2) full terms. A Dean or a Faculty Member, having served the maximum number of terms, may again be designated to the Board of Directors after not serving as a Director of the corporation for a period of twelve (12) calendar months.

Comment: Added the words "full terms" above. This goes back to an earlier issue in Section 3.

Section 4.4 Chairs of University of Washington Foundation Committees. The chairs or co-chairs of the following committees, unless already duly elected to an unexpired term, shall become, upon appointment to such office, ex officio members of the Board of Directors with full voting rights: President's Clubs and Annual Giving Committee; Nominating Committee; Award and Recognition Committee; Student Support Committee, and the Estate and Gift Planning Council.

Section 4.5 Immediate Past Chair of Board of Directors: The Immediate Past Chair of the University of Washington Foundation Board of Directors shall serve ex officio as a Director until a new Chair is elected creating a new Immediate Past Chair.

Section 4.6 Washington Research Foundation Representative. A representative of the Washington Research Foundation, to be selected by and subject to replacement by the Board of Directors of the Washington Research Foundation, shall serve as a voting member of the UW Foundation Board of Directors.

Section 4.7 Term of Office. Except where otherwise specifically provided, the terms of ex officio Directors shall expire when the person ceases to hold the office which qualifies for ex officio status, provided, that an ex officio Director whose term expires under this section who was an At Large Director shall continue as a Director until the remainder, if any, of his or her elected term expires.

Comment: The above is new as we have deleted all references to this concept in separate sections as is the case in present bylaws.

Section 4.8 Directors for Life. The Board may elect a person to serve as Director for Life. Such Director's term shall be for life and shall not be included in calculating a quorum.

Comment: This formalizes the authority of the Board to name such directors.

ARTICLE V

Representative Directors

Comment: This is all new.

Section 5.1 Unit Representatives. Units with fundraising programs, principally Schools and Colleges, of the University of Washington shall have a volunteer-leader representative on the Board of Directors. The Nominating Committee shall put forth a resolution at the meeting prior to the Annual Meeting of the Board identifying the units to have Representative Directors, and the Representative Directors will be included on the election slate.

Section 5.2 Selection and Terms. The volunteer leaders proposed for election as Representative Directors shall be proposed by the Dean or chief executive officer (Appointing Official) of the unit to be represented and such proposal shall be forwarded to the Nominating Committee who shall, if in agreement, include such persons as nominees for election to the Board of Directors. Except as provided in Section 5.3, such election shall be for a term of three (3) years and until his or her successor is elected.

Comment: The Co-Chairs of the Nominating Committee liked “proposed,” implying more final authority in the Nominating Committee.

No such Director shall serve for longer than two (2) full consecutive terms and may not be elected for any further term unless twelve (12) months have passed since he or she was last a Director.

In the event of a vacancy the Appointing Official shall propose a replacement for consideration by the Nominating Committee which shall in turn send such selection to the Board for election.

The Appointing Official shall have the authority to remove the Representative Director, with the approval of the Nominating Committee. It is expected that in any action for appointment or removal the Appointing Official shall consult with the volunteers active in support of the unit prior to any such action. The Appointing Official may establish or identify some element of existing volunteer support structure to participate in the exercise of actions under this Article.

Section 5.3 Schedule of Elections; Initial Terms: The Board shall make and maintain a schedule for the election of Representative Directors. All units shall be entitled to have a representative elected at the Annual Meeting in 2007. The Schedule of Elections shall list those whose representative’s term shall terminate on the election of successors at the Annual Meetings in 2008 and in 2009.

The Board’s maintenance of the Schedule of Elections shall include the making of revisions when there are new units or any other reorganization such as a division or a consolidation of units.

Comment: This gives the Board the power to settle questions about what “units” have representatives and allows the Board to keep reasonably level the annual number of directors coming onto the Board. It suggests such a schedule should be ready to distribute at or before the annual meeting this Fall.

ARTICLE VI

Executive Committee.

6.1 Composition of the Executive Committee. The Board of Directors, by resolution adopted by a majority of the Directors at the Annual Meeting, shall appoint an Executive Committee. Such committee shall consist of no fewer than thirteen (13) Directors. The Executive Committee shall include the following Directors: the Regent appointed by the Chair of the Board of Regents; the President of the University of Washington; the Executive Vice President of the University of Washington; the Chair of

the Board of Directors; the Vice Chair of the Board of Directors; the Immediate Past Chair of the Foundation; the Chairs or Co-Chairs of the following committees: Nominating Committee, President's Clubs and Annual Giving Committee, Award and Recognition Committee, the Estate and Gift Planning Council, Student Support Committee; and the President, Treasurer, and Secretary of this corporation. Additional members may be appointed by resolution of the Board of Directors.

6.2 Powers of the Executive Committee. Subject to any limitations in these Bylaws or any prior limitation imposed by the Board of Directors, the Executive Committee shall have power to transact all regular business of the corporation between meetings of the Board of Directors. The Executive Committee shall consider matters relating to the financial operation of the corporation and shall arrange for an annual audit of the corporation's financial records by an outside auditor. The Executive Committee shall approve the annual appointment of the outside auditor. Further, upon conclusion of the audit, the outside auditor shall meet with the Executive Committee and present the audit report. However, the Executive Committee shall not have the authority of the Board of Directors to amend or repeal the Bylaws; elect, appoint or remove any member of any such committee or any elected Director or officer of the corporation; amend the Articles of Incorporation; adopt a plan of merger or adopt a plan of consolidation with another corporation; authorize the voluntary dissolution of the corporation or revoke proceedings therefor; adopt a plan for the distribution of the assets of the corporation not in the ordinary course of business; or amend or repeal any resolution of the Board of Directors which by its terms provides that it shall not be amended or repealed by such committee.

Comment: Language added to more precisely describe the Executive Committee's finance and audit responsibilities.

6.3 Vacancies on the Executive Committee. The Board of Directors shall have power to fill any vacancy in the Executive Committee.

6.4 Quorum. A majority of the members of the Executive Committee shall constitute a quorum. Actions shall require approval of a majority of the members present. ~~Actions taken by the Executive Committee shall be communicated promptly, in writing, to all Directors.~~

Comment: Here we removed a former section dealing with quorum and a requirement to communicate any action promptly, in writing, to all directors. The quorum language duplicated Section 7.4 and the requirement to communicate is something which was, and likely would be in the future, ignored.

ARTICLE VII

Comment: All of Article VII is the same as in current bylaws except renumbered.

Meetings of Board of Directors and Executive Committee

Section 7.1 Annual Meetings. The Annual Meeting of the Board of Directors for election of Directors and for the transaction of such other business as may properly come before the meeting, shall be held each year during either September, October or November on the date, time and at such place as set in the notice of the Annual Meeting. Such notice shall be given by the Chair, President, Vice Chair or Secretary.

Section 7.2 Other Meetings. Other meetings of the Board of Directors and meetings of the Executive Committee may be held at any place and time, whenever called by the Chair of the Board of Directors, Vice Chair of the Board of Directors, President, Secretary, or any two (2) Directors (in the case of the Executive Committee, any two (2) members thereof).

Section 7.3 Notice of Meetings. Notice of the time and place of any other meeting of the Board of Directors or of the Executive Committee shall be given by the Secretary, or by the Director or Directors calling the meeting, by mail, email, or by personal communication over the telephone or otherwise, at least three (3) days prior to the date on which the meeting is to be held. Attendance of a Director at any meeting shall constitute a waiver of notice of such meeting, except where the Director attends a meeting for the purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted nor the purpose of any meeting of the Board of Directors need be specified in the notice or any waiver of notice of such meeting.

Section 7.4 Quorum. A quorum for the transaction of business shall consist of a majority of the Board of Directors, or in the case of the Executive Committee, a majority of the members thereof. The action of the majority of Directors present at a meeting at which such a quorum is present shall be the action of the Board of Directors or of the Executive Committee. At any meeting at which such a quorum is present, any business may be transacted, and the Board or Executive Committee may exercise all of its powers.

ARTICLE VIII

Standing, Advisory and Other Committees

Section 8.1 Standing Committees. The corporation shall have the following standing committees: the Executive Committee (Article VI of these Bylaws), the Nominating Committee, Award and Recognition Committee, the President's Clubs and Annual Giving Committee, the Estate and Gift Planning Council, and the Student Support Committee. The Chair of each standing committee and committee members are appointed or reappointed at the Annual Meeting by the Chair of the Foundation.

8.1.1 Nominating Committee.

Responsibilities. This committee shall assist in the nomination, recruitment and orientation of new Directors and Officers.

Comment: *Added recruitment of Officers in Nominating Committee responsibilities.*

Membership. The committee shall consist of six (6) or more members and a Chair all of whom shall be appointed by the Chair of the Foundation at the Annual Meeting. The Chair normally shall serve two (2) consecutive years, as determined by the Chair of the Foundation.

Meetings. Meetings of the committee shall be held on the call of the Chair of the committee or of the Chair or Secretary of the Foundation.

8.1.2 Award and Recognition Committee.

Responsibilities. The committee shall solicit recommendations for and select the recipient of the Foundation's most distinguished recognition, an award for extraordinary volunteer service over multiple years.

The committee shall also advise the development staff about means for maintaining favorable relations with the University's donors. Such advice shall include reviewing written communications and procedures for maintaining appropriate regular contact with donors, both corporate and individual.

Membership The committee shall consist of six (6) or more members and a Chair all of whom shall be appointed by the Chair of the Foundation at the Annual Meeting. The membership may include persons who are not members of the Board. The Chair normally shall serve for two (2) years.

Meetings. Meetings of the committee shall be held on the call of the Chair of the Committee or of the Chair or Secretary of the Foundation.

8.1.3. President's Clubs and Annual Giving Committee.

Responsibilities. This committee shall recruit new President's Clubs members and renew and upgrade current members. It shall annually review and set President's Clubs and Annual Giving program goals campus-wide and shall assist in planning President's Clubs events.

Membership. The committee shall consist of not less than eight (8) members who shall be current President's Clubs members primarily representative of the University's many schools, colleges and other units, and a committee Chair, all of whom shall be appointed by the Chair of the Foundation at the Annual Meeting. Recommendations for committee representation will be sought from the institution's fund-raising units. The Chair normally shall serve two (2) consecutive years, as determined by the Chair of the Foundation.

Meetings. Meetings of the committee shall be held on the call of the Chair of the Committee or of the Chair or Secretary of the Foundation.

8.1.4 Estate and Gift Planning Council.

Responsibilities. The Estate and Gift Planning Council shall serve as a forum for discussion on charitable estate planning, deferred giving and other planned gift matters and as a technical advisory council to the Office of Gift Planning. Members shall also serve as informed ambassadors on behalf of the institution, its students, faculty and programs and may, in their capacities as professional advisors, assist donors in completing planned gifts to the University.

Membership. The Council shall consist of eight (8) or more advisors representative of professions related to estate and charitable gift planning (e.g. law, accounting, insurance, banking, financial planning, real estate, investment, etc.) and a Council Chair selected from the Council's membership. Council members shall be appointed or reappointed by the Chair of the Foundation at the Annual Meeting and shall be selected in consultation with the Office of Gift Planning. Each member shall serve a three-year term with one-third of the Board rotating annually. The Council Chair shall normally serve two (2) years.

Meetings. Meetings of the full Council shall be held on the call of the Council Chair.

Staffing. The Council shall be staffed by the Office of Gift Planning.

8.1.5 Student Support Committee.

Responsibilities. The Student Support Committee will assist in expanding the base of private support, especially for those from lower income backgrounds, to help the University remain accessible and affordable.

Membership. The committee shall consist of six (6) or more members and a Chair all of whom shall be appointed by the Chair of the Foundation at the Annual Meeting. The Chair normally shall serve two (2) consecutive years, as determined by the Chair of the Foundation.

Meetings. Meetings of the committee shall be held on the call of the Chair of the committee or of the Chair or Secretary of the Foundation.

Comment: Student Support Committee has been added to the Bylaws as an official standing committee of the Foundation.

Section 8.2. Other Committees of the Board of Directors. The Board of Directors may, by resolution duly adopted, create such other and further committees of the Board of Directors, such as campaign committees, for such periods of time and to carry out such

functions as the board deems necessary, convenient or appropriate. ~~Any such committee shall include at least two (2) Directors.~~

Comment: *We are doubtful we want the last sentence above.*

Section 8.3. Advisory Committees. The Board of Directors may, from time to time, by resolution appoint advisory committees to the Board of Directors or to any committee of the Board of Directors for any purpose that the Board of Directors deems necessary, convenient or appropriate. Any such committee may include, as voting members of such committee, elected Directors, ex officio Directors, or persons who are not Directors.

Section 8.4. General Limitation on Authority of Committees. Any committee of this corporation shall have only such authority delegated to it in these Bylaws or by the resolution of the Board of Directors or Executive Committee creating such committee. The authority of the Executive Committee of the Board of Directors is limited as provided in Article VI.

ARTICLE IX

During a Campaign

Section 9.1. General. When there is a University-wide fund-raising campaign in progress (whether publicly announced or not), the Foundation is to be fully involved. The Foundation should solicit the President of the University to consult with the Foundation's officers in the selection of a General Chair or Co-Chairs for the campaign. It is to be expected that Directors of the Foundation would in many cases accept significant roles in the campaign.

Section 9.2. Participation by Campaign Volunteers. The General Chair and any Co-Chairs of the campaign shall be ex officio members of the Executive Committee for the duration of the campaign. As such their membership shall not be included in determining a quorum. Key volunteers in the campaign shall be invited to attend meetings of the Board of Directors and to report on campaign activities for which they are responsible.

Comment: *Experience shows we would not have a quorum for these meetings if we count these campaign folks as members – so we have put in language to leave them out of that determination.*

ARTICLE X

Actions by Written Consent

Any corporate action required or permitted by the Articles of Incorporation or Bylaws, or by the laws of the State of Washington, to be taken at a meeting of the Board of Directors (or its committees) of the corporation, may be taken without a meeting if a consent in writing setting forth the action so taken, shall be signed, including electronic communication, by all of the Directors entitled to vote with respect to the subject matter thereof. Such consent shall have the same force and effect as a unanimous vote, and may be described as such.

ARTICLE XI

Waiver of Notice

Whenever any notice is required to be given to any Director of the corporation by the Articles of Incorporation or Bylaws, or by the laws of the State of Washington, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be equivalent to the giving of such notice.

ARTICLE XII

Officers

Section 12.1 Officers Enumerated. The officers of the corporation shall be a Chair of the Board of Directors, a Vice Chair of the Board of Directors, the Immediate Past Chair, a President, a Secretary, a Treasurer, and such other officers and assistant officers as may be deemed necessary by the Board of Directors, each of whom shall be elected by the Board of Directors at the Annual Meeting, except the President and the Immediate Past Chair, and shall serve two-year terms. Any two (2) or more offices may be held by the same person, except the offices of President and Secretary. In addition to the powers and duties specified below, the officers shall have such powers and perform such duties as the Board of Directors may prescribe.

Section 12.2 Chair of the Board of Directors. The Chair of the Board of Directors shall preside at all meetings of the Board of Directors and the Executive Committee and shall have all the usual powers pertaining to the office of Chair of the Board of Directors.

Section 12.3 Vice Chair of the Board of Directors. In the absence or disability of the Chair of the Board, the Vice Chair shall serve as Chair.

Section 12.4 The President. The Vice President for Development and Alumni Relations of the University of Washington shall serve as the President of the corporation. He or she shall exercise the usual executive powers pertaining to the office of President.

Section 12.5 The Secretary. It shall be the duty of the Secretary to cause to be kept records of the proceedings of the Board of Directors and when requested by the President to do so, to sign and execute with the President all deeds, bonds, contracts, and other obligations, or instruments, in the name of the corporation, to keep the corporate seal, and to affix the same to proper documents.

Section 12.6 The Treasurer. The Treasurer shall have the care and custody of and be responsible for all funds and investments of the corporation and shall cause to be kept regular books of account. The Treasurer shall cause to be deposited all funds and other valuable effects in the name of the corporation in such depositories as may be designated by the Board of Directors, and in general, shall perform all of the duties incident to the office of Treasurer.

Section 12.7 Vacancies. Vacancies in any office arising from any cause, except the President, may be filled by the Board of Directors at any regular or special meeting.

Section 12.8 Removal. Any officer of the corporation, except the President, elected or appointed, may be removed by the Board of Directors whenever in its judgment the best interests of the corporation will be served thereby.

ARTICLE XIII

Administrative and Financial Provisions

Section 13.1 Fiscal Year. The last day of the fiscal year of the corporation shall be on June 30.

Section 13.2 Loans or Gifts Prohibited. No loans or gifts shall be made by the corporation to any officer or to any Director.

Section 13.3 Expenses of the Corporation. Expenses of the corporation shall be paid from current unrestricted gift funds and earnings thereon.

Section 13.4 Distributions to the University of Washington. All unrestricted gift funds, in excess of the amount used for the expenses of the corporation, and all restricted gift funds shall be distributed to or for the use of the University of Washington pursuant to the terms of the Agreement for Services by and between the University of Washington and the University of Washington Foundation.

Comment: We have removed old 13.5 calling for a corporate seal as such is no longer a requirement of Washington law and to the best of our knowledge the corporation has never had one.

Section 13.5 Books and Records. The corporation shall keep at its registered office, its principal office in this state, the following: current Articles and Bylaws; correct and adequate records of accounts and finances; a record of officers' and

Directors' names and addresses; minutes of the meetings of the board and any minutes which may be maintained by committees of the Board of Directors.

Section 13.6 Amendment of Bylaws. The authority to make, amend or repeal the Bylaws of the corporation is vested in the Board of Directors, and may be exercised at any regular or special meeting of the Board of Directors; provided, that before any amendment or repeal of Article II (Purposes and Management); Article III (At Large Directors); Article IV (Ex Officio Directors);); Article V (Representative Directors); Article VI (Executive Committee); Section 7.4 (Board of Directors Quorum); Sections 12.4 (President), 12.7 (Officer Vacancies) and 12.8 (Officer Removal); and Sections 13.3 (Expenses of Corporation) or 13.6 (Amendment of Bylaws) takes effect, any such amendment or repeal must be approved by the Board of Regents of the University of Washington.

Section 13.8 Rules of Procedure. The rules of procedure at meetings of the Board of Directors or any committee of the corporation shall be the rules contained in Roberts' Rules of Order on Parliamentary Procedure, newly revised, so far as applicable and when not inconsistent with these Bylaws, the Articles of Incorporation or with any resolution of the Board of Directors.

Section 13.9 Repeal With the extensive additions and revisions hereby made to the Restated Bylaws adopted February 6, 2004, these Bylaws are adopted and denominated 2007 Restated Bylaws and all prior Bylaws and amendments thereto are hereby repealed.

ARTICLE XIV

Indemnification

To the full extent permitted by the Washington Nonprofit Corporation Act, the UW Foundation shall indemnify any person who was or is a party or is threatened to be made a party to any civil, criminal, administrative or investigative action, suit, or proceeding (whether brought by or in the right of the Foundation or otherwise) by reason of the fact that he or she is or was a Director or officer of the Foundation or is or was serving at the request of the Foundation as a Director or officer of another corporation, whether for profit or not for profit, against expenses (including attorneys' fees), judgements, fines and amounts paid in settlement actually and reasonably incurred by him or her in connection with such action, suit or proceeding; and the Board of Directors may, at any time, approve indemnification of any other person which the Foundation has the power to indemnify under the laws of the State of Washington governing corporations. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which a person may be entitled as a matter of law or by contract. The Foundation may purchase and maintain indemnification insurance for any person to the extent provided by applicable law.

Comment: Replaced language regarding Washington Nonprofit Corporations Act.

CERTIFICATION

Michael Malone, Secretary of the University of Washington Foundation, hereby certifies that the foregoing are a true and correct copy of the Bylaws of the University of Washington Foundation as adopted on _____ .

Michael Malone
Secretary

Approved by the University of Washington Board of Regents on _____.

Chair, Board of Regents

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**

In Joint Session with

A. Academic and Student Affairs Committee**UW Tower Building C Data Center – Architect****RECOMMENDED ACTION:**

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to award a design contract for the UW Tower Building C Data Center project to the firm of Callison, subject to successful negotiation of an architectural agreement.

BACKGROUND:

The UW Tower properties, located at the corner of Brooklyn Avenue and NE 45th Street (formerly Safeco) consist of over 500,000 square feet of space including a 22 story office building tower and three four story office buildings. This project will develop approximately 38,000 square feet of the 102,800 square foot Building C. Interior spaces in levels 1 and 2 and the basement of Building C will be demolished to the structure and new data center facilities will be installed. Occupancy planning for the UW Tower properties is underway, and adjacencies will be confirmed in July.

The Building C Data Center project is an important component of the university's strategy to provide predictable and reliable computing capacity in distributed, but centrally managed data center facilities. The overall data center facilities strategy includes the provision of new capacity in the Building C project, energy savings and other building improvements to the existing primary data center at the 4545 Building, and operation of an off campus data center in leased facilities to address the need for flexibility. The UW Tower Building C Data Center will add needed capacity to serve users requiring additional computing capability in a facility close to campus. The 4545 Building Data Center and offsite lease facility will house users that require high levels of reliability, and will help to minimize risk by providing scalable capacity to meet future needs.

The UW Tower Building C Data Center will take advantage of existing infrastructure in the former Safeco property and will be designed to efficiently provide power and cooling to servers; strategically provide a limited amount of spare equipment to improve reliability, and upgrade the building structure to minimum current seismic code requirements.

VII. STANDING COMMITTEES

Finance, Audit and Facilities Committee

UW Tower Building C Data Center – Architect (continued p. 2)

In February, 2007, the Capital Projects Office advertised for firms interested in providing architectural services. Six firms responded to the Request for Qualifications for this project, and three firms were interviewed by the selection committee. The selection committee is composed of representatives from Computing and Communications, Campus Engineering, Capital and Space Planning, Computer Science & Engineering (representing the research community) and the Capital Projects Office. The selection committee recommended that Callison be appointed architect for this project.

Callison is an international firm headquartered in Seattle, with over 650 employees, including a group that specializes in data centers. Callison has previously performed design services for the University of Washington under a term agreement for the UW Health Science Center signed in 2004 for the UWMC MRI 3T project and NW Wing Radiology Office Minus One Level project. Callison also served as the consultant in support of earlier data center planning activities during 2004. Callison is a well known and experienced data center design and consulting firm and has previously performed design services for the King County Data Center at Fisher Plaza, multiple Washington Mutual data centers, multiple Telegis data centers, the Sabey Data Center project in East Wenatchee, and an Amazon.com data center.

The project budget of \$32,500,000 will be funded from three fund sources. The project pre-design, funded with \$500,000 in local funds, was completed and submitted to the Governor's Office of Financial Management in January, 2007 in support of the University of Washington's 2007-09 state capital budget requests. The 2007-09 state capital conference budget provides \$25,000,000 for Computing and Communications Upgrades/Data Center of which \$20,000,000 will be allocated to the Building C Data Center project, and the remaining \$5,000,000 will be used for connectivity improvements associated with the new data center as well as throughout the campus. The balance of \$12,000,000 will be provided through local revenue bonds paid by indirect cost recovery funds. The bond funds will help support development of data center capacity for research users.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**

In Joint Session with

A. Academic and Student Affairs Committee**Proposed FY 2008 Operating and Capital Budgets**

The FY 2008 Operating and Capital Budgets are being presented as an information item at the May 2007 joint meeting of the Finance, Audit and Facilities Committee and the Academic and Student Affairs Committee; these budgets will be presented as an action item at the June 2007 meeting of the Finance, Audit and Facilities Committee and the Academic and Student Affairs Committee.

Preview of the June 2007 Action Item

The June 2007 action item adopting the FY 2008 Operating and Capital Budgets will ask the Board of Regents to do three things:

- Adopt the FY 2008 Operating Budget;
- Establish tuition rates for all tuition categories for the 2007-08 academic year;
- Adopt the FY 2008 Capital Budget.

Financial Context for the Proposed FY 2008 Operating and Capital Budgets

The FY 2008 budget proposal that is being presented to the Board of Regents is divided into four areas:

- The three parts of the Operating Budget:
 - the Core Education Budget;
 - the Restricted Programs Budget;
 - the Academic Enhancement/Support Budget; and
- The Capital Budget.

The FY 2008 proposed operating budget is summarized in Table 1; the FY 2008 proposed capital budget is presented in Table 5. The financial context for FY 2008 is different for the Core Education, Restricted Programs, Academic Enhancement/Support, and Capital Budgets.

Core Education Budget Financial Context. The context for the FY 2008 Core Education budget is primarily set by two factors: actions affecting FY 2008 that were taken by the state Legislature in the 2007-09 biennial budget; and tuition setting decisions for the 2007-08 academic year for all tuition categories that will be made by the Board of Regents as part of their adoption of the FY 2008 budget.

In the 2007-09 biennial budget, state funding was provided for a 3.2% salary increase for all employee groups for FY 2008. Note that for faculty, professional staff, librarians and teaching and research assistants, the university can use local funds to supplement the salary increases funded by the state. The state provided new funds for health benefits, general undergraduate and graduate enrollments at all three campuses as well as new funds for enrollments in math, science and engineering.

A number of significant initiatives were funded, including operations and maintenance support for the UW Tower; teaching and research activities in the Department of Global Health; expansion of the WWAMI program to include a first-year WWAMI site in Spokane; and a new Regional Initiative in Dental Education (RIDE) program through the UW School of Dentistry with an initial site in Spokane.

The Legislature provided the University the authority to raise undergraduate resident tuition by up to 7% for each year of the 2007-09 biennium. In the 2003 legislative session, the Board of Regents was given local authority to set tuition for all tuition categories except undergraduate resident. This authority was granted for six years and the 2007-08 academic year will be the fifth year in which undergraduate non-resident, graduate and professional tuition levels are established using this authority.

Restricted Operating Budget Financial Context. The outlook for the FY 2008 Restricted Programs Budget projects a small increase in direct costs for grant and contract activity. This forecast reflects a flattening out of sponsored research activity at the University due to the leveling off of growth in federal research budgets. Indirect costs are expected to increase due to implementation of increased indirect cost rates on grants funded on July 1, 2005 and thereafter. Spending from gift and endowment accounts is predicted to increase as a result of continued positive returns for the Consolidated Endowment Fund and continued success in obtaining gifts to the University. State Restricted Funds will increase slightly based on legislative actions.

Academic Enhancement/Support Budget Financial Context. The University's Academic Enhancement/Support functions have a stable outlook for FY 2008. The University's large auxiliary business enterprises (UW Medical Center, Educational Outreach, Housing and Food Services, Intercollegiate Athletics, and Parking and Transportation Services) are all financially stable and continued growth is expected in FY 2008.

Capital Budget Financial Context. The proposed UW Capital Budget for FY 2008 reflects actions taken by the Legislature in the 2007 legislative session, as well as local funds from enterprise units, donors, indirect cost recovery and local bonds. State capital resources provided in the 2007-09 biennial capital budget support the third phase of the Seattle campus' Restore the Core program of major building renovations, and planning and design for capacity and program growth at the Seattle, Tacoma, and Bothell campuses. The 2007-09 state capital allocation to the University of Washington is the highest level of state funding in almost ten years, and the highest level to the Seattle campus since 1993. This funding level moves the University toward the benchmark goals that guided the development of the 2007-09 state request. Continued progress in the future will still be required to achieve the University's goals for funding facilities depreciation, reducing the backlog of deferred renewal and modernization, and supporting planned institutional capacity and program growth.

Approach to FY 2008 Budget Decisions

The FY 2008 annual budget development process was guided by the principles contained in the University's new vision statement and core values developed over the past year by the administration and the Board of Regents. The vision statement reads:

The University of Washington educates a diverse student body to become responsible global citizens and future leaders through a challenging learning environment informed by cutting-edge scholarship.

Discovery is at the heart of our university.

We discover timely solutions to the world's most complex problems and enrich the lives of people throughout our community, the state of Washington, the nation, and the world.

The core values are:

Integrity ~ Diversity ~ Excellence ~ Collaboration ~ Innovation ~ Respect

In keeping with the vision and values, the FY 2008 budget is based on three over-riding themes:

- maintaining the UW standard of excellence;
- being world leaders in research; and
- being a public university.

The more specific budget goals addressed in the proposed FY 2008 budget include:

- attracting and retaining an outstanding and diverse faculty and staff;
- attracting a diverse and excellent student body and providing a rich learning experience;
- investing in new leadership of both academic and administrative units;
- expanding the reach of the UW across the globe;
- strengthening interdisciplinary research and scholarship to tackle "grand challenge" problems that will benefit society and stimulate economic development, and
- insuring the highest level of integrity, compliance and stewardship.

FY 2008 Core Education Budget Discussion

The proposed FY 2008 Core Education Budget is presented in Table 2; the temporary investment from fund balance is shown in Table 3. Proposed tuition increases for the 2007-08 academic year are presented in Appendix 4.

Changes in Revenues

The changes in revenues supporting the FY 2008 Core Education Budget are summarized below:

<u>Revenue Source</u>	<u>FY 2007 Adopted</u>	<u>FY 2008 Proposed</u>	<u>Change</u>
State General Fund	360,892,000	390,664,000	29,772,000
Tuition Operating Fee	240,800,000	272,000,000	31,200,000
Designated Operating Fund	51,079,000	53,095,000	2,016,000
<u>Subtotal: Ongoing Core Ed Revenues</u>	<u>652,771,000</u>	<u>715,759,000</u>	<u>62,988,000</u>
 <u>Use of Fund Balance for Temp Exp</u>	 <u>3,550,000</u>	 <u>1,000,000</u>	 <u>(2,550,000)</u>
 TOTAL REVENUES	 656,321,000	 716,759,000	 60,438,000

Comments on Changes in Revenues

Budgeted ongoing revenues in the proposed FY 2008 Core Education Budget are \$62,988,000 higher than budgeted revenues that supported this budget in FY 2007. State General Fund revenues (which in this presentation also includes the Education Legacy Trust Account and the Pension Funding Stabilization Account) increase by \$29,772,000 – this includes a \$1,912,000 budget reduction. The overall increase in state funding from FY 2007 to FY 2008 is 8 percent. Tuition operating fee revenues increase by \$31,200,000 and Designated Operating Fund revenues increase by \$2,016,000. In the FY 2007 Core Education Budget, \$3,550,000 in fund balance was used to support selected one-time or time-limited investments. In FY 2008, the administration is proposing to use only \$1,000,000 of fund balance to support the third year of a five year commitment. These proposed changes in revenues for FY 2008 are discussed below.

State General Fund. State General Fund revenue for FY 2008 reflects actions taken by the state Legislature in the 2007-09 state biennial budget. The increased funding available in FY 2008 is dedicated to specific purposes – salary and benefit increases, new general undergraduate and graduate enrollments, new enrollments in math, science and engineering, and a number of specific program allocations.

Tuition Operating Fee. The proposed FY 2008 Core Education Budget assumes that the proposed tuition increases for the 2007-08 academic year shown in Appendix 4 are adopted. Appendix 4 shows the proposed tuition charge for all tuition categories for the 2007-08 academic year; for informational purposes, both the percentage increase and the dollar increase recommended for each tuition category are shown. Appendix 4 also shows how the proposed

tuition and fees for the university would compare to the projected 2007-08 academic year tuition and fee rates for the Higher Education Coordinating Board 24 Comparison Group.

During the 2007 session, the Legislature passed 2SSB 5806 which implements the major higher education recommendations from the Governor's Washington Learns Initiative. The bill imposes a cap on tuition increases for resident undergraduates of no more than 7 percent per year through academic year 2016-17 and directs that annual increases will be set in the operating budget bill. The Legislature established a 7 percent maximum tuition increase for undergraduate resident tuition at research institutions in the 2007-09 biennial operating budget bill. Under a bill passed by the state Legislature in May 2003, the Board of Regents has authority to set tuition for all tuition categories except for undergraduate resident tuition through the 2008-09 academic year.

For the 2007-08 academic year, the administration is recommending that:

Undergraduate Resident tuition be increased by 7%;

Undergraduate Non-Resident tuition be increased by 4%;

Graduate Tier 1 Resident tuition be increased by 7%;

Graduate Tier 1 Non-Resident tuition be increased by 4%;

The tuition differential between Graduate Tier II and Graduate Tier I be increased from \$250 to \$500 (for both the resident and non-resident categories);

The tuition differential between Graduate Tier III and Graduate Tier II be increased from \$250 to \$500 (for both the resident and non-resident categories);

Both Public Affairs masters and Public Health and Community Medicine masters be moved from Graduate Tier II to Graduate Tier III;

Both resident and non-resident tuition for Pharm.D., Law, Medicine, Dentistry be increased by 10%;

Nursing Masters Degrees be increased by 14% for both resident and non-resident students at UW/Seattle and by 9.7% for resident and 5.2% for non-resident students at UW/Bothell and UW/Tacoma (the Masters in Nursing tuition at UW/Bothell and UW/Tacoma has been set at the same rate as Graduate Tier 2 tuition for a number of years);

Business Masters Degree tuition be increased by 11.6% for resident and 7.4% for non-resident students for the incoming cohort of students at UW/Seattle, by 11% for resident students at UW/Bothell for the incoming cohort of students, and by 7% for both resident and non-resident students at UW/Tacoma; and

Tuition charges for post-baccalaureate and non-matriculated students be adjusted consistent with the policy that has been used for tuition for these students since these tuition categories were established. Under this policy, post-baccalaureate and non-matriculated students taking undergraduate courses pay at the resident or non-resident undergraduate tuition rate established for that academic year; post-baccalaureate and non-matriculated students taking one or more graduate courses pay at the resident or non-resident Graduate Tier 3 tuition rate established for that academic year.

For Business Masters programs, starting with the FY 2007 academic year students at both UW/Seattle and UW/Bothell have cohort-based pricing and pay the same tuition rate for both years of the program. As a result, there is no tuition increase for continuing Business Masters students at either UW/Seattle or UW/Bothell in FY 2008.

Designated Operating Fund. The Designated Operating Fund revenues that support the Core Education Budget are shown in the table below:

Revenue Source	FY 2007 Adopted	FY 2008 Proposed	Change
Summer Quarter Tuition	25,150,000	26,150,000	1,000,000
Investment Income	18,000,000	18,000,000	0
Miscellaneous Fees	4,189,000	4,300,000	111,000
UWB & UWT Admin Overhead	3,085,000	3,990,000	905,000
Administrative Allowances	655,000	655,000	0
TOTAL REVENUES	51,079,000	53,095,000	2,016,000

Although Summer Quarter enrollments have declined over the past four years, Summer Quarter tuition revenue is projected to increase by \$1,000,000 for FY 2008 due to increased tuition rates and an increase in non-resident enrollees. Given market conditions in the short-term investment markets, the investment income revenue estimate for FY 2008 is unchanged from the FY 2007 level. The “miscellaneous fees” category is projected to increase by \$111,000 due to moderate increases in fee revenue. Overhead revenue from the UW/Bothell and UW/Tacoma campuses is projected to increase by \$905,000 due to growth in the UW/Bothell and UW/Tacoma budgets resulting from state enrollment and salary allocations and increased tuition revenue. The expected revenue from administrative allowances related to certain financial aid programs are not anticipated to increase for FY 2008.

Use of Fund Balance. The proposed FY 2008 budget uses \$1,000,000 in fund balance to support a previous commitment for a limited duration investment.

FY 2008 Core Education Budget Allocations

The new allocations in the FY 2008 Core Education Budget are summarized below:

<u>Core Education Budget</u>	<u>FY 2008 Allocations</u>
<u>Workplace of Choice - Competitive Compensation</u>	
Salaries	25,284,000
Benefits	3,865,000
Subtotal	29,149,000
<u>Attract a Diverse and Excellent Student Body</u>	
New Enrollment Allocations	
UW/Seattle	1,500,000
WWAMI/RIDE (Legislative Action)	1,095,000
UW/Bothell	1,779,000
UW/Tacoma	1,895,000
Attract/Retain Diverse Students	1,180,000
Subtotal	7,449,000
<u>Academic Program and Research Excellence</u>	
Investments in Academic Excellence	9,524,000
Global Health Teaching & Research (Legislative Action)	2,900,000
Strengthening Cross-College Programs	1,650,000
Subtotal	14,074,000
<u>Integrity/Compliance/Stewardship Investments</u>	
UW Tower Operations (Legislative Action)	1,282,000
Integrity/Compliance/Stewardship	6,413,000
Subtotal	7,695,000
<u>Required Cost Increases/Adjustments</u>	6,243,000
<u>Miscellaneous Legislative Actions</u>	1,798,000
<u>Use of Fund Balance</u>	1,000,000

Comments on FY 2008 Core Education Budget Allocations

The incremental FY 2008 Core Education Budget allocations are listed in the table above and are discussed in more detail below.

Workplace of Choice – Competitive Compensation. A high priority goal of the administration is to bring faculty and staff salaries closer to those of our peer institutions. The administration is proposing to commit significant local resources in addition to the 3.2% salary increases funded by the state for faculty, professional staff, and librarians. Appendix 1 presents details regarding

the salary and benefits allocations that are included in the proposed FY 2008 budget. For salaries, this proposal assumes:

For faculty: a 2% regular merit increase effective September 1, 2007; a 2.5% additional merit/compression/inequities increase effective September 1, 2007; a 1% increase for unit adjustments (requires a 1:1 match from college/school funds) for selected colleges or departments whose salaries are most significantly behind those at comparable institutions; funding of promotions; and a recruitment allocation.

For teaching and research assistants: a 3.2% increase effective July 1, 2007.

For professional staff and librarians: a 4.5% increase, based on merit, effective September 1, 2007 and a recruitment and retention allocation.

For represented classified staff: a 3.2% cost of living increase effective July 1, 2007; in addition to this cost of living increase, market adjustments are provided for job classifications below 80% of market; and note that classified staff who are not at the top step of their classification receive annual two-step (5%) pay increases in addition to the cost of living increase.

For non-represented classified staff: a 3.2% cost of living increase effective September 1, 2007; in addition to this cost of living increase, market adjustments are provided for job classifications below 80% of market. Note that classified staff who are not at the top step of their classification receive annual two-step (5%) pay increases in addition to the cost of living increase.

Taken together, the salary and benefits allocations in the proposed FY 2008 Core Education Budget total \$29,149,000.

Attract a Diverse and Excellent Student Body. The proposed FY 2008 Core Education Budget expands enrollment at all three University of Washington campuses:

30 general undergraduate FTE; 105 graduate FTE and 220 undergraduate math, science and engineering student FTE are added at the UW/Seattle campus;

205 general undergraduate FTE; 30 graduate FTE; and 15 undergraduate math, science and engineering student FTE are added at the UW/Bothell campus; and

225 general undergraduate FTE; 30 graduate FTE; and 15 undergraduate math, science and engineering student FTE are added at the UW/Tacoma campus.

At the UW/Seattle campus, new enrollment investments are proposed in the undergraduate honors program, the College of Architecture and Urban Planning's construction management program, the College of Arts & Sciences, and the College of Engineering.

A number of investments related to attracting and retaining diverse students are included in this proposed budget. These investments are listed in Appendix 2 and include: \$75,000 for graduate and professional student services; \$240,000 to Undergraduate Academic Affairs for second year advising; \$240,000 to Arts & Sciences for undergraduate advising; \$375,000 approved in the state budget for international learning opportunities; and \$250,000 approved in the state budget for undergraduate retention and completion programs. These proposed investments total \$1,180,000 in allocations related to attracting and retaining diverse students.

The level of financial aid that the university can offer to students is an important component of its ability to attract a diverse and excellent student body. The proposed FY 2008 Core Education Budget increases financial aid allocations for both undergraduate and graduate/professional students by providing both additional financial aid grants and additional tuition waivers. The total amount of financial aid provided from these two sources and the incremental increase in the FY 2008 budget are shown in the table below:

Increases in Financial Aid Allocations for FY 2008
(Based on the Application of Current Financial Aid Policy
and the Tuition Increases in the Proposed FY 2008 Budget)

Financial Aid Category	FY 2007 Adopted	FY 2008 Proposed	Change
Undergraduate Merit/Need Tuition Waivers	6,283,000	6,823,000	511,000
Undergraduate Financial Aid Grants	6,971,000	7,457,000	515,000
Subtotal: Undergrad Merit/Need Waivers & Grants	13,254,000	14,280,000	1,026,000
Graduate/Professional Merit/Need Tuition Waivers	3,770,000	4,048,000	307,000
Graduate/Professional Financial Aid Grants	2,988,000	3,238,000	221,000
Subtotal: Grad/Prof Merit/Need Waivers & Grants	6,758,000	7,286,000	528,000
Teaching/Research Assistant Tuition Waivers	42,106,000	43,769,000	1,663,000
Other Tuition Waivers	8,572,000	8,572,000	0
Subtotal: Teaching/Research & Other Tuition Waivers	50,678,000	52,341,000	1,663,000
Total All Sources:	70,690,000	73,907,000	3,217,000

The UW's current financial aid policy of utilizing 3.5% of tuition operating fee collections for financial aid grants and providing merit/need tuition waivers equal to 4% of tuition costs will provide \$1,026,000 in additional financial aid resources to needy undergraduate resident students in the 2007-08 academic year.

The 7% increase in the undergraduate resident tuition for the 2007-08 academic year will generate \$740,000 in additional unfunded need for undergraduate students in the 2007-08 academic year. The Regents have adopted a policy of meeting 55% of this additional need through financial aid grants and tuition waivers. To meet this policy goal next year given a 7% increase in undergraduate resident tuition, \$407,000 in additional grant and tuition waiver financial aid has to be made available to undergraduate resident students next year. The increase

of \$1,026,000 in financial aid grants and tuition waivers available for undergraduate students in FY 2008 exceeds the commitment made by the Regents by \$619,000.

Given the proposed tuition levels for the 2007-08 academic year, graduate appointees qualifying for the non-resident tuition differential waiver and for the operating fee tuition waiver will have \$1,663,000 in additional tuition waiver benefit in FY 2008. In addition, the UW's current financial aid policy of utilizing 3.5% of tuition operating fee collections for financial aid grants and providing merit/need tuition waivers equal to 4% of tuition will make \$528,000 of additional financial aid available to graduate and professional students in the 2007-08 academic year.

Academic Program and Research Excellence. As shown in Table 2, the proposed FY 2008 core Education Budget allocates \$13,534,000 toward academic and research program excellence. Program enhancement investments are made in a number of schools and colleges and the specific allocations are listed in Appendix 2. The state budget provides \$2,900,000 in funding for the newly established Department of Global Health's teaching and research programs. A significant investment of \$1,650,000 is proposed to strengthen cross-college, interdisciplinary programs. Dean reappointment allocations are proposed, and continuing investments are made in three colleges (Architecture and Urban Planning, Business and Engineering) where new deans have been hired. An allocation of \$540,000 is made to Arts & Sciences for teaching assistants; an allocation is made for Title VI outreach centers; and funding is provided to the UW Libraries to help cover inflationary cost increases for the purchase of library materials.

Revenue from tuition increases for the academic year plus summer quarter for UW/Bothell and UW/Tacoma total \$5,350,000 and investments will be made at each of those campuses in their budgeting processes.

Integrity/Compliance/Stewardship Investments. The FY 2008 state budget provides \$1,282,000 for University Tower operations and maintenance. A number of proposed investments in the University's administrative oversight activities are listed in Appendix 2 and total \$6,413,000. Among these investments are: Office of Information Management; expansion of the University's external affairs, state relations, and news and information services activities; External Affairs support for the RCO project; growth in the offices of the provost, academic personnel and the faculty senate; global activities staffing; investments in the minority affairs office; human resources staffing and establishment of a citizenship office within the student life office.

Allocations to enhance work-life include investment in the leadership, community and values initiative, child care referral service enhancements, priority or reserved child care spaces to assist with a small number of critical faculty hires, and growth in the counseling/disability services in student life. Expansion of the University's police department is proposed to add staffing for the UW Tower, incident prevention teams, and a one-time allocation to replace radios.

A number of allocations are made for information technology needs, including: technology security enhancements, academic technology investments, allocations that may support either a human resources system scoping study, a budget/general ledger system replacement scoping

study, additional support for the university's data warehouse program, or investment in the financial aid tracking system.

Several investments related to compliance are proposed. Among these investments are: bio-safety and asbestos compliance staffing, campus health service issues related to HIPPA compliance, and internal audit staffing. Finally, an allocation is provided to assist with campus grounds maintenance. In total, \$7,695,000 in new funding is proposed for investments related to integrity/compliance/stewardship in the FY 2008 Core Education Budget.

Required Cost Increases/Adjustments. The proposed FY 2008 Core Education Budget includes \$6,243,000 for required cost increases and adjustments – specific allocations are listed in Appendix 3. The largest budget increase is to cover the rising costs of natural gas; the largest decrease is in the cost of electricity. A number of other “institutional” budgets that pay for contractual or other required activities have either upward or downward annual adjustments.

Miscellaneous Legislative Actions. The proposed FY 2008 Core Education Budget includes a total investment of \$1,798,000 for miscellaneous legislative actions that were not included in the University's original state budget request. The largest ongoing investment is for the Burke Museum to create new educational programs. The largest one-time investment is provided for the Law School's Repayment Assistance Program to assist lawyers choosing to pursue careers in public interest legal positions (of the \$500,000 provided for this, \$250,000 is contingent upon matching private sector funds).

FY 2008 Restricted Operating Budget Discussion

The proposed FY 2008 Restricted Programs Budget is presented in Table 4.

Changes in Revenues

The changes in revenues supporting the FY 2008 Restricted Programs Budget are summarized below:

<u>Revenue Source</u>	<u>FY 2007 Adopted</u>	<u>FY 2008 Proposed</u>	<u>Change</u>
Grant and Contract Direct Costs	808,000,000	816,080,000	8,080,000
Grant and Contract Indirect Costs	189,000,000	196,000,000	7,000,000
Gifts	120,640,000	125,466,000	4,826,000
State Restricted Funds	6,342,000	6,627,000	285,000
TOTAL REVENUES	1,123,982,000	1,144,173,000	20,191,000

Comments on Changes in Revenues

Budgeted revenues in the proposed FY 2008 Restricted Programs Budget increase by \$20,191,000 over the FY 2007 budgeted level: grant and contract direct cost increases by \$8,080,000; grant and contract indirect cost increases by \$7,000,000; gift and endowment revenue is projected to increase by \$4,826,000; and State Restricted Funds increase by \$285,000. These proposed changes in revenues are discussed below.

Grant and Contract Direct Cost. Direct costs for grants and contracts are projected to increase by a modest 1% in FY 2008 – an increase of \$8,080,000 over the current fiscal year. This estimate assumes grant and contract awards for the current fiscal year will be at or slightly above the previous fiscal year.

Grant and Contract Indirect Cost. As direct costs for grants and contracts are projected to be slightly higher in FY 2008 than in FY 2007, and as new indirect cost rates are phasing in, grant and contract indirect cost recovery is expected to increase by \$7,000,000 - an increase of 3.6% over the budgeted level for the current fiscal year.

Gifts. Revenues to gift and endowment spending accounts are projected to increase moderately (by just under \$4,826,000) in FY 2008. This increase reflects both continued fund raising success and strong returns for the Consolidated Endowment Fund for the past few years.

State Restricted Funds. The School of Public Health and Community Medicine receives a small amount of appropriated State funding from the Accident Account and the Medical Aid Account for specific activities performed by the Department of Environmental Health. Changes in revenues for FY 2008 (an increase of \$285,000 over the current fiscal year) for these State Restricted Funds simply reflect changes in state appropriations.

FY 2008 Restricted Programs Budget Allocations

The discussion in this section is limited to how the administration proposes to allocate additional indirect cost recovery resources that are anticipated in FY 2008. Expenditures for grant and contract direct cost, almost all gifts, and state restricted funds budgets can only be used for the purposes specified by the granting agency, donor or legislature. Thus, annual expenditures for these areas are assumed to be equal to budgeted levels. The University does have discretion over how indirect cost recovery revenues are allocated.

The new allocations in FY 2008 supported by indirect cost recovery resources are summarized below.

<u>Restricted Budget - Indirect Cost Recovery</u>	<u>FY 2008 Allocations</u>
<u>Workplace of Choice - Competitive Compensation:</u>	
Salaries	466,000
Benefits	122,000
<hr/>	
Subtotal	588,000
 <u>Investments in Research Excellence</u>	
Research Cost Recovery Allocation Change	692,000
Dedicated Indirect Cost Recovery Changes	1,250,000
<hr/>	
Subtotal	1,942,000
 <u>Integrity/Compliance/Stewardship Investments</u>	1,442,000
 <u>Required Cost Increases/Adjustments</u>	3,028,000

Comments on FY 2008 Indirect Cost Recovery Budget Allocations

Workplace of Choice – Competitive Compensation. The indirect cost recovery budget picks up the calculated share of the salary and benefit costs of employees who are funded from indirect cost recovery resources.

Investments in Research Excellence. A number of investments are made to support the University's research enterprise. By policy, the University allocates the portion of indirect cost recovery revenues that is associated with college/school grant administration back to the colleges/schools based on their actual grant activity in the prior fiscal year. This allocation is called the "research cost recovery" allocation and it will increase by \$692,000 in FY 2008. This amount is calculated based on a formula and the increase in the allocation for FY 2008 is a function of both anticipated research spending in the current year and a revision in the calculation formula so that the formula is based on the University's most recent indirect cost study.

Annual adjustments to certain indirect cost recovery budgets that are dedicated to specific purposes (such as the Primate Center "A" and "B" rates) or to pay for the operations and

maintenance costs of particular buildings (Harborview Research and Training, other Harborview research space, etc.) are also included in this category and are shown in Appendix 3. The largest variance in this area is the result of a \$1,000,000 increase in indirect cost recovery allocated for the Brotman building operations and maintenance costs.

Integrity/Compliance/Stewardship Investments. Five investments are proposed in the integrity/compliance/stewardship area (and are listed in Appendix 2): \$380,000 for additional staff support for the Animal Care and Use Committee; \$67,000 for bio-safety and asbestos compliance staffing; \$295,000 for additional staffing in the Office of Research, \$200,000 for consulting costs to assist with the development of the indirect cost rate proposal; and \$500,000 toward the development of a new faculty effort certification system (the first year of a multi-year development project).

Required Cost Increases/Adjustments. The indirect cost recovery budget picks up a share of estimated cost increases for utilities, risk management and for other critical institutional investments approved by the President and Provost – these allocations are shown in Appendix 3. The largest increases are associated with new research buildings. There is an increase of \$2,582,000 to cover increased debt service for debt issued to support construction of the Foege building and the Benjamin Hall building and a \$100,000 increase in the annual operating costs for the Benjamin Hall building. Finally, \$142,000 is proposed to pay for part of the cost of locating research related servers in the Sabey Data Center.

FY 2008 Academic Enhancement/Support Budget Discussion

There are four areas included in the Academic Enhancement/Support Budget: UW Medical Center; auxiliary enterprises; auxiliary educational activities; and institutional overhead activities that support the other functions. Auxiliary enterprises include: Housing and Food Services; Intercollegiate Athletics; Parking; internal service units (Stores, Motor Pool, Publication Services, etc.); Student Government; Recreational Sports; and miscellaneous other activities. Auxiliary educational activities include: continuing education; conferences; the medical resident program; the WWAMI Program in the School of Medicine; and miscellaneous activities. The University charges institutional overhead to all of these activities to recover the cost of central services utilized by these academic enhancement/support activities.

The projected changes in revenue for academic enhancement/support activity are shown in the table below:

Revenue Source	FY 2007 Adopted	FY 2008 Proposed	Change
UW Medical Center	589,680,000	613,267,000	23,587,000
Auxiliary Enterprises	293,187,000	304,915,000	11,728,000
Auxiliary Educational Activities	175,814,000	182,847,000	7,033,000
Institutional Overhead	14,366,000	14,750,000	384,000
TOTAL REVENUES	1,073,047,000	1,115,779,000	42,732,000

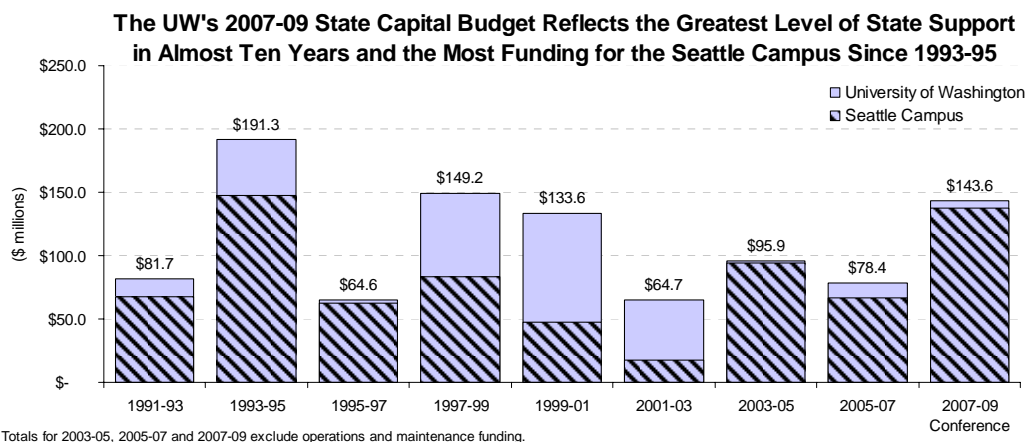
Based on financial results over the last few years, inflationary increases in revenues have been projected for FY 2008 for UW Medical Center, auxiliary enterprise, and auxiliary educational activities. The projected increase in institutional overhead revenue is based on both actual collections in the current fiscal year and projected revenue increases for those units that pay institutional overhead.

With the exception of institutional overhead resources, the Academic Enhancement/Support Budget resources can only be spent for specified purposes and annual expenditures are assumed to be equal to budgeted levels

Fiscal Year 2008 Capital Budget Discussion

The proposed FY 2008 Capital Budget is presented in Table 5 and includes approval of \$156,535,500 in new state capital funding appropriated during the 2007-09 legislative session, with the balance of \$12,912,500 in state capital funds to be approved in FY 2009. The FY 2008 Capital Budget also includes \$72,950,377 in non-state funds from the UW Building Account, donors, indirect cost recovery, enterprise unit funds, transfers from unrestricted operating funds, and UW local bonds, for a total of \$229,485,877 in new capital funds for FY 2008 from both state and non-state sources. An additional \$201,900,000 in non-state funds is planned for approval in FY 2009, which along with the planned \$12,912,500 in state funds would result in additional capital funds of \$214,812,500 in FY 2009.

The 2007-09 state capital budget represents the highest level of state funding in almost ten years, and provides 72% of the University's original capital budget request.



The FY 2008 Capital Budget is consistent with, and supportive of the goals and benchmarks that guided the development of the 2007-09 state operating and capital requests, including continued investments to improve the condition of our existing facilities. While the proposed FY 2008 capital funding level moves toward our goals for funding facilities depreciation and reducing the backlog of deferred renewal and modernization, continued progress in the future is required to achieve the benchmark funding goals.

Restore the Core

The proposed FY 2008 Capital Budget provides full funding for Phase III of the Restore the Core program of major building renovations on the Seattle campus, including \$94,042,000 in state funds, and \$3,000,000 in appropriated local funds for a total of \$97,042,000. Phase III includes construction funding for Savery Hall, Clark Hall, the Playhouse Theater, and the final state-appropriated contribution to the MHSC H-Wing Renovation project. In addition, Phase III Restore the Core funding includes pre-design/design funds for the next phase of construction including Lewis Hall, Denny Hall, and Balmer Hall (which is proposed to be demolished and replaced as part of the overall business school facilities plan).

Capacity Expansion, New Program and Infrastructure Investments

The FY 2008 Capital Budget includes pre-design funding for Phase 3 of the UW Bothell campus, pre-design/design funding for Phase 3 of the UW Tacoma campus, and pre-design/design for a new Molecular Engineering Building on the Seattle campus. This unusually accelerated schedule for the Molecular Engineering Building reflects the importance of developing facilities to support this high priority program. The FY 2008 Capital Budget also includes \$13,281,000 in state funding for improvements to student services facilities and classrooms, including renovation and improvement of the classrooms and class labs that will support the WWAMI/RIDE program expansion.

The FY 2008 Capital Budget provides a total of \$32,500,000 for construction of a new data center in Building C of the UW Tower properties. Funding for the Building C Data Center will include a \$12,000,000 local revenue bond, \$500,000 previously allocated from local minor works funds for planning and pre-design, and \$20,000,000 in state capital funds. The Building C Data Center is one component of the university's strategic plan for centrally managed distributed data center facilities aimed at minimizing risk and providing a flexible and reliable server housing utility. An additional \$5,000,000 in state funds is also included in the 2007-09 state capital budget to complete general computing and communications connectivity improvements.

Design funding for the proposed expansion of the UW Medical Center is included in the FY 2008 budget, with construction funding in the amount of \$155,000,000 planned for FY 2009. A multi-year program of improvements to animal care facilities is also being initiated with an investment of \$2,000,000 in the FY 2008 budget and additional planned funding of \$20,000,000 in FY 2009.

Building 25, the former headquarters building at the Sand Point property, will be renovated to serve as office and clinic space for revenue-based pediatric dentistry programs. In a joint venture between Children's Hospital and UW Pediatric Dentistry, the 28,000 square foot building will be modernized using a combination of \$6,000,000 in funds from Children's Hospital and \$10,638,377 in UW revenue bond funds.

Minor Works, Construction Cost Escalation

In addition to the major projects described above, a combination of appropriated and non-appropriated local funds will provide almost \$41,900,000 in FY 2008 for facilities modernization, facilities preservation, and safety and utilities improvements, with an additional \$13,900,000 planned for FY 2009. The Legislature also increased the minor works threshold from \$1,000,000 to \$2,000,000, and provided a state matching fund of \$3,237,000 that can provide up to \$750,000 per project to respond unanticipated construction cost escalation.

Capital Studies and Processes

The 2007-09 state capital budget includes additional provisions affecting the University of Washington. The state capital budget directs the University of Washington to work with the Governor's Office of Financial Management to assess options and make recommendations

regarding the siting and operations of a new branch campus in the Snohomish, Island, and Skagit County region and to report back to the legislature by November 15, 2007. The 2007-09 state capital budget also continues the requirement for the public baccalaureate institutions to develop a prioritized capital projects list, and adds new language increasing the role of the Higher Education Coordinating Board and requiring more prescriptive quantitative scoring methods.

Other Legislation

The University of Washington and Washington State University received expanded local borrowing authority, allowing the UW to issue bonds or other forms of debt for any University purpose to be paid by locally controlled fees and revenues. This new debt authority is expected to result in significant cost savings on long-term financing for the UW Tower properties and other University projects.

Table 1

University of Washington Fiscal Year 2008 Proposed Operating Budget

Budget Category	FY 2007 Adopted	FY 2008 Proposed
CORE EDUCATION BUDGET		
Revenues		
State General Fund	360,892,000	390,664,000
Tuition Operating Fee	240,800,000	272,000,000
Designated Operating Fund	51,079,000	53,095,000
Subtotal: Ongoing Core Education Revenues	652,771,000	715,759,000
Use of Fund Balance for Temporary Expenditures	3,550,000	1,000,000
Total Revenues	656,321,000	716,759,000
Expenditures		
Ongoing Core Education Expenditures	652,771,000	715,759,000
One-time/temporary Expenditures	3,550,000	1,000,000
Total Expenditures	656,321,000	716,759,000
RESTRICTED OPERATING BUDGET		
Revenues		
Grant and Contract Direct Costs	808,000,000	816,080,000
Grant and Contract Indirect Costs	189,000,000	196,000,000
Gifts	120,640,000	125,466,000
State Restricted Funds	6,342,000	6,627,000
Total Revenues	1,123,982,000	1,144,173,000
Expenditures	1,123,982,000	1,144,173,000
ACADEMIC ENHANCEMENT/SUPPORT BUDGET		
Revenues		
UW Medical Center	589,680,000	613,267,000
Auxiliary Enterprises	293,187,000	304,915,000
Auxiliary Educational Activities	175,814,000	182,847,000
Institutional Overhead	14,366,000	14,750,000
Total Revenues	1,073,047,000	1,115,779,000
Expenditures	1,073,047,000	1,115,779,000
TOTAL OPERATING BUDGET		
Revenues	2,853,350,000	2,976,711,000
Expenditures	2,853,350,000	2,976,711,000

Table 2
Proposed Budget
Core Education Operating Budget for Fiscal Year 2008

	FY 2007 Adopted	FY 2008 Proposed	Comment
<u>REVENUES</u>			
State General Fund	360,892,000	390,664,000	
Tuition Operating Fee	240,800,000	272,000,000	
Designated Operating Fund	51,079,000	53,095,000	
Subtotal: Ongoing Core Ed Revenues	652,771,000	715,759,000	
Use of Fund Balance for Temporary Expenditures	3,550,000	1,000,000	
TOTAL REVENUES	656,321,000	716,759,000	
<u>EXPENDITURES</u>			
<u>Adjusted Base Budget</u>	656,321,000	649,351,000	
<u>Workplace of Choice - Competitive Compensation</u>			
Salaries		25,284,000	<i>See Appendix 1</i>
Benefits		3,865,000	<i>See Appendix 1</i>
Subtotal		29,149,000	
<u>Attract a Diverse and Excellent Student Body</u>			
New Enrollment Allocations			
UW/Seattle		1,500,000	<i>See Appendix 2</i>
WWAMI/RIDE (Legislative Action)		1,095,000	
UW/Bothell		1,779,000	
UW/Tacoma		1,895,000	
Attract/Retain Diverse Students		1,180,000	<i>See Appendix 2</i>
Subtotal		7,449,000	
<u>Academic Program and Research Excellence</u>			
Investments in Academic Excellence		9,524,000	<i>See Appendix 2</i>
Global Health Teaching & Research (Legislative Action)		2,900,000	
Strengthening Cross-College Programs		1,650,000	
Subtotal		14,074,000	
<u>Integrity/Compliance/Stewardship Investments</u>			
UW Tower Operations (Legislative Action)		1,282,000	
Integrity/Compliance/Stewardship		6,413,000	<i>See Appendix 2</i>
Subtotal		7,695,000	
Required Cost Increases/Adjustments		6,243,000	<i>See Appendix 3</i>
Miscellaneous Legislative Actions		1,798,000	<i>See Appendix 2</i>
SUBTOTAL: ONGOING CORE EDUCATION EXPENDITURES		715,759,000	
<u>Use of Fund Balance</u>		1,000,000	<i>See Table 3</i>
TOTAL EXPENDITURES		716,759,000	

Table 3

**Core Education Budget
Proposed Temporary Investments from Fund Balance for Fiscal Year 2008**

Temporary Investments	FY 2008 Proposed	Comments
Chief Investment Office Pilot Project	1,000,000	<i>Third year of five-year commitment</i>
TOTAL EXPENDITURES	1,000,000	

Table 4

**Proposed Budget
Restricted Programs Budget for Fiscal Year 2008**

	FY 2008 Proposed	Comments
<u>REVENUES</u>		
Grant and Contract Direct Cost	816,080,000	
Grant and Contract Indirect Cost	196,000,000	
Gifts	125,466,000	
State Restricted Funds	6,627,000	
TOTAL REVENUES	1,144,173,000	
<u>EXPENDITURES</u>		
Grant and Contract Direct Cost	816,080,000	
Gifts	125,466,000	
<u>State Restricted Funds</u>	<u>6,627,000</u>	
Subtotal	948,173,000	
<u>Indirect Cost Recovery:</u>		
<u>Adjusted Base ICR Budget</u>	189,000,000	
<u>Workplace of Choice - Competitive Compensation:</u>		
Salaries	466,000	<i>See Appendix 1</i>
Benefits	122,000	<i>See Appendix 1</i>
Subtotal	588,000	
<u>Investments in Research Excellence</u>		
Research Cost Recovery Allocation Change	692,000	<i>See Appendix 3</i>
Dedicated Indirect Cost Recovery Changes	1,250,000	<i>See Appendix 3</i>
Subtotal	1,942,000	
<u>Integrity/Compliance/Stewardship Investments</u>	1,442,000	<i>See Appendix 2</i>
<u>Required Cost Increases/Adjustments</u>	3,028,000	<i>See Appendix 3</i>
TOTAL INDIRECT COST RECOVERY BUDGET	196,000,000	
TOTAL EXPENDITURES	1,144,173,000	

Table 5
Proposed Capital Budget for Fiscal Year 2008

FY 2008 Capital Budget Proposal	FY 2008 Proposed	FY 2009 Planned
REVENUE		
<u>Funding for FY 2007 Projects</u>		
Projects Approved in FY 2007	378,280,308	
Substantially Completed/Cancelled Projects	(140,094,835)	
Previously Approved Continuing Projects	238,185,473	
<u>Funding for FY 2008 and 2009 Projects</u>		
State Funds	156,535,500	12,912,500
Non-State Funds		
UW Building Account - Local Funds	31,000,000	
Donor/ICR - Local Funds	10,900,000	16,900,000
Enterprise Unit Funds	4,000,000	
Transfer from Unrestricted Local Funds	3,000,000	3,000,000
UW Bonds	24,050,377	182,000,000
Subtotal, Non-State Funds	72,950,377	201,900,000
Total, New Funds	229,485,877	
TOTAL REVENUE	467,671,350	214,812,500
EXPENDITURES		
Previously Approved Continuing Projects	238,185,473	
<u>Proposed FY 2008 Projects</u>		
Major Projects		
Savery Hall - C	54,910,000	
Clark Hall - C	15,554,000	
Playhouse Theater - C	6,578,000	
MHSC H - Wing - C	16,412,000	
Denny Hall - P/D	4,000,000	
Lewis Hall - P/D	2,000,000	
Balmer Hall - P/D	4,000,000	
Interdisciplinary Academic Bldg. (Molecular Engineering) - P/D	5,000,000	
Comp. & Comm./Data Center - C	37,000,000	
UW Aggreg. Intermed. Student Services & Classroom Improv.	13,281,000	
Tacoma Phase 3 - P/D	6,150,000	
Bothell Phase 3 - P	150,000	
Sand Point Bldg. 25 Pediatric Dentistry	3,638,377	13,000,000
Animal Facilities	2,000,000	20,000,000
UWMC Expansion/Renovation	4,000,000	155,000,000
Subtotal, Major Projects	174,673,377	188,000,000
Minor Projects		
Minor Works - Facility Preservation "A"	23,000,000	
Minor Works - Program "A"	18,900,000	13,900,000
Subtotal, Minor Projects	41,900,000	13,900,000
Preventative Facility Maintenance and Building System Repairs	12,912,500	12,912,500
Total, New Projects for FY 08 and FY 09	229,485,877	214,812,500
TOTAL EXPENDITURES	467,671,350	214,812,500
P - Planning, D-Design, C-Construction		

Appendix 1

WORKPLACE OF CHOICE: COMPETITIVE COMPENSATION FOR FISCAL YEAR 2008

Item	FY 2008 Change	FY 2008 Amount to Core Educ.	FY 2008 Amount to ICR
<u>SALARIES</u>			
Faculty			
2% regular merit (eff. 9/1/07)	4,926,000	4,926,000	0
2.5% additional merit/compress/inequities (eff. 9/1/07)	6,158,000	6,158,000	0
1% unit adjustments (1:1 match by school req'd)	2,463,000	2,463,000	0
Promotions	500,000	500,000	0
Recruitment	500,000	500,000	0
Exec/Professional Staff/Lib recruit/retention	250,000	250,000	0
Teaching/Research Assistants 3.2% (eff. 7/1/07)	708,000	708,000	0
Professional Staff/Librarians 4.5% (eff. 9/1/07)	6,734,000	6,425,000	309,000
Represented Classified Staff 3.2% (eff. 7/1/07)			
Classified staff -- GOF	2,040,000	2,040,000	0
Classified staff -- DOF	784,000	666,000	118,000
Non-Rep Classified Staff 3.2% (eff. 9/1/07)	260,000	221,000	39,000
GOF/DOF			
Classification Revisions/Salary Survey	277,000	277,000	0
Library Hourly Minimum Wage	150,000	150,000	0
Total Salaries	25,750,000	25,284,000	466,000
<u>BENEFITS</u>			
Employer share of health benefits			
Benefits -- GOF	2,077,000	2,077,000	0
Benefits -- DOF	348,000	296,000	52,000
Others			
TA/RA Health Insurance	526,000	526,000	0
Social Sec base change	0	0	0
Workers comp change	(543,000)	(543,000)	0
PERS pension change-GOF	1,113,000	1,113,000	0
PERS pension change-DOF	466,000	396,000	70,000
Total Benefits	3,987,000	3,865,000	122,000
<u>TOTAL COMPENSATION</u>	29,737,000	29,149,000	588,000

Appendix 2

INVESTMENTS IN ACADEMIC PROGRAM AND RESEARCH EXCELLENCE

Item	FY 2008 Change	FY 2008 Amount to Core Educ.	FY 2008 Amount to ICR
<u>UW Seattle Enrollment Allocations</u>			
Arch & Urban Planning - construction mgmt	200,000	200,000	0
Arts & Sciences	700,000	700,000	0
Engineering	300,000	300,000	0
Undergraduate honors program	300,000	300,000	0
	1,500,000	1,500,000	0
<u>Attract/Retain Diverse Students</u>			
Graduate/professional student services	75,000	75,000	0
Undergrad Acad Affairs - 2nd year advising	240,000	240,000	0
Arts & Sciences - undergrad advising	240,000	240,000	0
Int'l learning opportunities (Legislative Action)	375,000	375,000	0
Retention/completion prog (Legislative Action)	250,000	250,000	0
	1,180,000	1,180,000	0
<u>Academic Program Excellence</u>			
Engineering	1,360,000	1,360,000	0
Architecture	350,000	350,000	0
Business	400,000	400,000	0
Arts & Sciences - teaching assistants	540,000	540,000	0
Dean reappointments	724,000	724,000	0
Library materials inflation	400,000	400,000	0
Title VI outreach centers	200,000	200,000	0
WWAMI offset (assuming 10% tuition incr)	200,000	200,000	0
Summer quarter tuition (UWB-UWT)	950,000	950,000	0
UW/Bothell (tuition increase revenue)	1,900,000	1,900,000	0
UW/Tacoma (tuition increase revenue)	2,500,000	2,500,000	0
	9,524,000	9,524,000	0
<u>Integrity/Compliance/Stewardship</u>			
Animal care committee staffing	380,000	0	380,000
Bio-safety & asbestos compliance staffing	225,000	158,000	67,000
Campus health service-HIPPA compliance	89,000	89,000	0
Child care referral service enhancements	32,000	32,000	0
Child care priority/reserved spaces	25,000	25,000	0
Internal Audit staffing	385,000	385,000	0
Student Life - citizenship office	165,000	165,000	0
Student Life - counseling/disability services	144,000	144,000	0
Office of Information Management staffing	290,000	290,000	0
Provost/Academic Personnel/Faculty Senate	278,000	278,000	0
Minority Affairs office support	100,000	100,000	0
Office of Research staffing	295,000	0	295,000

Appendix 2

INVESTMENTS IN ACADEMIC PROGRAM AND RESEARCH EXCELLENCE

Item	FY 2008 Change	FY 2008 Amount to Core Educ.	FY 2008 Amount to ICR
Leadership, community & values initiative	100,000	100,000	0
Human Resources staffing	200,000	200,000	0
Global activities staffing	100,000	100,000	0
Enterprise risk management	100,000	100,000	0
External Affairs/State Relations/News & Info	400,000	400,000	0
External Affairs - support for RCO project	150,000	150,000	0
UWPD staffing for UW Tower	372,000	372,000	0
UWPD incident prevention teams	75,000	75,000	0
UWPD replacement radios (1 time funding)	200,000	200,000	0
ICR rate proposal - consultant costs (1 time)	200,000	0	200,000
IMAC - faculty effort certification system	500,000	0	500,000
IMAC - other recommended IT investments	1,400,000	1,400,000	0
IT security investments	700,000	700,000	0
Academic technology investments	700,000	700,000	0
Maintenance of campus grounds	250,000	250,000	0
	7,855,000	6,413,000	1,442,000
<u>Miscellaneous Legislative Actions</u>			
Law School loan repayment prog (1 time)	500,000	500,000	0
Adult family home certification	54,000	54,000	0
Burke Museum	500,000	500,000	0
ILABS - brain & learning institute	150,000	150,000	0
Puget Sound science panel	30,000	30,000	0
Olympic Natural Resource Center	25,000	25,000	0
Autism parent support	30,000	30,000	0
Autism training DVD	65,000	65,000	0
Safe log hauling cost analysis	150,000	150,000	0
William Ruckelshaus Center	125,000	125,000	0
Washington Academy of Science	85,000	85,000	0
State climatologist	84,000	84,000	0
	1,798,000	1,798,000	0

Appendix 3

REQUIRED COST INCREASES/ADJUSTMENTS

Item	FY 2008 Change	FY 2008 Amount to Core Educ.	FY 2008 Amount to ICR
<u>Institutional Budgets</u>			
Utilities:			
Electricity	(800,000)	(760,000)	(40,000)
Natural gas	2,000,000	1,900,000	100,000
Water/sewer	300,000	285,000	15,000
Solid waste	380,000	361,000	19,000
Power plant operations	500,000	475,000	25,000
Subtotal utilities:	2,380,000	2,261,000	119,000
Other institutional budgets:			
Property rentals-general	(175,000)	(175,000)	0
Prop. rental-Sand Point central	50,000	50,000	0
Prop. rental-Sand Point unassigned	20,000	20,000	0
Sabey Data Center - research servers	142,000	0	142,000
Sabey Data Center - C&C servers	152,000	152,000	0
Wellington Hills	40,000	40,000	0
University Way security	40,000	40,000	0
Employee service awards	10,000	10,000	0
AFRS interface expense	155,000	155,000	0
Institutional financial audit	11,000	11,000	0
Investment management/custodial/consultant fees	200,000	200,000	0
Institutional overhead offset	(384,000)	(384,000)	0
Risk management	760,000	722,000	38,000
Transportation subsidy	50,000	48,000	2,000
Services for disabled students/employees	75,000	75,000	0
FY07 salary increase carryforward/benefit bgt	1,500,000	1,500,000	0
State revolving fund changes (Legislative Action)	974,000	974,000	0
DOF revolving fund budgets	289,000	289,000	0
Subtotal other institutional budgets:	3,909,000	3,727,000	182,000
<u>Other Issues</u>			
Internet connectivity cost increases	200,000	155,000	45,000
Summer quarter cost increase	100,000	100,000	0
Foege Building debt service	552,000	0	552,000
Benjamin Hall O&M payment	100,000	0	100,000
Benjamin Hall Building debt service	2,030,000	0	2,030,000
Subtotal Other Issues	2,982,000	255,000	2,727,000
Subtotal Required Cost Increases	9,271,000	6,243,000	3,028,000

Appendix 3

REQUIRED COST INCREASES/ADJUSTMENTS

Item	FY 2008 Change	FY 2008 Amount to Core Educ.	FY 2008 Amount to ICR
<u>Research Cost Recovery Policy Allocation</u>			
RCR adjustment to FY07 actual	339,000	0	339,000
FY08 RCR change	353,000	0	353,000
Subtotal Policy Application	692,000	0	692,000
<u>Dedicated Indirect Cost Recovery Dollars</u>			
Brotman Bldg (815 Mercer)	1,000,000	0	1,000,000
Other Buildings with dedicated ICR	250,000	0	250,000
Subtotal Dedicated Indirect Cost Recovery	1,250,000	0	1,250,000
TOTAL REQUIRED COST INCREASES/ADJUSTMENT	11,213,000	6,243,000	4,970,000

University of Washington
Proposed Academic Year 2007-08 Tuition Rates **HECB 24 Comparison Group
 Projected 2007-08 Tuition & Fees**

	2006-07 Tuition	2007-08			2007-08 Proposed UW Tuition & Fees	2006-07 Peer Tuition & Fees	2007-08 Projected Comparison Group Tuition & Fees*	2007-08 Projected Comparison Group % Increase	
		\$ Increase	% Increase	Proposed Tuition					Estimated Fees
Undergraduate Resident	5,460	+ 382	7.0%	5,842	6,367	7,532	8,158	8.3%	
Undergraduate Non-resident	20,758	+ 830	4.0%	21,588	21,588	20,764	22,222	7.0%	
Graduate Tier I Resident	8,293	+ 581	7.0%	8,874	8,874	9,059	9,799	8.2%	
Graduate Tier I Non-Resident	20,116	+ 805	4.0%	20,921	20,921	19,861	21,141	6.4%	
Graduate Tier II Resident	8,543	+ 831	9.7%	9,374	9,374				
Graduate Tier II Non-Resident	20,366	+ 1,055	5.2%	21,421	21,421				
Graduate Tier III Resident	8,793	+ 1,081	12.3%	9,874	9,874				
Graduate Tier III Non-Resident	20,616	+ 1,305	6.3%	21,921	21,921				
Pharm.D. Resident	11,737	+ 1,174	10.0%	12,911	12,911	14,436	15,815	9.6%	
Pharm.D. Non-Res	23,232	+ 2,323	10.0%	25,555	25,555	27,682	29,618	7.0%	
Law Resident	15,730	+ 1,573	10.0%	17,303	17,303	17,711	19,331	9.1%	
Law Non-Resident	23,353	+ 2,335	10.0%	25,688	25,688	29,550	31,532	6.7%	
Medicine Resident	15,347	+ 1,535	10.0%	16,882	16,882	22,568	24,521	8.7%	
Medicine Non-Resident	37,169	+ 3,717	10.0%	40,886	40,886	39,944	41,321	3.4%	
Dentistry Resident	15,347	+ 1,535	10.0%	16,882	16,882	22,568	24,469	8.4%	
Dentistry Non-Resident	37,169	+ 3,717	10.0%	40,886	40,886	39,944	43,304	8.4%	
<u>Nursing Masters Degrees</u>									
UW/Seattle									
Nursing Masters/DNP Resider	10,670	+ 1,494	14.0%	12,164	12,164	9,059	9,799	8.2%	
Nursing Masters/DNP Non-Res	21,120	+ 2,957	14.0%	24,077	24,077	19,861	21,141	6.4%	
UW/Bothell & UW/Tacoma									
Nursing Masters Resident	8,543	+ 831	9.7%	9,374	9,374	9,059	9,799	8.2%	
Nursing Masters Non-Resident	20,366	+ 1,055	5.2%	21,421	21,421	19,861	21,141	6.4%	

* Peer projections based on 5-Year Least Squares Trend Estimate

University of Washington
Academic Year 2007-08 Tuition Rate Proposals

HECB 24 Comparison Group
Projected 2007-08 Tuition & Fees

	2006-07 Tuition	2007-08			Proposed		2006-07 Peer Tuition & Fees	Projected Comparison Group Tuition & Fees*	Projected Comparison Group % Increase
		\$ Increase	% Increase	Proposed Tuition	Estimated Fees	UW Tuition & Fees			
<u>Business Masters Degrees</u>									
UW/Seattle									
Business Masters Res. (Income)	17,300	+ 2,000	11.6%	19,300	0	19,300	17,590	19,377	10.2%
Business Masters Non-Res (Income)	27,000	+ 2,000	7.4%	29,000	0	29,000	27,950	30,124	7.8%
Business Masters Res. (Continuing)	17,300	+ 0	0.0%	17,300	0	17,300	17,590	19,377	10.2%
Business Masters Non-Res (Continuing)	27,000	+ 0	0.0%	27,000	0	27,000	27,950	30,124	7.8%
(no increase- 2nd Yr of cohort pricing)									
UW/Bothell									
Business Masters Res. (Income)	15,948	+ 1,754	11.0%	17,702	399	18,101	17,590	19,377	10.2%
Business Masters Non-Res (Income)	24,717	+ 0	0.0%	24,717	399	25,116	27,950	30,124	7.8%
Business Masters Res. (Continuing)	14,780	+ 0	0.0%	15,948	399	16,347	17,590	19,377	10.2%
Business Masters Non-Res (Continuing)	24,717	+ 0	0.0%	24,717	399	25,116	27,950	30,124	7.8%
(no increase- 2nd Yr of cohort pricing)									
UW/Tacoma									
Business Masters Resident	13,129	+ 919	7.0%	14,048	438	14,486	17,590	19,377	10.2%
Business Masters Non-Resident	23,870	+ 0	0.0%	23,870	438	24,308	27,950	30,124	7.8%
<u>Post-baccalaureate and Non-matriculated Students</u>									
Post-baccalaureate Resident									
taking only undergraduate courses	5,460	+ 382	7.0%	5,842	0	5,842			
taking 1 or more graduate courses	8,793	+ 1,081	12.3%	9,874	0	9,874			
Post-baccalaureate Non-resident									
taking only undergraduate courses	20,758	+ 830	4.0%	21,588	0	21,588			
taking 1 or more graduate courses	20,616	+ 1,305	6.3%	21,921	0	21,921			
Non-matriculated Resident									
taking only undergraduate courses	5,460	+ 382	7.0%	5,842	0	5,842			
taking 1 or more graduate courses	8,793	+ 1,081	12.3%	9,874	0	9,874			
Non-matriculated Non-Resident									
taking only undergraduate courses	20,758	+ 830	4.0%	21,588	0	21,588			
taking 1 or more graduate courses	20,616	+ 1,305	6.3%	21,921	0	21,921			

* Peer projections based on 5-Year Least Squares Trend Estimate

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

In Joint Session with

A. Academic and Student Affairs Committee

Information Item

**Background Information Related to Proposed Tuition Increases for the 2007-08
Academic Year**

Content of This Item

The Proposed Fiscal Year 2008 University of Washington budget will be discussed in the May 2007 joint session of the Academic and Student Affairs Committee and the Finance, Audit and Facilities Committee. As part of that discussion, additional background information relating to the proposed tuition increases for the 2007-08 academic year is provided within this item.

Broad Context

Decisions about level of tuition need to be considered in the context of the UW's current competitive funding situation. Funding for the UW must be set at a competitive level if the University is to continue to provide a high quality education to students and to address the vision and goals set for the institution.

The UW's core educational funding comes from the combination of state appropriations and tuition paid by students. In Fiscal Year 2007, 60% of core educational funding is from state appropriations and 40% is from tuition paid by students. Both the UW's state funding per student FTE and its tuition are below that of our competitor institutions.

In order for the UW to reach a competitive funding level, both state appropriations and our tuition need to increase as these two funding sources are interrelated. To illustrate, if state support for the UW continues to lag the level of state support of our competitors, the UW's tuition would need to be above that of competitor institutions in order for total funding per student FTE to reach a competitive level.

During the 2007 legislative session, the Legislature enacted 2SSB 5806 which implements the major higher education recommendations resulting from the Governor's Washington Learns initiative. Specifically, the bill:

- Establishes the "Global Challenge States" as the official benchmark for comparing per student funding for higher education institutions in the state.
- Sets a goal of bringing per student funding for all higher education institutions to at least the 60th percentile of peer schools in the Global Challenge States within at least ten years.
- Imposes a cap on tuition increases for resident undergraduates of no more than 7% per year through the 2016-17 academic year.
- Requires tuition statements for public colleges to clearly display the state taxpayer subsidy along with other relevant costs.

Based on this legislation, in the future, the state Office of Financial Management will develop funding goals for higher education institutions. In 2004-05, the UW's per student funding level lagged behind our competitors in the Global Challenge States by almost \$4,000 per student.

Background

On May 12, 2003, the state legislature passed Engrossed Substitute Senate Bill (ESSB) 5448 which gave the Board of Regents authority to set tuition for all tuition categories except for undergraduate resident tuition. The bill grants tuition setting authority for a six year time period – through the 2008-09 academic year.

The Board of Regents first utilized this tuition setting authority in June 2003 when it established tuition rates for the 2003-04 academic year for the undergraduate non-resident category and for all of the graduate and professional tuition categories. Because ESSB 5448 did not pass until early May, the Board of Regents was not able to have an extensive discussion of tuition setting policy as part of the adoption of the university's FY 2004 budget.

The Board of Regents had an extensive discussion of tuition setting policy in February and March 2004 – as part of the adoption of tuition rates for the 2004-05 academic year. This discussion was revisited in February 2005 when proposed tuition rates for the 2005-06 academic year were considered. In response to a recommendation from the President that was made during the process of adopting the UW's FY 2006 budget, for the FY 2007 budget process the Board of Regents agreed to move the discussion and approval of tuition rates for the upcoming year to May and June – so that the discussion and approval of tuition rates for the upcoming year would be undertaken after the state legislative session was completed.

For the tuition comparisons included in this document, the UW continues to compare to institutions included in the Higher Education Coordinating Board 24 Comparison Group. As the state transitions to using the Global Challenge States, we will also include comparisons for this group.

Supporting Information in Appendices

A variety of information is provided in appendices at the end of this information item:

Appendix 1: Current Tuition Category Structure

Appendix 2: Factors Considered When Tuition Increases are Proposed

Appendix 3: Five Year Tuition and Fee Waiver Summary

Appendix 4: Five Year University Financial Aid Grant Summary

Appendix 5: Five Year Summary of Financial Aid Grants from Gift/Endowment Resources

Appendix 6: Five Year Summary – Loan Debt at Graduation for Various Categories of Students

Appendix 7: Five Year Tuition and Fee Comparisons to the Higher Education Coordinating Board 24 Comparison Group – High Level Summary

Appendix 8: Five Year Tuition and Fee Comparisons to the Higher Education Coordinating Board 24 Comparison Group – Detailed Data for Each Tuition Category

Appendix 9: State Funding Per Student FTE for the Higher Education Coordinating Board 24 Comparison Institutions

A few comments on some of the data included in these appendices are provided below.

Comments on Appendix 3

Information on tuition and fee waivers that were provided over the FY 2002 through FY 2006 time period is shown in Appendix 3. Note that in Fiscal Year 2006, a total of \$59,197,306 in tuition and fees was waived - \$49,164,209 (83% of the total) going to graduate/professional students and \$10,033,097 (17% of the total) going to undergraduate students. Over this five year time period, the amount of tuition and fees waived has increased by \$18,912,080.

Comments on Appendix 4

State law requires that 3.5% of the tuition dollars actually collected be used to provide financial aid grants to students. Information on the total amount of financial aid grants provided over the FY 2002 through FY 2006 time period is provided in Appendix 4. In Fiscal Year 2006, \$5,478,112 in financial aid grants were provided to undergraduate students and \$2,844,617 in financial aid grants were provided to graduate/professional students – for a total amount of financial aid grants for FY 2006 of \$8,322,729. Over this five year period, the amount of financial aid grants from this source of funds increased by \$2,904,523 – a 65% increase over the five year period.

Comments on Appendix 5

Financial aid grants are provided to many students through gift/endowment funds. Information on the total amount of financial aid grants provided to various types of students from gift/endowment funds over the FY 2002 through FY 2006 time period is provided in Appendix 5. In FY 2005, \$39,435,476 in financial aid grants were provided to students from gift/endowment funds – with \$22,724,462 (53%) of this total going to undergraduate students. Over the five year period, the amount of financial aid grants provided annually to students has increased by \$15,386,720 – a 64% increase. Financial aid grants provided to various graduate and professional students over this time period have also increased substantially – with grants to Business Masters students showing the biggest percentage increase – an increase of 398%.

Comments on Appendix 6

Information on loan debt at graduation for various categories of students is provided in Appendix 6 – six years of historical data are shown in this table. A few comments on interpreting the information in Appendix 6 are needed. First, while both “mean” and “median” loan debt figures are presented, given the characteristics of the data the “median” loan debt figures are probably the best measure of average loan debt. Second, it is important to look at both the average loan debt and the percentage of students getting degrees in a particular category who graduate with debt.

For undergraduate students receiving degrees at the end of the 2005-06 academic year, median loan debt increased by only a few dollars compared to the previous year – and the percentage of students graduating with debt decreased to 48.2%. All other categories of students saw increases in the amount of median loan debt for students receiving degrees for the 2005-06 academic year.

Comments on Appendices 7 and 8

Appendices 7 and 8 present tuition and fee comparisons with the Higher Education Coordinating (HEC) Board 24 comparison institutions. Note that when the HEC Board established this comparison group many years ago they used two criteria: 1) the institution had to be a “flagship” public university in the state it was located and 2) the institution had to have a medical school.

Appendix 7 simply presents the HEC Board 24 group average tuition and fees for each tuition category over the last five years compared to the UW figure – and the gap of the UW’s tuition and fees compared to the comparison group’s tuition and fees is shown. Appendix 8 shows more detailed information for each tuition category for the same period – with the tuition and fees for each of the HEC Board 24 comparison institutions shown as well as the average for the whole group.

Comments on Appendix 9

Information on the level of state funding per student FTE at the Higher Education Coordinating Board 24 comparison institutions for the 2003-04 academic year is provided in Appendix 9; this is the most recent year for which these comparison data are available. The average state funding per student FTE at the HEC Board 24 comparison institutions for the 2003-04 academic year was \$11,884/student FTE – compared to a figure of \$8,255/student FTE for the UW for the same year. So in the 2003-04 academic year, the HEC Board 24 comparison group institutions on average had \$3,629 more in state funding per student FTE than did the UW.

Appendix 1

Current Tuition Category Structure

The UW currently has a number of tuition categories and there is a resident/non-resident distinction within each category. The tuition categories are:

- Undergraduate
- Graduate Tier I
- Graduate Tier II
- Graduate Tier III
- Business Masters Programs
- Nursing Masters Programs
- Doctor of Pharmacy
- Law Masters and Professional
- Medical and Dental Professional

In the Business Masters category and the Nursing Masters category, there are some differences in tuition levels across the Seattle, Bothell and Tacoma campuses. The Board of Regents also establishes tuition rates for post baccalaureate and non-matriculated students.

The current graduate tuition “tier” categorizations are listed below. The tier categorizations for some masters programs recognize differences in the cost of some programs and in the personal value of the degree to the graduates.

<u>Tier I</u>	All PhD students Master's degrees not specified below
<u>Tier II</u>	Education masters Forest Resources masters Non-professional School of Medicine masters Ocean & Fishery Sciences masters Public Affairs masters Public Health & Community Medicine masters
<u>Tier III</u>	Architecture & Urban Planning masters Information School masters UW/Tacoma Masters in Computing and Software Systems

Appendix 2

Factors Considered When Tuition Increases are Proposed

As has been discussed with the Board of Regents over the last few years, a variety of factors are considered when tuition increases are proposed. The factors considered when proposing tuition increases include, but are not limited to:

What is the Institution's Current Competitive Funding Situation?

Tuition is a significant component of the funding that supports the UW's Core Education Budget. Decisions about proposed tuition increases need to be linked to decisions that the state makes on the level of General Fund support for the UW. In order to offer competitive programs, the UW must be competitively funded. Both General Fund support and tuition support need to increase. How much tuition support needs to increase depends on how much General Fund support increases. Greater increases in General Fund support put less pressure on tuition increases; smaller increases in General Fund support put more pressure on tuition.

What is the Program's Quality Goal and is it Achieving that Goal?

What does it Cost to Deliver the Program?

What is the Program's Current Competitive Position?

What is the Value of the Program to Students?

What is the Market Demand for Graduates of the Program?

What is the Student Demand for the Program?

What is the Average Loan Debt of Students Graduating from the Program?

How much Financial Aid are colleges/schools able to offer students in their programs?

To what extent can we make tuition predictable for students?

These factors are not considered on any formulaic basis, but rather evaluated more subjectively as whole.

Appendix 3

University of Washington
Tuition and Fee Waiver Summary - Recent Academic Years
(Total \$ Waived)

Waiver Category	2001-02	2002-03	2003-04	2004-05	2005-06
Graduate/Professional					
TA/RA Non-Resident Differential	18,713,869	19,230,427	21,616,344	23,623,052	27,393,122
TA/RA Operating Fee	9,391,335	10,180,851	10,287,728	12,593,165	13,973,640
WAMI Interstate Agreement	2,417,681	2,578,133	2,704,099	3,120,122	3,357,441
4% Merit/Need - Grad/Prof	2,426,001	2,622,666	2,745,596	2,943,716	3,187,351
Grad/Prof Residency Classification	0	0	0	0	953,606
Over 18 credit hours	136,096	169,614	176,933	199,091	183,435
WICHE Prof Student Exchange	207,598	165,180	125,828	125,034	115,614
MPA Continuing - Non Resident	26	0	0	0	0
MPA - Continuing - Resident	472	0	0	0	0
MBA - Continuing - Non Res.	16,344	0	0	0	0
MBA - Continuing - Resident	65,078	0	0	0	0
SubTotal	33,374,500	34,946,870	37,656,528	42,604,180	49,164,209
Undergraduate					
4% Merit/Need - Undergrads	3,916,692	4,814,935	4,929,501	5,466,902	5,876,688
ICA Gender Equity	1,077,632	1,262,395	1,356,673	1,460,173	1,584,626
International Exchange	1,144,613	1,043,761	1,176,884	1,500,783	1,635,073
University Faculty/Staff	414,544	482,477	452,339	496,233	389,853
Vets, WNG, Child/Spouse (Inj/MIA)	0	0	0	0	239,370
Washington Achievement Awrd	157,200	168,000	154,500	158,610	233,832
Faculty/Staff Dependents	128,265	84,543	69,011	74,120	45,433
Children of Police/Firefighters	22,864	21,254	23,347	27,888	23,502
SE Asia Veteran	27,920	12,512	6,083	6,674	2,273
Persian Gulf Veteran	9,454	6,173	15,283	3,887	2,447
Child of POW/MIA	8,960	7,782	4,213	0	0
Washington Scholars	2,582	0	0	0	0
Washington Voc. Excellence	0	0	0	0	0
SubTotal	6,910,726	7,903,831	8,187,834	9,195,270	10,033,097
Total:	40,285,226	42,850,701	45,844,362	51,799,450	59,197,306

Appendix 4

**Financial Aid Grants Provided from 3.5% of Tuition Collected
Fiscal Year 2002 through Fiscal Year 2006**

Area	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Undergraduate	3,443,201	4,385,269	4,688,935	5,443,672	5,478,112
Graduate	1,975,005	2,372,335	2,369,019	2,702,808	2,844,617
Total:	5,418,206	6,757,604	7,057,954	8,146,480	8,322,729

Appendix 5

**Financial Aid Grants Provided from Gift/Endowment Funds
Fiscal Year 2002 through Fiscal Year 2006**

Area	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Business Masters	679,658	940,678	974,136	2,250,804	3,383,930
Dentistry	122,000	85,000	116,450	147,600	204,771
Law	400,653	703,717	769,935	527,688	661,405
Medicine	1,194,476	1,423,071	1,426,673	1,512,833	1,511,945
Nursing Graduate Programs	236,383	272,071	291,717	358,980	417,371
Pharmacy	200,333	194,413	220,093	224,698	228,896
All Other Graduate Programs	7,237,036	7,947,796	8,178,762	8,622,930	10,302,696
Undergraduate	13,978,217	16,523,982	18,578,731	21,999,077	22,724,462
Total:	24,048,756	28,090,728	30,556,497	35,644,610	39,435,476

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Bachelor's Degrees**

Academic Year	Total Students Receiving Bachelor's Degrees	Number Receiving Bachelor's Degrees with Loan Debt	Percentage of those Receiving Bachelor's Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	7,771	3,749	48.2%	15,948	13,358
2004-05	8,005	4,019	50.2%	15,669	13,356
2003-04	7,787	3,880	49.8%	15,210	13,364
2002-03	7,611	3,774	49.6%	14,769	12,796
2001-02	7,088	3,488	49.2%	14,630	13,014
2000-01	6,675	3,382	50.7%	14,843	13,585
1999-00	6,617	3,260	49.3%	14,500	13,114

**Loan Debt at Graduation
University of Washington Students Receiving Graduate Degrees***

Academic Year	Total Students Receiving Graduate Degrees	Number Receiving Graduate Degrees with Loan Debt	Percentage of those Receiving Graduate Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	2,941	1,411	48.0%	36,735	30,224
2004-05	2,787	1,480	53.1%	33,258	27,557
2003-04	2,704	1,394	51.6%	31,835	26,283
2002-03	2,554	1,268	49.6%	31,256	25,871
2001-02	2,336	1,153	49.4%	28,552	24,584
2000-01	2,172	971	44.7%	26,865	22,648
1999-00	2,133	1,063	49.8%	26,932	22,014

*Masters and Ph.D. degrees in fields other than Medicine, Dentistry, Law, Nursing, Pharmacy & Business.

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Medicine Degrees**

Academic Year	Total Students Receiving Medicine Degrees	Number Receiving Medicine Degrees with Loan Debt	Percentage of those Receiving Medicine Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	183	173	94.5%	104,656	110,205
2004-05	158	151	95.6%	91,276	99,207
2003-04	174	154	88.5%	85,953	90,311
2002-03	157	140	89.2%	85,847	93,105
2001-02	183	163	89.1%	85,392	90,830
2000-01	176	158	89.8%	78,755	82,252
1999-00	161	135	83.9%	73,705	80,521

**Loan Debt at Graduation
University of Washington Students Receiving Dentistry Degrees**

Academic Year	Total Students Receiving Dentistry Degrees	Number Receiving Dentistry Degrees with Loan Debt	Percentage of those Receiving Dentistry Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	53	50	94.3%	130,149	133,273
2004-05	54	49	90.7%	113,128	119,630
2003-04	51	48	94.1%	97,257	101,847
2002-03	54	48	88.9%	94,806	97,196
2001-02	51	46	90.2%	80,388	89,116
2000-01	52	48	92.3%	74,347	85,557
1999-00	56	51	91.1%	70,928	71,326

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Law Degrees**

Academic Year	Total Students Receiving Law Degrees	Number Receiving Law Degrees with Loan Debt	Percentage of those Receiving Law Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	176	140	79.5%	64,206	64,400
2004-05	162	145	89.5%	57,637	54,646
2003-04	175	150	85.7%	47,068	47,739
2002-03	157	134	85.4%	48,348	45,847
2001-02	144	103	71.5%	46,521	44,326
2000-01	164	133	81.1%	44,547	44,275
1999-00	143	120	83.9%	40,268	40,777

**Loan Debt at Graduation
University of Washington Students Receiving Nursing Degrees**

Academic Year	Total Students Receiving Nursing Degrees	Number Receiving Nursing Degrees with Loan Debt	Percentage of those Receiving Nursing Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	127	55	43.3%	32,157	30,930
2004-05	141	61	43.3%	30,617	29,612
2003-04	142	62	43.7%	25,687	22,168
2002-03	96	45	46.9%	31,698	30,141
2001-02	101	53	52.5%	27,984	26,271
2000-01	103	48	46.6%	27,321	25,109
1999-00	90	55	61.1%	22,312	20,413

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving MBA Degrees**

Academic Year	Total Students Receiving MBA Degrees	Number Receiving MBA Degrees with Loan Debt	Percentage of those Receiving MBA Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	414	169	40.8%	38,013	37,218
2004-05	356	150	42.1%	36,028	37,000
2003-04	394	149	37.8%	31,819	33,812
2002-03	448	187	41.7%	27,596	27,959
2001-02	395	158	40.0%	26,768	28,126
2000-01	344	111	32.3%	28,795	31,466
1999-00	313	117	37.4%	28,962	31,540

**Loan Debt at Graduation
University of Washington Students Receiving Pharmacy Degrees**

Academic Year	Total Students Receiving Pharmacy Degrees	Number Receiving Pharmacy Degrees with Loan Debt	Percentage of those Receiving Pharmacy Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2005-06	102	79	77.5%	63,196	68,709
2004-05	96	72	75.0%	54,112	51,890
2003-04	89	58	65.2%	49,019	49,684
2002-03	105	65	61.9%	50,800	49,984
2001-02	98	64	65.3%	43,248	42,157
2000-01	86	60	69.8%	44,587	48,735
1999-00	81	63	77.8%	41,774	41,119

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 7

Tuition and Fee Comparisons
University of Washington vs. HEC Board 24 Comparison Group

	2002- 2003	2003- 2004	2004- 2005	2005- 2,006	2006- 2,007
Undergraduate - Resident					
HEC BOARD 24 Group Average	5,115	5,937	6,592	7,041	7,532
Washington	4,636	4,968	5,286	5,610	5,985
Gap	479	969	1,306	1,431	1,547
Undergraduate - Nonresident					
HEC BOARD 24 Group Average	15,241	16,881	18,613	19,653	20,764
Washington	15,337	16,121	17,916	19,907	21,283
Gap	(96)	760	697	(254)	(519)
Graduate - Resident					
HEC BOARD 24 Group Average	6,227	7,112	7,842	8,509	9,059
Washington	6,508	6,821	7,616	8,257	8,818
Gap	(281)	291	226	252	241
Graduate Nonresident					
HEC BOARD 24 Group Average	15,299	16,832	18,390	19,252	19,861
Washington	15,595	16,544	17,816	19,307	20,641
Gap	(296)	288	574	(55)	(780)
Grad. Business - Resident					
HEC BOARD 24 Group Average	11,168	12,842	14,581	16,737	17,590
Washington	8,469	10,110	12,616	15,287	17,825
Gap	2,699	2,732	1,965	1,450	(235)
Grad. Business - Nonresident					
HEC BOARD 24 Group Average	19,960	22,365	24,361	26,771	27,950
Washington	17,569	19,855	21,516	25,224	27,525
Gap	2,391	2,510	2,845	1,547	425
PharmD - Resident					
HEC BOARD 24 Group Average	9,213	10,593	11,981	13,428	14,436
Washington	7,758	9,549	10,216	11,177	12,262
Gap	1,455	1,044	1,765	2,251	2,174

Appendix 7

**Tuition and Fee Comparisons
University of Washington vs. HEC Board 24 Comparison Group**

	2002- 2003	2003- 2004	2004- 2005	2005- 2,006	2006- 2,007
PharmD - Nonresident					
HEC BOARD 24 Group Average	20,145	22,425	24,434	26,048	27,682
Washington	16,595	18,386	19,716	21,627	23,757
Gap	3,550	4,039	4,718	4,421	3,925
Law - Resident					
HEC BOARD 24 Group Average	11,529	13,372	15,050	16,490	17,711
Washington	10,230	13,510	13,516	14,807	16,255
Gap	1,299	(138)	1,534	1,683	1,456
Law - Nonresident					
HEC BOARD 24 Group Average	21,890	24,180	26,247	27,932	29,550
Washington	17,969	18,510	19,816	21,737	23,878
Gap	3,921	5,670	6,431	6,195	5,672
Dentistry - Resident					
HEC BOARD 24 Group Average	14,655	16,582	18,947	20,923	22,397
Washington	11,421	12,448	13,316	14,459	15,872
Gap	3,234	4,134	5,631	6,464	6,525
Dentistry - Nonresident					
HEC BOARD 24 Group Average	30,485	33,677	36,996	38,574	40,626
Washington	27,547	29,388	31,516	34,297	37,694
Gap	2,938	4,289	5,480	4,277	2,932
Medicine - Resident					
HEC BOARD 24 Group Average	16,139	18,113	20,135	21,595	22,739
Washington	11,421	12,448	13,316	14,459	15,872
Gap	4,718	5,665	6,819	7,136	6,867
Medicine - Nonresident					
HEC BOARD 24 Group Average	31,174	34,187	36,519	37,450	39,263
Washington	27,547	29,388	31,516	34,297	37,694
Gap	3,627	4,799	5,003	3,153	1,569

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Undergraduate - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	2,593	3,603	4,098	4,498	4,766
2 University of California- Davis	4,114	5,853	6,936	7,457	7,576
3 University of California- Irvine	4,058	5,613	6,313	6,770	6,794
4 University of California-Los Angeles	3,661	5,298	6,028	6,504	6,522
5 University of California-San Diego	3,950	5,508	6,223	6,685	6,688
6 University of Cincinnati- Main Campus	6,936	7,623	8,376	8,877	9,399
7 Cornell University-Statutory Colleges	13,274	14,624	16,037	17,367	18,241
8 University of Florida	2,581	2,780	2,955	3,094	3,206
9 University of Hawaii at Manoa	3,348	3,464	3,560	3,696	4,320
10 University of Illinois- Chicago	5,812	6,072	6,738	6,870	8,598
11 University of Iowa	4,191	4,993	5,396	5,612	6,135
12 University of Kentucky	3,975	4,547	5,165	5,812	6,510
13 University of Michigan	7,960	8,481	8,722	9,213	9,723
14 Michigan State University	6,412	7,044	7,352	7,880	8,793
15 University of Minnesota-Twin Cities	6,280	7,116	8,029	8,622	9,173
16 University of Missouri- Columbia	5,552	6,558	7,100	7,415	7,784
17 University of New Mexico- Albuquerque	3,169	3,314	3,738	4,108	4,335
18 University of North Carolina	3,856	4,072	4,451	4,613	5,033
19 Ohio State University - Main Campus	5,217	6,651	7,542	8,055	8,640
20 University of Pittsburgh- Main Campus	8,528	9,274	10,830	11,436	12,138
21 Texas A&M University -Main Campus	4,748	5,051	5,955	6,399	6,966
22 University of Utah	3,341	3,664	4,000	4,341	4,662
23 University of Virginia	4,780	6,149	6,790	7,370	8,035
24 University of Wisconsin- Madison	4,426	5,139	5,866	6,284	6,730

10-Yr Chg. = + **91%**

Annual % Change	+ 10.1%	+ 16.1%	+ 11.0%	+ 6.8%	+ 7.0%
PEER GROUP AVERAGE	5,115	5,937	6,592	7,041	7,532
Washington	4,636	4,968	5,286	5,610	5,985
Annual % Change	+ 16.4%	+ 7.2%	+ 6.40%	+ 6.1%	+ 6.7%
Annual \$ Change	+ 653	+ 332	+ 318	+ 324	+ 375

10-Yr Chg. = + **78%**

\$ UW Above (Below) Group Average	(479)	(969)	(1,306)	(1,431)	(1,547)
% Increase (Decrease) to Equal Average	10.3%	19.5%	24.7%	25.5%	25.8%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Undergraduate - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	11,113	12,373	13,078	13,682	14,972
2	University of California-Davis	16,493	20,063	23,892	25,277	26,260
3	University of California- Irvine	16,437	19,823	23,269	24,590	25,478
4	University of California-Los Angeles	16,040	19,508	22,984	24,324	25,206
5	University of California-San Diego	16,329	19,718	23,179	24,505	25,372
6	University of Cincinnati- Main Campus	17,319	19,230	21,351	22,629	23,922
7	Cornell University-Statutory Colleges	23,624	25,924	28,567	30,367	31,881
8	University of Florida	12,046	13,808	15,827	17,222	17,791
9	University of Hawaii at Manoa	9,828	9,944	10,040	10,176	12,192
10	University of Illinois- Chicago	13,140	13,768	17,986	19,772	20,988
11	University of Iowa	13,833	15,285	16,048	16,998	18,359
12	University of Kentucky	10,527	11,227	11,945	12,798	13,970
13	University of Michigan	24,185	25,647	26,941	27,601	29,131
14	Michigan State University	15,423	16,948	18,148	19,632	21,438
15	University of Minnesota-Twin Cities	16,854	18,746	19,659	20,222	20,803
16	University of Missouri- Columbia	14,705	16,005	16,547	17,192	18,050
17	University of New Mexico- Albuquerque	11,436	11,954	12,500	13,436	14,176
18	University of North Carolina	15,140	15,920	17,549	18,411	19,681
19	Ohio State University - Main Campus	14,640	16,638	18,129	19,278	20,535
20	University of Pittsburgh- Main Campus	17,336	18,586	20,200	20,784	21,456
21	Texas A&M University -Main Campus	10,712	11,375	13,695	14,679	15,216
22	University of Utah	10,216	11,358	12,410	13,529	14,592
23	University of Virginia	19,990	22,169	22,890	24,290	26,135
24	University of Wisconsin- Madison	18,426	19,139	19,866	20,284	20,730

10-Yr Peer Chg. = + **81%**

Annual % Change	+ 9.4%	+ 10.8%	+ 10.3%	+ 5.6%	+ 5.7%
PEER GROUP AVERAGE	15,241	16,881	18,613	19,653	20,764
Washington	15,337	16,121	17,916	19,907	21,283
Annual % Change	+ 15.7%	+ 5.1%	+ 11.1%	+ 11.1%	+ 6.9%
Annual \$ Change	+ 2,079	+ 784	+ 1,795	+ 1,991	+ 1,376
10-Yr UW Chg. =	+ 100%				

\$ UW Above (Below) Group Average	96	(760)	(697)	254	519
% Increase (Decrease) to Equal Average	(0.6%)	4.7%	3.9%	(1.3%)	(2.4%)

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Graduate - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	2,593	3,853	4,348	4,594	5,452
2	University of California- Davis	5,037	7,063	8,407	8,960	9,142
3	University of California- Irvine	5,579	7,318	8,566	9,395	9,670
4	University of California-Los Angeles	4,684	6,318	7,479	8,110	8,290
5	University of California-San Diego	5,150	6,715	7,867	8,612	8,669
6	University of Cincinnati- Main Campus	8,094	8,985	9,975	10,773	11,661
7	Cornell University-Statutory Colleges	15,250	16,650	18,032	19,362	20,868
8	University of Florida	4,304	4,926	5,484	6,234	6,827
9	University of Hawaii at Manoa	4,452	4,616	4,784	5,012	5,832
10	University of Illinois- Chicago	6,526	6,822	7,344	8,442	8,932
11	University of Iowa	4,887	5,689	6,182	6,424	6,959
12	University of Kentucky	4,347	4,975	5,653	6,318	7,036
13	University of Michigan	12,197	12,933	13,585	14,271	14,991
14	Michigan State University	7,062	7,762	8,108	8,790	9,426
15	University of Minnesota-Twin Cities	7,662	8,517	8,525	10,230	10,887
16	University of Missouri- Columbia	5,498	6,340	6,864	7,172	7,533
17	University of New Mexico- Albuquerque	3,485	3,603	4,070	5,676	4,714
18	University of North Carolina	4,043	4,269	4,651	4,476	5,680
19	Ohio State University -Main Campus	6,639	7,278	8,250	8,805	9,411
20	University of Pittsburgh- Main Campus	11,286	12,304	13,028	13,774	14,622
21	Texas A&M University -Main Campus	4,989	5,281	6,057	6,462	6,969
22	University of Utah	2,760	3,022	3,440	3,785	4,104
23	University of Virginia	6,046	7,856	9,200	9,800	10,550
24	University of Wisconsin- Madison	6,880	7,593	8,320	8,738	9,184

10-Yr Peer Chg. = + **94%**

Annual % Change	+ 10.3%	+ 14.2%	+ 10.3%	+ 8.5%	+ 6.5%
PEER GROUP AVERAGE	6,227	7,112	7,842	8,509	9,059
Washington	6,508	6,821	7,616	8,257	8,818
Annual % Change	+ 9.8%	+ 4.8%	+ 11.7%	+ 8.4%	+ 6.8%
Annual \$ Change	+ 579	+ 313	+ 795	+ 641	+ 561

10-Yr UW Chg. = + **69%**

\$ UW Above (Below) Group Average	281	(291)	(226)	(252)	(241)
% Increase (Decrease) to Equal Average	(4.3%)	4.3%	3.0%	3.1%	2.7%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Graduate Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	11,113	12,623	13,328	13,932	8,964
2	University of California- Davis	16,359	19,553	23,346	23,921	24,103
3	University of California- Irvine	16,901	19,808	23,505	24,356	24,631
4	University of California-Los Angeles	16,006	18,808	22,418	23,071	23,251
5	University of California-San Diego	16,472	19,205	22,806	23,573	23,630
6	University of Cincinnati- Main Campus	14,931	16,578	18,405	19,878	21,495
7	Cornell University-Statutory Colleges	15,250	16,650	18,032	19,362	20,868
8	University of Florida	16,030	18,589	21,359	21,359	21,951
9	University of Hawaii at Manoa	10,524	10,760	11,000	11,300	13,704
10	University of Illinois- Chicago	14,508	17,204	18,558	20,440	20,930
11	University of Iowa	14,271	15,723	16,666	17,328	18,353
12	University of Kentucky	11,565	12,315	13,093	13,968	15,154
13	University of Michigan	24,517	25,999	27,311	28,698	30,137
14	Michigan State University	13,572	14,920	15,980	17,322	18,657
15	University of Minnesota-Twin Cities	14,220	15,616	16,624	17,300	17,985
16	University of Missouri- Columbia	14,856	15,997	16,522	17,168	18,028
17	University of New Mexico- Albuquerque	11,777	12,311	12,810	13,774	14,524
18	University of North Carolina	15,692	16,267	17,899	19,012	19,678
19	Ohio State University - Main Campus	17,214	18,489	20,133	21,402	22,764
20	University of Pittsburgh- Main Campus	21,872	23,470	24,864	25,592	26,412
21	Texas A&M University -Main Campus	10,221	10,945	12,249	13,086	13,569
22	University of Utah	8,396	9,306	10,668	11,808	12,884
23	University of Virginia	18,751	19,964	20,200	20,400	20,550
24	University of Wisconsin- Madison	22,150	22,863	23,590	24,008	24,454

10-Yr Peer Chg. = + **71%**

Annual % Change	+ 8.1%	+ 10.0%	+ 9.3%	+ 4.7%	+ 3.2%
PEER GROUP AVERAGE	15,299	16,832	18,390	19,252	19,862
Washington	15,595	16,544	17,816	19,307	20,641
Annual % Change	+ 5.6%	+ 6.1%	+ 7.7%	+ 8.4%	+ 6.9%
Annual \$ Change	+ 829	+ 949	+ 1,272	+ 1,491	+ 1,334

10-Yr UW Chg. = + **59%**

\$ UW Above (Below) Group Average	296	(288)	(574)	55	780
% Increase (Decrease) to Equal Average	(1.9%)	1.7%	3.2%	(0.3%)	(3.8%)

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Grad. Business - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	11,593	13,353	13,848	14,452	12,452
2 University of California- Davis	11,627	16,668	21,462	23,131	23,663
3 University of California- Irvine	12,184	16,938	21,636	24,227	25,176
4 University of California-Los Angeles	12,324	16,973	23,516	26,039	26,956
5 University of California-San Diego	NA	NA	NA	22,783	23,190
6 University of Cincinnati- Main Campus	8,094	8,985	9,975	15,813	17,103
7 Cornell University- Statutory	NA	NA	NA	NA	NA
8 University of Florida	4,304	4,926	5,484	6,234	6,827
9 University of Hawaii at Manoa	6,132	7,472	9,080	11,108	10,896
10 University of Illinois- Chicago	11,026	12,598	13,582	15,122	15,986
11 University of Iowa	9,899	10,701	11,194	12,686	13,453
12 University of Kentucky	4,653	5,743	6,541	7,306	8,136
13 University of Michigan	27,687	29,687	31,687	33,989	35,989
14 Michigan State University	13,400	15,300	16,200	17,882	17,946
15 University of Minnesota-Twin Cities	17,360	19,004	21,172	22,782	24,269
16 University of Missouri- Columbia	5,498	6,340	7,584	7,917	7,533
17 University of New Mexico- Albuquerque	3,485	3,603	4,070	5,676	5,980
18 University of North Carolina	13,975	15,640	17,713	18,926	20,092
19 Ohio State University -Main Campus	13,278	14,121	15,555	17,352	18,975
20 University of Pittsburgh- Main Campus	14,822	16,176	17,132	18,124	19,228
21 Texas A&M University -Main Campus	4,989	5,281	6,057	12,121	14,948
22 University of Utah	5,204	5,741	7,320	8,792	10,126
23 University of Virginia	25,831	28,220	30,200	32,300	35,000
24 University of Wisconsin- Madison	8,336	9,049	9,776	10,194	10,640
10-Yr Peer Chg. = + 154%					
Annual % Change	+ 12.0%	+ 15.0%	+ 13.5%	+ 14.8%	+ 5.1%
PEER GROUP AVERAGE	11,168	12,842	14,581	16,737	17,590
Washington	8,469	10,110	12,616	15,287	17,825
Annual % Change	+ 26.9%	+ 19.4%	+ 24.8%	+ 21.2%	+ 16.6%
Annual \$ Change	+ 1,794	+ 1,641	+ 2,506	+ 2,671	+ 2,538
10-Yr UW Chg. = + 241%					
\$ UW Above (Below) Group Average	(2,699)	(2,732)	(1,965)	(1,450)	235
% Increase (Decrease) to Equal Average	31.9%	27.0%	15.6%	9.5%	(1.3%)

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Grad. Business - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	20,113	22,123	22,828	23,431	22,242
2 University of California- Davis	22,224	28,913	33,707	35,376	35,908
3 University of California- Irvine	22,781	29,183	33,881	35,826	36,451
4 University of California-Los Angeles	22,921	29,218	33,829	35,576	36,393
5 University of California-San Diego	NA	NA	NA	35,028	35,435
6 University of Cincinnati- Main Campus	14,703	16,578	18,405	19,566	21,156
7 Cornell University- Statutory	NA	NA	NA	NA	NA
8 University of Florida	16,030	18,589	21,359	21,359	21,951
9 University of Hawaii at Manoa	12,180	13,400	14,696	16,244	16,272
10 University of Illinois- Chicago	19,008	22,980	24,796	27,114	27,604
11 University of Iowa	18,211	19,013	19,956	22,676	23,891
12 University of Kentucky	11,889	14,787	15,685	16,680	18,092
13 University of Michigan	32,687	34,687	36,687	38,989	40,989
14 Michigan State University	19,400	21,400	22,700	24,682	25,046
15 University of Minnesota-Twin Cities	24,360	26,554	29,552	31,772	33,877
16 University of Missouri- Columbia	14,856	15,997	17,242	17,193	18,028
17 University of New Mexico- Albuquerque	11,777	12,311	12,810	14,974	15,790
18 University of North Carolina	28,930	31,005	33,137	35,300	37,466
19 Ohio State University -Main Campus	23,853	25,332	27,438	29,949	32,328
20 University of Pittsburgh- Main Campus	24,004	25,762	27,294	28,094	28,988
21 Texas A&M University -Main Campus	10,221	10,945	12,249	23,137	26,648
22 University of Utah	13,993	15,541	17,268	19,834	22,210
23 University of Virginia	31,216	33,220	35,200	37,300	40,000
24 University of Wisconsin- Madison	23,774	24,487	25,214	25,632	26,078
10-Yr Peer Chg. = + 104%					
Annual % Change	+ 9.8%	+ 12.0%	+ 8.9%	+ 9.9%	+ 4.4%
PEER GROUP AVERAGE	19,960	22,365	24,361	26,771	27,950
Washington	17,569	19,855	21,516	25,224	27,525
Annual % Change	+ 9.8%	+ 13.0%	+ 8.4%	+ 17.2%	+ 9.1%
Annual \$ Change	+ 1,575	+ 2,286	+ 1,661	+ 3,708	+ 2,301
10-Yr UW Chg. = + 112%					
\$ UW Above (Below) Group Average	(2,391)	(2,510)	(2,845)	(1,547)	(425)
% Increase (Decrease) to Equal Average	13.6%	12.6%	13.2%	6.1%	1.5%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

PharmD - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	4,593	8,353	8,848	11,952	11,666
2 University of California- Davis	NA	NA	NA	NA	NA
3 University of California- Irvine	NA	NA	NA	NA	NA
4 University of California-Los Angeles	NA	NA	NA	NA	NA
University of California-San Francisco	8,859	12,248	17,456	19,682	20,457
5 University of California-San Diego	NA	11,835	17,151	18,150	18,666
6 University of Cincinnati- Main Campus	8,094	8,985	9,975	10,773	11,745
7 Cornell University	NA	NA	NA	NA	NA
8 University of Florida	6,457	7,389	8,225	9,569	10,480
9 University of Hawaii at Manoa	NA	NA	NA	NA	NA
10 University of Illinois- Chicago	11,730	12,842	13,782	14,376	15,526
11 University of Iowa	11,127	11,929	12,422	13,187	13,976
12 University of Kentucky	6,209	7,689	9,706	14,650	16,308
13 University of Michigan	15,241	16,619	14,991	15,987	16,857
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	12,372	13,402	14,760	15,856	16,877
16 University of Missouri- Kansas City	11,468	13,752	14,685	15,136	15,873
17 University of New Mexico- Albuquerque	5,334	5,576	6,250	6,872	11,108
18 University of North Carolina	6,681	7,038	9,421	11,283	11,449
19 Ohio State University -Main Campus	8,637	9,663	10,815	12,165	13,377
20 University of Pittsburgh- Main Campus	13,904	15,170	16,066	16,994	18,032
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	7,280	7,467	8,546	10,362	11,298
23 University of Virginia	NA	NA	NA	NA	NA
24 University of Wisconsin- Madison	9,418	10,131	10,585	11,276	11,722
10-Yr Peer Chg. = + 122%					
Annual % Change	+ 8.4%	+ 15.0%	+ 13.1%	+ 12.1%	+ 7.5%
PEER GROUP AVERAGE	9,213	10,593	11,981	13,428	14,436
Washington	7,758	9,549	10,216	11,177	12,262
Annual % Change	+ 30.8%	+ 23.1%	+ 7.0%	+ 9.4%	+ 9.7%
Annual \$ Change	+ 1,829	+ 1,791	+ 667	+ 961	+ 1,085
10-Yr UW Chg. = + 134%					
\$ UW Above (Below) Group Average	(1,455)	(1,044)	(1,765)	(2,251)	(2,174)
% Increase (Decrease) to Equal Average	18.8%	10.9%	17.3%	20.1%	17.7%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

PharmD - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	13,113	17,123	17,828	20,931	23,242
2 University of California- Davis	NA	NA	NA	NA	NA
3 University of California- Irvine	NA	NA	NA	NA	NA
University of California-Los Angeles	NA	NA	NA	NA	NA
4 University of California-San Francisco	19,991	24,493	29,701	31,927	32,702
5 University of California-San Diego	NA	24,080	29,397	30,396	30,912
6 University of Cincinnati- Main Campus	14,931	16,578	18,405	19,878	23,079
7 Cornell University	NA	NA	NA	NA	NA
8 University of Florida	24,045	27,883	32,038	32,038	33,623
9 University of Hawaii at Manoa	NA	NA	NA	NA	NA
10 University of Illinois- Chicago	18,622	20,466	21,656	21,788	22,938
11 University of Iowa	25,281	26,083	26,576	27,907	29,358
12 University of Kentucky	16,643	20,731	22,848	28,650	31,060
13 University of Michigan	26,211	28,583	28,115	29,533	30,993
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	21,934	23,759	26,148	27,244	28,265
16 University of Missouri- Kansas City	24,371	29,171	31,260	32,294	33,888
17 University of New Mexico- Albuquerque	18,049	18,866	19,360	20,816	25,818
18 University of North Carolina	22,848	23,423	25,556	27,218	27,384
19 Ohio State University -Main Campus	19,752	21,588	23,457	25,566	27,582
20 University of Pittsburgh- Main Campus	18,550	19,898	21,078	21,692	22,394
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	16,310	16,117	18,492	21,404	23,384
23 University of Virginia	NA	NA	NA	NA	NA
24 University of Wisconsin- Madison	21,668	22,382	23,108	23,526	23,972
10-Yr Peer Chg. = + 90%					
Annual % Change	+ 7.8%	+ 11.3%	+ 8.9%	+ 6.7%	+ 6.3%
PEER GROUP AVERAGE	20,145	22,425	24,413	26,048	27,682
Washington	16,595	18,386	19,716	21,627	23,757
Annual % Change	+ 12.4%	+ 10.8%	+ 7.2%	+ 9.7%	+ 9.8%
Annual \$ Change	+ 1,829	+ 1,791	+ 1,330	+ 1,911	+ 2,130
10-Yr UW Chg. = + 83%					
\$ UW Above (Below) Group Average	(3,550)	(4,039)	(4,697)	(4,421)	(3,925)
% Increase (Decrease) to Equal Average	21.4%	22.0%	23.8%	20.4%	16.5%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Law - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	5,843	10,603	12,598	13,202	13,702
2	University of California- Davis	12,037	17,195	21,224	23,524	24,358
3	University of California- Irvine	NA	NA	NA	NA	NA
4	University of California-Los Angeles	12,240	17,012	22,123	24,581	25,469
5	University of California-San Diego	NA	NA	NA	NA	NA
6	University of Cincinnati- Main Campus	11,020	12,236	14,804	16,210	18,032
8	University of Florida	6,014	6,891	7,680	9,000	9,861
9	University of Hawaii at Manoa	10,332	10,952	11,600	13,080	12,888
10	University of Illinois- Chicago	NA	NA	NA	NA	NA
11	University of Iowa	10,509	11,603	12,348	13,211	14,542
12	University of Kentucky	7,075	8,771	10,269	11,536	12,842
13	University of Michigan	24,991	27,863	29,357	32,919	35,501
14	Michigan State University	NA	NA	NA	NA	NA
15	University of Minnesota-Twin Cities	13,566	15,385	17,148	18,422	20,585
16	University of Missouri- Columbia	11,535	11,923	12,866	13,382	14,295
17	University of New Mexico- Albuquerque	6,098	6,708	7,527	8,776	9,516
18	University of North Carolina	9,966	10,429	11,119	11,981	12,947
19	Ohio State University -Main Campus	11,907	13,095	14,405	15,880	17,524
20	University of Pittsburgh- Main Campus	16,496	18,008	19,074	20,182	21,408
21	Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22	University of Utah	8,045	8,669	9,928	10,984	11,980
23	University of Virginia	21,012	23,798	26,100	28,300	30,700
24	University of Wisconsin- Madison	8,844	9,557	10,734	11,658	12,653

10-Yr Peer Chg. = + 127%						
Annual % Change	+ 12.3%	+ 16.0%	+ 12.5%	+ 9.6%	+ 7.4%	
PEER GROUP AVERAGE	11,529	13,372	15,050	16,490	17,711	
Washington	10,230	13,510	13,516	14,807	16,255	
Annual % Change	+ 48.0%	+ 32.1%	+ 0.0%	+ 9.6%	+ 9.8%	
Annual \$ Change	+ 3,319	+ 3,280	+ 6	+ 1,291	+ 1,448	
10-Yr Peer Chg. = + 202%						
\$ UW Above (Below) Group Average	(1,299)	138	(1,534)	(1,683)	(1,456)	
% Increase (Decrease) to Equal Average	12.7%	(1.0%)	11.4%	11.4%	9.0%	

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Law - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	14,363	19,373	21,578	22,182	23,492
2	University of California- Davis	23,169	29,440	33,469	35,769	36,603
3	University of California- Irvine	NA	NA	NA	NA	NA
4	University of California-Los Angeles	23,372	29,257	33,168	35,545	36,393
5	University of California-San Diego	NA	NA	NA	NA	NA
6	University of Cincinnati- Main Campus	20,838	23,138	26,190	29,284	32,152
8	University of Florida	21,282	24,680	28,365	28,364	29,225
9	University of Hawaii at Manoa	17,604	18,656	19,760	22,824	22,632
10	University of Illinois- Chicago	NA	NA	NA	NA	NA
11	University of Iowa	24,267	25,361	26,556	27,989	29,986
12	University of Kentucky	16,575	18,271	19,869	21,462	23,272
13	University of Michigan	30,991	32,863	34,357	35,919	38,501
14	Michigan State University	NA	NA	NA	NA	NA
15	University of Minnesota-Twin Cities	22,464	25,351	27,242	28,486	30,085
16	University of Missouri- Columbia	22,116	22,843	24,605	25,532	27,285
17	University of New Mexico- Albuquerque	18,559	19,400	19,860	21,352	23,162
18	University of North Carolina	21,822	22,397	23,037	24,199	25,365
19	Ohio State University -Main Campus	23,327	25,201	27,237	29,482	31,942
20	University of Pittsburgh- Main Campus	24,598	26,400	27,970	28,790	29,706
21	Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22	University of Utah	17,026	18,412	21,132	23,420	25,590
23	University of Virginia	27,352	29,201	31,100	33,300	35,700
24	University of Wisconsin- Madison	24,292	25,005	26,952	28,870	30,816

10-Yr Peer Chg. = + **89%**

Annual % Change	+ 9.2%	+ 10.5%	+ 8.5%	+ 6.4%	+ 5.8%
PEER GROUP AVERAGE	21,890	24,180	26,247	27,932	29,550
Washington	17,969	18,510	19,816	21,737	23,878
Annual % Change	+ 5.0%	+ 3.0%	+ 7.1%	+ 9.7%	+ 9.8%
Annual \$ Change	+ 855	+ 541	+ 1,306	+ 1,921	+ 2,141

10-Yr UW Chg. = + **80%**

\$ UW Above (Below) Group Average	(3,921)	(5,670)	(6,431)	(6,195)	(5,672)
% Increase (Decrease) to Equal Average	21.8%	30.6%	32.5%	28.5%	23.8%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Dentistry - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	NA	NA	NA	NA	NA
2	University of California- Davis	NA	NA	NA	NA	NA
3	University of California- Irvine	NA	NA	NA	NA	NA
4	University of California-Los Angeles	11,231	15,877	22,290	24,704	25,575
5	University of California-San Diego	NA	NA	NA	NA	NA
6	University of Cincinnati- Main Campus	NA	NA	NA	NA	NA
7	Cornell University	NA	NA	NA	NA	NA
8	University of Florida	11,965	13,759	15,381	17,569	19,274
9	University of Hawaii at Manoa	NA	NA	NA	NA	NA
10	University of Illinois- Chicago	15,132	17,258	18,558	20,990	22,230
11	University of Iowa	15,783	16,585	18,080	20,769	21,927
12	University of Kentucky	10,079	12,590	15,568	17,498	19,534
13	University of Michigan	18,733	19,865	21,581	23,387	24,567
14	Michigan State University	NA	NA	NA	NA	NA
15	University of Minnesota-Twin Cities	14,746	16,428	18,917	20,326	21,371
16	University of Missouri- Columbia	NA	NA	NA	NA	NA
17	University of New Mexico- Albuquerque	NA	NA	NA	NA	NA
18	University of North Carolina	8,323	8,750	10,932	12,975	14,641
19	Ohio State University -Main Campus	14,376	16,092	18,405	20,667	22,686
20	University of Pittsburgh- Main Campus	26,184	28,618	29,760	30,342	32,166
21	Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22	University of Utah	NA	NA	NA	NA	NA
23	University of Virginia	NA	NA	NA	NA	NA
24	University of Wisconsin- Madison	NA	NA	NA	NA	NA

10-Yr Peer Chg. = + **128%**

Annual % Change	+ 15.5%	+ 13.1%	+ 14.3%	+ 10.4%	+ 7.0%
PEER GROUP AVERAGE	14,655	16,582	18,947	20,923	22,397
Washington	11,421	12,448	13,316	14,459	15,872
Annual % Change	+ 12.6%	+ 9.0%	+ 7.0%	+ 8.6%	+ 9.8%
Annual \$ Change	+ 1,279	+ 1,027	+ 868	+ 1,143	+ 1,413

10-Yr UW Chg. = + **87%**

\$ UW Above (Below) Group Average	(3,234)	(4,134)	(5,631)	(6,464)	(6,525)
% Increase (Decrease) to Equal Average	28.3%	33.2%	42.3%	44.7%	41.1%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Dentistry - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
University of Arizona	NA	NA	NA	NA	NA
University of California- Davis	NA	NA	NA	NA	NA
University of California- Irvine	NA	NA	NA	NA	NA
University of California-Los Angeles	22,363	28,122	32,733	35,027	35,838
University of California-San Diego	NA	NA	NA	NA	NA
University of Cincinnati- Main Campus	NA	NA	NA	NA	NA
Cornell University	NA	NA	NA	NA	NA
University of Florida	33,794	37,641	43,276	43,276	45,755
University of Hawaii at Manoa	NA	NA	NA	NA	NA
University of Illinois- Chicago	38,308	44,100	47,544	47,488	48,728
University of Iowa	30,749	31,551	33,494	36,826	38,681
University of Kentucky	23,373	29,206	36,422	38,800	42,114
University of Michigan	32,111	34,051	35,767	37,573	39,469
Michigan State University	NA	NA	NA	NA	NA
University of Minnesota-Twin Cities	24,255	26,888	30,947	32,356	36,349
University of Missouri- Columbia	NA	NA	NA	NA	NA
University of New Mexico- Albuquerque	NA	NA	NA	NA	NA
University of North Carolina	28,907	29,482	29,614	29,777	29,943
Ohio State University -Main Campus	36,096	39,114	42,807	46,533	50,103
University of Pittsburgh- Main Campus	34,896	36,612	37,352	38,086	39,280
Texas A&M University -Main Campus	NA	NA	NA	NA	NA
University of Utah	NA	NA	NA	NA	NA
University of Virginia	NA	NA	NA	NA	NA
University of Wisconsin- Madison	NA	NA	NA	NA	NA
10-Yr Peer Chg. = + 84%					
Annual % Change	+ 10.2%	+ 10.5%	+ 9.9%	+ 4.3%	+ 5.3%
PEER GROUP AVERAGE	30,485	33,677	36,996	38,574	40,626
Washington	27,547	29,388	31,516	34,297	37,694
Annual % Change	+ 7.3%	+ 6.7%	+ 7.2%	+ 8.8%	+ 8.8%
Annual \$ Change	+ 1,879	+ 1,841	+ 2,128	+ 2,781	+ 3,397
10-Yr UW Chg. = + 76%					
\$ UW Above (Below) Group Average	(2,938)	(4,289)	(5,480)	(4,277)	(2,932)
% Increase (Decrease) to Equal Average	10.7%	14.6%	17.4%	12.5%	7.8%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Medicine - Full-time Resident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007
1 University of Arizona	10,660	11,579	12,845	14,463	15,958
2 University of California- Davis	11,045	15,882	21,176	22,820	23,320
3 University of California- Irvine	11,636	16,203	20,901	22,821	23,446
4 University of California-Los Angeles	10,711	15,173	19,784	21,506	22,036
5 University of California-San Diego	11,177	15,570	20,172	22,008	22,415
6 University of Cincinnati- Main Campus	17,709	19,662	21,831	23,580	25,965
7 Cornell University (Endowed)	29,700	30,695	31,930	32,945	34,425
8 University of Florida	13,611	15,666	17,527	20,036	21,042
9 University of Hawaii at Manoa	14,340	14,952	15,584	16,262	18,264
10 University of Illinois- Chicago	21,716	22,832	24,572	26,036	26,526
11 University of Iowa	17,687	18,489	18,982	19,736	20,819
12 University of Kentucky	11,435	14,212	16,982	19,080	21,312
13 University of Michigan	19,919	20,525	21,355	22,433	23,565
14 Michigan State University	18,546	20,700	21,900	23,830	25,494
15 University of Minnesota-Duluth	17,576	17,870	18,574	19,220	19,985
16 University of Missouri- Columbia	17,820	19,572	21,091	21,896	22,987
17 University of New Mexico- Albuquerque	9,466	10,413	11,975	12,933	13,331
18 University of North Carolina	8,068	8,495	8,877	10,740	11,373
19 Ohio State University - Main Campus	17,439	19,350	22,005	23,379	25,266
20 University of Pittsburgh- Main Campus	28,034	30,644	31,264	32,798	33,834
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	12,507	13,889	15,930	17,647	19,272
23 University of Virginia	18,670	22,486	26,074	28,700	30,100
24 University of Wisconsin- Madison	21,725	21,738	21,764	21,818	22,264
10-Yr Peer Chg. = + 98%					
Annual % Change	+ 10.0%	+ 12.2%	+ 11.2%	+ 7.3%	+ 5.3%
PEER GROUP AVERAGE	16,139	18,113	20,135	21,595	22,739
Washington	11,421	12,448	13,316	14,459	15,872
Annual % Change	+ 12.6%	+ 9.0%	+ 7.0%	+ 8.6%	+ 9.8%
Annual \$ Change	+ 1,279	+ 1,027	+ 868	+ 1,143	+ 1,413
10-Yr UW Chg. = + 87%					
\$ UW Above (Below) Group Average	(4,718)	(5,665)	(6,819)	(7,136)	(6,867)
% Increase (Decrease) to Equal Average	41.3%	45.5%	51.2%	49.4%	43.3%

Appendix 8

University of Washington ANNUAL TUITION AND FEES UW AND 24 COMPARISON INSTITUTIONS BY STUDENT LEVEL BY RESIDENCY

Medicine - Full-time Nonresident INSTITUTION	Academic Year				
	2002- 2003	2003- 2004	2004- 2005	2005- 2006	2006- 2007

1	University of Arizona	NA	NA	NA	NA	NA
2	University of California- Davis	22,177	28,127	33,421	35,065	35,565
3	University of California- Irvine	22,768	28,448	33,146	35,066	35,691
4	University of California-Los Angeles	21,843	27,418	32,029	33,751	34,281
5	University of California-San Diego	22,309	27,815	32,417	34,253	34,660
6	University of Cincinnati- Main Campus	30,792	34,191	37,965	41,004	45,132
7	Cornell University (Endowed)	29,700	30,695	31,930	32,945	34,425
8	University of Florida	37,669	43,130	48,425	48,425	50,282
9	University of Hawaii at Manoa	28,044	28,664	29,288	29,966	35,064
10	University of Illinois- Chicago	47,846	50,268	54,204	53,952	54,580
11	University of Iowa	36,155	36,957	37,450	38,942	40,889
12	University of Kentucky	26,149	32,604	35,474	38,054	41,322
13	University of Michigan	30,595	31,525	32,801	34,785	36,889
14	Michigan State University	40,146	44,400	47,700	51,730	55,494
15	University of Minnesota-Duluth	31,915	32,208	23,170	23,690	24,589
16	University of Missouri- Columbia	34,755	38,198	41,114	42,621	44,749
17	University of New Mexico- Albuquerque	27,135	29,849	34,326	37,072	38,194
18	University of North Carolina	33,536	34,111	34,243	34,406	35,039
19	Ohio State University - Main Campus	40,608	43,908	48,036	36,210	38,868
20	University of Pittsburgh- Main Campus	34,728	36,436	37,172	37,536	38,714
21	Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22	University of Utah	23,158	25,765	29,588	32,806	35,864
23	University of Virginia	30,952	34,536	36,633	38,682	40,100
24	University of Wisconsin- Madison	32,849	32,862	32,888	32,942	33,388

10-Yr Peer Chg. = + **67%**

Annual % Change	+ 8.2%	+ 9.7%	+ 6.8%	+ 2.5%	+ 4.8%
PEER GROUP AVERAGE	31,174	34,187	36,519	37,450	39,263
Washington	27,547	29,388	31,516	34,297	37,694

Annual % Change	+ 7.3%	+ 6.7%	+ 7.2%	+ 8.8%	+ 8.8%
Annual \$ Change	+ 1,879	+ 1,841	+ 2,128	+ 2,781	+ 3,397

10-Yr UW Chg. = + **76%**

\$ UW Above (Below) Group Average	(3,627)	(4,799)	(5,003)	(3,153)	(1,569)
% Increase (Decrease) to Equal Average	13.2%	16.3%	15.9%	9.2%	4.2%

Appendix 9

**State Funding per Student FTE
2004-05 Academic Year**

Institution	2004-05 State and Local Appropriations	2004-05 Student FTE	2004-05 State Support per Student FTE
Cornell University-Statutory Colleges	153,648,955	6,982	22,006
University of North Carolina	406,672,962	23,767	17,111
University of California-Los Angeles	560,844,000	35,103	15,977
University of California-Davis	391,969,000	27,397	14,307
University of Kentucky	299,464,453	22,629	13,234
University of Florida	557,086,000	43,959	12,673
University of Minnesota-Twin Cities	512,387,569	40,809	12,556
University of Hawaii at Manoa	196,011,250	16,840	11,640
University of Iowa	282,994,000	24,661	11,475
University of New Mexico-Albuquerque	234,899,434	20,660	11,370
University of California-San Diego	267,844,000	23,924	11,196
University of Illinois-Chicago	243,330,086	21,836	11,144
University of Arizona	355,192,000	32,642	10,881
University of Utah	238,756,000	22,962	10,398
University of Wisconsin-Madison	382,775,096	37,498	10,208
Texas A+M University-Main Campus	396,835,482	40,769	9,734
University of California-Irvine	218,070,000	23,521	9,271
University of Missouri-Columbia	222,854,828	24,371	9,144
Ohio State University	413,543,145	46,196	8,952
Michigan State University	355,813,500	40,650	8,753
University of Michigan	327,944,000	37,547	8,734
University of Pittsburgh-Main Campus	168,768,000	23,307	7,241
University of Cincinnati-Main Campus	163,298,258	22,966	7,110
University of Virginia	132,179,955	20,619	6,411
Peer Group Average	311,799,249	28,401	11,314
University of Washington	323,416,744	37,694	8,580
Amount UW Would Have to Increase to Reach Peer Average			2,733