

September 14, 2006

TO: Members of the Board of Regents
Ex-officio Representatives to the Board of Regents
FROM: Michele M. Sams, Secretary of the Board of Regents
RE: Schedule of Meetings

THURSDAY, SEPTEMBER 21, 2006

9:00 a.m.–10:00 a.m.	142 Gerberding Hall	FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Kiga (Chr), Brotman, Cole, Jewell, Simon, Yapp
10:00 a.m.–Noon	142 Gerberding Hall	FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Kiga (Chr), Brotman, Cole, Jewell, Simon, Yapp <i>in Joint Session with</i> ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Cole (Chr), Barer, Faubion, Gates, Jewell, Proctor
12:10 p.m.–1:20 p.m.	142 Gerberding Hall	COMMITTEE OF THE WHOLE: Regents Jewell (Chair), Barer, Brotman, Cole, Faubion, Gates, Kiga, Proctor, Simon, Yapp
1:25 p.m.–2:45 p.m.	142 Gerberding Hall	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Cole (Chr), Barer, Faubion, Gates, Jewell, Proctor
3:00 p.m.	Petersen Room Allen Library	REGULAR MEETING OF BOARD OF REGENTS
5:30 p.m.	Brasa 2107 Third Avenue Seattle, WA	DINNER FOR REGENTS



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

September 14, 2006

TO: Members of the Academic and Student Affairs Committee
Regents Cole (Chair), Barer, Faubion, Gates, Jewell, Proctor

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 9/21/06 (1:25 p.m.–2:45 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, September 21, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

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|----|---|--------------------|-----|
| 1. | Service Employees International Union Local 925 (SEIU)
Michael Laslett, Higher Education Director, Local 925
SEIU | INFORMATION | |
| 2. | Academic and Administrative Appointments
Phyllis M. Wise, Provost and Vice President for
Academic Affairs | ACTION | A-1 |
| 3. | Establishment of the Doctor of Philosophy in Rehabilitation
Science in the Department of Rehabilitation Medicine
Suzanne T. Orgeta, Vice Provost and Dean, The
Graduate School | ACTION | A-2 |
| 4. | Establishment of the Master of Science in Real Estate in the
Department of Urban Design and Planning
Suzanne T. Orgeta | ACTION | A-3 |
| 5. | University of Washington Medicine Board Appointments
Paul G. Ramsey, Vice President for Medical Affairs &
Dean of the School of Medicine | ACTION | A-4 |
| 6. | Amendments to the UW Medicine Board Bylaws
Paul G. Ramsey | ACTION | A-5 |
| 7. | Vision Planning: Next Steps
Phyllis M. Wise
Ana Mari Cauce, Executive Vice Provost
Harlan F. Patterson | INFORMATION | A-7 |
| 8. | Legislative Request Regarding Six-Year Pilot Funding Plan
Phyllis M. Wise
Harlan F. Patterson | INFORMATION | A-8 |
| 9. | Other Business | | |



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

September 14, 2006

TO: Members of the Academic and Student Affairs Committee
Regents Cole (Chair), Barer, Faubion, Gates, Jewell, Proctor

In Joint Sessions with

Members of the Finance, Audit and Facilities Committee
Regents Kiga (Chair), Brotman, Cole, Jewell, Simon, Yapp

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 9/21/06 (10:00 a.m.–12:00 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *September 21, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Research Enterprise: Strategic Planning, Risks & Trends** **INFORMATION** A-6
Phyllis M. Wise, Provost and Vice President for Academic Affairs
Harlan F. Patterson, Vice Provost for Planning and Budgeting
Mary E. Lidstrom, Vice Provost for Research
2. **Campaign UW – Creating Futures: New Student Scholarship Goal and Matching Commitment** **INFORMATION** A-9
Mark A. Emmert, President
Phyllis M. Wise
Connie Kravas, Vice President for Development & Alumni Relations
3. **Other Business** **INFORMATION**



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

September 14, 2006

TO: Members of the Committee of the Whole
Regents Jewell (Chair), Barer, Brotman, Cole, Faubion,
Gates, Kiga, Proctor, Simon, Yapp

FROM: Michele M. Sams, Secretary of the Board of Regents

**RE: Meeting of Committee on 9/21/06 (12:10 p.m.–1:20 p.m.,
142 Gerberding Hall)**

The following topics are noted for discussion at the meeting of the committee on *Thursday, September 21, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Executive Session** (to evaluate the performance of a public employee)
2. **2005–2006 President Evaluation**
3. **Executive Session** (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency)
4. **Executive Session** (to discuss labor relations)

INFORMATION



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

September 14, 2006

TO: Members of the Finance, Audit and Facilities Committee
Regents Kiga (Chair), Brotman, Cole, Jewell, Simon, Yapp

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 9/21/06 (9:00 a.m.–10:00 a.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, September 21, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Grant and Contract Awards – June, 2006** ACTION F-2
Weldon E. Ihrig, Executive Vice President
2. **Purchase – Computing System Upgrade** ACTION F-3
Kerry L. Kahl, Senior Director, Strategic Sourcing, Business Services
3. **Actions Taken Under Delegated Authority** INFORMATION F-4
Richard Chapman, Associate V. P. for Capital Projects
4. **Metro Tract Quarterly Report** INFORMATION F-5
Jeanette L. Henderson, Director of Real Estate
Lisa L. Stewart, Principal, Urbis Partners, LLC
Weldon E. Ihrig, Executive Vice President
5. **Global Health Tenant Improvements at 1616 Eastlake** ACTION F-8
Christopher W. Malins, Senior Associate Treasurer
6. **Business School Project – Phase 1: New Building – Project Presentation** ACTION F-7
Richard Chapman
7. **Clark Hall Renovation – Schematic Design Presentation** INFORMATION F-9
Richard Chapman
8. **Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation** ACTION F-10
Richard Chapman
9. **Report of Contributions - June and July, 2006** INFORMATION F-1
Walter G. Dryfoos, Associate V. P., Advancement Services,
Development & Alumni Relations
Connie Kravas, Vice President for Development and Alumni Relations
10. **Quarterly Investment Report** INFORMATION F-6
V'ella Warren, Treasurer of the Board of Regents
11. **Other Business** INFORMATION

OFFICIAL MINUTES

MINUTES

**BOARD OF REGENTS
University of Washington**

September 21, 2006

The Board of Regents held its regular meeting on Thursday, September 21, 2006, beginning at 3:00 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Jewell (presiding), Barer, Brotman, Cole, Faubion, Gates, Kiga, Proctor, Simon, Yapp; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. White, Ms. Friese, Mr. Blodgett, Professor Stygall.

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Jewell

Regent Jewell welcomed Mr. Gregg Blodgett, President of the Alumni Association and Professor Gail Stygall, Chair of the Faculty Senate. She then said it was time to say farewell to the Board's longest tenured Regent, Shelly Yapp, who has served on the Board for 12 years. Regent Jewell called on Regent William H. Gates to read the Resolution of Appreciation to Shelly Yapp. Following the reading there was a lively round of applause for Ms. Yapp.

Resolution of Appreciation to Shelly Yapp (Agenda no. BP-1)

See Attachment BP-1.

MOTION: Upon the recommendation of Regent Jewell, seconded by Regent Kiga, the Board voted to approve the Resolution of Appreciation to Shelly Yapp.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert thanked Mr. John Buller, former Executive Director of the Alumni Association. Mr. Buller recently left the University to join Tully's Coffee as its President and Chief Executive Officer. Dr. Emmert credited Mr. Buller's leadership with the

Alumni Association recent success and growth and wished him well in his new endeavors.

Dr. Emmert announced that the University of Washington (UW) recently agreed to become an inaugural member of the City of Seattle Climate Partnership. He noted the initiatives around global climate issues and sustainability fit nicely with the sustainability work the UW is undertaking.

President Emmert then introduced Dr. Gary Segura, Associate Professor of Political Science and founding Director of the Institute for the Study of Ethnicity, Race and Sexuality. Professor Segura expressed his appreciation to the President and the Board of Regents for the opportunity to talk about the Institute. The Institute is an interdisciplinary research center dedicated to bringing the tools of contemporary social science inquiry to the careful examination of issues of social, economic, and political exclusion and disadvantage of marginalized minority populations in the United States and their potential solutions.

CONSENT AGENDA

Regent Jewell noted there were 13 items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Yapp, the Board voted to approve the 13 items on the consent agenda as shown below:

Minutes for the meetings of July 10, and 20, and August 14, and 28, 2006

Establishment of the Doctor of Philosophy in Rehabilitation Science in the Department of Rehabilitation Medicine (Agenda no. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Rehabilitation Medicine, in the School of Medicine, to offer the Doctor of Philosophy (Ph.D.) in Rehabilitation Science degree program, effective immediately. The Ph.D. degree program will have provisional status with a review to be scheduled in the 2010-2011 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

See Attachment A-2.

Establishment of the Master of Science in Real Estate in the Department of Urban Design and Planning (Agenda no. A-3)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Urban Design and Planning, in the College of Architecture and Urban Planning, to offer the Master of Science in Real Estate (MSRE) degree program, effective immediately. The MSRE degree program will have provisional status with a review to be scheduled in the 2011-2012 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

See Attachment A-3.

University of Washington Medicine Board Appointments (Agenda no. A-4)

It was the recommendation of the University President and the Academic and Student Affairs Committee that the Board of Regents make the following new appointment and reappointment to the UW Medicine Board:

New Appointment

Dennis I. Okamoto October 1, 2006 – September 30, 2009

Reappointment

Charlotte Guyman July 1, 2006 – June 30, 2009

See Attachment A-4.

Amendments to the UW Medicine Board Bylaws (Agenda no. A-5)

See Attachment A-5.

Grant and Contract Awards – June, 2006 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of June, in the total amount of \$197,718,448.

See Attachment F-2.

Purchase – Computing System Upgrade (Agenda no. F-3)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to execute contracts as appropriate for a three year agreement for hardware, software and installation services from Unisys Corporation to upgrade the University's administrative computers and to acquire a third computer for a remote site/disaster recovery installation, in an amount not to exceed \$6,300,000 plus sales tax; and for financing agreements as determined necessary.

See Attachment F-3.

Business School Project – Phase 1: New Building – Project Presentation (Agenda F–7)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Phase 1 project budget be established at \$80,000,000; that the use of alternative public works utilizing the General Contractor/Construction Manager (GC/CM) method of contracting be approved; and that the President be delegated authority to award construction contracts, subject to no significant change in the scope, the forecast cost being within 10% of the budget and funding being in place.

See Attachment F–7.

Global Health Tenant Improvements at 1616 Eastlake (Agenda no. F–8)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

- 1) The issuance of up to \$6 million in short term notes (commercial paper) to finance construction of tenant improvements for the Department of Global Health at 1616 Eastlake Avenue;
- 2) The issuance of long term financing for the tenant improvements in the amount required to pay off the notes when UW General Revenue bonds are next issued.; and,
- 3) Delegate to the president the authority to execute documents as required to complete the interim and permanent financings, including the authority to set maturities and roll periods for the short term notes prior to obtaining permanent financing.

See Attachment F–8.

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (Agenda no. F–10)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the project budget be increased from \$7,150,000 to \$9,886,000 to reflect the pre-design project cost estimate plus the additional project cost for donor funded enhanced theater design to raise the roof and expand the lobby as well as provide additional theatrical equipment for the Playhouse Theater Renovation Project. The schematic design presentation is for information only.

See Attachment F–10.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

Academic and Administrative Appointments (Agenda no. A-1)

At the request of Regent Cole, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

MOTION: Upon the recommendation of the administration and the motion made by Regent Cole, seconded by Regent Yapp, the Board voted to approve the personnel appointments. Regent Faubion abstained from the discussion and vote.

Research Enterprise: Strategic Planning, Risks & Trends (Information only) (Agenda no. A-6)

Vision Planning: Next Steps (Information only) (Agenda no. A-7)

Regent Cole reported that the Committee had a discussion of the University Vision Statement and recommended the overall concept be adopted by the Board, with considerable latitude to the administration to edit the document as it deems appropriate.

MOTION: Upon the recommendation made by Regent Cole, seconded by Regent Proctor, the Board voted to approve the conceptual adoption of the University Vision Statement.

Regent Jewell noted the Academic and Student Affairs Committee had a visit from the State Employees International 925. She reported there was a standing room only crowd showing appreciation for the work accomplished collectively with the administration on reaching agreement on their contract.

Joint Session

A. ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

B. FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Research Enterprise: Strategic Planning, Risks & Trends (Information only) (Agenda no. A-6)

Campaign UW – Creating Futures: New Student Scholarship Goal and Matching Commitment (Information only) (Agenda no. A-9)

Regent Kiga reported the Committee had a good discussion about the University of Washington Research Enterprise. The UW continues to do well with respect to its federal and nonfederal grants. He stated future areas of strength will be global health, project Neptune and E-science.

The other topic of discussion was Campaign UW – Creating Futures. Regent Kiga announced that with the \$2 billion campaign being so successful, the University is considering whether or not to extend the campaign fund raising goal and/or take on

another initiative which would be student scholarships. The administration plans to present their recommendations to the Board of Regents at a future meeting.

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Report of Contributions - June and July, 2006 (Agenda no. F-1) (Information only)

See Attachment F-1.

Metro Tract Quarterly Report (Information only) (Agenda no. F-4)

See Attachment F-4.

Quarterly Investment Report (Information only) (Agenda no. F-6)

See Attachment F-6.

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (Information only) (Agenda no. F-10)

See Attachment F-10.

Clark Hall Renovation – Budget Increase and Schematic Design Presentation (Information only) (Agenda no.-9)

See Attachment A-9.

With respect to the Quarterly Investment Report, Regent Kiga reported the University of Washington had an annualized income return of 17.7%, which is well over the University's benchmark. Regent Kiga was pleased to also report the University of Washington has beat Harvard in their foundation progress as well.

COMMITTEE OF THE WHOLE: Regent Jewell, Chair

Regent Jewell reported that much of the time of the Committee of the Whole was spent reviewing the information compiled on the evaluation of the President. A very extensive survey was completed by all 10 regents, and most members of the President's Cabinet.

She noted the topic of the President's compensation will be discussed at the October meeting.

Several Regents complimented Regent Jewell on the remarkable job she has done as Chair of the Board, crediting her unique leadership abilities to help crystallize issues and maintain the focus of discussions. With respect to the evaluation of the President, it was noted that it was Regent Jewell's diligence in convincing the board to undertake the

thoughtful and careful evaluation of the President and in promoting a healthy dialogue and conclusion.

Regent Yapp, noting this meeting would be her last opportunity to do so, spoke directly to the President Emmert. She said the Board of Regents had “hit the nail on the head” when it recruited him. She said Dr. Emmert is building a fabulous team, that he represents the University with enthusiasm, great integrity, and that the last two years could not have been better.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

ASUW President: Mr. Cullen P. White

Mr. White noted the ASUW held its orientation on Wednesday, September, 20. He announced the first ASUW board meeting will be held on Thursday, September 28. Joining the group will be Provost Phyllis Wise, Dean Edward Taylor, Vice Provost Eric Godfrey and Executive Vice Provost Ana Mari Cauce, who will discuss tuition and the six-year plan in general.

GPSS President: Ms. Kimberly A. Friese

Ms. Friese invited everyone to the NAGS (National Association of Graduate and Professional Students) conference, which will be held on the UW campus this year. She announced that GPSS is exploring the creation of a childcare on campus and is currently looking at the University of Hawaii’s program. She said GPSS is hopeful the administration will engage on this matter.

Provost Wise added there has been an ongoing conversation of long standing around the issue of childcare for faculty, staff and students. She noted that Mindy Kornberg, the new Vice President for Human Resources, has had considerable experience with childcare at Duke University and will be actively involved in the discussions.

Alumni Association President: Mr. Gregg Blodgett

Mr. Blodgett said it is a great privilege to lead an organization representing proud University of Washington graduates and members of the Alumni Association, and that it is particularly gratifying to do so at this time in the University’s history.

With the position of the Executive Director open, Mr. Blodgett announced the interim leadership will be shared between Mr. Paul Rucker, Director of Alumni Relations and Programs, and Ms. Sue Brockman, Director of Marketing, Communication and Revenue Development. A search committee will be announced in early October. It is hoped the search will be concluded before the end of the year.

Faculty Senate Chair: Professor Gail Stygall

Professor Stygall sketched a picture of the faculty as the foundation of the University of Washington. She said it is the faculty who make it possible to provide UW students with an education based in excellence and to provide a community, nation and world with the very best research and scholarship. She reported data of responsibilities faculty have in teaching, scholarship and service. Her data included statistics compiled of voting faculty (tenured, tenurable and contractual, fulltime faculty, eligible to vote in the Faculty Senate elections): There are 3,600 voting faculty on the Seattle campus, 110 on the UW Tacoma campus and 65 on UW Bothell campus; faculty teaching on the Seattle campus last year provided an amazing 1,069,176 student credit hours, faculty teaching on the UW Tacoma campus provided another 62,853 student credit hours, and faculty on the UW Bothell campus provided 39,860. The numbers include both undergraduate and graduate students. For fiscal year 2006, there were 51,231 individual grants awarded to faculty, which means at least 51,231 faculty members and often several faculty members sat down to write a multipage proposal to a funding agency. Professor Stygall asked that the Board of Regents keep the human face of the fundamental parts of the University in mind as you take up your fiscal responsibilities for the year. She thanked the Board for the opportunity to speak and wished everyone well in the new year.

Regent Jewell thanked Professor Stygall for reminding the Regents of the importance of faculty. She noted the Board is very committed to working along side the faculty in supporting scholarship and fair pay and all the many topics that she and Professor Stygall recently discussed. Regent Jewell said she is especially pleased with the approach the administration is taking in working along side faculty, staff and students in terms of taking the UW's case to Olympia to ensure everyone understands the resource the citizens of the state have and what it takes to maintain it.

ELECTION OF OFFICERS OF THE BOARD OF REGENTS:

Regent Jewell stated she had a wonderful year and is proud of the way the Board and the administration have work together. She reminded the Regents that at the July meeting Regent Craig Cole requested he be passed over as the upcoming Chair of the Board and nominated Regent Kiga as Chair. It is anticipated that Regent Cole will fill the role of Chair in the 2007–2008 academic year. She then recommended the following officers for 2006-2007:

Officers of the Board for

Chair:	Fred Kiga
Vice Chair:	Craig Cole
Secretary:	Michele M. Sams
Assistant Secretary:	Kelly A. Keith
Treasurer:	V'Ella Warren

Regent Jewell passed the gavel to Regent Kiga. Regent Kiga thanked Regent Jewell for her service as the Chair.

Regent Jewell said that while she really would miss Regent Shelly Yapp, newly appointed Regent Kristianne Blake will be analytical, understanding numbers and holding people accountable. Regent Jewell said she had worked with Ms. Blake on a number of boards, noted that she also served on the UW Presidential Search Committee, the Higher Education Board, and served as ASUW Vice President in 1970.

As the Board's new chair, Regent Kiga said it was indeed an honor to be affiliated with the University of Washington. He promised to serve with humility, perseverance and hard work. Mr. Kiga said he looks forward to the Board's wisdom, inspiration and guidance over the course of the coming year. In addition, he said he also looks forward to working with the ASUW, GPSS, Faculty Senate and the Alumni Association, as well as with President Emmert and his management team. Regent Kiga said it will be very difficult to follow in Regent Jewell's footsteps, saying that Ms. Jewell exhibits what he deems inspiration leadership. He said that Regent Jewell's efforts with respect to the evaluation process of the President were simply outstanding; the handling of the Safeco transaction was brilliant and seamless; and her role in changing the face of the University of Washington with state policy makers remarkable. Having said that, Regent Kiga presented Regent Jewell with a commemorative gavel, inscribed "Sally Jewell, President of the Board of Regents, 2005-2006." This was followed by a long and hearty applause for Regent Jewell.

Regent Kiga told Regent Yapp that she will be missed and promised to contact her occasionally for her great institutional knowledge and understanding of the finances of the University.

According to the Bylaws of the Board of Regents, officers of the Board are to be elected at the regular September meeting each year. Upon the motion made by Regent Proctor, seconded by Regent Yapp, the vote was cast for Regent Fred Kiga to be Chair and Regent Craig Cole to be Vice Chair of the Board of Regents, and for the incumbents in the other offices of the Board to be re-elected. Regent Faubion abstained from the vote.

ELECTION OF MEMBERS OF THE EXECUTIVE COMMITTEE

The Bylaws require that members of the Executive Committee be elected at the annual September meeting of the Board. Regent Kiga recommended that all Board members serve as members of the Executive Committee.

MOTION: Regent Kiga recommended that Board members, including its newest Regent, Kristianne Blake serve as members of the Executive Committee. Upon the motion made by Regent Proctor, seconded by Regent Jewell, a unanimous vote was cast to elect the following members:

Executive Committee 2005–2006

Frederick Kiga Chair, ex officio
Stanley H. Barer
Kristianne Blake
Jeffrey H. Brotman
Craig W. Cole
Jennifer K. Faubion
William H. Gates
Sally Jewell
Constance L. Proctor
Herb Simon

Regent Kiga noted standing committee assignments will be announced at the October meeting.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Friday, October 19, 2006, on campus.

ADJOURNMENT

The regular meeting was adjourned at 4:45 p.m.



Michele M. Sams
Secretary of the Board of Regents

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

RESERVE OFFICERS TRAINING CORPS

DEPARTMENT OF AEROSPACE STUDIES

NEW APPOINTMENTS

MONROE, ALLEN

(BS, 1999, UNIVERSITY OF COLORADO (BOULDER)) TO BE ASSISTANT PROFESSOR OF AEROSPACE STUDIES PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT, CAPTAIN MONROE WAS AN ENVIRONMENTAL PROTECTION FLIGHT COMMANDER IN JAPAN.)

DEPARTMENT OF MILITARY SCIENCE

NEW APPOINTMENTS

PELLETIER, JASON

(BS, 1998, PLYMOUTH STATE COLLEGE) TO BE ASSISTANT PROFESSOR OF MILITARY SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY EFFECTIVE 11/1/2006. (PRIOR TO THIS APPOINTMENT, CAPTAIN PELLETIER WAS A BATTERY COMMANDER.)

COLLEGE OF ARCHITECTURE AND URBAN PLANNING

ADMINISTRATIVE APPOINTMENTS

ZUBERBUHLER, DOUGLAS RALPH

(BA arch, 1967, UNIVERSITY OF IDAHO; MArch, 1968, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE DEAN FOR ACADEMICS AND OPERATIONS, EFFECTIVE 7/1/2006. (MR. ZUBERBUHLER WILL CONTINUE AS SENIOR LECTURER IN ARCHITECTURE.)

WAGNER, FREDRICK W.

(BS, 1963, MICHIGAN STATE UNIVERSITY; MS, 1970, UNIVERSITY OF WASHINGTON; PHD, 1974, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE DEAN FOR ACADEMIC AFFAIRS IN THE COLLEGE OF ARCHITECTURE AND URBAN PLANNING, EFFECTIVE 7/1/2006. (PROFESSOR WAGNER WILL CONTINUE AS RESEARCH PROFESSOR OF URBAN DESIGN AND PLANNING AND ADJUNCT RESEARCH PROFESSOR OF LANDSCAPE ARCHITECTURE.)

DEPARTMENT OF ARCHITECTURE

NEW APPOINTMENTS

HUMPHRIES, JOHN MICHAEL

(BS, 1997, UNIVERSITY OF TEXAS (ARLINGTON); MArch, 2002, UNIVERSITY OF TEXAS (ARLINGTON)) TO BE ASSISTANT PROFESSOR OF ARCHITECTURE AT A SALARY RATE OF \$52,002 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, PROFESSOR HUMPHRIES WAS AN ADJUNCT PROFESSOR AT THE OHIO STATE UNIVERSITY.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF COMPARATIVE LITERATURE

ADMINISTRATIVE APPOINTMENTS

STEELE, CYNTHIA

(BA, 1973, CALIFORNIA STATE UNIVERSITY, CHICO; MA, 1979, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 1980, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ACTING CHAIR OF COMPARATIVE LITERATURE, EFFECTIVE 7/1/2006. (DR. STEELE WILL CONTINUE AS PROFESSOR OF COMPARATIVE LITERATURE AND OF INTERNATIONAL STUDIES AND ADJUNCT PROFESSOR OF WOMEN STUDIES.)

DEPARTMENT OF EARTH AND SPACE SCIENCES

NEW APPOINTMENTS

BACHMAN, OLIVIER

(BSC, 1996, UNIVERSITY OF GENEVA (SWITZERLAND); MSc, 1997, UNIVERSITY OF GENEVA (SWITZERLAND); PHD, 2000, UNIVERSITY OF GENEVA (SWITZERLAND)) TO BE ASSISTANT PROFESSOR OF EARTH AND SPACE SCIENCES AT A SALARY RATE OF \$69,003 OVER NINE MONTHS, EFFECTIVE 9/16/2007. (DR. BACHMAN IS CURRENTLY AN ASSISTANT PROFESSOR AT THE UNIVERSITY OF GENEVA, SWITZERLAND.)

DEPARTMENT OF ENGLISH

NEW APPOINTMENTS

IBRAHIM, HABIBA

(BA, 1998, BROOKLYN COLLEGE; PHD, 2005, STATE UNIVERSITY OF NEW YORK (ALBANY)) TO BE ASSISTANT PROFESSOR OF ENGLISH AT A SALARY RATE OF \$58,005 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. IBRAHIM WAS AN INSTRUCTOR OF ENGLISH AT THE UNIVERSITY OF ALBANY.)

DEPARTMENT OF GERMANICS

ADMINISTRATIVE APPOINTMENTS

GRAY, RICHARD TERRENCE

(BA, 1974, UNIVERSITY OF NORTH CAROLINA; MA, 1976, UNIVERSITY OF CINCINNATI; PHD, 1981, UNIVERSITY OF VIRGINIA) TO BE ACTING CHAIR OF GERMANICS, EFFECTIVE 7/1/2006. (DR. GRAY WILL CONTINUE AS PROFESSOR IN GERMANICS.)

DEPARTMENT OF HISTORY

ENDOWED APPOINTMENTS

TOWES, JOHN EDWARD

(BA, 1966, UNIVERSITY OF MANITOBA (CANADA); MA, 1968, HARVARD UNIVERSITY; PHD, 1973, HARVARD UNIVERSITY) TO BE HOLDER OF THE COLLEGE OF ARTS AND SCIENCES ALUMNI DISTINGUISHED TERM PROFESSORSHIP, EFFECTIVE 7/1/2006. (PROFESSOR TOWES WILL CONTINUE AS PROFESSOR OF HISTORY.)

JACKSON SCHOOL OF INTERNATIONAL STUDIES

NEW APPOINTMENTS

ZIEGE, EVA-MARIA

(DIPLOMA, 1991, RHENISH-FRIEDRICH WILHELM UNIV OF BONN; PHD, 2001, UNIVERSITAT POTSDAM (GERMANY)) TO BE VISITING ASSISTANT PROFESSOR, PART-TIME, OF INTERNATIONAL STUDIES AT A SALARY RATE OF \$21,051 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. ZIEGE WAS A RESEARCH ASSOCIATE AT HUMBOLDT UNIVERSITY.)

DEPARTMENT OF LINGUISTICS

ENDOWED APPOINTMENTS

WASSINK, ALICIA BECKFORD

(BA, 1990, HOUGHTON COLLEGE (NY); PHD, 1999, UNIVERSITY OF MICHIGAN) TO BE HOLDER OF THE HOWARD AND FRANCES NOSTRAND ENDOWED PROFESSORSHIP, EFFECTIVE 9/16/2006. (PROFESSOR WASSINK WILL CONTINUE AS ASSOCIATE PROFESSOR OF LINGUISTICS.)

DEPARTMENT OF MATHEMATICS

ENDOWED APPOINTMENTS

KOVACS, SANDOR

(MS, 1990, EOTVOS LORAND UNIVERSITY (HUNGARY); PHD, 1995, UNIVERSITY OF UTAH) TO BE HOLDER OF THE CRAIG MCKIBBEN AND SARAH MERNER ENDOWED PROFESSORSHIP IN MATHEMATICS, EFFECTIVE 9/16/2006. (PROFESSOR KOVACS WILL CONTINUE AS PROFESSOR OF MATHEMATICS.)

UHLMANN, GUNTHER A.

(DIPLOMA, 1973, UNIVERSITY OF CHILE; PHD, 1976, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE HOLDER OF THE WALKER FAMILY ENDOWED PROFESSORSHIP OF MATHEMATICS, EFFECTIVE 9/16/2006. (PROFESSOR UHLMANN WILL CONTINUE AS PROFESSOR OF MATHEMATICS.)

NEW APPOINTMENTS

BEZUGLYI, SERGEY

(DIPLOMA, 1976, KHARKOV NATIONAL UNIVERSITY; PHD, 1982, KHARKOV NATIONAL UNIVERSITY) TO BE VISITING PROFESSOR OF MATHEMATICS AT A SALARY RATE OF \$20,001 OVER THREE MONTHS, EFFECTIVE 12/16/2006. (DR. BEZUGLYI IS A SENIOR RESEARCH FELLOW OF MATHEMATICS AT THE INSTITUTE FOR LOW TEMPERATURE PHYSICS, UKRAINE.)

HUNG, NGUYEN H.V.

(BS, 1976, VIETNAM NATIONAL UNIVERSITY; PHD, 1983, VIETNAM NATIONAL UNIVERSITY; DSc, 1996, VIETNAM NATIONAL UNIVERSITY) TO BE VISITING PROFESSOR OF MATHEMATICS AT A SALARY RATE OF \$20,001 OVER THREE MONTHS, EFFECTIVE 3/16/2007. (DR. HUNG IS PROFESSOR OF MATHEMATICS AT VIETNAM NATIONAL UNIVERSITY.)

ZHANG, TUSHENG

(BA, 1983, HENAN NORMAL UNIVERSITY (CHINA); PHD, 1988, CHINESE ACADEMY OF SCIENCES (CHINA)) TO BE VISITING PROFESSOR OF MATHEMATICS AT A SALARY RATE OF \$20,001 OVER THREE MONTHS, EFFECTIVE 9/16/2006. (DR. ZHANG IS CURRENTLY PROFESSOR OF MATHEMATICS AT THE UNIVERSITY OF MANCHESTER, UK.)

DEPARTMENT OF PHILOSOPHY

NEW APPOINTMENTS

GHATE, ARCHIS

(BS, 2001, INDIAN INSTITUTE OF TECHNOLOGY (INDIA); MS, 2003, STANFORD UNIVERSITY; PHD, 2006, UNIVERSITY OF MICHIGAN) TO BE ASSISTANT PROFESSOR OF PHILOSOPHY AT A SALARY RATE OF \$74,997 OVER NINE MONTHS, EFFECTIVE 12/17/2006. (PHD AWARDED DECEMBER 2006 FROM THE UNIVERSITY OF MICHIGAN.)

DEPARTMENT OF PHYSICS

NEW APPOINTMENTS

GUPTA, SUBHADEEP

(BA, 1997, COLGATE UNIVERSITY; PHD, 2003, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE ASSISTANT PROFESSOR OF PHYSICS AT A SALARY RATE OF \$70,092 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. GUPTA WAS A POST-DOCTORAL RESEARCH FELLOW AT THE UNIVERSITY OF CALIFORNIA, BERKELEY.)

DEPARTMENT OF POLITICAL SCIENCE

NEW APPOINTMENTS

ALBERTSON, BETHANY

(BA, 1999, LOYOLA MARYMOUNT UNIVERSITY; MA, 2001, UNIVERSITY OF CHICAGO; PHD, 2006, UNIVERSITY OF CHICAGO) TO BE ASSISTANT PROFESSOR OF POLITICAL SCIENCE AT A SALARY RATE OF \$71,505 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PHD AWARDED AUGUST 2006 FROM THE UNIVERSITY OF CHICAGO.)

PARKER, CHRISTOPHER

(BA, 1993, UNIVERSITY OF CALIFORNIA (LOS ANGELES); MA, 1996, UNIVERSITY OF CHICAGO; PHD, 2001, UNIVERSITY OF CHICAGO) TO BE ASSISTANT PROFESSOR OF POLITICAL SCIENCE AT A SALARY RATE OF \$85,005 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. PARKER WAS ASSISTANT PROFESSOR OF POLITICAL SCIENCE AT THE UNIVERSITY OF CALIFORNIA, SANTA BARBARA.)

DEPARTMENT OF STATISTICS

ADMINISTRATIVE APPOINTMENTS

STUETZLE, WERNER

(PHD, 1977, SWISS FEDERAL INSTITUTE OF TECHNOLOGY) TO BE ACTING DIVISIONAL DEAN OF NATURAL SCIENCES, EFFECTIVE 7/1/2006. (PROFESSOR STUETZLE WILL CONTINUE AS PROFESSOR OF STATISTICS AND ADJUNCT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING.)

DIVISION OF FRENCH AND ITALIAN STUDIES

NEW APPOINTMENTS

TURNOVSKY, GEOFFREY

(BA, 1991, WILLIAMS COLLEGE; MA, 1995, COLUMBIA UNIVERSITY; PHD, 2001, COLUMBIA UNIVERSITY) TO BE ASSISTANT PROFESSOR OF FRENCH AND ITALIAN STUDIES AT A SALARY RATE OF \$60,003 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. TURNOVSKY WAS ASSISTANT PROFESSOR OF FRENCH AND ITALIAN STUDIES AT OHIO STATE UNIVERSITY.)

DIVISION OF SPANISH AND PORTUGUESE STUDIES

NEW APPOINTMENTS

DONNELLY, KEVIN

(BS, 1994, GEORGETOWN UNIVERSITY; MA, 1999, TULANE UNIVERSITY; PHD, 2006, NEW YORK UNIVERSITY) TO BE ASSISTANT PROFESSOR OF SPANISH AND PORTUGUESE STUDIES AT A SALARY RATE OF \$55,008 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. DONNELLY WAS AN ABD INSTRUCTOR AT NEW YORK UNIVERSITY.)

SCHOOL OF ART

NEW APPOINTMENTS

LINGO, ESTELLE

(BA, 1990, WELLESLEY COLLEGE; MA, 1993, BROWN UNIVERSITY; PHD, 1999, BROWN UNIVERSITY) TO BE ASSISTANT PROFESSOR OF ART AT A SALARY RATE OF \$55,008 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. LINGO WAS ASSISTANT PROFESSOR OF ART HISTORY AT MICHIGAN STATE UNIVERSITY.)

LINGO, STUART PATRICK

(BA, 1984, WILLIAMS COLLEGE; MA, 1986, UNIVERSITY OF LONDON (UK); PHD, 1998, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR OF ART AT A SALARY RATE OF \$58,005 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. LINGO WAS ASSOCIATE PROFESSOR OF THE HISTORY OF ART AT MICHIGAN STATE UNIVERSITY.)

SCHOOL OF DRAMA

NEW APPOINTMENTS

CARLSON, MARLA

(BA, 1975, LEWIS AND CLARK COLLEGE; PHD, 2002, CITY UNIVERSITY OF NEW YORK) TO BE VISITING ASSISTANT PROFESSOR OF DRAMA AT A SALARY RATE OF \$50,004 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

SANCHEZ, KJ

(BA, 1989, UNIVERSITY OF CALIFORNIA (SAN DIEGO); MFA, 1992, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE VISITING ASSISTANT PROFESSOR OF DRAMA AT A SALARY RATE OF \$65,007 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (MS. SANCHEZ IS ASSOCIATE DIRECTOR OF ARTISTIC PROGRAMS AT NEW DRAMATISTS.)

TSAO, ANDREW

(BA, 1982, UNIVERSITY OF WASHINGTON; MFA, 1990, CALIFORNIA INSTITUTE OF THE ARTS) TO BE ARTIST IN RESIDENCE OF DRAMA AT A SALARY RATE OF \$65,007 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

SCHOOL OF MUSIC

NEW APPOINTMENTS

EAGLEN, JANE

TO BE ARTIST IN RESIDENCE OF MUSIC AT A SALARY RATE OF \$17,820 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

HENEGHAN, AINE

(BA, 2000, TRINITY COLLEGE (IRELAND); PHD, 2006, TRINITY COLLEGE (IRELAND)) TO BE ASSISTANT PROFESSOR OF MUSIC AT A SALARY RATE OF \$57,006 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. HENEGHAN WAS A RESEARCH FELLOW OF MUSIC AT UNIVERSITY COLLEGE, DUBLIN, IRELAND.)

BUSINESS SCHOOL

DEPARTMENT OF ACCOUNTING

NEW APPOINTMENTS

GE, WEILI

(BBA, 1999, SHANGHAI UNIVERSITY (CHINA); MBA, 2001, WASHINGTON UNIVERSITY; PHD, 2006, UNIVERSITY OF MICHIGAN) TO BE ASSISTANT PROFESSOR OF ACCOUNTING AT A SALARY RATE OF \$152,010 OVER NINE MONTHS, EFFECTIVE 6/2/2006. (PHD AWARDED JUNE 2006.)

DEPARTMENT OF FINANCE AND BUSINESS ECONOMICS

ADMINISTRATIVE APPOINTMENTS

SCHALL, LAWRENCE DELANO

(BA, 1962, UNIVERSITY OF CALIFORNIA (LOS ANGELES); PHD, 1969, UNIVERSITY OF CHICAGO) TO BE CHAIR OF FINANCE AND BUSINESS ECONOMICS, EFFECTIVE 1/1/2007. (DR. SCHALL WILL CONTINUE AS PROFESSOR OF FINANCE AND BUSINESS ECONOMICS.)

DEPARTMENT OF MARKETING AND INTERNATIONAL BUSINESS

NEW APPOINTMENTS

MONTOYA, DETRA

(BS, 1996, UNIVERSITY OF ARIZONA; MBA, 2000, ARIZONA STATE UNIVERSITY; PHD, 2006, ARIZONA STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF MARKETING AND INTERNATIONAL BUSINESS AT A SALARY RATE OF \$119,997 OVER NINE MONTHS, EFFECTIVE 8/4/2006. (PHD AWARDED AUGUST 2006.)

COLLEGE OF ENGINEERING

DEPARTMENT OF CHEMICAL ENGINEERING

ADMINISTRATIVE APPOINTMENTS

SCHWARTZ, DANIEL TODD

(BS, 1983, UNIVERSITY OF MINNESOTA; MS, 1985, UNIVERSITY OF CALIFORNIA (DAVIS); PHD, 1989, UNIVERSITY OF CALIFORNIA (DAVIS)) TO BE ASSOCIATE DEAN FOR NEW INITIATIVES IN THE COLLEGE OF ENGINEERING, EFFECTIVE 7/24/2006. (PROFESSOR SCHWARTZ WILL CONTINUE AS PROFESSOR OF CHEMICAL ENGINEERING AND ADJUNCT PROFESSOR OF MATERIALS SCIENCE AND ENGINEERING.)

DEPARTMENT OF COMPUTER SCIENCE AND ENGINEERING

NEW APPOINTMENTS

BORODIN, ALLAN

(BA, 1963, RUTGERS UNIVERSITY; MS, 1966, STEVENS INSTITUTE OF TECHNOLOGY; PHD, 1969, CORNELL UNIVERSITY) TO BE VISITING PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$20,997 OVER NINE MONTHS, EFFECTIVE 7/27/2006. (DR. BORODIN IS PROFESSOR OF COMPUTER SCIENCE AT THE UNIVERSITY OF TORONTO, CANADA.)

FOGARTY, JAMES

(BS, 2000, VIRGINIA POLYTECHNIC INST & STATE UNIV; MS, 2005, CARNEGIE MELLON UNIVERSITY; PHD, 2006, CARNEGIE MELLON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$85,005 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. FOGARTY WAS A POST-DOCTORAL FELLOW AT CARNEGIE MELLON UNIVERSITY.)

MATSUOKA, YOKY

(BS, 1993, UNIVERSITY OF CALIFORNIA (BERKELEY); MS, 1995, MASSACHUSETTS INSTITUTE OF TECHNOLOGY; PHD, 1998, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE ACTING ASSOCIATE PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$102,528 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. MATSUOKA WAS ASSISTANT PROFESSOR OF MECHANICAL ENGINEERING AND OF BIOMEDICAL ENGINEERING AT CARNEGIE MELLON UNIVERSITY.)

DEPARTMENT OF ELECTRICAL ENGINEERING**ADMINISTRATIVE APPOINTMENTS****SAHR, JOHN DAVID**

(BSEE, 1984, CALIFORNIA INSTITUTE OF TECHNOLOGY; PHD, 1990, CORNELL UNIVERSITY) TO BE ASSOCIATE DEAN OF UNDERGRADUATE ACADEMIC AFFAIRS, EFFECTIVE 8/16/2006. (PROFESSOR SAHR WILL CONTINUE AS PROFESSOR OF ELECTRICAL ENGINEERING AND ADJUNCT PROFESSOR OF EARTH AND SPACE SCIENCES.)

TSANG, LEUNG

(BS, 1971, MASSACHUSETTS INSTITUTE OF TECHNOLOGY; MS, 1973, MASSACHUSETTS INSTITUTE OF TECHNOLOGY; PHD, 1976, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE ACTING CHAIR OF ELECTRICAL ENGINEERING, EFFECTIVE 8/14/2006. (DR. TSANG WILL CONTINUE AS PROFESSOR OF ELECTRICAL ENGINEERING.)

DEPARTMENT OF MECHANICAL ENGINEERING**NEW APPOINTMENTS****ALISEDA, ALBERTO**

(MS, 1998, UNIVERSIDAD POLITECNICA; MSc, 2000, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 2004, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ASSISTANT PROFESSOR OF MECHANICAL ENGINEERING AT A SALARY RATE OF \$72,000 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. ALISEDA WAS A RESEARCH ASSOCIATE AT THE UNIVERSITY OF CALIFORNIA, SAN DIEGO.)

COLLEGE OF FOREST RESOURCESFOREST RESOURCES**NEW APPOINTMENTS****BAKKER, JONATHAN DAVID**

(BA, 1994, DORDT COLLEGE; MSc, 1996, UNIVERSITY OF REGINA (SASKATCHEWAN); PHD, 2005, NORTHERN ARIZONA UNIVERSITY) TO BE ASSISTANT PROFESSOR OF FOREST RESOURCES AT A SALARY RATE OF \$63,900 OVER NINE MONTHS, EFFECTIVE 9/1/2006.

GLAWE, DEAN ALVIN

(BS, 1976, MOORHEAD STATE UNIVERSITY; MS, 1978, WASHINGTON STATE UNIVERSITY; PHD, 1982, WASHINGTON STATE UNIVERSITY) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF FOREST RESOURCES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 7/1/2006.

TORGENSEN, CHRISTIAN ERIK

(BA, 1993, UNIVERSITY OF OREGON; MS, 1996, OREGON STATE UNIVERSITY; PHD, 2002, OREGON STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF FOREST RESOURCES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 7/17/2006.

INFORMATION SCHOOL

INFORMATION SCHOOL

ADMINISTRATIVE APPOINTMENTS

JANES, JOSEPH

(MLS, 1983, SYRACUSE UNIVERSITY; PHD, 1989, SYRACUSE UNIVERSITY) TO BE ASSOCIATE DEAN FOR ACADEMICS, EFFECTIVE 9/16/2004. (PROFESSOR JANES WILL CONTINUE AS ASSOCIATE PROFESSOR OF INFORMATION.)

SCHOOL OF LAW

LAW

ENDOWED APPOINTMENTS

KELLY, LISA

(BA, 1979, UNIVERSITY OF PITTSBURGH; JD, 1982, UNIVERSITY OF PENNSYLVANIA) TO BE HOLDER OF THE BOBBE AND JON BRIDGE ENDOWED PROFESSORSHIP IN CHILD ADVOCACY, EFFECTIVE 9/1/2006. (PROFESSOR KELLY WILL CONTINUE AS PROFESSOR OF LAW.)

MILLER, PAUL STEVEN

(BA, 1993, UNIVERSITY OF PENNSYLVANIA; JD, 1998, HARVARD UNIVERSITY) TO BE HOLDER OF THE HENRY M. JACKSON ENDOWED PROFESSORSHIP IN LAW, EFFECTIVE 9/1/2006. (PROFESSOR MILLER WILL CONTINUE AS PROFESSOR OF LAW.)

NICOLAS, PETER

(BA, 1991, UNIVERSITY OF MICHIGAN; MPP, 1992, UNIVERSITY OF MICHIGAN; JD, 1999, HARVARD UNIVERSITY) TO BE HOLDER OF THE JEFFREY AND SUSAN BROTMAN ENDOWED PROFESSORSHIP IN LAW, EFFECTIVE 9/1/2006. (PROFESSOR NICOLAS WILL CONTINUE AS PROFESSOR OF LAW.)

TAYLOR, VERONICA

(BA, 1986, MONASH UNIVERSITY (AUSTRALIA); LLB, 1988, MONASH UNIVERSITY (AUSTRALIA); LLM, 1992, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE DAN FENNO HENDERSON PROFESSORSHIP IN EAST ASIAN LEGAL STUDIES, EFFECTIVE 9/1/2006. (PROFESSOR TAYLOR WILL CONTINUE AS PROFESSOR OF LAW.)

WINN, JANE

(BSC, 1980, QUEEN MARY COLLEGE (UK); JD, 1987, HARVARD UNIVERSITY) TO BE HOLDER OF THE CHARLES I. STONE ENDOWED PROFESSORSHIP IN LAW, EFFECTIVE 9/1/2006. (PROFESSOR WINN WILL CONTINUE AS PROFESSOR OF LAW.)

NEW APPOINTMENTS

ZANG, DONGSHENG

(LLM, 1996, HARVARD UNIVERSITY; SJD, 2004, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR OF LAW AT A SALARY RATE OF \$86,850 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. ZANG WAS VISITING ASSISTANT PROFESSOR IN THE SAME PROGRAM.)

SCHOOL OF DENTISTRY

DEPARTMENT OF RESTORATIVE DENTISTRY

NEW APPOINTMENTS

KRONSTROM, MATS HENRIK

(DDS, 1980, UNIVERSITY OF LUND (SWEDEN); PHD, 1999, MALMO UNIVERSITY) TO BE ASSOCIATE PROFESSOR OF RESTORATIVE DENTISTRY AT A SALARY RATE OF \$110,004 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. KRONSTROM WAS AN ASSOCIATE PROFESSOR IN THE IMPLANT PROGRAM AT DALHOUSIE UNIVERSITY, CANADA.)

SCHOOL OF MEDICINE

DEPARTMENT OF ANESTHESIOLOGY

NEW APPOINTMENTS

JOFFE, DENISE CAROLYN

(MD, 1986, MCGILL UNIVERSITY (CANADA)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY AT A SALARY RATE OF \$78,000 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. JOFFE WAS AN ASSISTANT PROFESSOR OF ANESTHESIOLOGY AT GEORGE WASHINGTON UNIVERSITY.)

LANG, JOHN DARNELL

(BS, 1984, LOUISIANA TECH UNIVERSITY; MD, 1988, AMERICAN UNIVERSITY OF THE CARIBBEAN) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF ANESTHESIOLOGY PAID DIRECT BY VETERANS AFFAIRS PUGET SOUND HEALTH CARE SYSTEM EFFECTIVE 8/28/2006. (PRIOR TO THIS APPOINTMENT, DR. LANG WAS AN ASSOCIATE PROFESSOR OF ANESTHESIOLOGY AT THE UNIVERSITY OF ALABAMA.)

DEPARTMENT OF BIOLOGICAL STRUCTURE

NEW APPOINTMENTS

PASUPATHY, ANITHA KARAMBAKKAM

(BS, 1992, INDIAN INSTITUTE OF TECHNOLOGY (INDIA); MS, 1994, MCGILL UNIVERSITY (CANADA); PHD, 2001, JOHNS HOPKINS UNIVERSITY) TO BE ASSISTANT PROFESSOR OF BIOLOGICAL STRUCTURE AT A SALARY RATE OF \$80,004 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006.

DEPARTMENT OF MEDICINE

NEW APPOINTMENTS

GREEN, PATTIE S.

(BS, 1994, UNIVERSITY OF FLORIDA; PHD, 1999, UNIVERSITY OF FLORIDA) TO BE RESEARCH ASSISTANT PROFESSOR OF MEDICINE AT A SALARY RATE OF \$75,000 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. GREEN WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

LIN, EDWARD HUEIGUO

(MD, 1986, CHINA MEDICAL UNIVERSITY (CHINA)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$172,008 OVER TWELVE MONTHS, EFFECTIVE 8/16/2006. (PRIOR TO THIS APPOINTMENT, DR. LIN WAS AN ASSISTANT PROFESSOR OF GASTROINTESTINAL MEDICAL ONCOLOGY AT THE UNIVERSITY OF TEXAS.)

SCHLEYER, ANNELIESE MARGARETA

(BA, 1988, UNIVERSITY OF VIRGINIA; MA, 1992, UNIVERSITY OF WASHINGTON; MD, 1999, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$122,580 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. SCHLEYER WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

YOUNG, AUDREY JULIE

(BA, 1994, UNIVERSITY OF CALIFORNIA (BERKELEY); MD, 1999, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$122,580 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. YOUNG WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF NEUROLOGICAL SURGERY

NEW APPOINTMENTS

HILLARD, VIRANY HUYNH

(BA, 1995, HARVARD UNIVERSITY; MD, 1999, NEW YORK UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF NEUROLOGICAL SURGERY AT A SALARY RATE OF \$99,996 OVER TWELVE MONTHS, EFFECTIVE 7/17/2006. (PRIOR TO THIS APPOINTMENT, DR. HILLARD WAS A FELLOW IN SPINAL SURGERY AND NEUROSURGERY AT THE UNIVERSITY OF UTAH.)

DEPARTMENT OF NEUROLOGY

NEW APPOINTMENTS

MRUGALA, MACIEJ MICHAL

(MD, 1995, UNIVERSITY OF WARSAW (POLAND); PHD, 2003, NICOLAUS COPERNICUS UNIVERSITY (POLAND); MPH, 2006, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF NEUROLOGY AT A SALARY RATE OF \$132,000 OVER TWELVE MONTHS, EFFECTIVE 8/15/2006. (PRIOR TO THIS APPOINTMENT, DR. MRUGALA WAS A FELLOW AT HARVARD UNIVERSITY.)

DEPARTMENT OF OBSTETRICS AND GYNECOLOGY

NEW APPOINTMENTS

PRAGER, SARAH WARD

(BA, 1993, PRINCETON UNIVERSITY; MD, 2000, UNIVERSITY OF TEXAS (SOUTHWESTERN); MS, 2006, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF OBSTETRICS AND GYNECOLOGY AT A SALARY RATE OF \$110,004 OVER TWELVE MONTHS, EFFECTIVE 8/14/2006. (PRIOR TO THIS APPOINTMENT, DR. PRAGER WAS A CLINICAL FELLOW IN OBSTETRICS AND GYNECOLOGY AT THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO.)

DEPARTMENT OF ORTHOPAEDICS AND SPORTS MEDICINE

NEW APPOINTMENTS

WHITE, KLANE KEELE

(BA, 1991, UNIVERSITY OF SOUTHERN CALIFORNIA; MS, 1993, UNIVERSITY OF SOUTHERN CALIFORNIA; MD, 1997, GEORGE WASHINGTON UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF ORTHOPAEDICS AND SPORTS MEDICINE PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 8/14/2006. (PRIOR TO THIS APPOINTMENT, DR. WHITE WAS A FELLOW IN PEDIATRIC ORTHOPAEDICS AND SCOLIOSIS AT TEXAS SCOTTISH RITE HOSPITAL FOR CHILDREN.)

DEPARTMENT OF PEDIATRICS

ENDOWED APPOINTMENTS

DELANEY, COLLEEN S.

(BA, 1989, WESLEYAN UNIVERSITY; MS, 1991, OXFORD UNIVERSITY (UK); MD, 1996, HARVARD UNIVERSITY) TO BE HOLDER OF THE PEDIATRICS ENDOWED PROFESSORSHIP FOR RESEARCH FACULTY DEVELOPMENT OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (DR. DELANEY WILL CONTINUE AS ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS.)

MC GUIRE, JOHN KENNEDY

(BS, 1991, NORTHWESTERN UNIVERSITY; MD, 1993, NORTHWESTERN UNIVERSITY) TO BE HOLDER OF THE ARNOLD LEE SMITH ENDOWED PROFESSORSHIP FOR RESEARCH FACULTY DEVELOPMENT OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (DR. MC GUIRE WILL CONTINUE AS ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS.)

NEW APPOINTMENTS

DOHERTY, DANIEL A.

(BS, 1986, MASSACHUSETTS INSTITUTE OF TECHNOLOGY; PHD, 1995, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO); MD, 1998, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$109,992 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. DOHERTY WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

HAHN, SIHOUN

(MD, 1983, KOREA UNIVERSITY (KOREA); PHD, 1995, KOREA UNIVERSITY (KOREA)) TO BE PROFESSOR WITHOUT TENURE OF PEDIATRICS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 8/14/2006. (PRIOR TO THIS APPOINTMENT, DR. HAHN WAS AN ASSOCIATE PROFESSOR OF LABORATORY MEDICINE AND PATHOLOGY AT THE MAYO CLINIC.)

SMITH, JODI M.

(BS, 1991, MCGILL UNIVERSITY (CANADA); MD, 1995, MCGILL UNIVERSITY (CANADA); MPH, 2004, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF PEDIATRICS AT A SALARY RATE OF \$101,004 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. SMITH WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

WILFOND, BENJAMIN SIMON

(BS, 1981, MUHLENBERG COLLEGE; MD, 1983, U OF MEDICINE & DENTISTRY OF NEW JERSEY) TO BE PROFESSOR WITHOUT TENURE OF PEDIATRICS AND PROFESSOR WITHOUT TENURE OF MEDICAL HISTORY AND ETHICS PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 8/7/2006. (PRIOR TO THIS APPOINTMENT, DR. WILFOND WAS HEAD OF ETHICS AND GENETICS AT THE NATIONAL INSTITUTES OF HEALTH.)

DEPARTMENT OF PHARMACOLOGY

NEW APPOINTMENTS

GARDNER, RICHARD GEORGE

(BA, 1992, CORNELL UNIVERSITY; PHD, 2000, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ASSISTANT PROFESSOR OF PHARMACOLOGY AT A SALARY RATE OF \$90,000 OVER TWELVE MONTHS, EFFECTIVE 8/14/2006. (PRIOR TO THIS APPOINTMENT, DR. GARDNER WAS A FELLOW AT FRED HUTCHINSON CANCER RESEARCH CENTER.)

DEPARTMENT OF PHYSIOLOGY AND BIOPHYSICS

NEW APPOINTMENTS

AMBERG, GREGORY CHARLES

(BS, 1994, IDAHO STATE UNIVERSITY; PharmD, 1998, IDAHO STATE UNIVERSITY; PHD, 2002, UNIVERSITY OF NEVADA) TO BE RESEARCH ASSISTANT PROFESSOR OF PHYSIOLOGY AND BIOPHYSICS AT A SALARY RATE OF \$60,000 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. AMBERG WAS A SENIOR FELLOW IN PHYSIOLOGY AND BIOPHYSICS AND IN PATHOLOGY.)

DEPARTMENT OF RADIATION ONCOLOGY

NEW APPOINTMENTS

KIM, JANICE NAM

(BA, 1995, NORTHWESTERN UNIVERSITY; MS, 1997, CHICAGO MEDICAL SCHOOL; MD, 2001, CHICAGO MEDICAL SCHOOL) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIATION ONCOLOGY AT A SALARY RATE OF \$100,008 OVER TWELVE MONTHS, EFFECTIVE 7/31/2006. (PRIOR TO THIS APPOINTMENT, DR. KIM WAS A RESIDENT IN RADIATION ONCOLOGY AT UNIVERSITY HOSPITALS OF CLEVELAND.)

DEPARTMENT OF RADIOLOGY

NEW APPOINTMENTS

PHILLIPS, GRACE SIAN

(BA, 1993, YALE UNIVERSITY; MD, 1997, JOHNS HOPKINS UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIOLOGY PAID DIRECT BY CHILDREN'S HOSPITAL AND REGIONAL MEDICAL CENTER EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. PHILLIPS WAS AN ACTING ASSISTANT PROFESSOR-TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF REHABILITATION MEDICINE

NEW APPOINTMENTS

MAITLAND, MURRAY ERNEST

(BS, 1984, UNIVERSITY OF BRITISH COLUMBIA (CANADA); MS, 1989, UNIVERSITY OF BRITISH COLUMBIA (CANADA); PHD, 1996, UNIVERSITY OF CALGARY (CANADA)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF REHABILITATION MEDICINE AT A SALARY RATE OF \$85,008 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. MAITLAND WAS AN ASSISTANT PROFESSOR OF PHYSICAL THERAPY AT THE UNIVERSITY OF SOUTH FLORIDA.)

DEPARTMENT OF SURGERY

NEW APPOINTMENTS

ARBABI, SAMAN

(BA, 1988, UNIVERSITY OF CALIFORNIA (BERKELEY); MD, 1992, UNIVERSITY OF CALIFORNIA (DAVIS); MPH, 2001, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$148,224 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. ARBABI WAS AN ASSISTANT PROFESSOR OF SURGERY AT THE UNIVERSITY OF MICHIGAN.)

SAID, HAKIM KASSIM

(BS, 1994, JOHNS HOPKINS UNIVERSITY; MS, 1994, JOHNS HOPKINS UNIVERSITY; MD, 1998, UNIVERSITY OF MICHIGAN) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF SURGERY AT A SALARY RATE OF \$93,564 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. SAID WAS A FELLOW IN RECONSTRUCTIVE MICROSURGERY AT MD ANDERSON CANCER CENTER.)

DEPARTMENT OF UROLOGY

NEW APPOINTMENTS

LENDVAY, THOMAS SEAN

(BA, 1995, RICE UNIVERSITY; MD, 1999, TEMPLE UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF UROLOGY AT A SALARY RATE OF \$210,000 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. LENDVAY WAS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

SCHOOL OF NURSING

DEPARTMENT OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS

ADMINISTRATIVE APPOINTMENTS

ZIERLER, BRENDA KAYE

(BS, 1991, UNIVERSITY OF WASHINGTON; PHD, 1996, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE DEAN FOR TECHNOLOGICAL INNOVATIONS IN EDUCATION AND RESEARCH, EFFECTIVE 9/15/2006 (DR. ZIERLER WILL CONTINUE AS ASSOCIATE PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AND ADJUNCT ASSOCIATE PROFESSOR OF SURGERY.)

NEW APPOINTMENTS

DEMIRIS, GEORGE

(BS, 1991, UNIVERSITY OF HEIDELBERG (GERMANY); MS, 1994, UNIVERSITY OF HEIDELBERG (GERMANY); PHD, 2000, UNIVERSITY OF MINNESOTA) TO BE ASSOCIATE PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AND ASSOCIATE PROFESSOR WITHOUT TENURE OF MEDICAL EDUCATION AND BIOMEDICAL INFORMATICS AT A SALARY RATE OF \$70,200 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. DEMIRIS WAS ASSISTANT PROFESSOR OF HEALTH MANAGEMENT AND INFORMATICS, DIRECTOR OF THE HEALTH INFORMATICS GRADUATE PROGRAM AND ASSOCIATE DIRECTOR OF THE NATIONAL LIBRARY OF MEDICINE AT THE UNIVERSITY OF MISSOURI.)

DOORENBOS, ARDITH

(BSN, 1991, WAYNE STATE UNIVERSITY; MSN, 2000, MADONNA UNIVERSITY; PHD, 2002, WAYNE STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$69,750 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. DOORENBOS WAS A POST DOCTORAL FELLOW IN THE COLLEGE OF NURSING AT MICHIGAN STATE UNIVERSITY.)

DEPARTMENT OF PSYCHOSOCIAL AND COMMUNITY HEALTH

NEW APPOINTMENTS

DE CASTRO, ARNOLD

(BSN, 1993, UNIVERSITY OF CALIFORNIA (LOS ANGELES); MSN, 1998, JOHNS HOPKINS UNIVERSITY; PHD, 2003, JOHNS HOPKINS UNIVERSITY) TO BE ASSISTANT PROFESSOR OF PSYCHOSOCIAL AND COMMUNITY HEALTH AT A SALARY RATE OF \$81,950 OVER ELEVEN MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. DE CASTRO WAS A POST-DOCTORAL RESEARCH FELLOW AT THE UNIVERSITY OF ILLINOIS AT CHICAGO SCHOOL OF PUBLIC HEALTH.)

SCHOOL OF PHARMACY

DEPARTMENT OF MEDICINAL CHEMISTRY

NEW APPOINTMENTS

DONEANU, CATALIN EMILIAN

(BS, 1993, UNIVERSITY OF BUCHAREST (ROMANIA); PHD, 2002, OREGON STATE UNIVERSITY) TO BE RESEARCH ASSISTANT PROFESSOR OF MEDICINAL CHEMISTRY AT A SALARY RATE OF \$53,472 OVER TWELVE MONTHS, EFFECTIVE 8/1/2006. (PRIOR TO THIS APPOINTMENT, DR. DONEANU WAS A POSTDOCTORAL RESEARCH ASSOCIATE IN THE SAME DEPARTMENT.)

SCHOOL OF PUBLIC HEALTH AND COMMUNITY MEDICINE

DEPARTMENT OF BIOSTATISTICS

NEW APPOINTMENTS

CARDON, LON

(BA, 1988, UNIVERSITY OF PUGET SOUND; MA, 1991, UNIVERSITY OF COLORADO (BOULDER); PHD, 1992, UNIVERSITY OF COLORADO (BOULDER)) TO BE PROFESSOR WITHOUT TENURE OF BIOSTATISTICS PAID DIRECT BY FRED HUTCHINSON CANCER RESEARCH CENTER EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. CARDON WAS PROFESSOR OF BIOINFORMATICS AND WELLCOME TRUST PRINCIPAL FELLOW AT THE UNIVERSITY OF OXFORD.)

DEPARTMENT OF ENVIRONMENTAL AND OCCUPATIONAL HEALTH SCIENCES

NEW APPOINTMENTS

HECKER, STEVEN F

(BA, 1972, YALE UNIVERSITY; MS, 1981, UNIVERSITY OF WASHINGTON) TO BE SENIOR LECTURER OF ENVIRONMENTAL AND OCCUPATIONAL HEALTH SCIENCES AT A SALARY RATE OF \$101,004 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. HECKER WAS ASSOCIATE PROFESSOR, DIRECTOR OF OCCUPATIONAL SAFETY AND HEALTH PROGRAMS AND DIRECTOR OF OLSHEP AT THE UNIVERSITY OF OREGON.)

DEPARTMENT OF HEALTH SERVICES

NEW APPOINTMENTS

DURAN, BONNIE M

(BA, 1979, SAN FRANCISCO STATE; MPH, 1989, UNIVERSITY OF CALIFORNIA (BERKELEY); DPH, 1997, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSOCIATE PROFESSOR OF HEALTH SERVICES AT A SALARY RATE OF \$129,996 OVER TWELVE MONTHS, EFFECTIVE 1/1/2007. (PRIOR TO THIS APPOINTMENT, DR. DURAN WAS ASSOCIATE PROFESSOR IN THE DEPARTMENT OF FAMILY AND COMMUNITY MEDICINE AT THE UNIVERSITY OF NEW MEXICO SCHOOL OF MEDICINE.)

UNIVERSITY OF WASHINGTON, BOTHELL

BUSINESS PROGRAM

NEW APPOINTMENTS

GOMEZ, JUAN CAMILO

(MA, 1996, UNIVERSIDAD DE LOS ANDES (COLUMBIA); PHD, 2003, UNIVERSITY OF MINNESOTA) TO BE ASSISTANT PROFESSOR OF BUSINESS AT A SALARY RATE OF \$90,000 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. GOMEZ WAS A VISITING ASSISTANT PROFESSOR AT MACALESTER COLLEGE.)

HOEHN-WEISS, MANUELA NANCY

(BS, 1993, SANTA CLARA UNIVERSITY; DBA, 2006, BOSTON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF BUSINESS AT A SALARY RATE OF \$99,999 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DBA AWARDED MAY 2006 FROM BOSTON UNIVERSITY.)

DEPARTMENT OF NURSING

NEW APPOINTMENTS

MOHAMMED, SELINA AIKO

(BA, 1989, INDIANA UNIVERSITY; BSN, 1994, UNIVERSITY OF CINCINNATI; MSN, 1998, UNIVERSITY OF MICHIGAN; PHD, 2004, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF NURSING AT A SALARY RATE OF \$72,000 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. MOHAMMED WAS A POSTDOCTORAL FELLOW AT THE UNIVERSITY OF MICHIGAN.)

PETRY, HEIDEMARIE

(MSN, 1997, UNIVERSITY OF WASHINGTON; PHD, 2000, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF NURSING AT A SALARY RATE OF \$64,998 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. PETRY WAS A LECTURER IN THE SAME PROGRAM.)

EDUCATION PROGRAM

ADMINISTRATIVE APPOINTMENTS

BANKS, CHERRY A. MCGEE

(MA, 1977, SEATTLE UNIVERSITY; EdD, 1991, SEATTLE UNIVERSITY) TO BE INTERIM DIRECTOR OF EDUCATION-BOTHELL, EFFECTIVE 8/1/2006. (DR. BANKS WILL CONTINUE AS PROFESSOR OF EDUCATION - BOTHELL AND ADJUNCT PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES – BOTHELL.)

NEW APPOINTMENTS

SMITH, ANTHONY TODD

(BA, 1991, UNIVERSITY OF OREGON; MEd, 1995, UNIVERSITY OF WASHINGTON) TO BE ACTING ASSISTANT PROFESSOR OF EDUCATION AT A SALARY RATE OF \$56,997 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

UNIVERSITY OF WASHINGTON, TACOMA

INSTITUTE OF TECHNOLOGY

NEW APPOINTMENTS

WEAR, LARRY

(BSEE, 1962, UNIVERSITY OF WASHINGTON; MSEE, 1963, UNIVERSITY OF WASHINGTON; MS, 1966, SANTA CLARA UNIVERSITY; PHD, 1970, SANTA CLARA UNIVERSITY) TO BE PROFESSOR OF THE INSTITUTE OF TECHNOLOGY AT A SALARY RATE OF \$111,501 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. WEAR IS PROFESSOR EMERITUS AT CALIFORNIA STATE UNIVERSITY, CHICO.)

ZIMMERMAN, DANIEL

(BS, 1996, CALIFORNIA INSTITUTE OF TECHNOLOGY; MS, 1998, CALIFORNIA INSTITUTE OF TECHNOLOGY; PHD, 2002, CALIFORNIA INSTITUTE OF TECHNOLOGY) TO BE ASSISTANT PROFESSOR OF THE INSTITUTE OF TECHNOLOGY AT A SALARY RATE OF \$84,105 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. ZIMMERMAN WAS A RESEARCH SCIENTIST AT CALIFORNIA INSTITUTE OF TECHNOLOGY.)

INTERDISCIPLINARY ARTS AND SCIENCES PROGRAM

NEW APPOINTMENTS

CLINE, ERICA

(BS, 1992, UNIVERSITY OF PUGET SOUND; MS, 1994, UNIVERSITY OF LEIDEN (NETHERLANDS); PHD, 2004, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF INTERDISCIPLINARY ARTS AND SCIENCES AT A SALARY RATE OF \$64,800 OVER NINE MONTHS, EFFECTIVE 9/1/2006. (PRIOR TO THIS APPOINTMENT, DR. CLINE WAS A POST-DOCTORAL RESEARCHER FOR THE USDA AGRICULTURAL RESEARCH SERVICE.)

MILGARD SCHOOL OF BUSINESS

ADMINISTRATIVE APPOINTMENTS

ROSE, GREGORY M

(BA, 1982, UNIVERSITY OF CALIFORNIA (SANTA CRUZ); MBA, 1987, SAN DIEGO STATE UNIVERSITY; PHD, 1995, UNIVERSITY OF OREGON) TO BE ASSOCIATE DEAN OF THE MILGARD SCHOOL OF BUSINESS, EFFECTIVE 9/16/2006. (DR. ROSE WILL CONTINUE AS ASSOCIATE PROFESSOR, WITH TENURE, OF BUSINESS TACOMA.)

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Doctor of Philosophy in Rehabilitation Science in the Department of Rehabilitation MedicineRECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Rehabilitation Medicine, in the School of Medicine, to offer the Doctor of Philosophy (Ph.D.) in Rehabilitation Science degree program, effective immediately. The Ph.D. degree program will have provisional status with a review to be scheduled in the 2010-2011 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

BACKGROUND:

In January 2005, the Graduate School received a proposal from the graduate faculty of the Department of Rehabilitation Medicine requesting approval to offer the Doctor of Philosophy in Rehabilitation Science degree program. The Department proposed to implement the program in autumn quarter 2006 with an initial enrollment of up to 6 students.

Rehabilitation Science is an interdisciplinary field that focuses on human function and disability. Basic and applied research from health sciences, social sciences, engineering, and related fields are directed toward (1) enhancing physical and psychosocial functioning, participation in life situations, and quality of life of people with disabilities; and (2) informing relevant social and health care policy. The framework for the Ph.D. in Rehabilitation Science program is the bio-psycho-social-environmental model that synthesizes medical, psychological, social and environmental perspectives to the enabling-disabling processes and related habilitation and rehabilitation approaches.

Demand for the program is evidenced by the rapidly increasing rate of disability due to several reasons. The population nationally is aging; technological advances have led to increased numbers of individuals surviving devastating illnesses and trauma; the survival rate of infants with severe disabilities is increasing; and poverty, low birth weight, and lack of health care continue to place children at developmental risk, thus increasing the need for special services. In contrast to this situation, a shortage exists for qualified providers. As the number of people with disabilities increases and as health care and social services costs increase, the demand for doctoral-level researchers fluent in disability issues, policy and rehabilitation will increase. While most program graduates will pursue faculty positions in academia, others will seek positions in state and federal agencies, health care facilities, and policy centers requiring individuals with research and leadership skills acquired through interdisciplinary doctoral-level preparation. The proposed program will be the first research-oriented doctorate in Rehabilitation Science to be offered in Washington, and one of only ten in the country.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Doctor of Philosophy in Rehabilitation Science in the Department of Rehabilitation Medicine (continued p. 2)

The proposed interdisciplinary doctoral program will prepare students as researchers, educators, and leaders in the field of rehabilitation science and to contribute to the development of rehabilitation practice and policy. The program will draw prospective students with bachelor's, master's, and clinical doctoral degrees in Occupational Therapy, Physical Therapy, Speech and Language Pathology, Rehabilitation Counseling, Prosthetics and Orthotics, Medicine, Engineering, or related fields that focus on linkages between and among pathophysiology, impairment, functional limitations, and societal limitations.

On October 20, 2005, the Vice Provost and Dean and Associate Dean for Academic Programs of the Graduate School appointed a review committee to evaluate the Ph.D. in Rehabilitation Science proposal. The composition of the five-member review committee included three University of Washington faculty members from related disciplines and two faculty members from other universities with expertise in the field of Rehabilitation Science. The committee noted the Department of Rehabilitation Medicine is one of the premier academic departments in this field in the nation and that it has numerous strengths. Of particular importance for a Ph.D. program, is its strength in research. The quality and magnitude of its impressive record of interdisciplinary research in a variety of areas are reflected in its number one ranking among U.S. departments of rehabilitation medicine in National Institutes of Health (NIH) funding for the fiscal year 2003. The review committee recommended unanimously that the proposed Ph.D. in Rehabilitation Science degree program be approved and implemented, and that it be given provisional status with a review to occur in five years.

The Graduate School Council on January 26, 2006 recommended unanimously that the proposal be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

On July 27, 2006, in Resolution No. 06-07, the Higher Education Coordinating Board approved the proposal by graduate faculty of the Department of Rehabilitation Medicine to offer the Ph.D. in Rehabilitation Science.

The Vice Provost and Dean of the Graduate School, the Vice Dean for Research and Graduate Education of the School of Medicine, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Doctor of Philosophy in Rehabilitation Science degree program.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Master of Science in Real Estate in the Department of Urban Design and Planning

RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Urban Design and Planning, in the College of Architecture and Urban Planning, to offer the Master of Science in Real Estate (MSRE) degree program, effective immediately. The MSRE degree program will have provisional status with a review to be scheduled in the 2011-2012 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

BACKGROUND

In April 2005, the Graduate School received a proposal from the graduate faculty in the Department of Urban Design and Planning requesting authority to offer the Master of Science in Real Estate (MSRE) degree program, with implementation to occur in Autumn Quarter 2006.

Real estate is a distinct field of study that encompasses a wide range of related disciplines that consider how we develop, allocate, improve and manage land. The complex nature of the real estate market and the concerns of various stakeholders that must be addressed in managing real estate create a need for specialized educational instruction and training that prepares industry professionals to steward scarce real estate resources.

The proposed MSRE program fulfills a vital need for graduate real estate education that is not offered at any major university in the Pacific Northwest. While there are some undergraduate real estate programs and isolated real estate-related courses, there is no focused, specialized graduate training that addresses the full scope of real estate in an interdisciplinary manner. The Department of Urban Design and Planning currently offers a specialization in Real Estate in the Master of Urban Planning degree program. This specialization provides students with a real estate focus within their existing graduate degree program and is oriented to students pursuing careers that are not focused exclusively on real estate. The MSRE extends and deepens the current real estate curriculum by adding more strategic components and providing more comprehensive training. The objective of this expansion is to prepare students to take leadership positions in the real estate industry and closely related fields. Evidence of demand for the MSRE degree program includes: (1) the success of the Real Estate Concentration in the Department of Urban Design and Planning and the UW Extension Commercial Real Estate Certificate (CRE) program, both of which

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Master of Science in Real Estate in the Department of Urban Design and Planning (continued p. 2)

In July, 2005, the Vice Provost and Dean of the Graduate School appointed two reviewers from nationally recognized programs in Urban Planning and Business to evaluate the MSRE proposal. The reviewers strongly recommended that the proposed MSRE degree program be approved and implemented, with only minor suggestions for improvement to the program which were integrated into a revised proposal.

The Graduate School Council on October 20, 2005 discussed the MSRE degree proposal and requested a revised proposal that included more evidence of broad faculty and institutional support from across campus. The Council considered the revised proposal at its April 6, 2006 meeting and recommended unanimously that it be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

On July 13, 2006, the Higher Education Coordinating Board Education Committee discussed the MSRE proposal, which was then considered by the full Higher Education Coordinating Board on July 27, 2006. The Board approved the proposal by the Department of Urban Design and Planning at the University of Washington to offer the Master of Science in Real Estate.

The Vice Provost and Dean of the Graduate School, the Dean of the College of Architecture and Urban Planning, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Master of Science in Real Estate degree program.

VII. STANDING COMMITTEES**A. Academic and Student Affairs Committee**Amendments to the UW Medicine Board BylawsRECOMMENDED ACTION:

It is the recommendation of the President that the Board of Regents adopt the following amendments to the Bylaws of the University of Washington Medicine Board.

BACKGROUND:

The UW Medicine Board has modified its meeting schedule and committee structure to provide more time for in-depth review and discussion of issues at Board meetings and engage the full Board in program and financial issues at the UW Medicine level. The Board has moved to a five meetings per year schedule, allowing four hours for each meeting. The UW Medicine Board Planning Committee has been eliminated and the role of that committee has been absorbed by the full UW Medicine Board.

AMENDMENTS:

The proposed amendments:

- Eliminates reference to a Planning Committee;
- Amends the Executive Committee membership to include the chairperson of the UWMC- specific committees (Joint Conference, Facilities, Finance) as a member; and
- Adds a subsection to each committee description to define the voting members and define a quorum as a majority of the voting members of each committee.

The specific changes are detailed on pages 9 through 12 of the attachment to this overview.

Attachment

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**UW MEDICINE BOARD
BYLAWS**

PREAMBLE

Whereas, the Board of Regents (the “Board of Regents”) of the University of Washington (the “University”) is empowered by the legislature under RCW 28B.20.060 and RCW 28B.20.300 to establish, operate and maintain a school of medicine; and

Whereas, the Board of Regents is empowered by the legislature under RCW 28B.20.440 to operate, maintain, control and supervise a hospital to be used as a patient care and teaching resource for the health sciences professional schools; and

Whereas, the University has operated a licensed hospital on its campus since 1959 that has been formally designated the University of Washington Medical Center (“UWMC”); and

Whereas, the University has, pursuant to RCW 36.62.290, contracted with the Trustees of Harborview Medical Center (“Harborview”) to provide for hospital, hospital management, and medical services, in conjunction with teaching and research activities at Harborview since January, 1970; and

Whereas, UW Medicine is a term that refers collectively to the University of Washington School of Medicine (“UWSOM”), UWMC, Harborview, The Association of University Physicians d/b/a University of Washington Physicians (“UWP”), the University’s membership Children’s University Medical Group (“CUMG”), UW Physicians Network (“UWPN”), and the University’s membership in the Seattle Cancer Care Alliance (SCCA); and

Whereas, the clinical programs of UW Medicine for the purposes of these Bylaws include inpatient, outpatient, short stay and emergency hospital services at the UWMC, Harborview and UWPN clinics; services shared with other hospitals and health care providers in its licensed on-campus hospital facility and off-campus units where extensions of its services are provided; arrangements with auxiliary and affiliate entities to promote high-quality patient care and advances in medical research and medical services; and strategic directions of the UWSOM’s academic programs; and

Whereas, the President of the University and the Board of Regents have delegated to the Vice President for Medical Affairs and Dean of UWSOM (the “VPMA/Dean”) chief executive responsibility for overseeing, planning and coordinating the resources of the entities referred to as UW Medicine; and negotiating, executing and maintaining extramural affiliation and operating agreements involving the entities referred to as UW Medicine; and

Whereas, the Board of Regents has determined that a board should be established to advise the Board of Regents, the President and the VPMA/Dean in carrying out their responsibilities and authority with respect to UW Medicine as described above; now therefore:

The Board of Regents hereby renames and expands the role of the UWMC Board to become the UW Medicine Board (the “Board”), which shall, subject to the authority of the Board of Regents, and established University agreements and policies, be charged with advising the Board of Regents, the President and the VPMA/Dean regarding the operation and governance of UW Medicine. The Board shall also be charged with governance of the patient care aspects of the UWMC.

Except as specifically otherwise provided in this document, the President of the University, the VPMA/Dean, and the Executive Director of the UWMC shall retain their delegated authority and responsibility for the administration and operation of the UWMC and other aspects of the UW MEDICINE. Further, the Board of Trustees of Harborview shall retain all authority provided in its governing documents and by the Management and Operations Contract with the University. Additionally, the boards of UWP, CUMG, UWPN and the SCCA shall retain all authority provided in their respective governing documents. The renaming and expansion of the role of the UWMC Board to become the UW Medicine Board shall not create a partnership or other separate legal entity of the entities referred to as UW Medicine. The entities of UW Medicine that are separate legal entities shall retain that status. Contracts among the entities are not superseded or amended by these Bylaws and these Bylaws do not create joint and several liability among them.

ARTICLE I UW MEDICINE BOARD

Section 1.1. UW Medicine Board Membership

The UW Medicine Board (the “Board”) shall consist of sixteen (16) members, including the President of the University and the VPMA/Dean, who shall serve as *ex officio* members of the Board with full voice and vote. The Board members shall be appointed by the Board of Regents. The Chair of the Board of Regents shall appoint the Chairperson of the UW Medicine Board. At least one Board member shall be a member of the Board of Regents. One Board member shall be a member of the faculty of the University nominated by the President of the University. The remaining ~~eleven (11)~~ twelve (12) Board members shall be nominated by the President of the University from among people who have broad public perspectives and do not represent any special interest group.

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The term of office of each appointed Board member shall be three years. No appointed Board member may serve more than three successive three-year terms. However, the terms of Board members shall be staggered so that the final terms of no more than one-third (1/3) of the members will expire simultaneously on the last day of June in any one year. Whenever more than one third (1/3) of the members’ final terms expire simultaneously, lots will be drawn to determine which expiring term shall be extended for one more year to eliminate this condition. The chairperson shall not have a vote at meetings of the Board except to break a tie among those present and voting.

The Board may grant a leave of absence to a member for a period not to exceed one year. If the leave of absence is less than six months, the term of the Board member will not change. If

the leave of absence exceeds six months, the term of the Board member will be extended by one year.

In addition to the Board members, the Deans of the Schools of Dentistry, Nursing, Pharmacy, Public Health, and Social Work shall be invited to attend Board meetings and to present agenda items to the secretary. All agendas and insert materials of the Board meetings shall be provided by the secretary to all of the described positions.

Section 1.2. Powers and Duties

The Board shall have responsibility for

- a. advising the Board of Regents, the President and the VPMA/Dean regarding the operation and governance of those aspects of UW Medicine relating to the development and strategic allocation of resources;
- b. strategic aspects of academic programs, including the development of off-campus research facilities;
- c. the planning and delivery of medical services, including:
- d. oversight of the physician services provided through the UWP;
- e. implementation and effectiveness of programs which assure compliance with federal and state laws, rules and regulations, University rules and regulations, and contract terms that govern UW Medicine's clinical, research, and training activities ("compliance programs"); and,
- f. the management of current and future extramural affiliation and operating agreements, including those executed by the University with Harborview, the SCCA, and UWPN. This Board shall also be charged with governance of the patient care aspects of the UWMC, including ensuring the provision of high-quality patient care by the medical and dental hospital staffs in a manner responsive to the University's academic needs, responsibility for appointments to the medical and dental staffs, the delineation of medical and dental staff clinical privileges, and the approval, adoption and amendment of the medical and dental staff bylaws.

Subject to the Board of Regents' ultimate authority, and consistent with the Board's duty to advise the Board of Regents, the President and the VPMA/Dean with respect to the exercise of their authority, the following specific powers and duties have been delegated to the Board by the Board of Regents.

1.2.1. Advisory Duties

- a. Provide general advice and policy guidance for UW Medicine strategic planning and program development and define the role of present and future UW Medicine programs and facilities, collaborative relationships, and auxiliary organizations within state or regional structures for the delivery of health services.
- b. Represent and advocate for the UW Medicine in relations with communities, other health care providers and outside agencies.

c. Advise the Board of Regents, the President and the VPMA/Dean regarding the development and strategic allocation of UW Medicine resources.

d. Advise the Board of Regents, the President and the VPMA/Dean regarding strategic aspects of the UWSOM's academic programs.

e. Advise the Board of Regents, the President and the VPMA/Dean concerning the provision of medical services, including without limitation, physician services pursuant to the Agreement between the University and UWP dated December 8, 1983.

f. Advise the Board of Regents, the President and the VPMA/Dean concerning management of extramural affiliation and operating agreements now existing or which may be developed, including without limitation, the operating agreements between the University and UWP, Harborview, the SCCA, and the UWPN respectively.

g. Advise the Board of Regents, the President and the VPMA/Dean regarding the implementation and effectiveness of compliance programs, including but not limited to advising on key compliance policies; compliance program infrastructure and reporting relationships; scope of authority of key positions; ongoing assessment of compliance risks; and level of resources dedicated to the compliance programs.

1.2.2. Governance Powers and Duties

a. Determine objectives and policies pertinent to the delivery of patient services of the UWMC. This function includes the adoption and maintenance of a statement on patient care missions and goals.

b. Approve and adopt policies pertaining to admission of patients to the inpatient, outpatient, short stay, and emergency services of the UWMC.

c. Approve or adopt bylaws, rules, and regulations of the UWMC medical and dental staffs, and appoint and suspend or remove any member of the medical and dental staffs under the applicable provisions of the medical and dental staff bylaws.

d. Create and maintain mechanisms for continuing assessment and improvement of the quality of patient care, including but not limited to special studies, regular reports and the creation of standing and special committees. Such mechanisms shall include consultation with the medical staff on patient care matters.

e. Review and approve qualification criteria for the key positions of UWMC Executive Director and Medical Director. Appointments to each of these positions are subject to approval by the Board.

f. Maintain general supervision over the use of UWMC resources:

1. Review and approve all operating and capital budgets and make recommendations to the University administration and the Board of Regents.

2. Authorize revisions in charges for UWMC services based on the operating and capital budgets as approved.

3. Review and accept monthly reports on UWMC operating income and expenditures, utilization of services, and patient statistics.

4. Assist in the development of additional sources of income necessary to maintain the UWMC as a leading professional institution.

g. Review recommendations for physical facilities development plans for the UWMC and make recommendations to the University administration and the Board of Regents.

In carrying out its responsibilities as identified in Section 1.2, the Board shall seek continuing guidance from health professionals, management specialists and others with professional expertise.

Section 1.3. Accountability

The Board shall be accountable to the Board of Regents and the President and the VPMA/Dean of the University.

The President of the University holds the VPMA/Dean accountable to him/her directly for all aspects of health services provided by all University faculty and staff (i) at the UWMC and Harborview; and (ii) through affiliation, operating, patient care or other agreements with UW Medicine.

Among the delegated duties of the VPMA/Dean is to serve as the chief medical officer of the UWMC, responsible for medical affairs. In carrying out their individual and joint duties related to patient services as the senior officers of the UWMC, the Executive Director of the UWMC and the VPMA/Dean are accountable to the UW Medicine Board, which in turn is accountable to the Board of Regents.

Section 1.4. Reports to Board of Regents

The UW Medicine Board shall report to the Board of Regents three times a year.

1.4.1 Annual Meeting with Board of Regents. Each spring the Board shall meet with the Board of Regents to advise the Board of Regents and the President on the operation and governance of those aspects of UW Medicine relating to:

- the development and strategic allocation of resources;
- strategic aspects of academic programs, including the development of off-campus research facilities;

- the planning and delivery of medical services, including oversight of those services provided through the UWP;
- implementation and effectiveness of compliance programs;
- the management of current and future extramural affiliation and operating agreements, including those executed by the University with Harborview, the SCCA, and UWPN; and
- the status of, and plans for patient care at the UWMC.

1.4.2 Annual Financial Report. Each fall the Chairperson of the Board and such Board members as may be of assistance, shall appear before the Board of Regents and the President to report on the financial condition of UW Medicine;

1.4.3 Annual Compliance Report. Each winter the Chairperson of the Board and such Board members as may be of assistance, shall appear before the Board of Regents and the President to report on the effectiveness of UW Medicine compliance programs, including but not limited to advising on key compliance policies, the status of compliance program infrastructure and reporting relationships; the scope of authority of key positions; the current assessment of compliance risks; and the level of resources dedicated to the compliance programs.

Section 1.5. Board Year

The Board year, including Board member appointments and Board officer terms, shall be from July 1 to June 30.

Section 1.6. Meetings and Notice

1.6.1. Regular Meetings. Regular meetings of the Board shall be held at least quarterly, the dates and places of which shall be determined by the chairperson at least one month in advance, and notice of which shall be given in accordance with Chapter 42.30 RCW.

1.6.2. Special Meetings. Special meetings may be called by the chairperson at any time, or by a majority of the members of the Board, provided that written notice to all Board members and to others as required by Chapter 42.30 RCW shall be given not less than twenty-four hours prior to the meeting, stating the time, place and business to be transacted at the meeting.

1.6.3. Procedure. Except as otherwise specified in these Bylaws, all meetings of the Board and its committees shall be conducted in accordance with the latest revision of Roberts Rules of Order.

Section 1.7. Quorum

A majority of the Board shall constitute a quorum.

Section 1.8. Vacancies

Whenever a vacancy occurs on the Board, for whatever reason, notice shall immediately be given to the President of the University so that a member may be appointed as soon as possible by the Board of Regents to fill the unexpired term. The Board may submit names of individuals recommended by the Board for the President's consideration.

Section 1.9. Removal

The Board may recommend to the Board of Regents that a member of the Board be removed. This action may be taken at any meeting by two-thirds vote of the entire Board, provided that the Board gives the affected member at least ten (10) days' written notice of such intended action and advises the affected member of the basis for such action. The Board member affected shall have the right to be heard and to explain to the Board why he/she should not be removed. Recommendation for suspension shall be made directly to the Board of Regents and shall not be effective until approved by the Board of Regents.

Any Board member who has three (3) unexcused absences for three (3) consecutive Board meetings or five (5) unexcused absences for Board meetings in an academic calendar year (July 1 through June 30), as determined by the secretary, shall be automatically removed.

Section 1.10. Liability

All Board members and persons serving at the request of the Board shall, in the performance of their duties as members of the Board or appointees of the Board, be designated insureds, as "agents" under RCW 28B.20.250, under the general liability coverage of the University. Each Board member or person serving at the request of the Board shall be protected against costs and expenses, including legal fees, in connection with the defense of any action, suit or proceeding in which the member or person serving at the request of the Board shall be made a party by reason of being a member or appointee of the Board. Such protection is subject to the condition that such person shall have acted in good faith and within the scope of his or her duties, and subject further to the specific exemption and qualifications stated in either the University liability policy and RCW 23B.20.250 through 28B.20.255 which statute authorizes the indemnification of Regents, trustees, officers, and employees or agents of the University in relation to such matters.

Section 1.11. Compensation of Board and Board Committee Members

No Board member or any member of any committee appointed by the Board shall receive any compensation for services rendered in his/her capacity as a Board or committee member. However, nothing herein shall be construed to preclude any Board member or committee member from receiving compensation from UW Medicine for other services actually rendered, a per diem for attending UW Medicine Board meetings, or reimbursement for expenses incurred for serving UW Medicine as a Board member or committee member or in any other capacity, all

in accordance with established University practices and procedures, RCW 42.52, and RCW 43.03.050 and 43.03.060, as now existing or hereafter amended.

Section 1.12. Conflict of Interest

No Board member or any person appointed by the Board in any capacity may act as an agent for any person or organization where such an act would create a conflict of interest with the terms of the person's service to UW Medicine or to the Board. The policies, rules and regulations adopted by the University relating to conflict of interest and the provisions of RCW 42.52 shall apply to any person appointed by the Board in any capacity and to the Board members themselves.

**ARTICLE II
OFFICERS**

Section 2.1. Officers

The officers of the Board shall be members of the Board and shall consist of a chairperson, vice chairperson, and such other officers as the Board may deem advisable. The Chairperson is appointed by the Chair of the Board of Regents. The vice chair and other officers shall be elected annually by the Board. No officer may serve more than two successive terms in the same office.

Section 2.2. Chairperson

The chairperson of the Board shall appoint such committee members as are specified under these Bylaws; shall preside at all meetings of the Board; shall serve as an ex-officio member, without vote, on all standing and special committees, unless otherwise specified in the Bylaws; and shall perform all of the acts usually attendant upon the office of the chairperson or which may be set forth by these Bylaws or by the Board.

Section 2.3. Vice Chairperson

During the absence of the chairperson or while he/she is unable to act, the vice chairperson shall perform the duties and exercise the powers of the chairperson.

**ARTICLE III
ADMINISTRATION**

Section 3.1. Appointment of Administrative Officers

3.1.1. Secretary of the Board. A secretary of the Board shall be appointed by the VPMA/Dean, with such duties as shall be provided in these Bylaws and otherwise determined by the VPMA/Dean. The secretary of the Board shall provide or cause to be provided all secretarial assistance to the Board and its committees; assist the chairperson in developing an agenda for each meeting; keep records of the minutes of the meetings of the Board

and furnish copies of such minutes to each Board member, to the VPMA/Dean, to the deans of the health sciences schools, to the President of the University, and others, in accordance with these Bylaws; and shall assure that copies of all minutes of the Board and its committees are promptly filed with the secretary of the Board of Regents. The secretary of the Board shall regularly advise the Board of Health Sciences Deans and the VPMA/Dean of the activities and actions of the Board. The VPMA/Dean shall be custodian of and shall faithfully keep, or cause to be kept, all records, books, documents and other valuable papers relating to the UW MEDICINE. The secretary shall be responsible for arranging all meeting notices and for attending to all correspondence that may be ordered by the Board.

3.1.2. Executive Director. The Executive Director of the UWMC shall be appointed by the President of the University, upon the recommendation of the VPMA/Dean and subject to approval by the UW Medicine Board. Among the delegated duties of the Executive Director is to serve as the chief executive officer of the UWMC with overall responsibility for institutional management and direction.

The Executive Director, as chief executive officer of the UWMC, shall, subject to University policy and shared service agreements in effect, be responsible for maintaining overall direction of the UWMC within the policies established by the Board. The Executive Director is accountable to the Board and the VPMA/Dean.

In the event that the Executive Director is unable to perform the functions of the office, the VPMA/Dean may designate an acting Executive Director until such time as a permanent Executive Director is appointed.

ARTICLE IV UW MEDICINE STANDING COMMITTEES

Section 4.1. Committee Designations

The Board shall approve the appointment of an Executive Committee, and a Compliance Committee, and such other committees as it may from time to time deem advisable.

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Section 4.2. Executive Committee

4.2.1. Purpose. The Executive Committee, as requested by the VPMA/Dean, shall review and provide strategic advice on issues for presentation to the Board and shall have the power to transact such business of the Board between regular meetings of the Board as the Board may hereafter authorize. All actions of the Executive Committee shall be reported to the full Board at its next regular meeting.

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4.2.2. Composition. The Executive Committee of the Board shall consist of the chairperson of the Board, who shall serve as the chairperson of the Executive Committee; the vice chairperson of the Board; the chairperson of the UWMC Committees (Joint Conference, Facilities, Finance); the chairperson of the Compliance Committee,

Deleted: , one chairperson (selected by the chairperson of the Board in consultation with the VPMA/Dean) from among the chairpersons of the UWMC Joint Conference Committee, the UWMC Finance Committee and the UWMC Facilities Committee; and the VPMA/Dean.

4.2.3. Meetings. The Executive Committee shall meet as deemed necessary by the chairperson and the VPMA/Dean.

4.2.4. Quorum. A majority of the voting members of the committee shall constitute a quorum.

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Section 4.4. Compliance Committee

4.4.1 Purpose. The Compliance Committee shall be responsible for reviewing and evaluating the compliance programs of UW Medicine component entities and preparing the Chairperson to advise the Board of Regents, the President, and the VPMA/Dean regarding the implementation and effectiveness of UW Medicine Compliance programs, including but not limited to advising on key compliance policies; compliance program infrastructure and reporting relationships; scope of authority of key positions; ongoing assessment of compliance risks; and level of resources dedicated to the compliance programs.

4.4.2 Composition. The voting members of the Compliance Committee shall consist of at least three Board members, including the chairperson of the Board, and may include up to three community members who are not members of the Board, all as appointed annually by the chairperson of the Board in consultation with the Chair of the Board of Regents, the President and the VPMA/Dean. The chairperson of the Compliance Committee shall be appointed by the chairperson of the Board , with the approval of the President and the VPMA/Dean.

4.4.3 Meetings. The Compliance Committee shall meet at the call of the chairperson as often as necessary, but not less than quarterly to perform its duties.

4.4.3 Quorum. A majority of the voting members of the committee shall constitute a quorum.

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4.3.1. Purpose. The Planning Committee shall be responsible for reviewing periodically the mission, programs and plans of the UW MEDICINE in relation to the University and the community it serves. The Planning Committee is responsible for providing policy guidance for both immediate and long-range strategic and marketing plans of the entirety of UW Medicine, including the UWMC and Harborview and services jointly developed or shared with other health care providers. In conjunction with these planning functions, the Planning Committee is also responsible for advising the Board on the development and strategic allocation of UW Medicine resources.¶

4.3.2. Composition. The Planning Committee shall consist of at least three Board members, the VPMA/Dean or designee, a representative of the Harborview Medical Center Board, and six other members, all as appointed annually by the chairperson of the Board in consultation with the Board of Regents, the President, and the VPMA/Dean. The chairperson of this Planning Committee shall be one of the three Board members and shall be appointed by the chairperson of the Board.¶

4.3.3. Meetings. The Planning Committee shall meet at the call of the chairperson and the VPMA/Dean as often as necessary to hear planning reports and perform its duties.

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**ARTICLE V
UNIVERSITY OF WASHINGTON MEDICAL CENTER COMMITTEES**

Section 5.1. University of Washington Medical Center Committees

The Board shall approve the appointment of a Joint Conference Committee, a Finance Committee, a Facilities Committee and such other committees as it shall from time to time deem advisable for the governance of the UWMC.

Section 5.2. Joint Conference Committee

5.2.1. Purpose. The Joint Conference Committee will serve as an advisory committee to the Board by providing a forum in which representatives of the Board, medical staff and UWMC administration, shall jointly consider UWMC policy matters governing medical practice and review quality assurance reports. The Medical Staff Advisory Committee has delegated authority from the Board to render decisions regarding approval of medical staff initial appointments, reappointments, additions to privileges, terminations, and other modifications to clinical privileges. The Medical Staff Advisory Committee shall present its actions to the Board through the Joint Conference Committee for information purposes.

5.2.2. Composition. The voting members of the Joint Conference Committee shall consist of at least three Board members appointed annually by the chairperson of the Board, one of whom shall serve as the chairperson of this Joint Conference Committee; the chairperson of the Board or his/her designate, the UWMC Medical Director, the UWMC Executive Director, the Chief of Staff, the MSAC representative, and the physicians appointed by the VPMA. Non-voting members of the committee are the Director of Nursing Services; the Chief of Staff; one member of the medical staff nominated by the Medical Staff Administrative Committee for a one-year period; three faculty from clinical departments of the School of Medicine appointed by the VPMA/Dean for one year; and one member of the House Staff Association designated by its president.

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5.2.3. Meetings. The Joint Conference Committee shall meet at the call of the chairperson as often as necessary to perform its duties.

5.2.3. Quorum. A majority of the voting members of the committee shall constitute a quorum.

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Section 5.3. Finance Committee

5.3.1. Purpose. The Finance Committee shall be responsible for advising the Board on financial matters as they relate to the UWMC and its shared services, including reviewing the annual audit, annual budgets, and monthly financial reports. The Finance Committee shall be responsible for reviewing and approving the UWMC Audit Policy and ensuring that the policy complies with the Sarbanes Oxley principles adopted by the UW Medicine Board. The Finance Committee shall also review programs, long-range financial plans, budget plans and proposals for rate-setting revenues, before they are submitted to the Board for final action.

5.3.2. Composition. The voting members of the Finance Committee shall consist of at least three Board members appointed annually by the chairperson of the Board, one of whom shall be chairperson of the Finance Committee, the UWMC Executive Director, and the UWMC Medical Director. Non-voting members of the committee are the Chief of Staff or Chief of Staff-Elect, and the VPMA/Dean or his/her designee,

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5.3.3. Meetings. The Finance Committee shall meet at the call of the chairperson as often as necessary to perform its duties.

5.3.4. Quorum. ~~A majority of the voting members of the committee shall constitute a quorum.~~

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Section 5.4. Facilities Committee

5.4.1. Purpose. The Facilities Committee shall have general supervision over and shall make recommendations to the Board concerning the program plans for UWMC and the physical use and status of the facilities to house the UWMC and its shared services.

5.4.2. Composition. The ~~voting members of the~~ Facilities Committee shall consist of at least three Board members appointed annually by the chairperson of the Board, one of whom shall be chairperson of the Facilities Committee, ~~the UWMC Executive Director, and the UWMC Medical Director. Non-voting members are,~~ the Health Sciences Facilities Officer ~~and~~ the VPMA/Dean or his/her designee.

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5.4.3. Meetings. The Facilities Committee shall meet at the call of the chairperson as often as necessary to perform its duties.

5.4.4. Quorum. ~~A majority of the voting members of the committee shall constitute a quorum.~~

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ARTICLE VI SPECIAL COMMITTEES

Section 6.1. Other Committees

Other special or ad hoc committees of the Board may be established by the Board.

ARTICLE VII RELATIONS OF UW MEDICINE TO ACADEMIC AND RESEARCH PROGRAMS OF THE HEALTH SCIENCES CENTER

Section 7.1. General

The deans of the health sciences professional schools have been delegated broad responsibilities by the President for overall management and direction of the teaching and research programs conducted by the faculty of their respective schools. The health sciences professional schools carry out a significant portion of their education and research programs in the UWMC and other affiliated medical centers, particularly those activities that require a patient care setting. The Board shall lend its best efforts to assure that the programs of the health

sciences professional schools are effectively supported in collaboration with service programs of UW Medicine.

In order to assure excellence in both academic and patient programs, which are typically interrelated, collaborative decision-making between the Board and the deans of the professional schools shall be encouraged by the VPMA/Dean.

ARTICLE VIII MEDICAL STAFF

Section 8.1. General

The responsibility for standards of medical care in the UWMC has been delegated by the Board of Regents to the Board. The Board holds the Medical Staff organization accountable to the Board for establishing and maintaining standards of medical care. The Board may approve or disapprove the Medical Staff Bylaws and such standards of medical care as may be established from time to time.

Section 8.2. Medical Staff

For purposes of Article VIII of these Bylaws, the words "Medical Staff" shall include all physicians and dentists who are authorized to attend patients in the UWMC or in any other medical care activity administered by the UWMC, and may include such other professionals as the Medical Staff Bylaws designate.

Section 8.3. Organization of the Medical Staff

The Board shall approve and authorize the organization of the Medical Staff so as to discharge those duties and responsibilities assigned to it by the Board and specifically to accomplish the following purposes, among others:

- a. To monitor the quality of medical care in the UWMC and make recommendations to the Board so that all patients admitted to or treated at any of the facilities, departments or services of the UWMC receive continuous high quality medical care;
- b. To recommend to the Board the appointment or reappointment of an applicant to the Medical Staff of the UWMC, the clinical privileges such applicant shall enjoy in the UWMC and appropriate action that may be necessary in connection with any member of the Medical Staff, to the end that at all times there shall be a high level of professional performance of all persons authorized to practice in the UWMC.
- c. To represent the Medical Staff of the UWMC and to provide the means whereby issues concerning the Medical Staff and the UWMC may be discussed both

within the Medical Staff organization and by representatives of the Medical Staff with the Board and management of the UWMC.

d. To establish specific rules and regulations governing actions of members of the Medical Staff.

Section 8.4. Medical Staff Bylaws

The Medical Staff organization shall recommend to the Board, revisions of the existing Medical Staff Bylaws, rules and regulations setting forth the Medical Staff organization and governance for maintaining such bylaws, rules and regulations in such a manner as to accomplish the purposes set forth in Section 8.3. When such bylaws, rules and regulations are adopted by the Board, they shall become effective and become part of the bylaws, rules and regulations of the Medical Staff.

Section 8.5. Appointment to the Medical Staff and Assignment of Clinical Privileges

Upon recommendation of the Medical Staff and in accordance with the Medical Staff Bylaws, the Board may appoint to membership on the Medical Staff of the UWMC, physicians, dentists and other professionals who meet the personal and professional qualifications prescribed in the Medical Staff Bylaws. Appointment to the Medical Staff carries with it full responsibility for the treatment of individual UWMC patients subject to such limitations as may be imposed by the Board or the bylaws, rules and regulations of the Medical Staff.

Appointments and reappointments to the Medical Staff shall be made in accordance with the appointment and reappointment procedures set forth in the Medical Staff Bylaws. Whenever the Board does not concur in a Medical Staff recommendation relative to Medical Staff appointment, reappointment or the granting, curtailment, suspension or revocation of clinical privileges, said recommendation shall be referred to the Joint Conference Committee for reconsideration prior to a final decision being reached by the Board.

Section 8.6. Appointment and Reappointment Requirements

Each person initially appointed to membership on the Medical Staff of the UWMC shall be provided with a current copy of the bylaws, rules and regulations and shall submit to the Medical Director a signed written statement agreeing to abide by them. Each member of the Medical Staff shall as a minimum be required to:

a. Provide care and supervision to all patients within the UWMC for whom such Medical Staff member has responsibility.

b. Abide by the UW Medicine bylaws, the Medical Staff Bylaws, rules and regulations, and the policies and directives that may be in force during the time such person is a member of the Medical Staff of the UWMC.

c. Accept committee assignments and such other duties and responsibilities as may be reasonably assigned by the Board or the Medical Staff.

Section 8.7. Appointment of Salaried Physicians and Dentists for Administrative or Medico-Administrative Purposes

Physicians or dentists employed by the University at UWMC for administrative or medico-administrative purposes shall be subject to the faculty exempt personnel policies in effect for the UWMC at the time as it relates to his/her employment relationship and to the Medical Staff Bylaws, rules and regulations as it is related to his/her Medical Staff appointment. Their clinical privileges to admit and treat patients-are defined in accordance with the Medical Staff Bylaws. Termination of either the employment appointment or medical staff appointment shall not affect the other unless it is agreed in advance that they are mutually dependent and this agreement is documented in a letter of agreement, signed by the physician or dentist and the UWMC and approved by the appropriate Dean or his/her designee.

Section 8.8. Medical Staff Administrative Committee

8.8.1. Purpose. The Medical Staff Administrative Committee shall establish and maintain a framework for self-government and a means of accountability to the Board, in accordance with the medical administrative unit for the medical staff. It shall concern itself primarily with the quality of medical care within the UWMC. It shall receive and act upon all medical staff committee reports and make recommendations regarding medical staff status and privileges to the Board. The specific duties of the Medical Staff Administrative Committee are in the medical staff bylaws.

8.8.2. Composition. The medical board of the medical staff shall be known as the Medical Staff Administrative Committee which shall be composed of the Chief of Staff, the Chief of Staff-Elect, the chiefs of clinical services, three (3) at-large members elected by the medical staff, the Medical Director, and the Executive Director. The Medical Director, who is appointed by the VPMA/Dean, subject to approval by the Board, shall serve as chairperson of the Medical Staff Administrative Committee and shall represent the Medical Staff Administrative Committee at meetings of the Board.

8.8.3. Meetings. The Medical Staff Administrative Committee shall meet monthly. Minutes of the meetings shall be provided to all members of the Committee, the Associate Dean for Clinical Affairs, the Executive Director of the UWMC, the VPMA/Dean, the Dean of the School of Dentistry, and the deans of other professional schools whose faculty have appointment on the medical and dental staffs.

Section 8.9. UWMC Clinical Services

8.9.1. Appointment of Chief. Appointment of the chief of each clinical service is subject to concurrence of the Board on the joint recommendation of the dean of the applicable professional school and the Executive Director. If the chief of a clinical service is to be someone other than the chairperson of the corresponding department in the medical or dental

school, the recommendation of the departmental chairperson is also required. All such appointments shall be reviewed periodically by the Board. Chiefs of clinical services vacancies may be filled on an interim basis at any time by action of the dean of the appropriate professional school, after consulting with the Board.

8.9.2. Delegation. Through approval of the medical staff bylaws or by appropriate Board resolution, the Board may delegate to the chiefs of the clinical services responsibility for maintaining the quality of medical care in their services and for recommending an applicant's appointment or reappointment to the Medical Staff of the UWMC and privileges for such an applicant.

8.9.3. New Services. The Board may establish new clinical services upon the joint recommendation of the dean of the applicable professional school and the Executive Director.

8.9.4. Accountability. The VPMA/Dean serves as the chief medical officer of the UWMC and in this capacity is accountable directly to the Board in matters relating to medical care. Members of the clinical services of the UWMC are accountable to the Medical Director, who is accountable to the VPMA/Dean.

**ARTICLE IX
AUXILIARY ORGANIZATIONS**

Section 9.1. General

Organizations auxiliary to UW Medicine and UWMC, such as the Service League, may be established only under bylaws approved by the UW Medicine Board. Such bylaws must, at a minimum, define the purpose, organizational structure, officers, procedures for conducting business, reporting requirements, and the amendment procedures.

Section 9.2. Bylaws

The approved bylaws of the auxiliary organization and any amendments thereto, shall be kept as a permanent record by UW Medicine Board and filed with the minutes of UW Medicine Board meeting at which said bylaws or amendments thereto were approved by UW Medicine Board.

Section 9.3. Oversight by Board

An approved auxiliary organization's relationship with UW Medicine shall be subject to the oversight of the appropriate Board committee.

**ARTICLE X
AMENDMENTS**

These Bylaws are reviewed annually and updated as needed. Changes in these Bylaws, whether amendments, additions, deletions or replacements, may be made by a two-thirds vote of the entire Board at a meeting of which prior notice of the meeting and the proposed action shall have been given. Such changes shall be subject to approval by the VPMA/Dean and the Board of Regents.

Report to the
University of Washington Board of Regents

Research Enterprise: strategic planning, risks and trends

*UW Office of the Provost
September 2006*

Research Review

I. The research enterprise at the UW

II. Grant & Contract Awards – history & trends

III. Research facilities – debt and cost exposure

IV. Research financial liability mitigation

I. The Research Enterprise at the UW

“Discovery is at the heart of our university”

Research **is discovery**

**Research enriches education and provides
societal benefit**

**Research is a billion dollar a year enterprise
at the UW**

**Research is about people, first and
foremost**

Strengths

- **Volume of competitive grant funding**
- **Excellence of our faculty**
- **Marked success in interdisciplinary research and education**
- **Emphasis on professional development for staff, students and faculty**
- **Faculty and staff loyalty**

Risks

- **Reductions in Federal funding**
- **Escalating costs of lab set-up packages during time of decreased resources**
- **Infrastructure for research**
- **Sweeping and rapid changes in proposal submission processes**
- **Unfunded compliance mandates**

Role of the Office of Research

- Provide client-oriented services to research
- Invest strategically to position us for the future



Strategies

- **Understand needs and strengths of UW research community**
- **Streamline and improve research services**
- **Identify grand challenges and invest in them**
 - existing strength
 - opportunities for funding
 - unique position at UW
- **Identify barriers to achieving research excellence and develop strategies for overcoming them**
- **Continue to seek input and remain open to new opportunities**

Examples of Initiatives that Create a Unique Niche

- **Global Health**
 - Strength in the many critical research areas of importance
 - Leadership
 - Regional strength (Path, SBRI, etc.)
 - Gates Foundation
- **Project Neptune (NSF Regional Cabled Observatory)**
 - Unique facility for research and education
 - Strength in both basic science and engineering
 - Leadership
 - Commitment by NSF to fund
- **Cyberinfrastructure (e-Science)**
 - Strength in computer science
 - Strength in data-driven science
 - Leadership
 - Microsoft, software industry

Federal Funding Picture

- **Four-year budget projections relatively flat**
- **NIH funding extremely tight**
 - **Flat budget since 2003 (end of doubling)**
 - **Has not kept up with inflation**
 - **High number of applications since 2003**
 - **Numbers increased more than two-fold**
 - **Success rate down by a third**

II. Grant & Contract Awards – history & trends

2005 and 2006 Comparisons

	Preliminary FY06 Awards #s		
	Amount FY05	Amount FY06	Difference
Federal :	\$791,618,987	\$769,677,224	<i>\$21,941,763 (-2.8%)</i>
Non-Federal :	\$204,237,155	\$220,022,394	\$15,785,239 (+7.7%)
Totals:	\$995,856,142	\$989,699,618	<i>\$ 6,156,524 (-0.6%)</i>

Sources of Grant and Contract Funds

Green = up
 Red = down
 Black = within 3%

Sources of Grant and Contract Funds	FY05	FY06	Difference
Dept. of Health and Human Services (DHHS)	\$535,994,852	\$508,421,617	\$27,573,235
National Science Foundation (NSF)	\$88,419,994	\$86,872,095	\$1,547,899
Department of Defense (DOD)	\$40,208,716	\$41,469,090	\$1,260,374
Department of Education (DOE)	\$45,787,669	\$42,588,363	\$3,199,306
Department of Energy	\$17,155,624	\$24,471,818	\$7,316,194
Other Federal	\$64,052,132	\$65,854,240	\$1,802,108
Non Federal	\$204,237,155	\$220,022,394	\$1,578,524
Total Grant and Contract Awards	\$995,856,142	\$989,699,618	\$6,156,524

Sources of Non-Federal Funds

Green = up
 Red = down
 Black = within 3%

Non-Federal Fund Sources	FY05	FY06	Difference
Foundations	\$42,885,946	\$43,392,727	506,781
State of Washington	\$20,655,138	\$29,784,584	\$9,129,446
Local Government	\$5,016,989	\$3,365,097	\$1,651,892
Industry	\$35,657,999	\$39,661,309	\$4,003,310
Other Government ^(A)	\$60,031,990	\$57,738,222	\$2,293,768
Associations & Other ^(B)	\$39,989,093	\$46,080,456	\$6,091,363
Total Non-Federal Grant and Contract Awards	\$204,237,155	\$220,022,394	\$15,785,524

(A) Includes awards from non-federal governmental units outside the State of Washington and from other universities and nonprofit agencies.

(B) Includes trade associations, various health associations and hospitals.

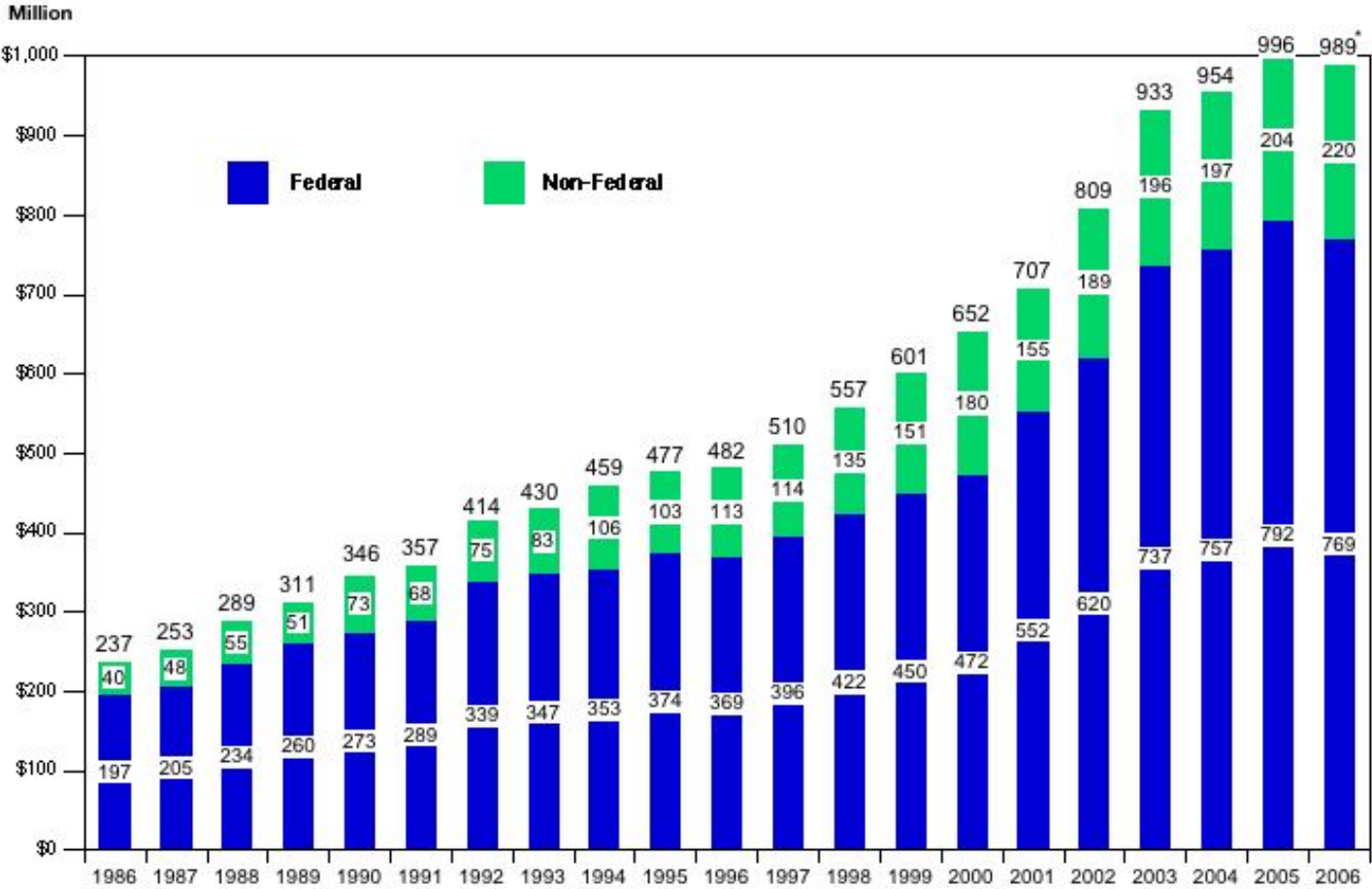
05 and 06 Comparisons

Preliminary Data for FY 2006

Green = up
Red = down
Black = within 3%

<u>College</u>	<u>Total Awarded -FY 2005</u>	<u>Total Awarded-FY2006</u>	<u>Difference</u>
Architecture and Urban Planning	847,063	4,003,233	3,156,170
Arts and Sciences	84,438,895	85,081,883	642,988
Branch Campuses (Bothell)	1,916,034	1,461,636	454,398
Branch Campuses (Tacoma)	388,736	600,987	212,251
Business Administration	396,250	471,240	74,990
Dentistry	15,679,198	16,176,705	497,507
Education	16,662,904	12,572,474	4,090,430
Engineering	79,240,429	95,392,457	16,152,028
Evans School of Public Affairs	9,326,167	3,969,119	5,357,048
Forest Resources	7,181,213	8,401,503	1,220,290
Graduate School	4,049,203	6,061,061	2,011,858
Health Sciences Administration	41,771,642	32,563,569	9,208,073
Information School	1,879,930	2,246,662	366,732
Law	2,306,775	464,071	1,842,704
Medicine	457,971,693	450,922,028	7,049,967
Nursing	17,363,852	20,341,691	2,977,839
Ocean and Fishery Sciences	74,364,161	79,501,208	5,138,047
Office of Research	16,618,241	18,992,459	2,374,218
Pharmacy	15,070,029	12,176,423	2,893,606
Public Health and Community Medicine	84,063,576	83,211,457	852,119
Social Work	24,282,714	19,981,572	4,301,142
Undergraduate Education	141,666	117,165	24,501
Other Special Programs	39,895,771	34,786,170	5,109,601

University of Washington Grant and Contract Award Totals, Fiscal Years 1986–2006



* Preliminary totals for FY 2006.

UW Award Market Share History

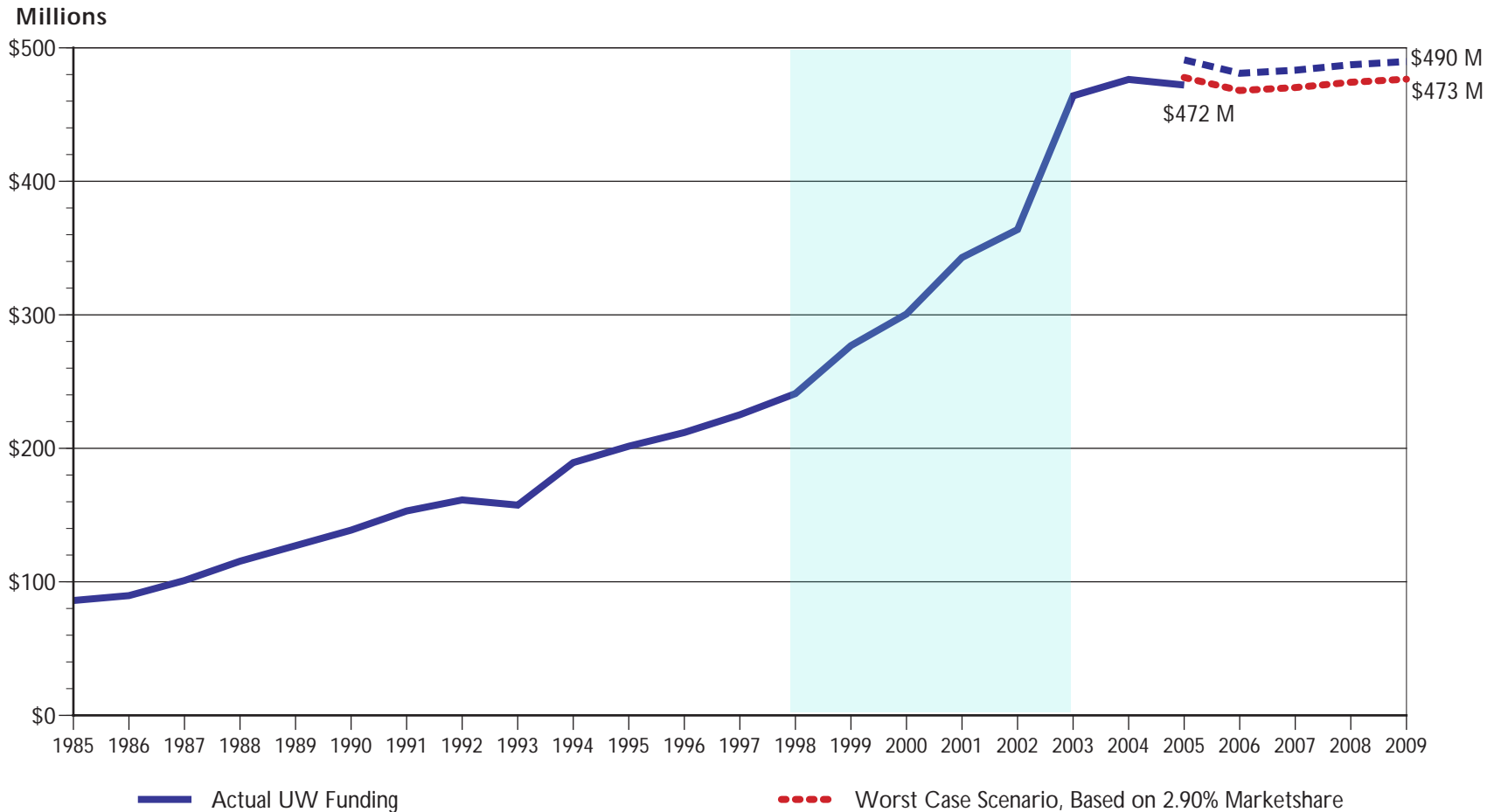
Market share: % of funding to UW compared to total research funding for the agency

UW market share has been relatively constant for 20 years (2-3% range)

In 2005, UW was 3rd in the nation in NIH market share

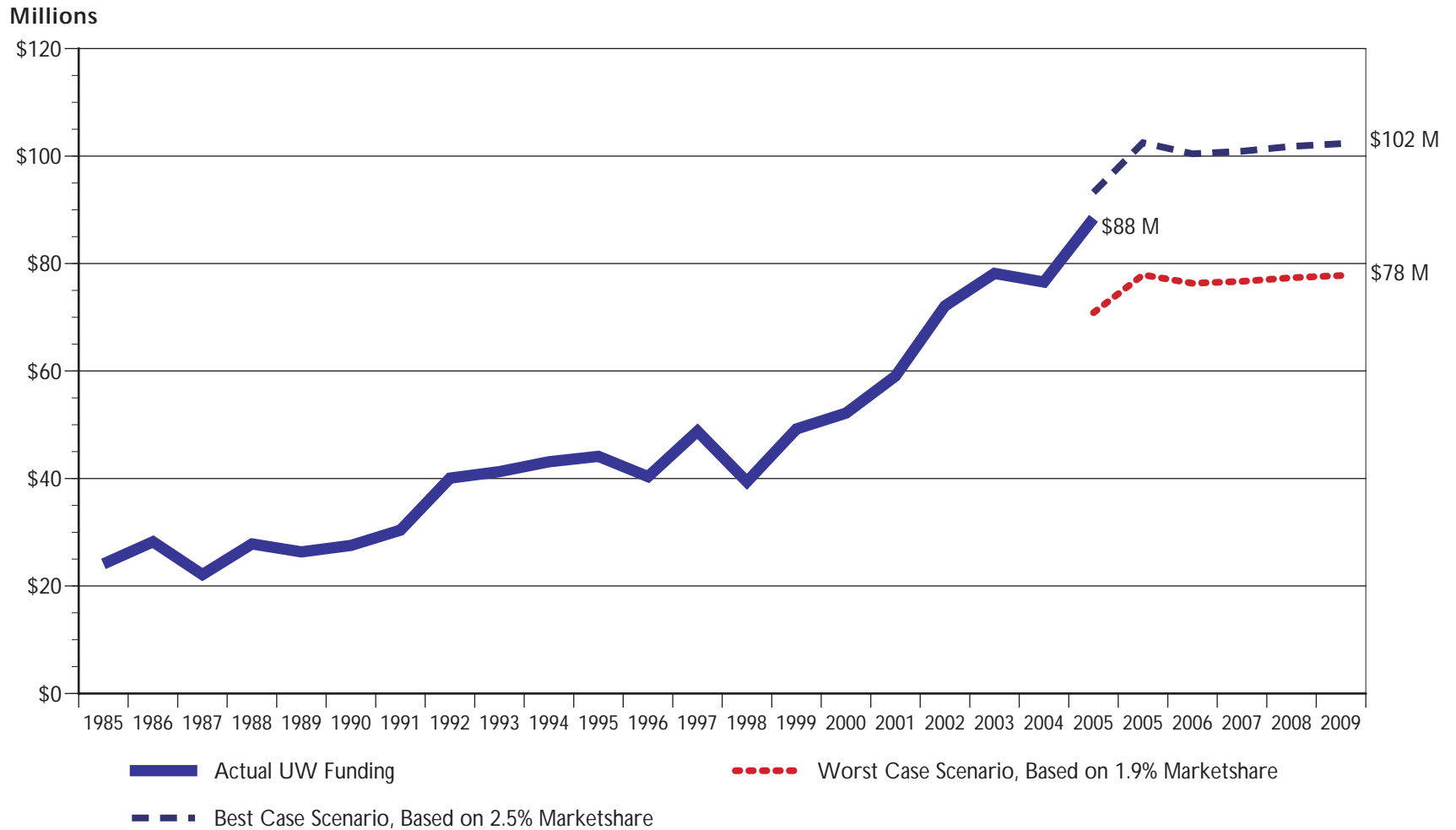
Only a handful of institutions have above a 2% NIH market share

NIH Funding to the UW FY85-FY05, Funding Projections for FY06-FY09



Note: NIH funding doubled during the shaded time period.

NSF Funding to the UW FY85-FY05, Funding Projections for FY06-FY09



Threats and Mitigating Actions

- **Threats**
 - Junior faculty
 - High risk/high payoff research
- **Actions**
 - Provide “bridge” funding from Provost
 - most promising junior faculty
 - most vulnerable research
 - Provide assistance to maximize proposal success of junior faculty
 - Workshops on grant success (college/school)
 - Mentoring

Other Trends

- **Past emphasis on centers**
 - \$1-5M/yr (\$5-25M awards)
 - Involve multiple research groups
 - Often involve major facilities
 - UW has dozens of these
- **Shift to very large awards (\$20-25M/yr)**
 - \$100M to AIDS research
 - \$125M Dept of Energy Bioenergy Centers
 - \$120M Neptune Regional Cabled Observatory

Require project management expertise

Developing a plan to provide central coordination, support, and training

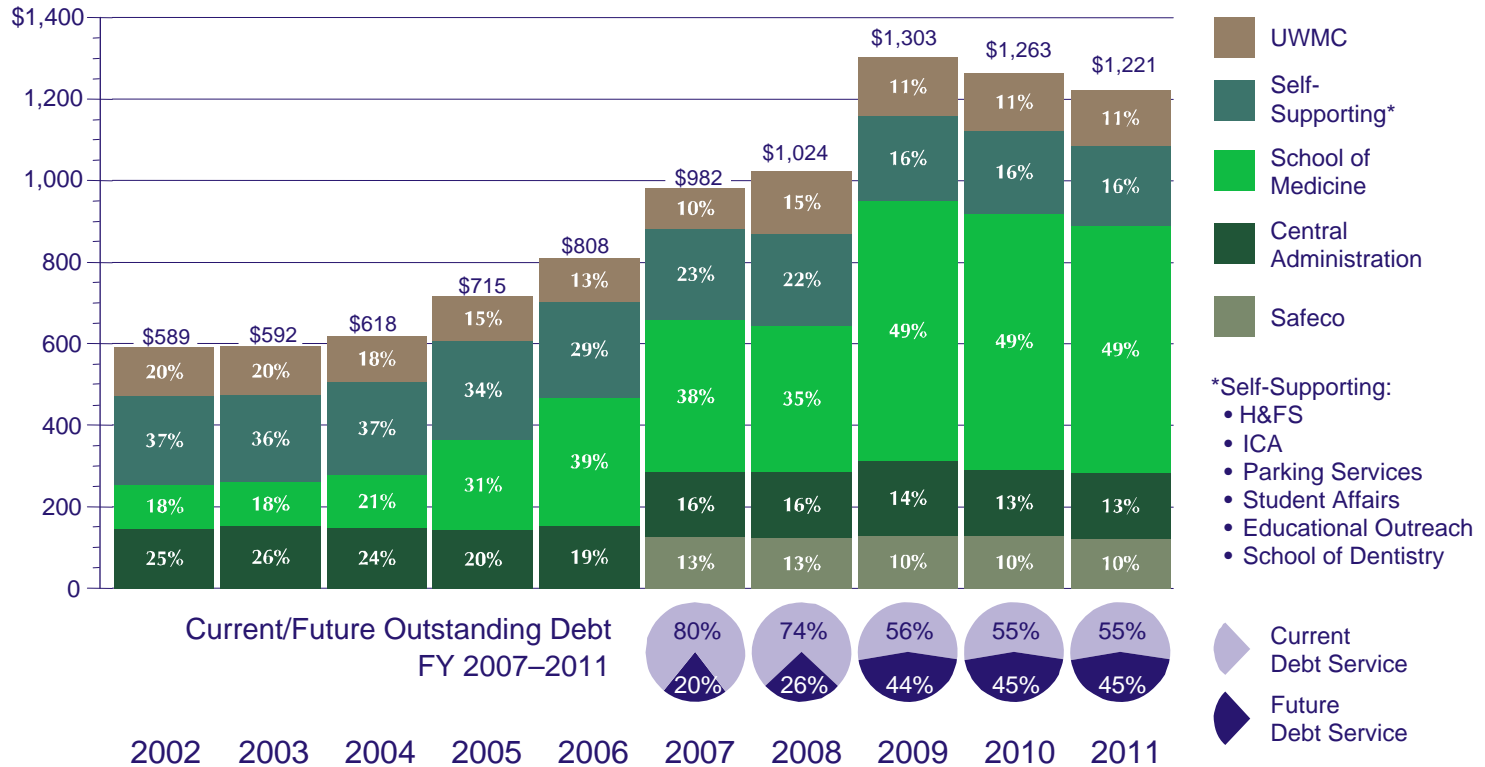
Award Status Summary

- **UW Research is out of our recent growth phase (doubled in 10 years)**
- **Predictions are a roughly steady mode for the next 3-5 years**
- **Pro-active measures are needed now to position ourselves for the future**

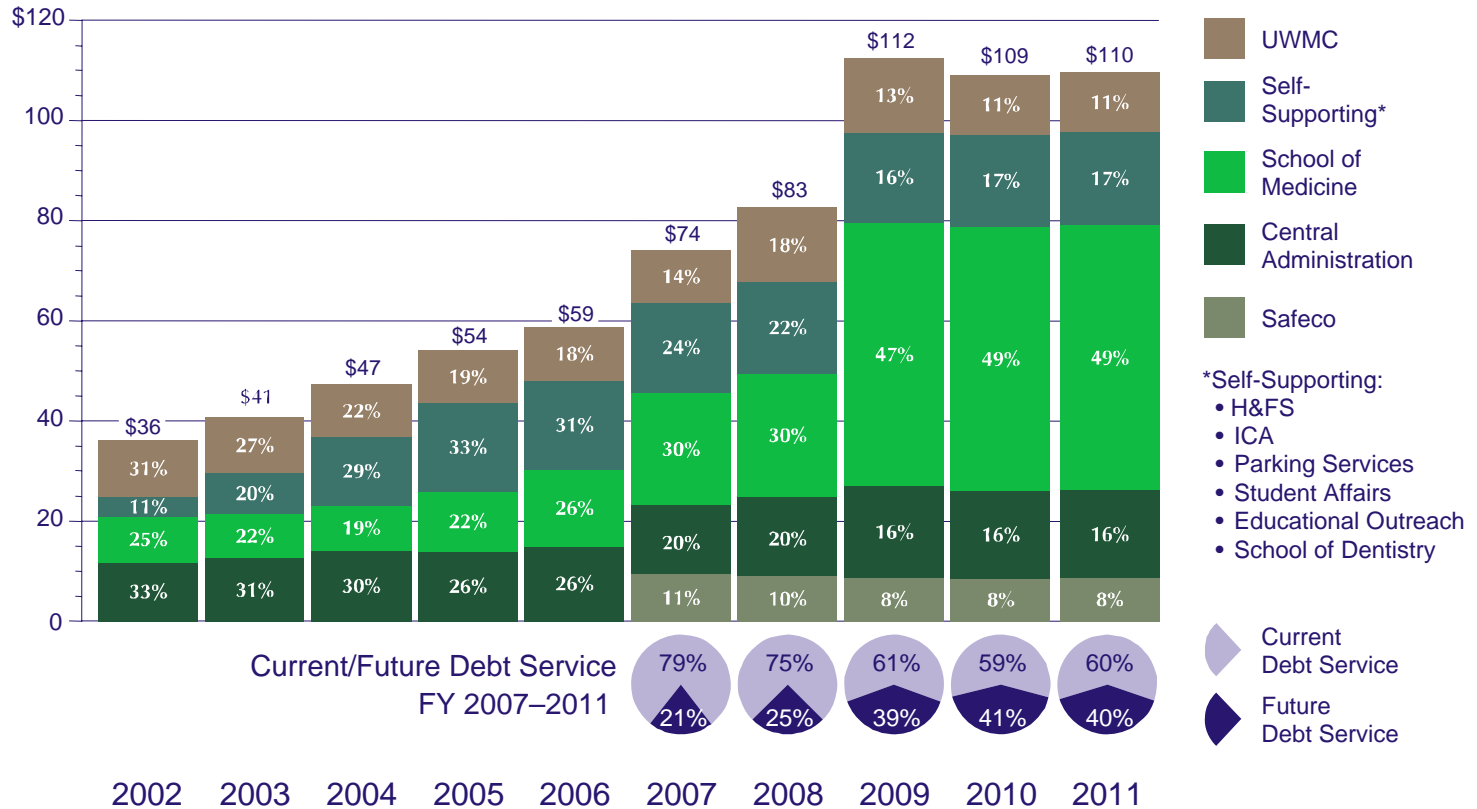
III. Research Facilities – Debt and Cost Exposure

- **UW Total Outstanding Debt was \$808 million last year including Research Outstanding Debt of \$317 million**
- **Current commitments for both outstanding debt and debt service should allow the UW to maintain our existing bond ratings**
- **SLU III, a subject of current analysis, represents a significant potential addition to research and total debt**

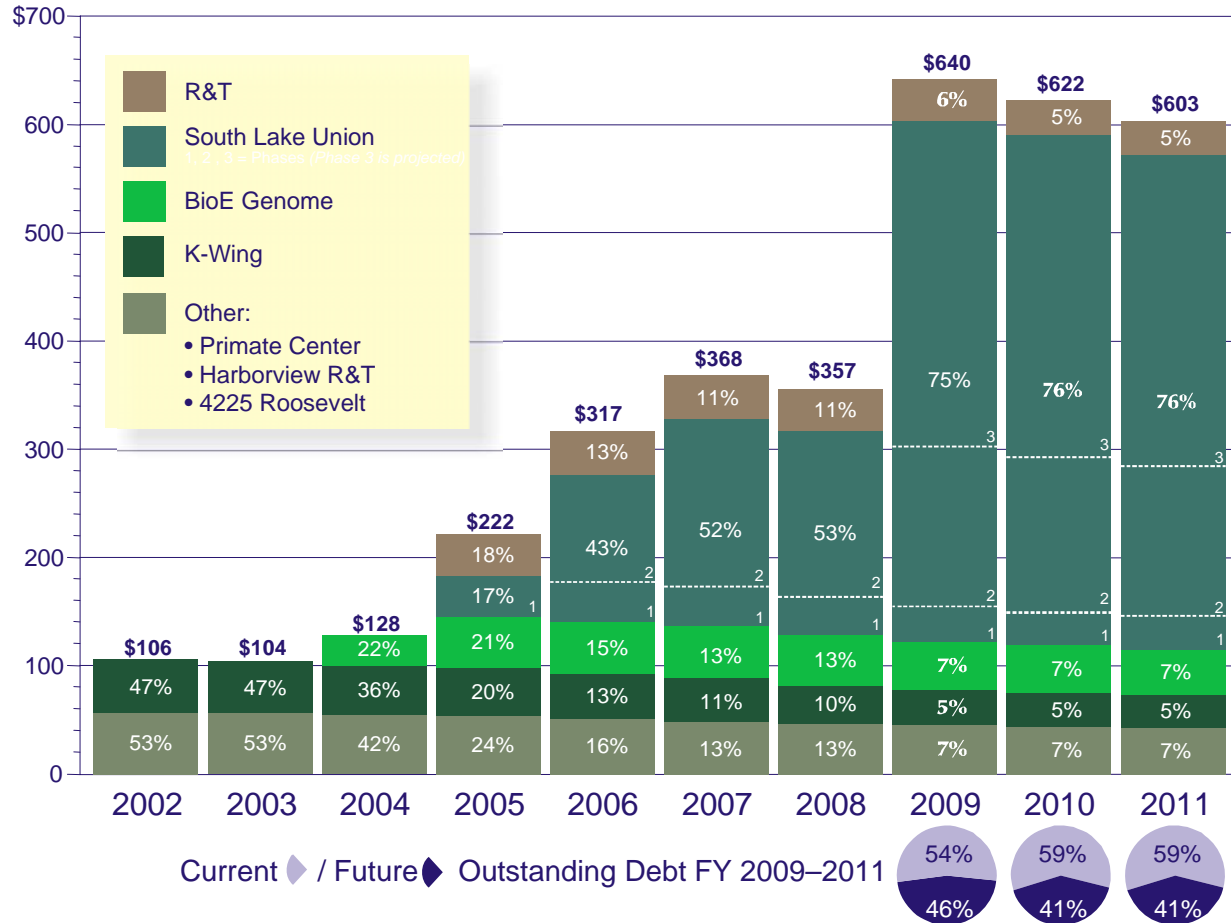
Total UW Outstanding Debt 2002–2011



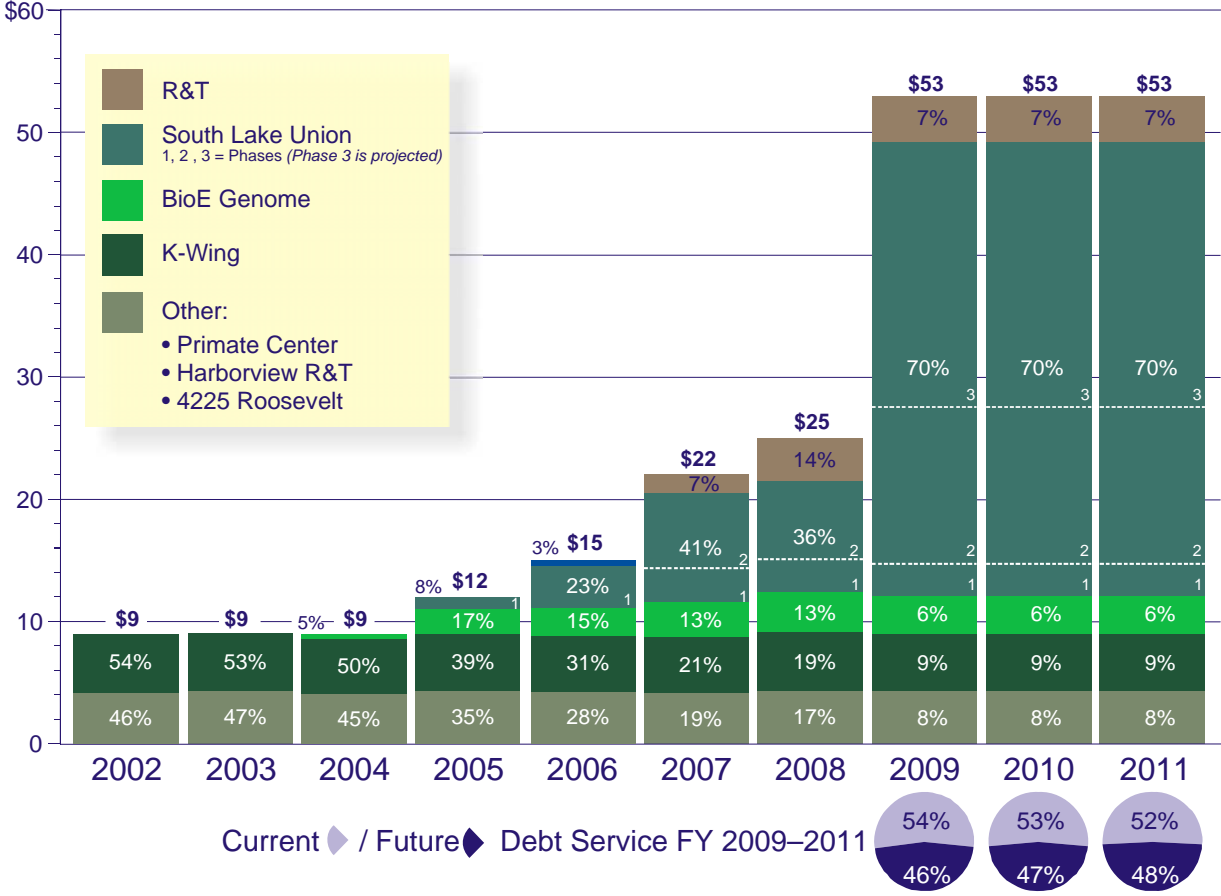
Total UW Debt Service FY 2002–2011



Outstanding Debt Payable from Indirect Cost FY 2002–2011



Debt Service Payable from Indirect Cost FY 2002–2011



Research facilities – Assignment Status

Status of assignment of space in new research buildings:

	<u>Assignable</u>	<u>Assigned</u>
• Brotman Building	65,506 asf	65,506 asf (100%)
• Foegen/BioE	154,919 asf	154,919 asf (100%)
• Research & Tech	93,792 asf	53,362 asf (57%)
• SLU II	193,000 asf	74,000 asf (38%)

Research Facilities Cost Responsibility

- Net annual University financial responsibility for research buildings since approval to proceed:

	<u>As Approved</u>	<u>Current Estimate</u>
– Brotman Building	\$0.6 million	\$1.3 million
– Foegen/BioE	\$1.2 million	\$0.0 million
– Research & Tech	\$0.2 million	\$0.6 million
– SLU II	<u>\$3.6 million</u>	<u>\$4.3 million</u>
• Total UW responsibility	\$5.6 million	\$6.2 million
• See summary for detail of variances		

Proforma vs. Actual UW Research Buildings: South Lake Union

Brotman Building – South Lake Union Phase 1 (Building 100% committed)		
	Proforma	Actual / Current Forecast
Project Cost (excluding land)	\$47 million	\$47 million
Annual Growth Rate – Direct Costs	3%	0%
Facilities Indirect Cost Rate	35.6%	40%
Interest Rate on Debt	5.5%	4.8%
Annual State Support for O&M	\$0	\$0
Annual Occupancy Cost: (debt service, operations and maintenance, ground rent, and reserves) 10 year average from 2006, first year of full occupancy	\$6.4 million	\$6.0 million
Annual Facilities ICR: 10 year average	\$5.8 million	\$4.7 million
Institutional ICR and/or SOM funds required	\$600K	\$1.3 million

South Lake Union Phase 2 (Building not yet committed, proposals being reviewed)		
	Proforma	Actual / Current Forecast
Project Cost (research portion only)	\$133 million	\$140.5 million
Growth Rate – Direct Costs	3%	0%
Facilities Indirect Cost Rate	35.6%	40%
Interest Rate on Debt (Phase 2, first tranche only)	5.5%	4.8%
State Support for O&M	\$0	\$2.4 million
Total annual Occupancy Cost net of State support: (debt service plus operations and maintenance plus ground rent) 10 year average from 2009, first year of full occupancy	\$14.9 million	\$12.7 million (estimated, building not complete and all debt not issued)
Total Facilities ICR: 10 year average	\$11.3 million	\$8.4 million
Institutional ICR and/or SOM funds required	\$3.6 million	\$4.3 million

Proforma vs. Actual UW Research Buildings: Main Campus

Foegen / Bioengineering Buildings		
	Proforma	Actual / Current Forecast
Project Cost	\$150 million	\$150 million
Annual Growth Rate – Direct Costs	3%	0%
Facilities Indirect cost Rate	25.6%	29.5%
Interest Rate on Debt – Building was partially funded with State bonds and partially funded with UW issued variable rate bonds	5.5%	4% (weighted average of variable rate bonds and state issued bonds)
Annual State Support for O&M	\$0	\$2 million
Annual Occupancy Cost net of State support: (debt service, operations and maintenance, and reserves) 10 year average from 2007, first year of full occupancy	\$7.2 million	\$4.7 million
Annual Facilities ICR: 10 year average	\$6 million	\$5 million
Annual Institutional ICR: 10 year average	\$1.2 million	None

Research & Technology Building		
	Proforma	Actual / Current Forecast
Project Cost	\$48.7 million	\$48.7 million
Growth Rate – Direct Costs	3%	0%
Facilities Indirect cost Rate	25.6%	29.5%
Interest Rate on Debt (all variable rate with swap)	3.8%	3.3%
State Support for O&M	\$0	\$0
Total annual Occupancy Cost: (debt service, operations and maintenance, and reserves) 10 year average from 2008 first full year of occupancy	\$6.1 million	\$5.9 million
Total Facilities ICR: 10 year average	\$5.9 million	\$5.3 million
Annual Institutional ICR: 10 year average	\$200K	\$600K

Research Facilities Cost Exposure

- Annual facilities costs that has yet to be included in UW on-going budgets:
 - Foegen/BioE & Research & Tech: \$2.9 million per year (relative budget reference: UW Core Education budget of \$657 million per year and Indirect Cost Recovery Budget of \$189 million per year)
 - SLU II: \$3-\$3.5 million per year (relative reference is UW School of Medicine Core Education Budget of \$44 million per year and Research Cost Recovery Budget of \$33 million per year)

IV. Research Financial Liability Mitigation

- **Via research support strategies, increase growth rate of UW awards – see sensitivity to growth**
- **Request additional operations and maintenance support from the State – SLU II, Foege, R&T**
- **Consolidate leases (those remaining after SLU II and Safeco assignments – see summary)**
- **Lease to allowed private or non-profit use – see summary**
- **Allocate Core Education or Restricted Budget**
- **Refinance R&T debt and rent to third party**

Mitigation Strategy: Increase Market Share

Sensitivity Analysis

Every 1% increase in award growth (direct cost) adds:

For SLU Phases 1&2

\$2.4 million in direct cost

\$812K million impact on bottom line (facilities ICR less occupancy costs)

For Foege / Bioengineering Buildings

\$1.1 million in direct cost

\$285K impact on bottom line (facilities ICR less occupancy costs)

For R&T Building

\$1.4 million in direct cost

\$350K impact on bottom line (facilities ICR less occupancy costs)

Potential Lease Consolidation

- **416,000 rentable sq ft of space is leased in the Seattle market that is eligible for relocation. ***
- **301,000 rentable sq ft of leased space is planned for Safeco.**
- **115,000 rentable sq ft of additional office and specialized lab space is available for consolidation to UW owned facilities.**

***Excludes location dependent leases, non-profit 63/20's, Rosen, or intended for SLU.**

Private Use Limits by Facility

Issue / Facility	Total Allowable Private Use (as a % of total square feet)	Equity contribution	First call date
WEDFA Bonds – Brotman Building (\$38 million in bonds)	16%	\$5 million	June 2014
WEDFA Bonds – South Lake Union Phase 2 (\$99 million in bonds issued, \$60 million to be issued in late 2006)	13%	\$14.6 million (expected)	December 2015 (First tranche)
UW GRB Bonds and State GO bonds - Foege Building, Bioengineering Building, and Research and Technology Building (\$88 million in bonds)	60%	\$112 million (gifts, grants, and UW funds)	Any date

Considerations

- Private use is measured over the entire life of the bonds.
- Percent of private use applies to total bond issue, not individual building
- Equity contribution increases the amount of allowable private use.
- For 501c3 bonds, non-profit use not considered private use.
- Variable rate bonds can be refunded at any time.
- State issued GO bonds don't present a private use problem due to large par value of State debt.

Summary: Research Costs and Mitigation

- **Given our current commitments to new research facilities, the costs of that have not yet been built into budgets are approximately \$6 million per year.**
- **This level of exposure certainly warrants continued management diligence over the next 3-4 years until the steady state has been achieved.**
- **Given the level of this exposure relative to the overall UW and UWSOM budgets and the mitigation strategies, this financial risk is manageable over time without unacceptable programmatic impacts.**

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Vision Planning: Next Steps

UW Vision Statement

The University of Washington educates a diverse student body to become responsible global citizens and future leaders through a challenging learning environment informed by cutting-edge scholarship. Discovery is at the heart of our university. We discover timely solutions to the world's most complex problems and enrich people's lives throughout our community, the state of Washington, the nation, and the world.

Core Values

- integrity
- diversity
- excellence
- collaboration
- innovation
- respect

Uniquely Washington

The University of Washington's vision and strategic priorities must consider the characteristics which make us great and unique, and must reflect our core values and culture.

UW Standard of Excellence

We recruit the best, most diverse, and innovative faculty and staff from around the world, encouraging a vibrant intellectual community for our students. We link academic excellence to cutting edge research through scholarly exploration and intellectual rigor. We hold ourselves to the highest standards of ethics, as a beacon for our community and the world.

Academic Community

We are educators and learners. We promote access to excellence and strive to inspire through education that emphasizes the power of discovery and the foundation of critical and analytic thinking. We foster creativity, challenge the boundaries of knowledge, and cultivate independence of mind through unique interdisciplinary partnerships.

World Leaders in Research

We have grown into the most successful public research university in the nation in attracting support for our research. Ours is a proud culture of innovation, collaboration, and discovery that has transformational impact.

Celebrating Place

The natural beauty of the Pacific Northwest envelops us. This is an important element of who we are, for this awe-inspiring place not only anchors us, it reaffirms our desire to effect positive change in the world around us. We accept gratefully our role in preserving and enhancing Washington: the place, the people, our home.

Spirit of Innovation

As Washingtonians, we are profoundly optimistic about our future. Based on our past and present, we find inspiration for the future. Ours is a culture with a determined persistence that engenders innovation and a belief that our goals can be realized.

World Citizens

We are compassionate and committed to the active pursuit of global engagement and connectedness. We assume leadership roles to make the world a better place through education and research. We embrace our role to foster engaged and responsible citizenship as part of the learning experience of our students, faculty, and staff.

Being Public

As a public university we are deeply committed to serving all our citizens. We collaborate with partners from around the world to bring knowledge and discovery home to elevate the quality of lives of Washingtonians. This measure of public trust and shared responsibility guides our decision-making as well as our aspirations and vision for the future.

Creating UW's Future: Meeting the Grand Challenges

Goal 1: Attract a diverse and excellent student body and provide a rich learning experience

Goal 2: Attract and retain an outstanding and diverse faculty and staff to enhance educational quality, research strength, and prominent leadership

Goal 3: Strengthen interdisciplinary research and scholarship to tackle “grand challenge” problems that will benefit society and stimulate economic development

Goal 4: Expand the reach of the UW from our community and region across the world to enhance global competitiveness of our students and the region

Goal 5: Maintain and build infrastructure and facilities to insure the highest level of integrity, compliance and stewardship

Draft Elements of a UW Six-year Pilot Resource Plan

I. Specify what we need to invest: core funding targets (\$ per student FTE)

Total funding, from both state funds and tuition, reaches a competitive funding goal by 2013 and the state provides XX% of the funding required to reach this goal.

<u>Actual</u>	<u>Six-Year Plan</u>					
<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
\$19,400	\$20,500	\$21,600	\$22,900	\$24,100	\$25,500	\$26,900

II. Specify how we will fund the investment: state general fund and tuition and fees

Achieve investment goals via a combination of State General Fund Contributions, and tuition and fees - potential alternative combinations:

a) Assuming State funding of all 2007-09 requests – expected resident undergraduate tuition would be:

	<u>Actual</u>	<u>Six-Year Plan</u>			
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010 - FY 2013</u>	
UWS	\$5,460	\$5,534	\$5,941	To be determined	
UWB	\$5,460	To be determined			
UWT	\$5,460	To be determined			

Or b) Assuming State funding of inflation salary increases & enrollments – expected resident undergraduate tuition would be:

:

	<u>Actual</u>	<u>Six-Year Plan</u>		
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010 - FY 2013</u>
UWS	\$5,460	\$6,000	\$6,600	To be determined
UWB	\$5,460	To be determined		
UWT	\$5,460	To be determined		

Or c) Assuming State funding remains at FY 2007 level of \$361 million – expected resident undergraduate tuition would be:

:

	<u>Actual</u>	<u>Six-Year Plan</u>		
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010 - FY 2013</u>
UWS	\$5,460	\$6,675	\$7,817	To be determined
UWB	\$5,460	To be determined		
UWT	\$5,460	To be determined		

III. Specify our financial aid and accessibility goals and commitments

Increase investment by both the State Need Grant and UW local funds to support need-based financial aid in order to address the increased needs from increased tuition for both the low and middle income

The outcome would be measured by maintaining or increasing the number of low and middle income resident undergraduates attending the University

IV. Specify our investments in facilities and capital projects

State General Fund – return funding for operations and maintenance from the capital budget to the operating budget

State Capital Budget – increase funding (State or local) to 1) allow the UW to catch-up to a reasonable deferred renewal level over 10 years and 2) expand facilities as needed to support new enrollments and programs, particularly at UWB and UWT

To the extent that more local funding is used for capital projects, allow for some additional flexibility to raise local funds and issue debt to fund some of the capital plan

Creating UW's Future: Meeting the Grand Challenges Goals and Action Plan

Goal 1: Attract a diverse and excellent student body and provide a rich learning experience

A. Provide a rich learning experience

- Expand access to premium/individualized learning experiences to more undergraduate students
 - Expand learning communities
 - Increase study abroad opportunities
 - Connect more students to faculty research projects
 - Increase service-learning options
 - Provide more students with intensive writing experiences and improve literacy in information technologies
- Improve academic advising
 - Focus on the first and second years, in order to better connect students to majors
 - Enhance career planning for graduate students and postdoctoral fellows
- Develop and expand honors program with planning for an Honors College
- Build support structures for freshmen and sophomores at UWT and UWB
- Create new tools and metrics for assessment of learning

B. Attract a diverse and excellent student body

- Increase number of students, with special focus on expanding UWT and UWB.
- Increase number of high demand graduates
- Maintain or increase number of resident undergraduate receiving Pell grants or with income at or below state median income
- Improve climate and support for students of color
- Increase the number of undergraduate students who are in the top 10% of their graduating class, have received Merit Scholarships or other recognition of high academic achievement
- Increase need- and merit-based financial aid
- Improve the 5th and 6th year graduation and retention rates
- Increase number of graduate students, mainly in high demand areas, and provide competitive stipends

Goal 2: Attract and retain an outstanding and diverse faculty and staff to enhance educational quality, research strength, and prominent leadership

A. Enhance educational quality and research strength of a diverse faculty and staff

- Create permanent awards for sustained outstanding teaching
- Improve support for innovative pedagogy
- Enhance diversity initiatives to hire and retain a diverse faculty
- Improve support for research and teaching activities
 - Services
 - Facilities

- Close compensation gaps to market surveys benchmarks over six years
- Provide improved fringe benefits, including help with purchasing homes, childcare opportunities etc

B. Increase prominent leadership at the university, national, and international level

- Support leadership training, mentoring and coaching opportunities
- Provide professional development
- Provide mentoring and growth opportunities to staff

Goal 3: Strengthen interdisciplinary research and scholarship to tackle “grand challenge” problems that will benefit society and stimulate economic development

- Increase external funding for multi-investigator projects, especially those that cross disciplinary boundaries
 - Health care, policy and delivery
 - Environmental stewardship
 - Community partnerships to enhance preK-20 education
 - Technology development and application to fundamental problems
- Encourage applied research focus on regional challenges – particularly at UWB and UWT
- Increase partnerships with industry and government to address grand challenge problems involving mixes of science, engineering, humanities, social sciences, and/or the arts.
- Develop better mechanisms to enable research and education across administrative and disciplinary boundaries
- Develop better mechanisms to enable, encourage, and support the transfer of technology into the commercial sector
- Encourage translation of discoveries in fundamental research to applications that are relevant and responsive to the needs of the community, nation, and world
- Develop partnerships with the community

Goal 4: Expand the reach of the UW from our community and region across the world to enhance global competitiveness of our students and the region

- Articulate global learning goals for students
- Enhance UW’s presence internationally, through strategic expansion of UW programs, including potential offices/centers to facilitate activities
- Increase programs and research funding related to global health
- Increase and enhance international studies programs for faculty and students
 - Increase the number of students engaged in global activities, including study abroad, research, and service learning
 - Increase global partnerships and cooperation with international universities
 - Enhance opportunities to collaborate with regional partners in global activities
- Develop signature research and educational programs in strategic areas of the globe, with special attention to the Pacific Rim
- Improve infrastructure to support international activities

Goal 5: Maintain and build infrastructure and facilities to insure the highest level of integrity, compliance and stewardship in teaching and research

- Create benchmark for information systems and technology investments
- Improve and maintain information technology infrastructure and management
- Develop long-range plan for information technology and security, including programs and facilities
- Build facilities that enable the highest level of teaching and research
- Build and maintain facilities that meet high environmental standards
- Increase investment in operations and maintenance
- Increase capital funding to cover normal depreciation
- Create and fund capital renewal benchmark
- Invest in internal auditing personnel and infrastructure
- Increase cost effectiveness and efficiency of our investment and use of facilities

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Legislative Request Regarding Six-Year Pilot Funding Plan

BACKGROUND

With the additional funding provided through this pilot program, the UW will be able to create and improve the academic contributions of the University to our students and the community beyond. First, additional resources will provide competitive levels of compensation to faculty so we can recruit and retain THE very best faculty as they are the heart of what the University is able to do. In addition, new funds will directly improve the student experience: smaller classes, more opportunities for meaningful interaction with faculty in the process of new knowledge discovery in every discipline, better advising during school, better career advising, more high demand choices, and better research opportunities. Finally, we will be able to both reduce deferred facilities renewal and increase investment in information technology. The condition of our facilities currently limits the scope and quality of programs that can be delivered.

Since early 1990s, resources invested in the University's academic core began to lag behind the investments made at similar public research universities to the point that there is a difference of nearly \$4,000 per student. Over the last several years, the University has been discussing both the need and the means by which to cover this \$4,000 per student core funding gap in order to achieve program improvements. As discussed and approved by the Regents as a part of the budgets requests to the State for the 2007-09 biennium, the administration will be submitting policy legislation that would provide the structure on a pilot basis for addressing this need over the next six years.

Given the policy importance of this request, the following is presented for discussion as the intended elements of our request that will be submitted to the Governor on September 29th for her consideration in developing her budget and policy agenda for the 2007 legislative session.

SIX-YEAR FUNDING PILOT

The following are the elements of the legislation request:

Adopt the recommendation of the Governor's Washington Learns initiative to benchmark investments and outcomes relative to a new group of Global Challenge States and establish a new peer comparison group for the UW based on public research universities with medical centers located in the Global Challenge States,

Using the Global Challenge States as recommended by Washington Learns, establish a goal of achieving a level of core funding per student (state appropriations plus tuition and fees) equal to the average core funding level of this new benchmark group.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Legislative Request Regarding Tuition Authority (continued p. 2)

Establish a pilot resource plan that will close the \$4,000 per student core funding gap over the next six years (goal is reached by FY 2013).

Tuition and fees, including undergraduate resident tuition, can be increased as needed to complement the state funding levels to move toward the total funding goal – annual funding goals will be set to gradually reach the average by FY 2013.

The UW will increase on-going need-based institutional financial aid in an amount at least equal to the percentage increase in annual undergraduate tuition (e.g. a 7% tuition increase will require a 7% increase in need-based financial aid; a 10% increase in tuition will require a 10% need-based increase in financial aid)

It is intended that this increased investment in institutional financial aid is in partnership with the State through continued support for need-based financial aid programs such as the State Need Grant

Accountability benchmarks will be established to measure progress on key goals including:

- Maintaining or increasing access to the UW by low income students as measured by Pell Grant awardees
- Maintaining or increasing the numbers of undergraduates that are first-generation college participants from their families
- Increasing student experiences with faculty in the discovery of new knowledge
- Increasing high demand choices for students
- Increasing graduation efficiency for bachelor degrees
- Reducing average time to degree for bachelor degrees
- Increasing information technology capabilities and decreasing facilities deferred renewal

The University will increase the availability of services that reach out to middle school and high schools to provide education and counseling to low income and

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Legislative Request Regarding Tuition Authority (continued p. 3)

first generation students and families so as to help them understand how they can get into college, afford it, and succeed.

The University will also increase incentives provided to students to finish college in a timely fashion by:

- Increasing tuition to the full cost of education for any credits taken beyond 125% of the minimum number necessary for the degree
- Exploring the potential for using an approach for setting tuition that would provide certainty for longer than one year – subject to continued state support

Provide for a review of this pilot project by the Institute for Public Policy and report to the Governor and Legislature every two years

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Legislative Request Regarding Tuition Authority

Information will be mailed under separate cover.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

In Joint Session With

B. Finance, Audit and Facilities Committee

Campaign UW – Creating Futures New Student Scholarship Goal and Matching Commitment (Information only)

Oral report only.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

Report of Contributions

University of Washington
University of Washington Foundation

June and July, 2006

UW MEDICINE

1959 NE Pacific Street
Seattle, Washington 98195

BOARD BYLAWS
11/05

NOTES AS OF JUNE 30, 2006

DATA POINTS

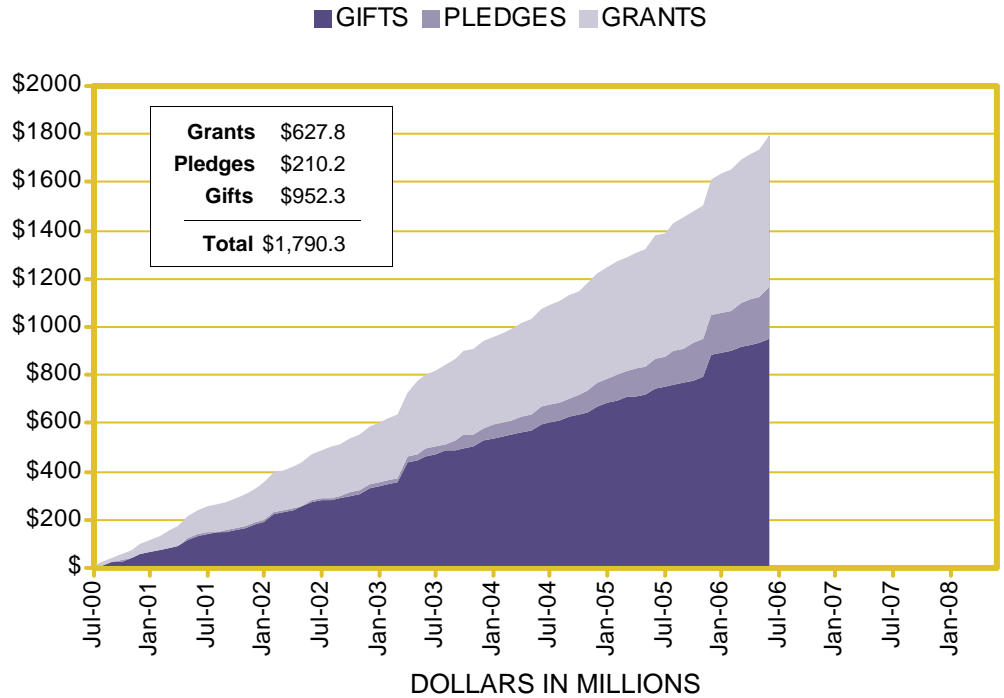
\$1,790,266,302 has been raised toward our campaign goal of \$2 billion.

The UW received \$36.0 million in total private voluntary support (\$17.6 million in gifts and \$18.3 in grants) in June.

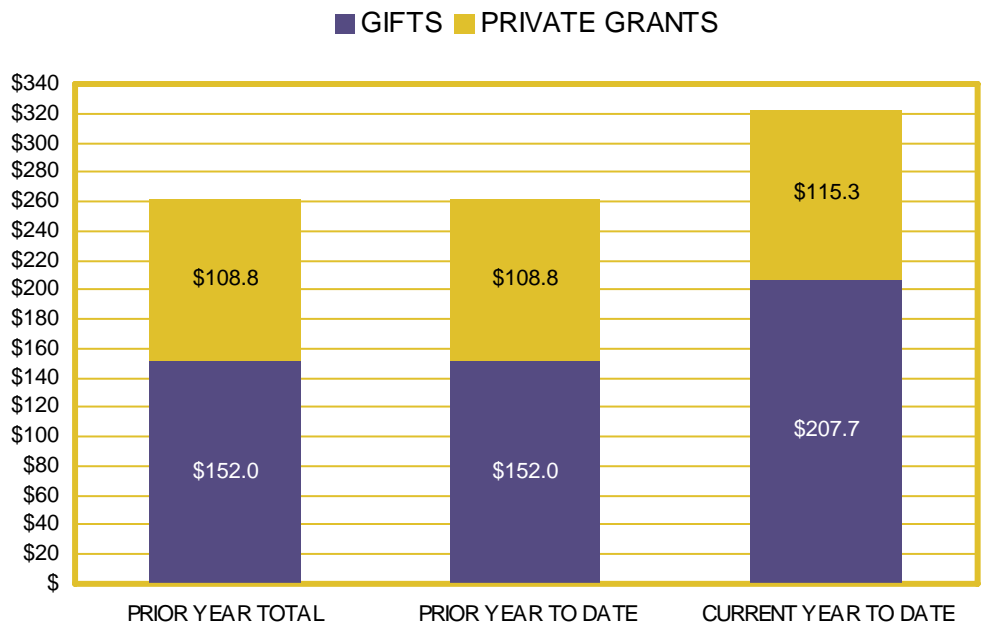
Areas including Architecture, Arts and Sciences, Broadcast Services, Dentistry, Engineering, Forest Resources, Information School, Intercollegiate Athletics, Law, Libraries, Nursing, Ocean and Fisheries, Scholar. & Student Progs., UW Alumni Association, UW Bothell and UW Medicine

are ahead of last year's year's totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



JUNE 2006 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Breast Cancer Research Foundation – \$93,448 to UW Medicine

- The Breast Cancer Research Foundation, a University of Washington Laureate organization, has now donated more than \$186,000 in funds to be used at the discretion of Dr. Mary-Claire King, American Cancer Society Professor of Genome Sciences and Medicine, in her breast cancer research program at the UW.
- Dr. King's work focuses on determining the genes responsible for inherited predisposition to breast and ovarian cancers, and to identify other factors that modify the effects of those genes. Her work led to the identification of the first gene for hereditary breast cancer in 1990.
- The Breast Cancer Research Foundation funds investigators at renowned medical centers in Canada, Europe, Israel, Latin America and the United States. Currently, more than six different vaccines to treat and prevent breast cancer are in testing due to BRCF grants.

James and Mary Dunnam – \$10,000 to Scholarships and Student Programs

- This gift from Mr. and Mrs. Dunnam will support the University's Dream Project, a student-initiated high-school outreach program that partners UW students with first-generation and low-income students in Seattle area high schools to help these students prepare for and apply to college.
- The gift will be used to help with general Dream Project expenses, including classroom materials, food and travel. Currently, this pilot program – via the efforts of 35 UW students – has partnered with three high schools and serves 100 high school students.
- The Dream Project is a UW course as well as an outreach program. Participating students can earn up to two credits per quarter.
- Mrs. Dunnam is a long-time supporter of K-12 education and an active volunteer with the Seattle Academy of Arts and Sciences. In addition to making a gift, she met with UW students enrolled in the class to coach them in the art of fundraising.

Henry M. Jackson Foundation - \$20,000 to the University Press

- The Henry M. Jackson Foundation's support will be used to publish "Boris Yeltsin and Russia's Democratic Transformation", by UW Professor Emeritus Herbert J. Ellison.
- A graduate of the University of Washington, where he received his law degree in 1935, Henry M. "Scoop" Jackson spent 43 years in the U.S. Congress, where he played a key leadership role in international affairs, public service, human rights and environmental issues.
- Herb Ellison is a professor at the University's Henry M. Jackson School of International Studies, named for the late Senator in recognition of his interest and support of the School and the field of international affairs.





REPORT OF CONTRIBUTIONS

June 2006

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

7/7/2006 09:03 AM

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

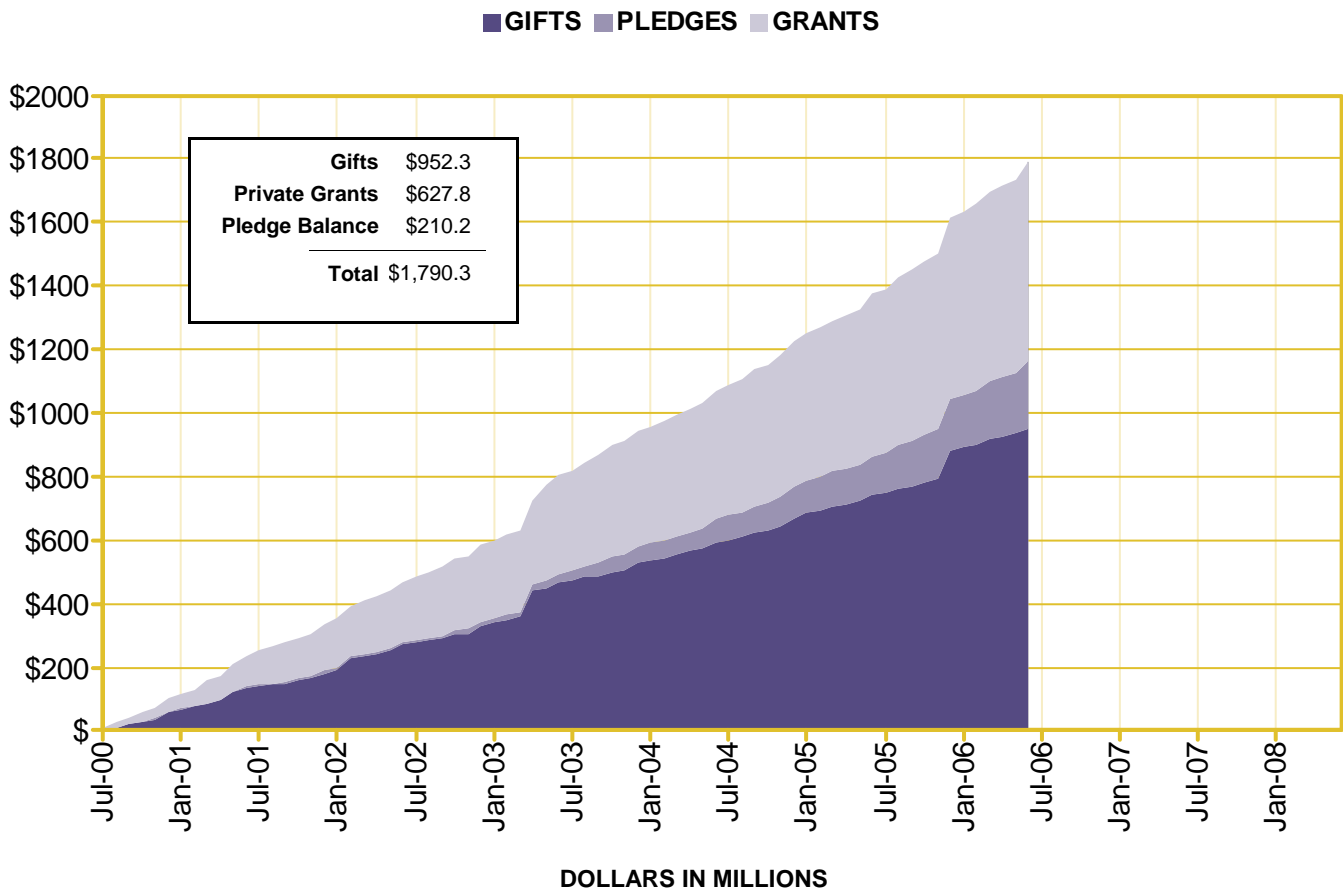
Annual reporting is July 1, 2005 through the end of the preceding calendar month.

Job Number: 71140
June 2006

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 71140
 June 2006

Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$32,720	\$211,539,201	\$0	\$0	\$0	\$211,571,921
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$42,516,205	\$58,713,141	\$21,492,500	\$55,885,703	\$94,925,876	\$11,685,392	\$285,218,817
\$5M - \$9,999,999	\$29,213,498	\$5,111,250	\$0	\$55,065,866	\$31,489,499	\$68,894,755	\$189,774,867
\$1M - \$4,999,999	\$105,790,717	\$57,875,002	\$25,460,592	\$115,065,129	\$107,357,778	\$76,152,968	\$487,702,186
\$100,000 - \$999,999	\$89,121,857	\$67,963,866	\$22,713,840	\$113,898,810	\$58,875,225	\$50,734,637	\$403,308,236
\$25,000 - \$99,999	\$23,398,505	\$17,816,436	\$2,845,181	\$28,333,377	\$6,968,397	\$9,805,827	\$89,167,724
\$10,000 - \$24,999	\$15,792,356	\$11,736,091	\$926,185	\$9,078,958	\$1,411,131	\$2,085,659	\$41,030,381
\$5,000 - \$9,999	\$11,023,028	\$8,550,728	\$262,543	\$4,744,823	\$580,145	\$715,285	\$25,876,551
\$2,000 - \$4,999	\$9,351,335	\$7,591,754	\$75,808	\$3,197,985	\$261,971	\$429,256	\$20,908,109
\$1,000 - \$1,999	\$5,044,156	\$4,054,367	\$23,676	\$1,333,223	\$76,514	\$202,173	\$10,734,110
\$500 - \$999	\$4,726,627	\$3,483,844	\$5,365	\$658,912	\$29,714	\$87,190	\$8,991,652
\$250 - \$499	\$4,403,368	\$3,434,180	\$900	\$372,230	\$9,102	\$41,719	\$8,261,500
\$100 - \$249	\$2,880,718	\$1,943,605	\$2,465	\$268,017	\$8,272	\$30,380	\$5,133,457
\$1 - \$99	\$1,359,570	\$1,147,237	\$189	\$68,864	\$998	\$9,934	\$2,586,792
Total	\$344,621,942	\$249,454,221	\$285,348,445	\$387,971,897	\$301,994,623	\$220,875,175	\$1,790,266,302
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	9	7	3	4	6	1	30
\$5M - \$9,999,999	7	7	0	8	5	9	36
\$1M - \$4,999,999	86	81	13	55	44	42	321
\$100,000 - \$999,999	503	553	72	427	175	173	1,903
\$25,000 - \$99,999	931	920	65	622	148	200	2,886
\$10,000 - \$24,999	1,911	1,817	62	681	98	142	4,711
\$5,000 - \$9,999	2,828	2,613	47	791	96	114	6,489
\$2,000 - \$4,999	4,925	5,030	26	1,218	88	156	11,443
\$1,000 - \$1,999	5,825	5,853	21	1,210	63	174	13,146
\$500 - \$999	9,864	9,134	11	1,210	49	148	20,416
\$250 - \$499	15,836	14,188	3	1,277	29	135	31,468
\$100 - \$249	22,827	19,624	16	2,092	58	239	44,856
\$1 - \$99	37,829	39,494	4	1,778	22	286	79,413
Total	103,381	99,323	344	11,373	881	1,819	217,121

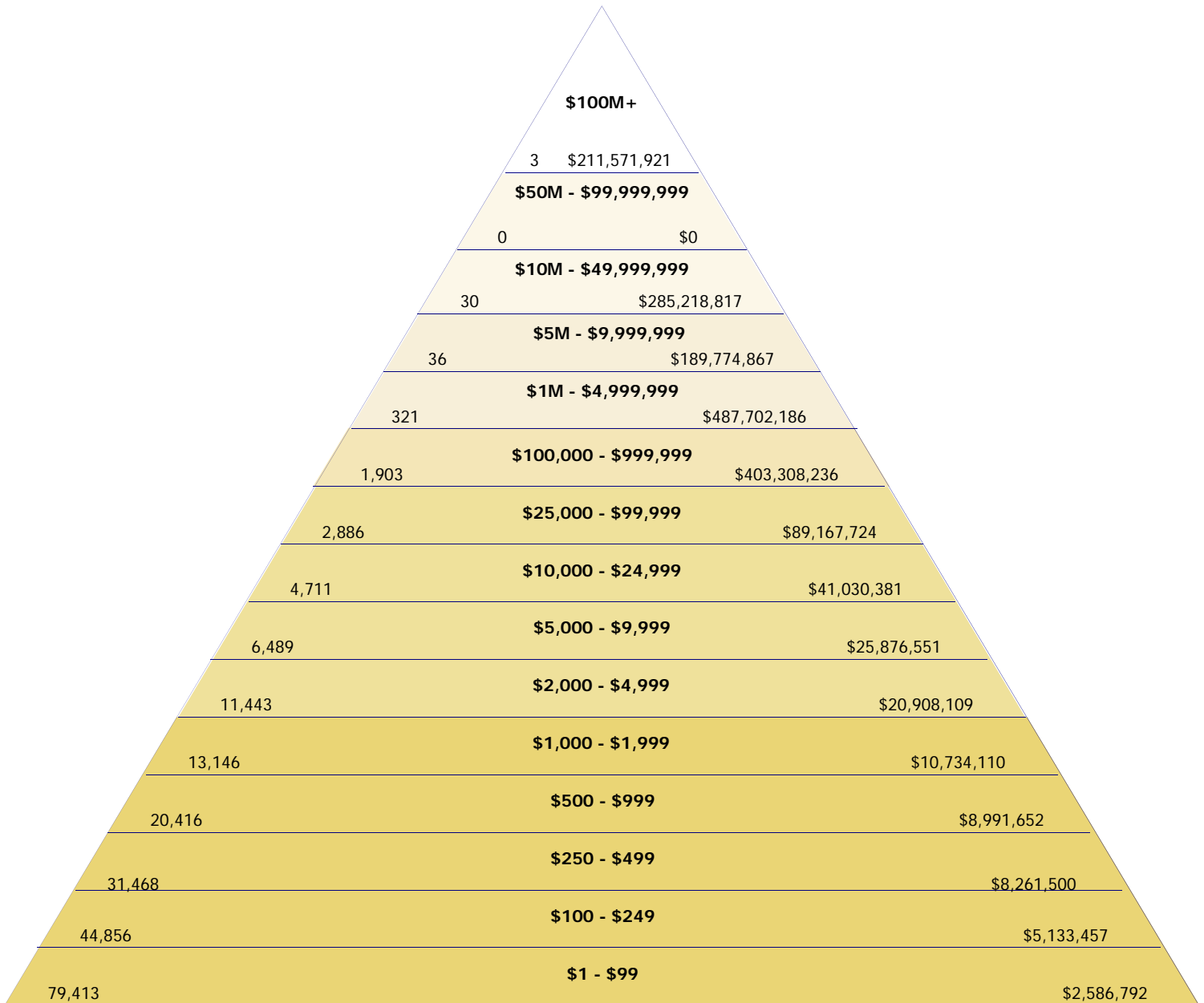
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



217,121 Donor Count

Campaign Total: \$1,790,266,302

*Campaign Working Goal: \$2,000,000,000

Percent Complete: 89.5%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$267,965,188	\$11,148,133	\$5,932,972	\$18,811,789	\$21,332,853	\$6,900,284	\$317,289,175	\$636,547,138	\$1,000,000,000	63.7%
Architecture	\$7,018,682	\$2,244,117	\$658,000	\$1,856,050	\$2,225,000	\$1,294,992	\$3,721,923	\$17,065,772	\$19,000,000	89.8%
Arts and Sciences	\$93,194,672	\$6,466,274	\$3,964,216	\$11,184,207	\$34,894,000	\$21,617,603	\$63,766,035	\$209,505,189	\$240,000,000	87.3%
Broadcast Services	\$41,558,220	\$0	\$0	\$15,341	\$0	\$0	\$0	\$41,573,561	N/A	N/A
Business School	\$53,615,674	\$1,024,449	\$709,750	\$32,281,290	\$3,580,271	\$2,317,929	\$339,988	\$90,841,671	\$135,000,000	67.3%
Dentistry	\$6,908,632	\$246,992	\$110,376	\$987,061	\$775,000	\$431,459	\$3,846,299	\$12,763,985	\$15,000,000	85.1%
Education	\$9,558,420	\$28,552	\$10,686	\$3,412,843	\$2,050,000	\$1,261,668	\$12,780,440	\$27,830,255	\$23,000,000	121.0%
Engineering	\$123,508,391	\$2,023,461	\$1,111,714	\$6,428,804	\$4,600,011	\$1,863,447	\$70,720,619	\$207,281,286	\$250,000,000	82.9%
Evans Schl. of Pub. Affairs	\$9,429,695	\$57,994	\$69,964	\$378,008	\$500,000	\$265,793	\$36,372,563	\$46,738,261	\$40,000,000	116.8%
Forest Resources	\$8,529,569	\$646,572	\$516,844	\$404,990	\$2,500,000	\$1,266,903	\$3,394,285	\$15,475,416	\$17,700,000	87.4%
Friday Harbor Labs	\$5,853,750	\$153,242	\$78,775	\$352,965	\$3,505,000	\$2,333,977	\$862,743	\$10,727,701	\$12,000,000	89.4%
Information School	\$2,753,849	\$0	\$0	\$142,333	\$100,000	\$64,666	\$1,247,235	\$4,243,416	\$5,000,000	84.9%
Intercollegiate Athletics	\$90,669,307	\$246,570	\$166,700	\$7,441,149	\$210,000	\$133,886	\$0	\$98,567,026	\$110,000,000	89.6%
Law	\$58,731,459	\$7,026	\$4,595	\$1,007,684	\$30,000	\$20,631	\$989,542	\$60,765,711	\$70,000,000	86.8%
Libraries	\$5,459,148	\$442,146	\$351,456	\$50,242	\$797,000	\$389,915	\$475,708	\$7,224,243	\$9,000,000	80.3%
Nursing	\$8,483,387	\$285,000	\$210,008	\$1,051,230	\$3,095,000	\$1,615,808	\$7,823,020	\$20,737,638	\$24,000,000	86.4%
Ocean and Fisheries	\$11,793,024	\$5,812,500	\$2,679,448	\$82,499	\$0	\$0	\$22,392,901	\$40,080,924	\$34,000,000	117.9%
Pharmacy	\$8,305,362	\$0	\$0	\$486,026	\$0	\$0	\$4,255,504	\$13,046,892	\$10,260,000	127.2%
President's Funds	\$5,358,876	\$738,472	\$543,577	\$428,784	\$2,750,000	\$1,353,977	\$0	\$9,276,132	N/A	N/A
Public Health	\$13,461,500	\$50,259	\$33,185	\$859,950	\$0	\$0	\$58,559,806	\$72,931,515	\$90,000,000	81.0%
Scholar. & Student Progs.	\$28,927,198	\$654,684	\$334,149	\$1,897,742	\$3,035,000	\$1,778,584	\$864,332	\$35,378,956	\$40,000,000	88.4%
Social Work	\$1,989,487	\$290,566	\$158,012	\$56,283	\$0	\$0	\$5,280,271	\$7,616,606	\$10,000,000	76.2%
University Press	\$1,936,018	\$83,788	\$62,116	\$23,095	\$1,300,000	\$1,421,362	\$0	\$3,342,900	\$3,000,000	111.4%
University Support	\$32,291,852	\$1,510,063	\$757,793	\$10,784,577	\$11,300,000	\$4,855,765	\$12,011,926	\$67,898,417	N/A	N/A
UW Bothell	\$2,175,029	\$0	\$0	\$53,648	\$0	\$0	\$750,500	\$2,979,178	\$5,700,000	52.3%
UW Tacoma	\$18,425,480	\$195,000	\$173,651	\$8,206,342	\$2,925,000	\$1,657,696	\$74,690	\$29,826,512	\$30,000,000	99.4%
All UW Total	\$917,901,869	\$34,355,859	\$18,637,987	\$108,684,934	\$101,504,135	\$52,846,345	\$627,819,505	\$1,790,266,302	\$2,000,000,000	89.5%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 71140
June 2006

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$81,979,712	\$153,222,765	\$235,202,477
Faculty Support	\$81,801,780	\$111,233,339	\$193,035,119
Program Support for Faculty and Students	\$790,287,873	\$118,144,169	\$908,432,042
Capital	\$267,789,126	\$1,778,269	\$269,567,395
Unrestricted	\$153,971,439	\$30,057,830	\$184,029,269
Total	\$1,375,829,931	\$414,436,371	\$1,790,266,302
Goal	\$1,600,000,000	\$400,000,000	\$2,000,000,000
% to Goal	86.0%	103.6%	89.5%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 71140
 June 2006

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$49,328,735	\$59,624,217	\$108,952,952
Architecture	\$3,114,700	\$2,199,148	\$5,313,848
Arts and Sciences	\$18,125,791	\$8,429,849	\$26,555,640
Broadcast Services	\$8,323,416		\$8,323,416
Business School	\$10,271,846	\$139,188	\$10,411,034
Dentistry	\$1,419,981	\$340,040	\$1,760,021
Education	\$1,790,300	\$1,126,181	\$2,916,481
Engineering	\$20,093,019	\$18,774,783	\$38,867,802
Evans Schl. of Pub. Affairs	\$780,802	\$5,216,658	\$5,997,460
Forest Resources	\$2,485,778	\$592,267	\$3,078,045
Graduate School	\$2,352,479	\$118,243	\$2,470,722
Information School	\$401,173	\$410,288	\$811,461
Intercollegiate Athletics	\$17,642,469		\$17,642,469
Law	\$36,124,321	\$51,598	\$36,175,919
Libraries	\$1,278,400	\$65,382	\$1,343,782
Nursing	\$1,638,532	\$1,217,895	\$2,856,427
Ocean and Fisheries	\$7,379,889	\$6,655,304	\$14,035,193
Pharmacy	\$1,650,696	\$246,250	\$1,896,947
President's Funds	\$711,430		\$711,430
Public Health	\$891,850	\$7,454,529	\$8,346,379
Scholar. & Student Progs.	\$8,473,021	\$239,461	\$8,712,482
Social Work	\$582,220	\$605,749	\$1,187,969
UW Alumni Association	\$1,117,494		\$1,117,494
University Press	\$512,227		\$512,227
University Support	\$7,884,789	\$1,049,165	\$8,933,954
UW Bothell	\$193,379	\$700,000	\$893,379
UW Tacoma	\$3,175,481	\$4,990	\$3,180,471
All UW Total	\$207,744,231	\$115,261,186	\$323,005,417

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 71140

June 2006

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,835	\$15,667,627	18,379	\$108,952,952	18,807	\$89,363,526	18,807	\$89,363,526
Architecture	81	\$66,646	1,316	\$5,313,848	1,125	\$900,689	1,125	\$900,689
Arts and Sciences	2,209	\$4,639,352	16,381	\$26,555,640	15,435	\$25,765,062	15,435	\$25,765,062
Broadcast Services	945	\$1,904,472	3,307	\$8,323,416	3,217	\$8,301,726	3,217	\$8,301,726
Business School	375	\$502,749	4,406	\$10,411,034	4,296	\$12,344,544	4,296	\$12,344,544
Dentistry	121	\$61,390	1,363	\$1,760,021	1,270	\$1,418,395	1,270	\$1,418,395
Education	92	\$292,012	1,895	\$2,916,481	1,475	\$7,555,540	1,475	\$7,555,540
Engineering	293	\$4,062,926	4,224	\$38,867,802	4,024	\$31,841,841	4,024	\$31,841,841
Evans Schl. of Pub. Affairs	146	\$184,660	630	\$5,997,460	721	\$9,948,313	721	\$9,948,313
Forest Resources	100	\$127,880	1,024	\$3,078,045	1,023	\$2,002,612	1,023	\$2,002,612
Graduate School	26	\$274,067	683	\$2,470,722	535	\$4,065,408	535	\$4,065,408
Information School	64	\$380,865	610	\$811,461	569	\$400,100	569	\$400,100
Intercollegiate Athletics	9,789	\$4,867,558	20,414	\$17,642,469	23,274	\$15,865,980	23,274	\$15,865,980
Law	233	\$117,254	1,987	\$36,175,919	1,728	\$1,831,593	1,728	\$1,831,593
Libraries	173	\$109,407	4,256	\$1,343,782	4,105	\$1,030,319	4,105	\$1,030,319
Nursing	153	\$448,985	1,814	\$2,856,427	1,627	\$2,439,883	1,627	\$2,439,883
Ocean and Fisheries	47	\$21,182	708	\$14,035,193	679	\$9,870,610	679	\$9,870,610
Pharmacy	71	\$178,632	1,219	\$1,896,947	1,031	\$3,133,622	1,031	\$3,133,622
President's Funds	198	\$13,790	1,812	\$711,430	2,237	\$693,593	2,237	\$693,593
Public Health	116	\$595,156	793	\$8,346,379	639	\$10,248,558	639	\$10,248,558
Scholar. & Student Progs.	312	\$481,586	3,203	\$8,712,482	3,358	\$5,087,417	3,358	\$5,087,417
Social Work	34	\$5,364	821	\$1,187,969	788	\$1,456,040	788	\$1,456,040
UW Alumni Association	3,319	\$154,285	21,560	\$1,117,494	20,482	\$1,034,131	20,482	\$1,034,131
University Press	56	\$91,670	417	\$512,227	357	\$465,799	357	\$465,799
University Support	339	\$505,424	2,803	\$8,933,954	2,202	\$9,634,062	2,202	\$9,634,062
UW Bothell	48	\$24,905	533	\$893,379	520	\$286,256	520	\$286,256
UW Tacoma	151	\$170,855	770	\$3,180,471	650	\$3,786,663	650	\$3,786,663
All UW Unique Total	21,517	\$35,950,710	97,876	\$323,005,417	95,227	\$260,772,296	95,227	\$260,772,296

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 71140

June 2006

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,758	\$1,914,434	18,096	\$49,328,735	18,519	\$38,381,050	18,519	\$38,381,050
Architecture	80	\$46,646	1,313	\$3,114,700	1,123	\$518,323	1,123	\$518,323
Arts and Sciences	2,191	\$3,282,499	16,304	\$18,125,791	15,367	\$18,075,018	15,367	\$18,075,018
Broadcast Services	945	\$1,904,472	3,307	\$8,323,416	3,217	\$8,301,726	3,217	\$8,301,726
Business School	374	\$457,749	4,403	\$10,271,846	4,295	\$12,293,744	4,295	\$12,293,744
Dentistry	119	\$46,587	1,353	\$1,419,981	1,265	\$1,207,976	1,265	\$1,207,976
Education	92	\$292,012	1,888	\$1,790,300	1,468	\$1,809,231	1,468	\$1,809,231
Engineering	281	\$2,538,389	4,157	\$20,093,019	3,953	\$20,659,919	3,953	\$20,659,919
Evans Schl. of Pub. Affairs	144	\$67,562	615	\$780,802	699	\$544,233	699	\$544,233
Forest Resources	98	\$113,880	1,010	\$2,485,778	1,015	\$1,434,077	1,015	\$1,434,077
Graduate School	25	\$265,618	681	\$2,352,479	529	\$1,760,644	529	\$1,760,644
Information School	60	\$9,313	605	\$401,173	568	\$327,830	568	\$327,830
Intercollegiate Athletics	9,789	\$4,867,558	20,414	\$17,642,469	23,274	\$15,865,980	23,274	\$15,865,980
Law	233	\$117,254	1,985	\$36,124,321	1,725	\$1,686,596	1,725	\$1,686,596
Libraries	173	\$109,407	4,254	\$1,278,400	4,105	\$1,030,319	4,105	\$1,030,319
Nursing	151	\$205,625	1,795	\$1,638,532	1,616	\$1,569,608	1,616	\$1,569,608
Ocean and Fisheries	46	\$3,682	676	\$7,379,889	654	\$2,060,947	654	\$2,060,947
Pharmacy	71	\$178,632	1,214	\$1,650,696	1,024	\$2,155,260	1,024	\$2,155,260
President's Funds	198	\$13,790	1,812	\$711,430	2,237	\$693,593	2,237	\$693,593
Public Health	112	\$52,286	744	\$891,850	596	\$951,832	596	\$951,832
Scholar. & Student Progs.	310	\$308,581	3,201	\$8,473,021	3,357	\$4,964,114	3,357	\$4,964,114
Social Work	34	\$5,364	814	\$582,220	775	\$578,123	775	\$578,123
UW Alumni Association	3,319	\$154,285	21,560	\$1,117,494	20,482	\$1,034,131	20,482	\$1,034,131
University Press	56	\$91,670	417	\$512,227	357	\$465,799	357	\$465,799
University Support	337	\$393,619	2,796	\$7,884,789	2,199	\$9,529,319	2,199	\$9,529,319
UW Bothell	48	\$24,905	532	\$193,379	520	\$286,256	520	\$286,256
UW Tacoma	151	\$170,855	769	\$3,175,481	649	\$3,784,263	649	\$3,784,263
All UW Unique Total	21,408	\$17,636,686	97,391	\$207,744,231	94,742	\$151,969,925	94,742	\$151,969,925

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

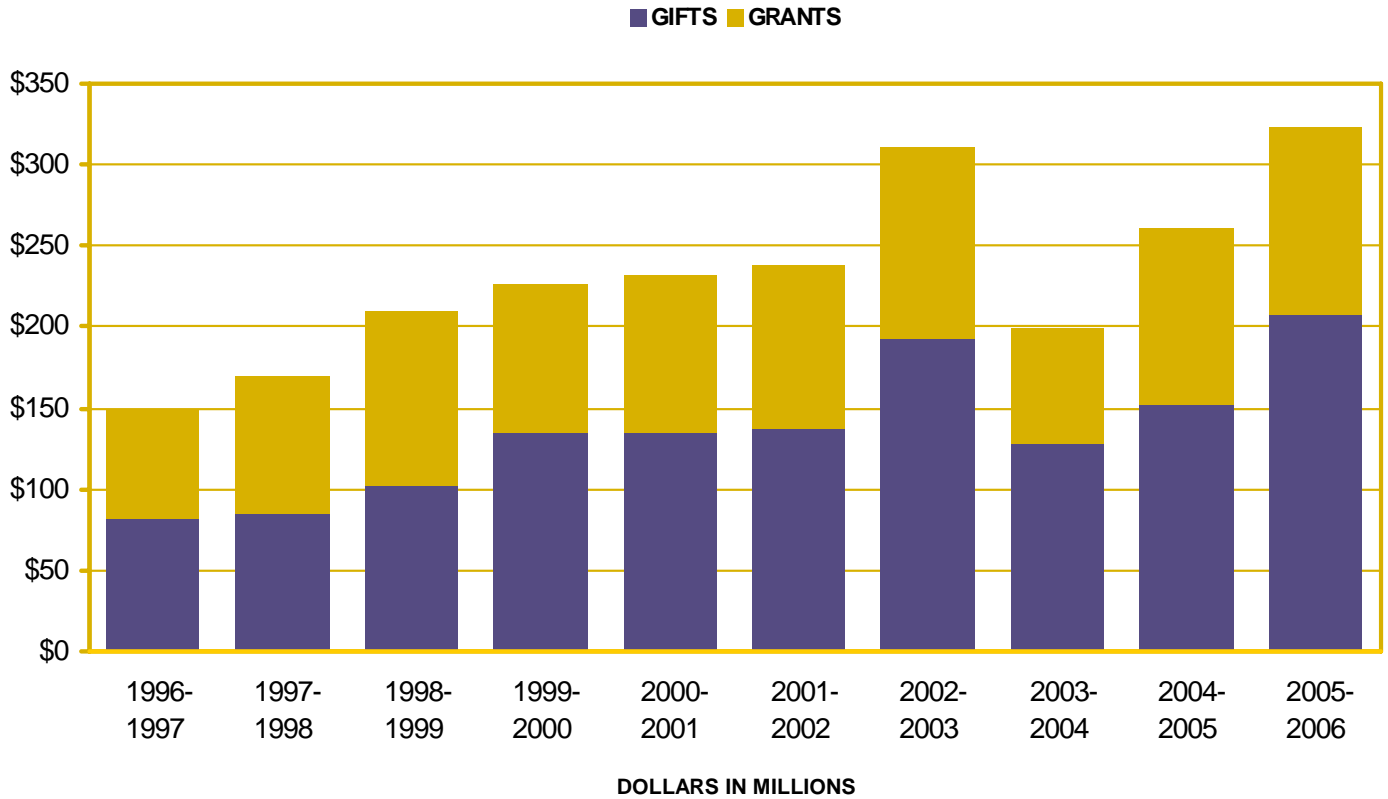
Job Number: 71140

June 2006

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631
1996- 1997	\$81,892,963	\$67,425,874	\$149,318,837

Source: UW Office of Development

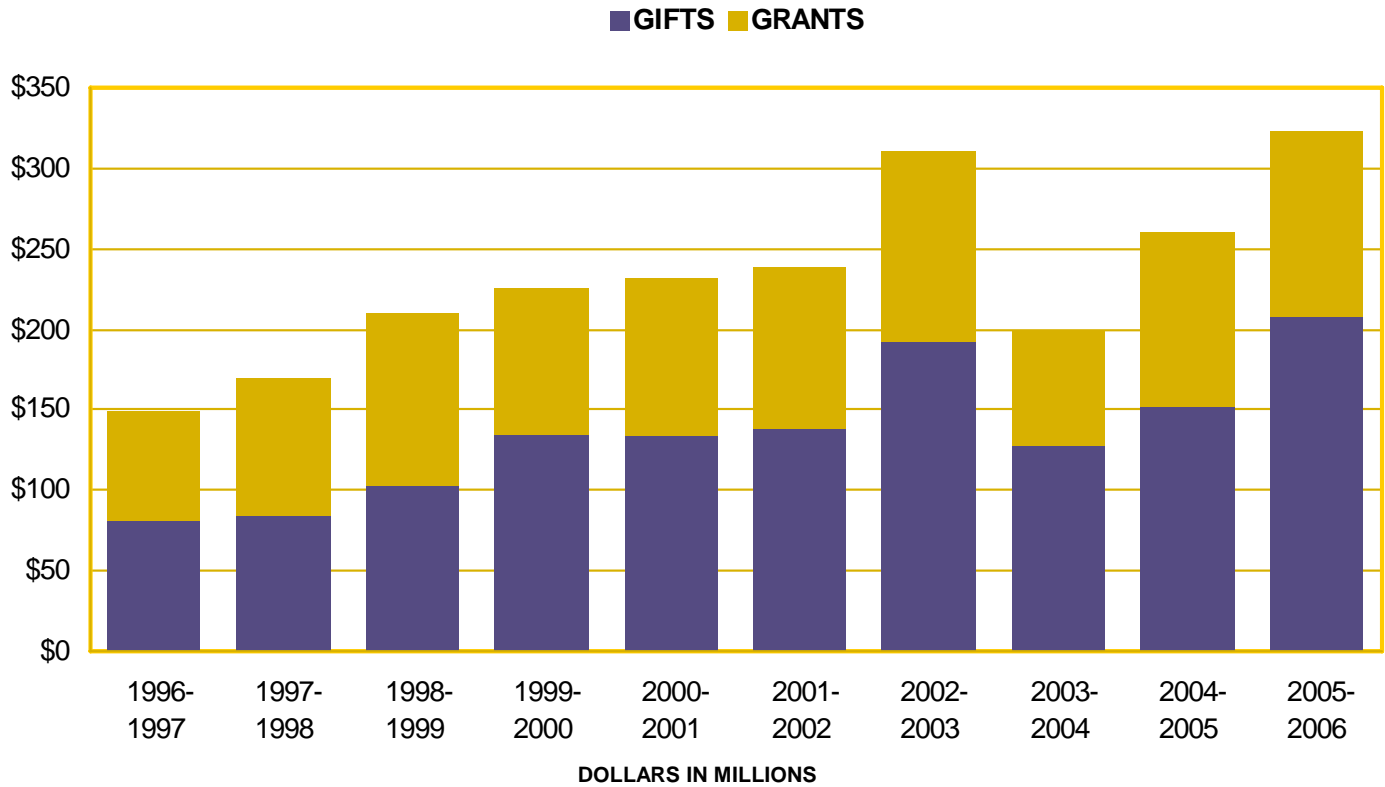
This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

Job Number: 71140
 June 2006

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



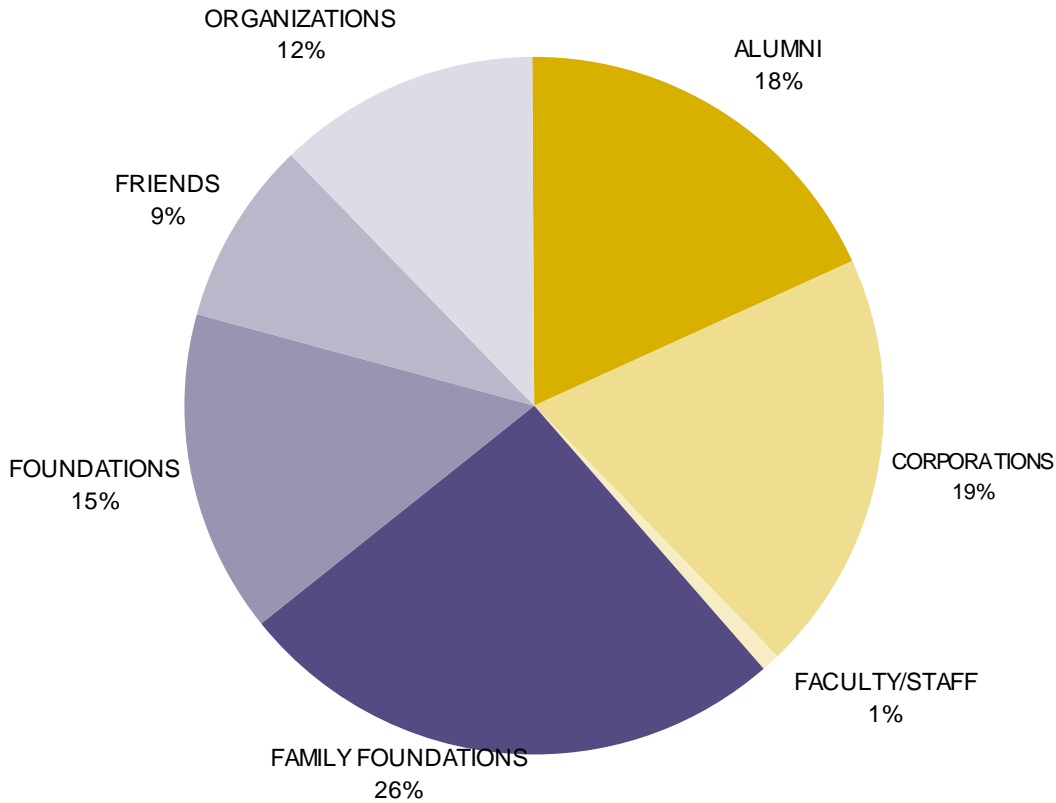
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
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1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
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1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631
1996- 1997	\$81,892,963	\$67,425,874	\$149,318,837

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	51,440	\$59,214,863	49,406	\$45,066,818	49,406	\$45,066,818
Corporations	3,523	\$62,670,936	3,775	\$61,273,024	3,775	\$61,273,024
Faculty/Staff	3,701	\$2,957,964	3,656	\$4,572,200	3,656	\$4,572,200
Family Foundations	173	\$82,336,824	176	\$20,706,692	176	\$20,706,692
Foundations	444	\$48,525,785	398	\$60,401,770	398	\$60,401,770
Friends	38,220	\$27,738,180	37,429	\$28,361,471	37,429	\$28,361,471
Organizations	558	\$39,560,865	553	\$40,390,320	553	\$40,390,320

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 71140
June 2006

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitable	Donors	Partic. Rate	Solicitable	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,049	3,275	20.4%	15,842	3,411	21.5%	21.5%
Architecture	7,393	1,381	18.7%	7,192	1,331	18.5%	18.5%
Arts and Sciences	126,129	19,702	15.6%	121,216	20,264	16.7%	16.7%
Business School	34,923	7,043	20.2%	34,015	7,626	22.4%	22.4%
Dentistry	4,388	1,204	27.4%	4,301	1,248	29.0%	29.0%
Education	18,434	3,532	19.2%	18,677	3,731	20.0%	20.0%
Engineering	30,120	4,726	15.7%	29,399	4,997	17.0%	17.0%
Evans School of Public Affairs	1,964	498	25.4%	1,872	456	24.4%	24.4%
Forest Resources	4,446	734	16.5%	4,382	774	17.7%	17.7%
Interdisc. Grad. Programs	1,296	224	17.3%	1,161	236	20.3%	20.3%
Interdisc. Undergrad. Programs	119	13	10.9%	67	12	17.9%	17.9%
Interschool Programs	286	42	14.7%	241	42	17.4%	17.4%
Information School	3,976	891	22.4%	3,786	859	22.7%	22.7%
Law	7,320	1,761	24.1%	7,070	1,754	24.8%	24.8%
School of Nursing	8,181	1,884	23.0%	7,976	1,955	24.5%	24.5%
Ocean & Fisheries	3,642	676	18.6%	3,560	667	18.7%	18.7%
Pharmacy	3,255	948	29.1%	3,147	956	30.4%	30.4%
Public Health	3,766	771	20.5%	3,139	712	22.7%	22.7%
Social Work	5,804	977	16.8%	5,707	995	17.4%	17.4%
UW Bothell	4,324	584	13.5%	3,580	489	13.7%	13.7%
UW Tacoma	4,892	579	11.8%	4,016	530	13.2%	13.2%
Unspecified	11,097	6,077	54.8%	11,614	2,785	24.0%	24.0%
All UW Total	276,793	51,440	18.6%	267,179	49,405	18.5%	18.5%

Source: UW Office of Development

Job Number: 71140
June 2006

Alumni Participation



NOTES AS OF JULY 31, 2006

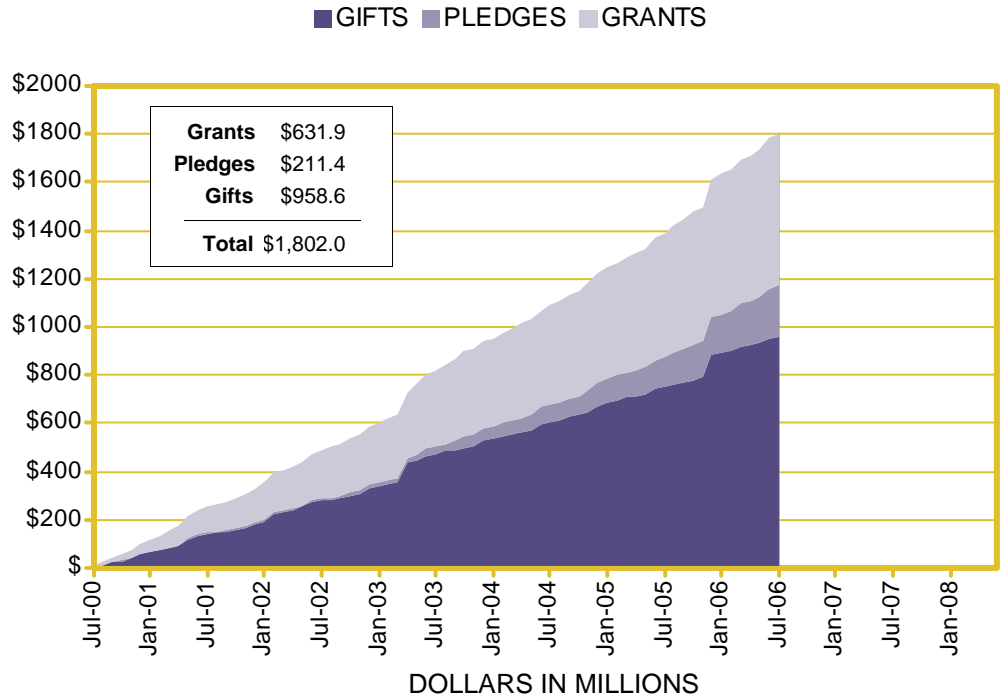
DATA POINTS

\$1,801,975,540 has been raised toward our campaign goal of \$2 billion.

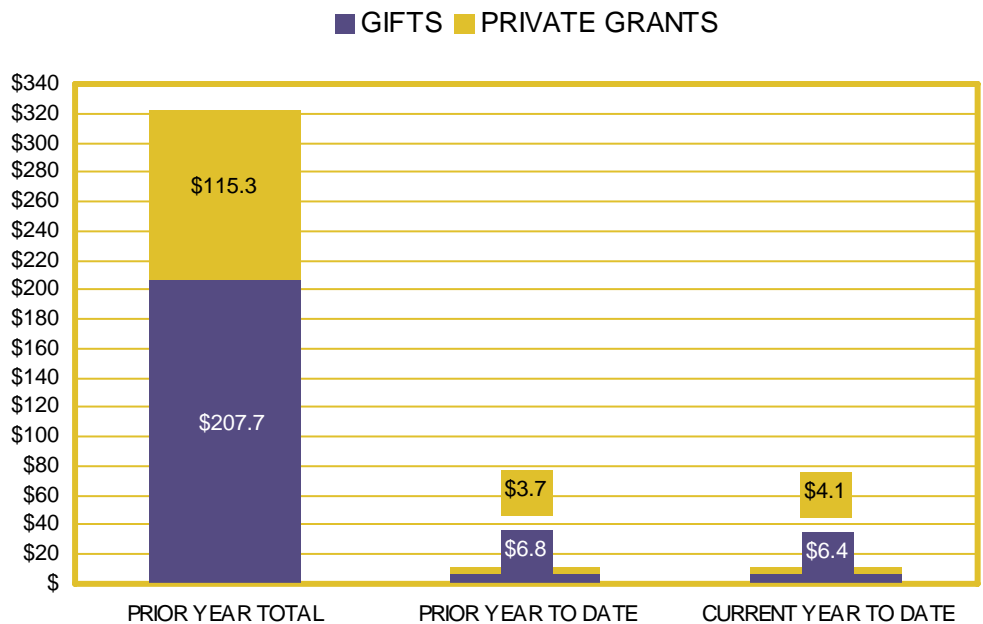
The UW received \$10.5 million in total private voluntary support (\$6.4 million in gifts and \$4.1 in grants) in July.

Areas including Architecture, Arts and Sciences, Business School, Dentistry, Education, Engineering, Information School, Intercollegiate Athletics, Pharmacy, Public Health, UW Alumni Association, UW Bothell and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



JULY 2006 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Shari and John Behnke – \$25,000 to the School of Nursing

- This gift is the Behnkes' first payment on a \$100,000 pledge to the Center for Excellence in Nursing Education. Their gift will support a state-of-the-art learning facility, technology that helps prepare better nurses, and distance learning programs that help address the nation's nursing shortage. It will be used at the discretion of the director of the Center, Gaylene Altman.
- Shari Behnke serves on the School's Campaign Advisory Board.
- The UW School of Nursing was only the second school of nursing in the United States to be based in a university, and the first on the West Coast.

William and Marilyn Conner – \$100,000 to the College of Engineering

- Mr. and Mrs. Conner have pledged \$333,000 to establish the William M. and Marilyn M. Conner Endowed Professorship in Civil and Environmental Engineering.
- Bill Conner, a UW Civil Engineering alumnus, founded Conner Development Company in Bellevue. The Conner Endowed Professorship will focus on construction engineering.
- The Conners are longtime friends of a variety of University programs. Marilyn Conner is a founding member of UW Medicine's Friends of Alzheimer's Research organization (founded in 1984). The Friends of Alzheimer's Research has made a pledge to fund a \$350,000 endowed professorship by the year 2009. The University of Washington has agreed to match this pledge at 2:1, thereby creating a \$525,000 endowed professorship that will benefit advancements in Alzheimer's disease research for years to come.

Robert and Patricia Herbold - \$1,500,000 to the Business School

- Robert J. Herbold, managing director of Herbold Group, LLC, has pledged \$1.5 million to establish an endowed professorship in entrepreneurship and a venture creation laboratory within the school's Center for Innovation and Entrepreneurship.
- Mr. Herbold, retired executive vice president and chief operating officer of Microsoft, made the gift to support innovation and entrepreneurship as key issues and elements of a business education.
- Since the Business School began its building fundraising efforts in 2002, it has raised more than \$47 million from private donors, as well as a commitment of \$40 million from the University of Washington toward the \$120 million building project. Groundbreaking for the new building is set for 2008.





REPORT OF CONTRIBUTIONS

July 2006

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

8/8/2006 02:13 PM

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

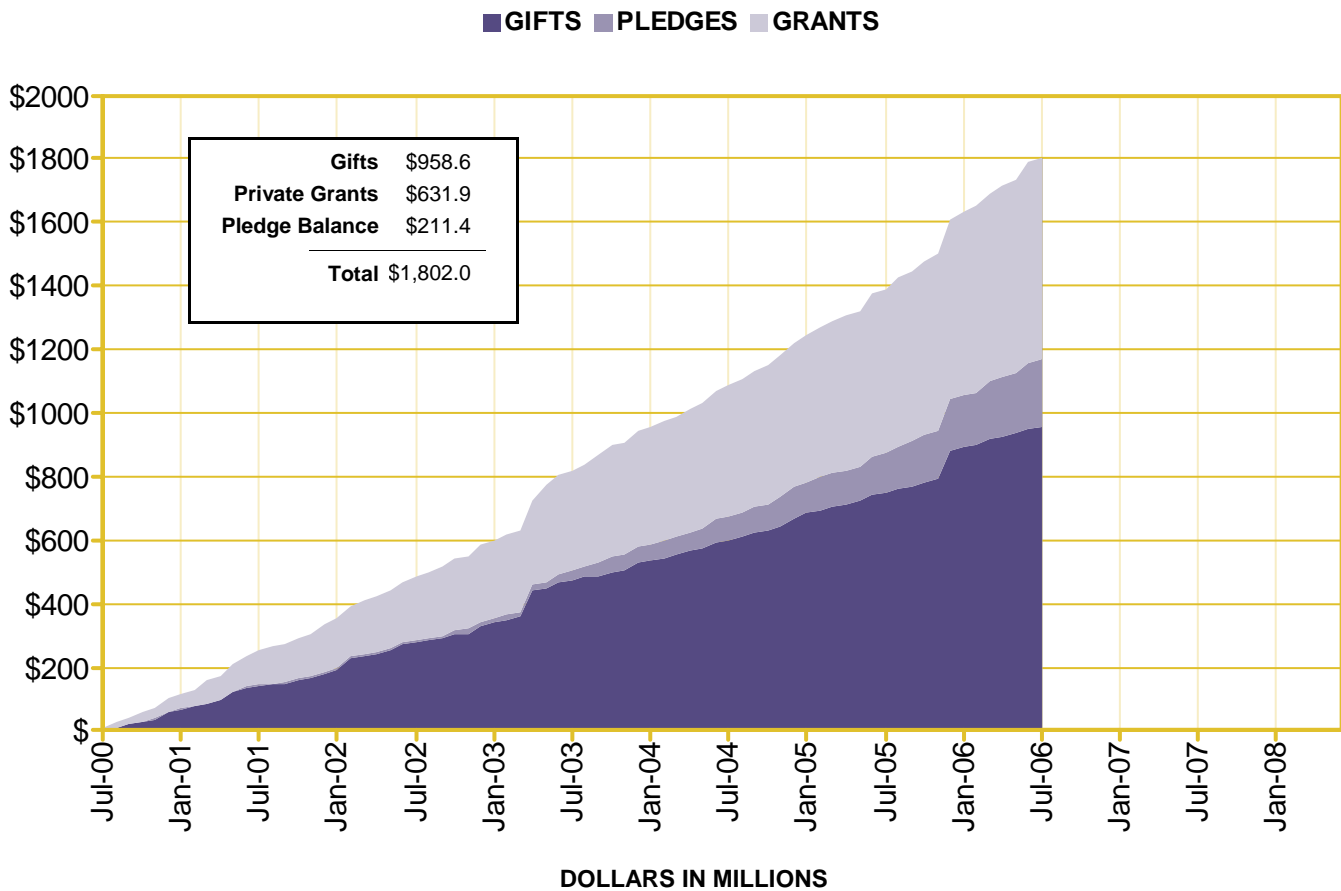
Annual reporting is July 1, 2006 through the end of the preceding calendar month.

Job Number: 71593
July 2006

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 71593
 July 2006

Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$32,720	\$211,712,925	\$0	\$0	\$0	\$211,745,645
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$42,516,205	\$58,714,732	\$21,492,500	\$56,354,142	\$95,462,582	\$11,736,055	\$286,276,216
\$5M - \$9,999,999	\$29,213,498	\$5,111,250	\$0	\$56,129,205	\$36,641,199	\$69,366,845	\$196,461,997
\$1M - \$4,999,999	\$107,711,085	\$61,150,093	\$25,460,592	\$113,957,223	\$102,548,003	\$76,942,485	\$487,769,481
\$100,000 - \$999,999	\$89,045,665	\$67,561,305	\$22,747,140	\$114,639,358	\$59,635,068	\$50,922,354	\$404,550,890
\$25,000 - \$99,999	\$23,728,641	\$18,011,178	\$2,848,181	\$28,628,243	\$6,953,541	\$9,918,098	\$90,087,882
\$10,000 - \$24,999	\$16,155,942	\$11,936,924	\$926,185	\$9,098,676	\$1,431,665	\$2,138,967	\$41,688,360
\$5,000 - \$9,999	\$11,256,729	\$8,651,915	\$275,403	\$4,796,346	\$581,535	\$699,413	\$26,261,341
\$2,000 - \$4,999	\$9,463,009	\$7,712,210	\$73,948	\$3,214,565	\$251,871	\$436,766	\$21,152,369
\$1,000 - \$1,999	\$5,096,954	\$4,116,916	\$22,676	\$1,333,350	\$76,514	\$205,173	\$10,851,582
\$500 - \$999	\$4,756,688	\$3,502,107	\$5,365	\$664,021	\$29,789	\$88,785	\$9,046,755
\$250 - \$499	\$3,269,858	\$4,694,141	\$1,150	\$287,892	\$10,017	\$42,781	\$8,305,840
\$100 - \$249	\$2,899,983	\$1,941,998	\$2,565	\$269,101	\$7,707	\$30,493	\$5,151,848
\$1 - \$99	\$1,392,273	\$1,152,732	\$189	\$69,130	\$998	\$10,013	\$2,625,335
Total	\$346,506,529	\$254,290,222	\$285,568,819	\$389,441,252	\$303,630,490	\$222,538,228	\$1,801,975,540
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	9	7	3	4	6	1	30
\$5M - \$9,999,999	7	6	0	8	6	9	36
\$1M - \$4,999,999	88	85	13	55	43	42	326
\$100,000 - \$999,999	509	558	72	428	177	173	1,917
\$25,000 - \$99,999	944	934	65	629	147	201	2,920
\$10,000 - \$24,999	1,950	1,853	62	685	99	146	4,795
\$5,000 - \$9,999	2,866	2,653	49	800	97	112	6,577
\$2,000 - \$4,999	4,966	5,099	26	1,223	86	158	11,558
\$1,000 - \$1,999	5,872	5,910	20	1,211	63	177	13,253
\$500 - \$999	9,912	9,200	11	1,216	49	150	20,538
\$250 - \$499	12,123	18,320	4	1,003	32	138	31,620
\$100 - \$249	22,934	19,675	17	2,100	55	240	45,021
\$1 - \$99	39,077	39,688	4	1,784	22	288	80,863
Total	101,257	103,990	347	11,146	882	1,835	219,457

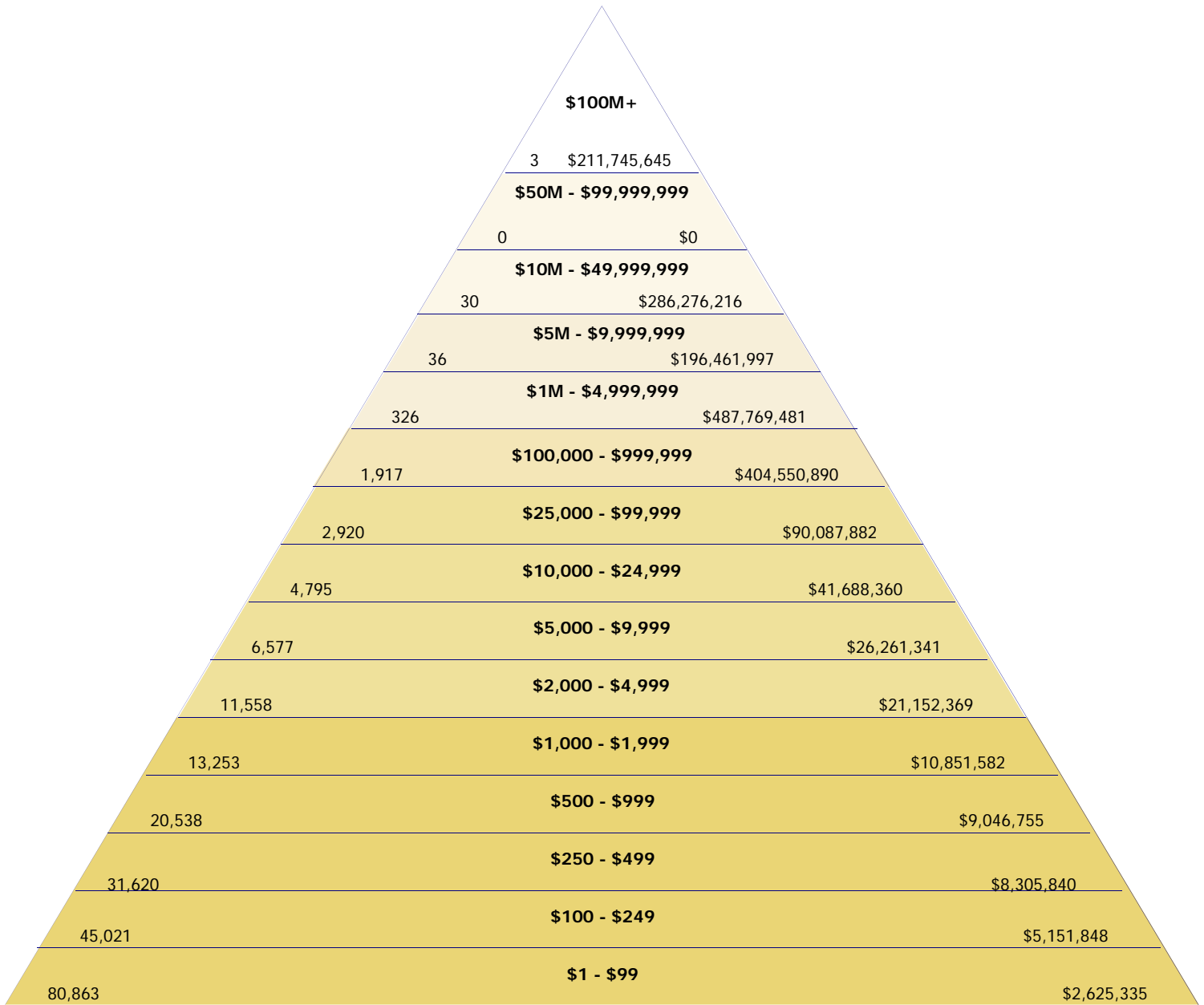
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



219,457 **Donor Count**

Campaign Total: \$1,801,975,540

***Campaign Working Goal: \$2,000,000,000**

Percent Complete: 90.1%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$268,658,287	\$11,148,133	\$5,932,972	\$17,590,929	\$21,332,853	\$6,900,284	\$319,552,581	\$638,282,784	\$1,000,000,000	63.8%
Architecture	\$7,056,047	\$2,244,117	\$658,000	\$1,840,710	\$2,225,000	\$1,294,992	\$3,721,923	\$17,087,797	\$19,000,000	89.9%
Arts and Sciences	\$94,685,665	\$6,466,437	\$3,964,379	\$11,385,887	\$34,894,000	\$21,617,603	\$63,769,356	\$211,201,345	\$240,000,000	88.0%
Broadcast Services	\$41,651,350	\$0	\$0	\$13,571	\$0	\$0	\$0	\$41,664,922	N/A	N/A
Business School	\$53,930,894	\$1,024,449	\$709,750	\$34,070,264	\$3,580,271	\$2,317,929	\$339,988	\$92,945,866	\$135,000,000	68.8%
Dentistry	\$7,002,703	\$246,992	\$110,376	\$1,024,607	\$775,000	\$431,459	\$3,846,299	\$12,895,602	\$15,000,000	86.0%
Education	\$9,575,873	\$28,552	\$10,686	\$3,411,586	\$2,050,000	\$1,261,668	\$12,780,440	\$27,846,451	\$23,000,000	121.1%
Engineering	\$124,418,035	\$2,077,016	\$1,130,806	\$5,639,472	\$4,600,011	\$1,863,447	\$70,934,594	\$207,669,128	\$250,000,000	83.1%
Evans Schl. of Pub. Affairs	\$9,434,830	\$57,994	\$69,964	\$376,509	\$500,000	\$265,793	\$36,372,563	\$46,741,896	\$40,000,000	116.9%
Forest Resources	\$8,600,875	\$646,572	\$516,844	\$402,967	\$2,500,000	\$1,266,903	\$3,394,285	\$15,544,699	\$17,700,000	87.8%
Friday Harbor Labs	\$5,877,214	\$153,242	\$78,775	\$352,829	\$4,755,000	\$2,790,432	\$862,743	\$12,001,029	\$12,000,000	100.0%
Information School	\$2,771,731	\$0	\$0	\$145,430	\$100,000	\$64,666	\$1,420,959	\$4,438,120	\$5,000,000	88.8%
Intercollegiate Athletics	\$92,611,314	\$246,570	\$166,700	\$7,378,681	\$210,000	\$133,886	\$0	\$100,446,565	\$110,000,000	91.3%
Law	\$58,778,378	\$7,026	\$4,595	\$987,379	\$30,000	\$20,631	\$989,542	\$60,792,326	\$70,000,000	86.8%
Libraries	\$5,472,535	\$442,146	\$351,456	\$45,290	\$797,000	\$389,915	\$475,708	\$7,232,679	\$9,000,000	80.4%
Nursing	\$8,590,632	\$285,000	\$210,008	\$960,512	\$3,322,799	\$1,693,681	\$7,823,020	\$20,981,963	\$24,000,000	87.4%
Ocean and Fisheries	\$11,800,400	\$5,812,500	\$2,679,448	\$79,166	\$0	\$0	\$22,496,932	\$40,188,998	\$34,000,000	118.2%
Pharmacy	\$8,431,106	\$0	\$0	\$488,010	\$0	\$0	\$4,255,504	\$13,174,620	\$10,260,000	128.4%
President's Funds	\$5,371,839	\$738,472	\$543,577	\$426,102	\$2,750,000	\$1,353,977	\$0	\$9,286,413	N/A	N/A
Public Health	\$13,488,223	\$50,259	\$33,185	\$831,346	\$0	\$0	\$59,898,832	\$74,268,660	\$90,000,000	82.5%
Scholar. & Student Progs.	\$29,652,551	\$654,684	\$334,149	\$1,926,839	\$3,035,000	\$1,778,584	\$864,332	\$36,133,406	\$40,000,000	90.3%
Social Work	\$1,994,086	\$290,566	\$158,012	\$55,883	\$0	\$0	\$5,280,271	\$7,620,806	\$10,000,000	76.2%
University Press	\$1,952,832	\$83,788	\$62,116	\$23,460	\$1,300,000	\$1,421,362	\$0	\$3,360,080	\$3,000,000	112.0%
University Support	\$31,729,863	\$1,510,063	\$757,793	\$10,718,121	\$11,300,000	\$4,855,765	\$12,041,926	\$67,299,972	N/A	N/A
UW Bothell	\$2,184,485	\$0	\$0	\$53,255	\$0	\$0	\$750,500	\$2,988,240	\$5,700,000	52.4%
UW Tacoma	\$18,487,106	\$195,000	\$173,651	\$8,199,379	\$2,925,000	\$1,657,696	\$74,690	\$29,881,175	\$30,000,000	99.6%
All UW Total	\$924,208,855	\$34,409,577	\$18,657,242	\$108,428,185	\$102,981,934	\$53,380,673	\$631,946,988	\$1,801,975,540	\$2,000,000,000	90.1%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 71593
July 2006

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$82,558,502	\$154,542,204	\$237,100,706
Faculty Support	\$80,872,877	\$112,346,761	\$193,219,638
Program Support for Faculty and Students	\$794,842,173	\$119,458,829	\$914,301,002
Capital	\$269,718,223	\$1,778,269	\$271,496,492
Unrestricted	\$155,793,980	\$30,063,722	\$185,857,702
Total	\$1,383,785,755	\$418,189,785	\$1,801,975,540
Goal	\$1,600,000,000	\$400,000,000	\$2,000,000,000
% to Goal	86.5%	104.5%	90.1%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 71593
 July 2006

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$696,309	\$2,263,406	\$2,959,716
Architecture	\$37,365		\$37,365
Arts and Sciences	\$1,484,758	\$3,320	\$1,488,078
Broadcast Services	\$94,819		\$94,819
Business School	\$315,220		\$315,220
Dentistry	\$94,071		\$94,071
Education	\$17,453		\$17,453
Engineering	\$938,228	\$213,975	\$1,152,203
Evans Schl. of Pub. Affairs	\$5,134		\$5,134
Forest Resources	\$71,306		\$71,306
Graduate School	\$379		\$379
Information School	\$17,832	\$173,724	\$191,556
Intercollegiate Athletics	\$1,956,919		\$1,956,919
Law	\$46,919		\$46,919
Libraries	\$13,387		\$13,387
Nursing	\$107,244		\$107,244
Ocean and Fisheries	\$7,376	\$104,031	\$111,407
Pharmacy	\$125,743		\$125,743
President's Funds	\$13,012		\$13,012
Public Health	\$26,722	\$1,339,025	\$1,365,748
Scholar. & Student Progs.	\$48,259		\$48,259
Social Work	\$4,599		\$4,599
UW Alumni Association	\$120,565		\$120,565
University Press	\$16,814		\$16,814
University Support	\$51,415	\$30,000	\$81,415
UW Bothell	\$9,456		\$9,456
UW Tacoma	\$61,625		\$61,625
All UW Total	\$6,382,942	\$4,127,483	\$10,510,425

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 71593

July 2006

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	1,966	\$2,959,716	1,966	\$2,959,716	1,917	\$4,367,216	18,379	\$108,952,952
Architecture	47	\$37,365	47	\$37,365	14	\$16,603	1,316	\$5,313,848
Arts and Sciences	948	\$1,488,078	948	\$1,488,078	1,123	\$603,562	16,381	\$26,555,640
Broadcast Services	299	\$94,819	299	\$94,819	926	\$573,552	3,307	\$8,323,416
Business School	202	\$315,220	202	\$315,220	127	\$148,590	4,406	\$10,411,034
Dentistry	132	\$94,071	132	\$94,071	41	\$26,178	1,363	\$1,760,021
Education	54	\$17,453	54	\$17,453	56	\$9,359	1,895	\$2,916,481
Engineering	129	\$1,152,203	129	\$1,152,203	123	\$568,791	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	42	\$5,134	42	\$5,134	58	\$146,202	630	\$5,997,460
Forest Resources	36	\$71,306	36	\$71,306	55	\$121,363	1,024	\$3,078,045
Graduate School	10	\$379	10	\$379	25	\$199,439	683	\$2,470,722
Information School	43	\$191,556	43	\$191,556	30	\$35,074	610	\$811,461
Intercollegiate Athletics	2,039	\$1,956,919	2,039	\$1,956,919	1,278	\$898,162	20,414	\$17,642,469
Law	58	\$46,919	58	\$46,919	60	\$181,000	1,987	\$36,175,919
Libraries	68	\$13,387	68	\$13,387	84	\$75,386	4,256	\$1,343,782
Nursing	76	\$107,244	76	\$107,244	59	\$205,202	1,814	\$2,856,427
Ocean and Fisheries	43	\$111,407	43	\$111,407	32	\$1,141,557	708	\$14,035,193
Pharmacy	67	\$125,743	67	\$125,743	48	\$23,843	1,219	\$1,896,947
President's Funds	59	\$13,012	59	\$13,012	138	\$30,289	1,812	\$711,430
Public Health	90	\$1,365,748	90	\$1,365,748	57	\$428,613	793	\$8,346,379
Scholar. & Student Progs.	190	\$48,259	190	\$48,259	381	\$398,281	3,203	\$8,712,482
Social Work	25	\$4,599	25	\$4,599	37	\$15,520	821	\$1,187,969
UW Alumni Association	3,130	\$120,565	3,130	\$120,565	1,704	\$90,525	21,560	\$1,117,494
University Press	19	\$16,814	19	\$16,814	94	\$40,515	417	\$512,227
University Support	506	\$81,415	506	\$81,415	146	\$154,903	2,803	\$8,933,954
UW Bothell	16	\$9,456	16	\$9,456	24	\$2,896	533	\$893,379
UW Tacoma	65	\$61,625	65	\$61,625	48	\$1,663	770	\$3,180,471
All UW Unique Total	9,765	\$10,510,425	9,765	\$10,510,425	8,309	\$10,504,294	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 71593

July 2006

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	1,916	\$696,309	1,916	\$696,309	1,868	\$1,355,060	18,096	\$49,328,735
Architecture	47	\$37,365	47	\$37,365	14	\$16,603	1,313	\$3,114,700
Arts and Sciences	946	\$1,484,758	946	\$1,484,758	1,118	\$459,895	16,304	\$18,125,791
Broadcast Services	299	\$94,819	299	\$94,819	926	\$573,552	3,307	\$8,323,416
Business School	202	\$315,220	202	\$315,220	127	\$148,590	4,403	\$10,271,846
Dentistry	132	\$94,071	132	\$94,071	41	\$26,178	1,353	\$1,419,981
Education	54	\$17,453	54	\$17,453	56	\$9,359	1,888	\$1,790,300
Engineering	128	\$938,228	128	\$938,228	120	\$518,628	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	42	\$5,134	42	\$5,134	57	\$31,202	615	\$780,802
Forest Resources	36	\$71,306	36	\$71,306	53	\$94,681	1,010	\$2,485,778
Graduate School	10	\$379	10	\$379	25	\$199,439	681	\$2,352,479
Information School	40	\$17,832	40	\$17,832	27	\$6,338	605	\$401,173
Intercollegiate Athletics	2,039	\$1,956,919	2,039	\$1,956,919	1,278	\$898,162	20,414	\$17,642,469
Law	58	\$46,919	58	\$46,919	60	\$181,000	1,985	\$36,124,321
Libraries	68	\$13,387	68	\$13,387	84	\$75,386	4,254	\$1,278,400
Nursing	76	\$107,244	76	\$107,244	57	\$153,677	1,795	\$1,638,532
Ocean and Fisheries	42	\$7,376	42	\$7,376	29	\$1,026,645	676	\$7,379,889
Pharmacy	67	\$125,743	67	\$125,743	48	\$23,843	1,214	\$1,650,696
President's Funds	59	\$13,012	59	\$13,012	138	\$30,289	1,812	\$711,430
Public Health	87	\$26,722	87	\$26,722	52	\$253,643	744	\$891,850
Scholar. & Student Progs.	190	\$48,259	190	\$48,259	381	\$398,281	3,201	\$8,473,021
Social Work	25	\$4,599	25	\$4,599	37	\$15,520	814	\$582,220
UW Alumni Association	3,130	\$120,565	3,130	\$120,565	1,704	\$90,525	21,560	\$1,117,494
University Press	19	\$16,814	19	\$16,814	94	\$40,515	417	\$512,227
University Support	505	\$51,415	505	\$51,415	146	\$154,903	2,796	\$7,884,789
UW Bothell	16	\$9,456	16	\$9,456	24	\$2,896	532	\$193,379
UW Tacoma	65	\$61,625	65	\$61,625	48	\$1,663	769	\$3,175,481
All UW Unique Total	9,709	\$6,382,942	9,709	\$6,382,942	8,244	\$6,786,483	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

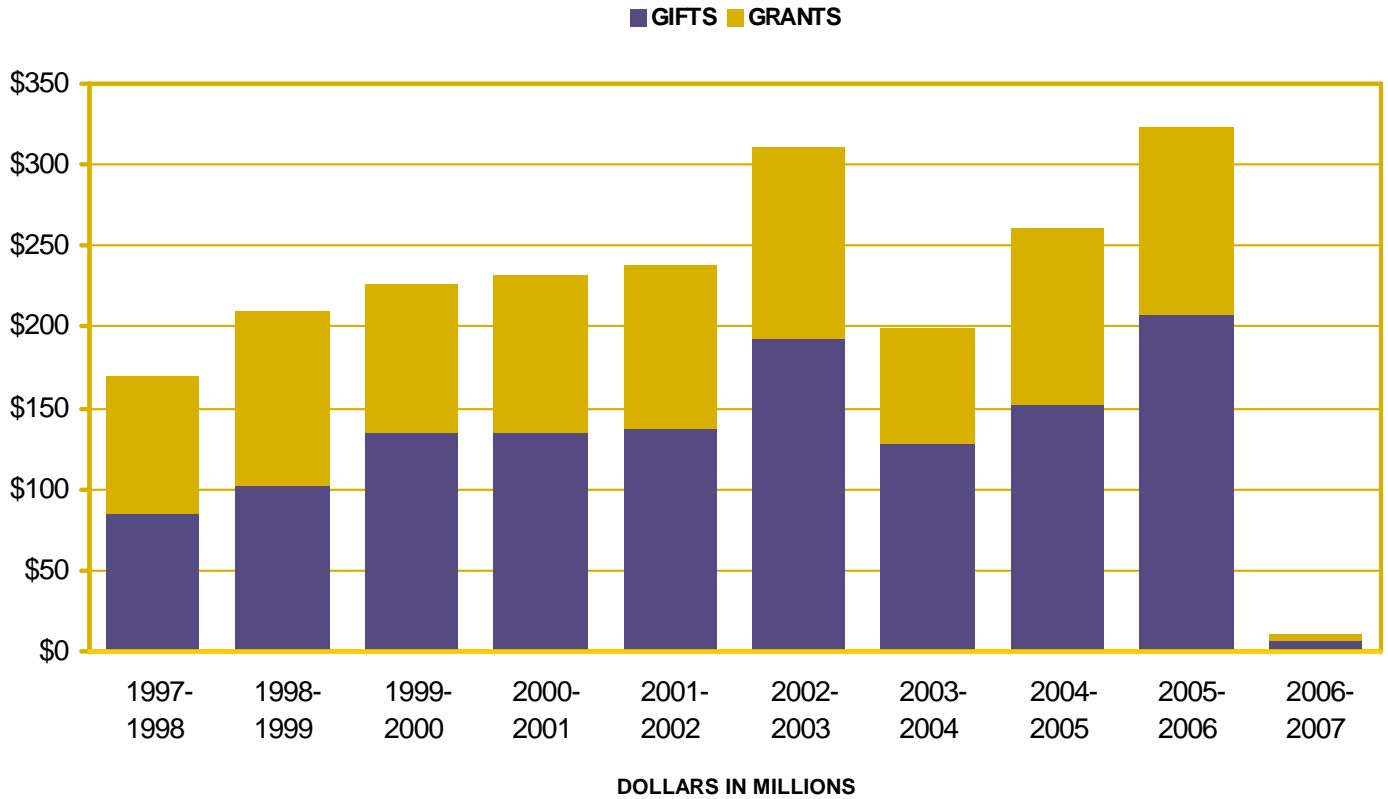
Job Number: 71593

July 2006

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$6,382,942	\$4,127,483	\$10,510,425
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

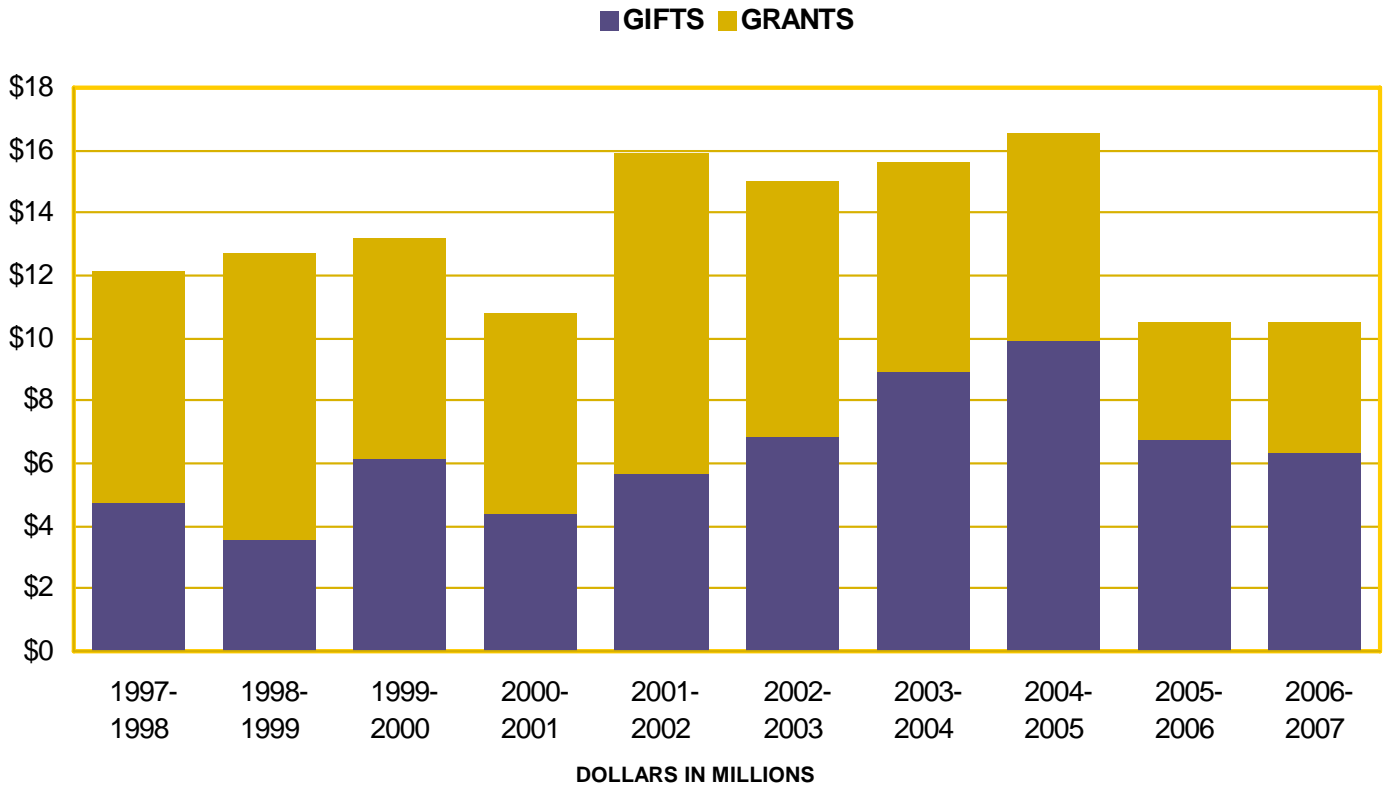
This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

Job Number: 71593
July 2006

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



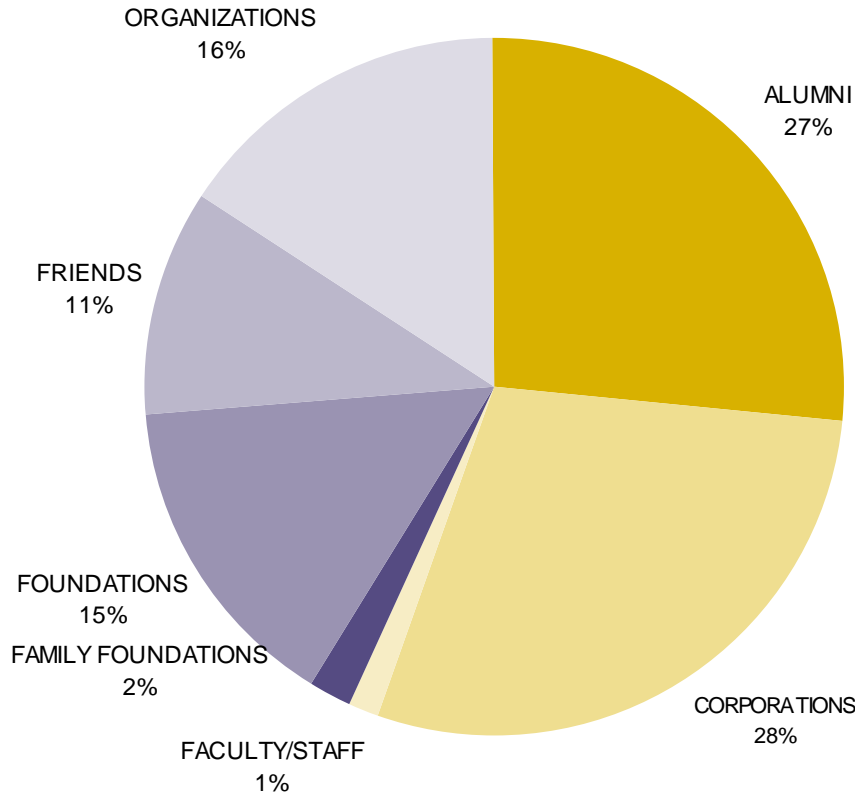
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$6,382,942	\$4,127,483	\$10,510,425
2005- 2006	\$6,786,483	\$3,717,811	\$10,504,294
2004- 2005	\$9,875,987	\$6,685,340	\$16,561,327
2003- 2004	\$8,901,929	\$6,715,497	\$15,617,426
2002- 2003	\$6,831,294	\$8,171,344	\$15,002,638
2001- 2002	\$5,624,131	\$10,295,482	\$15,919,613
2000- 2001	\$4,369,463	\$6,476,390	\$10,845,853
1999- 2000	\$6,157,070	\$7,024,425	\$13,181,495
1998- 1999	\$3,553,566	\$9,150,911	\$12,704,477
1997- 1998	\$4,728,782	\$7,437,527	\$12,166,309

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	5,415	\$2,815,633	3,971	\$1,154,704	51,440	\$59,214,863
Corporations	251	\$2,995,616	285	\$3,581,089	3,523	\$62,670,936
Faculty/Staff	1,320	\$134,933	1,307	\$96,487	3,701	\$2,957,964
Family Foundations	11	\$223,757	14	\$860,938	173	\$82,336,824
Foundations	55	\$1,569,258	61	\$2,638,445	444	\$48,525,785
Friends	2,670	\$1,104,569	2,669	\$675,377	38,220	\$27,738,180
Organizations	51	\$1,666,658	40	\$1,497,255	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 71593
 July 2006

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitable	Donors	Partic. Rate	Solicitable	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	344	2.0%	16,049	294	1.8%	20.4%
Architecture	7,709	116	1.5%	7,393	77	1.0%	18.7%
Arts and Sciences	138,301	2,553	1.8%	126,129	1,817	1.4%	15.6%
Business School	36,594	869	2.4%	34,923	604	1.7%	20.2%
Dentistry	4,525	122	2.7%	4,388	90	2.1%	27.4%
Education	19,116	302	1.6%	18,434	266	1.4%	19.2%
Engineering	31,945	440	1.4%	30,120	277	0.9%	15.7%
Evans School of Public Affairs	2,119	64	3.0%	1,964	51	2.6%	25.4%
Forest Resources	4,603	48	1.0%	4,446	50	1.1%	16.5%
Interdisc. Grad. Programs	1,463	37	2.5%	1,296	33	2.5%	17.3%
Interdisc. Undergrad. Programs	170	14	8.2%	119	2	1.7%	10.9%
Interschool Programs	353	11	3.1%	286	2	0.7%	14.7%
Information School	4,202	92	2.2%	3,976	72	1.8%	22.4%
Law	7,593	129	1.7%	7,320	136	1.9%	24.1%
School of Nursing	8,469	234	2.8%	8,181	180	2.2%	23.0%
Ocean & Fisheries	3,866	45	1.2%	3,642	37	1.0%	18.6%
Pharmacy	3,364	84	2.5%	3,255	61	1.9%	29.1%
Public Health	4,104	107	2.6%	3,766	93	2.5%	20.5%
Social Work	6,232	135	2.2%	5,804	106	1.8%	16.8%
UW Bothell	5,245	64	1.2%	4,324	62	1.4%	13.5%
UW Tacoma	5,850	81	1.4%	4,892	52	1.1%	11.8%
Unspecified	11,278	198	1.8%	11,097	187	1.7%	20.6%
All UW Total	297,648	5,415	1.8%	276,793	3,971	1.4%	17.2%

Source: UW Office of Development

Job Number: 71593
July 2006

Alumni Participation



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – June, 2006

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary
Report of Grant and Contract Awards of
\$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

June 2006

Office of Research

Office of Sponsored Programs

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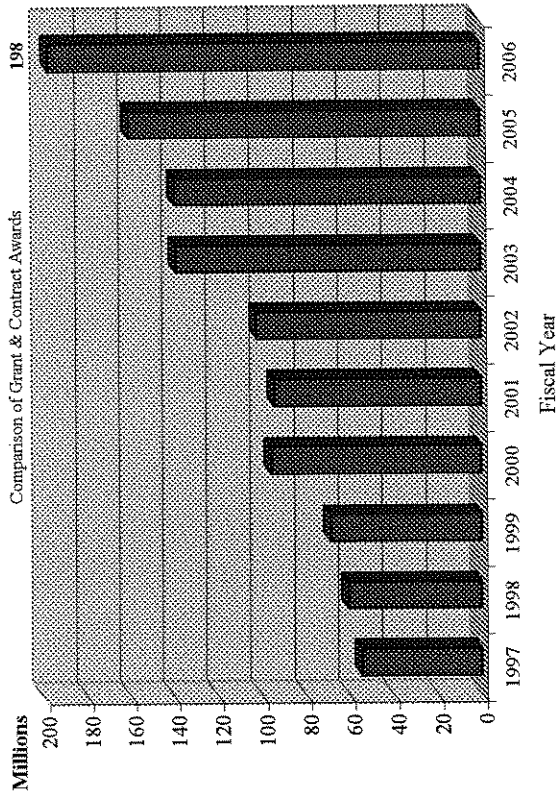
JUNE HIGHLIGHTS

The Bill and Melinda Gates Foundation awarded a grant in the amount of \$9,990,782 for a project under the direction of Professor Philip D. Greenberg of the Department of Medicine entitled "Defining and Comparing Immunogenicity and Improving Activity Of Candidate HIV Vaccines By Developing and Employing Novel Mouse Models." These funds will be used to establish a new preclinical immunological research laboratory capable of in depth analysis of the mechanisms involved in responses to candidate HIV vaccines. The investigators also will assess modifications to augment vaccine immunogenicity and the homing of effector/memory T cells to mucosal tissues that represent common sites of HIV entry. These studies should provide insights for improving vaccine design and create a platform for identifying promising vaccine strategies that should be advanced to human trials.

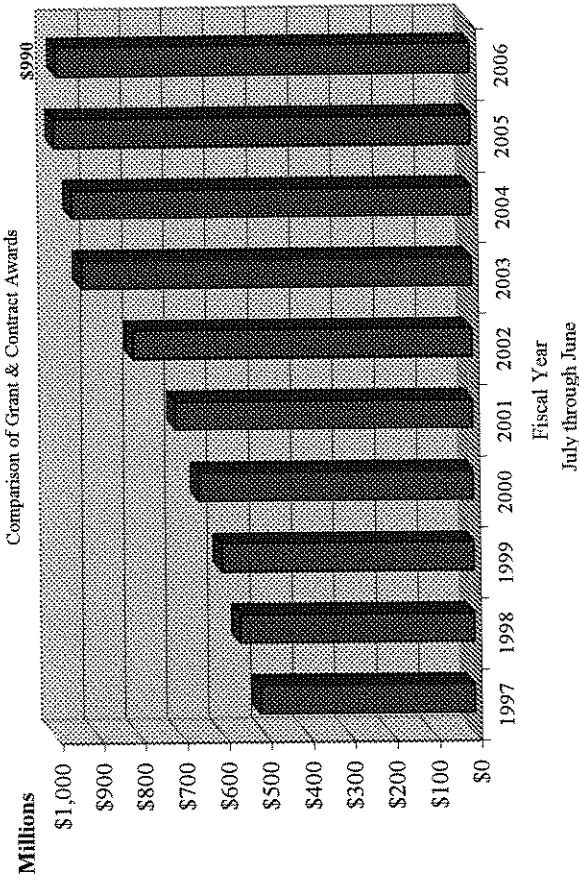
The National Endowment For The Humanities awarded a grant in the amount of \$325,000 for a project under the direction of Michael Biggins, Head of the Slavic and East European Section of the UW Libraries entitled "Brumfield Russian Architecture Collection." The proposed Brumfield Collection will consist of digitizing 30,000 photographs of notable Russian buildings from the middle ages to the present taken by Professor William Brumfield of Tulane University, the leading American authority on Russian architecture. The purposes of the project are to create a definitive user-friendly image and text base that will serve as the primary encyclopedic resource for the study of Russian architecture and preserve the wealth of visual information contained in this valuable collection of color slides and photographic prints. The result will be of paramount importance in the ongoing documentation and preservation of Russia's architectural heritage.

The National Science Foundation awarded a grant in the amount of \$680,454 for a project under the direction of Professor Henry M. Levy of the Department of Computer Science and Engineering entitled "CSR-PDOS: Simplifying Administration In The Outsourced Home." The purpose of this research is to rethink from scratch the structure of computing in the home. The investigator's intent is to make home computing infrastructure as easy to use as those of home heating or home security devices. The architecture of home computing would be set up by a professional to whom a yearly maintenance fee would be paid and would work in an invisible way. Eventually, it is foreseen, the existence of PCs with operating systems would disappear and be replaced by easily operated appliances.

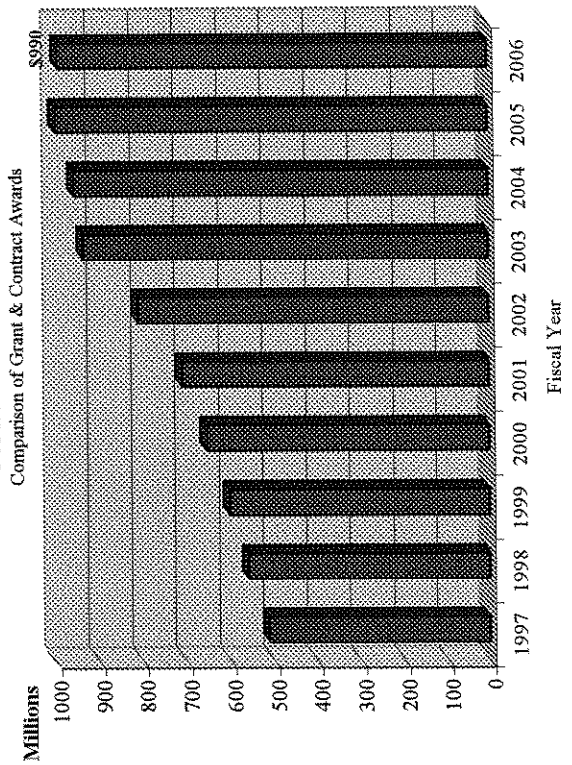
JUNE ONLY



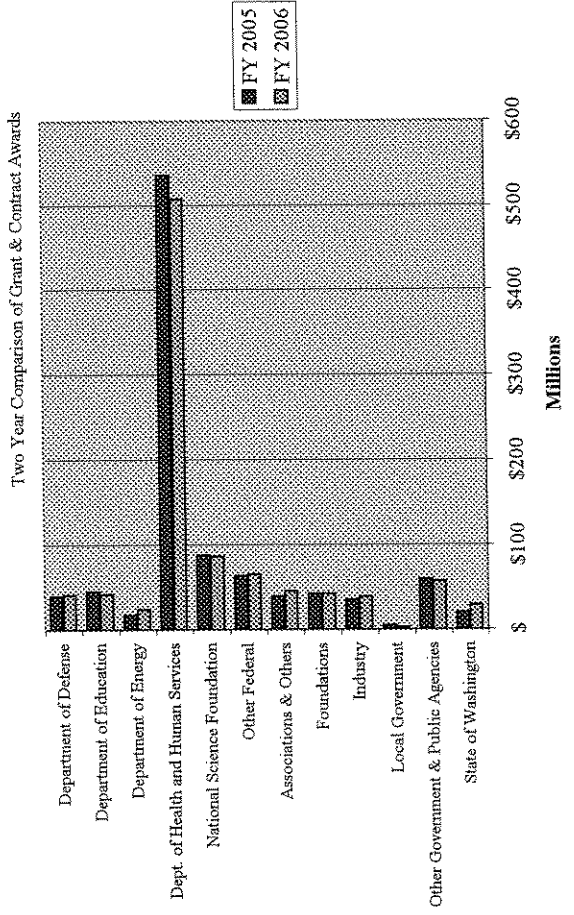
YEAR-TO-DATE



COMPLETE FISCAL YEAR



JULY THROUGH JUNE



Summary of Grant and Contract Awards
Fiscal Year 2005-2006

Month	RESEARCH		TRAINING		Total Grants and Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$66,463,818	\$6,444,105	\$7,164,851	\$1,418,430	\$81,491,204
August	\$82,136,975	\$15,186,181	\$6,605,300	\$6,661,367	\$110,589,823
September	\$66,526,770	\$14,797,640	\$15,124,518	\$3,292,639	\$99,741,567
October	\$53,069,042	\$15,762,787	\$6,572,165	\$3,939,508	\$79,343,502
November	\$16,564,025	\$13,341,444	\$11,726,933	\$2,978,338	\$44,610,740
December	\$10,773,984	\$17,755,025	\$493,868	\$4,542,319	\$33,565,196
January	\$24,587,503	\$14,716,842	\$723,481	\$1,596,296	\$41,624,122
February	\$31,412,762	\$11,985,384	\$6,256,413	\$1,141,717	\$50,796,276
March	\$80,208,568	\$13,829,789	\$1,873,339	\$2,627,929	\$98,539,625
April	\$64,382,981	\$10,135,071	\$1,001,866	\$3,228,766	\$78,748,684
May	\$53,269,846	\$10,905,339	\$6,553,716	\$2,201,531	\$72,930,431
June	\$116,273,381	\$30,361,228	\$39,911,118	\$11,172,721	\$197,718,448
Current Year to Date	\$665,669,655	\$175,220,833	\$104,007,568	\$44,801,561	\$989,699,618
Previous Year to Date	\$664,488,895	\$168,463,671	\$127,130,092	\$35,773,484	\$995,856,142
Over (Under) Previous Year	\$1,180,760	\$6,757,162	(\$23,122,524)	\$9,028,077	(\$6,156,524)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency
Fiscal Years 2004-2005 and 2005-2006

Agency	July-Jun FY05	July-Jun FY06
Department of Defense	\$40,208,716	\$41,469,090
Department of Education	\$45,787,669	\$42,588,363
Department of Energy	\$17,155,624	\$24,471,818
Dept. of Health and Human Services	\$535,994,852	\$508,421,617
National Science Foundation	\$88,419,994	\$86,872,095
Other Federal	\$64,052,132	\$65,854,240
Subtotal for Federal:	\$791,618,987	\$769,677,223
Associations .Others	\$39,989,093	\$46,080,456
Foundations	\$42,885,946	\$43,392,727
Industry	\$35,657,999	\$39,661,309
Local Government	\$5,016,989	\$3,365,097
Other Government and Public Agencies	\$60,031,990	\$57,738,222
State of Washington	\$20,655,138	\$29,784,584
Subtotal for Non-Federal:	\$204,237,155	\$220,022,394
Grand Total :	\$995,856,142	\$989,699,618
Amount of Increase (Decrease):		(\$6,156,524)
Percent of Increase (Decrease):		-0.6%

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College
Fiscal Years 2004-2005 and 2005-2006

School/College	July-Jun FY05	July-Jun FY06
Upper Campus		
Architecture and Urban Planning	\$847,063	\$4,003,233
Arts and Science	\$84,438,895	\$85,081,883
Business Administration	\$396,250	\$471,240
Education	\$16,662,904	\$12,572,474
Engineering	\$79,240,429	\$94,878,434
Evans School of Public Affairs	\$9,326,167	\$3,969,119
Forest Resources	\$7,181,213	\$8,309,503
Graduate School	\$4,049,203	\$6,061,061
Information School	\$1,879,930	\$2,246,662
Law	\$2,306,775	\$464,071
Ocean and Fishery Sciences	\$74,364,161	\$79,501,208
Office of Research	\$16,618,241	\$19,055,303
Social Work	\$24,282,714	\$19,981,572
Undergraduate Education	\$141,666	\$117,165
Subtotal :	\$321,735,611	\$336,712,928
Health Sciences		
Dentistry	\$15,679,198	\$16,176,705
Medicine	\$457,971,693	\$451,766,051
Nursing	\$17,363,852	\$20,341,691
Pharmacy	\$15,070,029	\$12,176,423
Public Health and Community Medicine	\$84,063,576	\$83,021,457
Subtotal :	\$590,148,348	\$583,482,327
Special Programs		
Health Sciences Special Programs	\$41,771,642	\$32,563,569
Other Special Programs	\$39,895,771	\$34,786,170
Subtotal :	\$81,667,413	\$67,349,739
Branch Campuses		
Branch Campuses (Bothell)	\$1,916,034	\$1,553,636
Branch Campuses (Tacoma)	\$388,736	\$600,987
Subtotal :	\$2,304,770	\$2,154,623
Grand Total :	\$995,856,142	\$989,699,618

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Department	July-Jun FY05	July-Jun FY06
Center for Humanities	\$0	\$100,000
Center for Statistics and the Social Sciences	\$951,482	\$1,410,420
Center for Studies in Demography and Ecology	\$2,182,902	\$1,555,189
College of Arts and Sciences	\$1,150,692	\$0
College of Arts and Sciences, Dean	\$0	\$750,000
Department of Anthropology	\$399,580	\$2,270,429
Department of Applied Mathematics	\$600,171	\$1,013,219
Department of Asian Languages and Literature	\$10,000	\$152,020
Department of Astronomy	\$2,254,699	\$2,590,962
Department of Atmospheric Sciences	\$5,370,475	\$6,152,903
Department of Biology	\$5,814,563	\$9,061,819
Department of Chemistry	\$21,824,423	\$14,334,211
Department of Classics	\$0	\$30,000
Department of Communication	\$891,000	\$1,135,181
Department of Comparative Literature	\$0	\$650,000
Department of Earth and Space Sciences	\$9,257,631	\$8,086,030
Department of Economics	\$18,052	\$7,250
Department of English	\$53,000	\$55,000
Department of Geography	\$764,528	\$820,596
Department of Germanics	\$44,000	\$44,000
Department of History	\$160,000	\$354,000
Department of Mathematics	\$4,495,008	\$1,618,027
Department of Near Eastern Languages & Civilization	\$150,664	\$0
Department of Near Eastern Languages & Civilization	\$2,000	\$0
Department of Physics	\$10,510,657	\$10,395,568
Department of Political Science	\$506,867	\$349,966
Department of Psychology	\$8,414,571	\$9,674,287
Department of Scandinavian Languages and Literature	\$27,273	\$0
Department of Speech and Hearing Sciences	\$1,590,434	\$1,594,148
Department of Statistics	\$1,373,688	\$1,479,633
Halbert Robinson Center for the Study of Capable Y	\$0	\$500
Henry M. Jackson School of International Studies	\$4,496,609	\$4,151,396
Institute for Nuclear Theory	\$210,000	\$4,416,700
Language Learning Center	\$0	\$20,274
Public Performing Arts	\$117,390	\$145,350
School of Art	\$127,400	\$40,000
School of Music	\$49,093	\$0
Society and Justice Program	\$0	\$30,000
Sociology	\$22,718	\$410,396
Thomas Burke Memorial Washington State Museum	\$594,370	\$182,409
Undergraduate Studies	\$2,955	\$0
	\$84,438,895	\$85,081,883

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Excluding Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$63,379,387	\$2,308,194	\$7,159,851	\$368,324	\$73,215,756
August	\$81,212,598	\$5,167,397	\$6,185,083	\$1,116,369	\$93,681,447
September	\$64,172,453	\$4,005,988	\$14,974,336	\$862,390	\$84,015,167
October	\$47,184,135	\$4,970,887	\$5,793,886	\$1,715,466	\$59,664,374
November	\$13,765,471	\$5,729,102	\$10,643,700	\$435,777	\$30,574,050
December	\$10,043,736	\$5,368,829	\$414,736	\$1,628,842	\$17,456,143
January	\$19,718,642	\$3,392,647	\$225,411	\$422,201	\$23,758,901
February	\$29,373,775	\$3,282,531	\$5,484,530	\$281,087	\$38,421,923
March	\$79,617,768	\$4,941,080	\$1,537,756	\$701,378	\$86,797,982
April	\$60,724,563	\$2,512,765	\$438,459	\$1,128,617	\$64,804,404
May	\$49,582,965	\$3,624,994	\$6,184,435	\$511,898	\$59,904,292
June	\$104,714,860	\$111,302,207	\$39,508,389	\$41,274,695	\$152,576,902
Year to Date	\$623,490,353	\$51,891,760	\$98,550,572	\$10,938,655	\$784,871,341

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH	TRAINING	Total Grants
July	\$2,778,247	\$341,543	\$3,119,790
August	\$6,311,912	\$2,075,600	\$8,387,512
September	\$6,422,372	\$2,206,643	\$8,629,015
October	\$6,012,089	\$1,082,512	\$7,094,601
November	\$5,840,927	\$2,115,378	\$7,956,305
December	\$9,813,819	\$2,757,138	\$12,570,957
January	\$9,616,281	\$674,697	\$10,290,978
February	\$6,409,330	\$466,196	\$6,875,526
March	\$5,147,729	\$1,082,529	\$6,230,258
April	\$3,187,789	\$1,470,011	\$4,657,800
May	\$5,013,454	\$905,098	\$5,918,552
June	\$16,917,234	\$5,381,299	\$22,298,533
Year to Date	\$83,471,181	\$20,558,644	\$104,029,825

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards

Fiscal Year 2005-2006

Month	RESEARCH		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$3,084,431	\$1,357,664	\$5,000	\$708,563	\$5,155,658
August	\$924,377	\$3,706,872	\$420,217	\$3,469,398	\$8,520,864
September	\$2,354,317	\$4,369,280	\$150,182	\$223,606	\$7,097,385
October	\$5,884,907	\$4,779,812	\$778,279	\$1,141,530	\$12,584,528
November	\$2,798,554	\$1,771,415	\$1,083,233	\$427,183	\$6,080,385
December	\$730,248	\$2,572,377	\$79,132	\$156,339	\$3,538,096
January	\$4,868,861	\$1,707,914	\$498,070	\$499,398	\$7,574,243
February	\$2,038,987	\$2,293,523	\$771,883	\$394,434	\$5,498,827
March	\$590,800	\$3,740,980	\$335,583	\$844,022	\$5,511,385
April	\$3,658,418	\$4,434,517	\$563,407	\$630,138	\$9,286,480
May	\$3,686,881	\$2,266,891	\$369,281	\$784,535	\$7,107,588
June	\$11,558,521	\$6,856,647	\$402,729	\$4,025,116	\$22,843,013
Year to Date	\$42,179,302	\$39,857,892	\$5,456,996	\$13,304,262	\$100,798,452

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
Of \$1,000,000 or More**

June 2006

**Requiring Action of
The Board of Regents**

**of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

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Detail of Contracts	7

Detail of Grant Awards (Excluding Private Awards) for
June 2006

FEDERAL

DEPARTMENT OF DEFENSE

U.S. Department of the Navy

To: JEFFERY A SIMMEN, DIRECTOR \$2,010,000
APPLIED PHYSICS LABORATORY
For: BASIC RESEARCH AT THE UNIVERSITY OF WASHINGTON TO COUNTER IMPROVISED EXPLOSIVE
DEVICES
Eff: 7/1/2005

Department of Defense Subtotal:

\$2,010,000

DEPARTMENT OF EDUCATION

U.S. Department of Education

To: S. KAY LEWIS, ASSISTANT VICE PRESIDENT/DIRECTOR \$17,267,568
OFFICE OF STUDENT AFFAIRS
For: PELL GRANT

Eff: 7/1/2005

To: S. KAY LEWIS, ASSISTANT VICE PRESIDENT/DIRECTOR \$2,649,045
OFFICE OF STUDENT AFFAIRS
For: FEDERAL WORK STUDY

Eff: 7/1/2005

To: S. KAY LEWIS, ASSISTANT VICE PRESIDENT/DIRECTOR \$1,519,377
OFFICE OF STUDENT AFFAIRS
For: SEOG

Eff: 7/1/2005

To: S. KAY LEWIS, ASSISTANT VICE PRESIDENT/DIRECTOR \$1,289,427
OFFICE OF STUDENT AFFAIRS
For: STATE WORK STUDY

Eff: 7/1/2005

Department of Education Subtotal:

\$22,725,417

DEPT. OF HEALTH AND HUMAN SERVICES

Centers for Disease Control

Detail of Grant Awards (Excluding Private Awards) for
June 2006

To: NOAH S. SEIXAS, PROFESSOR \$1,272,582
DEPARTMENT OF ENVIRONMENTAL HEALTH
For: EDUCATION AND RESEARCH CENTER

Eff: 7/1/2006

Health Resources and Services Administration

To: KING K. HOLMES, PROFESSOR \$7,718,051
DEPARTMENT OF MEDICINE
For: INTERNATIONAL AIDS EDUCATION AND TRAINING CENTER

Eff: 4/1/2006

National Institutes of Health

To: SIDNEY D. NELSON, PROFESSOR/DEAN \$12,217,720
REGIONAL PRIMATE RESEARCH CENTER
For: WASHINGTON NATIONAL PRIMATE RESEARCH CENTER FY45

Eff: 5/1/2006

To: WALTER A. KUKULL, PROFESSOR \$2,785,686
DEPARTMENT OF EPIDEMIOLOGY
For: NATIONAL ALZHEIMER'S COORDINATING CENTER

Eff: 7/1/2006

To: MURRAY A. RASKIND, PROFESSOR \$2,477,081
DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES
For: ALZHEIMER'S DISEASE RESEARCH CENTER

Eff: 5/1/2006

To: ROBERT L. VESSELLA, PROFESSOR \$2,103,267
DEPARTMENT OF UROLOGY
For: MECHANISMS AND MARKERS OF PROSTATE CANCER METASTASES

Eff: 5/1/2006

To: KENNETH A. KROHN, PROFESSOR \$1,990,101
DEPARTMENT OF RADIOLOGY
For: MOLECULAR IMAGING OF CANCER AND ITS RESPONSE TO THERAPY

Eff: 5/25/2006

**Detail of Grant Awards (Excluding Private Awards) for
June 2006**

To:	MICHAEL G. KATZE, PROFESSOR	\$1,788,168
For:	DEPARTMENT OF MICROBIOLOGY FUNCTIONAL GENOMICS AND HCV-ASSOCIATED LIVER DISEASE	
Eff:	6/1/2005	
To:	B. GREG BROWN, PROFESSOR	\$1,624,281
For:	DEPARTMENT OF MEDICINE AIM HIGH: NIACIN PLUS STATIN TO PREVENT VASCULAR EVENTS	
Eff:	5/1/2006	
To:	PETER M. MILGROM, PROFESSOR	\$1,387,627
For:	DEPARTMENT OF DENTAL AND PUBLIC HEALTH SCIENCES NORTHWEST ALASKA CENTER TO REDUCE ORAL HEALTH DISPARITIES	
Eff:	8/1/2006	
To:	JERRY P. PALMER, PROFESSOR	\$1,341,988
For:	DEPARTMENT OF MEDICINE DIABETES ENDOCRINOLOGY RESEARCH CENTER	
Eff:	12/1/2005	
To:	CHARLES CHAVKIN, PROFESSOR	\$1,141,446
For:	DEPARTMENT OF PHARMACOLOGY MOLECULAR COMPONENTS UNDERLYING DRUG ABUSE	
Eff:	6/1/2006	
To:	LAWRENCE A. LOEB, PROFESSOR	\$1,015,133
For:	DEPARTMENT OF PATHOLOGY MEDICAL SCIENTIST TRAINING PROGRAM	
Eff:	7/1/2006	
To:	KING K. HOLMES, PROFESSOR	\$1,014,500
For:	DEPARTMENT OF EPIDEMIOLOGY AIDS INTERNATIONAL TRAINING AND RESEARCH PROGRAM	
Eff:	6/1/2006	
Dept. of Health and Human Services Subtotal:		\$39,877,631

OTHER FEDERAL

National Oceanic and Atmospheric Administration

**Detail of Grant Awards (Excluding Private Awards) for
June 2006**

To: JOHN M. WALLACE, DIRECTOR \$1,395,000
For: JOINT INSTITUTE FOR STUDY OF ATMOSPHERE AND OCEAN
CENTER FOR SCIENCE IN THE EARTH SYSTEM

Eff: 4/1/2006

U.S. Department of Transportation

To: NANCY L. NIHAN, PROFESSOR \$1,720,000
For: DEPARTMENT OF CIVIL ENGINEERING
TRANSNOWN CENTER PLAN FOR FISCAL YEAR 2006-2007 (JANUARY 1, 2006 - SEPTEMBER 30, 2007)

Eff: 9/1/1999

Other Federal Subtotal:

\$3,115,000

Total for Federal:

\$67,728,048

Detail of Private Grant Awards for
June 2006

PRIVATE

FOUNDATIONS

Bill & Melinda Gates Foundation

To: PHILIP D. GREENBERG, PROFESSOR \$9,990,782
DEPARTMENT OF MEDICINE
For: DEFINING AND COMPARING IMMUNOGENICITY AND IMPROVING ACTIVITY OF CANDIDATE HIV
VACCINES BY DEVELOPING AND EMPLOYING NOVEL MOUSE MODELS
Eff: 6/1/2006

Foundations Subtotal:

\$9,990,782

INDUSTRY

Carnegie Corporation of New York

To: SUSAN E. JEFFORDS, DEAN \$1,492,696
GRADUATE SCHOOL
For: SUSTAINING TEACHER EDUCATION PROGRAM (STEP)
Eff: 9/1/2003

Industry Subtotal:

\$1,492,696

Total for Private:

\$11,483,478

Detail of Contract Awards for
June 2006

FEDERAL

DEPT. OF HEALTH AND HUMAN SERVICES

National Institutes of Health

To: DAVID M. ANDERSON, DIRECTOR \$2,108,255
REGIONAL PRIMATE RESEARCH CENTER
For: SIMIAN VACCINE EVALUATION UNIT - 4

Eff: 6/22/2006

To: RICHARD A. KRONMAL, PROFESSOR \$1,754,873
DEPARTMENT OF BIostatISTICS
For: MESA - VISION SUPPLEMENT

Eff: 1/15/1999

To: CHRISTOPHER B. WILSON, PROFESSOR/CHAIR \$1,367,184
DEPARTMENT OF IMMUNOLOGY
For: IMMUNE FUNCTION AND BIODEFENSE IN CHILDREN, ELDERLY AND IMMUNOCOMPROMISED
POPULATIONS: TLRS IN INNATE IMMUNITY AND THE INDUCTION OF ADAPTIVE IMMUNITY IN THE
N01-AI-50023
Eff: 9/30/2005

National Library of Medicine

To: SHERRILYNNE S. FULLER, PROFESSOR \$2,344,008
LIBRARIES
For: NATIONAL NETWORK OF LIBRARIES OF MEDICINE, PACIFIC NW REGION, 2006-2011

Eff: 8/1/2006

Dept. of Health and Human Services Subtotal: \$7,574,320

Total for Federal: \$7,574,320

Detail of Contract Awards for
June 2006

NON-FEDERAL

STATE OF WASHINGTON

Washington State Department of Social and Health Services

To: CHARLES DEE WILSON, LECTURER FULL-TIME \$3,330,534
SCHOOL OF SOCIAL WORK
For: CHILD WELFARE TRAINING AND ADVANCEMENT PROGRAM 06-07

Eff: 7/1/2006

State of Washington Subtotal:

\$3,330,534

Total for Non-Federal:

\$3,330,534

Total Awards \$1,000,000 or Greater:

\$90,116,380

Additional item requiring acceptance by the Boards of Regents....

Fannie E. Rippel Foundation has awarded a grant to Associate Professor Anthony L. Back of Oncology in the School of Medicine for the amount of one hundred fifty thousand dollars (\$150,000) over the fiscal years 2007 and 2008 in accordance with of the terms of the award....

Abstract of the Proposal

This proposal will: (1) convene an expert panel drawn from UW Medicine, Bastyr University, and the Seattle Cancer Care Alliance; (2) develop guidelines for use of integrative medicine for both health care professionals and patients; (3) build a web site with the guidelines, educational tools, and short instructional videos about how to communicate about integrative medicine in cancer care.

Revised -
Present agenda
item
George

FANNIE E. RIPPEL FOUNDATION

Suite 200
180 Mount Airy Road
Basking Ridge, New Jersey 07920-2021
908-766-0404


RECEIVED

JUL 11 2006

OFFICE OF MEDICAL
AFFAIRS DEVELOPMENT

Barbara Vanderkolk Gardner
President and Chief Executive Officer

June 15, 2006

Paul G. Ramsey, M.D.
Vice President for Medical Affairs and
Dean of the School of Medicine
University of Washington
C-314 Health Sciences Center
Box 356350
Seattle, WA 98195-6350

Dear Dr. Ramsey:

We are pleased to confirm the information we have already given Sarah Nicholson over the telephone. The Board of Trustees of the Fannie E. Rippe Foundation has voted a grant of \$150,000 to the University of Washington.

The precise terms and conditions of the grant are stated in the motion quoted below which was adopted by the Foundation Board on May 22, 2006.

... it was VOTED that the Fannie E. Rippe Foundation grant to the UNIVERSITY OF WASHINGTON, Seattle, Washington, the sum of one hundred fifty thousand dollars (\$150,000) for fiscal years 2007 and 2008 in accordance with the following terms:

1. This grant is made in response to a letter of request dated May 8, 2006, and attached proposal received from the University of Washington, and it is to be used exclusively toward the total cost, estimated to be at least \$150,000, to support its Center for Integrative and Supportive Medicine, as fully described in its letter, attached proposal and budget;
2. The Board of Trustees of the University of Washington (U-W) or its Executive Committee, if such Committee is authorized to exercise this power of the Board, shall by formal action recorded in its minutes:
 - a. accept this grant and all of its terms;
 - b. specify that the proceeds of this grant be used exclusively for the purposes stated in paragraph one above;

June 9, 2006

Page 2

- c. agree that the Rippel Foundation shall not receive any benefit from nor exercise any control over the project for which this grant has been made;
 - d. specify that U-W has received no notification of any change in the United States Treasury Department's determination that it is not a private foundation or private operating foundation;
 - e. commit U-W to a total expenditure estimated to be at least \$150,000 to support its Center for Integrative and Supportive Medicine, as outlined in its letter, attached proposal and budget; and a copy of the minutes of this formal action, certified as a true and accurate copy by the Secretary of the meeting at which such action was taken, shall be delivered to the Foundation prior to April 22, 2008; and this grant shall immediately expire and become void if said certification has not been delivered to the Foundation prior to April 22, 2008;
3. U-W shall furnish the Rippel Foundation, in writing, conclusive evidence acceptable to the Foundation that it has been classified by the United States Treasury Department as a tax-exempt organization and further that it has been classified as not a private foundation or private operating foundation, and said evidence must have been received by the Foundation prior to April 22, 2008; and if it has not been received by the Foundation prior to April 22, 2008, this grant shall immediately expire and become void;
4. U-W agrees to furnish the Rippel Foundation with a satisfactory written report, including expenditures, on the development of its Center for Integrative and Supportive Medicine, approximately one year after the commencement of the proposed project. Copies of this report and all relevant data from this project must be shared with the Academic Consortium of the Bravewell Collaborative. The Collaborative will be encouraged to make recommendations for any changes need for this program to be considered a national model;
5. The grant shall be paid as follows:
 - a. \$75,000 shall be paid in the Foundation's 2007 fiscal year, which ends April 30, 2007. The funds will be released within approximately one month after the Foundation has received all of the requirements set forth in terms numbered 2 and 3 above; and

June 9, 2006

Page 3

- b. \$75,000 shall be paid in the Foundation's 2008 fiscal year, which ends April 30, 2008. The funds will be released within approximately one month after the Foundation has received all of the requirements set forth in terms numbered 2, 3 and 4 above;
6. U-W shall furnish the Rippel Foundation with a written report, including expenditures, at the conclusion of the two year period to support its Center for Integrative and Supportive Medicine, as outlined in its letter, attached proposal and budget.

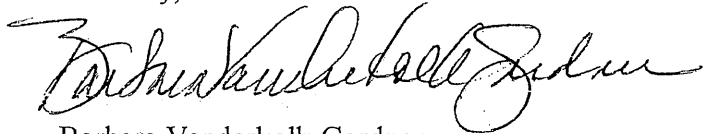
The wording of the above grant motion states that your organization is required to do certain things by certain dates in order to avoid having the grant expire and become void. **We wish to emphasize that the responsibility for meeting these requirements rests solely upon you.**

We recommend you advise us as soon as each of these requirements has been satisfied. For your convenience we have enclosed a copy of a suggested form to assist you in your response to the requirements set forth in the paragraph above which is numbered 2.

If the University wishes to make a public announcement of this grant, we would appreciate an opportunity to review a draft of it before it is released.

Please acknowledge receipt of this letter.

Sincerely,



Barbara Vanderkolk Gardner

BVG/pdh
Enclosure

cc: Sarah Nicholson

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee****RECOMMENDED ACTION:**

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to execute contracts as appropriate for a three year agreement for hardware, software and installation services from Unisys Corporation to upgrade the University's administrative computers and to acquire a third computer for a remote site/disaster recovery installation, in an amount not to exceed \$6,300,000 plus sales tax; and for financing agreements as determined necessary.

BACKGROUND:

Since 1967 the University of Washington has been partnering with Unisys (formerly Burroughs) Corporation for its mainframe computer platform. This relationship includes a series of transactions over the years related to equipment acquisition and equipment maintenance requirements, as well as the software licensing and software support necessary to sustain the University's student, financial, personnel, and resource management information systems. This computing environment also supports some of the administrative system requirements for UW medical centers.

Over the past ten years, it has been more cost effective for the University to replace or upgrade its computer environment rather than to pay software licensing and equipment maintenance fees for the old equipment. These upgrades to the Unisys computing environment have been occurring on an average of every three years, the last one being executed December 2003. These upgrades have not only addressed the rapidly escalating administrative computing capacity requirements for the UW, but have also introduced significant state of the art technology solutions, enabling substantial improvements to the efficiencies of our computing and data communications environment. Enhanced performance is increasingly delivered by software improvements rather than hardware, resulting in the software license costs being the preponderance of the total cost to the UW.

The current Unisys equipment and software license agreement expires in January 2007. If at the expiration of the current agreement, a new acquisition agreement has not been executed, the UW would be required to pay monthly charges for existing equipment and software licensing fees in an amount over \$400,000. Over the last few months, Unisys and UW representatives have been engaged in negotiations for a new equipment acquisition, software license agreement to take effect prior to January 2007. The upgraded technology increases the speed and capacity of UW's Unisys systems. As a result of those discussions, equipment and software licensing products having a list price of \$9,426,000 million for three years' use have been proposed by Unisys in a new three year agreement at a cost not to exceed \$6,300,000 plus sales tax. This offer expires September 30, 2006.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Purchase – Computing System Upgrade (continued p. 2)

Highlights of the Unisys proposal include:

- Deployment of the newest technology available (installation would begin within 30 days of an executed agreement)
- Increase the number of systems from two to three, enabling deployment of one machine in Eastern Washington for disaster recovery purposes. Events during the last several years related to acts of terrorism and natural disasters have dramatically reinforced the need for a reliable, robust disaster recovery/business resumption capability
- Introduction of a new product offering model Unisys refers to as “Metered Use”. This model is offered for their most powerful platforms, with their highest performance hardware (significantly faster than the existing environment), and enables the customer to prepay for estimated utilization over the next 36 months for a fixed price. The agreement will contain safeguards that will limit UW risk of under/over utilization. The monitoring tools accompanying this new pricing model will allow us to manage our cycle consumption and make more informed decisions in modifying cycle consumption and mainframe resource deployment, literally being able to turn up the processing speed to complete high volume production runs in the same numbers of cycles but much shorter elapsed time.
- Expanded options for network connectivity, supported by Unisys commitment to enhanced product development
- Support of heritage tape requirements
- Trade-in value of existing equipment
- Improved electricity conservation at a time when our main data center facility is at capacity
- Faster CPU and I/O performance and improved I/O connectivity

The University will continue to pay for ongoing maintenance and support costs. The maintenance costs for the upgraded systems will be about the same in the first year as are the costs for the current systems, approximately \$1 million. The Unisys agreement calls for maintenance cost increases to be capped at 6% per year.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Purchase – Computing System Upgrade (continued p. 3)

Funding for the acquisition is available from University operating budgets. The Vice Provost for Planning and Budgeting will determine if it is advantageous to finance the acquisition costs.

The Washington State Department of Information Services, which has oversight for information technology acquisitions by state agencies and institutions, has been asked to approve this acquisition. This request has been approved by the Vice President for Computing and Communications, the Vice Provost for Planning and Budgeting, the Information Technology Advisory Committee, and the Executive Vice President.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

**Magnuson Health Sciences Center T-Wing Cooling Tower Replacement, Project No. 3902
Action Reported: Engineer Appointment/Establish Project Budget, Contract Award**

On June 5, 2006, an agreement for design and on August 1, 2006 an agreement for construction services under an existing Energy Savings Contract (ESCO) was awarded to McKinstry Company via the Inter-Agency Agreement between UW and the State of Washington General Administration (GA). The total amount agreed for both design and construction contracts is \$922,795 for the Magnuson Health Sciences Center (MHSC) T-Wing Cooling Tower Replacement Project.

McKinstry, established in Seattle in 1960, is one of the leading mechanical construction and engineering firms in the Pacific Northwest. McKinstry offers a broad range of construction, design and facility services. Their previous work for the University totals over \$30 million, including recent projects such as the Fisheries Building, and the Research and Technology Building.

The project scope includes replacing the existing 54-ton fluid cooler (cooling tower) system that serves the T-wing process cooling loads, with a 315-ton fluid cooler system. Condenser water interconnect piping will be added to connect the fluid cooler to an existing 200 ton chiller (approximately 250 tons on fluid cooler load) located in the basement of the G-wing to provide condenser water cooling for the chiller during "Summer Mode". The Notice to Proceed was issued to McKinstry on August 1, 2006 and construction is expected to be completed by December 22, 2006.

The project budget is established at \$1,125,000. Funding is being provided from the 2005-2007 Building Renewal Program.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Svcs	\$141,791	\$141,791
Total Construction Cost*	\$964,534	\$964,534
Other Costs	\$17,741	\$17,741
Project Administration	\$100,934	\$100,934
Total Project Budget	\$1,225,000	\$1,225,000

* Includes construction and design contract amount, contingencies and state sales tax

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

**Magnuson Health Sciences Center AA-Wing Court Roof Replacement, Project No. 201129
Action Reported: Construction Contract Award**

On July 11, 2006, a construction contract for the Magnuson Health Sciences Center (MHSC) AA-Wing Court Roof Replacement was awarded to Lloyd Lynch General Contractors, Inc., in the amount of \$698,378. Four bids were received for this project. The high bid was \$921,385. The budgeted construction cost was \$749,875.

Lloyd Lynch General Contractors, Inc. is a general contractor in the Seattle area that has been in business since 1972. Lloyd Lynch has completed other roofing projects at the University, including Benson Hall, Gerberding, Terry Lander, HSC T-Wing and the HUB. They were subcontractors on the Johnson Hall Renovation, the William H. Foege Building (Bioengineering) and the Physics-Astronomy Building

The MHSC AA-Wing Court Roof Replacement project will replace approximately 18,500 square feet of roofing including the roof of the Health Sciences AA-Wing Court and the related mezzanine roof. Construction was started in August 2006 and will be completed in October 2006.

The project budget is \$1,204,310. Due to favorable bids, the forecast is \$1,166,022. Funding is available from the 2005-2007 Building Renewal Program.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Services	\$123,308	\$120,833
Total Construction Cost*	\$1,022,781	\$955,323
Other Costs	\$16,315	\$15,701
Project Administration	\$77,906	\$74,165
Total Project Budget	\$1,240,310	\$1,166,022

*includes construction cost amount, contingency and sales tax

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 3)

Health Sciences Center I-Wing Minus 2 Level HVAC Improvements, Project No. 201245 Action Reported: Contract Award / Budget Adjustment

On August 8, 2006, a construction contract was awarded to CDK Construction of Duvall Washington in the amount of \$1,360,200 for the Health Sciences Center (HSC) I-Wing Minus Two Level HVAC Improvement project. Three bids were received for the project. The high bid was \$1,409,000. The budgeted construction cost was \$890,998.

CDK Construction is a general contractor and has successfully completed several projects for the University of Washington, including several projects in the Health Science Center. Projects at the UW include HSC School of Nursing Distant Learning Center Relocation, HSC D209 Lecture Hall Remodel, HSC T-Wing Library Security Improvements, UWMC Cardiac Procedure Remodel, UWMC Steam Kettle Replacement, Kane Hall Classroom Improvements, and Merrill Hall Reconstruction.

This project upgrades the existing lab exhaust ducts, filters, fans, and controls to ensure negative pressure relationships and biological containment in the lab suite in accordance with BSL3 certification requirements. During the design phase of the project it was determined that eight non-certified biological safety cabinets required replacement and that central supply air humidification would be added to the project scope, in accordance with animal care standards.

The original project budget was \$1,595,511. It was increased and reported in the July 2006 meeting to \$1,808,000 to account for the scope changes described above. The project budget is now increased from \$1,808,000 to \$2,304,889 to account for the higher than expected bids.

Funding is available from two sources: Central Administration Capital Reserves 2005-2007 for \$2,244,889 and 2003 –2005 Safety Budget for \$60,000 for a total of \$2,304,889.

Budget Summary:	Current Approved Budget	Forecast Cost At Completion
Total Consultant Svcs	\$ 261,830	\$267,277
Total Construction Cost *	\$1,337,006	\$1,825,447
Other Costs	\$64,670	\$64,670
Project Administration	\$144,495	\$ 147,495
Total Project Budget	\$1,808,000	\$2,304,889

*includes construction cost amount, contingency and sales tax

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 4)

Magnuson Health Sciences Center D-Wing Elevators #186 and #187 Replacement, Project No. 201113

Action Reported: Appoint Architect/Budget Adjustment

On March 24, 2006, an architectural agreement was awarded to S.M. Stemper Architects for the Magnuson Health Sciences Center (MHSC) D-Wing Elevators #186 and #187 Replacement Project. The contract was awarded in the amount of \$54,655. The budget for consultant services is \$123,929. The balance of the design budget is intended for existing conditions and site investigations, hazardous material design and construction phase services.

At the time of architect selection, the scope of the project was budgeted at less than \$1M. During design, scope refinements increased the budget to over \$1M.

S.M. Stemper Architects was formed in Seattle in 1988 and has a successful track record of projects involving renovations of building systems such as roofing and elevator replacement projects at the University.

This project will replace and upgrade elevators #186 and #187 in the MHSC D-Wing. The existing elevators are about 36 years old and have had continual problems over the last few years. This work will be phased to take down one elevator at a time and is expected to take about a year. Construction is expected to begin November 2006.

The project budget is now increased from \$934,421 to \$1,306,149. Funding is available from Facilities Services Building Renewal Budget 2005-2007.

Estimated Budget Summary:	Current Appr'd Budget	Forecast Cost At Completion
Total Consultant Services	\$85,571	\$134,571
Total Construction Cost*	\$777,920	\$1,061,998
Other Costs	\$9,800	\$26,960
Project Administration	\$61,130	\$82,621
Total Project Budget	\$934,421	\$1,306,149

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 5)

Gordon Lab Renovation, Project No. 201212
Action Reported: Establish Budget / Appoint Architect

On June 14, 2006 an architectural agreement was awarded to Ambia, Inc., for the Gordon Lab Renovation. The contract was awarded in the amount of \$81,700. The budget for design is \$279,108. The balance of the design budget is intended for hazardous material design, testing and balancing, and other related design services.

Ambia, Inc., is an architectural firm based in Seattle and Olympia. They have successfully completed many lab renovations in Health Sciences and they were also selected for the H Wing Renovation project.

This lab renovation includes new office space, student work room, a tissue culture room with two Biological Safety Cabinets and gas storage area, open lab areas with fixed casework benches and write-up stations, and space for lab equipment. The project will utilize an existing cold room in the area. Total renovation includes approximately 2,300 gross square feet.

Design is ongoing. Construction is expected to begin in January 2007 with completion in June 2007.

The project budget is established at \$1,201,480. Funding is available from the School of Medicine.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Svcs	\$279,108	\$279,108
Total Construction Cost*	\$807,479	\$807,479
Other Costs	\$18,453	\$18,453
Project Administration	\$96,440	\$96,440
Total Project Budget	\$1,201,480	\$1,201,480

* Includes construction contract amount, contingencies and state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 6)

Research & Technology Building COE Tenant Improvements Environmental Microbiology Stahl Lab, Project No. 200830 Action Reported: Contract Award

A Design Build Operate Maintain (DBOM) contract was awarded to M. A. Mortenson on June 22, 2004 to provide design and construction of the core and shell of the Research & Technology (R&T) Building. It was intended that future tenant improvement work would be accomplished under this DBOM agreement. The second such tenant has been identified: Environmental Microbiology laboratories for Dr. David Stahl and his team in the College of Engineering (COE), occupying approximately 4,400 square feet on the fourth floor.

On June 20, 2006 a change order was issued to establish the G-Max construction costs at \$1,254,045. In spite of escalation pressures, the contractor was able to hold the guaranteed price within the original budget by reducing the contingency to \$38,791, or just under 4% of costs. All subcontract work has been bid resulting in an additional savings of over \$28,000. A \$57,000 autoclave is needed as part of the programming which will require use of the savings and most of the contingency account. A Notice to Proceed was issued for June 23, 2006 with actual onsite work starting on July 7, 2006. Tenant move in planning continues with an anticipated construction completion date of November 27, 2006.

Construction is underway and the overall project is expected to remain within budget.

The project budget is \$1,462,000. Funding is from Tenant Improvement Bond proceeds. No sales tax is included in budget as this research tenant qualifies for tax deferral status.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Svcs*	\$5,000	\$5,000
Total Design – Build Construction Cost**	\$1,254,045	\$1,254,045
Other Costs	\$133,125	\$133,125
Project Administration	\$92,830	\$92,830
Total Project Budget	\$1,462,000	\$1,462,000

* refers to fees to consultants retained by University to prepare Furniture, Fixtures & Equipment specifications.

** Includes design fees, construction contract amount, contingencies and no state sales tax.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 7)

Harborview Medical Center

Action Reported: Magnetic Resonance Imaging System Purchase

Harborview Medical Center has undertaken a project to improve its Magnetic Resonance Imaging (MRI) capabilities. Harborview's existing MRI is currently operating 24 hours a day seven days a week without a back-up unit. Its utilization rate is above standard use levels for comparable hospitals and reflects the growing demand for greater access by patients.

Harborview issued a competitive request for proposals for a new MRI system. Three responses were received, and the proposal from Siemens Medical Solutions USA Inc. was determined to be the most responsive for Harborview's requirements. The new MRI is state-of-the-art technology, and will support an emphasis in Neuroscience as part of Harborview's strategic development. A purchase order contract in an amount not to exceed \$2,800,000 plus sales tax was issued to Siemens. Funding is available in Harborview's capital budget.

University of Washington Medical Center

Action Reported: Angiography System Purchase

University of Washington Medical Center (UWMC) Department of Radiology performs angiographic imaging procedures 24 hours per day, and older equipment limits the number of patients who can be seen. Examples of procedures performed with the angiography system include stent placement, catheter placement for chemotherapy infusion, and stone removal. Replacing the angiography system with updated technology will enhance imaging capabilities, and will be fully integrated with the department's digital imaging system.

The University issued a competitive request for proposals for the angiography system. Three responses were received, and the proposal from Siemens Medical Solutions USA Inc. was determined to be most responsive for UWMC's requirements. A purchase order contract in an amount not to exceed \$1,400,000 plus sales tax was issued to Siemens. Funding is available from UWMC's capital budget.

UW Medicine

Action Reported: Sponsorship Agreements

UW Medicine has conducted strategic marketing programs over the years to raise awareness about UW Medicine and the services that this healthcare system provides. UW Medicine has purchased various small sponsorships and placed advertisements in print and on radio and television throughout each fiscal year. Traditional advertising costs have increased significantly over the past few years, and local newspapers, magazines, television and radio are filled with similar messages from healthcare organizations. Therefore, UW Medicine has decided to refocus its marketing communications efforts and to seek out exclusive sponsorship opportunities in the healthcare category where possible.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 8)

Two sponsorship agreements have been executed for such sponsorships. UW Medicine is the exclusive healthcare sponsor with The Baseball Club of Seattle, doing business as the Seattle Mariners Baseball Club, for sponsor signage and other advertising and promotional opportunities at Mariners regular season home games at Safeco Field. The five year not to exceed sponsorship total is \$4,425,000. A second sponsorship agreement was executed with Washington ISP Sports Network in an amount not to exceed \$1,250,000 for five years. ISP is the exclusive multi-media rights provider for UW Intercollegiate Athletics venues. UW Medicine has been a sponsor with UW Athletics for many years, and the sponsorship agreement with ISP is a continuation of Medicine's signage and other sponsorship opportunities in these venues.

These sponsorship agreements exceed \$1 million each and are being reported in accordance with the Standing Orders of the Board of Regents, Delegation of Authority. A third sponsorship agreement has also been executed, within the dollar limits in the Delegation of Authority, with the Seattle Marathon Association, for official title sponsorship by the University of Washington Medical Center. The four year agreement is a not to exceed total of \$530,000, and provides UWMC name visibility in association with this popular community event.

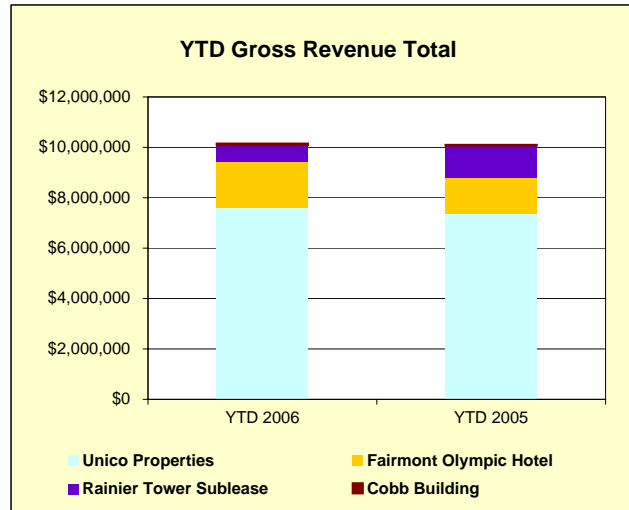
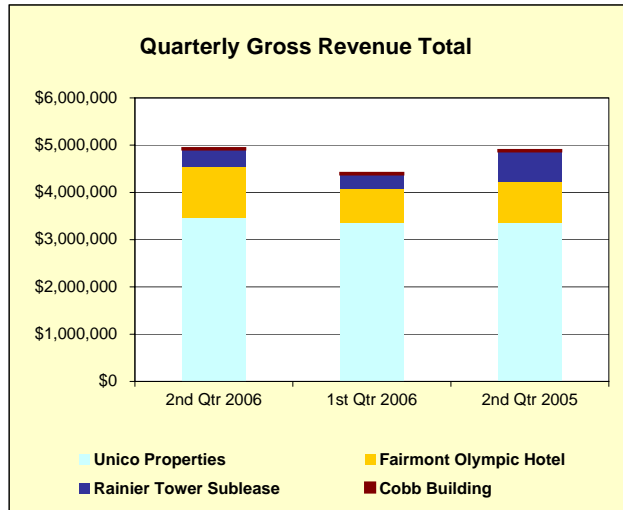
METROPOLITAN TRACT
PERFORMANCE REPORT
For the Quarter Ended
June 30, 2006



Finance, Audit & Facilities Committee

September 21, 2006

University of Washington Metropolitan Tract
CONSOLIDATED METROPOLITAN TRACT PROPERTIES
Quarterly Summary
Quarter Ending June 30, 2006



CURRENT QUARTER							
Gross Revenue to University	2nd Qtr 2006	Prior Qtr 1st Qtr 2006	Prior Year 2nd Qtr 2005	Change from Prior Qtr		Change from Prior Year	
				\$	%	\$	%
Unico Properties	3,465,033	3,351,324	3,362,119	113,708	3.4%	102,914	3.1%
Rainier Tower Sublease	358,495	300,506	633,079	57,989	19.3%	(274,583)	(43.4%)
Fairmont Olympic Hotel	1,079,760	723,426	866,788	356,334	49.3%	212,972	24.6%
Cobb Building	38,500	38,500	38,500	0	0.0%	0	0.0%
TOTAL GROSS REVENUE	\$4,903,288	\$4,375,256	\$4,861,985	\$528,032	12.1%	\$41,303	0.8%

Gross Revenue to University	CALENDAR YEAR TO DATE				ANNUAL	
	YTD 2006	YTD 2005	Change from Prior YTD		Projected 2006	Actual 2005
			\$	%		
Unico Properties	7,616,355	7,368,639	247,716	3.4%	13,068,881	13,436,458
Rainier Tower Sublease	659,001	1,275,346	(616,344)	(48.3%)	(286,288)	2,345,964
Fairmont Olympic Hotel	1,803,185	1,421,715	381,470	26.8%	3,593,016	3,284,468
Cobb Building	77,000	38,500	38,500	100.0%	154,000	115,000
TOTAL GROSS REVENUE	\$10,078,542	\$10,065,700	\$12,842	0.1%	\$16,375,609	\$19,181,890

12/31/05 INTERNAL VALUATION	
	Gross Market Value
Unico Managed Properties ¹	396,100,000
Fairmont Olympic Hotel	160,000,000
Cobb Building ²	6,700,000
TOTAL	\$562,800,000

¹ Includes the Rainier Tower Sublease

² Represents stabilized value less cost to complete the project

CONSOLIDATED METROPOLITAN TRACT PROPERTIES

Quarterly Summary

Quarter Ending June 30, 2006

CONSOLIDATED METROPOLITAN TRACT SUMMARY

The Metropolitan Tract total revenue was \$4.9 million in the second quarter of 2006, more than half a million dollars up from the first quarter. Reduced capital expenditures in Rainier Tower and a steep seasonal increase in business at the Fairmont Olympic Hotel account for the majority of the difference, though the Unico properties were up as well. The second quarter's results were flat when compared with the second quarter of 2005, with increases at the hotel, somewhat offsetting declines at the Tower.

The year-to-date totals at the year's midpoint are flat compared to 2005. While Rainier Tower is off nearly 50%, The hotel is up nearly 27% and the Unico results have enjoyed gains of nearly 4% over 2005.

UNICO PROPERTIES

In the second quarter revenue from the Unico properties was up 3.4% over the first three months of 2006, totaling \$3.5 million for the quarter. A nearly 5% increase in Office revenue was the driver behind this, as Retail was off 1.1%. Against the prior year's second quarter, the Unico properties were up just over 3% on increases in both Office and Retail. Occupancy in the office properties is just under 87%. The average occupancy in the Seattle Central Business District is above 90%.

RAINIER TOWER SUBLEASE

After severely depressed income in the first quarter, the second saw the Sublease increase revenue by 19% over the first three months of 2006. The second quarter's results of \$358,000 is still a more than 40% decline from the second quarter of 2005. There were reduced capital costs from the preceding quarter, which helped in the quarterly increase, but the ongoing lower revenue continue to have a negative impact on the Rainier Tower Sublease's bottom line. With the Washington Mutual departures depressing income and leasing costs increasing, we can expect this trend to continue for the next two years, until the Marsh lease commences in 2008. Since 1995, the Rainier Tower Sublease has generated almost \$15 million of net revenue.

FAIRMONT OLYMPIC HOTEL

The Fairmont Olympic Hotel generated revenue to the University of \$1.08 million. This is a huge gain, albeit expected, over the preceding quarter. More significantly, it is an increase of nearly 25% over last spring quarter. At the midpoint of 2006, the hotel has generated year-to-date revenue of 26.8% more than the first six months of 2005. The results are buoyed by both the general market trends that are continuing to increase performance as well as by the ongoing tenancy at the hotel of a Saudi Arabian family occupying 40 rooms, including the Presidential Suite, at \$5,000 per night.

INTERNAL VALUATION

The numbers presented represent the overall value of the real estate as estimated by Heitman and Urbis Partners as of 12/31/05, but do not account for the leasehold encumbrances.

MARKET UPDATE

OFFICE MARKET

The big news is the lack of news. Washington Mutual Center opened and the market didn't collapse with the additional 890,000 square feet of new space added to the market. In fact, overall occupancy in the downtown office core is continuing to grow. This is partly due to the other event of the past quarter: Safeco announced it would leave its headquarters in the University District and move into nearly 500,000 square feet in two downtown buildings, 1001 Fourth Avenue Plaza, now Safeco Plaza, and 2nd and Seneca. Over the last quarter deals were getting done, space was coming off the market, but rates had not yet kicked up. After two flat quarters, however, average rates seem to be moving as it becomes more of a landlord's market. The growth is coming from a number of places as the economy continues to expand. There is a great deal of activity both from new tenants in the market as well as expansions from existing tenants. As of 3/31/06, the CBD office vacancy was approximately 9.5% of the now more than 20 million square foot Class A market.

HOTEL MARKET

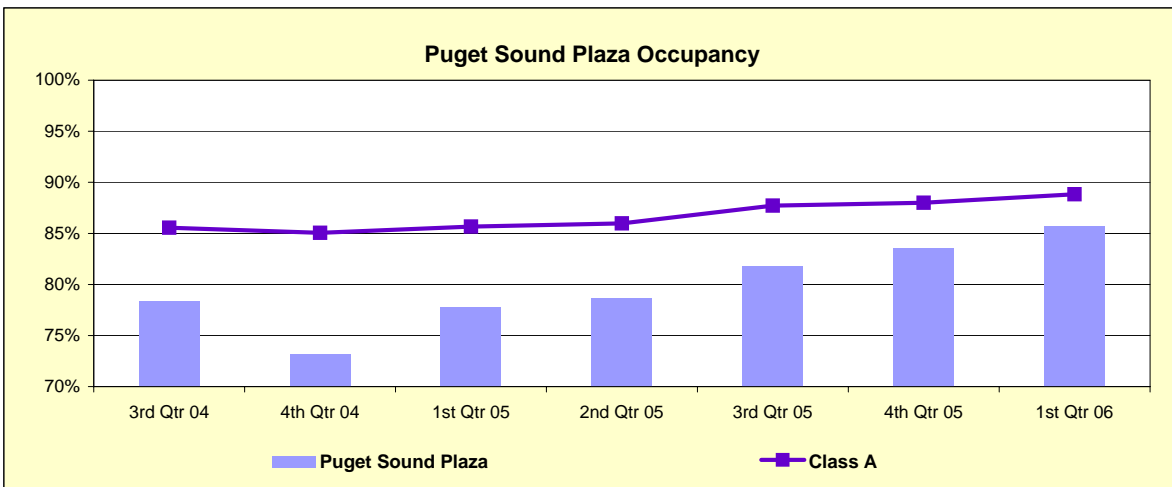
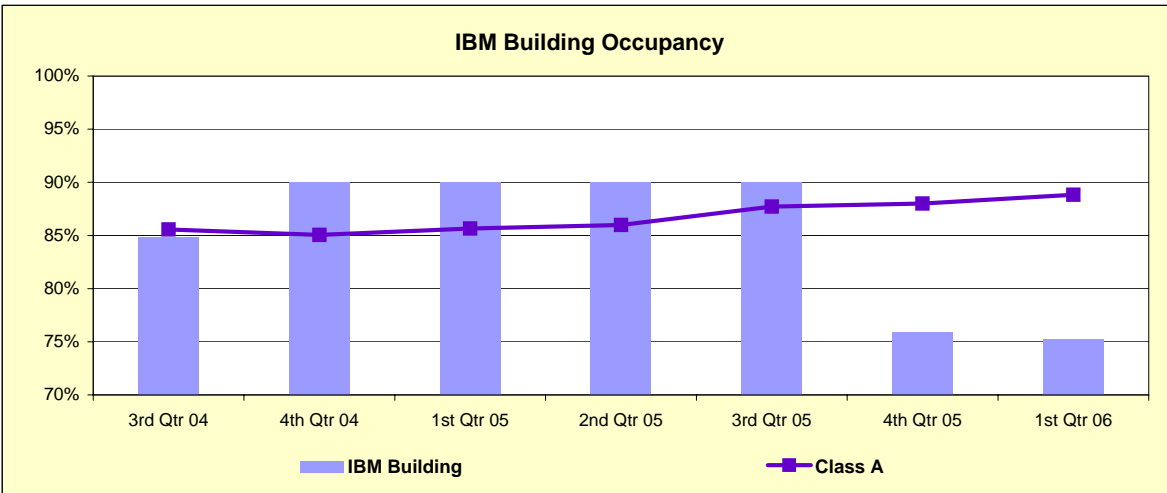
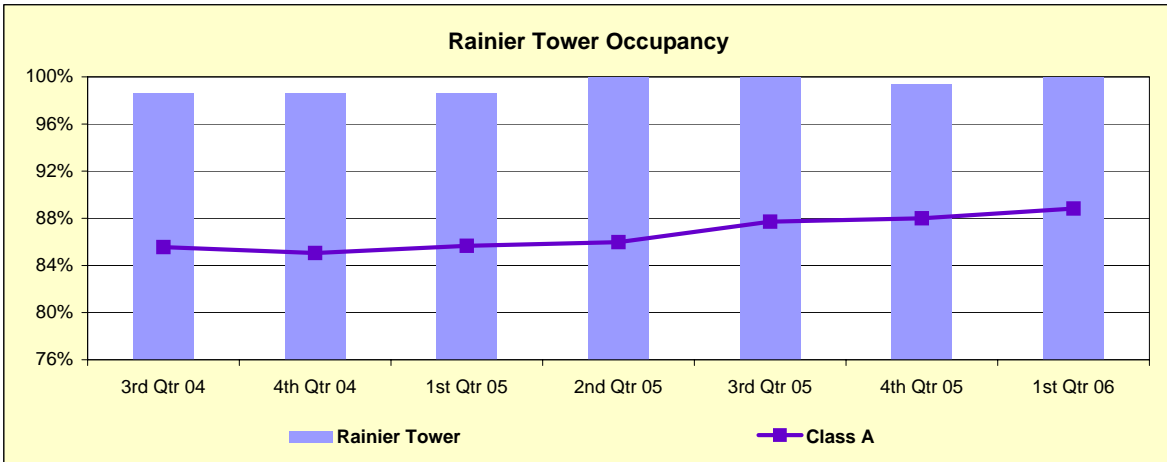
Business continues to boom in the hospitality industry and the luxury hotel market is certainly enjoying the continuing wave of money washing up onto its plush-carpeted shores. After 2005's incredible resurgence, we were very cautious in our forecast for 2006, assuming the growth could not be sustained. At the midpoint in the year, however, it is evident that we underestimated the market's appetite. The Fairmont Olympic has, thus far, exceeded last year's remarkable performance by more than 26%. The rest of the market is behaving similarly, so growth continues to be the norm. That's especially good news as the market is getting diluted. We have been following the development of the new luxury hotels and hotel/condominiums. This past quarter Hotel 1000, at First and Madison opened with what appears to be the highest rates in the city. The next hotel to open will be the Pan Pacific in the South Lake Union neighborhood, in November. With a number of other projects on the horizon, the big concern is whether there is enough demand to support all this new supply. For now, though, and the rest of the booming summer season, we only have Hotel 1000's additional 120 rooms in the market.

OFFICE BUILDING OCCUPANCY COMPARISON CHARTS

Last Seven Quarters

Quarter Ending June 30, 2006

Includes Direct and Sublease Vacancy

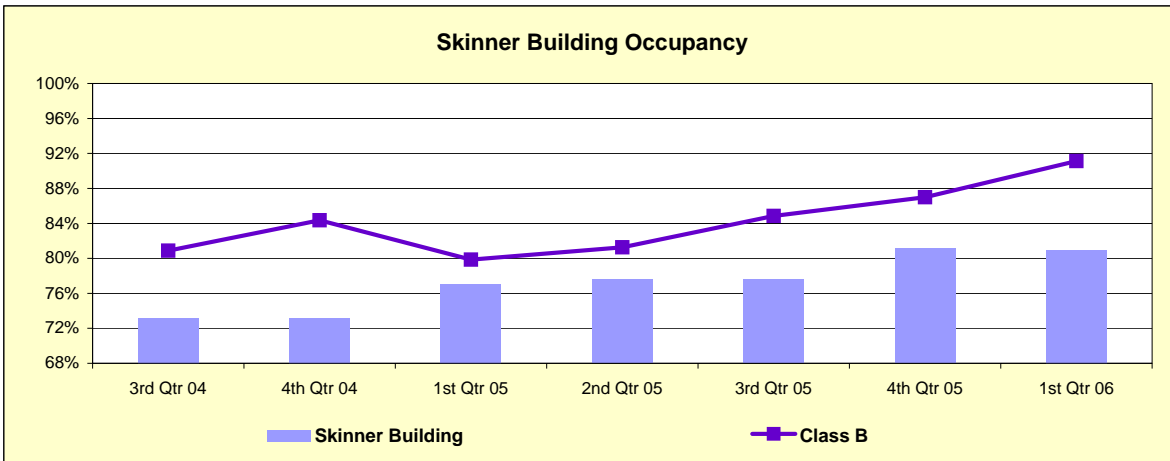
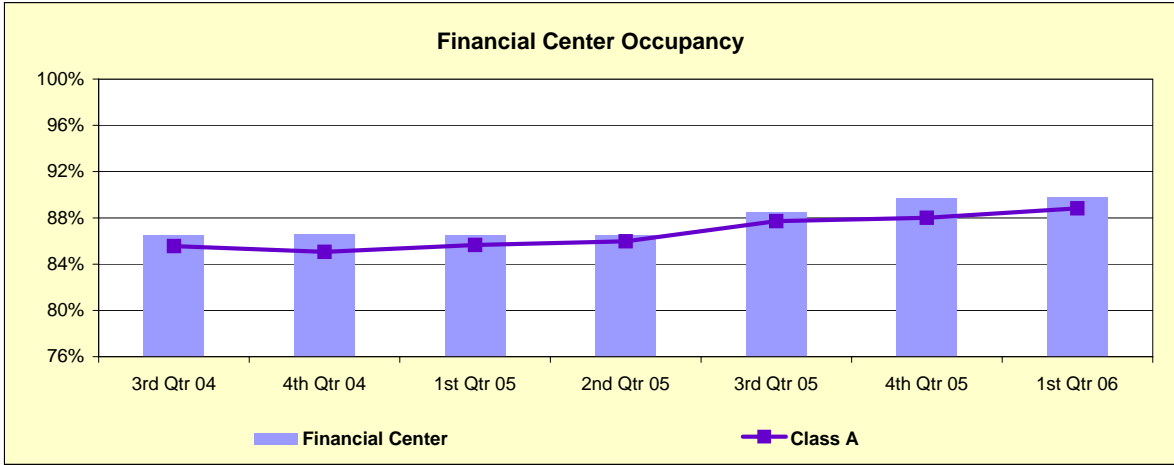


OFFICE BUILDING OCCUPANCY COMPARISON CHARTS

Last Seven Quarters

Quarter Ending June 30, 2006

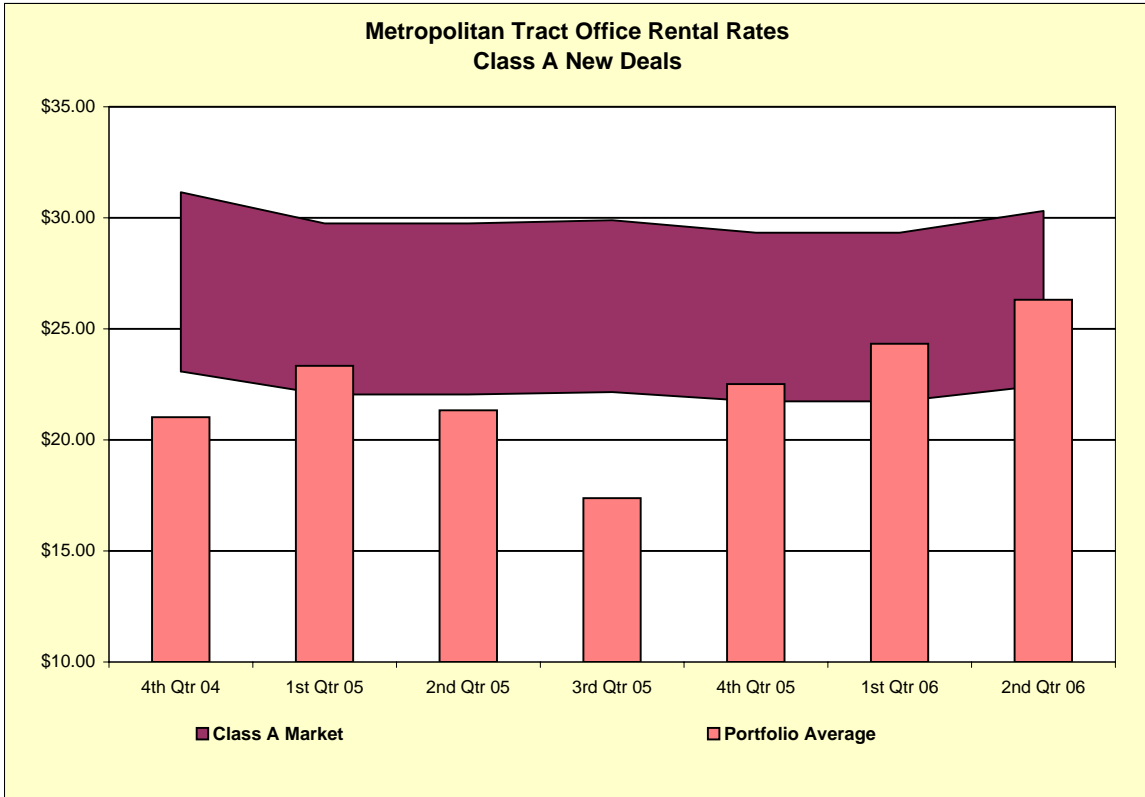
Includes Direct and Sublease Vacancy



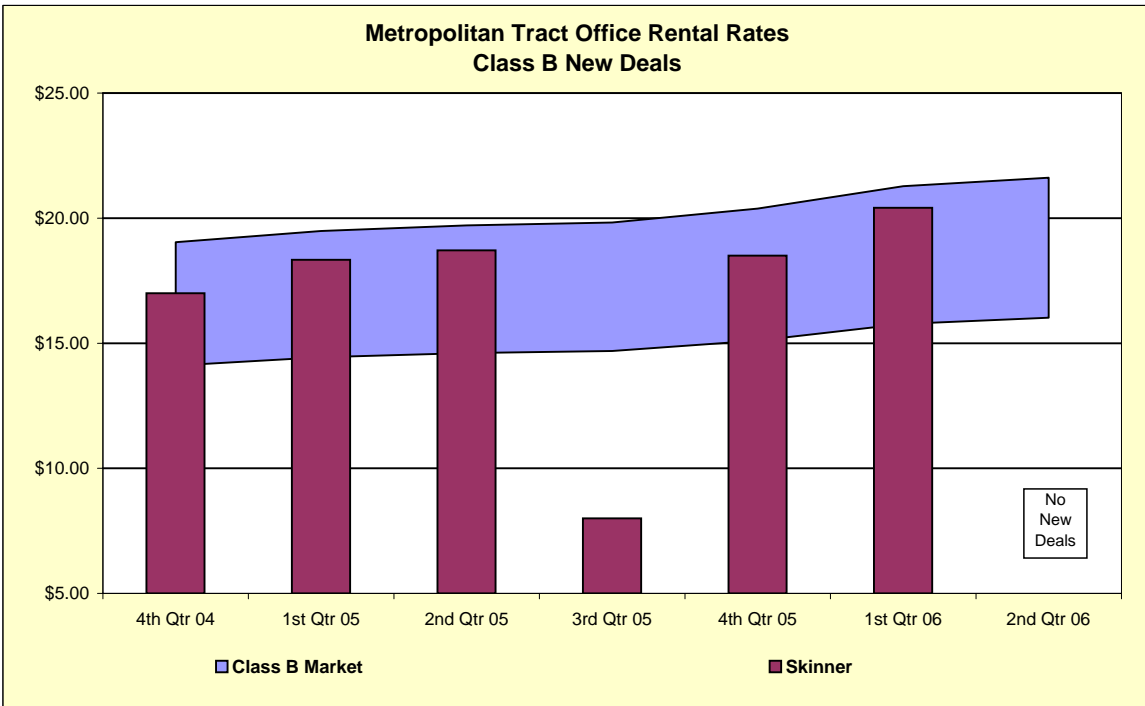
OFFICE BUILDING RENTAL RATE COMPARISON

Last Seven Quarters

Quarter Ending June 30, 2006



*In the 3rd Quarter of 2005, a tenant of 5,409 sf for \$12.00/sf leased some undesirable space in the Financial Center on an "as is" basis.

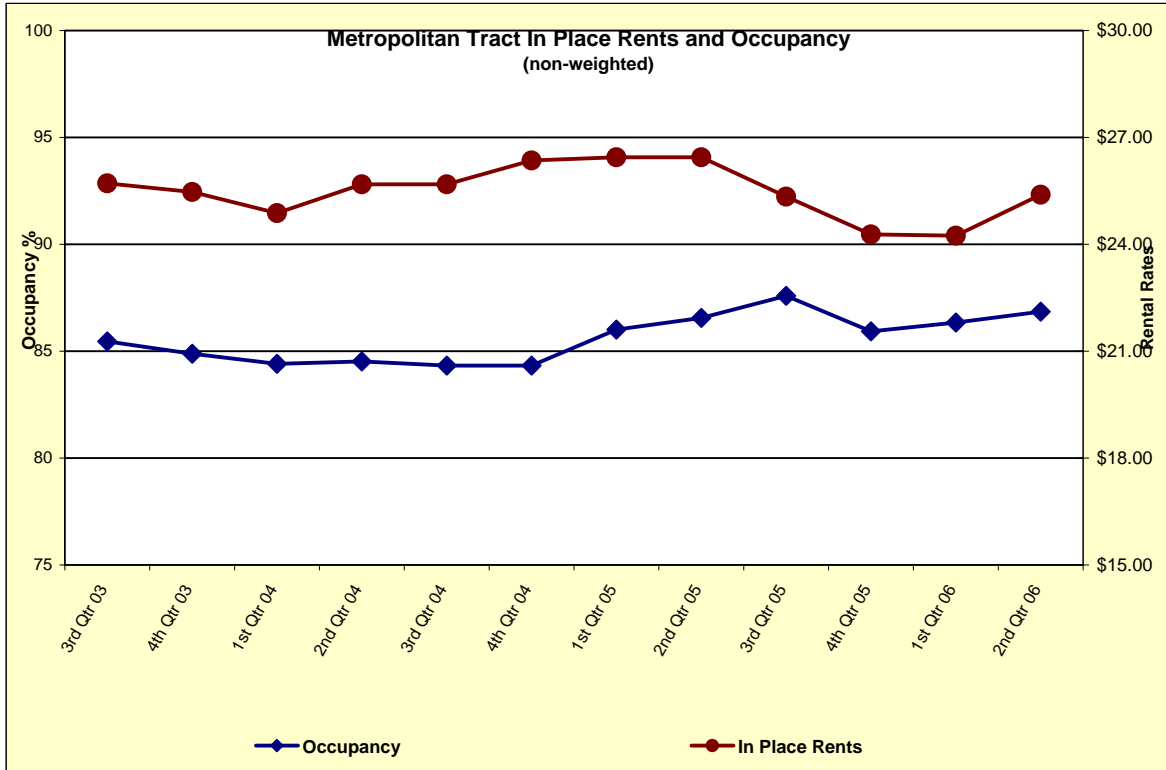


*In the 3rd Quarter of 2005, 5th Avenue Theatre leased space in the lower level of the Skinner Building.

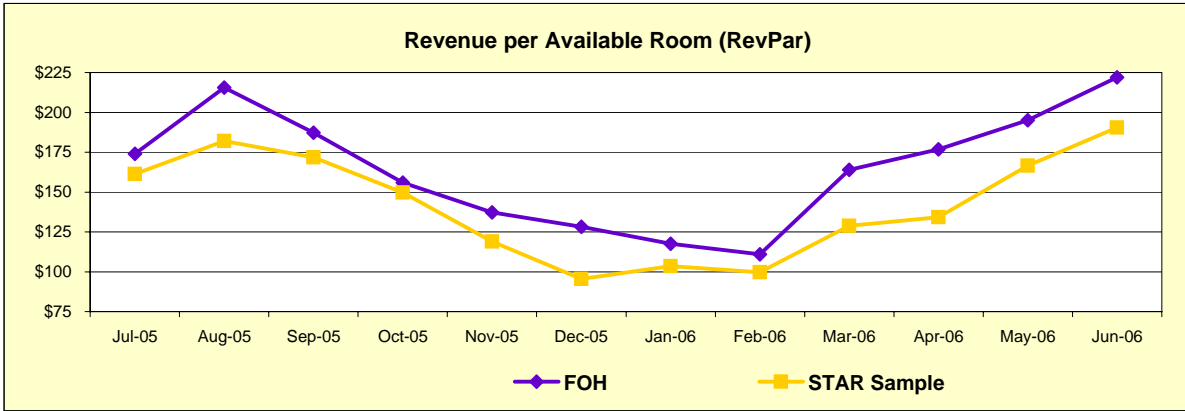
OFFICE BUILDING RENTAL RATE COMPARISON

Last 3 Years

Quarter Ending June 30, 2006

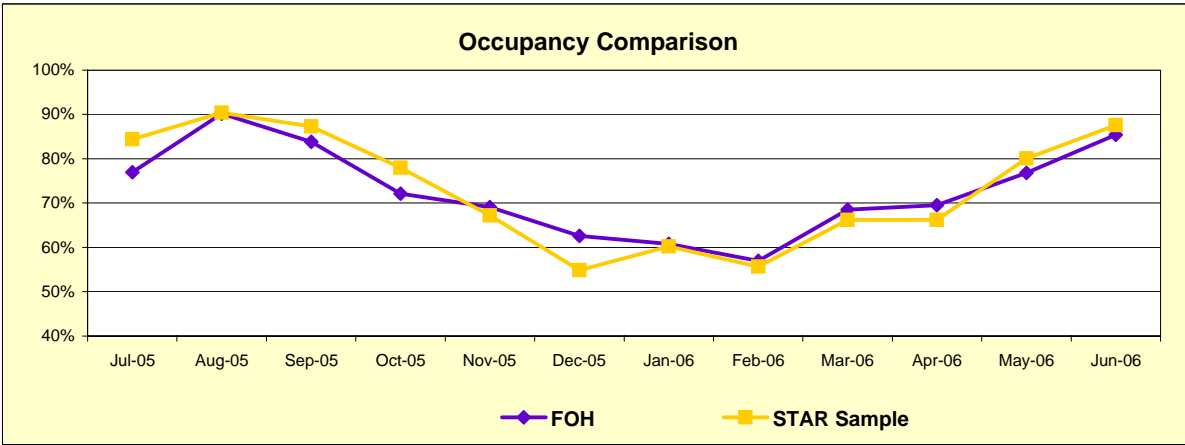


FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



RevPar 12-months Average	Jun-06	Jun-05	Change from Prior Year \$
FOH	\$165.39	\$133.94	\$31.45
STAR Sample Avg <1>	\$141.89	\$123.71	\$18.18

RevPar Current Month Ended	Jun-06	Jun-05	Change from Prior Year %
FOH	\$221.96	\$180.66	\$41.30
STAR Sample Avg <1>	\$190.50	\$154.25	\$36.25

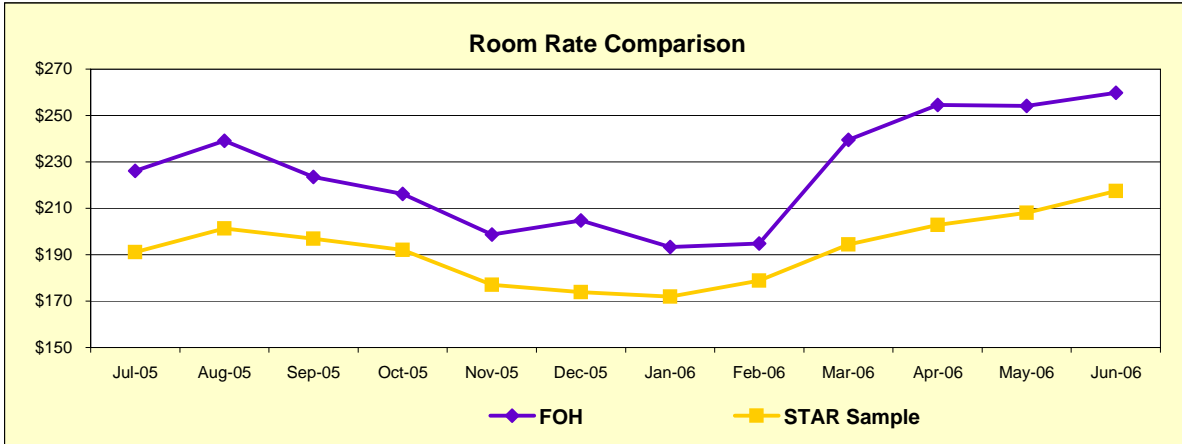


Occupancy 12-months Average	Jun-06	Jun-05	Change from Prior Year %
FOH	72.7%	65.2%	7.5%
STAR Sample Avg <1>	73.2%	70.5%	2.7%

Occupancy Current Month Ended	Jun-06	Jun-05	Change from Prior Year %
FOH	85.4%	82.2%	3.2%
STAR Sample Avg <1>	87.6%	82.5%	5.1%

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



Average Daily Rate 12-months Average	Jun-06	Jun-05	Change from Prior Year \$
FOH	\$225.39	\$203.62	\$21.77
STAR Sample Avg <1>	\$192.16	\$173.66	\$18.50

Average Daily Rate Month Ended	Jun-06	Jun-05	Change from Prior Year \$
FOH	\$259.80	\$219.66	\$40.14
STAR Sample Avg <1>	\$217.44	\$187.04	\$30.40

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

UNIVERSITY OF WASHINGTON

INVESTMENT PERFORMANCE REPORT

FOURTH QUARTER FISCAL YEAR 2006

As of June 30, 2006



TREASURER, BOARD OF REGENTS
TREASURY OFFICE

Published August 2006

TREASURY ASSETS ¹

As of 6/30/06—\$2.6 Billion

Dollars in Millions



Endowment & Similar Funds

Consolidated Endowment Fund ²	\$1,690
Life Income Trusts	94
Outside Trusts	54
Non-CEF Endowments	25
Permanent Fund ⁶	25
	<u>\$1,888</u>

Operating & Reserve Funds

Invested Funds ^{2,3}	\$689
Bond Retirement Fund ⁴	5
Building Fund ⁴	28
Debt Service Reserve Funds ⁵	6
Bond Proceeds ⁷	33
	<u>\$761</u>

1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.
2. The Invested Funds holds Consolidated Endowment Fund units valued at \$376. To avoid double counting, the dollars are included only in the CEF totals.
3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance (PBI). The previous insurance vehicle, the Self Insurance Revolving Fund (SIRF), will close after existing claims are resolved. Current balances: PBI \$36.9, SIRF \$20.6.
4. General obligation bond reserve fund on deposit with the state of Washington.
5. Required reserve funds for locally issued bonds (2002 Housing & Dining \$1.6, 2004 Housing & Dining \$0.6, 2004 Parking \$1.4, Roosevelt \$2.0).
6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington.
7. Construction project funds which have not yet been disbursed (IMA \$7.5, Genome/R&T \$14.5, Parking \$11.2).

ASSET ALLOCATION

As of June 30, 2006

Consolidated Endowment Fund¹—\$1,690 MM



Dollars in Millions

	Current Allocation		Policy Target	Policy Range
Domestic Equity	\$299	18%	18%	10%–40%
International Developed Markets	\$399	24%	20%	10%–35%
International Emerging Markets	\$163	10%	10%	5%–15%
Marketable Alternatives	\$246	15%	16%	5%–25%
Non-Marketable Alternatives	\$213	13%	12%	5%–20%
Equity Fund	\$1,321	78%	76%	60%–90%
Real Assets Fund	\$180	11%	12%	5%–20%
Fixed Income Fund ²	\$188	11%	12%	5%–35%
Total Consolidated Endowment Fund	\$1,690	100%		

¹ Estimated net foreign currency exposure: 41% ² Includes allocation to cash

CONSOLIDATED ENDOWMENT FUND (CEF)

For the Quarter ending June 30, 2006

Total Returns As of 6/30/06 ¹ (%)

	4 th Qtr FY 2006	1-Year	5-Year	10-Year
Total CEF Return	-0.3	17.7	8.6	11.2
Strategy Weighted Policy Benchmark	0.5	16.1	6.4	10.9
Equity Fund	-0.7	19.7	8.2	11.7
Weighted Policy Benchmark	0.2	19.5	5.8	11.4
Real Assets Fund	2.4	20.2	—	—
Policy Benchmark	2.7	13.5	—	—
Fixed Income Fund	0.4	2.7	5.5	6.6
Policy Benchmark (LB Govt Bond)	0.0	-1.2	4.7	6.0

¹ Average Annual Compound Return

Cambridge Associates ¹ Top 50 Universe Performance for periods ending 6/30/06

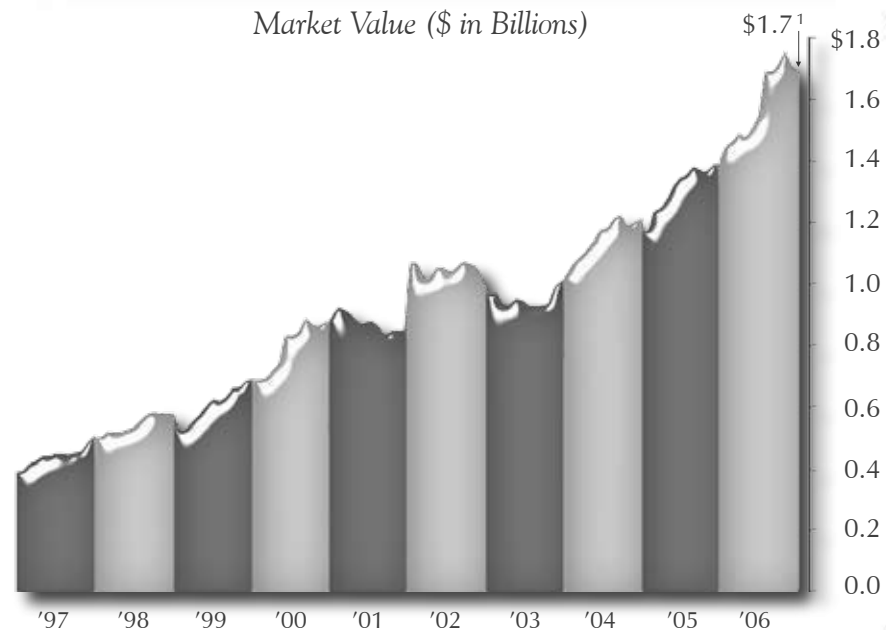
Data not available at press time

Activity (\$ in Millions)

	FY 2006	FY 2005	FY 2004	Five Years	Ten Years
Beginning Balance	1,388	1,216	1,010	842	396
Gifts	114	60	33	281	457
Transfers	22	11	6	47	94
Total Additions	137	71	39	328	551
IF purchase of CEF units	0	30	57	326	326
Net Investment Return	250	160	179	562	916
Distributions ¹	(70)	(76)	(57)	(312)	(430)
Administrative Fees	(3)	(3)	(2)	(12)	(19)
Development Support	(12)	(10)	(9)	(46)	(50)
Ending Balance	1,690	1,388	1,216	1,690	1,690
Net Change	302	172	206	847	1,294

¹ FY 2005 reflects five quarters' distributions due to a change in distribution date

Market Value (\$ in Billions)



¹ Reflects inclusion of IF units in CEF starting 7/01—value without would be \$1.3

PERFORMANCE UPDATE

Total Return¹ As of 6/30/06

	4 th Qtr FY '06	1 Year	3 Years	5 Years	10 Years
Consolidated Endowment Fund	-0.3	17.7	16.0	8.6	11.2
Equity Fund	-0.7	19.7	17.1	8.2	11.7
Domestic Equity	-3.3	11.1	13.2	6.5	10.9
Core Equity	-1.9	10.5	13.3	6.7	11.0
Value Equity	-2.3	8.7	11.6	7.0	11.4
Growth Equity	-5.6	15.3	17.1	4.0	10.1
International Developed Markets	-1.6	24.8	23.7	10.9	8.4
International Emerging Markets	-3.1	32.1	33.2	22.2	—
Marketable Alternatives	0.1	12.6	12.7	10.0	—
Non-Marketable Alternatives ²	6.1	24.6	20.2	3.8	14.2
Real Assets Fund	2.4	20.2	17.1	—	—
Fixed Income Fund	0.4	2.7	2.9	5.5	6.6
<i>Market Indices</i>					
<i>Equity Indices</i>					
S&P 500	-1.4	8.6	11.2	2.5	8.3
Russell 3000	-2.0	9.6	12.6	3.5	8.5
Russell 2000	-5.0	14.6	18.7	8.5	9.0
Dow Jones	0.9	11.1	9.9	3.4	9.1
NASDAQ	-7.2	5.6	10.2	0.1	6.3
MSCI ACWI ex US	0.2	28.4	25.8	11.9	7.2
Emerging Markets (IFCG)	-5.4	34.8	35.7	22.2	7.5
<i>Fixed Income Indices</i>					
LB Government Bond	0.0	-1.2	1.3	4.7	6.0
JP Morgan Global Hedged Bond Index	-0.1	-0.3	2.6	4.5	6.6

Sources: Cambridge Associates and Northern Trust

¹ Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

² Provided by Cambridge Associates on a quarter lag.

INVESTED FUNDS (IF)

For the Quarter ending June 30, 2006

Total Return¹ (%)

	4 th Qtr FY 2006	1-Year	5-Year	10-Year
Cash	0.8	2.1	3.4	5.0
Citi 2 Yr Treasury	0.5	1.5	3.2	4.6
Liquidity	0.3	0.4	4.3	5.8
LB Intermediate Govt Bond	0.3	0.1	4.1	5.5
IF excluding CEF units	0.5	0.9	4.1	5.6
Weighted Benchmark	0.4	0.5	3.9	5.2
IF including CEF units	0.2	6.2	5.6	7.3
Weighted Benchmark	0.4	5.6	4.9	7.0

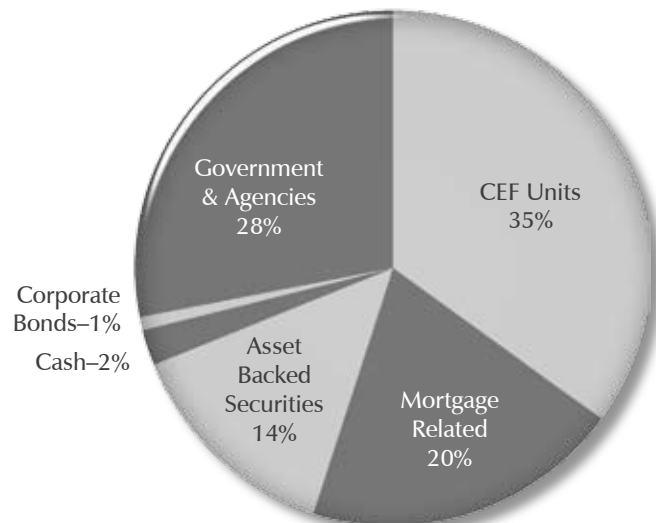
¹ Average Annual Compound Return

Fund Allocation by Pool (\$ in Millions)

	Fund Allocation		Range	Duration	
				Actual	Maximum
Cash Pool	\$164	15%	10%–40%	1.6	3.0 yrs
Liquidity Pool ¹	<u>525</u>	<u>49%</u>	30%–60%	3.2	4.0 yrs
Total Cash & Liq. Pool	\$689	65%			
CEF Units held by IF		<u>35%</u>	15%–40%		
Total Invested Funds		<u>100%</u>			

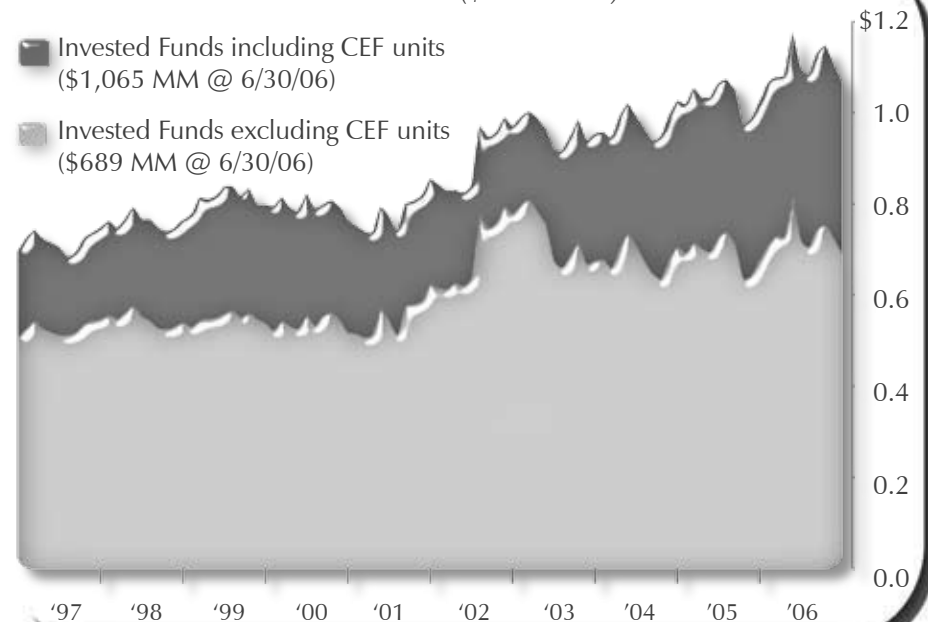
¹ Includes Interfund Loans

Mix of Investments¹



¹ Not shown—Interfund Loans (0.04%)

Market Value (\$ in Billions)



UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through September 6, 2006

\$ in Millions

By the Chief Investment Officer

Approved	Action	<i>Private Markets</i>				Investment
		Manager / Fund	Strategy	Description		
01/19/06	Reup	Arclight Energy III	Non-Marketable Alternatives	Energy Fund	\$12.0	
01/27/06	New	Madrona Venture III	Non-Marketable Alternatives	Venture—NW Early Stage	\$3.0	
01/27/06	Reup	Beacon Strategic IV	Real Assets	US Real Estate	\$5.0	
02/09/06	Reup	TA Subordinated Debt Fund II	Non-Marketable Alternatives	Buyout—Domestic	\$4.5	
02/09/06	Reup	TA Fund X	Non-Marketable Alternatives	Buyout—Domestic	\$5.6	
03/24/06	Reup	Bain Capital IX	Non-Marketable Alternatives	Buyout—Global	\$10.0	
03/24/06	Reup	Texas Pacific Group V	Non-Marketable Alternatives	Buyout—Global	\$12.0	
03/24/06	New	CLSA—Aria Fund III	Non-Marketable Alternatives	Buyout—Pan Asian	\$5.0	
04/20/06	New	Morgan Stanley RE Special Situations Fund III	Real Assets	Global Real Estate	\$10.0	
05/12/06	New	JC Flowers	Non-Marketable Alternatives	Buyout— Global	\$5.0	
05/22/06	Addition	Ignition Ventures III	Non-Marketable Alternatives	US Venture Capital	\$1.2	
06/06/06	New	Centerbridge Capital	Non-Marketable Alternatives	Global Private Equity & Distressed Debt	\$3.0	
07/28/06	New	Orbis Real Estate Fund I	Real Assets	India Real Estate	\$7.0	
08/04/06	Reup	Domain VII	Non-Marketable Alternatives	US Venture Capital	\$5.0	

UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through September 6, 2006

\$ in Millions

By the Chief Investment Officer (continued)

Approved	Action	Manager / Fund	<i>Public Markets</i>		Investment
			Strategy	Description	
01/05/06	Addition- Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	\$15.0
01/19/06	New	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$3.0
01/19/06	New	Lloyd George Asian Plus	International Emerging Markets	Asia Focus	\$7.0
01/19/06	Addition	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	\$10.0
03/03/06	Reduction- Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	(\$30.0)
03/09/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	(\$25.0)
04/10/06	Addition	Martin Currie	International Emerging Markets	Greater China	\$2.0
04/14/06	Addition	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$2.0
04/14/06	New	Ward Ferry Asian Reconnaissance Fund	International Emerging Markets	Asia Pacific—Small Cap Growth	\$5.0
05/12/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	-\$60.0
05/12/06	New-Derivative Position	Goldman Sachs	International Emerging Markets	Long side of EM index swap	\$20.0
05/12/06	New	State Street Global Advisors	International Developed Markets	EAFE Index	\$20.0
05/12/06	Addition	Morgan Stanley Relative Value Fund of Funds	Fixed Income	Alpha Engine	\$20.0
05/19/06	Name & structure change	From: Lloyd George Asian Plus to Tree Line Capital	International Emerging Markets	Asia Focus	\$7.0
06/30/06	Termination	Sparx Value Creation Fund	International Developed Markets	Japan small cap	-\$30.0
06/30/06	Termination	MAC Japan	International Developed Markets	Japan small cap	-\$32.0
07/27/06	New	Northern Trust	Domestic Equity	S&P 500 Futures	\$15.0

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Business School Project – Phase 1: New Building – Project PresentationRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Phase 1 project budget be established at \$80,000,000; that the use of alternative public works utilizing the General Contractor/Construction Manager (GC/CM) method of contracting be approved; and that the President be delegated authority to award construction contracts, subject to no significant change in the scope, the forecast cost being within 10% of the budget and funding being in place.

Project Description

The Business School intends to place itself among the top ranked business schools in the nation. The physical facilities of the Business School require significant upgrading and expansion to house desired program offerings. The Business School intends to supplement its currently assigned space in Mackenzie Hall, Lewis Hall, Bank of America Executive Education Center (BEEC), which includes the Foster Library and Balmer Hall, with two new facilities to form a new unified Business School complex.

Phase 1 is the construction of a new building or buildings predominately for graduate instructional programs, faculty offices, and some undergraduate classrooms and support activities, with funding of \$80 million paid from a combination of donor funds and debt financing to be paid by Business School fund sources. Phase 2 demolishes Balmer Hall and constructs a new building in its place primarily to meet undergraduate program needs. Funding of \$47 million will be requested from the State of Washington as part of the UW's "Restore the Core" legislative effort.

Recent analysis determined that, even with substantial renovations, Balmer Hall could not house classrooms or other spaces that meet the undergraduate program needs of the Business School.

Phase 2 is proposed to begin design in 2008-10 and begin construction upon completion of Phase 1 to allow the Balmer Hall occupants to move into the newly constructed building. Mackenzie Hall and the BEEC will not be modified under the current approach.

Previous Action

At the March 2002 Board of Regents meeting, the Executive Vice President was delegated authority to award design contracts to LMN Architects for the Business School project. The Architectural Opportunities Report (AOR) was presented at the July 2002 meeting and the pre-design status update was presented at the

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project – Phase 1: New Building – Project Presentation (continued p. 2)

November 2003 meeting. LMN Architects refined the Business School's original conceptual program, developed in September 2001, into a pre-design that was completed in January 2003. This pre-design envisioned a series of interconnected new buildings that would add enough additional area to the current Business School program to replace the program space currently in Lewis Hall and Mackenzie Hall. Subsequently, it was decided to keep Mackenzie Hall space as part of the Business School program space and to request State funding to replace Balmer Hall as part of the University's current Restore the Core program. A revised pre-design and conceptual program is being completed which identifies 123,080 gross square feet in the Phase 1: New Building and 60,920 gross square feet in Phase 2, a new building on the Balmer Hall site.

Scope of the Project

Phase 1 of the project develops a new building which would house primarily executive education and masters program. The program includes classrooms ranging from 25 to 85 seats, breakout rooms, faculty offices, academic departmental offices, administrative offices, student commons space and support spaces. Based on the current pre-design, the project budget of \$80 million would provide 123,080 gross square feet which includes 65,970 assignable square feet. Funding of \$80 million will be provided using \$60 million of gift funds and \$20 million of debt. Debt service will be paid from additional Business School revenue and cost savings that are made possible by the new facilities.

After Phase 1 is completed and the new building is occupied, the plan is to raze Balmer Hall and build a new facility on that site to meet undergraduate program needs. The building would include a 250-seat auditorium, classrooms, breakout rooms, faculty offices, program offices and support spaces. Phase 2 will proceed as a separate project and the University will position and request funding for this project as part of its Restore the Core legislative effort. Mackenzie Hall will continue to be used to meet other Business School program needs.

Phase 1 Schedule

Architect Selection	March 2002
Pre-design	February 2006 to September 2006
Design	September 2006 to September 2008
Award GC/CM Preconstruction Contract	February 2007
Construction	September 2008 to July 2010
Occupancy and Use	September 2010

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project – Phase 1: New Building – Project Presentation (continued p. 3)

Contracting Strategy

The recommendation of the Capital Projects Office is to use the alternate public works contracting procedure, General Contractor/Construction Manager (GC/CM), authorized by RCW 39.10 for construction of this project. The use of a GC/CM during design has been absolutely critical to the success of our recent Restore the Core projects such as Johnson Hall, Guggenheim Hall and Architecture Hall. During design the GC/CM has been able to provide detailed construction scheduling, input into design constructability issues, coordination of construction documents, determination of construction logistics and needed lay-down areas, detailed cost estimates and investigation of existing construction as-built conditions. To help meet the overall project schedule, the GC/CM is able to bid out and start construction on early work packages before the construction documents are 100% complete if there are compelling reasons to do so. In today's rapidly escalating construction costs market, the GC/CM has been integral in developing cost savings incrementally rather than waiting for a total construction bid number. The intent is to have a GC/CM chosen and under contract for preconstruction services by the completion of the schematic design phase.

Significant Risks or Opportunities

Extraordinary escalation and "market conditions" in the Seattle commercial building marketplace that reflect an extremely busy construction industry and a limited pool of available equipment and labor.

Provide new instructional spaces that help the Business School meet their goal of being one of the top ranked schools in the nation.

Provide formal and informal interaction spaces that promote synergy and collegiate interaction among faculty and students.

Develop the new buildings to provide a unified physical presence for the Business School.

Obtain State funding to build a new building on the Balmer Hall site as Phase 2.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Business School Project – Phase 1: New Building – Project Presentation (continued p. 4)

Phase 1: New Building

Project Budget

	<u>Total Escalated Cost*</u>	<u>% of TPC</u>
Pre-Schematic Design Services	\$435,001	0.54%
A/E Basic Design Services	\$1,790,850	2.24%
Extra Services	\$1,878,111	2.35%
Other Services	\$1,781,909	2.23%
Design Services Contingency	\$832,419	1.04%
Consultant Services	\$6,718,360	8.40%
GC/CM Construction Cost	\$50,256,758	62.82%
Other Contracts	\$1,635,,179	2.04%
Construction Contingencies	\$6,917,146	8.65%
Sales Tax	\$5,175,199	6.47%
Construction	\$63,984,282	80.0%
Equipment	\$5,574,436	6.97%
Artwork	\$0	0%
Other costs	\$1,301,848	1.63%
Project Management	\$2,421,144	3.03%
Other	\$9,297,428	11.62%
Total Project Cost (TPC)*	\$80,000,000	100.00%
<u>Included in Above:</u>		
Escalation through August 2009	\$11,743,870	14.68%
<u>Source of Funds</u>		
Donor Funds	\$60,000,000	75.00%
Business School Debt Capacity	\$20,000,000	25.00%
Total	\$80,000,000	100.00%

* Escalated to construction midpoint (Aug'09)

B. Finance, Audit and Facilities Committee

Global Health Tenant Improvements at 1616 EastlakeRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

- 1) The issuance of up to \$6 million in short term notes (commercial paper) to finance construction of tenant improvements for the Department of Global Health at 1616 Eastlake Avenue;
- 2) The issuance of long term financing for the tenant improvements in the amount required to pay off the notes when UW General Revenue bonds are next issued.; and,
- 3) Delegate to the president the authority to execute documents as required to complete the interim and permanent financings, including the authority to set maturities and roll periods for the short term notes prior to obtaining permanent financing.

BACKGROUND:

The Department of Global Health will lease approximately 20,000 square feet on the third floor of the 1616 Eastlake Building, which is owned by Alexandria Real Estate. The term of the lease is 10 years. The space is currently in shell condition and requires construction improvements for tenant occupancy. The Landlord will be responsible for construction as part of the lease agreement, and offered to finance construction costs for additional rent, but at a higher cost than either UW commercial paper or general revenue bonds. The tenant improvement build-out will include 5 wet labs, dry labs, a non-animal biosafety level 3 (BSL3) laboratory, and supporting office space. Occupancy will consist of interdisciplinary research programs to develop, utilize and implement new biomedical and health service interventions. This research aims to advance efforts to reduce global health problems and inequities that will ultimately reduce diseases and save lives.

FINANCING PLAN:

Short term notes (commercial paper) will be issued to fund the construction of the tenant improvements. When UW General Revenue Bonds are next issued, most likely in June 2007, the short term notes will be paid off and the remaining debt will be financed for the remaining life of the tenant improvements. The total term of the short and long term debt will not exceed ten years.

The source of repayment for the rent to the landlord and the debt service on the tenant improvement will be indirect costs from federal grants and central funds.

INTERNAL REVIEW AND APPROVALS:

The Global Health financing plan has been reviewed and approved by the Executive Vice President, the Vice Provost for Budgeting and Planning, and the Director of Real Estate.

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Clark Hall Renovation – Schematic Design PresentationRECOMMENDED ACTION:

The Schematic Design phase of the project is nearing completion. This presentation is for information only.

Project Description

Clark Hall, constructed in 1896, is one of the oldest buildings on the Seattle campus. It is on the Washington Heritage Register and originally served as the women's dormitory building and now houses instructional programs for the Navy, Army and Air Force students pursuing a University of Washington degree. The building has 30,568 gross square feet and is primarily used for instructional space and offices, including three general assignment classrooms with a total of 85 stations, one class laboratory, and three computer laboratories. The project is proposed to renew the facility for the current occupants.

Previous Action

The project was first presented to the Board of Regents in June 2005, requesting delegated authority to establish the budget and to award design and construction contracts as long as the budget remained within ten percent and funding is in place. Time constraints at the June meeting didn't allow for full review of this project presentation; delegated authority was given to award a design contract to enable the pre-design to proceed to accommodate the schedule set by the Legislature. At the July 2005 meeting, the selection and appointment of Mahlum Architects was reported. At the November 2005 meeting the budget was established at \$18,100,000 and the President was delegated authority to award the construction contract, subject to no significant changes in scope, the forecast cost being within 10% of the budget and funding being in place.

Scope of the Project

Clark Hall, with 30,568 gross square feet, is planned for a major renovation in 2007-2009. The project scope will include correction of seismic deficiencies of this wooden framed masonry building. The building exterior will be completely renewed to stop the water infiltration currently penetrating the masonry walls. The renovation will include upgrading all major building systems, correcting seismic deficiencies, improving accessibility, addressing life and safety code conditions, performing asbestos abatement, and providing updated facilities for instructional programs. All electrical, lighting, mechanical, and communications

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Clark Hall Renovation – Schematic Design Presentation (continued p. 2)

systems will be replaced and the windows and doors will be upgraded to correct code deficiencies and reduce operating costs. An elevator will be added to this three-story building and access to restrooms throughout the building will be improved to bring the facility into current ADA compliance. A major renovation will also allow for changes that make more efficient use of the existing space.

Schedule

Architect Selection	June 2005
Pre-design	July 2005 to December 2005
Funding Allotment	December 2005 to April 2006
Design	April 2006 to November 2007
Award GC/CM Contract	September 2006
Move to Condon Hall	September 2007
Construction	October 2007 to January 2009
Occupancy and Use	March 2009

Current Project Status

The schematic design and cost estimate is being completed by Mahlum Architects and will be submitted in September 2006 for review by the University. The design was presented to the Architectural Commission on September 18, 2006 for review and recommendation. The University has completed the selection process for a general contractor/construction manager (GC/CM). In response to the request for qualifications, five construction firms submitted proposals and four firms were interviewed. On August 10, 2006 bids for fee and specified general conditions were received from these four firms. Based on the bids, proposal evaluation and interviews, Absher Construction was the highest scoring firm and was selected for preconstruction phase services and MACC negotiations. We are currently finalizing the agreement for preconstruction services. Absher Construction will start preconstruction services with a cost estimate of the schematic design.

Significant Risks or Opportunities

Extraordinary escalation and “market conditions” in the Seattle commercial building marketplace that reflect an extremely busy construction industry and a limited pool of available equipment and labor.

The State has approved funding of \$2.5 million for pre-design and design. The balance of construction funding needs to be approved in the 2007 legislative session.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Playhouse Theater Renovation – Budget Increase and Schematic Design PresentationRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the project budget be increased from \$7,150,000 to \$9,886,000 to reflect the pre-design project cost estimate plus the additional project cost for donor funded enhanced theater design to raise the roof and expand the lobby as well as provide additional theatrical equipment for the Playhouse Theater Renovation Project. The schematic design presentation is for information only.

Project Description

The Playhouse Theater was constructed in 1931 and is a one story brick building with a small partial basement totaling 10,137 gross square feet and a seating capacity of just over 200 wrapping around half of the stage. The Playhouse Theater is assigned to the School of Drama, one of the most renowned drama departments in the United States. This facility is a mainstay of its teaching program and provides students an intensively used venue to stage at least two productions a quarter. Because this heavily used theater is wood framed construction with unreinforced brick, it poses seismic stability concerns in the event of a major earthquake. Despite the building's intense use, the antiquated infrastructure also makes the building difficult to use for instruction and performances. For example, the heating and ventilations systems are in such poor condition that patrons often complain and students are forced to rehearse with gloves and coats on in winter.

Previous Action

The project was first presented to the Board of Regents in June 2005, requesting delegated authority to establish the budget and to award design and construction contracts as long as the budget and funding remained within ten percent. Time constraints at the June meeting didn't allow for full review of this project presentation; delegated authority was given to award a design contract to enable the pre-design to proceed to accommodate the schedule set by the Legislature. At the July 2005 meeting, the selection and appointment of LMN Architects was reported. At the November 2005 meeting the budget was established at \$7,150,000 and the President was delegated authority to award the construction contract, subject to no significant changes in scope, the forecast cost being within 10% of the budget and funding being in place.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (continued p. 2)

Scope of the Project

The Playhouse Theater, with 10,137 gross square feet, is planned for major renovation in 2007-2009. The proposed project scope will include correction of the seismic deficiencies, and repairs to the building exterior. Walls will be insulated, and windows and doors will be upgraded to meet current code greatly improving comfort levels and lowering operating costs. All electrical, lighting, mechanical, and communications systems are antiquated and will be replaced. The renovation will include upgrading all major building systems; improving accessibility, seismic resistance, and life and safety code conditions; performing asbestos abatement; and providing updated facilities for theater instruction and performance. Disability access will be improved to bring the building into current ADA compliance. The enhanced theater option of raising the roof creates a number of advantages compared to the renovation only approach. It permits a better rake of the seating bowl to significantly improve sightlines, provides additional seating, and enlarges the stage. A higher roof allows for superior lighting instrument positions, improved acoustics, and greater safety and flexibility for staff and students working on the lighting and equipment grid above the stage.

The currently undersized lobby will be enlarged and several sloping floors will be leveled to improve circulation particularly for mobility impaired individuals. A new entrance with larger glass windows into the lobby will make the theater more inviting and will foster a greater sense of connection with the neighborhood. Additional funds above the original theatrical equipment estimates will provide lighting instruments, sound system equipment and other theatrical equipment to make better use of the renovated theater. It is considerably more cost effective to include these enhancements as part of the renovation project rather than accomplishing them later as a separate project. The estimate of total project costs for donor enhancement options to raise the roof, enlarge the lobby and provide additional theatrical equipment is \$2,383,000.

Budget

The currently approved project budget is \$7,150,000. This was based on the original project request to the State of \$7,000,000, plus an allowance of \$150,000 for LEED Silver certification mandated by the State after the project request was submitted. At the completion of the pre-design in December 2005, the project budget, including LEED Silver certification, was estimated at \$7,578,000, an increase of \$428,000. This amount has been used in the University's request for State funding for construction. The College of Arts and Sciences has agreed to

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (continued p. 3)

provide donor funds, or other supplemental funds, of an additional \$2,308,000 for the enhanced theater options. The current estimated project cost is \$9,886,000.

Schedule

Architect Selection	June 2005
Pre-design	July 2005 to December 2005
Design Funding Allotment	December 2005 to April 2006
Design	April 2006 to April 2007
Award Construction Contract	July 2007
Construction	July 2007 to May 2008
Occupancy and Use	August 2008

Contracting Strategy

This project will follow the public works design/bid/build process and be competitively bid with a construction contract awarded to the lowest responsible bidder.

Significant Risks or Opportunities

Extraordinary escalation and “market conditions” in the Seattle commercial building marketplace that reflect an extremely busy construction industry and a limited pool of available equipment and labor.

The State has approved funding of \$1.0 million for pre-design and design. The balance of construction funding needs to be approved in the 2007 legislative session.

The donor funded enhancements will significantly improve the quality of the teaching and performance experience of the theater.

To our knowledge, to date no theater has received LEED Silver certification.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (continued p. 4)

Playhouse Theater Renovation

<u>Project Budget</u>	<u>Total Escalated Cost*</u>	<u>% of TPC</u>
Pre-Schematic Design Services	\$136,011	1.38%
A/E Basic Design Services	\$444,971	4.50%
Extra Services	\$570,569	5.77%
Other Services	\$340,509	3.44%
Design Services Contingency	\$208,067	2.10%
Consultant Services	\$1,700,127	17.20%
Maximum Allowable Construction Cost	\$5,640,000	57.05%
Other Contracts	\$25,000	0.25%
Construction Contingencies	\$1,030,469	10.42%
Sales Tax	\$589,201	5.96%
Construction	\$7,284,670	73.69%
Equipment	\$81,600	0.83%
Artwork	\$26,987	0.27%
Other costs	\$155,356	1.57%
Project Management	\$637,260	6.45%
Other	\$901,203	9.12%
Total Project Cost (TPC)*	\$9,886,000	100.00%
<u>Included in Above:</u>		
Escalation through 12/07	\$717,754	7.3%
<u>Source of Funds</u>		
State 2005-07 Capital Budget	\$1,000,000	
State 2007-09 Capital Budget Request	\$6,578,000	
Donor funds pledged	\$2,000,000	
Additional donor or college funds	\$ 308,000	
Total	\$9,886,000	100.00%

* Escalated to midpoint of construction, 12/07