

OFFICIAL MINUTES

MINUTES

**BOARD OF REGENTS
University of Washington**

September 21, 2006

The Board of Regents held its regular meeting on Thursday, September 21, 2006, beginning at 3:00 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Jewell (presiding), Barer, Brotman, Cole, Faubion, Gates, Kiga, Proctor, Simon, Yapp; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. White, Ms. Friese, Mr. Blodgett, Professor Stygall.

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Jewell

Regent Jewell welcomed Mr. Gregg Blodgett, President of the Alumni Association and Professor Gail Stygall, Chair of the Faculty Senate. She then said it was time to say farewell to the Board's longest tenured Regent, Shelly Yapp, who has served on the Board for 12 years. Regent Jewell called on Regent William H. Gates to read the Resolution of Appreciation to Shelly Yapp. Following the reading there was a lively round of applause for Ms. Yapp.

Resolution of Appreciation to Shelly Yapp (Agenda no. BP-1)

See Attachment BP-1.

MOTION: Upon the recommendation of Regent Jewell, seconded by Regent Kiga, the Board voted to approve the Resolution of Appreciation to Shelly Yapp.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert thanked Mr. John Buller, former Executive Director of the Alumni Association. Mr. Buller recently left the University to join Tully's Coffee as its President and Chief Executive Officer. Dr. Emmert credited Mr. Buller's leadership with the

Alumni Association recent success and growth and wished him well in his new endeavors.

Dr. Emmert announced that the University of Washington (UW) recently agreed to become an inaugural member of the City of Seattle Climate Partnership. He noted the initiatives around global climate issues and sustainability fit nicely with the sustainability work the UW is undertaking.

President Emmert then introduced Dr. Gary Segura, Associate Professor of Political Science and founding Director of the Institute for the Study of Ethnicity, Race and Sexuality. Professor Segura expressed his appreciation to the President and the Board of Regents for the opportunity to talk about the Institute. The Institute is an interdisciplinary research center dedicated to bringing the tools of contemporary social science inquiry to the careful examination of issues of social, economic, and political exclusion and disadvantage of marginalized minority populations in the United States and their potential solutions.

CONSENT AGENDA

Regent Jewell noted there were 13 items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Yapp, the Board voted to approve the 13 items on the consent agenda as shown below:

Minutes for the meetings of July 10, and 20, and August 14, and 28, 2006

Establishment of the Doctor of Philosophy in Rehabilitation Science in the Department of Rehabilitation Medicine (Agenda no. A-2)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Rehabilitation Medicine, in the School of Medicine, to offer the Doctor of Philosophy (Ph.D.) in Rehabilitation Science degree program, effective immediately. The Ph.D. degree program will have provisional status with a review to be scheduled in the 2010-2011 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

See Attachment A-2.

Establishment of the Master of Science in Real Estate in the Department of Urban Design and Planning (Agenda no. A-3)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the Department of Urban Design and Planning, in the College of Architecture and Urban Planning, to offer the Master of Science in Real Estate (MSRE) degree program, effective immediately. The MSRE degree program will have provisional status with a review to be scheduled in the 2011-2012 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

See Attachment A-3.

University of Washington Medicine Board Appointments (Agenda no. A-4)

It was the recommendation of the University President and the Academic and Student Affairs Committee that the Board of Regents make the following new appointment and reappointment to the UW Medicine Board:

New Appointment

Dennis I. Okamoto October 1, 2006 – September 30, 2009

Reappointment

Charlotte Guyman July 1, 2006 – June 30, 2009

See Attachment A-4.

Amendments to the UW Medicine Board Bylaws (Agenda no. A-5)

See Attachment A-5.

Grant and Contract Awards – June, 2006 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of June, in the total amount of \$197,718,448.

See Attachment F-2.

Purchase – Computing System Upgrade (Agenda no. F-3)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President be delegated authority to execute contracts as appropriate for a three year agreement for hardware, software and installation services from Unisys Corporation to upgrade the University's administrative computers and to acquire a third

Business School Project – Phase 1: New Building – Project Presentation (Agenda F–7)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Phase 1 project budget be established at \$80,000,000; that the use of alternative public works utilizing the General Contractor/Construction Manager (GC/CM) method of contracting be approved; and that the President be delegated authority to award construction contracts, subject to no significant change in the scope, the forecast cost being within 10% of the budget and funding being in place.

See Attachment F–7.

Global Health Tenant Improvements at 1616 Eastlake (Agenda no. F–8)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve:

- 1) The issuance of up to \$6 million in short term notes (commercial paper) to finance construction of tenant improvements for the Department of Global Health at 1616 Eastlake Avenue;
- 2) The issuance of long term financing for the tenant improvements in the amount required to pay off the notes when UW General Revenue bonds are next issued.; and,
- 3) Delegate to the president the authority to execute documents as required to complete the interim and permanent financings, including the authority to set maturities and roll periods for the short term notes prior to obtaining permanent financing.

See Attachment F–8.

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (Agenda no. F–10)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the project budget be increased from \$7,150,000 to \$9,886,000 to reflect the pre-design project cost estimate plus the additional project cost for donor funded enhanced theater design to raise the roof and expand the lobby as well as provide additional theatrical equipment for the Playhouse Theater Renovation Project. The schematic design presentation is for information only.

See Attachment F–10.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

Academic and Administrative Appointments (Agenda no. A-1)

At the request of Regent Cole, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

MOTION: Upon the recommendation of the administration and the motion made by Regent Cole, seconded by Regent Yapp, the Board voted to approve the personnel appointments. Regent Faubion abstained from the discussion and vote.

Research Enterprise: Strategic Planning, Risks & Trends (Information only) (Agenda no. A-6)

Vision Planning: Next Steps (Information only) (Agenda no. A-7)

Regent Cole reported that the Committee had a discussion of the University Vision Statement and recommended the overall concept be adopted by the Board, with considerable latitude to the administration to edit the document as it deems appropriate.

MOTION: Upon the recommendation made by Regent Cole, seconded by Regent Proctor, the Board voted to approve the conceptual adoption of the University Vision Statement.

Regent Jewell noted the Academic and Student Affairs Committee had a visit from the State Employees International 925. She reported there was a standing room only crowd showing appreciation for the work accomplished collectively with the administration on reaching agreement on their contract.

Joint Session

A. ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

B. FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Research Enterprise: Strategic Planning, Risks & Trends (Information only) (Agenda no. A-6)

Campaign UW – Creating Futures: New Student Scholarship Goal and Matching Commitment (Information only) (Agenda no. A-9)

Regent Kiga reported the Committee had a good discussion about the University of Washington Research Enterprise. The UW continues to do well with respect to its federal and nonfederal grants. He stated future areas of strength will be global health, project Neptune and E-science.

The other topic of discussion was Campaign UW – Creating Futures. Regent Kiga announced that with the \$2 billion campaign being so successful, the University is considering whether or not to extend the campaign fund raising goal and/or take on

another initiative which would be student scholarships. The administration plans to present their recommendations to the Board of Regents at a future meeting.

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Report of Contributions - June and July, 2006 (Agenda no. F-1) (Information only)

See Attachment F-1.

Metro Tract Quarterly Report (Information only) (Agenda no. F-4)

See Attachment F-4.

Quarterly Investment Report (Information only) (Agenda no. F-6)

See Attachment F-6.

Playhouse Theater Renovation – Budget Increase and Schematic Design Presentation (Information only) (Agenda no. F-10)

See Attachment F-10.

Clark Hall Renovation – Budget Increase and Schematic Design Presentation (Information only) (Agenda no.-9)

See Attachment A-9.

With respect to the Quarterly Investment Report, Regent Kiga reported the University of Washington had an annualized income return of 17.7%, which is well over the University's benchmark. Regent Kiga was pleased to also report the University of Washington has beat Harvard in their foundation progress as well.

COMMITTEE OF THE WHOLE: Regent Jewell, Chair

Regent Jewell reported that much of the time of the Committee of the Whole was spent reviewing the information compiled on the evaluation of the President. A very extensive survey was completed by all 10 regents, and most members of the President's Cabinet.

She noted the topic of the President's compensation will be discussed at the October meeting.

Several Regents complimented Regent Jewell on the remarkable job she has done as Chair of the Board, crediting her unique leadership abilities to help crystallize issues and maintain the focus of discussions. With respect to the evaluation of the President, it was noted that it was Regent Jewell's diligence in convincing the board to undertake the

thoughtful and careful evaluation of the President and in promoting a healthy dialogue and conclusion.

Regent Yapp, noting this meeting would be her last opportunity to do so, spoke directly to the President Emmert. She said the Board of Regents had “hit the nail on the head” when it recruited him. She said Dr. Emmert is building a fabulous team, that he represents the University with enthusiasm, great integrity, and that the last two years could not have been better.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

ASUW President: Mr. Cullen P. White

Mr. White noted the ASUW held its orientation on Wednesday, September, 20. He announced the first ASUW board meeting will be held on Thursday, September 28. Joining the group will be Provost Phyllis Wise, Dean Edward Taylor, Vice Provost Eric Godfrey and Executive Vice Provost Ana Mari Cauce, who will discuss tuition and the six-year plan in general.

GPSS President: Ms. Kimberly A. Friese

Ms. Friese invited everyone to the NAGS (National Association of Graduate and Professional Students) conference, which will be held on the UW campus this year. She announced that GPSS is exploring the creation of a childcare on campus and is currently looking at the University of Hawaii’s program. She said GPSS is hopeful the administration will engage on this matter.

Provost Wise added there has been an ongoing conversation of long standing around the issue of childcare for faculty, staff and students. She noted that Mindy Kornberg, the new Vice President for Human Resources, has had considerable experience with childcare at Duke University and will be actively involved in the discussions.

Alumni Association President: Mr. Gregg Blodgett

Mr. Blodgett said it is a great privilege to lead an organization representing proud University of Washington graduates and members of the Alumni Association, and that it is particularly gratifying to do so at this time in the University’s history.

With the position of the Executive Director open, Mr. Blodgett announced the interim leadership will be shared between Mr. Paul Rucker, Director of Alumni Relations and Programs, and Ms. Sue Brockman, Director of Marketing, Communication and Revenue Development. A search committee will be announced in early October. It is hoped the search will be concluded before the end of the year.

Faculty Senate Chair: Professor Gail Stygall

Professor Stygall sketched a picture of the faculty as the foundation of the University of Washington. She said it is the faculty who make it possible to provide UW students with an education based in excellence and to provide a community, nation and world with the very best research and scholarship. She reported data of responsibilities faculty have in teaching, scholarship and service. Her data included statistics compiled of voting faculty (tenured, tenurable and contractual, fulltime faculty, eligible to vote in the Faculty Senate elections): There are 3,600 voting faculty on the Seattle campus, 110 on the UW Tacoma campus and 65 on UW Bothell campus; faculty teaching on the Seattle campus last year provided an amazing 1,069,176 student credit hours, faculty teaching on the UW Tacoma campus provided another 62,853 student credit hours, and faculty on the UW Bothell campus provided 39,860. The numbers include both undergraduate and graduate students. For fiscal year 2006, there were 51,231 individual grants awarded to faculty, which means at least 51,231 faculty members and often several faculty members sat down to write a multipage proposal to a funding agency. Professor Stygall asked that the Board of Regents keep the human face of the fundamental parts of the University in mind as you take up your fiscal responsibilities for the year. She thanked the Board for the opportunity to speak and wished everyone well in the new year.

Regent Jewell thanked Professor Stygall for reminding the Regents of the importance of faculty. She noted the Board is very committed to working along side the faculty in supporting scholarship and fair pay and all the many topics that she and Professor Stygall recently discussed. Regent Jewell said she is especially pleased with the approach the administration is taking in working along side faculty, staff and students in terms of taking the UW's case to Olympia to ensure everyone understands the resource the citizens of the state have and what it takes to maintain it.

ELECTION OF OFFICERS OF THE BOARD OF REGENTS:

Regent Jewell stated she had a wonderful year and is proud of the way the Board and the administration have work together. She reminded the Regents that at the July meeting Regent Craig Cole requested he be passed over as the upcoming Chair of the Board and nominated Regent Kiga as Chair. It is anticipated that Regent Cole will fill the role of Chair in the 2007–2008 academic year. She then recommended the following officers for 2006-2007:

Officers of the Board for

Chair:	Fred Kiga
Vice Chair:	Craig Cole
Secretary:	Michele M. Sams
Assistant Secretary:	Kelly A. Keith
Treasurer:	V'Ella Warren

Regent Jewell passed the gavel to Regent Kiga. Regent Kiga thanked Regent Jewell for her service as the Chair.

Regent Jewell said that while she really would miss Regent Shelly Yapp, newly appointed Regent Kristianne Blake will be analytical, understanding numbers and holding people accountable. Regent Jewell said she had worked with Ms. Blake on a number of boards, noted that she also served on the UW Presidential Search Committee, the Higher Education Board, and served as ASUW Vice President in 1970.

As the Board's new chair, Regent Kiga said it was indeed an honor to be affiliated with the University of Washington. He promised to serve with humility, perseverance and hard work. Mr. Kiga said he looks forward to the Board's wisdom, inspiration and guidance over the course of the coming year. In addition, he said he also looks forward to working with the ASUW, GPSS, Faculty Senate and the Alumni Association, as well as with President Emmert and his management team. Regent Kiga said it will be very difficult to follow in Regent Jewell's footsteps, saying that Ms. Jewell exhibits what he deems inspiration leadership. He said that Regent Jewell's efforts with respect to the evaluation process of the President were simply outstanding; the handling of the Safeco transaction was brilliant and seamless; and her role in changing the face of the University of Washington with state policy makers remarkable. Having said that, Regent Kiga presented Regent Jewell with a commemorative gavel, inscribed "Sally Jewell, President of the Board of Regents, 2005-2006." This was followed by a long and hearty applause for Regent Jewell.

Regent Kiga told Regent Yapp that she will be missed and promised to contact her occasionally for her great institutional knowledge and understanding of the finances of the University.

According to the Bylaws of the Board of Regents, officers of the Board are to be elected at the regular September meeting each year. Upon the motion made by Regent Proctor, seconded by Regent Yapp, the vote was cast for Regent Fred Kiga to be Chair and Regent Craig Cole to be Vice Chair of the Board of Regents, and for the incumbents in the other offices of the Board to be re-elected. Regent Faubion abstained from the vote.

ELECTION OF MEMBERS OF THE EXECUTIVE COMMITTEE

The Bylaws require that members of the Executive Committee be elected at the annual September meeting of the Board. Regent Kiga recommended that all Board members serve as members of the Executive Committee.

MOTION: Regent Kiga recommended that Board members, including its newest Regent, Kristianne Blake serve as members of the Executive Committee. Upon the motion made by Regent Proctor, seconded by Regent Jewell, a unanimous vote was cast to elect the following members:

Executive Committee 2005–2006

Frederick Kiga Chair, ex officio
Stanley H. Barer
Kristianne Blake
Jeffrey H. Brotman
Craig W. Cole
Jennifer K. Faubion
William H. Gates
Sally Jewell
Constance L. Proctor
Herb Simon

Regent Kiga noted standing committee assignments will be announced at the October meeting.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Friday, October 19, 2006, on campus.

ADJOURNMENT

The regular meeting was adjourned at 4:45 p.m.



Michele M. Sams
Secretary of the Board of Regents