

March 15, 2007

TO: Members of the Board of Regents  
Ex-officio Representatives to the Board of Regents

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Schedule of Meetings

**THURSDAY, MARCH 22, 2007**

|                          |   |  |
|--------------------------|---|--|
| <b>8:40 am–10:20 am</b>  | <b>Rose Room<br/>UW Building 1<br/>UW Bothell</b> | <b>ACADEMIC &amp; STUDENT AFFAIRS<br/>COMMITTEE:</b> Regents Barer (Chr), Cole,<br>Faubion, Gates, Kiga, Simon   |
| <b>10:30 am–11:30 am</b> | <b>Rose Room<br/>UW Building 1<br/>UW Bothell</b> | <b>FINANCE, AUDIT AND FACILITIES<br/>COMMITTEE:</b> Regents Jewell (Chr), Blake,<br>Brotman, Cole, Kiga, Proctor |
| <b>11:30 am–12:30 pm</b> | <b>UW Building 1<br/>UW Bothell</b>               | <b>LUNCH FOR REGENTS AND INVITED<br/>GUESTS</b>  |
| <b>12:45 pm–2:55 pm</b>  | <b>Rose Room<br/>UW Building 1<br/>UW Bothell</b> | <b>FINANCE, AUDIT AND FACILITIES<br/>COMMITTEE:</b> Regents Jewell (Chr), Blake,<br>Brotman, Cole, Kiga, Proctor |
| <b>3:00 p.m.</b>         | <b>Rose Room<br/>UW Building 1<br/>UW Bothell</b> | <b>REGULAR MEETING OF BOARD OF<br/>REGENTS</b>   |



UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS

March 15, 2007

**TO: Academic and Student Affairs Committee**  
Regents Barer (Chair), Cole, Faubion, Gates, Kiga, Simon

**FROM: Michele M. Sams, Secretary of the Board of Regents**

**RE: Meeting of Committee on 3/22/07 (8:40–10:20 a.m., Room, UW Building 1, UW Bothell)**

The following topics are noted for discussion at the meeting of the committee on *Thursday, March 22, 2007*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Academic and Administrative Appointments** **ACTION** A-1  
Phyllis M. Wise, Provost and Vice President for Academic Affairs
2. **Revisions to Tuition Waivers for Veterans and Members of the Washington National Guard** **ACTION** A-2  
Phyllis M. Wise  
Gary R. Quarfoth, Interim Vice Provost for Planning & Budgeting
3. **2007–08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments** **ACTION** A-6  
Eric S. Godfrey, Vice Provost for Student Life  
Paul F. Brown, Director, Housing and Food Services
4. **UW Tower Transition Planning Progress Report** **INFORMATION** A-3  
Phyllis M. Wise  
Marilyn E. Cox, Assistant Vice Provost for Capital Planning
5. **Student-Athlete Academic Services Update** **INFORMATION** A-4  
W. T. (Todd) Turner, Director, Intercollegiate Athletics  
Kim Durand, Associate Athletic Director for Student Development
6. **Update on Committee on the Organization of Schools and Colleges** **INFORMATION** A-5  
Phyllis M. Wise
7. **Other Business**



UNIVERSITY OF WASHINGTON  
BOARD OF REGENTS

March 15, 2007

**TO: Members of the Finance, Audit and Facilities Committee**  
Regents Jewell (Chair), Blake, Brotman, Cole, Kiga, Proctor

**FROM: Michele M. Sams, Secretary of the Board of Regents**

**RE: Meeting of Committee on 3/22/07 (10:30 am–11:30 am, 12:45 pm–2:55 pm,  
Rose Room, UW Building 1, UW Bothell)**

The following topics are noted for discussion at the meeting of the committee on *Thursday, March 22, 2007*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Grant and Contract Awards – January, 2007** ACTION F-2  
Weldon E. Ihrig, Executive Vice President
2. **Actions Taken Under Delegated Authority** INFORMATION F-3  
Richard Chapman, Associate V. P. for Capital Projects
3. **Report of Planned Internal Audit Activities 2007** INFORMATION F-4  
Maureen Rhea, Director of Audits, Internal Audit
4. **Investment Performance Report, Second Quarter FY 2007** INFORMATION F-5  
Keith Ferguson, Chief Investment Officer
5. **Withdrawal of Funds from Michael D. and Lynn M. Garvey  
Endowed Fund in Entrepreneurship and Neal and Jan Dempsey  
Endowed Chair in Management Science** ACTION F-6  
Mark A. Emmert, President  
V'ella Warren, Vice President, Financial Management
6. **University of Washington Medical Center Proposed Expansion** INFORMATION F-7  
Gary R. Quarfoth, Associate Vice Provost, Budget Office  
Douglas W. Breckel, Senior Associate Treasurer  
Lisa Brandenburg, Chief Operating Officer, UWMC  
Administration
7. **Capital Projects Office Semi-Annual Status Report** INFORMATION F-8  
Richard Chapman
8. **"Restoring the Core"** INFORMATION F-9  
Richard Chapman  
Marilyn E. Cox, Assistant Vice Provost for Capital Planning
9. **Report of Internal Audit Results 2006** INFORMATION F-10  
Maureen Rhea
10. **Executive Session** (to review the performance of public employees)
11. **Metro Tract Performance Report, Qtr. Ended December 31, 2006** INFORMATION F-11  
Jeanette L. Henderson, Director of Real Estate  
Lisa L. Stewart, Principal, Urbis Partners, LLC  
Weldon E. Ihrig

12. **UWINCO Update** **INFORMATION** F-12  
Keith Ferguson
13. **Executive Session** *(to consider the minimum price at which real estate will be offered for sale or lease)*
14. **Report of Contributions - January, 2007** **INFORMATION** F-1  
Walter G. Dryfoos, Associate V. P., Advancement Services,  
Development & Alumni Relations  
Connie Kravas, Vice President for Development and Alumni  
Relations
15. **Executive Session** *(to discuss with legal counsel representing the agency litigation to which the governing body or agency is or may be a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency)*
16. **Other Business** **INFORMATION**





## AGENDA

### BOARD OF REGENTS University of Washington

**March 22, 2007**

3:00 p.m. – Rose Room, UW Building 1, UW Bothell

- I. CALL TO ORDER** (Item No.)
- II. ROLL CALL**
- III. CONFIRM AGENDA**
- IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga**
- V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert**
- Welcome to UW Bothell Campus  
Steven G. Olswang, Interim Chancellor
- "Integrating Science, Nature, and Community Partnerships at UW Bothell",  
Warren Gold, Ph.D., Associate Professor, Interdisciplinary Arts & Sciences, UW Bothell
- Public Employment Relations Commission Notices  
Mindy Kornberg, Vice President, Human Resources
- Higher Education Needs in Skagit, Island and Snohomish Counties  
Ray Stephanson, Mayor of Everett  
Representative Hans Dunshee, 44<sup>th</sup> Legislative District
- VI. CONSENT AGENDA**
- Approval of Minutes of Meeting of February 15, 2007
- Revisions to Tuition Waivers for Veterans and Members of the Washington National Guard A-2
- 2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments A-6
- Grant and Contract Awards – January, 2007 F-2
- Withdrawal of Funds from Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science F-6

**VII. STANDING COMMITTEES****A. Academic and Student Affairs Committee: Regent Barer - Chair**

|  |     |
|--|-----|
| Academic and Administrative Appointments ( <b>ACTION</b> )                         | A-1 |
| UW Tower Transition Planning Progress Report (Information only)                    | A-3 |
| Student-Athlete Academic Services Update (Information only)                        | A-4 |
| Update on Committee on the Organization of Schools and Colleges (Information only) | A-5 |

**B. Finance, Audit and Facilities Committee: Regent Jewell - Chair**

|   |             |
|---|-------------|
| Report of Contributions - January, 2007 (Information only)  | F-1         |
| Actions Taken Under Delegated Authority (Information only)  | F-3         |
| Report of Internal Audit Results 2006 & Report of Planned Internal Audit Activities 2007 (Information only) | F-10<br>F-4 |
| Investment Performance Report, Second Quarter FY 2007 and UWINCO Report (Information only)                  | F-5<br>F-12 |
| University of Washington Medical Center Proposed Expansion (Information only)                               | F-7         |
| Capital Projects Office Semi-Annual Status Report (Information only)  | F-8         |
| “Restoring the Core” (Information only)   | F-9         |
| Metro Tract Performance Report, Qtr. Ended December 31, 2006 (Information only)                             | F-11        |

**VIII. OTHER BUSINESS**

Reports from ex-officio representatives to the Board:

**ASUW President – Mr. Cullen P. White**

**GPSS President – Ms. Kimberly A. Friese**

**Alumni Association President – Mr. Gregg Blodgett**

**Faculty Senate Chair – Professor Gail Stygall**

**IX. DATE FOR NEXT REGULAR MEETING: April 19, 2007****XI. ADJOURNMENT**

**BOARD OF REGENTS  
University of Washington**

**March 22, 2007**

The Board of Regents held its regular meeting on Thursday, March 22, 2007, beginning at 3:00 p.m. in the Rose Room, UWB Building 1 on the University of Washington Bothell campus. The notice of the meeting was appropriately provided to the public and the press.

**CALL TO ORDER**

**ROLL CALL**

Assistant Secretary Keith called the roll: Present were Regents Kiga (presiding), Barer, Blake, Brotman, Cole, Gates, Jewell, Proctor, Simon; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. White, Ms. Friese, Mr. Blodgett, Professor Stygall.

Absent: Regent Faubion

**CONFIRM AGENDA**

The agenda was confirmed as presented.

**REPORT OF THE CHAIR OF THE BOARD OF REGENTS:** Regent Kiga

Regent Kiga thanked UW Bothell Acting Chancellor Steven G. Olswang for hosting the Board of Regents meeting.

**REPORT OF THE UNIVERSITY PRESIDENT:** Dr. Emmert

President Emmert began by introducing Ms. Mindy Kornberg, Vice President, Human Resources, and Mr. Louis Pisano, Executive Director of Labor Relations, Human Resources. When the state of Washington reformed its civil service system there was a transition period when the University of Washington upgraded a number of job classifications, which were appealed to the Public Employees Retirement Commission (PERC). PERC ordered the University of Washington to remedy the situation by downgrading those employees to their previous classifications and they ordered the University of Washington to read the PERC orders to the Board of Regent. Mr. Pisano read two statements. (See Attachment UP-2 and UP-3.) Following the readings, Mr. Pisano noted it was he who signed the two letters on March 8, 2007, and posted them in conspicuous places for 60 days. He assured the Board of Regents that Human Resources would work with the union in following through on the orders.

Employees affected by the PERC orders presented a petition to the Board of Regents. (See Attachment UP-4.)

President Emmert introduced Dr. Olswang, who welcomed the Board of Regents. Dr. Olswang noted one of the unique features of the UW Bothell campus is its wet lands, which is the largest urban wet lands in the northwest region and the pride of the Corps of Engineers. He introduced Dr. Warren Gold, Associate Professor, Interdisciplinary Arts and Sciences, who gave a brief presentation on “Integrating Science, Nature, and Community Partnerships at UW Bothell. (See Attachment UP-1.)

President Emmert then introduced Mr. Ray Stephanson, Mayor of Everett, and Representative Hans Dunshee from the 44<sup>th</sup> Legislative District. The men spoke of the higher education needs of Snohomish, Island and Skagit counties. Both extended invitations to the University of Washington to site another campus in the North Sound region, and emphasized as the demand for higher education grows, expansion of the University of Washington to Snohomish County will become strategically prudent.

A questions and discussion period followed.

Chair Kiga thanked both gentlemen for sharing their thoughts with the Board and for inviting the University of Washington to participate in a new campus in Snohomish County.

## **CONSENT AGENDA**

Regent Kiga noted there were 5 items for approval on the consent agenda, and called for a motion.

**MOTION:** Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Barer, the Board voted to approve the 5 items on the consent agenda as shown below:

### **Minutes for the meeting of February 15, 2007**

#### **Revisions to Tuition Waiver for Veterans and Members of the Washington National Guard** (Agenda no. A-2)

It was the recommendation of the Administration and of the Academic and Student Affairs Committee that the Board of Regents take the following actions under the authority granted in RCW 28B.15.621:

Establish a new veterans’ tuition waiver for graduate and professional students who are: a) eligible veterans and Washington National Guard members; b) children and spouses of eligible veterans or Washington National Guard members determined to be prisoners of war or missing in action; and c) children and spouses of eligible veterans or Washington National Guard members who became totally disabled or deceased while engaged in active federal military or naval service.

This veterans' tuition waiver for eligible graduate and professional students will be established at an amount equivalent to 50% of resident tuition and fees of their student tuition category. The tuition waiver will only be available to graduate and professional students pursuing their first advanced degree, including degrees transferred from other institutions of higher education. The waiver is also limited to those graduate and professional students attending full time. Additionally the recipient would not be eligible if they have previously received an undergraduate veterans' waiver under RCW 28B.15.621.

See Attachment A-2.

**2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments** (Agenda no. A-6)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the proposed 2007-08 rental rates, presented in Attachments I-V, for the residence halls, single-student apartments and family housing, collectively termed the Housing and Dining System, making them effective July 1, 2007.

See Attachment A-6.

**Grant and Contract Awards – January, 2007** (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of January, in the total amount of \$48,031,100.

See Attachment F-2.

**Withdrawal of Funds from Michael D. and Lynn M. Garvey Endowed Chair in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science** (Agenda no. F-6)

It was the recommendation of the administration and the Finance, Audit and Facilities that the Board approve the release of restrictions on use or investment as set forth in B.1 below; and transfer and restrict the future use of the released funds as set forth in B.2 below.

1. Per the attached written donor consents, approve the release of restrictions on the use or investment of funds gifted for the Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science ("released funds").
2. Transfer the released funds, and restrict the use and investment of the released funds, to the Business School Building Fund.

See Attachment F-6.

## STANDING COMMITTEES

### ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Barer, Chair

At the request of Regent Barer, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

#### Academic and Administrative Appointments (Agenda no. A-1)

**MOTION:** Upon the recommendation of the administration and the motion made by Regent Cole, seconded by Regent Proctor, the Board voted to approve the personnel appointments. Regent Faubion abstained from the discussion and vote.

See Attachment A-1.

UW Tower Update (Agenda no. A-3) (Information only) See Attachment A-3.

Intercollegiate Athletics - Discussion on Student Athletics/Academics (Agenda no. A-4) (Information only) See Attachment A-4

Update on Committee on the Organization of Schools and Colleges (Agenda no. A-5) (Information only) See Attachment A-5.

Regent Barer noted the committee had three reports which were information only. With respect to the report from representatives of Intercollegiate Athletics (ICA) on Student Athletics and Academics, Regent Barer pointed out, with the exception of Stanford University, the University of Washington has the highest grade point average among its athletes of any school on the West Coast, with 349 athletes having grade-point averages over 3.0, 96 student athletes on the dean's list and only 7 athletes on academic probation. Other impressive statistics included the University of Washington's graduate rate of 84% among student athletes, with the national average being 74%. Regent Barer said the Regents are very proud of the messages ICA is sending to the student-athletes; clearly the students are responding and getting a good education.

Regent Proctor complimented the ICA coaches and coaching staff for their outstanding work with student athletes.

### FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell, Chair

Report of Contributions - January, 2006 (Agenda no. F-1) (Information only)

See Attachment F-1.

**Actions Taken Under Delegated Authority** (Agenda no. F-3) (Information only) See Attachment F-3.

**Report of Planned Internal Audit Activities 2007** (Agenda no. F-4) (Information only) See Attachment F-4

**Investment Performance Report, Second Quarter FY 2007** (Agenda no. F-5) (Information only) See Attachment F-5

**University of Washington Medical Center Expansion** (Agenda no. F-7) (Information only) See Attachment F-7.

**Capital Projects Office Semi-Annual Status Report** (Agenda no. F-8) (Information only) See Attachment F-8.

**“Restoring the Core”** (Agenda no. F-9) (Information only) See Attachment F-9.

**Report of Internal Audit Results 2006** (Agenda no. F-10) (Information only) See Attachment F-10.

**Metro Tract Performance Report, Qtr Ended December 31, 2006** (Agenda no. F-11) (Information only) See Attachment F-11.

**UWINCO Update** (Agenda no. F-12) (Information only)

Regent Jewell reported the committee had an extensive update on the UW Medical Center Expansion plan, as well as a report by the Planning and Budgeting Office and the Office of the Treasurer about the borrowing capacity of the University and the emerging process to prioritize major projects within the institution’s debt capacity. Regent Jewell noted there was an excellent report on the internal audit results, and planned activities for 2007. Ms. Maureen Rhea, the Director of Audits, was very complimentary about the University’s improving culture of compliance.

## **REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS**

**ASUW President:** Mr. Cullen P. White

Mr. White reported the ASUW is busy working on budgets and preparing for new leadership which will take over in early June. ASUW elections will be held in mid-May. The search for a new student regent search is now underway. Recommendations are due in the Governor Gregoire’s office on May 1. The unveiling of the new Husky Tee will occur on Thursday, April 24.

**GPSS President:** Ms. Kimberly A. Friese

Ms. Friese thanked the Board for approving Revisions to Veterans Tuition Waiver for Veterans and Members of the Washington National Guard (See Attachment A2). She then reported on her trip to Washington, D.C. where she met with Senators Maria

Cantwell, Patty Murray and Jim McDermott and legislative assistants from the office of Congressman Smith, Dicks and Richter. Ms. Friese indicated she would be forwarding to the Board the University administration a summary of her work in Washington, D.C.

**Alumni Association President:** Mr. Gregg Blodgett

Mr. Blodgett reported the Dawg Days event in California was a success. He announced the upcoming 3<sup>rd</sup> Annual Washington Weekend which will be held April 26–28. The three-day event which is scheduled to occur on all three campuses will feature demonstrations, campus art walk, lectures, performances, Husky sporting events, and tours of University facilities. The event is intended to appeal to students, parents, friends and alumni of the UW.

**Faculty Senate Chair:** Professor Gail Stygall

Professor Stygall reported the Faculty Senate is sponsoring an open meeting on faculty salary policy on Tuesday, April 3, 2007 from 3:30 to 5:30 p.m. There are four items that will likely be discussed; they are: salary compression; a proposal to make compression parallel to the current policy on unit adjustments to strengthen the merit policy; discussion about unit adjustments; and a discussion about some modifications to the 2% policy.

**DATE FOR NEXT MEETING**

The April 19 meeting was canceled. The next regular meeting of the Board of Regents will be held on Thursday, May 17, 2007.

**ADJOURNMENT**

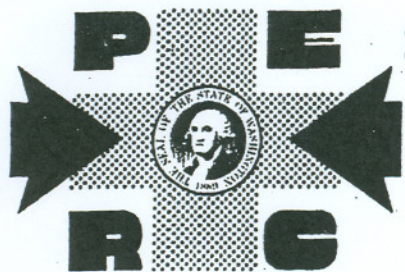
The regular meeting was adjourned at 4:15 p.m.



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Michele M. Sams  
Secretary of the Board of Regents





PUBLIC EMPLOYMENT RELATIONS COMMISSION

# NOTICE

THE PUBLIC EMPLOYMENT RELATIONS COMMISSION, A STATE AGENCY, HAS HELD A LEGAL PROCEEDING IN WHICH ALL PARTIES WERE ALLOWED TO PRESENT EVIDENCE AND ARGUMENT. THE COMMISSION HAS FOUND THAT WE HAVE COMMITTED UNFAIR LABOR PRACTICES IN VIOLATION OF A STATE COLLECTIVE BARGAINING LAW, AND HAS ORDERED US TO POST THIS NOTICE TO OUR EMPLOYEES:

WE WILL restore the work of the stockroom attendant to the affected bargaining unit represented by the Washington Federation of State Employees.

WE WILL restore the work of the central processing technician to the affected bargaining unit represented by the Washington Federation of State Employees.

WE WILL give notice to and, upon request, negotiate in good faith with the Washington Federation of State Employees before transferring bargaining unit work outside the bargaining unit.

WE WILL post in conspicuous places on the employer's premises where notices to all employees are usually posted, copies of this notice.

WE WILL read this notice at the next Board of Regents meeting at the University of Washington, and permanently append a copy of the notice to the official minutes of the meeting where the notice is read.

WE WILL NOT, in any other manner, interfere with, restrain, or coerce our employees in the exercise of their collective bargaining rights under the laws of the State of Washington.

DATED: March 8, 2007

UNIVERSITY OF WASHINGTON

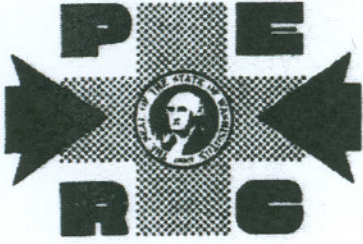
BY: 

Authorized Representative

THIS IS AN OFFICIAL NOTICE AND MUST NOT BE DEFACED BY ANYONE.

This notice must remain posted for 60 consecutive days from the date of posting, and must not be altered, defaced, or covered by any other material. Questions concerning this notice or compliance with the order issued by the Commission may be directed to the Public Employment Relations Commission, 112 Henry Street NE, Suite 300, PO Box 40919, Olympia, Washington 98504-0919. Telephone: (360) 570-7300.





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WE WILL restore the lead work of custodial employees in the affected bargaining unit represented by the Washington Federation of State Employees.

WE WILL give notice to and, upon request, bargain in good faith with the Washington Federation of State Employees regarding the effects of the reduction in industrial hygienist positions on the bargaining unit.

WE WILL give notice to and, upon request, bargain in good faith with the Washington Federation of State Employees regarding any future changes in working conditions affecting employees in the bargaining unit represented by the union.

WE WILL read this notice into the record at the next public meeting of the Board of Regents of the University of Washington, and append a copy to the official minutes of such meeting.

WE WILL NOT, in any other manner, interfere with, restrain, or coerce our employees in the exercise of their collective bargaining rights under the laws of the State of Washington.

DATED: March 8, 2007

UNIVERSITY OF WASHINGTON

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## REQUEST TO BOARD OF REGENTS

Our managers reclassified us; now due to a PERC ruling we the undersigned have been returned into our old job title and a possible reduction in pay, but not a reduction in duties. That has presented numerous problems for us, you employees.

**WE ask you, Board of Regents, to instruct administration to do the right thing and adopt a wage scale, shift differential and vacation accrual rate that is the same as what we were promoted into before the PERC ruling. We further request this be resolved by April 30 with retroactive considerations.**

**Our Union is requesting Administration to negotiate.**

**We should not be punished for poor management direction.**

Rosita O'Rourke

David Rebeck

Marvinlyn Bellu

GLENN VOLUNTARIOSO

RONALD CONSOLACION

Salvador Pimenton

Prof. - Jesse Dailey

ALLAN ROMANO

Marlon Bactol

NATHANIEL WILSON



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Farris Hinton - Farris Hinton

Jennifer Rice

Rose Monjaraz

Mary Wilson

JOSEPH MARTINEZ

James May

John Frazier

Lee - Sy

Mark McJannet

Erin K. Hall

JOSELITO LACALA



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Marvin Belu

GLENN VOLUNTARIOSO

RONALD CONSOLACION

Salvador Pimentel

Prof. - Jesse Dailey

ALLAN ROMANO

Marlon Bactol

NATHANIEL WILSON



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Farris Hinton - Farris Hinton

Jennifer Rice

Rose Monagan

Maryanne Mangan

JOSEPH

MARTINEZ

James May

John Frazier

Lulu - en

Mark Niles

Erin K. Hall

Erin K. Hall

Josef B. John

JOSELUITO LACALA



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*Roman Scott Mills*  
*Ray Mas*

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations



## COLLEGE OF ARTS AND SCIENCES

### DEPARTMENT OF EARTH AND SPACE SCIENCES

#### **NEW APPOINTMENTS**

##### **NESBITT, ELIZABETH**

(BSC, 1971, UNIVERSITY OF WITWATERSRAND (S. AFRICA); PHD, 1982, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE, PART-TIME, OF EARTH AND SPACE SCIENCES AND CURATOR OF THE BURKE MUSEUM AT A SALARY RATE OF \$33,954 OVER TWELVE MONTHS, EFFECTIVE 2/1/2007. (PRIOR TO THIS APPOINTMENT, DR. NESBITT WAS A CURATOR IN THE BURKE MUSEUM.)

### DEPARTMENT OF POLITICAL SCIENCE

#### **NEW APPOINTMENTS**

##### **FRAGA, LUIS**

(BA, 1978, HARVARD UNIVERSITY; MA, 1981, RICE UNIVERSITY; PHD, 1984, RICE UNIVERSITY) TO BE PROFESSOR OF POLITICAL SCIENCE AND HOLDER OF THE RUSSELL F. STARK UNIVERSITY PROFESSORSHIP, EFFECTIVE 7/1/2007. DR. FRAGA WILL ALSO BE ASSOCIATE VICE PROVOST FOR FACULTY ADVANCEMENT AND DIRECTOR OF THE DIVERSITY RESEARCH INSTITUTE (DR. FRAGA IS CURRENTLY ASSOCIATE PROFESSOR OF POLITICAL SCIENCE AT STANFORD UNIVERSITY.)

##### **TURNER, JACK**

(BA, 1998, AMHERST COLLEGE; MPhil, 2001, UNIVERSITY OF CAMBRIDGE (UK); PHD, 2006, PRINCETON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF POLITICAL SCIENCE AT A SALARY RATE OF \$71,505 OVER NINE MONTHS, EFFECTIVE 8/1/2007. (DR. TURNER IS CURRENTLY A RESIDENT FELLOW AT THE UNIVERSITY OF VIRGINIA.)

### DEPARTMENT OF SOCIOLOGY

#### **NEW APPOINTMENTS**

##### **ROSENFELD, JAKE**

(BA, 2000, HAVERFORD COLLEGE; MA, 2004, PRINCETON UNIVERSITY; PHD, 2007, PRINCETON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF SOCIOLOGY AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2007.

## BUSINESS SCHOOL

### DEPARTMENT OF ACCOUNTING

#### **NEW APPOINTMENTS**

##### **SEDOR, LISA**

(BS, 1988, UNIVERSITY OF NEVADA; PHD, 2001, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF ACCOUNTING AT A SALARY RATE OF \$160,002 OVER NINE MONTHS, EFFECTIVE 7/15/2007. (DR. SEDOR IS CURRENTLY ASSISTANT PROFESSOR OF ACCOUNTANCY AT THE UNIVERSITY OF NOTRE DAME.)

##### **SOLIMAN, MARK**

(BS, 1993, CALIFORNIA STATE POLY U - POMONA; MS, 1999, SEATTLE UNIVERSITY; PHD, 2003, UNIVERSITY OF MICHIGAN) TO BE ASSOCIATE PROFESSOR OF ACCOUNTING AT A SALARY RATE OF \$180,999 OVER NINE MONTHS, EFFECTIVE 6/16/2007. (DR. SOLIMAN IS CURRENTLY ASSISTANT PROFESSOR OF ACCOUNTING AT STANFORD UNIVERSITY.)

### DEPARTMENT OF MANAGEMENT AND ORGANIZATION

#### **ENDOWED APPOINTMENTS**

##### **DINSMORE, MIC R.**

(MBA, 1999, UNIVERSITY OF WASHINGTON) TO BE VISITING PROFESSOR OF MANAGEMENT AND ORGANIZATION AND HOLDER OF THE EDWARD V. FRITZKY VISITING CHAIR IN LEADERSHIP OVER THREE MONTHS, EFFECTIVE 3/16/2007. (MR. DINSMORE IS CHIEF EXECUTIVE OFFICER AT THE PORT OF SEATTLE.)

## **COLLEGE OF ENGINEERING**

### DEPARTMENT OF MECHANICAL ENGINEERING

#### **ENDOWED APPOINTMENTS**

##### **LI, JIANGYU**

(BS, 1994, TSINGHUA UNIVERSITY (CHINA); MS, 1996, UNIVERSITY OF COLORADO (BOULDER); MS, 1998, UNIVERSITY OF COLORADO (BOULDER); PHD, 1998, UNIVERSITY OF COLORADO (BOULDER)) TO BE HOLDER OF THE BRYAN T. MCMINN ENDOWED RESEARCH PROFESSORSHIP IN MECHANICAL ENGINEERING OVER NINE MONTHS, EFFECTIVE 3/31/2007. (PROFESSOR LI WILL CONTINUE AS ASSISTANT PROFESSOR OF MECHANICAL ENGINEERING.)

## **COLLEGE OF FOREST RESOURCES**

### FOREST RESOURCES

#### **NEW APPOINTMENTS**

##### **HOLT, HARVEY ALLEN**

(BS, 1965, OKLAHOMA STATE UNIVERSITY; MS, 1967, OREGON STATE UNIVERSITY; PHD, 1970, OREGON STATE UNIVERSITY) TO BE VISITING PROFESSOR OF FOREST RESOURCES WITHOUT SALARY OVER NINE MONTHS, EFFECTIVE 2/1/2007. (PROFESSOR HOLT IS CURRENTLY A PROFESSOR OF URBAN FORESTRY AT PURDUE UNIVERSITY.)

##### **LEE, SANG HYUN**

(BS, 1992, CHONBUK NATIONAL UNIVERSITY (KOREA); MS, 1994, CHONBUK NATIONAL UNIVERSITY (KOREA); PHD, 1999, UNIVERSITY OF CANTERBURY (NEW ZEALAND)) TO BE VISITING ASSOCIATE PROFESSOR OF FOREST RESOURCES WITHOUT SALARY OVER NINE MONTHS, EFFECTIVE 3/1/2007. (PROFESSOR LEE IS AN ASSOCIATE PROFESSOR OF FOREST RESOURCES AT CHONBUK NATIONAL UNIVERSITY IN SOUTH KOREA.)

## **SCHOOL OF SOCIAL WORK**

### SOCIAL WORK

#### **NEW APPOINTMENTS**

##### **COURTNEY, MARK EDWARD**

(BA, 1983, UNIVERSITY OF CALIFORNIA (BERKELEY); MA, 1987, JOHN F. KENNEDY UNIVERSITY; MSW, 1992, UNIVERSITY OF CALIFORNIA (BERKELEY); PHD, 1992, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE PROFESSOR OF SOCIAL WORK AT A SALARY RATE OF \$136,800 OVER NINE MONTHS, EFFECTIVE 7/1/2007. (PRIOR TO THIS APPOINTMENT PROFESSOR COURTNEY WAS A PROFESSOR AT THE UNIVERSITY OF CHICAGO.)

## **SCHOOL OF MEDICINE**

### DEPARTMENT OF ANESTHESIOLOGY

#### **NEW APPOINTMENTS**

##### **EMMETT, RICHARD STUART**

(BMSc, 1985, UNIVERSITY OF TASMANIA (AUSTRALIA); MBBS, 1988, UNIVERSITY OF TASMANIA (AUSTRALIA)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY AT A SALARY RATE OF \$72,300 OVER TWELVE MONTHS, EFFECTIVE 2/1/2007. (PRIOR TO THIS APPOINTMENT, DR. EMMETT WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

### DEPARTMENT OF PATHOLOGY

#### **NEW APPOINTMENTS**

##### **LOEB, KEITH RANDY**

(BA, 1984, WESLEYAN UNIVERSITY; PHD, 1993, MEDICAL COLLEGE OF WISCONSIN; MD, 1995, MEDICAL COLLEGE OF WISCONSIN) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PATHOLOGY PAID DIRECT BY FRED HUTCHINSON CANCER RESEARCH CENTER EFFECTIVE 2/12/2007. (PRIOR TO THIS APPOINTMENT, DR. LOEB WAS A SENIOR FELLOW IN LABORATORY MEDICINE.)

## DEPARTMENT OF PEDIATRICS

### **NEW APPOINTMENTS**

#### **ROTH, CHRISTIAN LUDWIG**

(MD, 1990, UNIVERSITY OF HEIDELBERG (GERMANY)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$69,000 OVER TWELVE MONTHS, EFFECTIVE 2/1/2007. (PRIOR TO THIS APPOINTMENT, DR. ROTH WAS AN EDUCATOR IN PEDIATRICS AT THE UNIVERSITY OF BONN.)

#### **WALKER-HARDING, LESLIE RENEE**

(BA, 1984, STANFORD UNIVERSITY; MD, 1990, UNIVERSITY OF ILLINOIS) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$60,396 OVER TWELVE MONTHS, EFFECTIVE 2/1/2007. (PRIOR TO THIS APPOINTMENT, DR. WALKER-HARDING WAS AN ASSOCIATE PROFESSOR OF PEDIATRICS AT GEORGETOWN UNIVERSITY.)

#### **YANAY, OFER**

(BS, 1987, HEBREW UNIVERSITY (ISRAEL); MD, 1993, HEBREW UNIVERSITY (ISRAEL)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$137,700 OVER TWELVE MONTHS, EFFECTIVE 2/16/2007. (PRIOR TO THIS APPOINTMENT, DR. YANAY WAS AN ATTENDING PHYSICIAN OF PEDIATRIC CRITICAL CARE AT THE DANA TEL AVIV SOURASKY MEDICAL CENTER.)

## **SCHOOL OF MEDICINE**

### DEPARTMENT OF RADIOLOGY

#### **NEW APPOINTMENTS**

#### **BREE, ROBERT LEONARD**

(MD, 1968, UNIVERSITY OF MICHIGAN; MHA, 1998, UNIVERSITY OF MICHIGAN) TO BE PROFESSOR WITHOUT TENURE, PART-TIME, OF RADIOLOGY AT A SALARY RATE OF \$66,566 OVER TWELVE MONTHS, EFFECTIVE 2/1/2007. (PRIOR TO THIS APPOINTMENT, DR. BREE WAS A CLINICAL PROFESSOR IN THE SAME DEPARTMENT.)

## **SCHOOL OF NURSING**

### DEPARTMENT OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS

#### **NEW APPOINTMENTS**

#### **COYNE, CHRISTINE**

(BSN, 1969, UNIVERSITY OF WASHINGTON; BA, 1973, UNIVERSITY OF WASHINGTON; MN, 1980, UNIVERSITY OF WASHINGTON; PHD, 2003, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$70,800 OVER TWELVE MONTHS, EFFECTIVE 1/1/2007. (PRIOR TO THIS APPOINTMENT DR. COYNE WAS A CLINICAL ASSISTANT PROFESSOR AND SENIOR FELLOW TRAINEE IN THE SAME DEPARTMENT.)

#### **WATSON, KATHLEEN**

(BSN, 1974, UNIVERSITY OF ALABAMA; MSN, 1976, UNIVERSITY OF ALABAMA; PHD, 1994, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$72,000 OVER TWELVE MONTHS, EFFECTIVE 1/1/2007. (PRIOR TO THIS APPOINTMENT DR. WATSON WAS A LECTURER IN THE SAME DEPARTMENT.)

### DEPARTMENT OF PSYCHOSOCIAL AND COMMUNITY HEALTH

#### **NEW APPOINTMENTS**

#### **CHEN, YA-MEI**

(BSN, 1993, NATIONAL TAIWAN UNIVERSITY; MS, 1997, UNIVERSITY OF WASHINGTON; PHD, 2004, UNIVERSITY OF WASHINGTON; MPH, 2005, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF PSYCHOSOCIAL AND COMMUNITY HEALTH AT A SALARY RATE OF \$84,000 OVER TWELVE MONTHS, EFFECTIVE 1/2/2007. (PRIOR TO THIS APPOINTMENT DR. YA-MEI WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

# UNIVERSITY OF WASHINGTON, TACOMA

## INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

### **NEW APPOINTMENTS**

#### **ALCAIDE RAMIREZ, DOLORES**

(BA, 1996, UNIVERSIDAD DE GRANADA (SPAIN); MA, 2001, PURDUE UNIVERSITY; PHD, 2006, PURDUE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES AT A SALARY RATE OF \$56,007 OVER NINE MONTHS, EFFECTIVE 12/16/2006. (PHD AWARDED DECEMBER 2006 FROM PURDUE UNIVERSITY.)

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Revising Tuition Waivers for Veterans and Members of the Washington National Guard

##### RECOMMENDED ACTION:

It is the recommendation of the Administration and of the Academic and Student Affairs Committee that the Board of Regents take the following actions under the authority granted in RCW 28B.15.621:

Establish a new veterans' tuition waiver for graduate and professional students who are: a) eligible veterans and Washington National Guard members; b) children and spouses of eligible veterans or Washington National Guard members determined to be prisoners of war or missing in action; and c) children and spouses of eligible veterans or Washington National Guard members who became totally disabled or deceased while engaged in active federal military or naval service.

This veterans' tuition waiver for eligible graduate and professional students will be established at an amount equivalent to 50% of resident tuition and fees of their student tuition category. The tuition waiver will only be available to graduate and professional students pursuing their first advanced degree, including degrees transferred from other institutions of higher education. The waiver is also limited to those graduate and professional students attending full time. Additionally the recipient would not be eligible if they have previously received an undergraduate veterans' waiver under RCW 28B.15.621.

##### BACKGROUND:

The purpose of this action item is to expand the tuition waiver framework for selected veterans and members of the Washington National Guard that the Board of Regents has previously implemented under the new legal structure imposed by Substitute House Bill (SHB) 1174.

In the 2005 State legislative session, SHB 1174 passed unanimously by the legislature and was signed by the Governor. SHB 1174 revised provisions in State law related to tuition waivers for veterans and members of the Washington National Guard. The provisions of SHB 1174 became effective on July 24, 2005. RCW 28B.15.621 permissively authorizes veterans' tuition waivers for "eligible veterans or national guard members," which the statute defines as follows:

For the purposes of this section "eligible veteran or national guard member" means a Washington domiciliary who was an active or reserve member of the United States military or naval forces, or a national guard member called to active duty, who served in active federal service, under either Title 10 or Title 32 of the United States Code, in a war or conflict fought on foreign soil or in international waters or in another location in support of those serving on foreign soil or in international waters, and if discharged from service, has received an honorable discharge."

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### Revising Tuition Waivers for Veterans and Members of the Washington National Guard (continued p. 2)

In response to this change in State law, in October 2005 the Board of Regents approved a revised tuition waiver structure for undergraduate veterans and members of the Washington National Guard; this change was effective starting Autumn Quarter 2005.

A number of the students at UW who are veterans or members of the Washington National Guard who have been deployed internationally are graduate or professional students rather than undergraduate students. As the revised tuition waiver structure for veterans and members of the National Guard was initially implemented, these graduate and professional students are not eligible for the tuition waiver. This action item extends the tuition waiver to veterans and members of the Washington National Guard who are graduate or professional students as specified in the “recommended action” section above.

It is difficult to precisely estimate the cost of this proposed expansion of the tuition waiver as the UW does not have complete data on the number of graduate and professional students who are veterans or members of the Washington National Guard. Based on the limited information that is available, the Office of Planning and Budgeting estimates that approximately 50 graduate and professional students would make use of the revised tuition waiver for veterans and members of the National Guard which on an academic year basis would result in approximately \$297,000 in additional tuition being waived than under the current waiver provisions.

#### Implementation Time Line and Process

The Board of Regents must affirmatively act to implement its waiver authority granted under RCW 28B.15.910. Implementing revisions to existing waivers or the addition of new waivers also requires that the university adhere to the Washington Administrative Code (WAC) process as part of the Regent approval process. The WAC process requires the University to: 1) formally publicize the proposed rule changes; 2) hold a rule-making hearing at which the university receives public comment regarding adoption of said rule or rules; and 3) file the “Rule Making Order” with the Washington State Registrar. The entire process time can vary due to mandated public comment periods. These comment periods may only be held during the academic year when all students and faculty are present.

If the Board of Regents agrees with the proposed waivers and approves the action item, a WAC revision process will be initiated immediately. Under procedures authorized in the Washington Administrative Code, the President will enact the tuition waiver revisions on an emergency basis effective Spring Quarter 2007. Upon completion of the WAC process, the Regents will adopt the WAC revisions in a separate action item.

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### UW Tower Transition Planning Progress Report

UW Tower transition planning activities are progressing on schedule in preparation for space assignments to occur in July. Thirty-eight proposals were received from various academic and administrative units, and these proposals, along with additional candidate leased and administrative spaces, will be the pool from which the occupancy plan is created. The Provost has approved a number of policy and planning recommendations that have been put forward by the UW Tower Properties Planning Advisory Committee as a foundation for creating the optimal occupancy plan for the tower properties. Temporary uses for the unoccupied facilities have been recommended by the Planning Advisory Committee and approved by the Provost as noted below.

#### Policy Decisions and Space Planning Progress

- Base rate pricing for space in the UW Tower Properties will be the same on a cost per square foot basis throughout the property; this rate will include a building reserve to provide for future capital facilities renewal.
- Security services will be maintained within the building at a level comparable to Safeco's security services, and we will transition the property from the City of Seattle to the University of Washington Police Department jurisdiction.
- Negotiations with Safeco are continuing regarding acquisition of furniture, equipment, and certain art works.
- Occupancy alternatives are in discussion with the Planning Advisory Committee.
- Temporary use assignments, through the end of 2007, include:
  - Collegiana to UWMC for patient family housing
  - Building A to C&C during construction of 4545 Building energy conservation project (*pending*)
  - IHOP to franchisee for continuing restaurant use (*pending*)

#### 2007-07 State Budget Requests Related to UW Tower Properties

The university's operating budget request included a specific request for state support for operations and maintenance for the UW Tower properties in the amount of \$3,589,000 for fiscal year 2008 and \$7,178,000 for fiscal year 2009. The Governor's budget proposal did not include UW Tower operations and maintenance funding, however we are continuing to work to secure this funding in the final operating budget. In the current proposed capital budget, \$25,000,000 is provided for computing and communications and data center upgrades, of which \$20,000,000 would be directed to the UW's planned new data center in the UW Tower properties and \$5,000,000, would fund connectivity improvements.

#### Financial Report

## VII. STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### UW Tower Transition Planning Progress Report (continued p. 2)

As a result of leaseback of the office spaces and parking garages to Safeco during 2007, the property has shown an initial positive cash flow. Interest payments in the amount of approximately \$3.7 million are due in April on the commercial paper for the acquisition.

|  | <b><u>Month of<br/>February</u></b> | <b><u>Fiscal Year<br/>To Date</u></b> |
|--|-------------------------------------|---------------------------------------|
| <b><u>Revenues</u></b>   |                                     |                                       |
| Safeco Building Lease  | \$861,870                           | \$4,969,477                           |
| Other Building Lease   | \$11,113                            | \$26,304                              |
| Other Parking Lease  | \$22,798                            | \$37,293                              |
| Miscellaneous  | \$0                                 | \$ 171,624                            |
| <b>Total Revenue</b>   | <b>\$895,781</b>                    | <b>\$5,204,698</b>                    |
| <b><u>Expenses</u></b>   |                                     |                                       |
| Debt Service & Fees  | \$6,000                             | \$113,500                             |
| General Operating Expenses<br>(Utilities, Property Mgmt., Other) | \$4,102                             | \$152,003                             |
| Minor Building Repairs   | \$0                                 | \$0                                   |
| Tenant Improvements  | \$0                                 | \$0                                   |
| Property Acquisition Expenses                                    | \$0                                 | \$129,322                             |
| Building Transition Expenses                                     | \$47,267                            | \$95,788                              |
| Other  | \$50,000                            | \$53,260                              |
| <b>Total Expenses</b>  | <b>(\$107,369)</b>                  | <b>(\$543,873)</b>                    |
| <b>Net Revenue/(Expenses)</b>                                    | <b>\$788,412</b>                    | <b>\$4,660,825</b>                    |

#### Timeline

*November 15, 2006* - Call for space proposals  
*January 31, 2007* - Proposals due  
*January 2007 to June 2007* - Occupancy planning  
*June 2007* - Recommendations due to Provost  
*July 2007* - UW Tower Properties space assignments  
*June 2007 to late 2007/early 2008* - Campus release space planning  
*Early 2008* - UW Tower move-ins begin

#### Website

<http://www.washington.edu/admin/pb/UW-Tower/index.htm>



# Student-Athlete Academic Services Update

UW Board of Regents  
Academic & Student Affairs Committee

March 22, 2007

# Presentation Overview

- I. Student-Athlete Academic Services (SAAS) Structure & Programs
  - A. SAAS Overview & Mission
  - B. Programs
- II. Collaborative Programs
- III. Program Evaluation & Benchmarking
- IV. Challenges
- V. Questions ?

# SAAS Overview

- Serve 645 student-athletes in 23 sports.
- Services are available to all student-athletes regardless of sport or scholarship status.
- 14 staff members.
- \$1.2 million annual budget.
- Legacy of Gertrude Peoples.

# SAAS Mission Statement

SAAS Mission:

"Our mission is to assist each student-athlete in reaching his/her **maximum potential** in their **educational, personal, social, and career** pursuits and to assist in the preparation for life after college. We provide a comprehensive **development plan** for each student-athlete which includes specific goals in the areas of **academic success, social & personal growth, career development & placement, community service and leadership development.**"



# SAAS Programs

- Academic Advising
- Academic Coordinating/Mentoring
- Learning Resources
- Life Skills Development

# SAAS Programs

## Academic Advising

- Academic Advising & Course Selection
- Degree Declaration
- Career Exploration & Development
- NCAA Eligibility Monitoring
- Degree Completion

# SAAS Programs

## Academic Coordinating/Mentoring

- Transition to College
- Time Management
- Academic Goal Setting
- Study Skill Development
- Academic Progress Monitoring
- Connection to Campus Resources

# SAAS Programs

## Learning Resources

- Learning Specialist
- Tutorial Program with 70 tutors
- Individual & Group Tutoring Services
- Review Sessions for Exams
- Services for Students with Learning Disabilities
- Summer Intensive Program



# SAAS Programs

## Life Skills Program

Programming in the areas of:

- Academic Excellence
- Athletic Excellence
- Personal Development
- Career Development
- Community Service
- Leadership Development

# Collaborative Programs

- Intensive Summer Course
- Career Services for Student-Athletes Team
- CHID International Program
- CLUE study skills program (History 112)
- Pipeline Internship project (Football pilot)
- Career Discovery Week
- Martin Luther King Day of Service
- Major exploration open house
- Outreach to science departments

# Program Evaluation & Benchmarking

- Academic Progress Rate/Graduation Rate
  1. All UW teams are above the 925 line
  2. 8 teams received a perfect score of 1000 during 2005-2006.
  3. Lowest teams are Men's Basketball and Football.
  4. UW Grad Rate =84% (national average =74%)
  5. 2<sup>nd</sup> best among all Division I public universities on the West Coast.
  6. 2<sup>nd</sup> best in the Pac-10 (Stanford)

# Program Evaluation & Benchmarking (cont.)

## Team GPAs (Autumn 2006)

### ■ 13 teams above 3.00

|   |                       |      |
|---|-----------------------|------|
| ■ | Women's Basketball    | 3.09 |
| ■ | Women's Crew          | 3.06 |
| ■ | Men's Cross Country   | 3.26 |
| ■ | Women's Cross Cntry.  | 3.35 |
| ■ | Women's Golf          | 3.15 |
| ■ | Gymnastics            | 3.27 |
| ■ | Women's Soccer        | 3.19 |
| ■ | Softball              | 3.02 |
| ■ | Men's Swimming        | 3.12 |
| ■ | Men's Tennis          | 3.20 |
| ■ | Men's Track & Field   | 3.17 |
| ■ | Women's Track & Field | 3.10 |
| ■ | Women's Volleyball    | 3.16 |

### ■ 8 teams below 3.00

|   |                  |      |
|---|------------------|------|
| ■ | Baseball         | 2.86 |
| ■ | Men's Basketball | 2.59 |
| ■ | Men's Crew       | 2.90 |
| ■ | Football         | 2.68 |
| ■ | Men's Golf       | 2.61 |
| ■ | Men's Soccer     | 2.73 |
| ■ | Women's Swimming | 2.75 |
| ■ | Women's Tennis   | 2.96 |



# Program Evaluation & Benchmarking (cont.)

## ■ Individual Academic Progress (Autumn 2006)

1. 96 student-athletes on the Dean's List
2. 7 student-athletes on Academic Probation
3. 6 student-athletes on Academic Warning
4. 349 student-athletes with 3.00 or better
5. 57 student-athletes below 2.00

## ■ Senior Exit Surveys & Interviews

1. Program evaluation – all departments of ICA
2. Interviews with administrators
3. Data collection & evaluation by OEA

# CHALLENGES

- NCAA Academic Reform
- Academic Competitiveness of UW
- Balancing the Academic/Athletic Demands of Student-Athletes
- Serving the academic needs of under prepared students
- Funding of Comprehensive Program
- Reporting & Monitoring Demands
- Building Accountability & Self-Sufficiency

*Questions?*

VII. STANDING COMMITTEE

A. Academic and Student Affairs Committee

Update on Committee on the Organization of Schools and Colleges

An oral report will be given at the meeting.



## VII. STANDING COMMITTEES

## A. Academic and Student Affairs Committee

2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate AdjustmentsRECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the proposed 2007-08 rental rates, presented in Attachments I-V, for the residence halls, single-student apartments and family housing, collectively termed the Housing and Dining System, making them effective July 1, 2007.

BACKGROUND:

The proposed residence hall room and board rates for 2007-08 represent a net increase of 1.3 percent (\$87)—from \$6,501 in 2006-07 to \$6,588 in 2007-08—for those with the most common room type and typical dining plan; i.e., a double room with the silver dining plan. The proposed rates compare favorably with those of other institutions of higher education surveyed in February 2007 (Attachment I). For the majority of residence hall students, increases in room rates will be offset by proposed changes in the Dining Program (Attachment II). The proposed changes are further described in the Dining Programs Section.

## 1. ROOM RATES:

The proposed room rates reflect an increase of 5 percent for the residence halls, 4.5 percent for single-student apartments, and 3.1 percent for family housing. For the residence halls, the rate for a double room represents an increase of \$195 for the academic year. For single-student apartments, the increase is \$26 per month (Attachment III). For family housing, the increase ranges from \$13 to \$26 per month, depending on unit size and location. A breakdown of the room rate increases is shown below, along with further discussion of the line items in Sections A, B and C.

|  | Residence<br>Halls | Single-Student<br>Apartments | Family<br>Housing |
|--|--------------------|------------------------------|-------------------|
| A. Operational Increases                             | 4.3%               | 4.3%                         | 4.3%              |
| • Utilities Savings                                  | -1.2%              | -1.2%                        | -1.2%             |
| B. Residential Life<br>Program                       | 0.9%               | 0.4%                         | 0%                |
| Enhancements   |                    |                              |                   |
| C. Facilities Improvements<br>& Reserve Requirements | 1.0%               | 1.0%                         | 0%                |
| Net Room Rate Increase                               | 5.0%*              | 4.5%                         | 3.1%              |

\* For the majority of residence hall students, increases in room rates will be offset by proposed changes in the Dining Program.

The policy of maintaining family housing rates below those of the private market is adhered to in this recommendation (Attachment IV).

## STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### 2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments (continued p. 2)

### A. OPERATIONAL INCREASES:

The Department of Housing and Food Services (HFS) anticipates a 4.3 percent increase in normal operating expenses during fiscal year 2007-08. This anticipated increase is higher than the projected 3.1 percent increase in the Seattle Consumer Price Index (CPI) for 2007 (*Washington Economic and Revenue Forecast*, November 2006, Office of the Forecast Council), for the reasons cited below.

Overall, salaries and benefits are budgeted to rise by 3.2 percent and accommodate the January 1, 2007 minimum wage increase. The budget also allows for a 3.2 percent cost-of-living increase, regular, incremental pay increases for classified and contract staff, an additional step at the top of the range for all staff covered by the Federation contract, and a salary increase of 3.2 percent for professional staff beginning July 1, 2007. Also included in the 4.3 percent increase in operating expenses is an increase of .5 percent to cover general maintenance to the halls and .6 percent to cover credit card processing fees.

A 1.2 percent decrease in utilities offsets the increase.

### B. RESIDENTIAL LIFE PROGRAM ENHANCEMENTS:

To fund improvements in the Residential Life program, the proposed residence hall rates include a .9 percent increase, and single-student apartment rates include a .4 percent increase.

The increases will allow for supporting and realigning the Residential Life program with the Provost's initiative to improve the undergraduate experience. Specifically it will address the expansion of leadership programming, as well as an enhancement of programs that link academics to the residential experience, such as the addition of two academically-oriented residential communities. For the 2007-08 academic year, Pre-Health and Business Communities will be added to the existing options of Honors and Engineering Communities.

These improvements were developed in consultation with the residents and have been endorsed by the Residence Hall Student Association.

### C. FACILITIES IMPROVEMENTS/RESERVE REQUIREMENTS:

In 1999, HFS established a long-range capital plan to maintain existing facilities. An additional 1 percent increase is included in rates for residence halls and single-student apartments to address increased needs for facility improvements. Recently, HFS initiated a strategic planning process to provide broader direction for housing improvements over the next 10-15 years.

Current capital projects scheduled for fiscal year 2007-08 total \$4.1 million and include painting and replacing carpeting and upholstery at Stevens Court, masonry repairs in the

## STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### 2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments (continued p. 3)

bathrooms in Haggett Hall, replacing student room furniture in one wing in Hansee Hall, and mattress replacement in Lander Hall.

The long-range financial plan calls for the Housing and Dining System to have a fund balance of \$5.7 million on June 30, 2008—\$3 million of which is to maintain balances required by the bond resolutions.

### 2. DEBT SERVICE COVERAGE RATIOS:

The recommended rates would allow the Housing and Dining System to remain financially strong and meet its bond obligations. Under provisions of the bond resolution, the system must maintain a ratio of net revenues to annual debt service of at least 1.25:1. Based on the proposed rate schedules and anticipated expenditures, coverage for the system for 2007-08 would be 1.99:1, providing reserve balances for the major repairs and improvements discussed in Section 1C of this document.

### 3. DINING PROGRAMS:

Students living in the residence halls participate in the Resident Dining Program. Under the program, a portion of each student's room and board payment is deposited in a debit-card account. The amount of the dining deposit is based on pre-defined levels which the student selects at the time of application and may change from quarter to quarter according to his or her needs. The student uses a debit card, drawing on that account to purchase food at dining locations throughout the campus.

HFS supports the University by meeting students' dining needs. The goals of the Resident Dining Program include delivering varied food choices, affordable pricing and continuous dining from early morning through late night. The current debit program has two weaknesses in its ability to deliver on these goals and maintain financial stability for the Department: the minimum deposit is too low, and unused dining deposit dollars over the minimum are refunded at the end of the school year.

In order to improve our ability to deliver on the aforementioned goals and provide for immediate and ongoing financial stability, as well as consistency of service, two changes are proposed: eliminating the current lowest dining deposit level for incoming students and eliminating the refund for all students. Elimination of the refund has been tested during summer quarter for the last three years.

These changes would allow us to reduce the initial deposit amount for the majority of students who participate in the Resident Dining Program, rather than raising dining levels to meet annual increases in costs. The initial deposit amount would be reduced by approximately 4 percent for two of the four dining plan levels, which affects between 70 and 80 percent of the students in the program. The dining deposit for the proposed lowest plan level would remain the same. The current lowest plan level would be offered

## STANDING COMMITTEES

### A. Academic and Student Affairs Committee

#### 2007-08 Residence Hall, Single-Student Apartment and Family Housing Rental Rate Adjustments (continued p. 4)

to returning students only for 2007-08 and would incur a 5 percent increase (Attachment V).

With these modifications, Dining Services will be offering more food choices, including healthy, vegetarian, vegan and traditional fare. There will be increased support of sustainable practices, including selection and use of organic, natural and local products, biodegradable and compostable products, and green cleaning products. The dining program changes, combined with the enhanced offerings, are intended to more closely align dining deposit levels with purchases. The changes will also allow HFS to capture additional dollars to cover the costs associated with operating overhead.

#### 4. CONSULTATION WITH STUDENTS AND OTHERS:

On January 31, 2007, the operating budget and the need for adjustments to housing and dining rates were discussed with the budget subcommittee of the Residence Hall Student Association (RHSA). On February 1, the rate and meal plans were discussed with the Residence Hall Council. Letters detailing the rate proposal were sent to all residence hall students on February 3. On February 5 and 12, the proposal was discussed at Hall Council meetings, with HFS staff available at all meetings to answer questions. On February 15, 2007, RHSA voted to endorse the rate proposal.

On February 3, letters were sent to all residents of single-student apartments informing them of the proposed rate changes and inviting them to the Residence Hall Council meetings described above.

On February 15, letters were sent to all family housing apartment residents informing them of the proposed rates and inviting them to community meetings on February 20.

These proposed adjustments have been discussed with the presidents of the GPSS and the ASUW.

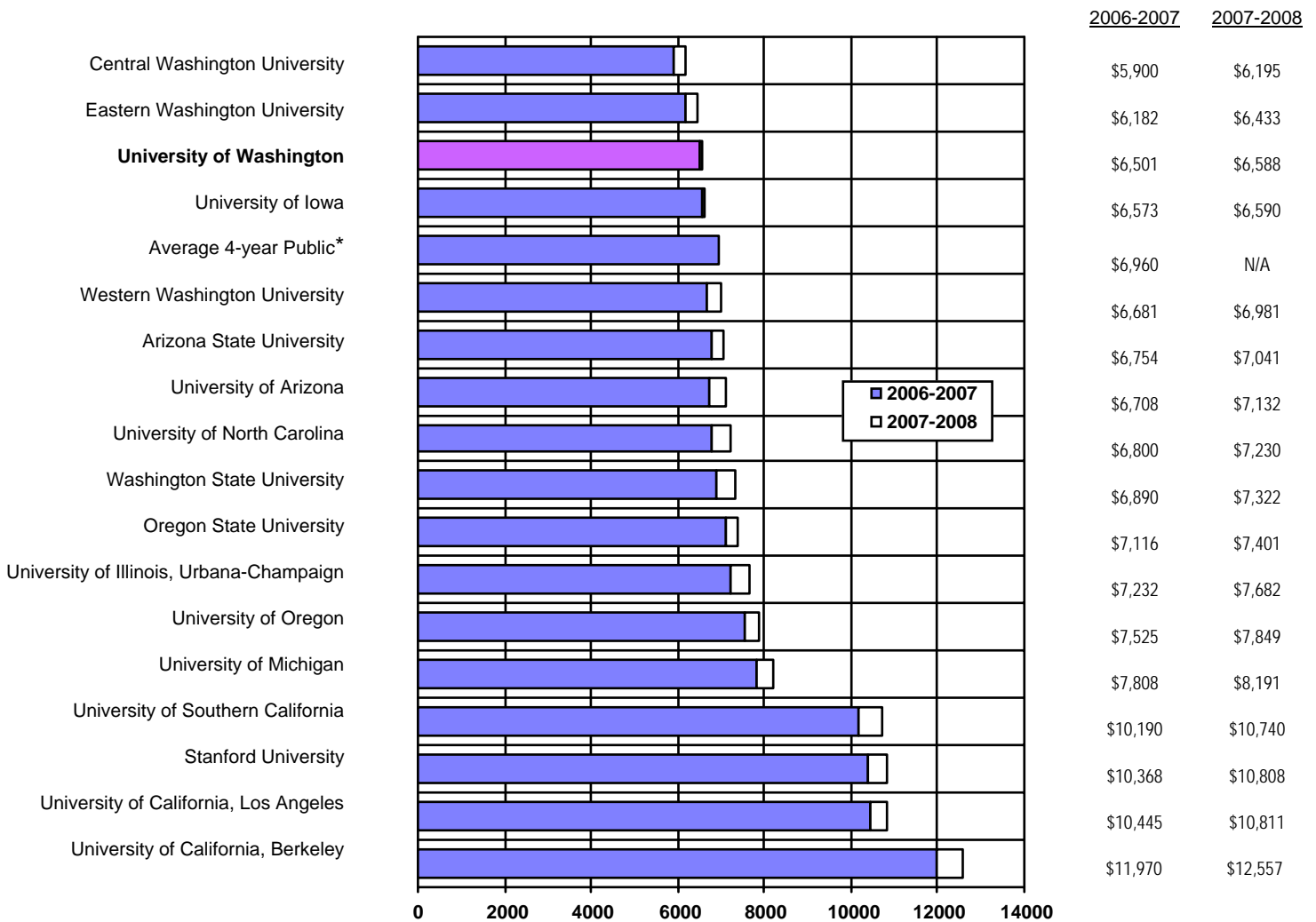
The Vice Provost for Student Life has reviewed and approved this recommendation.

#### ATTACHMENTS:

- I. Room and Board Rates of Comparable Universities, February 2007 Survey
- II. Proposed 2007-08 Residence Hall Academic Year Rates, Including Dining Alternatives
- III. Proposed Monthly 2007-08 Single-Student Apartment Rental Rates
- IV. Proposed Monthly 2007-08 Family Housing Apartment Rental Rates
- V. Proposed 2007-08 Dining Plan Changes

UNIVERSITY OF WASHINGTON  
Department of Housing and Food Services

**ROOM AND BOARD RATES OF  
COMPARABLE UNIVERSITIES**



For comparative purposes, room costs for the schools named above are shown at the double room rate. Board plans vary widely in cost, depending on the types of programs offered. The board costs shown above reflect fixed meal plans ranging from 9 to 16 meals per week (or an equivalent level on a point system), unless a higher minimum meal plan is required. The amount of board included for the University of Washington is the Silver Dining Plan - \$2,511 for 2007-2008.

\*Trends in College Pricing 2006, College Board

N/A: Not available at time of survey

UNIVERSITY OF WASHINGTON  
Department of Housing and Food Services

**PROPOSED 2007-08 RESIDENCE HALL ACADEMIC YEAR RATES  
INCLUDING DINING ALTERNATIVES**

|   | <u>ROOM TYPE</u>          |               |               |
|---|---------------------------|---------------|---------------|
|   | <u>TRIPLE<sup>1</sup></u> | <u>DOUBLE</u> | <u>SINGLE</u> |
| <b>Dining Plan Required</b>                         |                           |               |               |
| Academic Year Room Rate                             | 3,267                     | 4,077         | 5,010         |
| Husky Card Deposit <sup>2</sup>                     | 90                        | 90            | 90            |
| Minimum Dining Deposit <sup>3</sup>                 | <u>1,785</u>              | <u>1,785</u>  | <u>1,785</u>  |
| Total Room, Husky Card and Minimum Dining Deposit   | 5,142                     | 5,952         | 6,885         |
| Bronze Dining Deposit                               | <u>2,061</u>              | <u>2,061</u>  | <u>2,061</u>  |
| Total Room, Husky Card and Light Dining Deposit     | 5,418                     | 6,228         | 7,161         |
| Silver Dining Deposit <sup>4</sup>                  | <u>2,511</u>              | <u>2,511</u>  | <u>2,511</u>  |
| Total Room, Husky Card and Basic Dining Deposit     | 5,868                     | 6,678         | 7,611         |
| Gold Dining Deposit                                 | <u>3,060</u>              | <u>3,060</u>  | <u>3,060</u>  |
| Total Room, Husky Card and Preferred Dining Deposit | 6,417                     | 7,227         | 8,160         |
| Purple Dining Deposit                               | <u>5,031</u>              | <u>5,031</u>  | <u>5,031</u>  |
| Total Room, Husky Card and Premium Dining Deposit   | 8,388                     | 9,198         | 10,131        |

**Dining Plan Optional**

A limited number of spaces in the residence halls are available for this program. Higher room rates support amenities such as microwave ovens, refrigerators and a community kitchen. The \$201 minimum dining deposit is completely nonrefundable if not used.

|   | <u>ROOM TYPE</u> |               |
|---|------------------|---------------|
|   | <u>DOUBLE</u>    | <u>SINGLE</u> |
| Academic Year Room Rate                   | 4,455            | 5,493         |
| Husky Card Deposit <sup>2</sup>           | 90               | 90            |
| Dining Deposit                            | <u>201</u>       | <u>201</u>    |
| Total Room, Husky Card and Dining Deposit | 4,746            | 5,784         |

<sup>1</sup> A triple is a room built to accommodate two residents, but which has been retrofitted to accommodate a third resident.

<sup>2</sup> A \$90 Husky Card deposit is required of all residents and is completely refundable if not used.

<sup>3</sup> Offered only to returning students for 2007-08.

<sup>4</sup> The minimum level required for new residents during their first quarter of occupancy.

UNIVERSITY OF WASHINGTON  
Department of Housing and Food Services

**PROPOSED MONTHLY 2007-08 SINGLE-STUDENT APARTMENT RENTAL RATES**

| Unit                          | Current<br>Rate | Proposed<br>Rate<br>2007-08 |
|-------------------------------|-----------------|-----------------------------|
| Multi-Bedroom, Single Student | 571             | 597                         |

UNIVERSITY OF WASHINGTON  
Department of Housing and Food Services

**PROPOSED MONTHLY 2007-08 FAMILY HOUSING  
APARTMENT RENTAL RATES**

| Unit                                | Current<br>Rate | Proposed<br>Rate<br>2007-08 | Private<br>Market Rent<br>2003 | Percentage<br>Below<br>Market |
|-------------------------------------|-----------------|-----------------------------|--------------------------------|-------------------------------|
| Laurel/Blakeley <sup>1</sup>        |                 |                             |                                |                               |
| Two-Bedroom                         | 750             | 773                         | 1,090                          | 29                            |
| Three-Bedroom                       | 824             | 850                         | 1,260                          | 33                            |
| Stevens Court Addition <sup>1</sup> |                 |                             |                                |                               |
| Small One-Bedroom                   | 648             | 668                         | 1,050                          | 36                            |
| One-Bedroom                         | 724             | 746                         | 1,050                          | 29                            |

- 
1. Source for private market rent: *Rent Survey of Blakeley Village & Laurel Village* and *Rent Study of Stevens Court & Stevens Court Addition*, by KVA Kidder Mathews Valuation Advisory Services for the University of Washington, December 2003. Private market rates have not been adjusted for inflation of the past four years.



UNIVERSITY OF WASHINGTON  
Department of Housing and Food Services

**PROPOSED 2007-08 DINING PLAN CHANGES**

| Dining Deposit Levels | Current Dining<br>Deposit Levels<br>2006-07 | Proposed Dining<br>Deposit Levels<br>2007-08 | Increase/<br>(Decrease) |
|-----------------------|---|--|-------------------------|
| Purple (Premium)      | \$4,947                                     | \$5,031                                      | \$84                    |
| Gold (Preferred)      | \$3,183                                     | \$ 3,060                                     | \$ (123)                |
| Silver (Basic)        | \$2,619                                     | \$2,511                                      | \$ (108)                |
| Bronze (Light)        | \$2,061                                     | \$2,061                                      | \$ 0                    |
| Minimum*              | \$1,701                                     | \$1,785                                      | \$84                    |

\*Available only to returning students

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

**UW**

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**Report of Contributions**

University of Washington  
University of Washington Foundation

January, 2007

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NOTES AS OF JANUARY 31, 2007

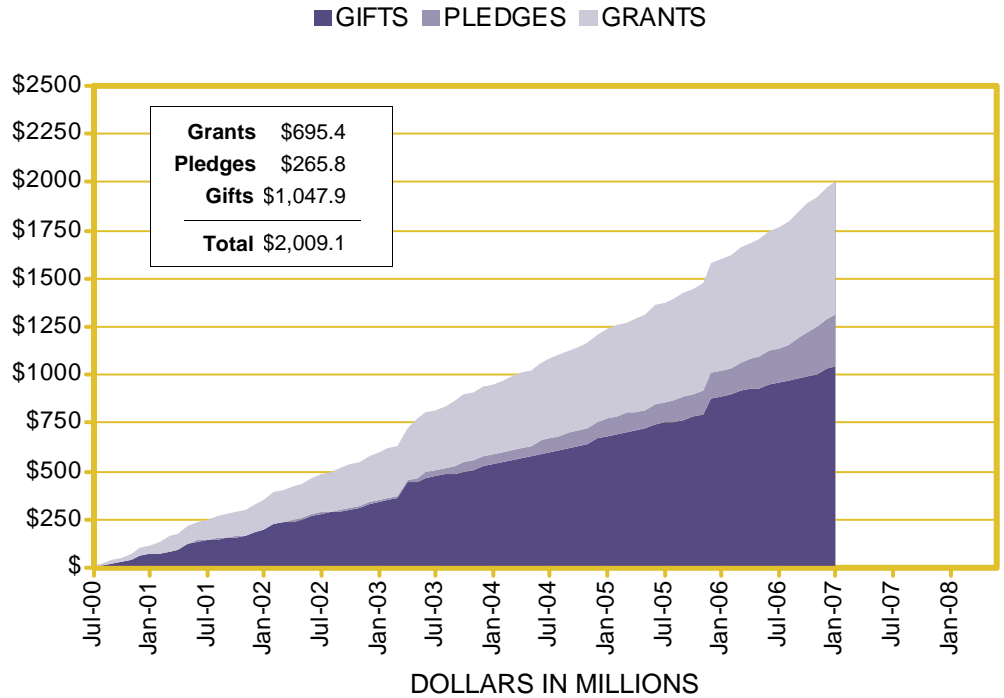
**DATA POINTS**

\$2,009,137,883 has been raised toward our campaign goal of \$2.5 billion.

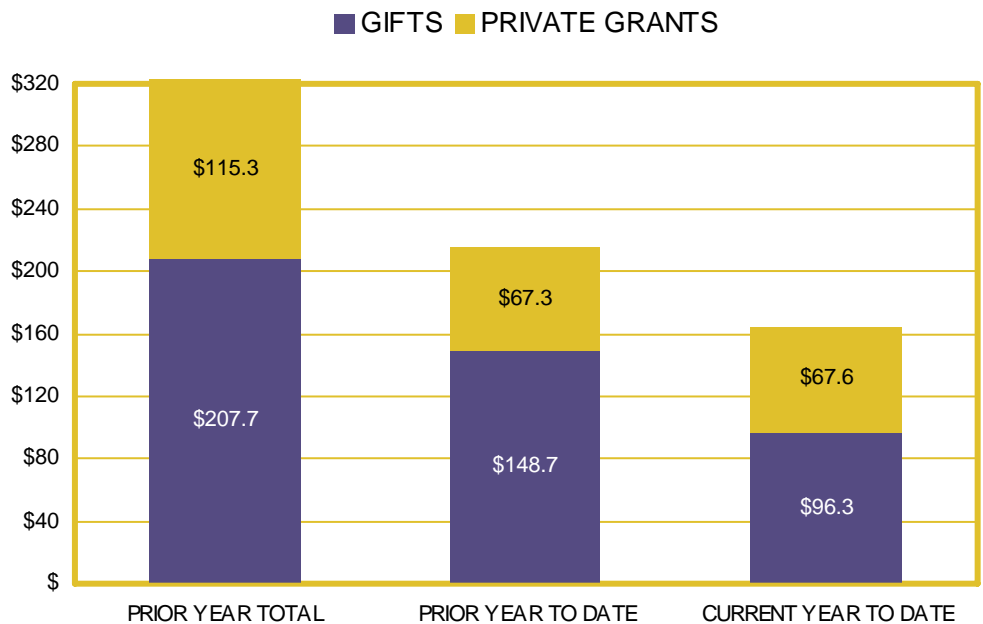
The UW received \$26.3 million in total private voluntary support (\$18.0 million in gifts and \$8.3 in grants) in January.

Areas including Arts and Sciences, Business School, Education, Graduate School, Information School, Intercollegiate Athletics, Nursing, Pharmacy, Scholar. & Student Progs., UW Alumni Association and UW Tacoma are ahead of last year's year-to-date totals.

**FUNDRAISING PROGRESS SINCE JULY 1, 2000**



**CURRENT GIFT AND PRIVATE GRANT TOTALS**



## JANUARY 2007 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

### **Lex and Diane Gamble - \$15,000 to the Business School**

- The Gamble Family Award for Excellence Fund was established in 2000 to support faculty work in the emerging area of electronic commerce at the Business School. Since 2001, six faculty members have received Gamble awards, enabling them to pursue new research and teaching strategies.
- Faculty support is key to assuring that the university remains competitive with peer institutions and able to sustain high-quality education and research. The Gamble Family Endowment is one of 548 endowments created during *Campaign UW: Creating Futures* that will remain in perpetuity, benefiting students, faculty and programs in the years to come.
- Lex and Diane have remained connected with the University since graduating in 1959. Lex has served on the Business School's Advisory Board and was honored with the School's Business Leadership Award in October 2006. The Gambles and fellow alumna Dixie Porter spearheaded the Class of 1959's 50-year-reunion present to the University - the purchase and planting of new cherry trees in the University's Quad.

### **Don and Jo Anne Petersen - \$20,000 to the College of Arts and Sciences**

- Don and Jody Petersen's gift is a pledge payment toward a \$100,000 commitment to the David and Valerie Hodge Endowed scholarship, which provides four years of support for first-generation students at the College of Arts and Sciences. David Hodge served as Dean of the College for eight years.
- In 1987, Don co-chaired the University of Washington's first major fund drive, the *Campaign for Washington*, with John Nordstrom and Gerald Grinstein. When *Campaign UW: Creating Futures* reached its initial \$2 billion goal 18 months ahead of schedule, Don encouraged the UW Foundation Board to increase the goal to \$2.5 billion, ten times the original goal of the *Campaign for Washington*.
- Scholarship support for the most financially needy students is a central element of *Campaign UW: Creating Futures'* enhanced goal.

### **Jon and Judith Runstad - \$60,000 to the College of Architecture and Urban Planning**

- This gift represents a payment on a \$300,000 pledge by Jon and Judy Runstad to the Bob Filley Endowed Chair in Real Estate Studies. The new endowment will support the recruitment and retention of distinguished faculty in the Runstad Center for Real Estate Studies, which was launched by the College of Architecture and Urban Planning in 2000 with the help of a \$1 million gift from the Runstads.
- The Runstad Center, which currently offers a specialization in real estate to UW graduate students, will introduce a new two-year interdisciplinary Master of Science in Real Estate degree in the fall of 2008.
- The Runstads' recent payment, combined with pledge payments by the chair's other donors, allowed the College to invest the funds received thus far as a new endowed professorship, with provisions to "step up" the professorship to a chair once the full \$1 million in pledges have been fulfilled.





# REPORT OF CONTRIBUTIONS

January 2007

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## **CAMPAIGN UW: CREATING FUTURES**

Report prepared by: Office of Development and Alumni Relations  
Advancement Services, Information Management

2/7/2007 09:53 AM

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\*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

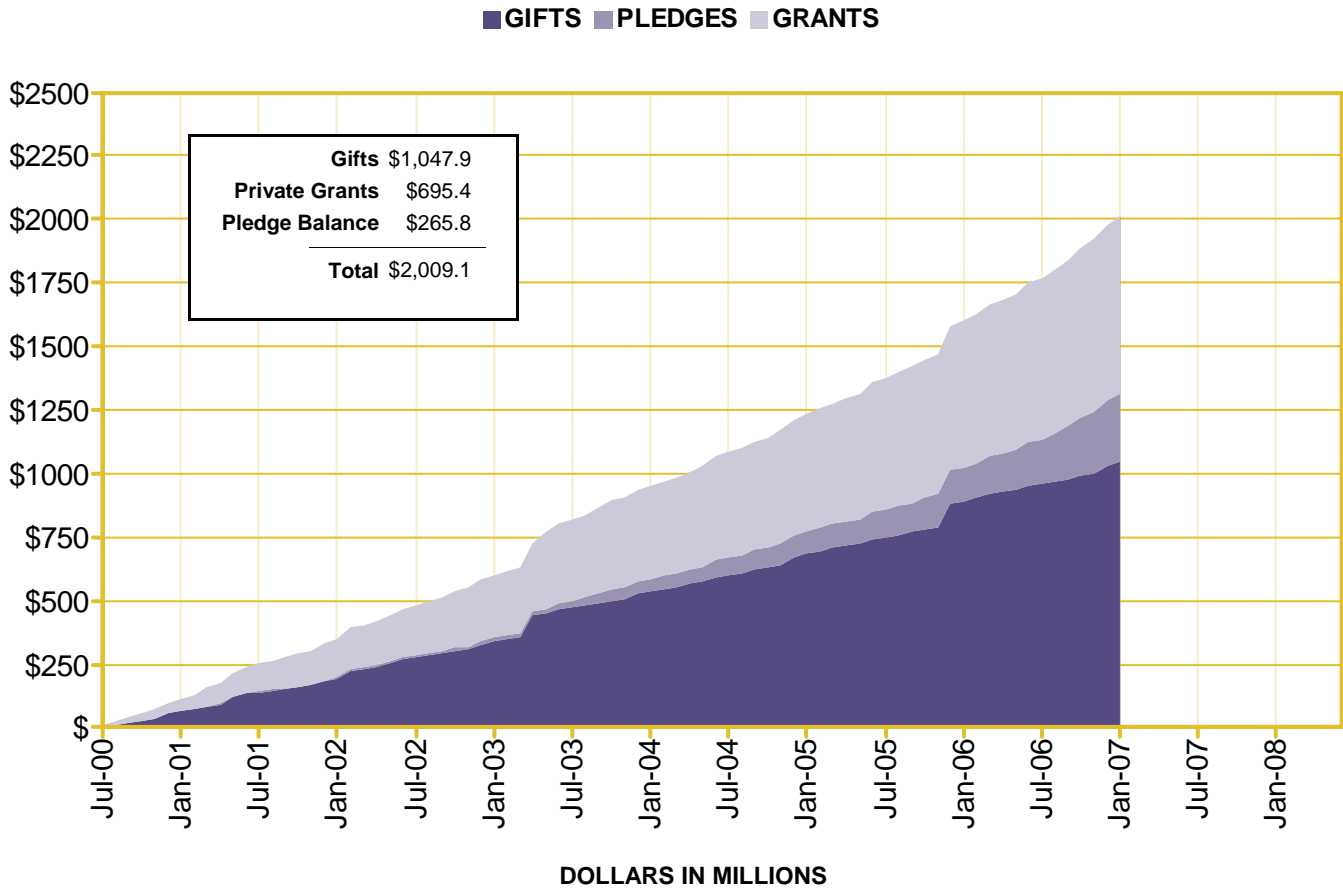
Annual reporting is July 1, 2006 through the end of the preceding calendar month.

Job Number: 73830  
January 2007

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 73830  
 January 2007

Fundraising Progress Since July 1, 2000



## CAMPAIGN PROGRESS BY GIVING LEVEL

| <b>DOLLARS RAISED</b>              |                      |                      |                      |                      |                      |                      |                        |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| <b>Gifts, Pledges &amp; Grants</b> |                      |                      |                      |                      |                      |                      |                        |
| Giving Level *                     | Alumni               | Non Alumni           | Family Fndns.        | Corporations         | Foundations          | Other Orgs.          | Total                  |
| \$100M+                            | \$0                  | \$35,220             | \$241,630,894        | \$0                  | \$0                  | \$0                  | \$241,666,114          |
| \$50M - \$99,999,999               | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  | \$0                    |
| \$10M - \$49,999,999               | \$44,737,584         | \$76,804,357         | \$33,972,500         | \$67,745,209         | \$101,834,080        | \$33,717,297         | \$358,811,027          |
| \$5M - \$9,999,999                 | \$35,990,805         | \$10,303,947         | \$0                  | \$49,885,421         | \$38,970,995         | \$67,132,724         | \$202,283,892          |
| \$1M - \$4,999,999                 | \$124,796,027        | \$67,913,542         | \$29,237,392         | \$118,865,344        | \$109,846,414        | \$83,643,495         | \$534,302,214          |
| \$100,000 - \$999,999              | \$96,238,871         | \$72,155,473         | \$23,447,508         | \$128,097,493        | \$64,816,039         | \$57,081,361         | \$441,836,745          |
| \$25,000 - \$99,999                | \$26,169,953         | \$20,190,692         | \$2,838,162          | \$30,507,069         | \$7,503,775          | \$10,395,186         | \$97,604,837           |
| \$10,000 - \$24,999                | \$18,980,165         | \$13,379,750         | \$844,320            | \$9,844,424          | \$1,656,392          | \$2,265,032          | \$46,970,085           |
| \$5,000 - \$9,999                  | \$11,999,040         | \$9,120,795          | \$286,853            | \$4,912,117          | \$550,147            | \$711,979            | \$27,580,931           |
| \$2,000 - \$4,999                  | \$9,818,064          | \$7,825,579          | \$73,628             | \$3,281,733          | \$258,500            | \$475,787            | \$21,733,291           |
| \$1,000 - \$1,999                  | \$5,856,087          | \$4,666,340          | \$22,676             | \$1,424,143          | \$80,495             | \$221,949            | \$12,271,690           |
| \$500 - \$999                      | \$5,267,048          | \$3,926,759          | \$5,865              | \$693,273            | \$30,976             | \$90,091             | \$10,014,013           |
| \$250 - \$499                      | \$3,449,467          | \$2,227,971          | \$1,150              | \$297,173            | \$11,632             | \$44,242             | \$6,031,635            |
| \$100 - \$249                      | \$3,000,789          | \$2,008,061          | \$2,665              | \$280,646            | \$7,092              | \$32,335             | \$5,331,588            |
| \$1 - \$99                         | \$1,427,078          | \$1,188,374          | \$189                | \$72,509             | \$1,108              | \$10,563             | \$2,699,822            |
| <b>Total</b>                       | <b>\$387,730,977</b> | <b>\$291,746,862</b> | <b>\$332,363,801</b> | <b>\$415,906,555</b> | <b>\$325,567,646</b> | <b>\$255,822,042</b> | <b>\$2,009,137,883</b> |
| <b>DONOR COUNTS</b>                |                      |                      |                      |                      |                      |                      |                        |
| Giving Level                       | Alumni               | Non Alumni           | Family Fndns.        | Corporations         | Foundations          | Other Orgs.          | Total                  |
| \$100M+                            | 0                    | 2                    | 1                    | 0                    | 0                    | 0                    | 3                      |
| \$50M - \$99,999,999               | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                      |
| \$10M - \$49,999,999               | 12                   | 8                    | 4                    | 5                    | 6                    | 3                    | 38                     |
| \$5M - \$9,999,999                 | 8                    | 7                    | 0                    | 7                    | 6                    | 9                    | 37                     |
| \$1M - \$4,999,999                 | 103                  | 94                   | 14                   | 55                   | 47                   | 44                   | 357                    |
| \$100,000 - \$999,999              | 563                  | 613                  | 73                   | 470                  | 192                  | 189                  | 2,100                  |
| \$25,000 - \$99,999                | 1,042                | 1,061                | 68                   | 669                  | 156                  | 206                  | 3,202                  |
| \$10,000 - \$24,999                | 2,284                | 2,105                | 59                   | 738                  | 114                  | 153                  | 5,453                  |
| \$5,000 - \$9,999                  | 3,070                | 2,926                | 49                   | 821                  | 94                   | 115                  | 7,075                  |
| \$2,000 - \$4,999                  | 5,185                | 5,321                | 26                   | 1,255                | 89                   | 170                  | 12,046                 |
| \$1,000 - \$1,999                  | 6,587                | 6,669                | 20                   | 1,292                | 66                   | 192                  | 14,826                 |
| \$500 - \$999                      | 10,672               | 10,148               | 12                   | 1,258                | 51                   | 153                  | 22,294                 |
| \$250 - \$499                      | 12,660               | 10,567               | 4                    | 1,029                | 37                   | 142                  | 24,439                 |
| \$100 - \$249                      | 23,342               | 20,755               | 18                   | 2,178                | 51                   | 253                  | 46,597                 |
| \$1 - \$99                         | 40,213               | 41,499               | 4                    | 1,858                | 24                   | 296                  | 83,894                 |
| <b>Total</b>                       | <b>105,741</b>       | <b>101,775</b>       | <b>352</b>           | <b>11,635</b>        | <b>933</b>           | <b>1,925</b>         | <b>222,361</b>         |

Source: UW Office of Development & Alumni Relations

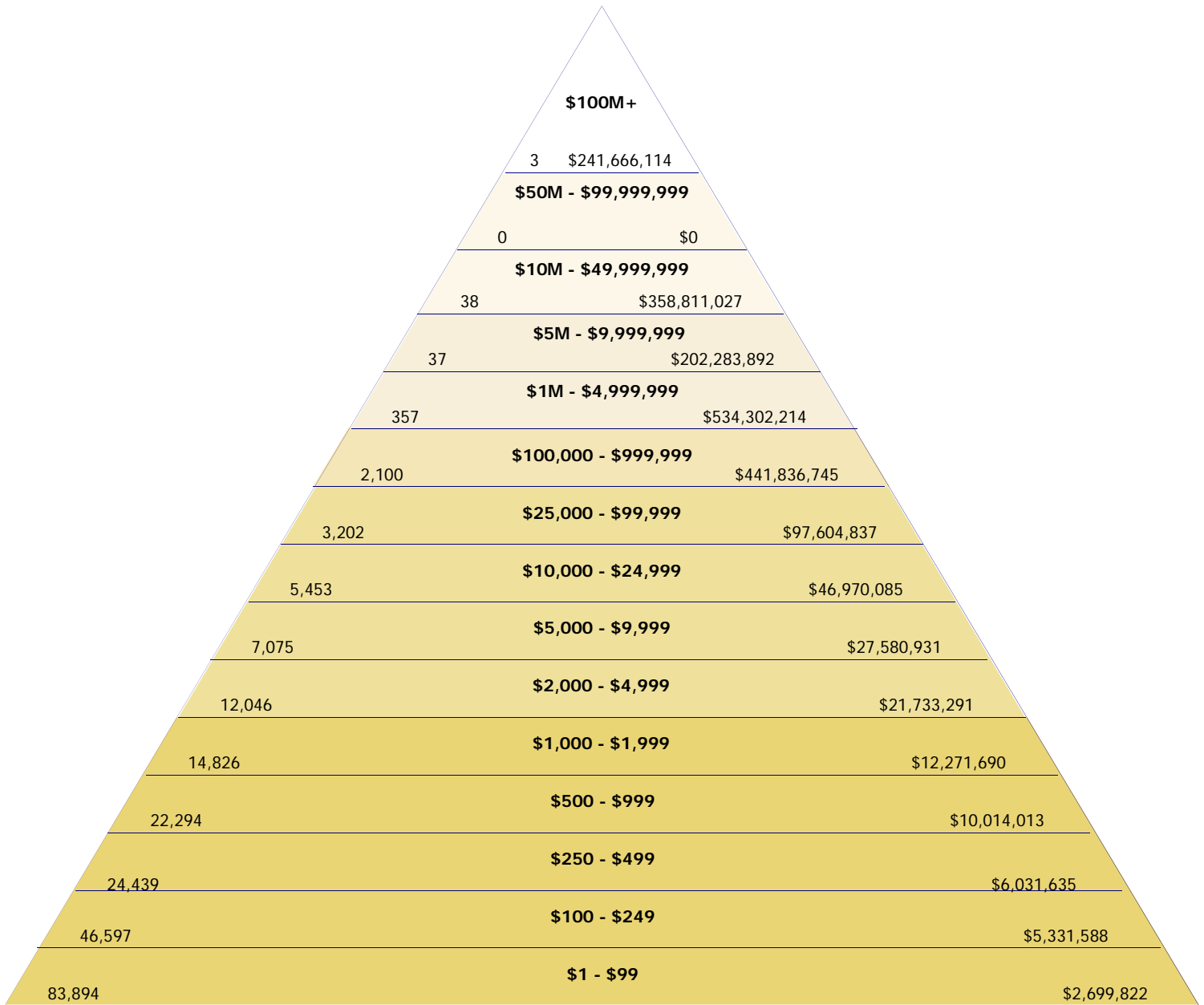
This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

\*\*"Giving Level" is determined by summing all gift record types (including grants)





CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



222,361 Donor Count

Campaign Total: \$2,009,137,883

\*Campaign Working Goal: \$2,500,000,000

Percent Complete: 80.4%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

\*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



## CAMPAIGN PROGRESS BY CONSTITUENCY

|                             | GIFTS                  | Irrevocable Deferred Gifts |                     | PLEDGES              | Testamentary Commitments |                     | GRANTS               | Campaign - Private Voluntary Support |                        |              |
|-----------------------------|------------------------|----------------------------|---------------------|----------------------|--------------------------|---------------------|----------------------|--------------------------------------|------------------------|--------------|
|                             |                        | Donor Value                | Discount Value      |                      | Donor Value              | Discount Value      |                      | TOTAL                                | Working Goal           | % of Goal    |
| UW Medicine                 | \$286,725,590          | \$11,624,834               | \$6,500,110         | \$45,170,481         | \$29,301,186             | \$10,576,273        | \$357,074,152        | \$729,896,242                        | \$1,000,000,000        | 73.0%        |
| Architecture                | \$7,719,485            | \$2,244,117                | \$663,889           | \$1,406,382          | \$2,225,000              | \$1,294,992         | \$3,883,923          | \$17,478,907                         | \$19,000,000           | 92.0%        |
| Arts and Sciences           | \$106,061,463          | \$6,587,907                | \$4,293,895         | \$10,299,999         | \$39,054,000             | \$25,851,354        | \$70,902,400         | \$232,905,769                        | \$240,000,000          | 97.0%        |
| Broadcast Services          | \$44,969,028           | \$0                        | \$0                 | \$15,147             | \$0                      | \$0                 | \$0                  | \$44,984,175                         | N/A                    | N/A          |
| Business School             | \$61,814,269           | \$1,025,743                | \$702,307           | \$36,495,798         | \$7,905,271              | \$5,411,103         | \$368,335            | \$107,609,416                        | \$135,000,000          | 79.7%        |
| Dentistry                   | \$7,718,159            | \$246,992                  | \$136,080           | \$1,354,710          | \$775,000                | \$431,459           | \$3,923,688          | \$14,018,549                         | \$15,000,000           | 93.5%        |
| Education                   | \$10,917,557           | \$28,552                   | \$25,515            | \$2,725,661          | \$2,050,000              | \$1,261,668         | \$13,710,471         | \$29,432,241                         | \$23,000,000           | 128.0%       |
| Engineering                 | \$131,630,152          | \$2,659,904                | \$1,410,636         | \$7,459,831          | \$4,933,345              | \$1,951,366         | \$74,283,693         | \$220,966,926                        | \$250,000,000          | 88.4%        |
| Evans Schl. of Pub. Affairs | \$11,554,879           | \$81,135                   | \$84,921            | \$272,425            | \$500,000                | \$265,793           | \$37,948,504         | \$50,356,943                         | \$40,000,000           | 125.9%       |
| Forest Resources            | \$9,218,069            | \$646,572                  | \$522,374           | \$363,710            | \$2,515,000              | \$1,276,133         | \$3,670,788          | \$16,414,139                         | \$17,700,000           | 92.7%        |
| Friday Harbor Labs          | \$6,018,506            | \$153,242                  | \$78,775            | \$337,991            | \$5,255,000              | \$2,978,876         | \$862,743            | \$12,627,482                         | \$12,000,000           | 105.2%       |
| Information School          | \$3,110,089            | \$25,000                   | \$8,102             | \$101,322            | \$100,000                | \$64,666            | \$1,420,959          | \$4,757,370                          | \$5,000,000            | 95.1%        |
| Intercollegiate Athletics   | \$100,803,556          | \$246,570                  | \$168,346           | \$4,758,467          | \$210,000                | \$133,886           | \$0                  | \$106,018,593                        | \$110,000,000          | 96.4%        |
| Law                         | \$59,859,180           | \$70,832                   | \$38,401            | \$861,475            | \$224,988                | \$81,736            | \$1,101,542          | \$62,118,017                         | \$70,000,000           | 88.7%        |
| Libraries                   | \$6,017,767            | \$442,146                  | \$356,155           | \$52,415             | \$1,797,000              | \$783,765           | \$475,708            | \$8,785,036                          | \$9,000,000            | 97.6%        |
| Nursing                     | \$9,789,221            | \$3,295,000                | \$2,399,578         | \$1,660,772          | \$3,322,799              | \$1,693,681         | \$8,448,429          | \$26,516,221                         | \$24,000,000           | 110.5%       |
| Ocean and Fisheries         | \$12,958,694           | \$5,812,500                | \$2,684,083         | \$23,872             | \$0                      | \$0                 | \$23,738,065         | \$42,533,130                         | \$34,000,000           | 125.1%       |
| Pharmacy                    | \$9,400,845            | \$0                        | \$0                 | \$665,138            | \$0                      | \$0                 | \$4,988,031          | \$15,054,014                         | \$10,260,000           | 146.7%       |
| President's Funds           | \$5,682,283            | \$698,472                  | \$561,864           | \$406,940            | \$3,230,000              | \$1,543,929         | \$0                  | \$10,017,695                         | N/A                    | N/A          |
| Public Health               | \$13,910,447           | \$50,259                   | \$32,171            | \$918,181            | \$0                      | \$0                 | \$64,689,417         | \$79,568,303                         | \$90,000,000           | 88.4%        |
| Scholar. & Student Progs.   | \$38,386,231           | \$1,365,684                | \$633,592           | \$2,060,594          | \$5,168,333              | \$2,589,267         | \$1,864,332          | \$48,845,174                         | \$40,000,000           | 122.1%       |
| Social Work                 | \$2,116,979            | \$290,566                  | \$158,012           | \$10,072,627         | \$0                      | \$0                 | \$6,106,420          | \$18,586,592                         | \$10,000,000           | 185.9%       |
| University Press            | \$3,555,551            | \$108,239                  | \$84,817            | \$15,180             | \$0                      | \$0                 | \$0                  | \$3,678,970                          | \$3,000,000            | 122.6%       |
| University Support          | \$35,788,967           | \$1,858,394                | \$1,011,102         | \$6,244,908          | \$12,050,000             | \$5,339,222         | \$15,150,879         | \$71,093,148                         | N/A                    | N/A          |
| UW Bothell                  | \$2,384,221            | \$0                        | \$0                 | \$46,255             | \$0                      | \$0                 | \$750,500            | \$3,180,976                          | \$5,700,000            | 55.8%        |
| UW Tacoma                   | \$19,994,199           | \$195,000                  | \$175,352           | \$8,699,399          | \$2,725,000              | \$1,535,533         | \$80,257             | \$31,693,855                         | \$35,000,000           | 90.6%        |
| <b>All UW Total</b>         | <b>\$1,008,105,388</b> | <b>\$39,757,659</b>        | <b>\$22,730,077</b> | <b>\$142,489,678</b> | <b>\$123,341,922</b>     | <b>\$65,064,702</b> | <b>\$695,443,236</b> | <b>\$2,009,137,883</b>               | <b>\$2,500,000,000</b> | <b>80.4%</b> |

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

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Campaign Progress by Constituency - Since July 2000



**CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT**

| THEME                                    | CURRENT USE            | ENDOWMENT            | TOTAL                  |
|--|------------------------|----------------------|------------------------|
| Student Support                          | \$97,345,449           | \$170,671,936        | \$268,017,385          |
| Faculty Support                          | \$86,629,932           | \$131,930,029        | \$218,559,961          |
| Program Support for Faculty and Students | \$908,888,083          | \$131,454,014        | \$1,040,342,097        |
| Capital                                  | \$281,903,903          | \$1,778,269          | \$283,682,172          |
| Unrestricted                             | \$166,756,913          | \$31,779,355         | \$198,536,268          |
| <b>Total</b>                             | <b>\$1,541,524,280</b> | <b>\$467,613,603</b> | <b>\$2,009,137,883</b> |
| Goal                                     | \$2,000,000,000        | \$500,000,000        | \$2,500,000,000        |
| % to Goal                                | 77.1%                  | 93.5%                | 80.4%                  |

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

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Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

| AREA                        | YEAR TO DATE DONOR VALUES |                     |                      |
|-----------------------------|---------------------------|---------------------|----------------------|
|                             | GIFTS                     | PRIVATE GRANTS      | TOTAL                |
| UW Seattle                  |                           |                     |                      |
| UW Medicine                 | \$19,342,387              | \$39,784,977        | \$59,127,365         |
| Architecture                | \$700,802                 | \$162,000           | \$862,802            |
| Arts and Sciences           | \$12,909,017              | \$7,136,364         | \$20,045,382         |
| Broadcast Services          | \$3,571,353               |                     | \$3,571,353          |
| Business School             | \$8,224,865               | \$28,347            | \$8,253,212          |
| Dentistry                   | \$809,527                 | \$77,389            | \$886,916            |
| Education                   | \$1,108,837               | \$930,031           | \$2,038,868          |
| Engineering                 | \$8,769,534               | \$3,563,074         | \$12,332,608         |
| Evans Schl. of Pub. Affairs | \$2,148,224               | \$1,575,941         | \$3,724,165          |
| Forest Resources            | \$688,500                 | \$276,503           | \$965,003            |
| Graduate School             | \$1,174,980               | \$784,346           | \$1,959,326          |
| Information School          | \$381,189                 | \$173,724           | \$554,913            |
| Intercollegiate Athletics   | \$10,582,686              |                     | \$10,582,686         |
| Law                         | \$1,191,527               | \$112,000           | \$1,303,527          |
| Libraries                   | \$557,135                 |                     | \$557,135            |
| Nursing                     | \$4,305,909               | \$625,409           | \$4,931,318          |
| Ocean and Fisheries         | \$1,166,769               | \$1,345,164         | \$2,511,933          |
| Pharmacy                    | \$1,095,483               | \$732,527           | \$1,828,010          |
| President's Funds           | \$323,480                 |                     | \$323,480            |
| Public Health               | \$453,446                 | \$6,129,610         | \$6,583,057          |
| Scholar. & Student Progs.   | \$8,998,375               | \$1,000,000         | \$9,998,375          |
| Social Work                 | \$127,504                 | \$826,149           | \$953,653            |
| UW Alumni Association       | \$647,627                 |                     | \$647,627            |
| University Press            | \$1,641,984               |                     | \$1,641,984          |
| University Support          | \$3,623,204               | \$2,354,607         | \$5,977,811          |
| UW Bothell                  | \$209,191                 |                     | \$209,191            |
| UW Tacoma                   | \$1,568,718               | \$5,567             | \$1,574,285          |
| <b>All UW Total</b>         | <b>\$96,322,268</b>       | <b>\$67,623,731</b> | <b>\$163,945,999</b> |

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

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January 2007

Development Area Summary - Total Private Voluntary Support



## DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

| AREA                        | CURRENT MONTH |                     | YEAR TO DATE  |                      | PRIOR YEAR TO DATE |                      | PRIOR FISCAL YEAR |                      |
|-----------------------------|---------------|---------------------|---------------|----------------------|--------------------|----------------------|-------------------|----------------------|
|                             | Donors        | Value               | Donors        | Value                | Donors             | Value                | Donors            | Value                |
| UW Seattle                  |               |                     |               |                      |                    |                      |                   |                      |
| UW Medicine                 | 3,083         | \$8,443,030         | 12,251        | \$59,127,365         | 12,854             | \$70,460,685         | 18,379            | \$108,952,952        |
| Architecture                | 252           | \$86,122            | 920           | \$862,802            | 855                | \$4,903,775          | 1,316             | \$5,313,848          |
| Arts and Sciences           | 1,871         | \$2,611,615         | 12,270        | \$20,045,382         | 11,809             | \$16,507,523         | 16,381            | \$26,555,640         |
| Broadcast Services          | 385           | \$147,707           | 2,607         | \$3,571,353          | 2,093              | \$3,948,917          | 3,307             | \$8,323,416          |
| Business School             | 420           | \$971,150           | 3,517         | \$8,253,212          | 3,217              | \$7,136,653          | 4,406             | \$10,411,034         |
| Dentistry                   | 155           | \$89,238            | 1,112         | \$886,916            | 981                | \$1,127,445          | 1,363             | \$1,760,021          |
| Education                   | 239           | \$79,824            | 1,186         | \$2,038,868          | 1,162              | \$1,630,180          | 1,895             | \$2,916,481          |
| Engineering                 | 418           | \$1,265,596         | 3,456         | \$12,332,608         | 3,223              | \$26,143,790         | 4,224             | \$38,867,802         |
| Evans Schl. of Pub. Affairs | 59            | \$6,744             | 288           | \$3,724,165          | 307                | \$4,205,710          | 630               | \$5,997,460          |
| Forest Resources            | 147           | \$286,827           | 658           | \$965,003            | 738                | \$2,217,053          | 1,024             | \$3,078,045          |
| Graduate School             | 49            | \$82,709            | 226           | \$1,959,326          | 513                | \$1,870,099          | 683               | \$2,470,722          |
| Information School          | 65            | \$20,754            | 556           | \$554,913            | 469                | \$258,730            | 610               | \$811,461            |
| Intercollegiate Athletics   | 2,468         | \$3,531,603         | 6,879         | \$10,582,686         | 5,873              | \$7,403,660          | 20,414            | \$17,642,469         |
| Law                         | 430           | \$433,386           | 1,453         | \$1,303,527          | 1,368              | \$35,393,815         | 1,987             | \$36,175,919         |
| Libraries                   | 202           | \$81,499            | 1,152         | \$557,135            | 1,241              | \$820,131            | 4,256             | \$1,343,782          |
| Nursing                     | 247           | \$84,020            | 1,453         | \$4,931,318          | 1,395              | \$1,933,783          | 1,814             | \$2,856,427          |
| Ocean and Fisheries         | 171           | \$239,117           | 626           | \$2,511,933          | 529                | \$5,415,695          | 708               | \$14,035,193         |
| Pharmacy                    | 360           | \$594,771           | 851           | \$1,828,010          | 826                | \$1,369,097          | 1,219             | \$1,896,947          |
| President's Funds           | 261           | \$91,745            | 1,399         | \$323,480            | 1,162              | \$589,749            | 1,812             | \$711,430            |
| Public Health               | 147           | \$713,344           | 532           | \$6,583,057          | 420                | \$6,750,092          | 793               | \$8,346,379          |
| Scholar. & Student Progs.   | 415           | \$5,486,833         | 2,143         | \$9,998,375          | 2,027              | \$5,031,087          | 3,203             | \$8,712,482          |
| Social Work                 | 223           | \$18,478            | 655           | \$953,653            | 552                | \$969,523            | 821               | \$1,187,969          |
| UW Alumni Association       | 1,848         | \$86,770            | 13,441        | \$647,627            | 11,426             | \$555,483            | 21,560            | \$1,117,494          |
| University Press            | 35            | \$33,805            | 207           | \$1,641,984          | 280                | \$252,892            | 417               | \$512,227            |
| University Support          | 160           | \$541,442           | 1,309         | \$5,977,811          | 1,310              | \$6,821,840          | 2,803             | \$8,933,954          |
| UW Bothell                  | 65            | \$30,891            | 212           | \$209,191            | 170                | \$773,259            | 533               | \$893,379            |
| UW Tacoma                   | 79            | \$266,071           | 351           | \$1,574,285          | 349                | \$1,572,888          | 770               | \$3,180,471          |
| <b>All UW Unique Total</b>  | <b>13,069</b> | <b>\$26,325,101</b> | <b>61,553</b> | <b>\$163,945,999</b> | <b>57,408</b>      | <b>\$216,063,566</b> | <b>97,876</b>     | <b>\$323,005,417</b> |

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 73830

January 2007

Development Area Summary - Gifts and Private Grants



## DEVELOPMENT SUMMARY - GIFTS

| AREA                        | CURRENT MONTH |                     | YEAR TO DATE  |                     | PRIOR YEAR TO DATE |                      | PRIOR FISCAL YEAR |                      |
|-----------------------------|---------------|---------------------|---------------|---------------------|--------------------|----------------------|-------------------|----------------------|
|                             | Donors        | Value               | Donors        | Value               | Donors             | Value                | Donors            | Value                |
| UW Seattle                  |               |                     |               |                     |                    |                      |                   |                      |
| UW Medicine                 | 3,018         | \$3,039,889         | 12,051        | \$19,342,387        | 12,639             | \$39,082,578         | 18,096            | \$49,328,735         |
| Architecture                | 252           | \$86,122            | 915           | \$700,802           | 852                | \$2,724,627          | 1,313             | \$3,114,700          |
| Arts and Sciences           | 1,865         | \$1,087,074         | 12,220        | \$12,909,017        | 11,763             | \$11,550,238         | 16,304            | \$18,125,791         |
| Broadcast Services          | 385           | \$147,707           | 2,607         | \$3,571,353         | 2,093              | \$3,948,917          | 3,307             | \$8,323,416          |
| Business School             | 420           | \$971,150           | 3,516         | \$8,224,865         | 3,216              | \$7,111,653          | 4,403             | \$10,271,846         |
| Dentistry                   | 155           | \$89,238            | 1,107         | \$809,527           | 977                | \$1,105,745          | 1,353             | \$1,419,981          |
| Education                   | 239           | \$79,824            | 1,180         | \$1,108,837         | 1,158              | \$1,215,303          | 1,888             | \$1,790,300          |
| Engineering                 | 416           | \$1,216,846         | 3,421         | \$8,769,534         | 3,175              | \$14,378,532         | 4,157             | \$20,093,019         |
| Evans Schl. of Pub. Affairs | 59            | \$6,744             | 275           | \$2,148,224         | 295                | \$555,677            | 615               | \$780,802            |
| Forest Resources            | 141           | \$109,505           | 647           | \$688,500           | 727                | \$1,869,759          | 1,010             | \$2,485,778          |
| Graduate School             | 48            | \$7,694             | 221           | \$1,174,980         | 511                | \$1,760,305          | 681               | \$2,352,479          |
| Information School          | 65            | \$20,754            | 553           | \$381,189           | 465                | \$219,994            | 605               | \$401,173            |
| Intercollegiate Athletics   | 2,468         | \$3,531,603         | 6,879         | \$10,582,686        | 5,873              | \$7,403,660          | 20,414            | \$17,642,469         |
| Law                         | 430           | \$433,386           | 1,451         | \$1,191,527         | 1,367              | \$35,373,117         | 1,985             | \$36,124,321         |
| Libraries                   | 202           | \$81,499            | 1,152         | \$557,135           | 1,239              | \$754,749            | 4,254             | \$1,278,400          |
| Nursing                     | 246           | \$75,158            | 1,446         | \$4,305,909         | 1,383              | \$1,318,020          | 1,795             | \$1,638,532          |
| Ocean and Fisheries         | 165           | \$71,561            | 606           | \$1,166,769         | 506                | \$2,065,482          | 676               | \$7,379,889          |
| Pharmacy                    | 358           | \$324,987           | 846           | \$1,095,483         | 823                | \$1,177,490          | 1,214             | \$1,650,696          |
| President's Funds           | 261           | \$91,745            | 1,399         | \$323,480           | 1,162              | \$589,749            | 1,812             | \$711,430            |
| Public Health               | 138           | \$63,204            | 503           | \$453,446           | 386                | \$673,598            | 744               | \$891,850            |
| Scholar. & Student Progs.   | 415           | \$5,486,833         | 2,143         | \$8,998,375         | 2,025              | \$4,964,631          | 3,201             | \$8,473,021          |
| Social Work                 | 223           | \$18,478            | 649           | \$127,504           | 546                | \$536,118            | 814               | \$582,220            |
| UW Alumni Association       | 1,848         | \$86,770            | 13,441        | \$647,627           | 11,426             | \$555,483            | 21,560            | \$1,117,494          |
| University Press            | 35            | \$33,805            | 207           | \$1,641,984         | 280                | \$252,892            | 417               | \$512,227            |
| University Support          | 159           | \$522,535           | 1,304         | \$3,623,204         | 1,306              | \$5,894,008          | 2,796             | \$7,884,789          |
| UW Bothell                  | 65            | \$30,891            | 212           | \$209,191           | 169                | \$73,259             | 532               | \$193,379            |
| UW Tacoma                   | 79            | \$266,071           | 349           | \$1,568,718         | 348                | \$1,567,898          | 769               | \$3,175,481          |
| <b>All UW Unique Total</b>  | <b>12,979</b> | <b>\$17,981,083</b> | <b>61,233</b> | <b>\$96,322,268</b> | <b>57,046</b>      | <b>\$148,723,494</b> | <b>97,391</b>     | <b>\$207,744,231</b> |

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

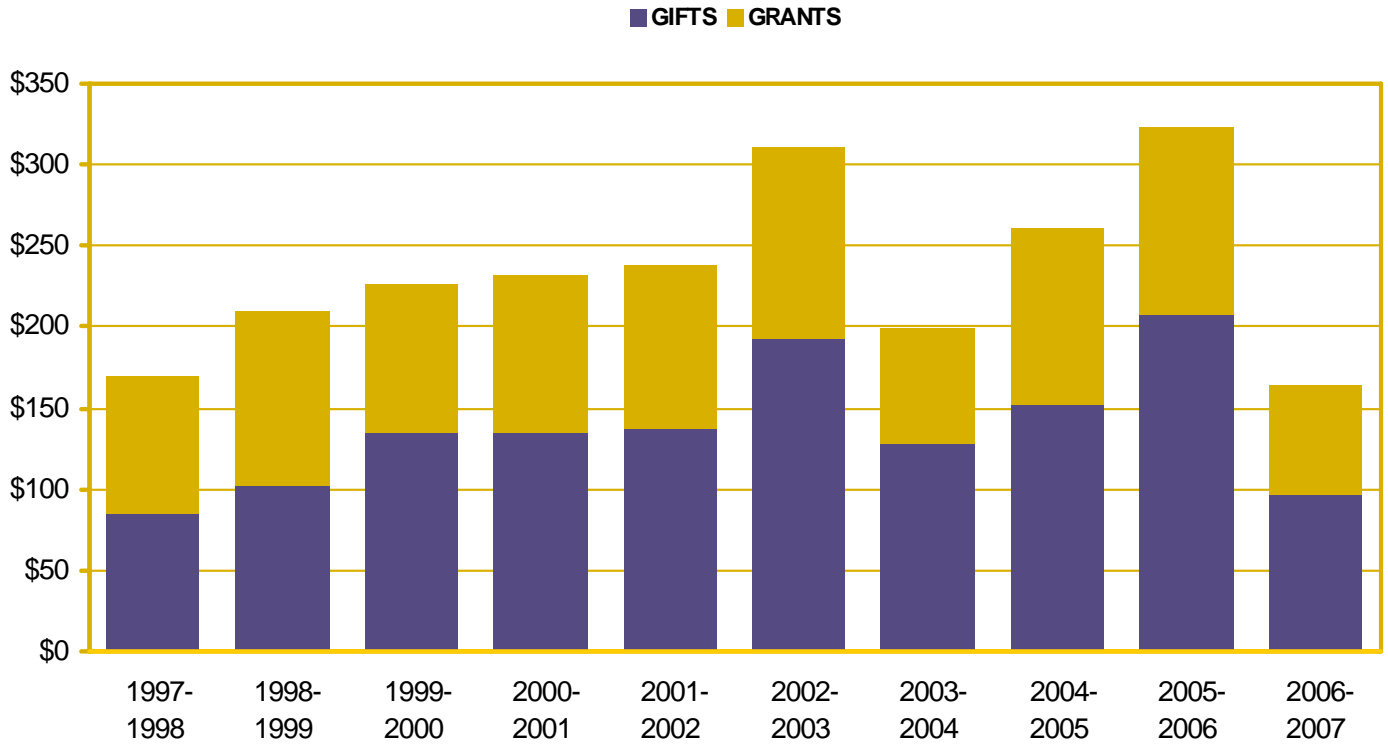
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Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



DOLLARS IN MILLIONS

| FISCAL YEAR | GIFTS         | GRANTS        | TOTAL CONTRIBUTIONS |
|-------------|---------------|---------------|---------------------|
| 2006- 2007  | \$96,322,268  | \$67,623,731  | \$163,945,999       |
| 2005- 2006  | \$207,744,231 | \$115,261,186 | \$323,005,417       |
| 2004- 2005  | \$151,969,925 | \$108,802,371 | \$260,772,296       |
| 2003- 2004  | \$128,174,367 | \$71,603,323  | \$199,777,690       |
| 2002- 2003  | \$192,573,183 | \$118,677,722 | \$311,250,905       |
| 2001- 2002  | \$137,959,340 | \$100,820,547 | \$238,779,887       |
| 2000- 2001  | \$134,805,190 | \$97,112,979  | \$231,918,169       |
| 1999- 2000  | \$134,037,997 | \$91,536,165  | \$225,574,162       |
| 1998- 1999  | \$102,925,077 | \$107,619,586 | \$210,544,663       |
| 1997- 1998  | \$84,718,016  | \$85,276,615  | \$169,994,631       |

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

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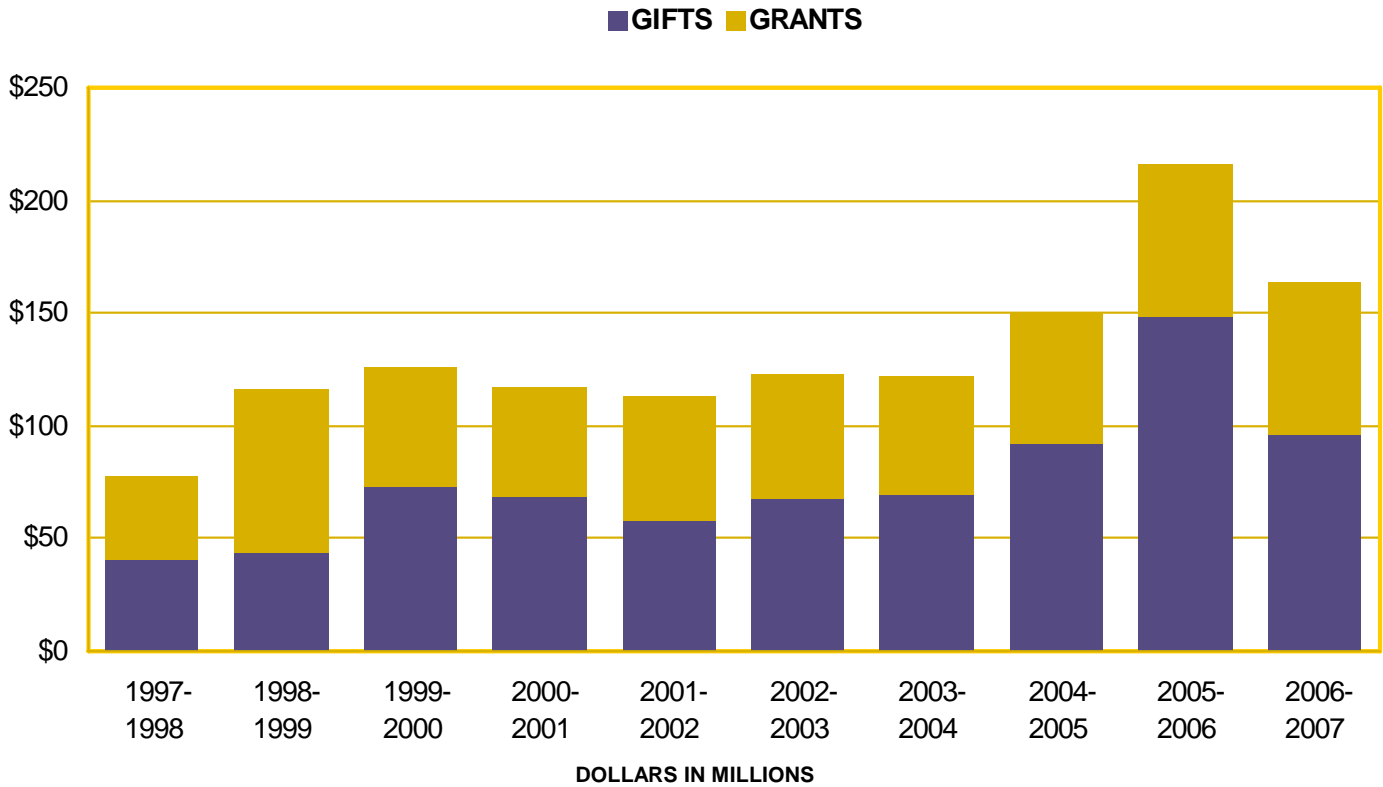
January 2007

Fiscal Year Totals Graph





## YEAR TO DATE CONTRIBUTION TOTALS



| FISCAL YEAR | GIFTS         | GRANTS       | TOTAL CONTRIBUTIONS |
|-------------|---------------|--------------|---------------------|
| 2006- 2007  | \$96,322,268  | \$67,623,731 | \$163,945,999       |
| 2005- 2006  | \$148,723,494 | \$67,340,072 | \$216,063,566       |
| 2004- 2005  | \$91,958,042  | \$58,146,002 | \$150,104,044       |
| 2003- 2004  | \$69,490,009  | \$52,323,959 | \$121,813,968       |
| 2002- 2003  | \$67,592,542  | \$55,378,469 | \$122,971,011       |
| 2001- 2002  | \$58,505,478  | \$54,904,965 | \$113,410,444       |
| 2000- 2001  | \$69,131,941  | \$47,895,964 | \$117,027,905       |
| 1999- 2000  | \$72,873,077  | \$52,757,080 | \$125,630,157       |
| 1998- 1999  | \$44,000,235  | \$72,625,814 | \$116,626,049       |
| 1997- 1998  | \$41,043,163  | \$36,782,437 | \$77,825,600        |

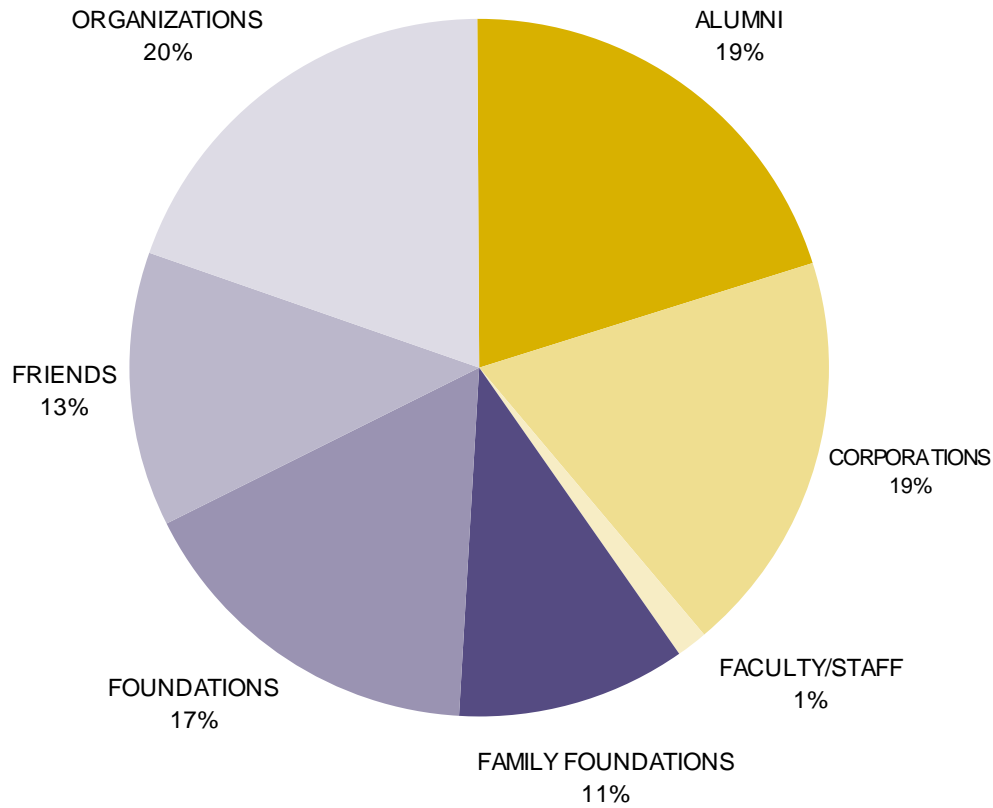
Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.





DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



| DONOR TYPE         | YEAR TO DATE |              | PRIOR YEAR TO DATE |              | PRIOR FISCAL YEAR |              |
|--------------------|--------------|--------------|--------------------|--------------|-------------------|--------------|
|                    | Donors       | Value        | Donors             | Value        | Donors            | Value        |
| Alumni             | 34,474       | \$33,092,417 | 32,388             | \$37,712,428 | 51,440            | \$59,214,863 |
| Corporations       | 1,846        | \$30,736,553 | 2,048              | \$34,548,134 | 3,523             | \$62,670,936 |
| Faculty/Staff      | 2,728        | \$2,068,259  | 2,661              | \$2,020,159  | 3,701             | \$2,957,964  |
| Family Foundations | 121          | \$17,392,604 | 142                | \$66,364,377 | 173               | \$82,336,824 |
| Foundations        | 271          | \$27,234,678 | 318                | \$32,456,475 | 444               | \$48,525,785 |
| Friends            | 21,745       | \$21,107,842 | 19,586             | \$16,626,714 | 38,220            | \$27,738,180 |
| Organizations      | 368          | \$32,313,647 | 353                | \$26,335,280 | 558               | \$39,560,865 |

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 73830  
 January 2007

Development Activity by Donor Type in Current Fiscal Year Chart



## ALUMNI PARTICIPATION BY CONSTITUENCY

| AREA                           | CURRENT FISCAL YEAR TO DATE |               |              | PREVIOUS FISCAL YEAR TO DATE |               |              |              |
|--------------------------------|-----------------------------|---------------|--------------|------------------------------|---------------|--------------|--------------|
|                                | Solicitible                 | Donors        | Partic. Rate | Solicitible                  | Donors        | Partic. Rate | Final %      |
| UW Seattle                     |                             |               |              |                              |               |              |              |
| UW Medicine                    | 16,867                      | 2,332         | 13.8%        | 16,049                       | 2,231         | 13.9%        | 20.4%        |
| Architecture                   | 7,709                       | 967           | 12.5%        | 7,393                        | 947           | 12.8%        | 18.7%        |
| Arts and Sciences              | 138,301                     | 14,418        | 10.4%        | 126,129                      | 13,568        | 10.8%        | 15.6%        |
| Business School                | 36,594                      | 5,286         | 14.4%        | 34,923                       | 4,783         | 13.7%        | 20.2%        |
| Dentistry                      | 4,525                       | 868           | 19.2%        | 4,388                        | 869           | 19.8%        | 27.4%        |
| Education                      | 19,116                      | 2,314         | 12.1%        | 18,434                       | 2,291         | 12.4%        | 19.2%        |
| Engineering                    | 31,945                      | 3,615         | 11.3%        | 30,120                       | 3,332         | 11.1%        | 15.7%        |
| Evans School of Public Affairs | 2,119                       | 318           | 15.0%        | 1,964                        | 270           | 13.7%        | 25.4%        |
| Forest Resources               | 4,603                       | 443           | 9.6%         | 4,446                        | 520           | 11.7%        | 16.5%        |
| Interdisc. Grad. Programs      | 1,463                       | 151           | 10.3%        | 1,296                        | 145           | 11.2%        | 17.3%        |
| Interdisc. Undergrad. Programs | 170                         | 25            | 14.7%        | 119                          | 7             | 5.9%         | 10.9%        |
| Interschool Programs           | 353                         | 44            | 12.5%        | 286                          | 30            | 10.5%        | 14.7%        |
| Information School             | 4,202                       | 679           | 16.2%        | 3,976                        | 653           | 16.4%        | 22.4%        |
| Law                            | 7,593                       | 1,269         | 16.7%        | 7,320                        | 1,256         | 17.2%        | 24.1%        |
| School of Nursing              | 8,469                       | 1,482         | 17.5%        | 8,181                        | 1,402         | 17.1%        | 23.0%        |
| Ocean & Fisheries              | 3,866                       | 490           | 12.7%        | 3,642                        | 455           | 12.5%        | 18.6%        |
| Pharmacy                       | 3,364                       | 688           | 20.5%        | 3,255                        | 619           | 19.0%        | 29.1%        |
| Public Health                  | 4,104                       | 525           | 12.8%        | 3,766                        | 461           | 12.2%        | 20.5%        |
| Social Work                    | 6,232                       | 696           | 11.2%        | 5,804                        | 660           | 11.4%        | 16.8%        |
| UW Bothell                     | 5,245                       | 358           | 6.8%         | 4,324                        | 277           | 6.4%         | 13.5%        |
| UW Tacoma                      | 5,850                       | 340           | 5.8%         | 4,892                        | 255           | 5.2%         | 11.8%        |
| Unspecified                    | 11,278                      | 1,555         | 13.8%        | 11,097                       | 1,562         | 14.1%        | 20.6%        |
| <b>All UW Total</b>            | <b>297,648</b>              | <b>34,474</b> | <b>11.6%</b> | <b>276,793</b>               | <b>32,388</b> | <b>11.7%</b> | <b>18.6%</b> |

Source: UW Office of Development

Job Number: 73830  
January 2007

Alumni Participation



## Universities in Billion Dollar Campaigns Ranked by Campaign Goal

| Rank     | University                                  | Campaign Goal        | Alumni Participation | Alumni of Record |
|----------|---|----------------------|----------------------|------------------|
| 1        | Stanford University                         | \$4.3 billion        | 30.6%                | 161,432          |
| 2        | Columbia University                         | \$4 billion          | 12.6%                | 265,566          |
| 2        | Cornell University                          | \$4 billion          | 21.1%                | 176,404          |
| 4        | Johns Hopkins University                    | \$3.2 billion        | 20.0%                | 135,031          |
| 5        | University of Virginia                      | \$3 billion          | 21.8%                | 174,797          |
| 5        | Yale University                             | \$3 billion          | 32.0%                | 135,131          |
| 7        | New York University                         | \$2.5 billion        | 8.0%                 | 374,908          |
| 7        | University of Michigan                      | \$2.5 billion        | 14.6%                | 447,082          |
| <b>7</b> | <b>University of Washington</b>             | <b>\$2.5 billion</b> | <b>18.5%</b>         | <b>278,152</b>   |
| 10       | University of California, Berkeley          | \$2 billion          | 8.4%                 | 398,458          |
| 10       | University of Chicago                       | \$2 billion          | 23.4%                | 120,685          |
| 10       | University of North Carolina at Chapel Hill | \$2 billion          | 16.8%                | 263,152          |
| 10       | University of Pittsburgh                    | \$2 billion          | 23.9%                | 185,180          |
| 14       | Vanderbilt University                       | \$1.75 billion       | 20.5%                | 111,853          |
| 15       | Purdue University                           | \$1.5 billion        | 15.4%                | 361,503          |
| 15       | University of Wisconsin-Madison             | \$1.5 billion        | 13.7%                | 368,411          |
| 17       | Brown University                            | \$1.4 billion        | 34.4%                | 80,014           |
| 17       | California Institute of Technology          | \$1.4 billion        | 22.7%                | 22,485           |
| 17       | Rensselaer Polytechnic Institute            | \$1.4 billion        | 12.5%                | 82,487           |
| 20       | Dartmouth College                           | \$1.3 billion        | 46.8%                | 63,583           |
| 21       | University of Miami                         | \$1.25 billion       | 17.8%                | 116,884          |
| 22       | Michigan State University                   | \$1.2 billion        | 13.3%                | 415,097          |
| 22       | Tufts University                            | \$1.2 billion        | 21.0%                | 86,088           |
| 24       | North Carolina State University at Raleigh  | \$1 billion          | 20.7%                | 160,390          |
| 24       | University of California, San Diego         | \$1 billion          | 7.3%                 | 111,236          |
| 24       | University of Kentucky                      | \$1 billion          | 11.4%                | 165,408          |
| 24       | University of Maryland College Park         | \$1 billion          | 9.0%                 | 245,846          |
| 24       | University of Missouri-Columbia             | \$1 billion          | 9.7%                 | 194,790          |

*Note: Campaigns currently in progress as of 2/7/07*

Sources:

Breslow, Jason M., compiler, "Updates on Billion-Dollar Campaigns at 28 Universities." *The Chronicle of Higher Education*, February 7, 2007.

<http://chronicle.com/daily/2007/02/2007020704n.htm>  
(accessed February 23 and 26, 2007).

The Council for Aid to Education's VSE Survey / VSE Data Miner. [http://www.cae.org/content/pro\\_data\\_trends.htm](http://www.cae.org/content/pro_data_trends.htm)  
(accessed February 23 and 26, 2007).

## Universities in Billion Dollar Campaigns Ranked by 5-Year Contribution Average

| Rank     | University                                  | Grand Total 5-Year<br>Average | Alumni<br>Participation | Alumni of<br>Record |
|----------|---|-------------------------------|-------------------------|---------------------|
| 1        | Stanford University                         | \$596,026,586                 | 30.6%                   | 161,432             |
| 2        | Cornell University                          | \$368,902,155                 | 21.1%                   | 176,404             |
| 3        | University of Wisconsin-Madison             | \$357,138,046                 | 13.7%                   | 368,411             |
| 4        | Johns Hopkins University                    | \$332,935,275                 | 20.0%                   | 135,031             |
| 5        | Columbia University                         | \$313,418,699                 | 12.6%                   | 265,566             |
| 6        | Yale University                             | \$295,398,669                 | 32.0%                   | 135,131             |
| <b>7</b> | <b>University of Washington</b>             | <b>\$264,971,084</b>          | <b>18.5%</b>            | <b>278,152</b>      |
| 8        | New York University                         | \$240,840,889                 | 8.0%                    | 374,908             |
| 9        | University of Virginia                      | \$216,325,339                 | 21.8%                   | 174,797             |
| 10       | University of Michigan                      | \$215,357,764                 | 14.6%                   | 447,082             |
| 11       | University of California, Berkeley          | \$211,580,814                 | 8.4%                    | 398,458             |
| 12       | University of North Carolina at Chapel Hill | \$191,764,419                 | 16.8%                   | 263,152             |
| 13       | University of Chicago                       | \$186,651,011                 | 23.4%                   | 120,685             |
| 14       | Purdue University                           | \$161,461,131                 | 15.4%                   | 361,503             |
| 15       | Michigan State University                   | \$137,444,047                 | 13.3%                   | 415,097             |
| 16       | University of California, San Diego         | \$134,243,330                 | 7.3%                    | 111,236             |
| 17       | North Carolina State University at Raleigh  | \$131,385,092                 | 20.7%                   | 160,390             |
| 18       | Vanderbilt University                       | \$129,132,227                 | 20.5%                   | 111,853             |
| 19       | California Institute of Technology          | \$127,101,259                 | 22.7%                   | 22,485              |
| 20       | University of Miami                         | \$120,413,198                 | 17.8%                   | 116,884             |
| 21       | Brown University                            | \$120,314,180                 | 34.4%                   | 80,014              |
| 22       | Dartmouth College                           | \$112,207,232                 | 46.8%                   | 63,583              |
| 23       | University of Pittsburgh                    | \$97,131,674                  | 23.9%                   | 185,180             |
| 24       | Tufts University                            | \$90,556,912                  | 21.0%                   | 86,088              |
| 25       | University of Missouri-Columbia             | \$81,284,537                  | 9.7%                    | 194,790             |
| 26       | University of Maryland College Park         | \$78,455,257                  | 9.0%                    | 245,846             |
| 27       | University of Kentucky                      | \$61,600,145                  | 11.4%                   | 165,408             |
| 28       | Rensselaer Polytechnic Institute            | \$45,655,275                  | 12.5%                   | 82,487              |

*Note: Campaigns currently in progress as of 2/7/07*

Sources:

Breslow, Jason M., compiler, "Updates on Billion-Dollar Campaigns at 28 Universities." *The Chronicle of Higher Education*, February 7, 2007.

<http://chronicle.com/daily/2007/02/2007020704n.htm>  
(accessed February 23 and 26, 2007).

The Council for Aid to Education's VSE Survey / VSE Data Miner. [http://www.cae.org/content/pro\\_data\\_trends.htm](http://www.cae.org/content/pro_data_trends.htm)  
(accessed February 23 and 26, 2007).

**Public Research/Doctoral Universities  
Ranked by 5-Year Contribution Average**

| <b>Rank</b> | <b>University</b>                           | <b>Grand Total 5-Year<br/>Average</b> | <b>Alumni<br/>Participation</b> | <b>Alumni of<br/>Record</b> |
|-------------|---|---------------------------------------|---------------------------------|-----------------------------|
| 1           | University of Wisconsin-Madison             | \$357,138,046                         | 13.7%                           | 368,411                     |
| 2           | University of California, Los Angeles       | \$293,843,981                         | 8.9%                            | 336,476                     |
| <b>3</b>    | <b>University of Washington</b>             | <b>\$264,971,084</b>                  | <b>18.5%</b>                    | <b>278,152</b>              |
| 4           | University of Minnesota                     | \$253,998,496                         | 10.4%                           | 463,693                     |
| 5           | Indiana University                          | \$247,952,651                         | 13.3%                           | 417,680                     |
| 6           | University of Virginia                      | \$216,325,339                         | 21.8%                           | 174,797                     |
| 7           | University of Michigan                      | \$215,357,764                         | 14.6%                           | 447,082                     |
| 8           | University of California, Berkeley          | \$211,580,814                         | 8.4%                            | 398,458                     |
| 9           | University of Texas at Austin               | \$210,451,860                         | 12.7%                           | 417,278                     |
| 10          | Ohio State University                       | \$199,761,421                         | 14.2%                           | 409,006                     |
| 11          | University of North Carolina at Chapel Hill | \$191,764,419                         | 16.8%                           | 263,152                     |
| 12          | Pennsylvania State University               | \$161,870,414                         | 16.2%                           | 453,263                     |
| 13          | Purdue University                           | \$161,461,131                         | 15.4%                           | 361,503                     |
| 14          | University of Florida                       | \$156,568,347                         | 16.8%                           | 282,075                     |
| 15          | University of Arkansas                      | \$146,417,061                         | 16.0%                           | 118,656                     |
| 16          | Michigan State University                   | \$137,444,047                         | 13.3%                           | 415,097                     |
| 17          | University of California, San Diego         | \$134,243,330                         | 7.3%                            | 111,236                     |
| 18          | Texas A&M University                        | \$133,126,121                         | 15.4%                           | 287,029                     |
| 19          | North Carolina State University at Raleigh  | \$131,385,092                         | 20.7%                           | 160,390                     |
| 20          | University of Arizona                       | \$130,469,180                         | 7.0%                            | 231,843                     |

Source:

The Council for Aid to Education's VSE Survey / VSE  
Data Miner.

[http://www.cae.org/content/pro\\_data\\_trends.htm](http://www.cae.org/content/pro_data_trends.htm)  
(accessed February 23 and 26, 2007).

**Public and Private Research/Doctoral Universities  
Ranked by 5-Year Contribution Average**

| <b>Rank</b> | <b>University</b>                       | <b>Grand Total 5-Year<br/>Average</b> | <b>Alumni<br/>Participation</b> | <b>Alumni of<br/>Record</b> |
|-------------|---|---------------------------------------|---------------------------------|-----------------------------|
| 1           | Stanford University                     | \$596,026,586                         | 30.6%                           | 161,432                     |
| 2           | Harvard University                      | \$577,460,251                         | 23.0%                           | 307,119                     |
| 3           | University of Southern California       | \$400,517,903                         | 12.1%                           | 298,995                     |
| 4           | University of Pennsylvania              | \$374,884,281                         | 25.7%                           | 257,874                     |
| 5           | Cornell University                      | \$368,902,155                         | 21.1%                           | 176,404                     |
| 6           | University of Wisconsin-Madison         | \$357,138,046                         | 13.7%                           | 368,411                     |
| 7           | Johns Hopkins University                | \$332,935,275                         | 20.0%                           | 135,031                     |
| 8           | Columbia University                     | \$313,418,699                         | 12.6%                           | 265,566                     |
| 9           | Yale University                         | \$295,398,669                         | 32.0%                           | 135,131                     |
| 10          | University of California, Los Angeles   | \$293,843,981                         | 8.9%                            | 336,476                     |
| 11          | Duke University                         | \$290,646,960                         | 32.0%                           | 131,923                     |
| <b>12</b>   | <b>University of Washington</b>         | <b>\$264,971,084</b>                  | <b>18.5%</b>                    | <b>278,152</b>              |
| 13          | University of Minnesota                 | \$253,998,496                         | 10.4%                           | 463,693                     |
| 14          | Indiana University                      | \$247,952,651                         | 13.3%                           | 417,680                     |
| 15          | New York University                     | \$240,840,889                         | 8.0%                            | 374,908                     |
| 16          | Massachusetts Institute of Technology   | \$232,112,647                         | 26.7%                           | 119,439                     |
| 17          | University of California, San Francisco | \$229,292,915                         | 19.3%                           | 27,953                      |
| 18          | University of Virginia                  | \$216,325,339                         | 21.8%                           | 174,797                     |
| 19          | University of Michigan                  | \$215,357,764                         | 14.6%                           | 447,082                     |
| 20          | University of California, Berkeley      | \$211,580,814                         | 8.4%                            | 398,458                     |

Source:

The Council for Aid to Education's VSE Survey / VSE  
Data Miner.

[http://www.cae.org/content/pro\\_data\\_trends.htm](http://www.cae.org/content/pro_data_trends.htm)  
(accessed February 23 and 26, 2007).

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – January, 2007

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary  
Report of Grant and Contract Awards of  
\$1,000,000 or More

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# **Grant and Contract Awards Summary**

**to**

**The Board of Regents**

**of the**

**University of Washington**

**for**

**January 2007**

**Office of Research**

**Office of Sponsored Programs**

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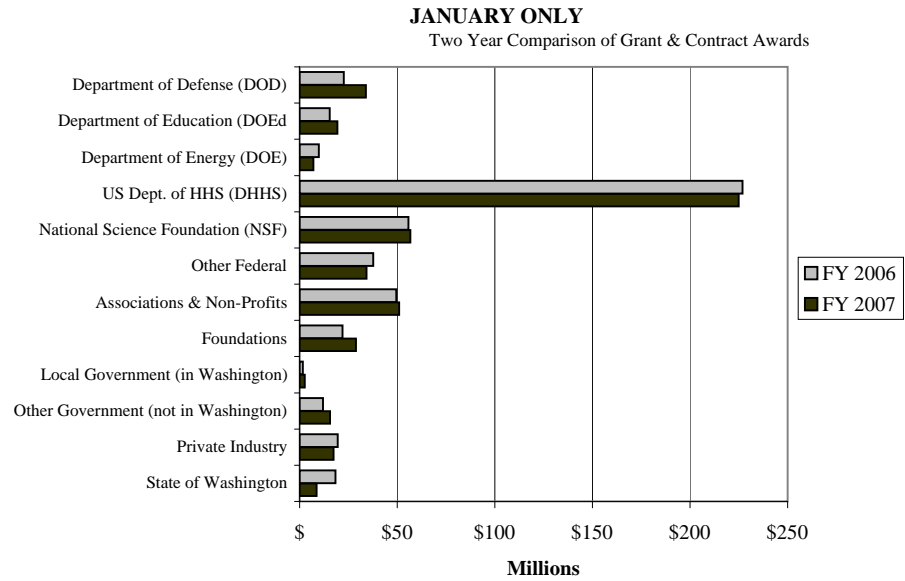
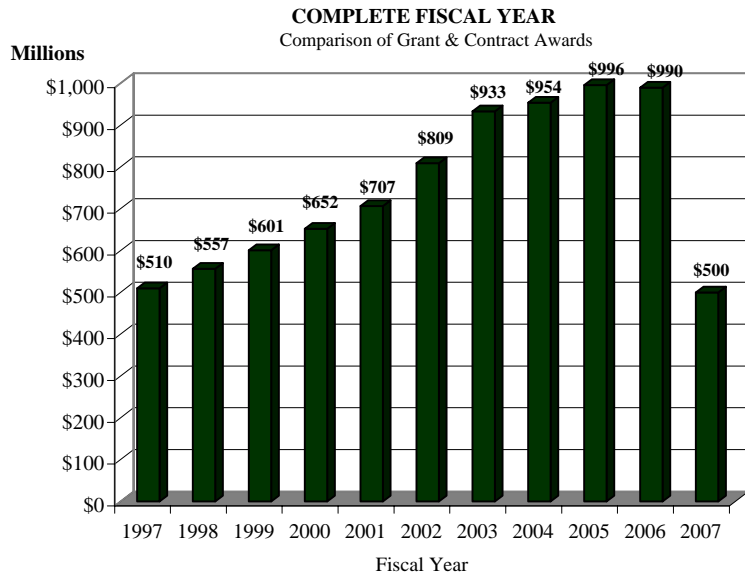
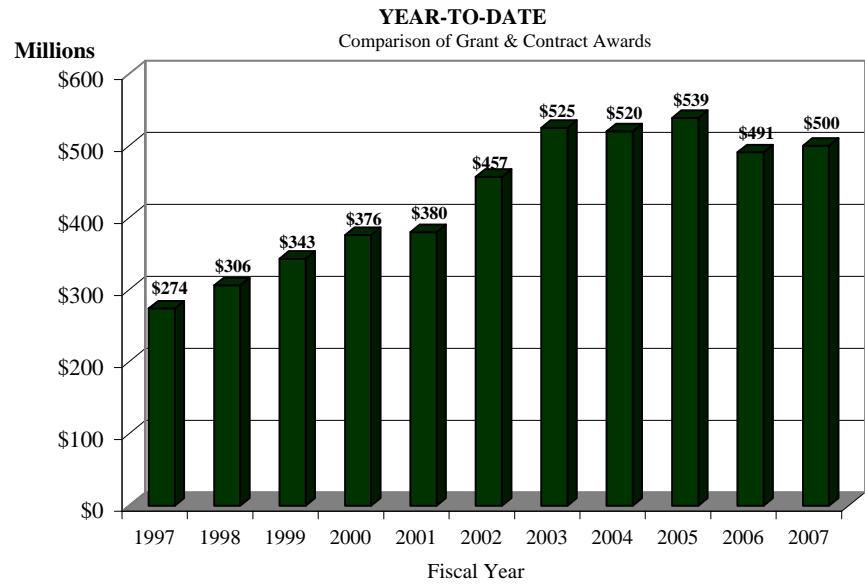
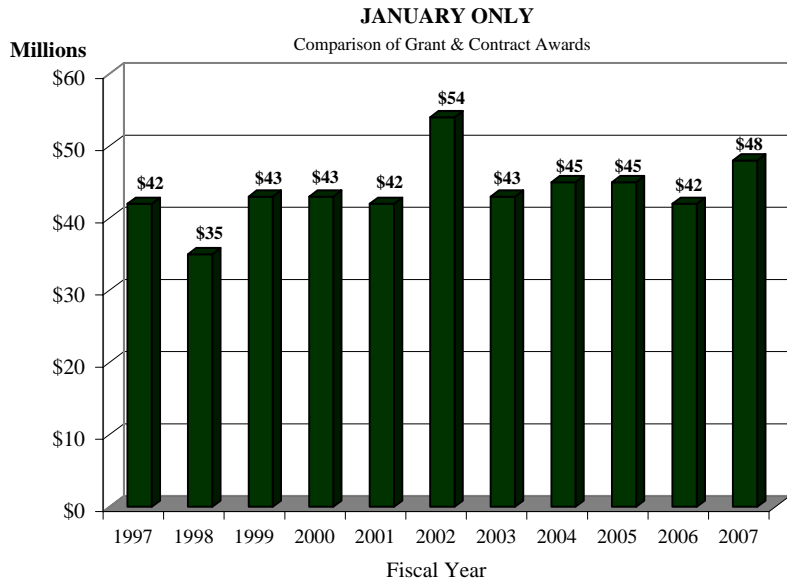
## JANUARY 2006 HIGHLIGHTS

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The *National Science Foundation (NSF)* awarded a grant in the amount of \$400,000 for a project under the direction of *Assistant Professor Xiaohu Gao* of the Department of Bioengineering entitled “CAREER: Novel Nanotechnology for Multiplexed Analysis of Genes and Proteins with PCR-like Sensitivity.” Despite intense research efforts in bio-analytical sciences and bioengineering, current technologies do not have sufficient sensitivity or multiplexing capability to detect disease biomarkers on a single copy level which is critical for early diagnosis and effective treatment of diseases such as cancer. This is particularly problematic when the targeted molecules are proteins since they cannot be amplified by polymerase chain reaction (PCR). The goal of this project is to develop enabling technologies that can simultaneously analyze a large number of disease biomarkers (including both genes and proteins) with PCR-like sensitivity. The project is expected to result not only in a new technology for cancer molecular diagnostics, prognostics and therapeutics, but also open new opportunities in drug discovery, forensics and bio-warfare.

The *Massachusetts Institute of Technology (MIT)* awarded a subcontract in the amount of \$248,307 for a project under the direction of *Professor and Chair Thomas Daniel* of the Department of Biology entitled “Cyborg Moths: Melding Micro-electromechanical Systems with Neurons for Motion Control in Freely Flying Insects.” This project proposes to develop, in collaboration with the University of Arizona and MIT, a technology that melds micro-electrical mechanical systems with neural systems to understand how movement is controlled in biological systems and, in turn, to develop neural stimulation paradigms to control that movement. The combined efforts of the team are expected to result in the first guided live insect. Furthermore, the research will also result in new technologies that will impact military interventions, robotic devices and design, and the development of neuro-prosthetic systems.

The *Lance Armstrong Foundation* awarded a grant in the amount of \$165,000 for a project under the direction of *Professor Anthony Back* of the Department of Medicine, Division of Oncology, entitled “Patient and Family Assessment of Physician Communication.” Physician communication skills are fundamental to providing high quality cancer care. However, to date no studies have examined whether the changes in communication behaviors encouraged by educators and noticed by expert coders are noticed or valued by patients and family members. The proposed study is designed to answer two critical questions. First, do patients and family members detect improvements in physician communication skills resulting from educational interventions? Second, which physician communication behaviors are most valued by patients and family members? This project will result in a new methodology for evaluating communication skills interventions that will be relevant to all aspects of cancer survivorship.



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**Summary of Grant and Contract Awards****Fiscal Year 2006-2007**

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| <b>Month</b>                      | <b>RESEARCH AND OTHER</b> |                      | <b>TRAINING</b>      |                      | <b>Total Grants and Contracts</b> |
|-----------------------------------|---------------------------|----------------------|----------------------|----------------------|-----------------------------------|
|                                   | <b>Federal</b>            | <b>Non-Federal</b>   | <b>Federal</b>       | <b>Non-Federal</b>   |                                   |
| July                              | \$ 47,163,420             | \$ 10,699,020        | \$ 6,191,659         | \$ 693,994           | \$ 64,748,090                     |
| August                            | \$ 117,139,800            | \$ 11,808,260        | \$ 6,156,148         | \$ 443,216           | \$ 135,547,500                    |
| September                         | \$ 64,660,620             | \$ 23,947,570        | \$ 4,289,084         | \$ 905,277           | \$ 93,802,540                     |
| October                           | \$ 53,216,540             | \$ 17,106,880        | \$ 11,166,060        | \$ 1,883,808         | \$ 83,373,280                     |
| November                          | \$ 20,631,830             | \$ 21,414,790        | \$ 375,521           | \$ 651,926           | \$ 43,074,070                     |
| December                          | \$ 16,091,400             | \$ 14,941,460        | \$ 604,006           | \$ 165,262           | \$ 31,802,140                     |
| January                           | \$ 27,306,600             | \$ 19,271,660        | \$ 1,255,173         | \$ 197,667           | \$ 48,031,100                     |
| <b>FY07 to Date</b>               | <b>\$346,210,248</b>      | <b>\$119,189,638</b> | <b>\$30,037,654</b>  | <b>\$4,941,150</b>   | <b>\$500,378,690</b>              |
| <b>FY06 to Date</b>               | <b>\$335,281,943</b>      | <b>\$111,800,649</b> | <b>\$32,737,323</b>  | <b>\$11,146,238</b>  | <b>\$490,966,153</b>              |
| <b>Over (Under) Previous Year</b> | <b>\$10,928,305</b>       | <b>\$7,388,989</b>   | <b>(\$2,699,669)</b> | <b>(\$6,205,088)</b> | <b>\$9,412,537</b>                |

*Assuming acceptance of all awards by the Board of Regents*

**Comparison of Grant and Contract Awards by Agency**

**Fiscal Years 2005-2006 and 2006-2007**

| <b>Agency</b>                                     | <b>Jul-Jan FY06</b>   | <b>Jul-Jan FY07</b>   |
|---|-----------------------|-----------------------|
| US Department of Defense (DOD)                    | \$ 22,554,164         | \$ 33,898,081         |
| US Department of Education (DOEd)                 | \$ 15,387,626         | \$ 19,386,788         |
| US Department of Energy (DOE)                     | \$ 9,799,613          | \$ 7,068,364          |
| US Department of Health and Human Services (DHHS) | \$ 226,824,821        | \$ 224,954,469        |
| National Science Foundation (NSF)                 | \$ 55,725,356         | \$ 56,732,662         |
| Other Federal                                     | \$ 37,727,686         | \$ 34,207,538         |
| <b>Subtotal for Federal :</b>                     | <b>\$ 368,019,266</b> | <b>\$ 376,247,902</b> |
| Associations and Non-Profits                      | \$ 49,526,495         | \$ 50,951,889         |
| Foundations                                       | \$ 21,958,491         | \$ 28,912,507         |
| Local Government (in Washington)                  | \$ 1,636,105          | \$ 2,656,107          |
| Other Government (not in Washington)              | \$ 11,910,680         | \$ 15,530,715         |
| Private Industry                                  | \$ 19,486,223         | \$ 17,372,349         |
| State of Washington                               | \$ 18,428,893         | \$ 8,707,222          |
| <b>Subtotal for Non-Federal :</b>                 | <b>\$ 122,946,887</b> | <b>\$ 124,130,787</b> |
| <b>Grand Total :</b>                              | <b>\$ 490,966,153</b> | <b>\$ 500,378,690</b> |

**Amount of Increase (Decrease) : \$ 9,412,537**

**Percent of Increase (Decrease) : 1.9 %**

*Assuming acceptance of all awards by the Board of Regents*

**Comparison of Grant and Contract Awards by School/College**

**Fiscal Years 2005-2006 and 2006-2007**

| <b>School/College</b>    |                                      | <b>Jul-Jan FY06</b>   | <b>Jul-Jan FY07</b>   |
|--------------------------|--------------------------------------|-----------------------|-----------------------|
| <b>Upper Campus</b>      |                                      |                       |                       |
|                          | Architecture and Urban Planning      | \$ 3,893,233          | \$ 790,491            |
|                          | Arts and Sciences                    | \$ 39,238,299         | \$ 48,431,482         |
|                          | Business Administration              | \$ 234,102            | \$ 58,147             |
|                          | Director of Libraries                | \$ 405,685            | \$ 6,965              |
|                          | Education                            | \$ 9,243,363          | \$ 6,856,507          |
|                          | Educational Outreach                 | \$ 301,957            | \$ 386,028            |
|                          | Engineering                          | \$ 49,767,204         | \$ 47,872,108         |
|                          | Evans School of Public Affairs       | \$ 2,548,031          | \$ 3,153,563          |
|                          | Executive Vice President             | \$ 746,160            |                       |
|                          | Forest Resources                     | \$ 5,547,777          | \$ 3,225,786          |
|                          | Graduate School                      | \$ 4,584,447          | \$ 2,155,297          |
|                          | Information School                   | \$ 1,071,355          | \$ 1,651,802          |
|                          | Law                                  | \$ 258,994            | \$ 114,750            |
|                          | Ocean and Fishery Sciences           | \$ 45,134,823         | \$ 50,489,200         |
|                          | Office of Research                   | \$ 16,741,016         | \$ 18,803,670         |
|                          | Social Work                          | \$ 6,509,774          | \$ 6,535,578          |
|                          | Undergraduate Education              | \$ 117,665            | \$ 1,250,161          |
|                          | VP Educational Partnerships          | \$ 80,853             | \$ 131,347            |
|                          | VP Minority Affairs                  | \$ 6,861,608          | \$ 4,794,764          |
|                          | VP Student Life                      | \$ 5,500              |                       |
|                          | <b>Subtotal :</b>                    | <b>\$ 193,291,846</b> | <b>\$ 196,707,646</b> |
| <b>Health Sciences</b>   |                                      |                       |                       |
|                          | Dentistry                            | \$ 5,622,495          | \$ 3,097,746          |
|                          | Health Sciences Admin                | \$ 12,160,771         | \$ 14,376,836         |
|                          | Medical Centers                      | \$ 58,934             | \$ 1,000              |
|                          | Medicine                             | \$ 220,178,956        | \$ 232,389,107        |
|                          | Nursing                              | \$ 8,425,864          | \$ 7,554,955          |
|                          | Pharmacy                             | \$ 4,719,027          | \$ 6,317,006          |
|                          | Public Health and Community Medicine | \$ 44,518,795         | \$ 39,021,274         |
|                          | <b>Subtotal :</b>                    | <b>\$ 295,684,841</b> | <b>\$ 302,757,924</b> |
| <b>Special Programs</b>  |                                      |                       |                       |
|                          | <b>Subtotal :</b>                    |                       |                       |
| <b>Other UW Campuses</b> |                                      |                       |                       |
|                          | Bothell                              | \$ 1,421,636          | \$ 680,323            |
|                          | Tacoma                               | \$ 567,829            | \$ 232,796            |
|                          | <b>Subtotal :</b>                    | <b>\$ 1,989,465</b>   | <b>\$ 913,119</b>     |
|                          | <b>Grand Total :</b>                 | <b>\$ 490,966,153</b> | <b>\$ 500,378,690</b> |

**List of Awards for Arts and Sciences**

**Fiscal Years 2005-2006 and 2006-2007**

| <b>Department</b>                                     | <b>Jul-Jan FY06</b>  | <b>Jul-Jan FY07</b>  |
|---|----------------------|----------------------|
| Center for Statistics and the Social Sciences         | \$ 495,420           | \$ 809,139           |
| Center for Studies in Demography and Ecology          | \$ 2,095,156         | \$ 1,248,780         |
| Department of Anthropology                            | \$ 81,037            | \$ 139,029           |
| Department of Applied Mathematics                     | \$ 981,664           | \$ 1,726,247         |
| Department of Asian Languages and Literature          | \$ 140,000           | \$0                  |
| Department of Astronomy                               | \$ 1,157,000         | \$ 1,945,832         |
| Department of Atmospheric Sciences                    | \$ 3,603,022         | \$ 4,008,354         |
| Department of Biology                                 | \$ 5,062,903         | \$ 6,780,365         |
| Department of Chemistry                               | \$ 6,871,090         | \$ 10,259,740        |
| Department of Classics                                | \$ 30,000            | \$0                  |
| Department of Communication                           | \$ 1,124,550         | \$ 1,541,100         |
| Department of Comparative Literature                  | \$0                  | \$ 21,178            |
| Department of Earth and Space Sciences                | \$ 2,939,554         | \$ 2,590,877         |
| Department of Economics                               | \$ 7,250             | \$ 24,800            |
| Department of English                                 | \$0                  | \$ 5,000             |
| Department of Geography                               | \$0                  | \$ 180,909           |
| Department of Germanics                               | \$ 36,000            | \$ 45,000            |
| Department of History                                 | \$ 354,000           | \$ 70,694            |
| Department of Mathematics                             | \$ 764,804           | \$ 747,125           |
| Department of Near Eastern Languages and Civilization | \$ 17,500            | \$0                  |
| Department of Physics                                 | \$ 2,446,047         | \$ 3,692,958         |
| Department of Political Science                       | \$ 151,107           | \$ 558,733           |
| Department of Psychology                              | \$ 5,384,669         | \$ 6,681,170         |
| Department of Romance Languages                       | \$0                  | \$ 6,000             |
| Department of Sociology                               | \$ 360,788           | \$ 77,244            |
| Department of Speech and Hearing Sciences             | \$ 548,149           | \$ 677,086           |
| Department of Statistics                              | \$ 774,930           | \$ 592,808           |
| Department of Women Studies                           | \$0                  | \$ 23,592            |
| Henry M. Jackson School of International Studies      | \$ 1,160,204         | \$ 2,788,179         |
| Institute for Nuclear Theory                          | \$ 2,373,000         | \$ 185,000           |
| Language Learning Center                              | \$ 20,274            | \$ 20,000            |
| Law, Societies and Justice Program                    | \$ 53,571            | \$ 90,017            |
| Public Performing Arts                                | \$ 76,400            | \$ 81,565            |
| School of Art   | \$0                  | \$ 48,000            |
| School of Music                                       | \$0                  | \$ 300,000           |
| Thomas Burke Memorial Washington State Museum         | \$ 128,210           | \$ 464,958           |
| <b>Total :</b>  | <b>\$ 39,238,300</b> | <b>\$ 48,431,480</b> |

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**Summary of Grant Awards****Fiscal Year 2006-2007***Excluding private awards from Foundations, Industry, Associations and Others*

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| <b>Month</b>        | <b>RESEARCH AND OTHER</b> |                      | <b>TRAINING</b>      |                    | <b>Total Grants</b>   |
|---------------------|---------------------------|----------------------|----------------------|--------------------|-----------------------|
|                     | <b>Federal</b>            | <b>Non-Federal</b>   | <b>Federal</b>       | <b>Non-Federal</b> |                       |
| July                | \$ 46,551,120             | \$ 3,501,075         | \$ 6,191,659         | \$ 116,675         | \$ 56,360,530         |
| August              | \$ 115,153,700            | \$ 1,805,011         | \$ 6,156,148         | \$ 0               | \$ 123,114,900        |
| September           | \$ 59,774,620             | \$ 835,114           | \$ 4,289,084         | \$ 170,000         | \$ 65,068,820         |
| October             | \$ 44,817,340             | \$ 2,573,647         | \$ 11,142,060        | \$ 23,528          | \$ 58,556,580         |
| November            | \$ 13,934,800             | \$ 2,200,982         | \$ 375,521           | \$ 192,752         | \$ 16,704,050         |
| December            | \$ 11,488,120             | \$ 1,484,791         | \$ 604,006           | \$ 74,000          | \$ 13,650,920         |
| January             | \$ 21,275,320             | \$ 3,189,305         | \$ 1,255,173         | \$ 21,729          | \$ 25,741,520         |
| <b>Year to Date</b> | <b>\$ 312,995,100</b>     | <b>\$ 15,589,920</b> | <b>\$ 30,013,650</b> | <b>\$ 598,684</b>  | <b>\$ 359,197,300</b> |

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*Assuming acceptance of all awards by the Board of Regents*



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**Summary of Grant Awards****Fiscal Year 2006-2007***Private awards from Foundations, Industry, Associations and Others*

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| <b>Month</b>        | <b>RESEARCH<br/>AND OTHER</b> | <b>TRAINING</b>   | <b>Total Grants</b>  |
|---------------------|-------------------------------|-------------------|----------------------|
| July                | \$ 4,734,940                  | \$ 61,206         | \$ 4,796,146         |
| August              | \$ 7,107,670                  | \$ 184,174        | \$ 7,291,844         |
| September           | \$ 20,026,620                 | \$ 266,485        | \$ 20,293,100        |
| October             | \$ 9,431,585                  | \$ 123,297        | \$ 9,554,882         |
| November            | \$ 13,835,920                 | \$ 187,000        | \$ 14,022,920        |
| December            | \$ 8,771,720                  | \$ 5,000          | \$ 8,776,720         |
| January             | \$ 10,851,760                 | \$ 77,548         | \$ 10,929,300        |
| <b>Year to Date</b> | <b>\$ 74,760,210</b>          | <b>\$ 904,710</b> | <b>\$ 75,664,920</b> |

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*Assuming acceptance of all awards by the Board of Regents*

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**Summary of Contract Awards****Fiscal Year 2006-2007**

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| <b>Month</b>        | <b>RESEARCH AND OTHER</b> |                      | <b>TRAINING</b>  |                     | <b>Total<br/>Contracts</b> |
|---------------------|---------------------------|----------------------|------------------|---------------------|----------------------------|
|                     | <b>Federal</b>            | <b>Non-Federal</b>   | <b>Federal</b>   | <b>Non-Federal</b>  |                            |
| July                | \$ 612,297                | \$ 2,463,009         | \$ 0             | \$ 516,113          | \$ 3,591,419               |
| August              | \$ 1,986,095              | \$ 2,895,583         | \$ 0             | \$ 259,042          | \$ 5,140,720               |
| September           | \$ 4,885,993              | \$ 3,085,836         | \$ 0             | \$ 468,792          | \$ 8,440,621               |
| October             | \$ 8,399,199              | \$ 5,101,643         | \$ 24,000        | \$ 1,736,983        | \$ 15,261,830              |
| November            | \$ 6,697,038              | \$ 5,377,880         | \$ 0             | \$ 272,174          | \$ 12,347,090              |
| December            | \$ 4,603,284              | \$ 4,684,952         | \$ 0             | \$ 86,262           | \$ 9,374,498               |
| January             | \$ 6,031,284              | \$ 5,230,600         | \$ 0             | \$ 98,390           | \$ 11,360,270              |
| <b>Year to Date</b> | <b>\$ 33,215,190</b>      | <b>\$ 28,839,500</b> | <b>\$ 24,000</b> | <b>\$ 3,437,756</b> | <b>\$ 65,516,450</b>       |

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*Assuming acceptance of all awards by the Board of Regents*

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**Report of Grant and Contract Awards  
of \$1,000,000 or More**

**January 2007**

**Requiring action of  
The Board of Regents  
of the  
University of Washington**

**Office of Research  
Office of Sponsored Programs**

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Detail of Public Grant Awards

Federal

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**US Department of Defense (DOD)**

**Defense Advanced Research Projects Agency (DARPA)**

To: David Baker, Professor \$ 4,228,335  
Department of Biochemistry  
For: {GC-1 #A10982, 2nd Revision} New Technology for the Inside-Out  
Design of Novel Enzyme Catalysts  
Eff: 7/1/2005

**Total for Defense Advanced Research Projects Agency (DARPA): \$ 4,228,335**

**Total for US Department of Defense (DOD): \$ 4,228,335**

**US Department of Education (DOEd)**

**US Department of Education (DOEd)**

To: Charles H. Bombardier, Professor \$ 1,299,757  
Department of Rehabilitation Medicine  
For: Controlled trial of venlafaxine XR for depression after SCI: a multi-  
site study  
Eff: 12/1/2006

**Total for US Department of Education (DOEd): \$ 1,299,757**

**Total for US Department of Education (DOEd): \$ 1,299,757**

**Total for Federal: \$ 5,528,092**

**Total Public Grants: \$ 5,528,092**

Detail of Private Grant Awards

Foundations

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**Dart Foundation**

To: Bruce A Shapiro, Director \$ 1,340,000  
Department of Communication

For: Dart Center for Journalism and Trauma

Eff: 1/1/2000

**Total for Dart Foundation: \$ 1,340,000**

**Total for Foundations: \$ 1,340,000**

**Total Private Grants: \$ 1,340,000**



**Detail of Contract Awards**

**Federal**

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**US Department of Defense (DOD)**

**Office of Naval Research (ONR)**

To: Frederick W Karig, Apl-principal Engineer \$ 1,000,000  
 Applied Physics Laboratory  
 For: 2007 ARTIC ICE CAMP  
 Eff: 9/21/2006

**Total for Office of Naval Research (ONR): \$ 1,000,000**

**Total for US Department of Defense (DOD): \$ 1,000,000**

**US Department of Health and Human Services (DHHS)**

**National Institutes of Health (NIH)**

*National Institute of Child Health and Human Development (NICHD)*

To: C Ronald Scott, Professor \$ 1,699,395  
 Department of Pediatrics  
 For: Validation of Lysosomal Storage Disease Enzymes for Newborn  
 Screening  
 Eff: 1/1/2007

*Total for National Institute of Child Health and Human Development (NICHD): \$ 1,699,395*

**Total for National Institutes of Health (NIH): \$ 1,699,395**

**Total for US Department of Health and Human Services (DHHS): \$ 1,699,395**

**Total for Federal: \$ 2,699,395**

**Other Government (not in Washington)**

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**Pennsylvania State University**

To: Robert T Miyamoto, Associate Director \$ 1,122,858  
 Applied Physics Laboratory  
 For: Persistent Littoral Underwater Surveillance  
 Eff: 5/6/2005

**Total for Pennsylvania State University: \$ 1,122,858**

**Total for Other Government (not in Washington): \$ 1,122,858**

**Total Contracts: \$ 3,822,253**

**Grand Total for all Awards \$ 10,690,345**

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

**Chemistry Building ESCO, Project No. 200961**

**Action Reported: Engineer Appointment/Establish Project Budget/Contract Award**

On January 9, 2007, agreements for design and construction services under an existing Energy Services Company (ESCO) contract were awarded to McKinstry Essention (McKinstry) via the inter-agency agreement with the State of Washington, Department of General Administration. The total value of the construction contracts is \$1,464,497 for the Chemistry Building ESCO project.

McKinstry, established in Seattle in 1960, is one of the leading mechanical design, construction and facility management services firms in the Pacific Northwest. Recent campus projects totaling over \$30 million completed by McKinstry include Benjamin Hall for Interdisciplinary Research and the Fisheries Teaching and Research Center.

This project will implement energy efficiency measures for the 130,000 square foot Chemistry Building on the Seattle campus that was built in 1995. These measures will reduce energy use in 45 research and teaching laboratories as well as in offices and common space throughout the building. The measures include replacement of the Direct Digital Control (DDC) system with a standard UW system; installation of Variable Frequency Drives (VFDs) on air handling units and the building general exhaust fans; and re-balance of the building air handling system to meet current UW safety guidelines.

The project budget is \$2,131,404. The project is funded with \$132,358 in Building Renewal Reserves. The remainder of the project will be funded with loan proceeds secured from the state treasury and repaid through future utility cost savings over the twelve year term of the loan.

| <b>Budget Summary:</b>      | <b>Current Apprv'd Budget</b> | <b>Forecast Cost At Completion</b> |
|-----------------------------|-------------------------------|------------------------------------|
| Total Consultant Svcs       | \$ 41,250                     | \$ 41,250                          |
| Total Construction Cost*    | \$ 1,889,776                  | \$ 1,889,776                       |
| Other Costs                 | \$ 33,000                     | \$ 33,000                          |
| Project Administration      | \$ 167,378                    | \$ 167,378                         |
| <b>Total Project Budget</b> | <b>\$ 2,131,404</b>           | <b>\$ 2,131,404</b>                |

\* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

**ICA Baseball/Soccer Fan Services Building, Project No. 201866**

**Action Reported: Architect Appointment/Establish Project Budget**

In December 2004, a pre-design study for the Department of Intercollegiate Athletics (ICA) was completed by LMN Architects for a combined baseball/soccer stadium. Due to a lack of available funding, no further design or construction was undertaken. ICA then completed a comprehensive facilities study with HOK Sport Venue Event Architects in October of 2006, and the study included phased plans for the eventual build-out of a new baseball stadium. The initial phase to be completed will be a building providing permanent amenities to fans attending both baseball and soccer games, along with selected improvements to the grounds at the entrance to the baseball field. Currently, ticketing and concessions functions are provided in portable trailers and restroom facilities are temporary sani-cans.

HOK Sport will provide ICA with a concept design which will then be developed from schematic design through construction administration by ARC Architects of Seattle. ARC has done a number of similar structures in the Northwest and is experienced working on campus, with this being their tenth project for the University.

The project scope includes an approximately 2,300 gross square foot building which will include restrooms, concessions, and ticketing functions, along with space for an exterior barbeque area. Because of the building's prominent location on axis with Wahkiakum Lane and along Walla Walla Road, this otherwise modest building will provide a signature entry point to the baseball/soccer complex. Landscape and hardscape improvements to the existing gravel entry plaza are planned, along with appropriate graphics and signage.

The project budget is established at \$2,300,000. Funding is being provided by the Department of Intercollegiate Athletics from current funds in hand.

| <b>Budget Summary:</b>      | <b>Current Approved Budget</b> | <b>Forecast Cost At Completion</b> |
|-----------------------------|--------------------------------|------------------------------------|
| Total Consultant Services   | \$371,679                      | \$371,679                          |
| Total Construction Cost*    | \$1,777,151                    | \$1,777,151                        |
| Other Costs                 | \$22,231                       | \$22,231                           |
| Project Administration      | \$128,939                      | \$128,939                          |
| <b>Total Project Budget</b> | <b>\$2,300,000</b>             | <b>\$2,300,000</b>                 |

\* Includes construction and design contract amount, contingencies and state sales tax



# Report of Planned Internal Audit Activities 2007



*Finance, Audit and Facilities Committee  
Board of Regents*

Department of Audits  
University of Washington

*March 2007*



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## Executive Summary

Internal Audit engages in three primary activities – audits, advisory services, and investigations. Our focus is to proactively work with campus schools and colleges assisting management to address financial risk and exposures. Rather than duplicate the financial and compliance auditing performed by KPMG and the State Auditor’s Office, Internal Audit concentrates on departmental control systems and processes. In this way, audit resources are maximized.

Internal Audit’s goals for 2007 are:

- Complete the top ten high risk audits
- Develop and staff the Medical Centers’ audit function
- Implement the quality assurance review recommendations
- Continue participation in the development of University-wide strategic risk management framework

The University of Washington Internal Audit Plan for 2007 is designed to provide comprehensive audit coverage, deploying Internal Audit resources in an effective and efficient manner. As in years past, we will continue to focus on the high risk areas as identified by our risk assessment.





## 2007 Audit Focus

### **Federal Regulatory Issues**

#### ***Effort Certification Process***

Faculty effort on research projects continues to be the subject of scrutiny by federal and state auditors. Faculty Effort Certifications (FECs) and Grant and Contract Certification Reports (GCCRs) document faculty and staff efforts charged to sponsored projects. FECs also document cost sharing. We will review controls to ensure effort certification reports are certified by the due date. We will also determine whether principal investigator efforts on sponsored projects are consistent with the level of commitment proposed to the federal government.

#### ***Clerical and Administrative Salaries***

The Department of Health and Human Services Office of Inspector General's (DHHS OIG) 2007 Work Plan includes a review of administrative and clerical salaries directly charged to federally sponsored projects. Federal regulations state such costs should normally be treated as indirect costs. We will determine whether clerical and administrative salaries are charged in accordance with University policy and federal regulation.

#### ***Cost Transfers***

The DHHS OIG's 2007 Work Plan includes a review of cost transfers on federal awards. At the University, there are several mechanisms to transfer costs. We will determine whether the proper mechanism is being used. We will also review controls to ensure that cost transfers are valid, properly supported and approved.

### **Grants Management**

We anticipate continued federal interest in research and program accountability. The University can be proud of its award winning grants management program. Internal Audit will continue to identify high risk departments and work with departmental management to ensure full compliance with applicable regulations.

### **Capital Projects**

The need to ensure that ongoing and new capital projects do not expose the University to major financial losses is a continuing internal audit focus. In 2007 we will focus on control systems that ensure construction project costs are accurately tracked, and that projects are completed on time and within budget.

### **Internal Control Systems**

The University continues to move its central systems away from pre-approval controls and toward post audit controls. Internal Audit provides advisory services and training to ensure that departments continue to have a sound basis for establishing and monitoring internal control systems. It is more important than ever that departmental management understand the risks and responsibilities associated with operating in a decentralized post audit control environment. As more functions are delegated to departments, oversight is required to ensure that controls are in place and serve the intended purpose.



## 2007 Audit Focus (continued)

Resource demands on departmental general operating funds force departments to make difficult decisions regarding resource allocations. Resource pressures may result in the elimination of critical system controls. Without system checks and balances, departments have a higher exposure to financial irregularities and noncompliance with policies and regulations.

### **Gifts and Endowments**

During FY 2006, the University received more than \$200 million in gifts and endowments. The University relies on individual departments to ensure that these funds are spent in accordance with donor intentions. In 2007, we will review departmental controls designed to ensure gift and endowment funds are expended according to donor intent.

### **Computing and Networking**

#### ***Departmental Computing and Networking***

University departments often develop and operate their own computer systems because of special needs. Our focus is on identifying critical systems and networks managed at the departmental level so that we can ensure the security of the overall University computing environment. Toward this objective, we are working with departmental staff to promote awareness of risks and issues concerning internal security and uninterrupted operations.

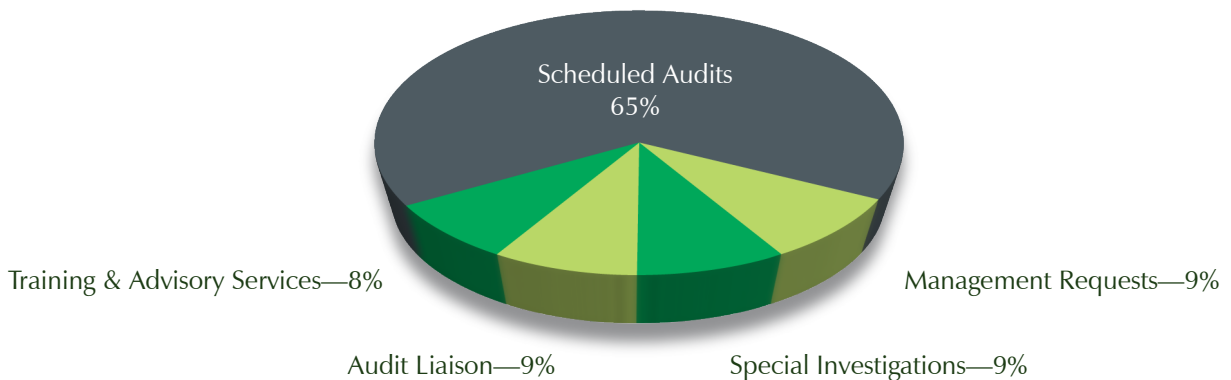
### ***Data Security***

The University and its affiliated institutions acquire, generate, and maintain an enormous amount of data as part of business operations, education programs, and extensive research efforts. Data are stored in electronic form on a variety of information systems. Proper protection of data and information systems is determined by a combination of compliance requirements mandated by state and federal government statutes and regulations, accepted best practices, and institutional risk management decisions. In 2007, we plan to review information security controls designed to ensure the proper protection of University data and information systems.



## 2007 Scheduled Audits

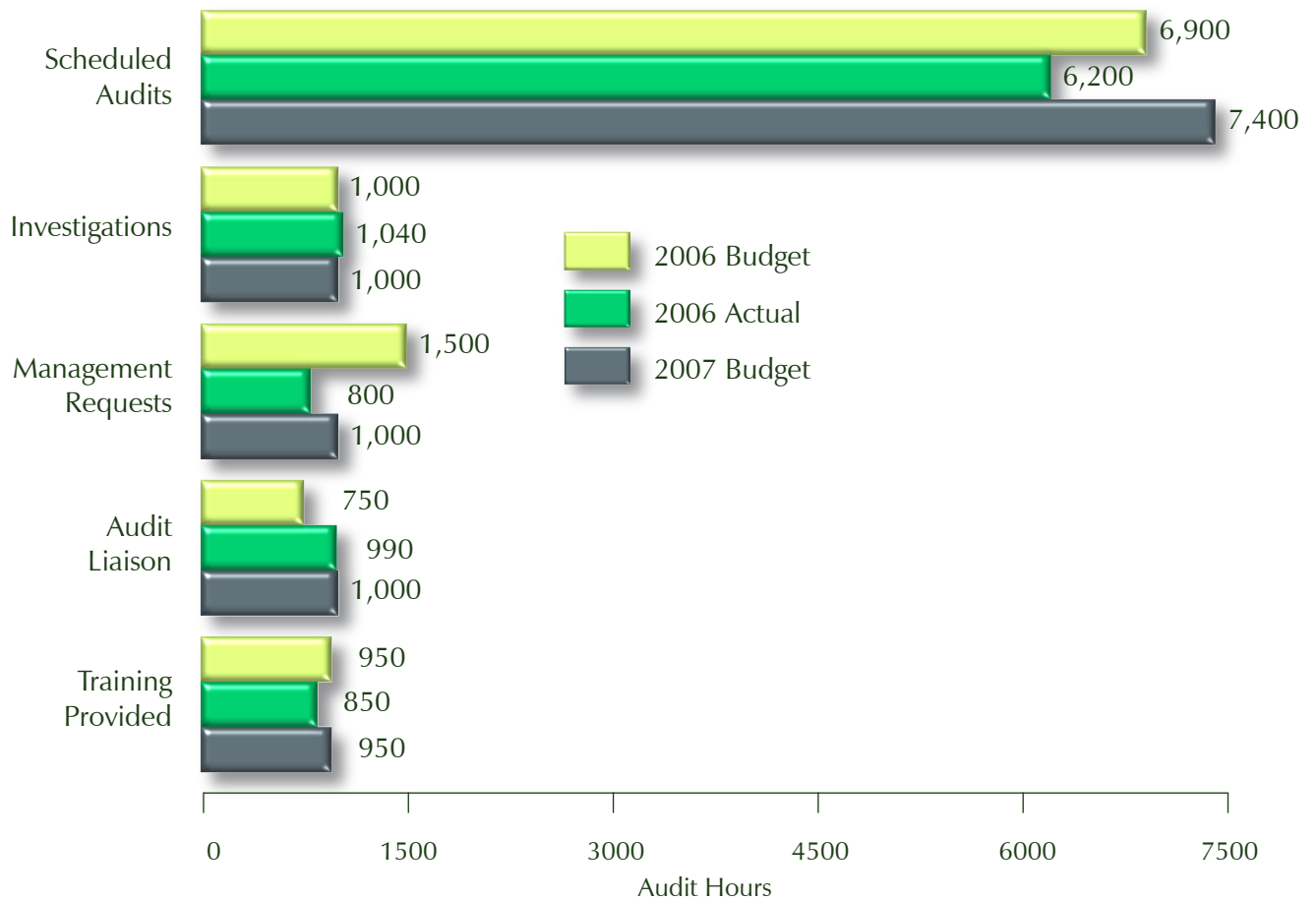
|   | Internal Controls | Compliance | Business Processes | Information Systems | Follow-Ups |
|---|-------------------|------------|--------------------|---------------------|------------|
| Student Database  |                   |            |                    | •                   |            |
| UW Medicine Information Technology Services                                 |                   |            |                    | •                   |            |
| UW Medicine –Pediatrics   |                   |            |                    | •                   |            |
| Health Sciences—Primate Center  | •                 |            | •                  | •                   | •          |
| School of Medicine—Genome Sciences  | •                 | •          |                    |                     |            |
| Department of Medicine<br>Metabolism, Endocrinology, and Nutrition Medicine | •                 | •          |                    |                     |            |
| Grants and Contracts  |                   | •          |                    |                     |            |
| • Faculty Effort Certifications (FECs)                                      |                   | •          |                    |                     |            |
| • Clerical and Administrative Salaries                                      |                   | •          |                    |                     |            |
| Gifts and Endowments  | •                 | •          |                    |                     |            |
| Educational Outreach  | •                 |            | •                  | •                   |            |
| Grants and Contracts—Cost Transfers   |                   | •          |                    |                     |            |
| UW Medicine—Respiratory Care  |                   |            |                    | •                   |            |
| President’s Office  | •                 | •          | •                  |                     |            |
| Intercollegiate Athletics   | •                 | •          | •                  |                     | •          |
| Capital Projects  | •                 |            | •                  |                     | •          |
| Various Departments   |                   |            |                    |                     | •          |







## 2007 Planned Audit Hours



### 2006

- Staff turnover and extended leave resulted in reduced audit resources available for scheduled audits

### 2007

- Budget for scheduled audits increased in anticipation of a fully staffed internal audit department
- Budget for management requests reduced to align with 2006 results
- Budget for audit liaison increased in anticipation of the external audit activity remaining high



## Summary of Audit Coverage

The University departments listed below are ranked from high to low in terms of the relative risk they represent. A ● in the columns to the right signifies the areas each auditing entity plans to audit in 2007. A ‡ represents the areas audited by other auditors in 2006.

| Risk/<br>Rank | Organization                                 | University<br>Internal<br>Audit | Hospital<br>Internal<br>Audit | State<br>Auditor's<br>Office | KPMG | Peterson<br>Sullivan | Other<br>Auditors |
|---------------|--|---------------------------------|-------------------------------|------------------------------|------|----------------------|-------------------|
| 1.            | School of Medicine                           | ●                               |                               | ●                            |      |                      | ‡                 |
| 2.            | Harborview Medical Center                    | ●                               | ●                             | ●                            | ●    |                      |                   |
| 3.            | University Medical Center                    | ●                               | ●                             | ●                            | ●    |                      |                   |
| 4.            | Health Sciences                              | ●                               |                               |                              |      |                      | ‡                 |
| 5.            | Computing & Communications                   |                                 |                               |                              |      |                      |                   |
| 6.            | College of Arts & Sciences                   |                                 | ●                             | ●                            |      |                      | ‡                 |
| 7.            | College of Engineering                       |                                 |                               | ●                            |      |                      | ‡                 |
| 8.            | Grant & Contract Accounting                  | ●                               |                               | ●                            | ●    |                      | ‡                 |
| 9.            | School of Business Administration            | ●                               |                               |                              |      |                      |                   |
| 10.           | College of Ocean & Fishery Sciences          |                                 |                               |                              |      |                      | ‡                 |
| 11.           | School of Public Health & Community Medicine |                                 |                               |                              |      |                      |                   |
| 12.           | School of Social Work                        |                                 |                               |                              |      |                      |                   |
| 13.           | College of Forest Resources                  |                                 |                               |                              |      |                      |                   |
| 14.           | Treasury Office                              |                                 |                               |                              | ●    |                      |                   |
| 15.           | Educational Outreach                         | ●                               |                               |                              |      |                      |                   |
| 16.           | Office of Research                           |                                 |                               |                              |      |                      | ‡                 |
| 17.           | School of Dentistry                          |                                 |                               |                              |      |                      |                   |
| 18.           | Capital Projects                             | ●                               |                               |                              |      |                      |                   |
| 19.           | Payroll                                      |                                 |                               | ●                            | ●    |                      |                   |
| 20.           | Payables Operations                          |                                 |                               | ●                            | ●    |                      |                   |
| 21.           | Financial Accounting                         |                                 |                               | ●                            | ●    |                      |                   |
| 22.           | Facilities Services                          |                                 |                               |                              | ●    |                      |                   |
| 23.           | Student Fiscal Services                      |                                 |                               |                              | ●    |                      | ‡                 |
| 24.           | Transportation                               |                                 |                               |                              | ●    |                      |                   |
| 25.           | Housing & Food Services                      |                                 |                               |                              |      | ●                    |                   |
| 26.           | Intercollegiate Athletics                    | ●                               |                               |                              | ●    |                      |                   |
| 27.           | Office of Development & Alumni Relations     |                                 |                               |                              | ●    |                      |                   |
| 28.           | Enrollment Services (Admissions & Records)   |                                 |                               |                              |      |                      |                   |
| 29.           | College of Architecture & Urban Planning     |                                 |                               |                              |      |                      |                   |
| 30.           | Bothell Campus                               |                                 |                               |                              |      |                      |                   |
| 31.           | School of Law                                |                                 |                               |                              |      |                      |                   |
| 32.           | Purchasing                                   |                                 |                               | ●                            | ●    |                      | ‡                 |



## Summary of Audit Coverage (continued)

The University departments listed below are ranked from high to low in terms of the relative risk they represent. A • in the columns to the right signifies the areas each auditing entity plans to audit in 2007. A ‡ represents the areas audited by other auditors in 2006.

| Risk/<br>Rank | Organization                             | University<br>Internal<br>Audit | Hospital<br>Internal<br>Audit | State<br>Auditor's<br>Office | KPMG | Peterson<br>Sullivan | Other<br>Auditors |
|---------------|--|---------------------------------|-------------------------------|------------------------------|------|----------------------|-------------------|
| 33.           | UW Tech Transfer                         |                                 |                               |                              |      |                      |                   |
| 34.           | Undergraduate Education                  | •                               |                               |                              |      |                      |                   |
| 35.           | Equipment Inventory                      |                                 |                               | •                            | •    | ‡                    |                   |
| 36.           | School of Nursing                        |                                 |                               |                              |      |                      |                   |
| 37.           | Graduate School                          |                                 |                               |                              |      |                      | ‡                 |
| 38.           | Real Estate/Metropolitan Tract Office    |                                 |                               |                              |      | •                    |                   |
| 39.           | Student Financial Aid                    |                                 |                               |                              |      |                      |                   |
| 40.           | University Libraries                     | •                               |                               |                              |      |                      |                   |
| 41.           | Office of Sponsored Programs             | •                               |                               |                              |      |                      |                   |
| 42.           | Human Resources                          |                                 |                               |                              |      |                      |                   |
| 43.           | Student Life                             |                                 |                               |                              |      |                      |                   |
| 44.           | Provost                                  |                                 |                               |                              |      |                      |                   |
| 45.           | Daniel J. Evans School of Public Affairs |                                 |                               |                              |      |                      |                   |
| 46.           | Tacoma Campus                            |                                 |                               |                              |      |                      |                   |
| 47.           | Risk Management                          |                                 |                               |                              | •    |                      |                   |
| 48.           | University Police                        |                                 |                               |                              |      |                      |                   |
| 49.           | Student Activities and Union Facilities  |                                 |                               |                              |      | •                    |                   |
| 50.           | Media Relations and Communications       |                                 |                               |                              |      |                      |                   |
| 51.           | Business Services                        |                                 |                               |                              |      |                      |                   |
| 52.           | College of Education                     |                                 |                               |                              |      |                      |                   |
| 53.           | School of Pharmacy                       |                                 |                               |                              |      |                      |                   |
| 54.           | Information School                       |                                 |                               |                              |      |                      |                   |
| 55.           | Planning & Budgeting                     |                                 |                               |                              |      |                      |                   |
| 56.           | ASUW/GPSS                                |                                 |                               |                              |      | •                    |                   |
| 57.           | Minority Affairs                         |                                 |                               |                              |      |                      |                   |
| 58.           | Student Publications                     |                                 |                               |                              |      | •                    |                   |





## Risk Assessment Methodology

We use a risk assessment model to prioritize audit coverage and ensure timely reviews of high exposure areas. We define risk to include:

- Loss, unauthorized use and misappropriation of University assets
- Violation of laws and regulations
- Adverse publicity involving the University

The risk assessment process includes gathering and evaluating information from senior management and college and department administrators, and utilizing the University's data warehouse for financial information. We use the following risk factors to help identify high risk areas.

- Business Exposure
- Compliance Requirements
- Control Environment Stability
- Audit Coverage
- Financial Impact
- Information Systems Complexity
- Management's Interest
- Auditor's Interest

We review risk assessment models used by peer institutions and utilize their experience and knowledge of university operations to ensure our risk assessment model includes factors relevant to the University of Washington.

We develop our annual audit plan based on the results of the risk assessment survey, management input, planned external audit coverage and issues currently affecting universities nationwide.



## Elements of the Audit Planning Process

- Interviews of senior University management for key concerns
- University-wide assessment of risk
- Consideration of the changing environment and identification of issues that could affect the University
- Evaluation of issues of concern to other universities

### ***Universities contacted:***

University of Arizona  
University of California - Berkeley  
University of California - San Diego  
University of California System  
Colorado State University System  
Cornell University  
University of Florida  
University of Georgia  
Georgia Institute of Technology  
University of Georgia System  
University of Illinois - Urbana-Champaign  
John Hopkins University  
Massachusetts Institute of Technology  
University of Michigan  
University of Minnesota  
University of New Mexico  
University of North Carolina - Chapel Hill  
Oregon University System  
University of Pennsylvania  
Stanford University  
Texas A&M University Systems  
University of Texas System  
University of Utah  
University of Wisconsin-Madison

- Integrated planning with external auditors
- Assessment of cyclical audit coverage for the high-risk organizational units identified in our risk assessment

# UNIVERSITY OF WASHINGTON

## INVESTMENT PERFORMANCE REPORT

SECOND QUARTER FISCAL YEAR 2007

*As of December 31, 2006*



TREASURER, BOARD OF REGENTS  
TREASURY OFFICE

Published February 2007

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# TREASURY ASSETS <sup>1</sup>

As of 12/31/06—\$2.9 Billion

Dollars in Millions



## Endowment & Similar Funds

|  |                |
|--|----------------|
| Consolidated Endowment Fund <sup>2</sup> | \$1,841        |
| Life Income Trusts                       | 106            |
| Outside Trusts                           | 55             |
| Non-CEF Endowments                       | 26             |
| Permanent Fund <sup>6</sup>              | 25             |
|  | <u>\$2,053</u> |

## Operating & Reserve Funds

|   |              |
|---|--------------|
| Invested Funds <sup>2,3</sup>           | \$825        |
| Bond Retirement Fund <sup>4</sup>       | 8            |
| Building Fund <sup>4</sup>              | 19           |
| Debt Service Reserve Funds <sup>5</sup> | 6            |
| Bond Proceeds <sup>7</sup>              | 33           |
|   | <u>\$891</u> |

1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.

2. The Invested Funds holds Consolidated Endowment Fund units valued at \$382. To avoid double counting, the dollars are included only in the CEF totals.

3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance(PBI). The previous insurance vehicle, the Self Insurance Revolving Fund(SIRF), will close after existing claims are resolved. Current balances: PBI \$45.0, SIRF \$20.2.

4. General obligation bond reserve fund on deposit with the state of Washington.

5. Required reserve funds for locally issued bonds (2002 Housing & Dining \$1.5, 2004 Housing & Dining \$0.6, 2004 Parking \$1.5, Roosevelt \$2.0).

6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington

7. Construction project funds which have not yet been disbursed (IMA \$7.6, Genome/R&T \$14.7, Parking \$11.1)

# ASSET ALLOCATION

As of December 31, 2006

Consolidated Endowment Fund<sup>1</sup>—\$1,841 MM



Dollars in Millions

|  | Current Allocation |             | Policy Target | Policy Range   |
|--|--------------------|-------------|---------------|----------------|
| Domestic Equity                          | \$324              | 18%         | 18%           | 10%–40%        |
| International Developed Markets          | \$431              | 23%         | 20%           | 10%–35%        |
| International Emerging Markets           | \$198              | 11%         | 10%           | 5%–15%         |
| Marketable Alternatives                  | \$297              | 16%         | 16%           | 5%–25%         |
| Non-Marketable Alternatives              | \$208              | 11%         | 12%           | 5%–20%         |
| <b>Equity Fund</b>                       | <b>\$1,459</b>     | <b>79%</b>  | <b>76%</b>    | <b>60%–90%</b> |
| <b>Real Assets Fund</b>                  | <b>\$208</b>       | <b>11%</b>  | <b>12%</b>    | <b>5%–20%</b>  |
| <b>Fixed Income Fund<sup>2</sup></b>     | <b>\$174</b>       | <b>10%</b>  | <b>12%</b>    | <b>5%–35%</b>  |
| <b>Total Consolidated Endowment Fund</b> | <b>\$1,841</b>     | <b>100%</b> |               |                |

<sup>1</sup> Total international exposure: 45%; Estimated net foreign currency exposure: 43% <sup>2</sup> Includes allocation to cash



# CONSOLIDATED ENDOWMENT FUND (CEF)

For the Quarter ending December 31, 2006

## Total Returns As of 12/31/06 <sup>1</sup> (%)

|                                    | 2 <sup>nd</sup> Qtr<br>FY 2007 | 1-Year      | 5-Year      | 10-Year     |
|------------------------------------|--------------------------------|-------------|-------------|-------------|
| <b>Total CEF Return</b>            | <b>7.5</b>                     | <b>16.7</b> | <b>11.2</b> | <b>11.4</b> |
| Strategy Weighted Policy Benchmark | 6.4                            | 16.6        | 9.5         | 10.9        |
| <b>Equity Fund</b>                 | <b>8.4</b>                     | <b>18.5</b> | <b>12.4</b> | <b>12.4</b> |
| Weighted Policy Benchmark          | 7.9                            | 19.9        | 9.8         | 11.5        |
| <b>Real Assets Fund</b>            | <b>6.6</b>                     | <b>14.9</b> | —           | —           |
| Policy Benchmark                   | 2.5                            | 9.4         | —           | —           |
| <b>Fixed Income Fund</b>           | <b>1.9</b>                     | <b>5.7</b>  | <b>5.5</b>  | <b>6.5</b>  |
| Policy Benchmark (LB Govt Bond)    | 0.8                            | 3.5         | 4.6         | 6.0         |

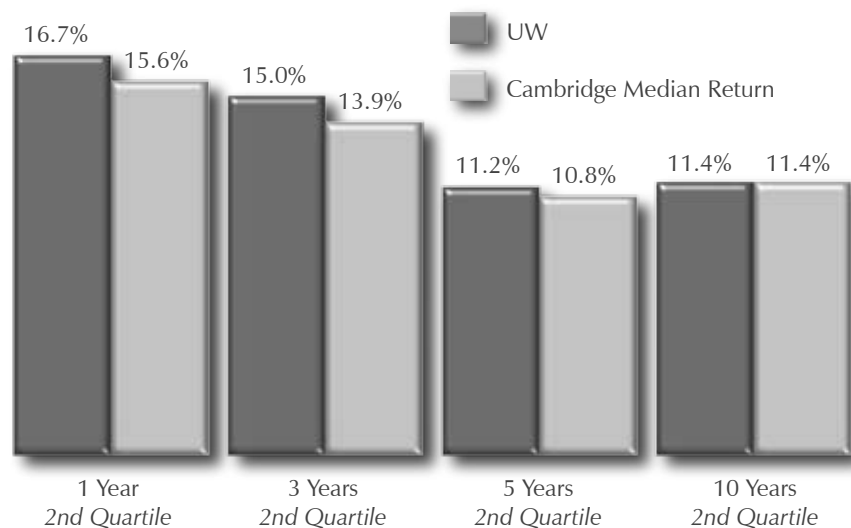
<sup>1</sup> Average Annual Compound Return

## Activity (\$ in Millions)

|                          | Fiscal YTD<br>2007 | FY 2006      | FY 2005      | Five<br>Years | Ten<br>Years |
|--------------------------|--------------------|--------------|--------------|---------------|--------------|
| <b>Beginning Balance</b> | <b>1,690</b>       | <b>1,388</b> | <b>1,216</b> | <b>1,053</b>  | <b>437</b>   |
| Gifts                    | 23                 | 114          | 60           | 288           | 463          |
| Transfers                | 4                  | 22           | 11           | 50            | 96           |
| <b>Total Additions</b>   | <b>27</b>          | <b>137</b>   | <b>71</b>    | <b>337</b>    | <b>559</b>   |
| IF purchase of CEF units | 0                  | 0            | 30           | 67            | 306          |
| Net Investment Return    | 172                | 250          | 160          | 774           | 1,077        |
| Distributions*           | (39)               | (70)         | (76)         | (327)         | (460)        |
| Administrative Fees      | (2)                | (3)          | (3)          | (13)          | (20)         |
| Development Support      | (7)                | (12)         | (10)         | (50)          | (57)         |
| <b>Ending Balance</b>    | <b>1,841</b>       | <b>1,690</b> | <b>1,388</b> | <b>1,841</b>  | <b>1,841</b> |
| Net Change               | 151                | 302          | 172          | 788           | 1,404        |

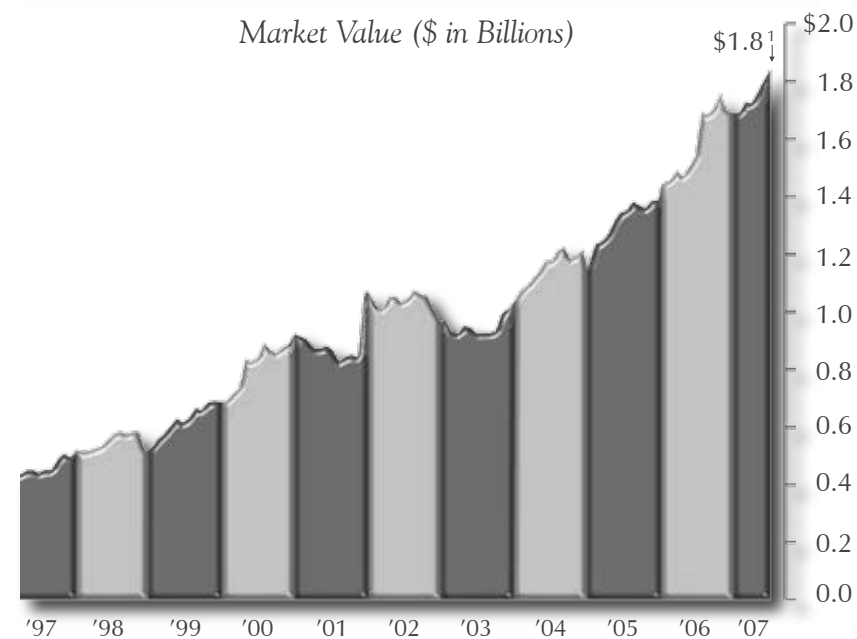
<sup>1</sup> FY 2005 reflects five quarters' distributions due to a change in distribution date

## UW & Cambridge Associates <sup>1</sup> Returns for periods ending 12/31/06



<sup>2</sup> Cambridge Associates College and University Investment Pool Top 50 (by Investment Pool Market Value)

## Market Value (\$ in Billions)



<sup>1</sup> Reflects inclusion of IF units in CEF starting 7/01—value without would be \$1.5

# PERFORMANCE UPDATE

Total Return<sup>1</sup> As of 12/31/06

|  | 2 <sup>nd</sup> Qtr FY '07 | 1 Year      | 3 Years     | 5 Years     | 10 Years    |
|--|----------------------------|-------------|-------------|-------------|-------------|
| <b>Consolidated Endowment Fund</b>       | <b>7.5</b>                 | <b>16.7</b> | <b>15.0</b> | <b>11.2</b> | <b>11.4</b> |
| <b>Equity Fund</b>                       | <b>8.4</b>                 | <b>18.5</b> | <b>17.3</b> | <b>12.4</b> | <b>12.4</b> |
| Domestic Equity                          | 7.0                        | 12.0        | 11.0        | 8.5         | 10.8        |
| Core Equity                              | 8.1                        | 15.1        | 12.4        | 9.7         | 11.0        |
| Value Equity                             | 6.5                        | 14.4        | 9.6         | 8.4         | 11.5        |
| Growth Equity                            | 6.3                        | 6.4         | 11.9        | 6.5         | 9.6         |
| International Developed Markets          | 8.9                        | 19.2        | 19.1        | 16.1        | 8.8         |
| International Emerging Markets           | 19.8                       | 36.0        | 29.4        | 28.0        | 12.1        |
| Marketable Alternatives                  | 6.3                        | 15.2        | 12.5        | 11.5        | 12.4        |
| Non-Marketable Alternatives <sup>2</sup> | 2.4                        | 17.4        | 18.3        | 7.7         | 14.2        |
| <b>Real Assets Fund</b>                  | <b>6.6</b>                 | <b>14.9</b> | <b>18.9</b> | —           | —           |
| <b>Fixed Income Fund</b>                 | <b>1.9</b>                 | <b>5.7</b>  | <b>4.7</b>  | <b>5.5</b>  | <b>6.5</b>  |
| <b>Market Indices</b>                    |                            |             |             |             |             |
| <i>Equity Indices</i>                    |                            |             |             |             |             |
| S&P 500                                  | 6.7                        | 15.8        | 10.4        | 6.2         | 8.4         |
| Russell 3000                             | 7.1                        | 15.7        | 11.2        | 7.2         | 8.6         |
| Russell 2000                             | 8.9                        | 18.4        | 13.6        | 11.4        | 9.4         |
| Dow Jones                                | 7.3                        | 19.0        | 8.5         | 6.8         | 8.9         |
| NASDAQ                                   | 6.9                        | 9.5         | 6.4         | 4.4         | 6.5         |
| MSCI ACWI ex US                          | 11.2                       | 27.2        | 21.8        | 16.9        | 8.6         |
| Emerging Markets (IFCG)                  | 14.1                       | 25.5        | 31.4        | 27.0        | 9.9         |
| <i>Fixed Income Indices</i>              |                            |             |             |             |             |
| LB Government Bond                       | 0.8                        | 3.5         | 3.2         | 4.6         | 6.0         |
| JP Morgan Global Hedged Bond Index       | 0.6                        | 3.1         | 4.3         | 4.7         | 6.3         |

Sources: Cambridge Associates and Northern Trust

<sup>1</sup> Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

<sup>2</sup> Provided by Cambridge Associates on a quarter lag.

# INVESTED FUNDS (IF)

For the Quarter ending December 31, 2006

## Total Return<sup>1</sup> (%)

|                               | 2 <sup>nd</sup> Qtr<br>FY 2007 | 1-Year     | 5-Year     | 10-Year    |
|-------------------------------|--------------------------------|------------|------------|------------|
| <b>Cash</b>                   | <b>1.1</b>                     | <b>4.5</b> | <b>3.2</b> | <b>5.0</b> |
| Citi 2 Yr Treasury            | 0.9                            | 3.8        | 2.9        | 4.5        |
| <b>Liquidity</b>              | <b>0.9</b>                     | <b>3.7</b> | <b>4.1</b> | <b>5.7</b> |
| LB Intermediate Govt Bond     | 0.9                            | 3.8        | 3.9        | 5.5        |
| <b>IF excluding CEF units</b> | <b>1.0</b>                     | <b>3.9</b> | <b>3.9</b> | <b>5.5</b> |
| Weighted Benchmark            | 0.9                            | 3.9        | 3.7        | 5.2        |
| <b>IF including CEF units</b> | <b>3.0</b>                     | <b>7.9</b> | <b>6.2</b> | <b>7.3</b> |
| Weighted Benchmark            | 2.6                            | 8.0        | 5.7        | 7.0        |

<sup>1</sup> Average Annual Compound Return

## Fund Allocation by Pool (\$ in Millions)

|                             | Fund Allocation |      | Range   | Duration |         |
|-----------------------------|-----------------|------|---------|----------|---------|
|                             |                 |      |         | Actual   | Maximum |
| Cash Pool                   | \$282           | 23%  | 10%–40% | 1.8      | 3.0 yrs |
| Liquidity Pool <sup>1</sup> | 543             | 45%  | 30%–60% | 3.2      | 4.0 yrs |
| Total Cash & Liq. Pool      | \$825           | 68%  |         |          |         |
| CEF Units held by IF        |                 | 32%  | 15%–40% |          |         |
| Total Invested Funds        |                 | 100% |         |          |         |

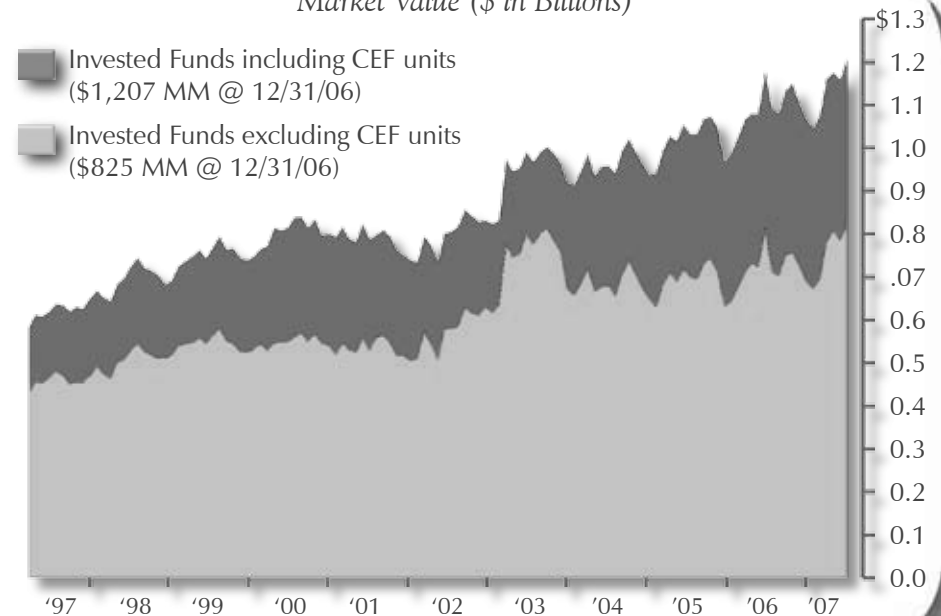
<sup>1</sup> Includes Interfund Loans

## Mix of Investments<sup>1</sup>



<sup>1</sup> Not shown—Interfund Loans (0.02%)

## Market Value (\$ in Billions)



# UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through December 31, 2006 (\$ in Millions )

By the Chief Investment Officer

| <i>Private Markets</i> |             |  |                             |            |
|------------------------|-------------|--|-----------------------------|------------|
| Approved               | Action      | Manager / Fund                                   | Strategy                    | Investment |
| 01/19/06               | Reup        | Arclight Energy III                              | Non-Marketable Alternatives | \$12.0     |
| 01/27/06               | New         | Madrona Venture III                              | Non-Marketable Alternatives | \$3.0      |
| 01/27/06               | Reup        | Beacon Strategic IV                              | Real Assets                 | \$5.0      |
| 02/09/06               | Reup        | TA Subordinated Debt Fund II                     | Non-Marketable Alternatives | \$4.5      |
| 02/09/06               | Reup        | TA Fund X  | Non-Marketable Alternatives | \$5.6      |
| 03/24/06               | Reup        | Bain Capital IX                                  | Non-Marketable Alternatives | \$10.0     |
| 03/24/06               | Reup        | Texas Pacific Group V                            | Non-Marketable Alternatives | \$12.0     |
| 03/24/06               | New         | CLSA - Aria Fund III                             | Non-Marketable Alternatives | \$5.0      |
| 04/20/06               | New         | Morgan Stanley RE<br>Special Situations Fund III | Real Assets                 | \$10.0     |
| 05/12/06               | New         | JC Flowers                                       | Non-Marketable Alternatives | \$5.0      |
| 05/22/06               | Addition    | Ignition Ventures III                            | Non-Marketable Alternatives | \$1.2      |
| 06/06/06               | New         | Centerbridge Capital                             | Non-Marketable Alternatives | \$3.0      |
| 07/28/06               | New         | Orbis Real Estate Fund I                         | Real Assets                 | \$7.0      |
| 08/04/06               | Reup        | Domain VII                                       | Non-Marketable Alternatives | \$5.0      |
| 08/24/06               | New         | Gemini Oil & Gas Fund II                         | Real Assets                 | \$5.0      |
| 08/24/06               | Reup        | Varde Fund VIII                                  | Marketable Alternatives     | \$10.0     |
| 09/08/06               | Reup        | Bridger Capital Swiftcurrent                     | Marketable Alternatives     | \$5.0      |
| 10/13/06               | New         | Commonfund Capital Natural<br>Resources VIII     | Real Assets                 | \$7.5      |
| 10/20/06               | Reup        | Adamas Partners                                  | Marketable Alternatives     | \$2.0      |
| 11/17/06               | New         | Avanti Land Investors                            | Real Assets                 | \$5.0      |
| 11/17/06               | Termination | Standard Pacific                                 | Marketable Alternatives     | -\$13.0    |
| 12/08/06               | New         | Highfields Capital                               | Marketable Alternatives     | \$15.0     |
| 12/15/06               | New         | Square Mile                                      | Real Assets                 | \$8.0      |
| 12/15/06               | New         | Brookside Capital                                | Marketable Alternatives     | \$15.0     |
| 12/18/06               | Reup        | Bridger Capital                                  | Marketable Alternatives     | \$5.0      |

# UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through December 31, 2006 (\$ in Millions)

By the Chief Investment Officer

| <i>Public Markets</i> |                              |  |                         |            |
|-----------------------|------------------------------|--|-------------------------|------------|
| Approved              | Action                       | Manager / Fund                                 | Strategy                | Investment |
| 01/05/06              | Addition—<br>Nikkei Futures  | Northern Trust Securities                      | Int'l Developed Markets | \$15.0     |
| 01/19/06              | New                          | Arisiag Asia Fund                              | Int'l Emerging Markets  | \$3.0      |
| 01/19/06              | New                          | Tree Line Capital (Lloyd George<br>Asian Plus) | Int'l Emerging Markets  | \$7.0      |
| 01/19/06              | Addition                     | State Street Global Advisors                   | Int'l Emerging Markets  | \$10.0     |
| 03/03/06              | Reduction—<br>Nikkei Futures | Northern Trust Securities                      | Int'l Developed Markets | -\$30.0    |
| 03/09/06              | Reduction                    | State Street Global Advisors                   | Int'l Emerging Markets  | -\$25.0    |
| 04/10/06              | Addition                     | Martin Currie                                  | Int'l Emerging Markets  | \$2.0      |
| 04/14/06              | Addition                     | Arisiag Asia Fund                              | Int'l Emerging Markets  | \$2.0      |
| 04/14/06              | New                          | Ward Ferry Asian<br>Reconnaissance Fund        | Int'l Emerging Markets  | \$5.0      |
| 05/12/06              | Reduction                    | State Street Global Advisors                   | Int'l Emerging Markets  | -\$60.0    |
| 05/12/06              | New—Derivative               | Goldman Sachs                                  | Int'l Emerging Markets  | \$20.0     |
| 05/12/06              | New                          | State Street Global<br>Advisors                | Int'l Developed Markets | \$20.0     |
| 05/12/06              | Addition                     | Morgan Stanley Relative Value<br>Fund of Funds | Fixed Income            | \$20.0     |
| 06/30/06              | Termination                  | Sparx Value Creation Fund                      | Int'l Developed Markets | -\$30.0    |
| 06/30/06              | Termination                  | MAC Japan                                      | Int'l Developed Markets | -\$32.0    |
| 07/27/06              | New                          | Northern Trust                                 | Domestic Equity         | \$15.0     |
| 08/15/06              | Modification                 | Martin Currie                                  | Int'l Emerging Markets  | NA         |
| 10/06/06              | New                          | Harris Capital                                 | Int'l Developed Markets | \$40.0     |
| 10/06/06              | Reduction                    | Harris Capital                                 | Int'l Developed Markets | -\$20.0    |
| 10/06/06              | Reduction                    | Axiom International                            | Int'l Developed Markets | -\$10.0    |
| 10/06/06              | Reduction                    | State Street Global Advisors                   | Int'l Developed Markets | -\$10.0    |
| 11/17/06              | Reduction                    | Pimco  | Real Assets             | -\$20.0    |
| 11/17/06              | New                          | Morgan Stanley<br>Best Ideas Fund              | Real Assets             | \$15.0     |

# UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through December 31, 2006 (\$ in Millions )

By the Chief Investment Officer (continued)

| <i>Public Markets</i> |               |                               |                                 |                   |
|-----------------------|---------------|-------------------------------|---------------------------------|-------------------|
| <u>Approved</u>       | <u>Action</u> | <u>Manager / Fund</u>         | <u>Strategy</u>                 | <u>Investment</u> |
| 12/08/06              | Reduction     | Liberty Square                | International Developed Markets | -\$5.0            |
| 12/08/06              | New           | Goldman Sachs                 | International Emerging Markets  | \$15.0            |
| 12/15/06              | Exchange      | Morgan Stanley Relative Value | Fixed Income<br>Fund of Funds   | -\$15.0           |
| 12/15/06              | New           | Morgan Stanley Partners Fund  | Fixed Income                    | \$15.0            |
| 12/15/06              | New           | Steel Partners                | International Developed Markets | \$15.0            |



**VII. STANDING COMMITTEES****B. Finance, Audit and Facilities Committee****Withdrawal of Funds from Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science****RECOMMENDED ACTION:**

The administration and the Finance, Audit and Facilities Committee recommend that the Board approve the release of restrictions on use or investment as set forth in B.1 below; and transfer and restrict the future use of the released funds as set forth in B.2 below.

1. Per the attached written donor consents, approve the release of restrictions on the use or investment of funds gifted for the Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science (“released funds”).
2. Transfer the released funds, and restrict the use and investment of the released funds, to the Business School Building Fund.

**BACKGROUND:**

The investment policy for the Consolidated Endowment Fund (CEF) delegates to the Board of Regents the authority to approve full or partial liquidation of quasi-endowments greater than \$1 million. The Garvey and Dempsey Funds are true endowments. Based on the Uniform Management of Institutional Funds Act (Chapter 24.44 RCW), the use or investment of these Funds can be redirected by governing board approval with written consent of the donor. The written consents by the Garveys and Dempseys, in the form of letters from the donors to Connie Kravas, Vice President for Development and Alumni Relations, are attached hereto.

The Garvey Endowed Fund in Entrepreneurship was invested in the CEF on January 1, 2002. The original source of the funding was \$996,999.13 from the sale of stock gifted by Michael and Lynn Garvey. No other gifts have been added to this Fund. The market value of the Fund at December 31, 2006 was \$1,266,938.

The Dempsey Endowed Chair in Management Science was invested in the CEF on July 1, 2000. The sole source of the funding was \$1,000,000 donated by Neal and Jan Dempsey. No other gifts have been added to this Fund. The market value of the Fund at December 31, 2006 was \$1,096,447.

## VII. STANDING COMMITTEES

### B. Finance, Audit and Facilities Committee

#### Withdrawal of Funds from Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship and Neal and Jan Dempsey Endowed Chair in Management Science (continued p. 2)

The Business School's primary goal for the current fundraising campaign is a new building. Both the Garveys and the Dempseys agree there is a critical need for improved Business School facilities. For this reason, they have consented to lift any restrictions on the use or investment of the money they earlier donated to the University for the Garvey and Dempsey Funds, and have approved the redeployment of these donations to the Business School Building Fund. The balance of each endowment's operating budget may also be transferred to the building fund.

This recommendation has been reviewed by the Treasurer of the Board of Regents, the Vice-President for Development, the EVP and the Attorney General.

Attachments

Mike and Lynn Garvey  
3225 122<sup>nd</sup> Place NE  
Bellevue, WA 98005-1242

November 16, 2006

Dr. Connie Kravas  
Vice President for Development & Alumni Relations  
University of Washington  
407 Gerberding Hall, Box 351210  
Seattle, Washington 98195-1210

Dear Connie:

As stakeholders in the University of Washington and its future, we are pleased to do our part to advance education in every way we can. Specific to the Business School, it is clear that new facilities are critical to the vision Dean Jiambalvo is bringing together.

We ask that the funds related to our August 2001 commitment to create the Michael D. and Lynn M. Garvey Endowed Fund in Entrepreneurship (GARPEI, #99-0973) be redirected to The Business School Facility Fund (BBLDIN, #65-2850). This is the best use of our contribution at this pivotal time.

Sincerely,

  
Mike Garvey

Lynn Garvey



cc: Jim Jiambalvo, Steven Hatting

# BAY PARTNERS

November 13, 2006

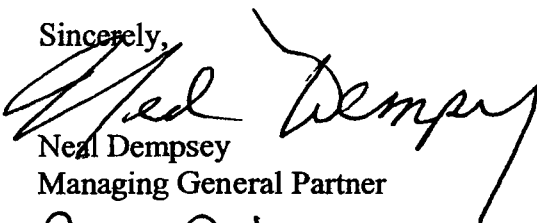
Dr. Connie Kravas  
Vice President for Development & Alumni Relations  
University of Washington  
407 Gerberding Hall, Box 351210  
Seattle, Washington 98195-1210

Dear Connie:

As stakeholders in the University of Washington and its future, we are pleased to do our part to advance education in every way we can. Specific to the Business School, it is clear that new facilities are critical to the vision Dean Jiambalvo is bringing together.

We ask that the funds related to our June 2000 commitment to create the Neal and Jan Dempsey Endowed Chair in Management Science (DEMPMS, #99-0818) be redirected to The Business School Facility Fund (BBLDIN, #65-2850). This is the best use of our contribution at this pivotal time.

Sincerely,



Neal Dempsey  
Managing General Partner



Janet R. Dempsey  
Janet Dempsey

cc: Jim Jiambalvo, Steven Hatting

**University of Washington  
Board of Regents  
March 22, 2007**

**Approach to Evaluating Proposed Medical  
Center Expansion**

- UW Future Capital Plans
- Financial and Debt Capacity Analysis
- Case for Medical Center Expansion
- Time Line
  - Complete analysis April
  - Review analysis with President & Provost for recommendation May
  - Update Board of Regents May/June
  - Recommendation to Board of Regents July?

# UW Medicine

## University of Washington Medical Center Proposed Expansion

Prepared by  
University of Washington Medical Center  
March 2007



## **What is the UW Medicine Board recommending regarding facility expansion?**

University of Washington Medical Center's Executive Management has recommended, and the UW Medicine Board has concurred with, pursuing construction of a new inpatient tower at an estimated cost of \$159 million with a completion date of 2011. This project provides for two inpatient units, one for adult beds and one for Neonatal Intensive Care Unit (NICU) bassinets. The project also provides for additional diagnostic imaging capacity, as well as future operating room (OR) capacity contiguous with the existing main operating room.

## **What planning processes have led to this conclusion?**

In FY05 UWMC undertook a comprehensive facility master plan assessment to identify current and projected space needs of the Medical Center. As part of this planning process, UWMC working with NBBJ consultants, department chairs, faculty and staff assessed projected volumes for programs at UWMC. This assessment included a demand forecast that was based on both internal and external factors. Key factors considered included:

- Projected population growth and its demographics
- Service line strategic plans, market share and competition
- Developments in medical technology

This information culminated in an inpatient volume forecast for each of UWMC's clinical service areas. In total, the volume projections yielded a 2.3%-2.4% annual growth rate in admissions, which is consistent with the average admission growth percentages over the past five years. These inpatient projections, even after including significant operational efficiencies in reduced length of stay, cause UWMC to need approximately 430 beds in 2015, and 490 beds by 2020.

In addition, the process identified current major deficiencies in space available for Diagnostic Imaging, the Neonatal Intensive Care Unit, support space for Nursing, Surgery, and Essential Services, as well as a lack of teaching space needed to support training programs.

## **What was the recommendation of the Comprehensive Facility Planning Study?**

The immediate and future needs of UWMC, based on its current significant space deficiencies and future strategic direction, cannot be accommodated with the configuration of the existing facility.

## **What is UWMC's currently available inpatient capacity?**

UWMC currently has 394 inpatient beds in operation to serve patients. The composition of these beds is as follows:

- Medical/Surgical and Intensive Care Beds (Non-Specialty) – 280
- Neonatal Intensive Care (Specialty) – 32
- Obstetrics (Specialty) – 41
- Psychiatric (Specialty) – 16
- Rehabilitation (Specialty) – 22
- Clinical Research Center (Specialty) – 3

The chart below reflects the capacity analysis based on the volume projections for Medical/Surgical and ICU beds (non-specialty beds). A targeted occupancy of 85% specific to non-specialty beds is an industry standard, and is well above the occupancy level of other local hospitals, with the exception of Harborview.

This capacity analysis indicates that by 2010, UWMC would reach 90% occupancy, a level above the desired target occupancy level. Patients, and especially elective commercial pay patients, will be denied access to UWMC services at occupancy levels beyond 90%. A further 0.25 day reduction in average length of stay improves capacity somewhat, but 90% occupancy is still reached by 2011. Adding one 32-bed inpatient unit, combined with reducing length of stay, improves capacity and 90% occupancy is not reached until 2015.

**Error! Not a valid link.**

## **What options were initially considered by UWMC?**

As part of the FY05 Comprehensive Facility Planning Study, multiple alternatives were evaluated including:

- Limited off campus relocation of services
- Renovating the existing facility
- Building a new hospital at another site

- Building a new inpatient tower on UWMC's site

At that time, UWMC evaluated its options and determined that the most economic and strategic approach was two-pronged:

- First, reduce average patient length of stay to address immediate and short-term capacity issues. UWMC has reduced length of stay from 6.5 days in FY05 to the current YTD FY07 value of 6.1 days.
- Second, build a new inpatient tower to address longer-term capacity issues.

The new tower was planned to be built in two phases. The first phase would include the base structure with space for additional Diagnostic Imaging and shell space for future OR's plus one built out and one shelled inpatient unit. The second phase would include three additional inpatient units built on top of the Phase I structure.

The original cost estimate for building Phase I of the new inpatient tower on the UWMC site was done about two years ago and totaled \$85 million. During the recent pre-design planning phase of the building, it was determined that there were significant cost escalations in the project due to:

- New configuration for the new inpatient tower – a larger foot print is needed to span the road and a larger nursing unit floor plate is needed to accommodate teaching functions. A second built-out (rather than shelled) inpatient unit is required to accommodate the need for new NICU space.
- New requirements for UWMC to provide its own emergency power for the expanded facility, leading to a previously unplanned basement.
- Construction inflation – particularly high in the post hurricane Katrina environment when combined with international/local construction demand and new code requirements for essential public facilities.

Based on the above factors, the updated cost estimate provided to UWMC by its architects, Anshen & Allen, in the Fall was over \$180 million.

These significant cost escalations caused UWMC to re-evaluate options.

### **What additional options has UWMC now considered?**

UWMC management evaluated three principal options

- "Do nothing" (no construction) to address the inpatient capacity issue
- "Minimal Renovation, and then Build New Later"
- "Build New Now" – Management Recommendation

### **"Do Nothing" (no construction) to address the inpatient capacity and other space needs**

UWMC management does not recommend the "do nothing" option because of the following factors:

- Population and demographic driven growth alone will exceed existing facility capacity in the future. Also, UW Medicine has invested significantly in the growth of key service lines/areas through recruitment, facility expansion, and joint programs in the past several years.
  - In order to remain competitive in profitable service lines, the facilities need to be updated as healthcare is becoming more of a consumer driven enterprise.
  - UWMC is a high volume, low margin business with high fixed costs. Volume growth is key to achievement of budgetary targets as it both increases net revenue and reduces cost per unit.
- Faculty morale would suffer, as hope for critical program expansion would be dampened.
- Inability to meet needs for teaching space may begin to endanger continued ACGME accreditation of teaching programs
- Code requirements. Older facilities may, at some point, be cost prohibitive to upgrade to new code requirements.
- Project costs for new construction will continue to escalate, raising issues around future affordability.

The potential financial impact of doing nothing was analyzed. It was assumed that the inpatient volume growth stops when occupancy reaches 90%. Payor mix is assumed to degrade even further by a shift from commercial to government payors of 1%

per year. In addition, 50% of the labor cost efficiencies are assumed to be unachievable, due to the limit on volume growth. In general, as inpatient growth is capped, operating margin begins to decline and rapidly becomes negative.

### **“Renovate and Build New Later”**

UWMC also evaluated an option that assumed a minimal renovation beginning in the FY08-FY09 time period, followed by construction of a new inpatient tower beginning in the FY10-FY11 time period.

The cost of the minimal renovation option is \$69 million and includes converting 8SE (currently clinic and infusion space) into a 19 bed inpatient unit. In addition, the current NICU and two additional inpatient units would be remodeled to accommodate 40 bassinets.

The cost of a new inpatient tower, with one built out inpatient unit inflated at 12% for two years is projected to be \$178M.

UWMC management does not recommend this option because of the following factors:

- Because the renovation option adds only 19 adult beds, UWMC would rapidly reach capacity again (FY13), necessitating the construction of the new inpatient tower beginning immediately after the renovation.
- Renovation will be internally disruptive to existing operations, and would need to be managed in the same time frame as design is occurring for the new inpatient tower.
- Renovation will not meet the needs for more teaching or diagnostic imaging space until the new inpatient tower is built. This option will provide for only limited expansion of NICU beds.
- Renovation is less affordable in the mid-term. The analysis of the renovation option showed that it places less financial pressure on UWMC in the very short-term because project costs are initially lower. However, given that additional capacity must be addressed within a few years, the addition of a second major expansion project so closely following the renovation would place significant financial exposure on UWMC in the mid-term, particularly with the added risk of continued escalation of construction costs.

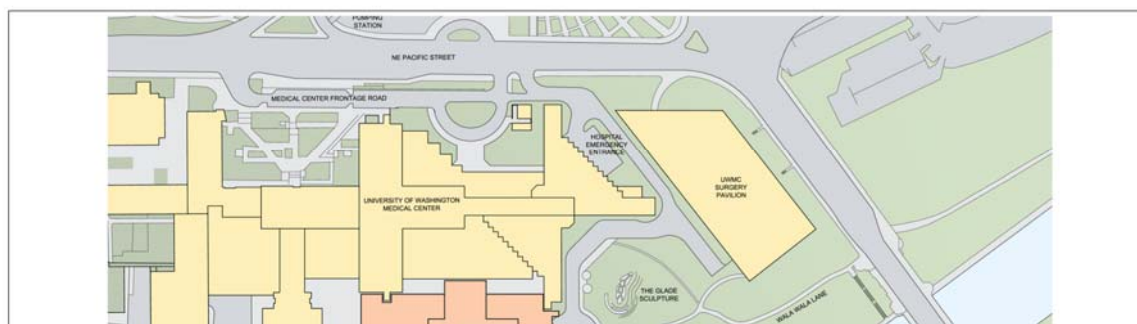
### **“Build New Now” – Management Recommendation**

The significant cost escalations caused UWMC to evaluate numerous options for new construction. The design team generated more than 12 options for the construction of the new inpatient tower. These options ranged from \$142 to \$192 million. All options include a new inpatient tower with a total of four inpatient units to be built in phases. (Project costs listed above only reflect Phase I of construction for one or two inpatient units.) Of the four inpatient units, three would be for adult beds, housing approximately 32 beds each, and one would be for NICU bassinets, housing approximately 50 bassinets. All options include diagnostic imaging and shelled operating room capacity and have a project completion date of 2011.

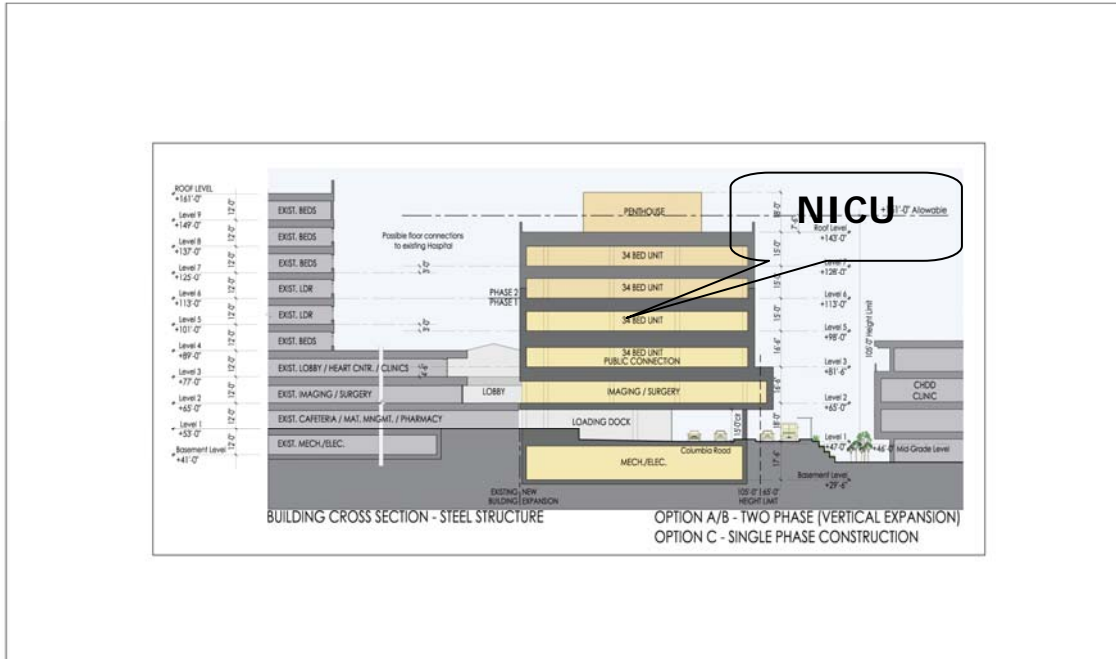
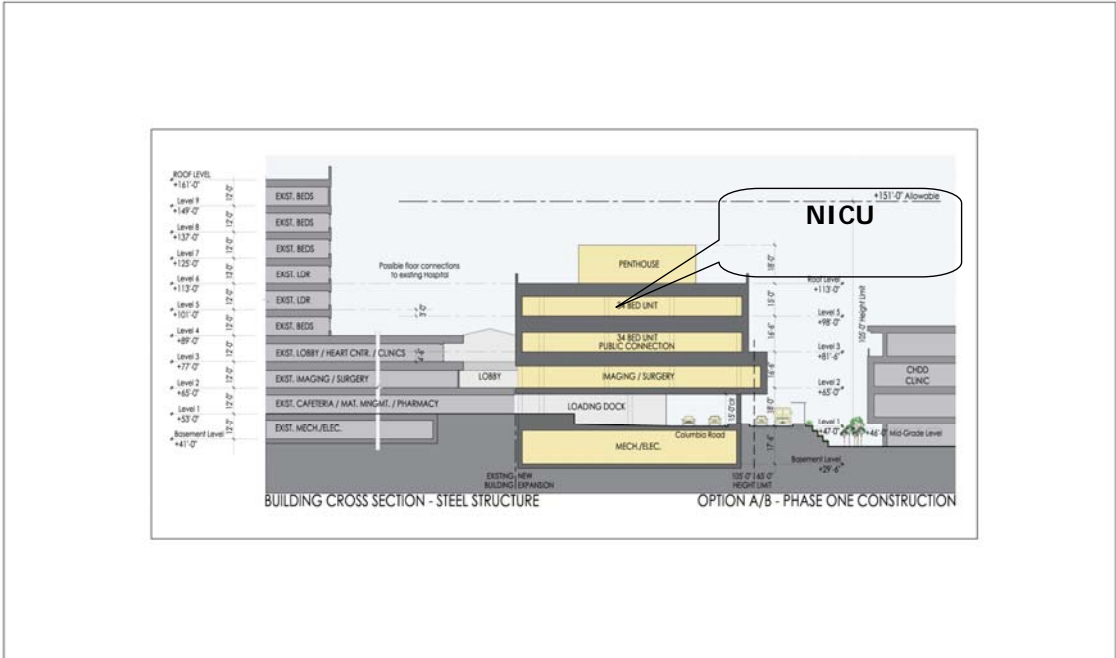
The UW Medicine Board recommends pursuing construction of a new inpatient tower at an estimated cost of \$159 million with a completion date of 2011. This project provides for two inpatient units, one for adult beds and one for NICU bassinets. The project also provides for additional teaching space, diagnostic imaging capacity, as well as future operating room capacity contiguous with the existing main operating room.

The benefits of the recommended option include:

- Capacity – A new inpatient tower is required to increase key service line bed capacity and meet expected inpatient demand of the future. The building of a new inpatient tower with the opportunity for Phase II construction would provide for growth through the 2020 time period for non-specialty beds, based on current volume projections.
- The project meets the needs for additional teaching space, diagnostic imaging capacity and support space.
- The new building allows for greater expansion of NICU beds, which is critical for preserving the option of a joint perinatal program with Children’s Hospital and Regional Medical Center.







## Can UWMC afford this expansion?

Although the expansion does put significant financial pressure on UWMC, it is the opinion of the management team that this expansion is critical to the long-term success of UW Medical Center and that the “build new now” option is the best balance of risk, return, and affordability.

UWMC uses a ten-year financial projection to illustrate how it plans to generate sufficient margin to meet its operational needs and to finance capital expansions. The basis of the assumptions driving the financial plan is current strategic directives and operational initiatives, combined with near term market and industry forces. The ten-year plan is the base of the financial projections used for the expansion analysis.

Each of the renovation and new construction options were overlaid on the multi-year financial plan to assess UWMC’s financial position given the project costs and associated debt requirements. Key factors considered included:

- Liquidity – cash position
- Operating margin and operating cash flow margin (EBIDA)
- Debt capacity

In addition, UWMC conducted a full Net Present Value (NPV) and Internal Rate of Return (IRR) analysis on the following options: 1) “Renovate & Build New Later” and 2) “Build New Now”. Option 1, “Renovate and Build New Later”, after full build out, has a slightly negative NPV, and an IRR of 10.6%. Option 2, “Build New Now”, after full build out, has a positive NPV (\$ 48.6 M) and an IRR of 12.4%.

UWMC engaged Kaufman Hall, a national healthcare financial advisory firm, to review the financial projections. The scope of the engagement was to:

- Review UWMC’s long-range financial plan from an industry perspective;
- Assess the overall project financing plan, including input on the cost and amount of debt to be issued;
- Assess the capital marketplace’s view on the credit worthiness of UWMC and the UWMC borrowing group.

Kaufman Hall’s review, in summary stated, “We think that the size and type of this project is within the financial means of UWMC, given the financial projections which we believe were based on reasonable assumptions.” Kaufman Hall recommends the \$159M “build new now” option, and that UWMC debt finance 100% of the project costs.

In addition, UW Treasury is reviewing the financial projections and associated debt capacity in the context of the debt capacity of the UWMC, UW Medicine and the entire University of Washington. Project funding is contingent upon UW debt issuance; UW Treasury is conducting due diligence on this UWMC project as well as the Phase III Lake Union Research Project with an anticipated due date of April 30.

## What are the risks of going forward with this project?

Key risks specifically associated with this project include construction inflation (above current projections), executing a billing system conversion during a time of significant capital expansion, Sound Transit/ SR 520 potential limitations to patients’ access to UWMC and failure to achieve revenue and expense targets. Risk mitigation strategies are listed below:

- Construction inflation (above current projections)
  - Risk Mitigation Strategy – The current cost estimates were developed by a team composed of the architects from Anshen + Allen, an independent cost estimator from Davis Langdon, and a project manager from Skanska, U.S.A., a large contractor who does large hospital and university projects. If construction inflation is greater than budgeted by 10%, (approximately \$16 million), management would anticipate reducing annual capital spending to offset this cost increase.
- Implementation of the billing system conversion takes longer to complete and Accounts Receivable are elevated for a longer period of time.
  - Risk Mitigation Strategy – First Consulting Group has been engaged to provide an independent assessment of the organizational readiness of the conversion. In addition, an independent quality assurance consultant will be hired to monitor the ongoing progress of the conversion. In addition, UWMC plans to secure a line of credit to address short-term cash requirements if this should prove necessary.
- Sound Transit/ SR 520 potential limitations to patient access.



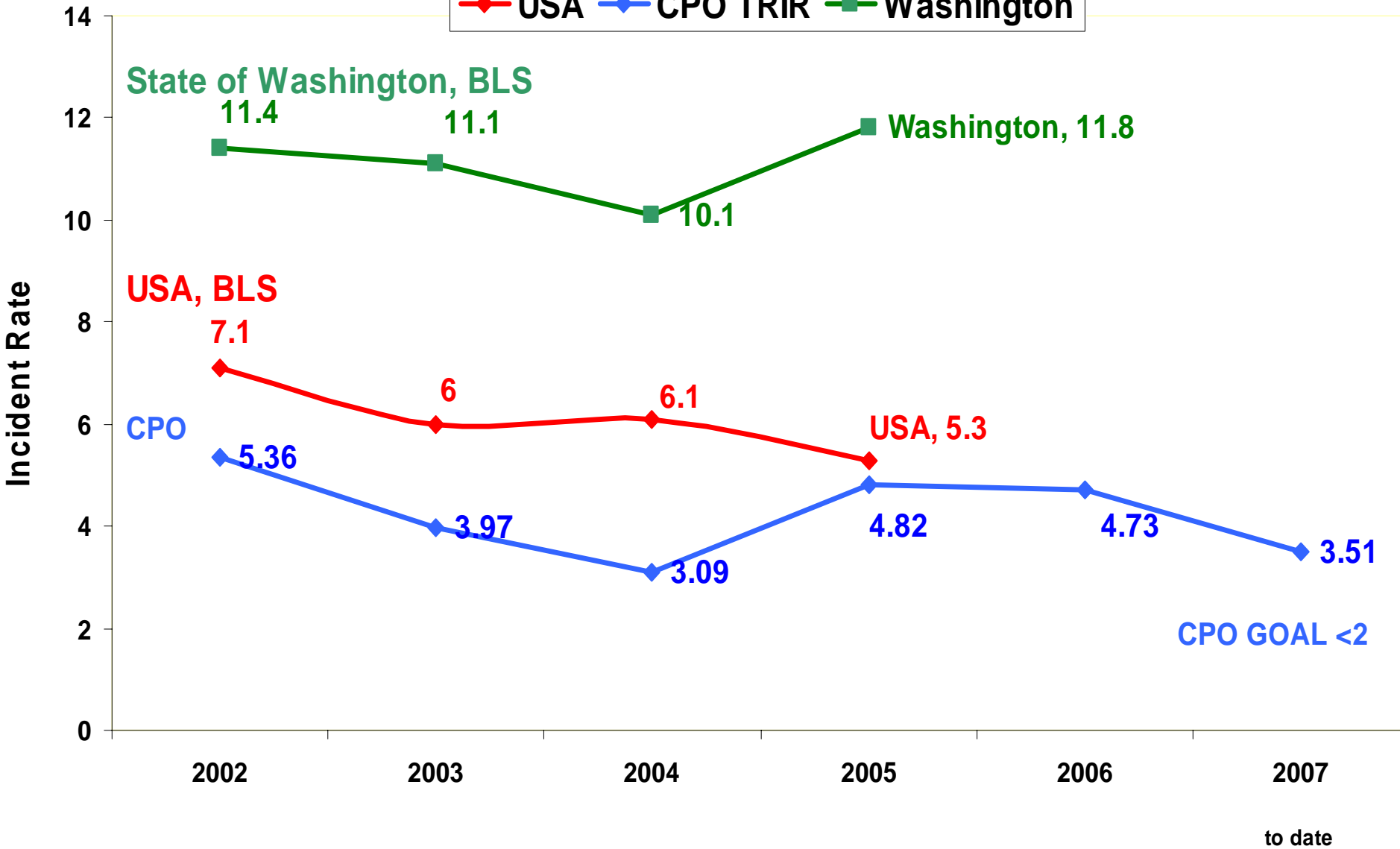
- Risk Mitigation Strategy – Many of UWMC's outpatient clinics are already located off campus. In addition, UWMC is continuing to evaluate the relocation of main campus clinics and outpatient services to off campus locations.
- Achievement of revenue and expense initiatives
  - Risk Management Strategy – achievement of targeted initiatives is an annual budgeting issue. Management will make appropriate adjustments, including seeking outside consulting expertise if necessary to achieve the targets.



# Capital Projects Office Status Report September 2006 - February 2007

# TRIR Calendar Year

USA CPO TRIR Washington



# Construction Conditions

## ▶ Labor

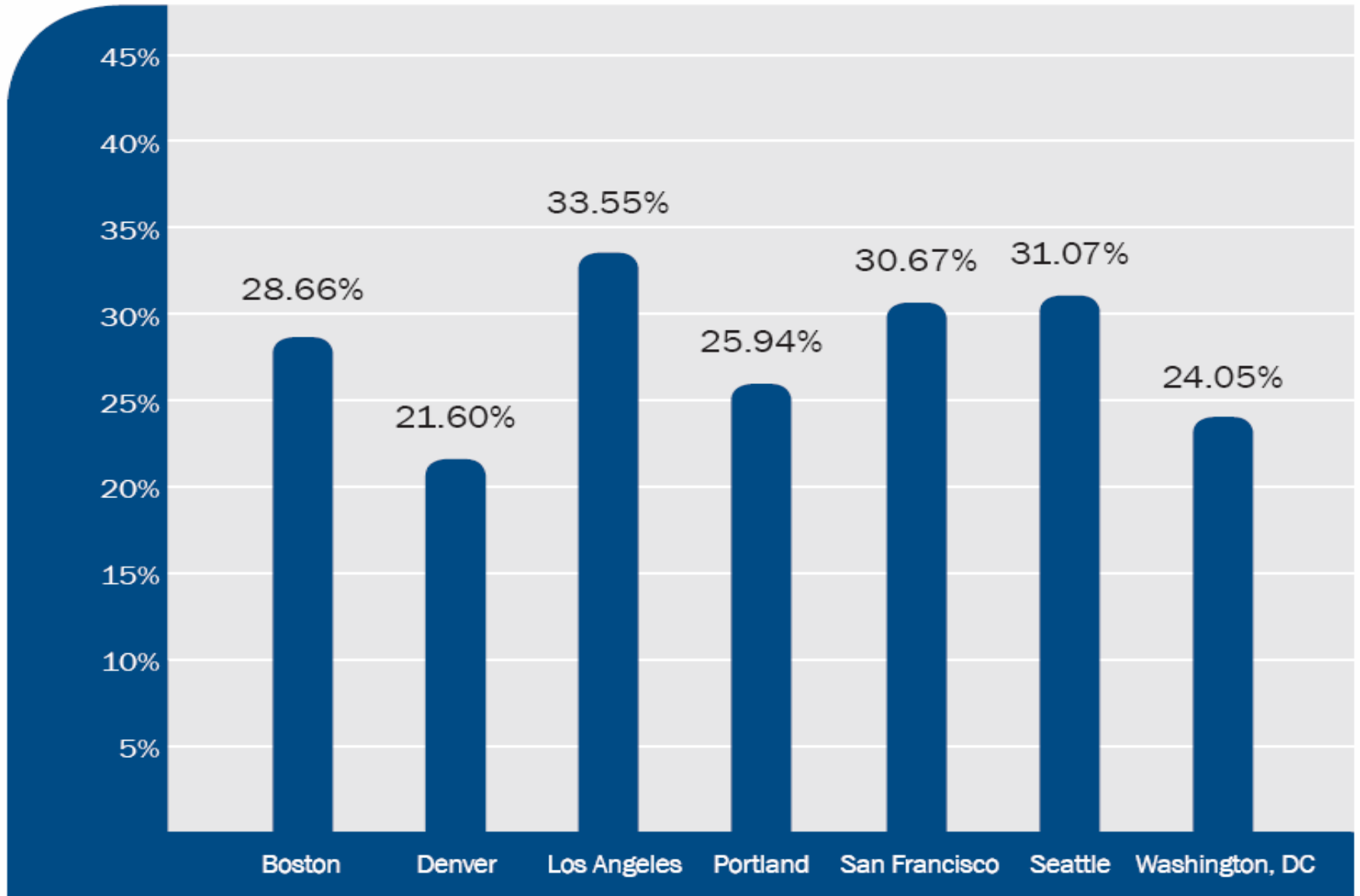
- Labor Negotiations 2007
- Availability

## ▶ Contractors & Subcontractors

# Cost Issues

- ▶ 2004 - 2007 Escalation 31%
- ▶ 2007 Forecast Escalation 8% - 10%
- ▶ Market Conditions

# Construction Cost Escalation: January 2004 - January 2007



# CPO - Sustainability

*Certified Silver* ★

Registered

*Certified Gold* ★

---

UW Tacoma 2B ★

Playhouse

Savery Hall

Nordheim Court

Clark Hall

UWT Assembly Hall

Merrill Hall ★

Business School

Benjamin D. Hall ★  
Building

The Capital Projects Office employs 23 of the 49  
LEED accredited professionals at UW




# Emerging Projects

## Business School Phase 2

- ▶ UW Tower Data Center
- ▶ Lewis Hall
- ▶ Denny Hall
- ▶ UW Tacoma Phase 3 Joy Building
- ▶ UW Bothell Phase 3 Academic Building
- ▶ Molecular Engineering
- ▶ UWMC Expansion

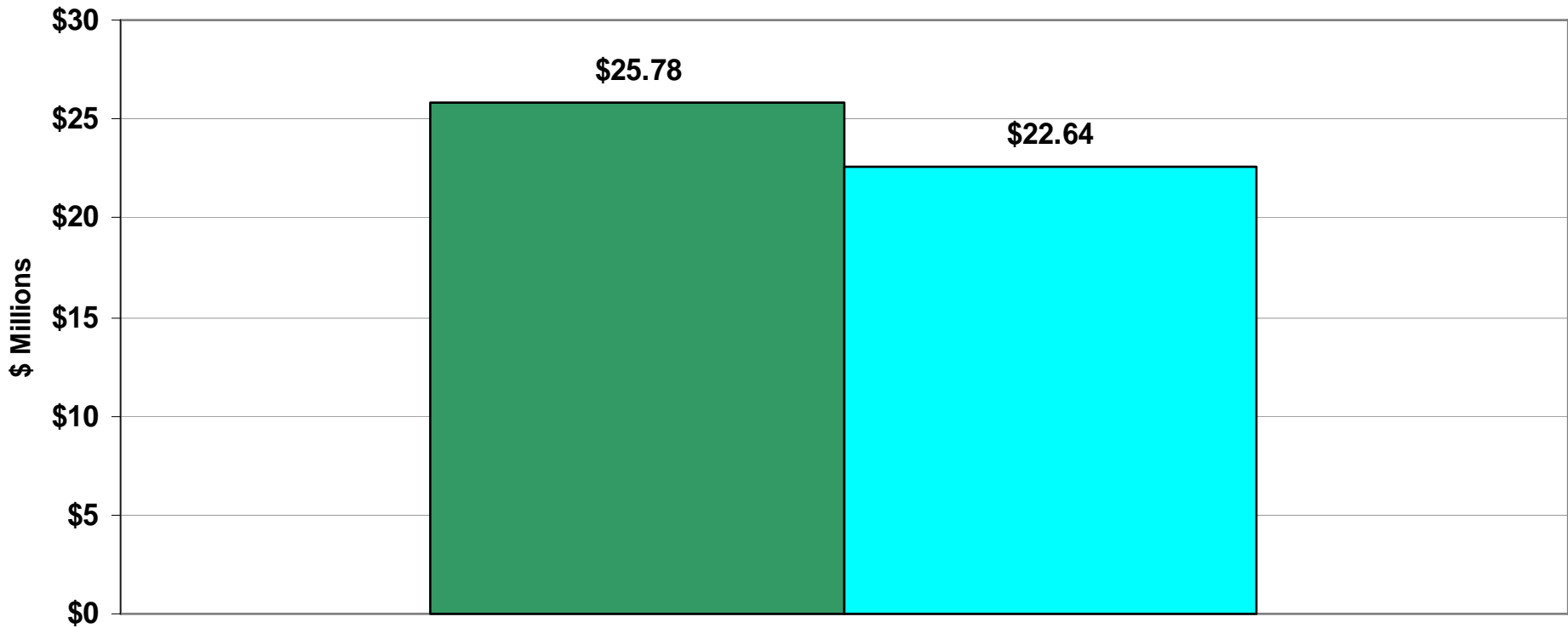
# Major Projects Closed

|                     | Budget / Actual \$M   | F'cst / In Use |
|---------------------|---|----------------|
| Biochemistry J-Wing | 8.5 / 8.1  | 5/06 - 5/06    |

# Projects Under \$5 Million Closed

## Closed Special Projects 9/06 - 2/07

■ Budget ■ Cost











# Number of Project Contracts Issued September 2006 - February 2007

|                       | W/MBE | Others |
|-----------------------|-------|--------|
| Designers/Consultants | 7     | 124    |
| Contractors           | 7     | 34     |




# Project Statistics

- ▶ 21 Approved Major Projects (+1)
- ▶ Budgets of Active Projects \$1 Billion (-.1)
- ▶ One Major Project Closed Out (- 4)
- ▶ 288 Active Special Projects (-12)
- ▶ Special Projects Budgets \$154 Million (-14)
- ▶ 55 Special Projects Closed Out ( -20) (\$25M)

# Major Projects in Closeout

|                        | Budget/Fcst \$M   | Use Date / F'cst   |
|------------------------|---|--|
| UWMC Cardiac/Emerg.    | 7.2 / 7.0    | 11/05 - 10/05  |
| Tacoma Phase 2B        | 44.4 / 44.4   | 10/03 - 1/04  |
| Golf Driving Range     | 8.0 / 1.8   | 8/04 - cancelled   |
| Regional Heart         | 9.8 / 9.9   | 12/05 - 4/06  |
| Benjamin D. Hall Bldg. | 29.9 / 29.8   | 9/05 - 3/06   |
| Johnson Hall           | 55.3 / 52.4  | 10/05 -12/05  |
| Wm. Foege Building     | 150 / 148    | 3/06 - 7/06   |
| UWT Garage             | 7.5 /7.5  | 12/05 - 1/06   |

# Major Projects in Bid / Construction

|                   | Budget/Fcst \$M   | Use Date / F'cst  |
|-------------------|---|---|
| Architecture Hall | 24.5 / 24.5   | 9/07 - 9/07   |
| Ed. Outreach      | 17.9 / 17.9   | 2/07 - TBD  |
| Guggenheim Hall   | 28.3 / 30.3  | 9/07 - 9/07   |
| Harborview Bond   | 221 / 221   | 4/08 - 7/08  |
| W. Campus Gar.    | 12.8 / 16.1  | 3/07 - TBD  |
| Graves Annex      | 5.3 / 5.3   | 9/07 - 9/07   |
| MAG H-Wing        | 43.2 / 43.2   | 1/09 - 1/09   |



# Major Projects in Design

|                 | Budget/Fcst \$M | Use Date / F'cst |  |
|-----------------|-----------------|------------------|--|
| Clark Hall      | 18.1 / 17.9     | 3/09 - 3/09      |  |
| Playhouse       | 9.9 / 9.9       | 9/08 - 9/08      |  |
| UWT Hall        | 12.1 / 11.8     | 1/09 - 9/08      |  |
| Savery Hall     | 61.2 / 61.2     | 9/09 - 9/09      |  |
| Business School | 80 / 80         | 9/10 - 9/10      |  |
| HSC Teaching    | 5.2 / 5.2       | 12/07 - 12/07    |  |



# RESTORING THE CORE

A major program of building restoration is underway at the University of Washington

# *Restoring the Core*

- ❑ *Founded in 1861 – One of the oldest campuses on the Pacific Coast*
- ❑ *Moved to Montlake location in 1895; expansion for Alaska-Yukon-Pacific Exposition*
- ❑ *300+ buildings on Seattle campus with average age over 42 years; some nearing 100 years*
- ❑ *Buildings were in need of modernization, but we had been unsuccessful in getting state funds for major renovations & had no viable surge plan*
- ❑ *Condon Hall provided surge building opportunity*



# *Restoring the Core*

- ❑ *2002 Provost appointed Restoration Planning Committee to prioritize buildings for renovation*
  
- ❑ *Facilities condition index determined 15 “Critical Buildings”*
  
- ❑ *Developed the “Weighted Criteria Matrix” to prioritize renovations based on:*
  - ✓ *life safety (earthquake readiness, fire protection)*
  - ✓ *building condition data*
  - ✓ *Building use*
  
- ❑ *Fit plan for use of Condon Hall as surge building*

# *Restoring the Core*

## ❑ *Core academic Buildings*

- ✓ *15 "Critical Buildings"*
- ✓ *FCI near or above 100%*
- ✓ *Average Age – 90 years*
- ✓ *Core Academic Buildings*
- ✓ *1 Million GSF Total*
- ✓ *10% of all non-self sustaining space*
- ✓ *30,000 Students Receive Instruction in One of These Buildings/Quarter*



# *Restoring the Core*

## *Fit Planning*

- ❑ *Fit planning: assess for Condon Hall use*
  
- ❑ *All but 3 Were Capable of This*
  - *MHSC H-Wing*
  - *Playhouse Theater*
  - *Brooklyn Building*
  
- ❑ *Long Lead Times Allowed for:*
  - *Planning for moves*
  - *Accommodating special uses*  
*(wet labs, natatorium,*  
*Theater, large lecture halls)*

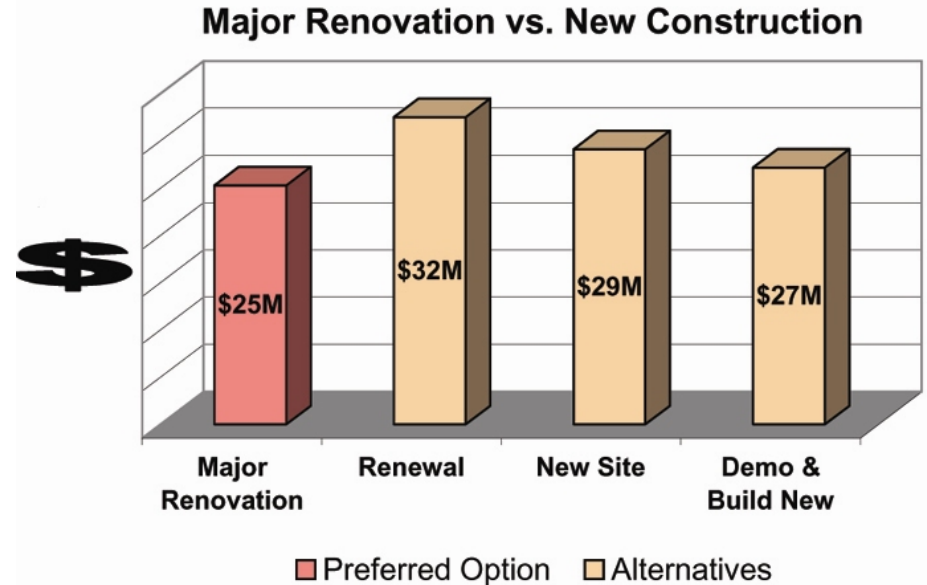
# Restoring the Core

*Meeting aesthetic and financial goals*

*These historic buildings are an integral part of the campus fabric*

*Piecemeal repairs exceed replacement value, but . . .*

*Completely decanting for major renovation is cost effective*





# *Restoring the Core*

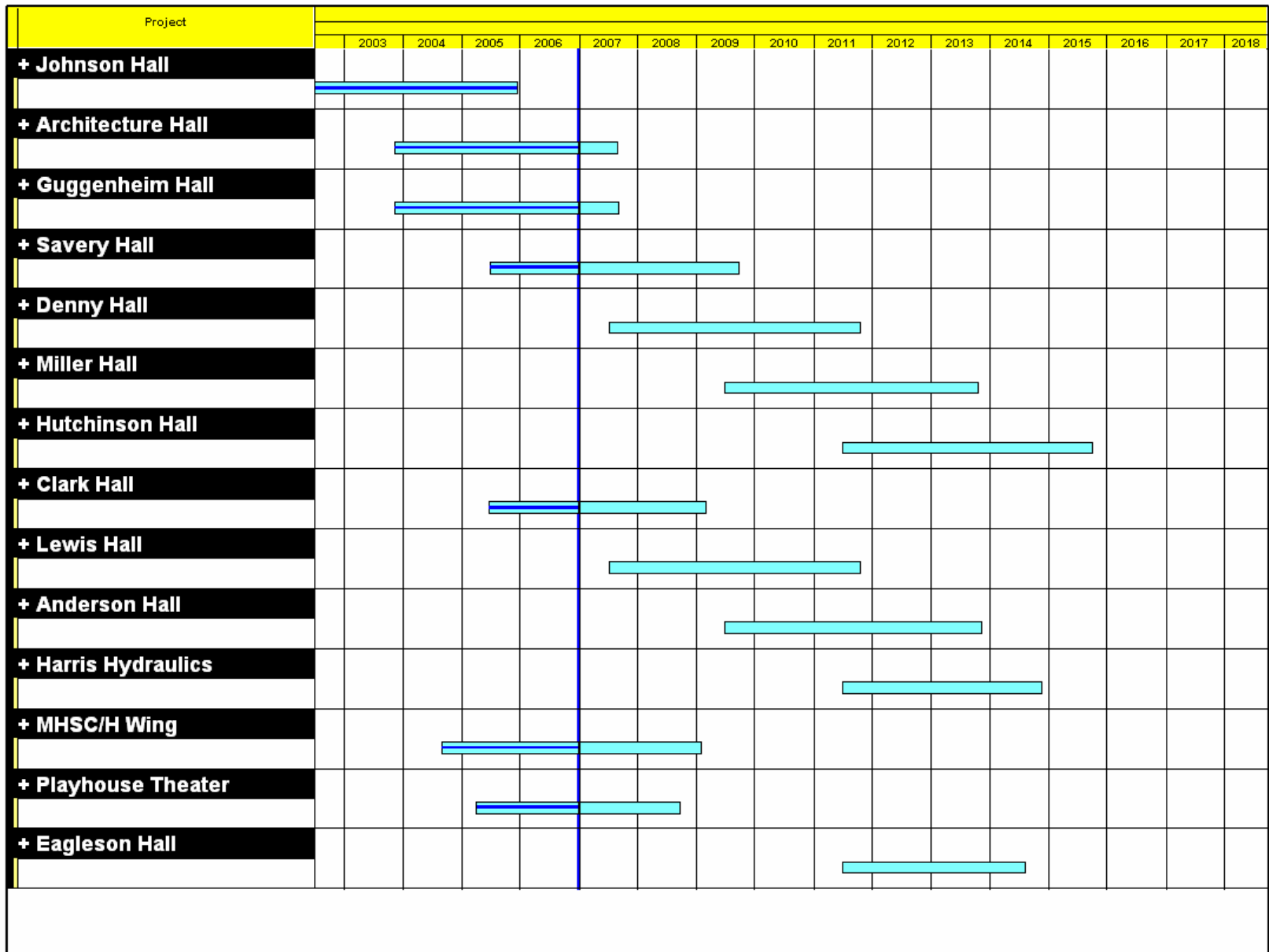
## *Planning Assumptions Saved Time and Conflict*

- Buildings renovated for current occupants*
- Condon Hall law library divided into “repurposable” open areas*
- Existing offices left “as is”*
- No wet lab uses*
- Manage building as a “landlord”*



# *Restoring the Core*

| <b>Building</b>                | <b>Planning &amp; Design</b> | <b>Construction</b> |
|--------------------------------|------------------------------|---------------------|
| Johnson Hall                   | 2001-2003                    | 2003-2005           |
| Architecture Hall              | 2003-2005                    | 2005-2007           |
| Guggenheim Hall                | 2003-2005                    | 2005-2007           |
| Savery Hall                    | 2005-2007                    | 2007-2009           |
| Clark Hall                     | 2005-2007                    | 2007-2009           |
| Playhouse Theater              | 2005-2007                    | 2007-2009           |
| Denny Hall                     | 2007-2009                    | 2009-2011           |
| Lewis Hall                     | 2007-2009                    | 2009-2011           |
| Miller Hall                    | 2009-2011                    | 2011-2013           |
| Anderson Hall                  | 2009-2011                    | 2011-2013           |
| Hutchinson Hall                | 2011-2013                    | 2013-2015           |
| Harris Hydraulics Lab          | 2011-2013                    | 2013-2015           |
| Eagleson Hall                  | 2011-2013                    | 2013-2015           |
| MHSC – H Wing (Phased)         | 2003-2015                    | 2003-2015           |
| Brooklyn Building (Demolished) | 2015                         |                     |





# Report of Internal Audit Results 2006



## *Finance, Audit and Facilities Committee Board of Regents*

Department of Audits  
University of Washington

*March 2007*



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## Executive Summary – Report on Results

Internal Audit engages in three primary activities – audits, advisory services and investigations. Our focus is to proactively work with campus schools and colleges assisting management to understand financial risk and exposures. Rather than duplicate the financial and compliance auditing performed by KPMG and the State Auditor’s Office, Internal Audit concentrates on departmental control systems and processes.

### 2006 Results

#### *Audits*

In 2006, we completed 7 of 10 planned audits of the highest risk areas identified in our 2006 plan. The remaining 3 audits are in process and will be completed in early 2007. We visited 67 University units; 56 as part of our planned scheduled audits, 3 at the request of management and 8 as part of investigations. Total actual audit hours of 9,880 were 1,220 less than budgeted as the result of staff turnover and time devoted to the quality assurance review.

Overall, we found departments generally had good control systems in place related to financial management, operations and federal compliance. Exceptions resulted primarily from the lack of sufficient management oversight rather than systemic problems at the University level.

Our information system audits focused primarily on the security of data stored on decentralized,

department-owned systems. We found departments need to strengthen controls related to user access, data integrity and security, business continuity, and strategic planning and budgeting for information systems.

#### *Quality Assurance Review*

We completed a quality assurance review required by internal audit standards in June, 2006. The review was conducted by chief audit executives from 4 peer institutions. The results of the review and Internal Audit’s action plan for addressing the report recommendations were communicated to the Regents in November, 2006.

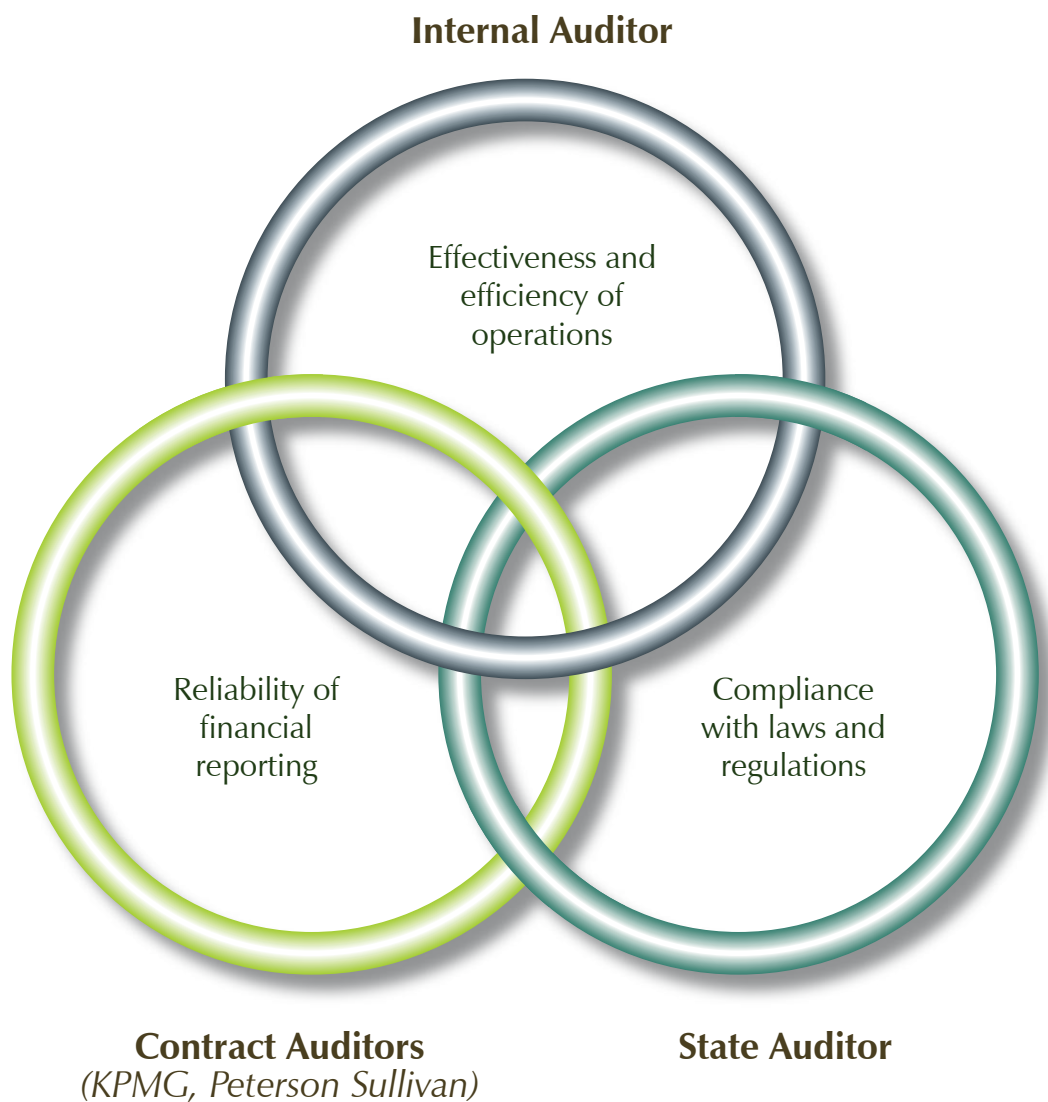
#### *Enterprise Risk Management*

Internal Audit continues to participate in the development of the University’s methodology to identify, assess and mitigate enterprise-wide risks. During 2006, the director coordinated the establishment of the University’s Compliance Council, and serves as its facilitator.



## Audit Coverage Overview

As part of the coordinated audit approach adopted in 1990, the Department of Audits works closely with contract auditors and the State Auditor to maximize audit coverage and to avoid duplication of effort. Each audit organization has a specific role:







## Work Accomplished in 2006

### Scheduled Department Audits\*

#### Completed:

Capital Projects  
 Computing & Communications:  
     Washington Information Services Board  
 Parking Services  
 Department of Radiology  
 School of Social Work  
 UWMC Information Systems Security

- Inpatient Pharmacy Services

Audit Follow-ups (32)

#### In Progress:

Intercollegiate Athletics  
 Office of the President  
 UWMC Information Systems

- Pediatrics
- Respiratory Care

### Scheduled University-wide Audits\*

#### Completed:

Endowments and Gifts

- Computer Sciences & Engineering
- Electrical Engineering
- College of Engineering

Grant and Contracts—Payroll Certification

- Department of Aeronautics and Astronautics
- Department of Biochemistry
- Department of Bioengineering – University of Washington Engineered Biomaterials (UWEB)
- Department of Epidemiology
- Department of Genome Sciences
- Joint Institute for Study of the Atmosphere and Ocean

- Department of Medicine—Division of Cardiology
- Department of Medicine—Division of Metabolism, Endocrinology and Nutrition
- Department of Medicine—Division of Allergy and Infectious Diseases
- School of Medicine—General Clinical Research Center
- School of Oceanography
- Washington National Primate Research Center

Grants and Contracts—Cost Transfers

- Earth & Space Sciences
- College of Education
- Electrical Engineering
- Evans School of Public Affairs
- Health Services
- Department of Pharmaceutics
- Department of Psychiatry and Behavioral Sciences
- Department of Urology
- Washington National Primate Research Center

#### In Progress:

Grants and Contracts—Clerical and Administrative Salaries

### Management Requests

Grant and Contract Accounting (new receivables software)

Intercollegiate Athletics (ticket certification)

Office of Student Life (service & activities fees)

### Special Investigations

Fraud (1)

Grant Compliance (3)

Financial Processes (2)

Misuse of UW Assets (2)

\* See pages 5 & 6 for Results of 2006 Scheduled Audits



## Work Accomplished in 2006 (continued)

### **Training Provided**

#### ***University Training & Development***

- Faculty Grants Management (4)
- Internal Controls and Fraud Prevention (2)
- Work & Leave Records Maintenance (5)

#### ***Departments***

- Grants Management (1)
- IT Audits (3)
- Preparing for Audits (1)
- State Ethics Law (6)
- State Whistleblower Law (1)

#### **Advisory Services**

- Campus Security Advisory Committee
- Compliance Council
- Electronic Faculty Effort Certification Team (eFEC)
- Environmental Health & Safety Committee
- Financial Desktop
- Global Support Committee
- President's Advisory Council on Compliance & Risk Management
- Privacy Assurance & Systems Security Council
- System to Administer Grants Electronically Team (SAGE)
- Tax Strategy Team

Internal Control Consultations (273)

### **External Relations**

#### ***Memberships***

##### *State Committees*

- Higher Education Interinstitutional Internal Auditors

##### *Professional Organizations*

- Agora (Information Systems Security)
- American Institute of Certified Public Accountants
- Association of Certified Fraud Examiners
- Association of College & University Auditors
- Association of Governmental Accountants
- Information Systems Audit and Control Associations
- Institute of Internal Auditors
- Pacific Northwest Chapter of Certified Fraud Examiners
- Washington State Society of CPAs



## Results of 2006 Scheduled Audits

In 2006, the Department of Audits continued to emphasize the University's commitment to ensure that departments have solid control systems in place.

Overall, we found that internal controls are sufficient to ensure compliance with applicable regulations and policies, and to ensure that business objectives are achieved. We found no flagrant deficiencies in the course of these scheduled audits. Audit exceptions resulted primarily from lapses in management oversight and not from systemic problems at the University level.

### Endowments and Gifts

We reviewed one college and two departments as part of our University-wide audit of gifts and endowments. Overall, we found that the University is spending funds in compliance with donor intent. We recommended some areas strengthen procedures to document approvals, and ensure gifts are properly classified.

### Grant and Contracts—Payroll Certification

We reviewed two schools and ten departments as part of our University-wide audit of grant and contract certification reports (GCCRs). We recommended that controls be strengthened to ensure compliance with University and federal policies.

### Grant and Contracts—Cost Transfers

We reviewed one college, one school and seven departments as part of our University-wide audit of cost transfers on federal grants. Overall, we found that departments are in compliance with federal and University policies relating to cost transfers. We recommended strengthening controls over the review of transfer requests and the amending of payroll certification reports.

### UWMC Information Systems Security

We reviewed the Inpatient Pharmacy Services automated drug-inventory management system for control systems related to the security of protected health information. We recommended strengthening controls in the areas of user access, password administration, vendor contract management, and protection from malicious software.

### Computing & Communications— Washington Information Services Board

We reviewed the University's compliance with the state's Information Services Board's (ISB) Information Technology and Security Policy and Standards. We recommended strengthening compliance with ISB requirements in the areas of business impact and vulnerability, threat and risk analysis, and personnel, physical data, network and access security.

### Capital Projects

We reviewed the Capital Projects Office's construction project management system for information technology control systems related to data integrity and security. We recommended strengthening access controls to ensure data integrity and improve the physical security over the server.





## Results of 2006 Scheduled Audits (continued)

### Parking Services

We reviewed the department's system of internal controls over cash receipts in the accounting office. We recommended the department enhance controls to safeguard cash, document custodianship changes for cash, and separate cash and record keeping duties.

### Department of Radiology

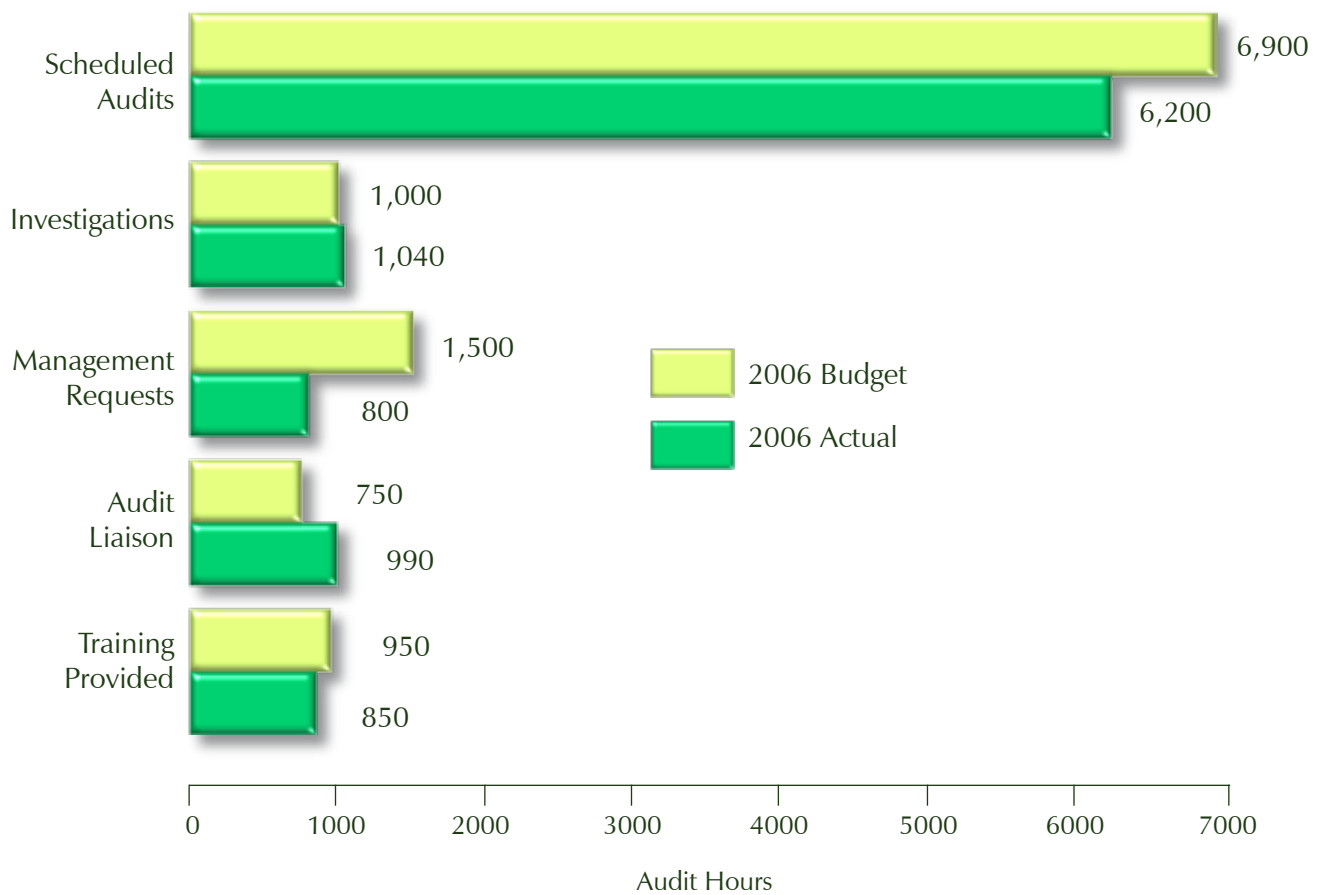
We reviewed the department's system of internal controls over grants fiscal management and management of information systems. We recommended the department strengthen controls over grant and contract certifications, payroll and information systems.

### School of Social Work

We reviewed the school's system of internal controls over grants fiscal management. We recommended that the school strengthen controls over grant and contract certifications, interim funding and payroll.



## Audit Hours by Type of Audit—2006 Budget and 2006 Actual



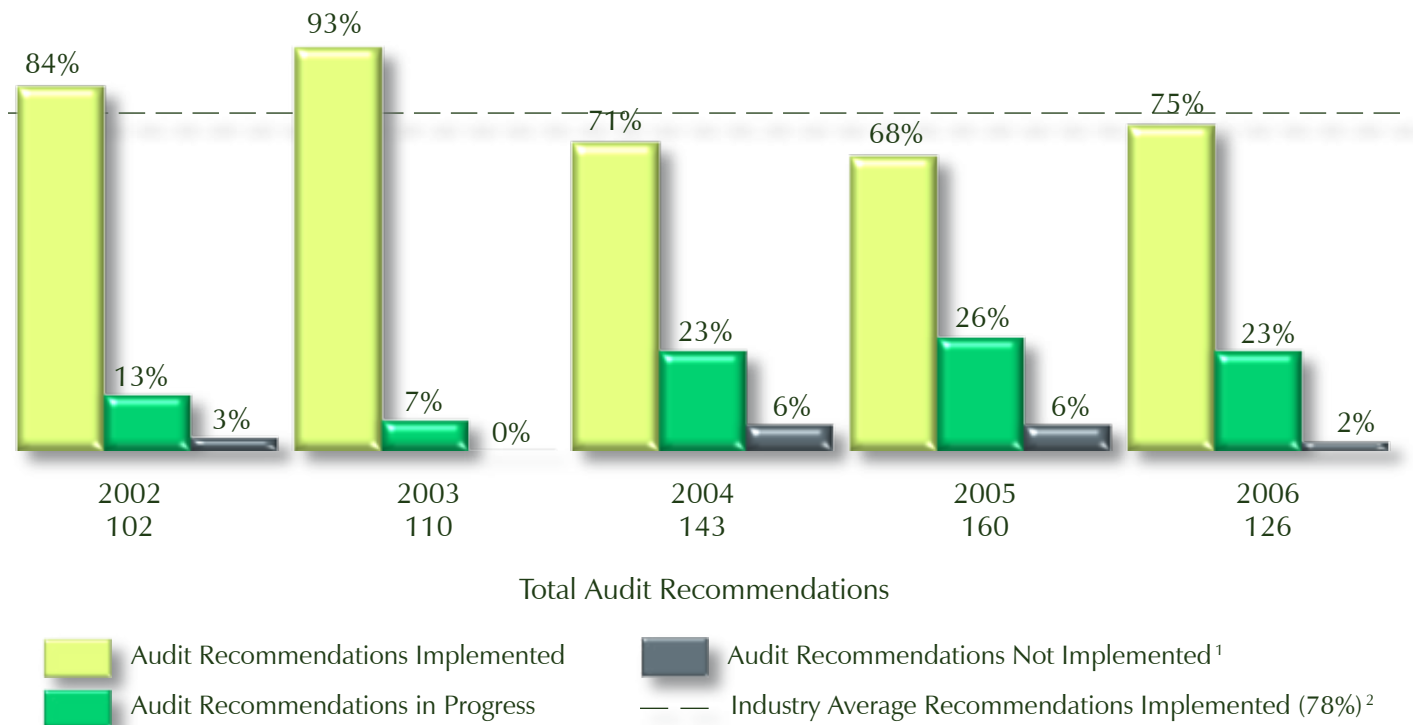
Total budget hours exceeded actual hours by 1,220 hours. This was a result of a vacant position and additional time needed for the quality assurance review.



## Implementation of Audit Recommendations 2002–2006

Internal Audit conducts follow-up reviews to determine whether audit recommendations agreed to by management have been implemented. Follow-up reviews generally occur six months after an audit is completed.

Percentage of Recommendations Implemented for the Years 2002–2006



<sup>1</sup> Management planned to implement the audit recommendations but had not done so at the time of our follow-up reviews. Audit recommendations had not been implemented because of staffing limitations and turnover, other higher priorities or the complexities of implementing solutions.

<sup>2</sup> Source: The 1999 Analytical Benchmarking for Auditors in the College and University Sector (ABACUS).





## Internal Audit Charter

### **Mission**

The mission of Internal Audit is to assist the Board of Regents and University management in the discharge of their oversight, management and operating responsibilities. This is achieved by providing independent assurance, consulting and education services to the University community. Our services add value by improving the control, risk management and governance processes to help the University achieve its business objectives.

### **Authority**

The Department of Audits functions under the authority of the Finance, Audit and Facilities Committee of the Board of Regents of the University of Washington.

The Department of Audits is authorized to have full, free, and unrestricted access to information including records, computer files, property, and personnel of the University. Internal Audit is free to review and evaluate all policies, procedures and practices of any University activity, program, or function.

In performing the audit function, the Department of Audits has no direct responsibility for, nor authority over, any of the activities reviewed. Therefore, the internal audit review and appraisal process does not in any way relieve other persons in the organization of the responsibilities assigned to them.

### **Scope**

The scope of internal audit activity encompasses the examination and evaluation of the adequacy and effectiveness of the University's system of internal control and the quality of performance in carrying out assigned responsibilities including appropriate training and consulting assistance. Internal auditors are concerned with any phase of University activity in which they may be of service to management. This involves going beyond the accounting records to obtain a full understanding of operations under review.

### **Independence**

To permit the rendering of impartial and unbiased judgment essential to the proper conduct of audits, internal auditors will be independent of the activities they audit. This independence is achieved through organizational status and objectivity.

- *Organizational Status:* The Director of Audits is responsible to the Treasurer, Board of Regents, whose scope of responsibility and authority assures that audit findings and recommendations will be afforded adequate consideration and the effectiveness of action will be reviewed at an appropriate level. The Director of Audits has direct access to both the President and the Board of Regents, and may take matters to them that are believed to be of sufficient magnitude and importance to require their immediate attention.
- *Objectivity:* Because objectivity is essential to the audit function, an internal auditor does not develop and install procedures, prepare records, or engage in any other activity which the auditor would normally review and appraise and which could reasonably be construed to compromise the auditor's independence. The auditor's objectivity is not adversely affected, however, by determining and recommending standards of control to be adopted in the development of systems and procedures under review.

### **Responsibility**

The internal audit staff has a responsibility to report to University management on the areas examined and to evaluate management's plans or actions to correct reported findings. In addition, the Director of Audits has a responsibility to report at least annually to the Board of Regents Finance, Audit and Facilities Committee and to inform the Board of any significant findings that have not been reasonably addressed by University management.

The Director of Audits will coordinate internal and independent outside audit activities to ensure adequate coverage and minimize duplicate efforts.

### **Standards**

The responsibility of the Department of Audits is to serve the University in a manner that is consistent with the standards established by the internal audit community. At a minimum it shall comply with the relevant professional auditing standards and code of conduct of the Institute of Internal Auditors (IIA) and the Association of College and University Auditors (ACUA).



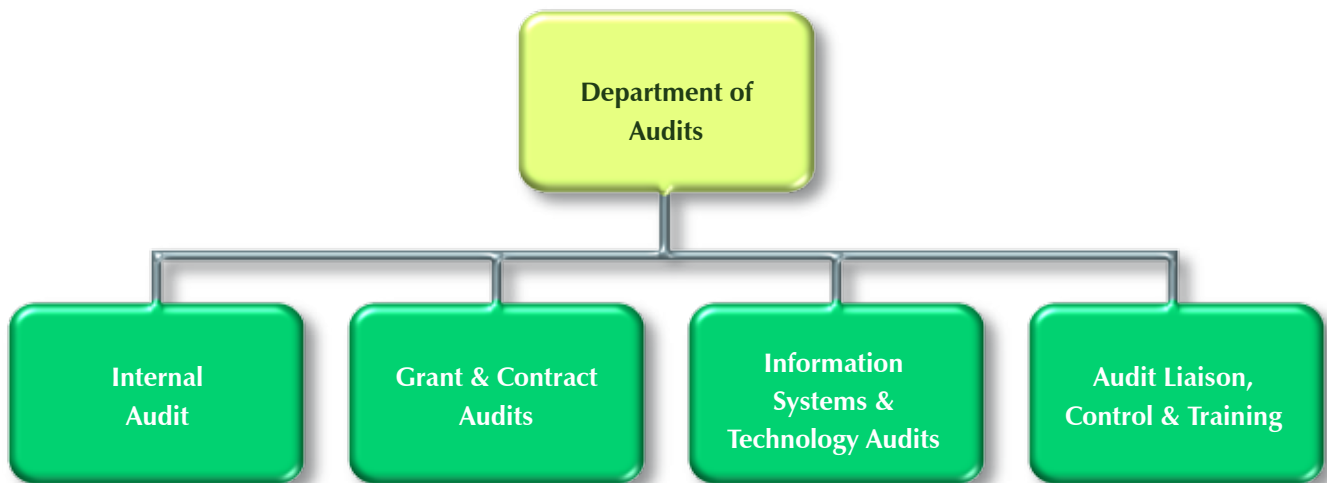


## Audit Services by Function

“The objective of internal auditing is to assist agency staff in the effective discharge of their responsibilities.”

Source: *State Administrative & Accounting Manual, O.F.M., Section 20.40.20, May 1, 1999*

We have changed our focus from a traditional transaction-based auditing model to a proactive risk-based model. We partner with campus management to analyze business processes and identify risk and improvement opportunities. To effectively carry out our responsibilities, the Department of Audits is organized into four functions:



### Internal Audit

- Internal Control Systems
- Departmental Support
- Compliance
- Special Investigations

### Grant & Contract Audit

- Grant Management Systems
- Special Investigations

### Information Systems & Technology Audits

- Internal Control Systems
- Central Computing Systems
- Departmental Computing Systems

### Audit Liaison, Control and Training

- Management Communications
- External Auditor Liaison
- Audit Resolution
- Audit Contracting
- Training and Development



## Contract Auditors on Campus During 2006

### **KPMG**

Financial statement audits for:

- University of Washington
- Intercollegiate Athletics
- Parking Services
- UW Medical Center
- UW Medical Center Consolidated Laundry
- UW Medical Center Service League
- Harborview Medical Center
- Harborview Sexual Assault Center
- Harborview Eastside Sexual Assault Center for Children

### **Peterson Sullivan**

- Metropolitan Tract Financial Statements Audit
- UNICO Properties—Lease Compliance
- Fairmont Olympic Hotel—Lease Compliance
- GVA Kidder Matthews—Operating Agreement

Financial statement audits for:

- Associated Students of the UW
- Graduate & Professional Student Senate
- Student Publications
- Student Union Facilities
- Housing & Dining System
- Retail & Remote Food Services



## External Auditors on Campus During 2006

### **Office of the State Auditor**

- Compliance with state and federal regulations
- State of Washington's annual financial statements audit in compliance with the Single Audit Act
- Whistleblower and citizen complaints
- Fraud investigations

### **U.S. Department of Health and Human Services**

Closing Grant/Contract Audit

- Alcohol and Drug Abuse Institutes
- Applied Physics Lab
- Chemistry
- Electrical Engineering
- Mechanical Engineering
- Medical Genetics

Audit of graduate student compensation

### **Air Force Institute of Technology**

Confirmation of tuition paid for students—Student Fiscal Services

### **Defense Contract Audit Agency**

Audit of billing and accounting system and related controls - Grant and Contract Accounting, Applied Physics Laboratory

Audit of FY 2006 Prorated Direct Cost Rate—Applied Physics Laboratory

Audit of the Use of the Fixed Fee—Applied Physics Laboratory

### **Department of Energy**

Request for report of costs claimed—Grant and Contract Accounting

### **Federal Aviation Administration Centers of Excellence**

Site visit – Center of Excellence for Advance Materials in Transport Aircraft Structures

### **Food and Drug Administration**

Not-for-cause inspection of the University Institutional Review Board – Human Subjects Division

### **National Aeronautics and Space Administration – Jet Propulsion Laboratory**

Site visit—Office of Sponsored Programs

### **National Institute of Aging**

Site visit—Shock Center Facility—Department of Pathology, Grant and Contract Accounting

### **National Institute of Allergy and Infectious Diseases**

Site visits—Office of Sponsored Projects, Department of Immunology

### **National Science Foundation Office of Inspector General**

Closing audit—Mechanical Engineering, Grant and Contract Accounting

Review of expenses claimed—Grant and Contract Accounting

Audit of University of Alaska-Anchorage subcontract—College of Engineering

### **Neighborhood House**

Contract audit—Dept. of Environmental and Occupational Health, Grant and Contract Accounting

### **Office of Naval Research**

Property Control System Analysis—Equipment Inventory Office

Contractor Purchasing System Review - Purchasing, Office of Sponsored Programs

### **Sandia Labs**

University of Washington 2005 electronic cost claim—Grant and Contract Accounting

### **State of Washington Department of Transportation**

Audit of the billing, job tracking and accounting information systems—Washington State Transportation Center (TRAC)

**METROPOLITAN TRACT**  
**PERFORMANCE REPORT**  
**For the Quarter Ended**  
**December 31, 2006**

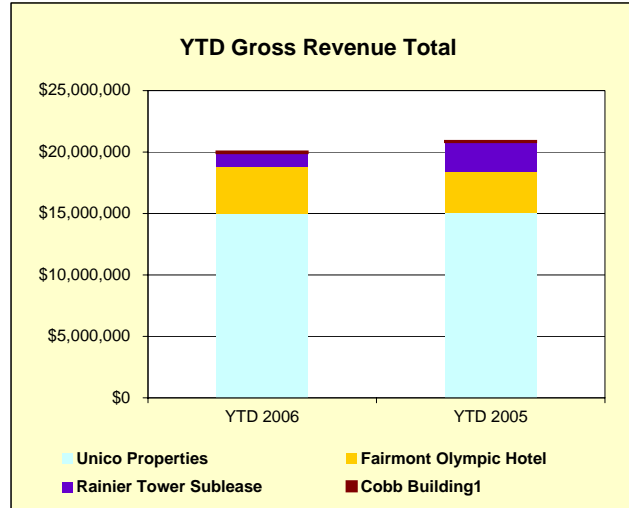
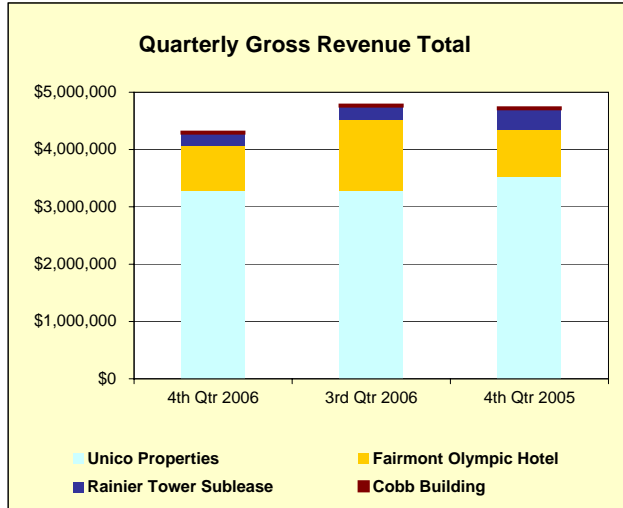


**Finance, Audit & Facilities Committee**

March 22, 2006



University of Washington Metropolitan Tract  
**CONSOLIDATED METROPOLITAN TRACT PROPERTIES**  
**Quarterly Summary**  
**Quarter Ending December 31, 2006**



| CURRENT QUARTER             |                    |                           |                            |                       |                |                        |               |
|-----------------------------|--------------------|---------------------------|----------------------------|-----------------------|----------------|------------------------|---------------|
| Gross Revenue to University | 4th Qtr 2006       | Prior Qtr<br>3rd Qtr 2006 | Prior Year<br>4th Qtr 2005 | Change from Prior Qtr |                | Change from Prior Year |               |
|                             |                    |                           |                            | \$                    | %              | \$                     | %             |
| Unico Properties            | 3,279,551          | 3,283,024                 | 3,536,245                  | (3,474)               | (0.1%)         | (256,694)              | (7.3%)        |
| Rainier Tower Sublease      | 202,443            | 232,387                   | 357,739                    | (29,944)              | (12.9%)        | (155,296)              | (43.4%)       |
| Fairmont Olympic Hotel      | 791,427            | 1,231,223                 | 803,713                    | (439,796)             | (35.7%)        | (12,286)               | (1.5%)        |
| Cobb Building               | 38,500             | 38,500                    | 38,500                     | 0                     | 0.0%           | 0                      | 0.0%          |
| <b>TOTAL GROSS REVENUE</b>  | <b>\$4,273,421</b> | <b>\$4,746,635</b>        | <b>\$4,697,697</b>         | <b>(\$473,214)</b>    | <b>(10.0%)</b> | <b>(\$424,276)</b>     | <b>(9.0%)</b> |

| Gross Revenue to University | CALENDAR YEAR TO DATE |                     |                       |               | ANNUAL              |                     |
|-----------------------------|-----------------------|---------------------|-----------------------|---------------|---------------------|---------------------|
|                             | YTD 2006              | YTD 2005            | Change from Prior YTD |               | Projected 2006      | Actual 2005         |
|                             |                       |                     | \$                    | %             |                     |                     |
| Unico Properties            | 14,978,928            | 15,092,953          | (114,025)             | (0.8%)        | 14,668,881          | 15,036,458          |
| Rainier Tower Sublease      | 1,093,831             | 2,417,036           | (1,323,204)           | (54.7%)       | 1,277,699           | 2,345,964           |
| Fairmont Olympic Hotel      | 3,825,836             | 3,284,468           | 541,368               | 16.5%         | 3,600,785           | 3,284,468           |
| Cobb Building <sup>1</sup>  | 154,000               | 115,500             | 38,500                | 33.3%         | 154,000             | 115,500             |
| <b>TOTAL GROSS REVENUE</b>  | <b>\$19,898,595</b>   | <b>\$20,794,456</b> | <b>(\$895,861)</b>    | <b>(4.3%)</b> | <b>\$19,547,365</b> | <b>\$20,782,390</b> |

<sup>1</sup> The Cobb lease commenced during the 2nd quarter of 2005 explaining the variance between 2005 and 2006.

| 12/31/05 INTERNAL VALUATION           |                      |
|---------------------------------------|----------------------|
|                                       | Gross Market Value   |
| Unico Managed Properties <sup>1</sup> | 396,100,000          |
| Fairmont Olympic Hotel                | 160,000,000          |
| Cobb Building <sup>2</sup>            | 6,700,000            |
| <b>TOTAL</b>                          | <b>\$562,800,000</b> |

<sup>1</sup> Includes the Rainier Tower Sublease

<sup>2</sup> Represents stabilized value less cost to complete the project

## **CONSOLIDATED METROPOLITAN TRACT PROPERTIES**

### **Quarterly Summary**

**Quarter Ending December 31, 2006**

#### **CONSOLIDATED METROPOLITAN TRACT SUMMARY**

The Metropolitan Tract total revenue finished 2006 over \$300,000 ahead of projections for a total of almost \$20 million. In the 4th quarter, total revenue was \$4.27 million, down 10% from the third quarter. Continued decreases at Rainier Tower and the seasonal decline in business for the Fairmont Olympic Hotel were the causes of the decline. The quarter's results were down 9% when compared with the fourth quarter of 2005, with decreases in the office components driving the majority of the decline.

For the total year results, the gross revenue was down 4.3% from 2005. The hotel was up 16.5%, topping the seemingly optimistic projections set out at the beginning of the year. The Unico properties were essentially flat, declining by less than one percent from the previous year. As expected, the lack of rents related to the Washington Mutual vacancy and the capital improvements related to the pending occupancy of Marsh and Mercer Consulting accounted for the lack luster performance of the Rainier Tower Sublease.

#### **UNICO PROPERTIES**

In the fourth quarter, revenue from the Unico properties was flat from the third quarter results, totaling \$3.28 million for the quarter. While Office revenue was off 1.7%, Retail revenue increased more than 5%. Against the prior year's fourth quarter, the Unico properties were down more than 7%, with decreases in both Office and Retail. Year-to-date, the decrease is less than 1%, with declines in Office revenue being largely offset by Retail gains. There are several large blocks of space that are currently in transition, stemming in large part from the relocation of Washington Mutual Bank to its newly opened headquarters at 2nd and Union. Much of this space has been backfilled, most notably by the Washington State Bar Association which has leased nearly 55,000 square feet in Puget Sound Plaza. Leasing activity has been strong and the new tenant rents commencing in 2007 will positively impact the University's rent.

#### **RAINIER TOWER SUBLEASE**

As with the Unico properties, the Rainier Tower's income to the University was down from the preceding quarter. The 4th quarter's income of \$202,443 is a 13% decrease from the 3rd quarter and is down more than 43% from 4th Quarter 2005. While the recently vacated spaces have had a negative impact on cash flow, they have largely been leased. A combination of Marsh, Mercer and several other tenants will backfill the space vacated by Washington Mutual. However, with the corresponding leasing costs and lack of rent until the tenants occupy, we can expect this trend to continue through 2007. Since 1995, the Rainier Tower Sublease has generated more than \$15 million of net revenue.

#### **FAIRMONT OLYMPIC HOTEL**

For the second year, the big bright spot in 2006 was the Fairmont Olympic Hotel. It generated revenue to the University of almost \$800,000 in the fourth quarter. Though this is a nearly 36% decrease from the third quarter, it was an anticipated decline in this seasonal business. For the whole year of 2006, the Olympic yielded revenue to the University in excess of \$3.8 million an increase over the 2005 results of more than 16%.

#### **INTERNAL VALUATION**

The numbers presented represent the overall value of the real estate as estimated by Heitman and Urbis Partners as of 12/31/05, but do not account for the leasehold encumbrances.



## **MARKET UPDATE**

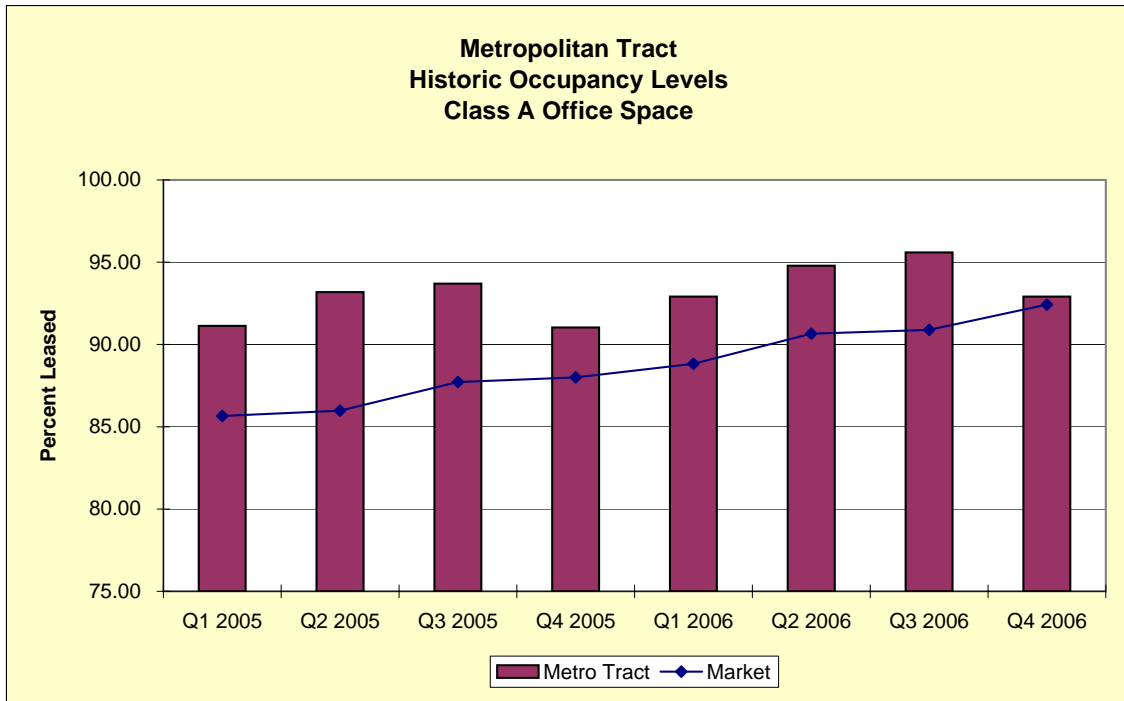
### **OFFICE MARKET**

The office market finished 2006 with an occupancy level of over 90%. Major leases such as Safeco and continued tenant expansions within the downtown core contributed to more than 1.5 million square feet of absorption in the Central Business District. With no significant office projects due to open until late 2008, 2007 is looking to be a strong year for landlords. Downtown continues to benefit from the surge in residential projects in the core (nearly 4,000 units currently under construction or in permitting) adding life after 6:00 pm and supporting the 24/7 spirit of a strong downtown.

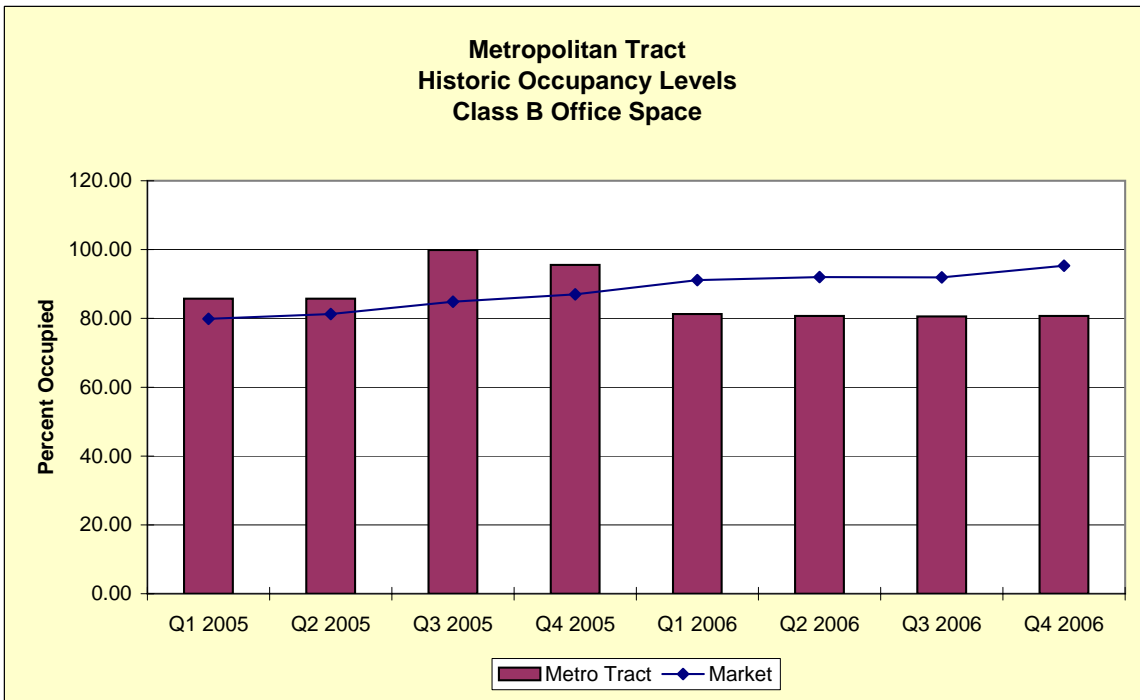
### **HOTEL MARKET**

In 2006, the downtown hotel market grew by 280 rooms, or 4.2%. The addition of 500 rooms in the Sheraton in the Spring of 2007 is expected to benefit the convention business and should result in higher occupancies across the downtown market. In 2008 and 2009, there are at least 800 new rooms planned. Smith Travel Research placed Seattle's hotel occupancy at 70.5% at the end of 2006, up from 68.2% in 2005. The average room rate was up 11.6% during the same period which tied for third with Chicago on a national basis. The industry experts are projecting increased room rates in the near term.

University of Washington Metropolitan Tract  
**OFFICE BUILDING OCCUPANCY COMPARISON CHARTS**  
 Last Eight Quarters  
 Quarter Ending December 31, 2006

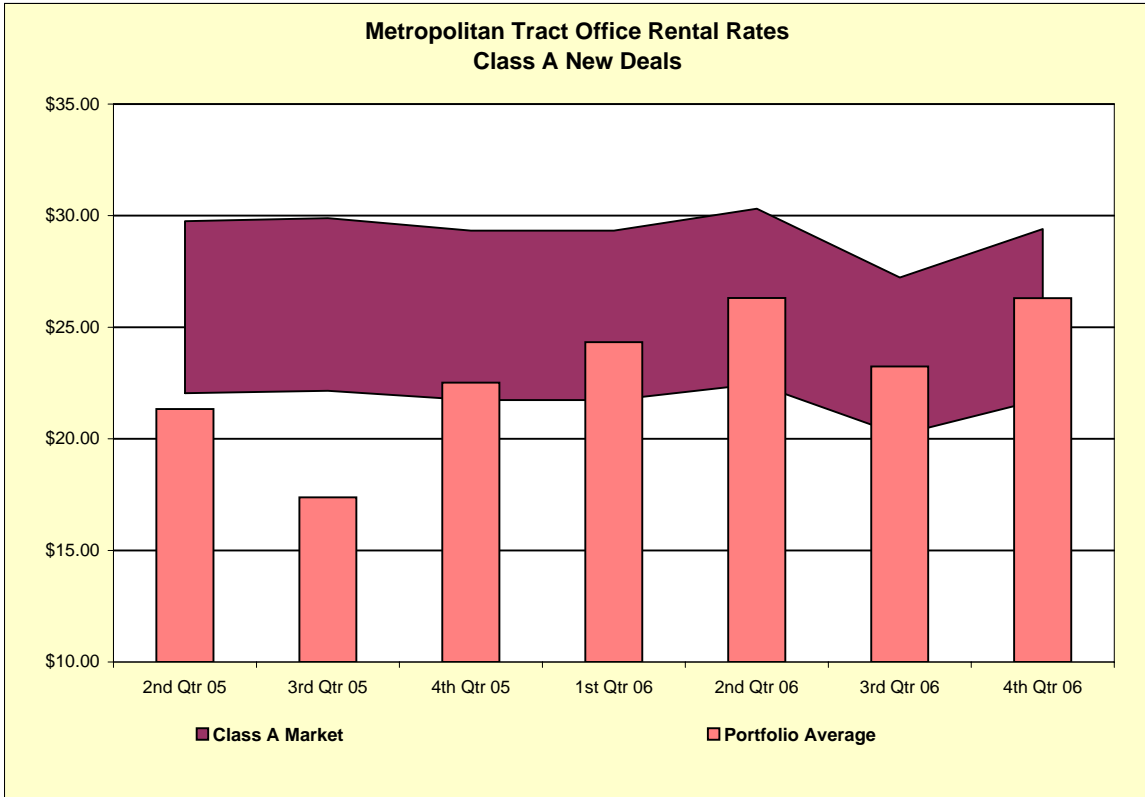


Includes Rainier Tower, Puget Sound Plaza, IBM Building and Financial Center

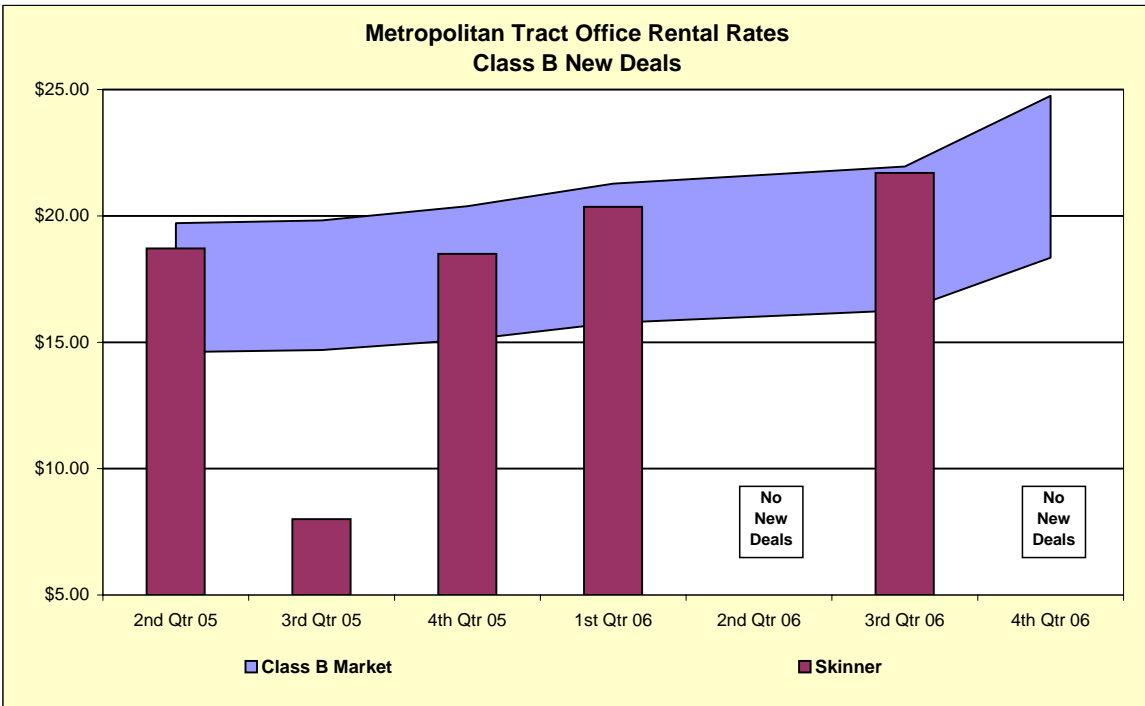


Includes Skinner Building

**OFFICE BUILDING RENTAL RATE COMPARISON**  
 Last Seven Quarters  
 Quarter Ending December 31, 2006

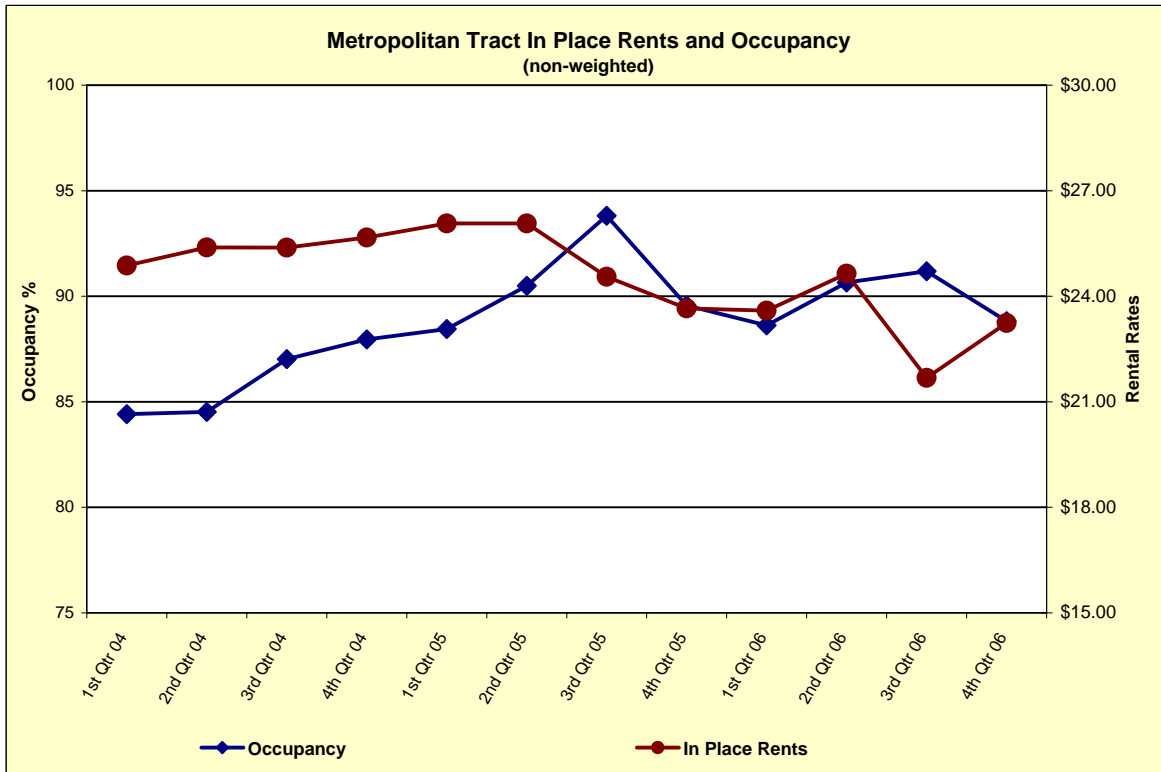


\*In the 3rd Quarter of 2005, a tenant of 5,409 sf for \$12.00/sf leased some undesirable space in the Financial Center on an "as is" basis.



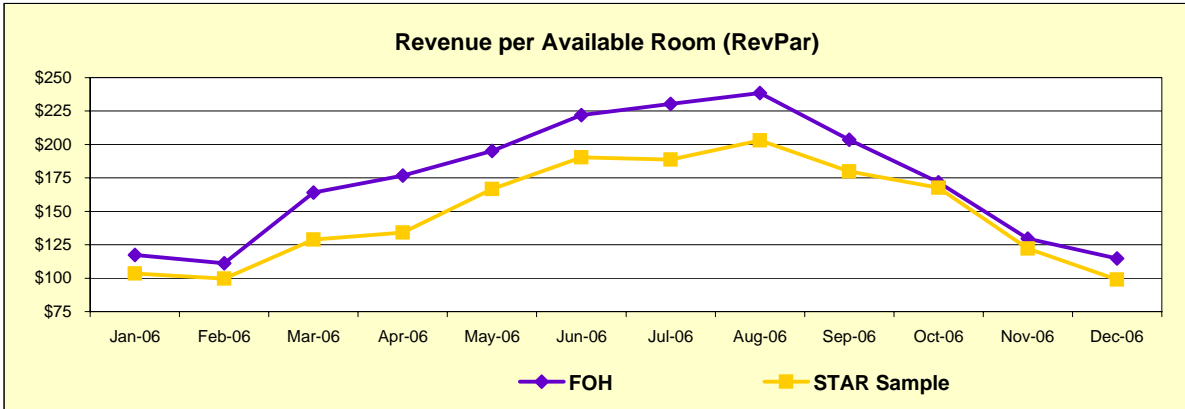
\*In the 3rd Quarter of 2005, 5th Avenue Theatre leased space in the lower level of the Skinner Building.

University of Washington Metropolitan Tract  
**OFFICE BUILDING RENTAL RATE COMPARISON**  
 Last 3 Years  
 Quarter Ending December 31, 2006



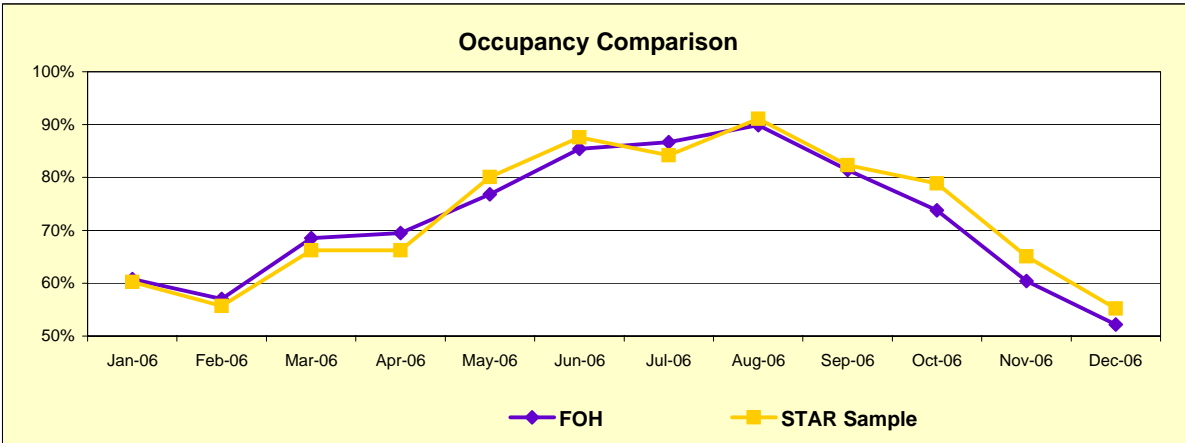
The in-place rents and occupancy for the 3rd quarter were significantly impacted by the vacation of Washington Mutual and does not reflect leases signed but not yet commenced. These categories will rebound in subsequent quarters.

**FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS**  
**Twelve Months Ended March 31, 2006**



| RevPar<br>12-months Average | Dec-06   | Dec-05   | Change from Prior Year<br>\$ |
|-----------------------------|----------|----------|------------------------------|
| FOH                         | \$172.90 | \$147.65 | \$25.25                      |
| STAR Sample Avg <1>         | \$148.63 | \$133.00 | \$15.63                      |

| RevPar<br>Current Month Ended | Dec-06   | Dec-05   | Change from Prior Year<br>% |
|-------------------------------|----------|----------|-----------------------------|
| FOH                           | \$114.73 | \$128.16 | (\$13.43)                   |
| STAR Sample Avg <1>           | \$98.93  | \$95.39  | \$3.54                      |

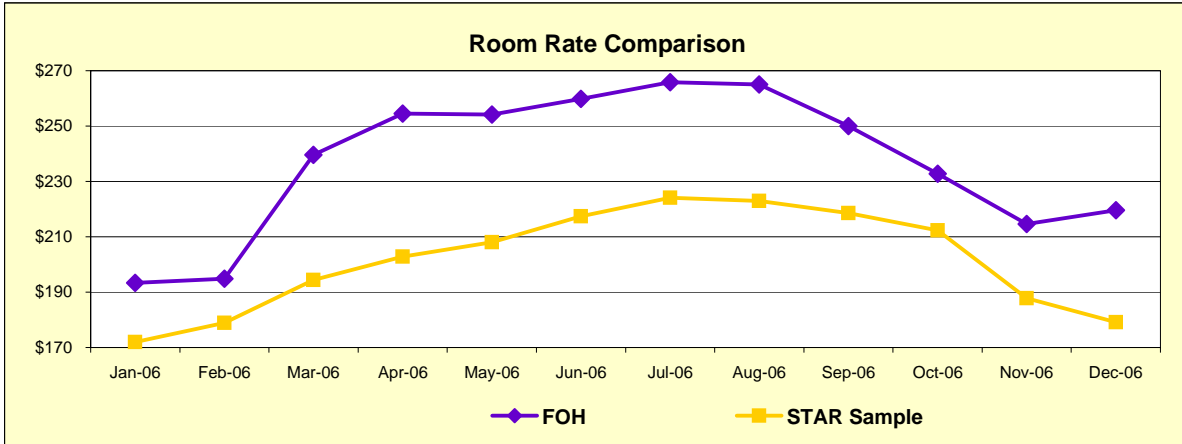


| Occupancy<br>12-months Average | Dec-06 | Dec-05 | Change from Prior Year<br>% |
|--------------------------------|--------|--------|-----------------------------|
| FOH                            | 71.9%  | 69.7%  | 2.1%                        |
| STAR Sample Avg <1>            | 72.7%  | 73.0%  | (0.3%)                      |

| Occupancy<br>Current Month Ended | Dec-06 | Dec-05 | Change from Prior Year<br>% |
|----------------------------------|--------|--------|-----------------------------|
| FOH                              | 52.2%  | 62.6%  | (10.4%)                     |
| STAR Sample Avg <1>              | 55.2%  | 54.9%  | 0.3%                        |

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

**FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS**  
**Twelve Months Ended March 31, 2006**



| Average Daily Rate<br>12-months Average | Dec-06   | Dec-05   | Change from Prior Year<br>\$ |
|---|----------|----------|------------------------------|
| FOH                                     | \$237.01 | \$208.87 | \$28.14                      |
| STAR Sample Avg <1>                     | \$201.53 | \$180.07 | \$21.46                      |

| Average Daily Rate<br>Month Ended | Dec-06   | Dec-05   | Change from Prior Year<br>\$ |
|-----------------------------------|----------|----------|------------------------------|
| FOH                               | \$219.60 | \$204.80 | \$14.80                      |
| STAR Sample Avg <1>               | \$179.10 | \$173.89 | \$5.21                       |

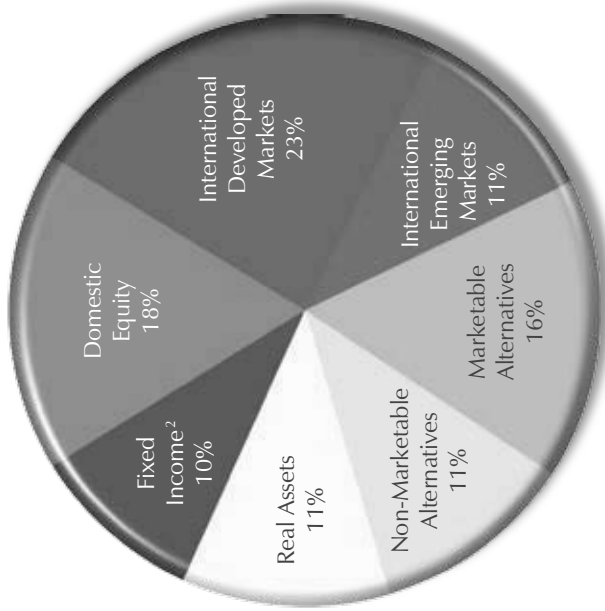
<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.



# ASSET ALLOCATION

As of December 31, 2006

Consolidated Endowment Fund<sup>1</sup> — \$1,841 MM



Dollars in Millions

|  | Current Allocation  | Policy Target | Policy Range   |
|--|---------------------|---------------|----------------|
| Domestic Equity                          | \$324 18%           | 18%           | 10%–40%        |
| International Developed Markets          | \$431 23%           | 20%           | 10%–35%        |
| International Emerging Markets           | \$198 11%           | 10%           | 5%–15%         |
| Marketable Alternatives                  | \$297 16%           | 16%           | 5%–25%         |
| Non-Marketable Alternatives              | \$208 11%           | 12%           | 5%–20%         |
| <b>Equity Fund</b>                       | <b>\$1,459 79%</b>  | <b>76%</b>    | <b>60%–90%</b> |
| <b>Real Assets Fund</b>                  | <b>\$208 11%</b>    | <b>12%</b>    | <b>5%–20%</b>  |
| <b>Fixed Income Fund<sup>2</sup></b>     | <b>\$174 10%</b>    | <b>12%</b>    | <b>5%–35%</b>  |
| <b>Total Consolidated Endowment Fund</b> | <b>\$1,841 100%</b> |               |                |

<sup>1</sup>. Total international exposure: 45%; Estimated net foreign currency exposure: 43% <sup>2</sup>. Includes allocation to cash