

November 9, 2006

TO: Members of the Board of Regents
Ex-officio Representatives to the Board of Regents

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Schedule of Meetings

THURSDAY, NOVEMBER 16, 2006

11:15 a.m.–12:25 p.m.	142 Gerberding Hall	FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Jewell (Chr), Blake, Brotman, Cole, Kiga, Proctor
12:30–12:50 p.m.	142 Gerberding Hall	COMMITTEE OF THE WHOLE: Regents Kiga (Chair), Barer, Blake, Brotman, Cole, Faubion, Gates, Jewell, Proctor, Simon
12:55–2:25 p.m.	142 Gerberding Hall	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Barer (Chr), Cole, Faubion, Gates, Kiga, Simon
2:30–2:55 p.m.	Suzzallo Library	BOARD OF REGENTS PHOTOGRAPH
3:00 p.m.	Petersen Room Allen Library	REGULAR MEETING OF BOARD OF REGENTS

FRIDAY, NOVEMBER 17, 2006

6:30 p.m.	Lewis Alumni Centre – Great Hall WSU Campus, Pullman, WA	Social and Dinner with WSU Board of Regents
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SATURDAY, NOVEMBER 18, 2006

11:30 a.m.–1:30 p.m.		SPECIAL MEETING OF THE WSU AND UW BOARDS OF REGENTS
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ENCLOSURES: Agendas for Committees



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

November 9, 2006

TO: Members of the Academic and Student Affairs Committee
Regents Barer (Chair), Cole, Faubion, Gates, Kiga, Simon

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 11/16/06 (12:55 p.m.–2:25 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, November 16, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Academic and Administrative Appointments** ACTION A-1
Phyllis M. Wise, Provost and Vice President for Academic Affairs
2. **SEIU Local 1199NW Collective Bargaining Agreement – UW Ratification** ACTION A-8
Mindy Kornberg, Vice President, Human Resources
3. **Request to name Research and Technology Building: “Benjamin D. Hall Interdisciplinary Research Building”** ACTION A-2
Phyllis M. Wise
Ron Irving, Interim Dean, College of Arts and Sciences
4. **Renaming the Policy Consensus Center to the William D. Ruckelshaus Center** ACTION A-3
Phyllis M. Wise
Sandra O. Archibald, Dean and Professor, Evans School of Public Affairs
5. **UW Educational Outreach Initiatives** INFORMATION A-4
Phyllis M. Wise
David P. Szatmary, Vice Provost, UW Educational Outreach
6. **UW Tower Planning: Decision Structure and Strategic Principles** INFORMATION A-5
Phyllis M. Wise
Marilyn E. Cox, Assistant Vice Provost, Capital Planning
7. **“Meeting the Global Challenge”** INFORMATION A-6
Mark A. Emmert, President
Phyllis M. Wise
8. **North of 45th Work Group Final Recommendations** INFORMATION A-7
Eric S. Godfrey, Vice Provost for Student Life
9. **Other Business**



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

November 9, 2006

TO: Members of the Committee of the Whole
Regents Kiga (Chair), Barer, Blake, Brotman, Cole, Faubion, Gates,
Jewell, Proctor, Simon,

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 11/16/06 (12:30 – 12:50 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, November 16, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Executive Session** (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency)



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

November 9, 2006

TO: Members of the Finance, Audit and Facilities Committee
Regents Jewell (Chair), Blake, Brotman, Cole, Kiga, Proctor

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 11/16/06 (11:15 a.m.–12:25 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, November 16, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

1. **Grant and Contract Awards – September, 2006** ACTION F-2
Weldon E. Ihrig, Executive Vice President
2. **Portage Bay Insurance Report** INFORMATION F-3
Elizabeth A Cherry, Director, Risk Management
3. **Metro Tract Quarterly Report** INFORMATION F-4
Jeanette L. Henderson, Director of Real Estate
Lisa L. Stewart, Principal, Urbis Partners, LLC
Weldon E. Ihrig
4. **Actions Taken Under Delegated Authority** INFORMATION F-5
Richard Chapman, Associate V. P. for Capital Projects
5. **Quarterly Investment Report - 1st Quarter FY 2007** INFORMATION F-6
Keith Ferguson, Chief Investment Officer
6. **Internal Audit Quality Assessment Review** INFORMATION F-7
Maureen Rhea, Director of Audits, Internal Audit
7. **Intercollegiate Athletics (ICA) Facilities Study** INFORMATION F-8
Todd Turner, Athletic Director, Intercollegiate Athletics
8. **Debt Management Update** INFORMATION F-9
Christopher W. Malins, Senior Associate Treasurer
9. **Report of Contributions - September, 2006** INFORMATION F-1
Walter G. Dryfoos, Associate V. P., Advancement Services,
Development & Alumni Relations
Connie Kravas, Vice President for Development and Alumni
Relations
10. **Other Business** INFORMATION

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS**Resolution Regarding Schedule of Regular Board Meetings in 2007****RECOMMENDED ACTION:**

It is the recommendation of the Chair of the Board of Regents that the Board approve the following resolution regarding its schedule of regular meetings for 2007:

RESOLUTION

WHEREAS, the Bylaws of the Board of Regents and WAC 478-04-030 call for regular monthly meetings, and

WHEREAS, the schedule of meetings is to be established yearly by resolution of this Board,

NOW, THEREFORE, BE IT RESOLVED that the regular meetings of the Board of Regents be held on the following dates in 2007, subject to change, providing that due notice is given by the Secretary of the Board in accordance with the Bylaws of the Board of Regents:

January 18, 2007	
February 15	
March 22	UW Bothell, North Creek Cafe
April 19*	
May 17	
June 7	1:00 p.m.
July 19	
August 16*	
September 20	
October 18	
November 15	
December 6*	

TIME: **3:00 p.m.** (except as otherwise noted) unless public notice is given to the contrary

PLACE: **Petersen Room of the Allen Library** (except as otherwise noted)

*April, August, and December meetings will be canceled, circumstances permitting.

(Any changes in the above schedule will be announced at least 24 hours before the time of the scheduled regular meeting with due notice to press and public in accordance with RCW Chapter 42.30.)

To request disability accommodations, contact the Office of the ADA Coordinator, at least ten days in advance of the event. 543-6450 (voice); 543-6452 (TDD); 685-3885 (FAX); access@u.washington.edu (E-mail).



AGENDA

BOARD OF REGENTS University of Washington

November 16, 2006

3:00 p.m. – Petersen Room, Allen Library

(Item No.)

I. CALL TO ORDER

II. ROLL CALL

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

Resolution Regarding Schedule of Regular Board Meetings in 2007

BP-1

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

VI. CONSENT AGENDA

Approval of Minutes of Meeting of October 19, 2006

Request to name Research and Technology Building: “Benjamin D. Hall
Interdisciplinary Research Building”

A-2

Renaming the Policy Consensus Center to the William D. Ruckelshaus Center

A-3

SEIU Local 1199NW Collective Bargaining Agreement – UW Ratification

A-8

Grant and Contract Awards – September, 2006

F-2

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee: Regent Simon – Vice Chair

Academic and Administrative Appointments (**ACTION**)

A-1

UW Educational Outreach Initiatives (Information only)

A-4

UW Tower Planning: Decision Structure and Strategic Principles (Information
only)

A-5

“Meeting the Global Challenge” (Information only)

A-6

North of 45th Work Group Final Recommendations (Information only)

A-7

B. Finance, Audit and Facilities Committee: Regent Jewell - Chair

Report of Contributions - September, 2006 (Information only)	F-1
Portage Bay Insurance Report (Information only)	F-3
Metro Tract Quarterly Report (Information only)	F-4
Actions Taken Under Delegated Authority (Information only)	F-5
Quarterly Investment Report - 1st Quarter FY 2007 (Information only)	F-6
Internal Audit Quality Assessment Review (Information only)	F-7
Intercollegiate Athletics (ICA) Facilities Study (Information only)	F-8
Debt Management Update (Information only)	F-9

C. Committee of the Whole: Regent Kiga - Chair

Executive Session (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency)

VIII. OTHER BUSINESS

Reports from ex-officio representatives to the Board:

ASUW President – Mr. Cullen P. White

GPSS President – Ms. Kimberly A. Friese

Alumni Association President – Mr. Gregg Blodgett

Faculty Senate Chair – Professor Gail Stygall

IX. DATE FOR NEXT REGULAR MEETING: December 7, 2006**XI. ADJOURNMENT**

MINUTES

BOARD OF REGENTS University of Washington

November 16, 2006

The Board of Regents held its regular meeting on Thursday, November 16, 2006, beginning at 3:00 p.m. in the Petersen Room of the Allen Library. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Kiga (presiding), Blake, Brotman, Cole, Faubion, Gates, Jewell, Proctor, Simon; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. White, Ms. Friese, Mr. Blodgett, Professor Stygall.

Absent: Regent Barer

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Kiga

Resolution Regarding Schedule of Regular Board Meetings in 2007

BP-1

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Faubion, seconded by Regent Jewell, the Board voted to approve the Resolution Regarding Schedule of Regular Board Meetings in 2007.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert announced that he plans to recommend to the Chair and the Vice Chair of the Board that the University use \$1 million from the Walker-Ames Trust account to support the "Students First" Program. This will allow an immediate \$1 million match from the University to that program. He reminded the Board that the account was created in the 1930s by the Walker-Ames family, who gifted to the University what is now the President's residence. President Emmert indicated the recommended action is consistent with the original intent of the Walker-Ames Trust Agreement.

Dr. Emmert announced that Dr. Paul G. Ramsey has the new title of Chief Executive Officer, UW Medicine and Dean of the School of Medicine. This modification will allow Dr. Ramsey to concentrate his attentions on the strategic issues of the University. A new position of Clinical Operations Officer or COO has also been created, to whom the Executive Directors of UWMC and Harborview hospitals will both report.

CONSENT AGENDA

Regent Kiga noted there were 5 items for approval on the consent agenda, and called for a motion.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Gates, seconded by Regent Proctor, the Board voted to approve the 5 items on the consent agenda as shown below:

Minutes for the meeting of October 19, 2006

Request to Name Research and Technology Building: "Benjamin D. Hall Interdisciplinary Research Building" (Agenda no. A-2)

It was the recommendation of the administration that the designation of the Research and Technology Building be changed to "Benjamin D. Hall Interdisciplinary Research Building."

See Attachment A-2.

Renaming the Policy Consensus Center to the William D. Ruckelshaus Center (Agenda no. A-3)

It was the recommendation of the administration at the Daniel J. Evans School of Public Affairs that the Policy Consensus Center at the University of Washington, Seattle be renamed the William D. Ruckelshaus Center at the University of Washington, Seattle.

See Attachment A-3.

SEIU Local 1199NW Collective Bargaining Agreement – UW Ratification (Agenda no. A-8)

It was the recommendation of the administration that the Board of Regents approve the Master Collective Bargaining Agreement between the University of Washington and SEIU Local 1199NW that covers approximately 1,490 employees (Registered Nurse, Professional/Technical, Social Worker, Health Care Specialist, Respiratory Therapist/Anesthesiology Technician Bargaining Units) at Harborview Medical Center. The duration of the Agreement is from July 1, 2007 through June 30, 2009.

Grant and Contract Awards – September, 2006 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the month of September, in the total amount of \$93,802,540.

STANDING COMMITTEES

ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Simon, Vice Chair

At the request of Regent Simon, Provost Wise highlighted appointments where an administrator, professorship, dean or chair was included.

Academic and Administrative Appointments (Agenda no. A-1)

MOTION: Upon the recommendation of the administration and the motion made by Regent Proctor, seconded by Regent Jewell, the Board voted to approve the personnel appointments. Regent Faubion abstained from the discussion and vote.

Regent Simon recommended everyone read the brochure, "Meeting the Global Challenge," noting it coincides with the recommendations of the members of Washington Learns. He noted the committee had a lengthy discussion about the North of 45th Work Group Final Recommendations. The issues presented included student conduct, housing issues and land use. There will be a future follow-up discussion.

UW Educational Outreach Initiatives (Agenda no. A-4) (Information only)

See Attachment A-4.

UW Tower Planning: Decision Structure and Strategic Principles (Agenda no. A-5) (Information only)

See Attachment A-5.

"Meeting the Global Challenge" (Agenda no. A-6) (Information only)

See Attachment A-6.

North of 45th Work Group Final Recommendations (Agenda no. A-7) (Information only)

See Attachment A-7.

FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Jewell, Chair

Regent Jewell announced the Internal Audit Department was audited recently by members of four of its peer institutions, which are similar in size and scope to the University. The final report was complimentary; however, they felt the department is under resourced. Regent Jewell noted additional staffing will be phased in over time in order to meet the demands of the University.

Regent Jewell reported that Mr. Todd Turner, Director of Intercollegiate Athletics, presented the committee with a study to further develop plans for the east campus athletic complex as a whole, and to study potential improvements to Husky Stadium, and the Graves Annex. The committee agreed on the concept of an upgrade of the athletic facilities over time. Mr. Turner was asked to bring to the committee additional information on phasing, funding and design. It was noted that both the proposed Sound Transit Light Rail Station and the proposed alternative for State Route 520 pose significant complications to Intercollegiate Athletics and the UW Medical Center.

Report of Contributions - September, 2006 (Agenda no. F-1) (Information only)

See Attachment F-1.

Portage Bay Insurance Report (Agenda no. F-3) (Information only)

See Attachment F-3.

Metro Tract Quarterly Report (Agenda no. F-4) (Information only)

See Attachment F-4.

Actions Taken Under Delegated Authority (Agenda no. F-5) (Information only)

See Attachment F-5.

Quarterly Investment Report - 1st Quarter (Agenda no. F-6) (Information only)

See Attachment F-6.

Internal Audit Quality Assessment Review (Agenda no. F-7) (Information only)

See Attachment F-7.

Intercollegiate Athletics (ICA) Facilities Study (Agenda no. F-8) (Information only)

See Attachment F-8.

Debt Management Update (Agenda no. F-9) (Information only)

See Attachment F-9.

COMMITTEE OF THE WHOLE: Regent Kiga, Chair

Regent Kiga announced there were two Executive Sessions, one related to potential litigation and another related to real estate.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

ASUW President: Mr. Cullen P. White

Mr. White thanked Regent Brotman for donating Costco carts, which students decorated and used as floats for a Homecoming competition. He also thanked Regent Gates for assisting in judging the floats. The ASUW is busy assembling their 2007 legislative agenda, and they are also working with the administration on expanding the Student Conduct Code to address off-campus behavior.

Mr. White introduced Mses. Katalina Mayorga, senior in the Jackson School of International Studies, and Jennifer Calwell, senior in Law, Society and Justice and Political Economy, who spoke about the University of Washington Guatemala Project. The project aims not only to assist with school fees for children in Guatemala, but to provide ongoing support and leadership training for the scholarship beneficiaries, who are selected not only according to academic criteria but also based upon their participation in community-level development activities.

GPSS President: Ms. Kimberly A. Friese

Ms. Friese reported she has been asked by Dr. Suzanne Ortega, Vice Provost and Dean of The Graduate School, to be a member of a new UW Ethics Committee. The committee will deal with issues of how to tackle ethics problems within the graduate and professional community and within the campus more broadly. She announced GPSS continues to work diligently on finding ways of meeting the demand for childcare. A 300-page document has been created that states chronologically how the demand for childcare has grown, and how it's been addressed by the University. Ms. Friese noted that, like the ASUW, the GPSS is also developing its 2007 legislative agenda.

Alumni Association President: Mr. Gregg Blodgett

Mr. Blodgett reported that, from the perspective of the Alumni Association, homecoming was a huge success. The Dawg Dash event raised over \$10,000, all of which will go to student scholarships. The Alumni Association Multicultural Alumni Partnership Breakfast, "Bridging the Gap," raised approximately \$20,000, with over 700 people attending the breakfast.

Faculty Senate Chair: Professor Gail Stygall

Professor Stygall reported the Faculty Senate passed, by a strong majority, a resolution responding to the Washington Department of Transportations Draft Environmental Impact Statement to replace the State Route (SR) 520 bridge. She reported the resolution

opposed any change to the SR 520 pathway that fundamentally alters the character of the campus or interferes with the ability of the University to carry out its mission. Faculty have concerns about the adoption of the Pacific Street interchange as a preferred option because of its adverse impacts on the University and surrounding areas relative to the benefits offered.

She also reported that at its next meeting the Faculty Senate will discuss the impact of legislation on textbook pricing. The legislation took aim at the practices of text book publishers who, in the eyes of the legislature, adopted procedures that cost students unnecessary expenses. From a faculty perspective, the rapid changes in editions is perhaps justifiable, given how quickly technology and other fields advance, but the practice of bundling, whereby the publisher includes add-ons including CDs, workbooks, and auxiliary text, is less well know and less liked. The Faculty Senate hopes to help faculty members become more aware of the practices so they may make informed decisions.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Thursday, December 7, 2006, on campus.

ADJOURNMENT

The regular meeting was adjourned at 3:50 p.m.



Michele M. Sams
Secretary of the Board of Regents

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

RESERVE OFFICERS TRAINING CORPS

DEPARTMENT OF AEROSPACE STUDIES

NEW APPOINTMENTS

UM, TAE H.

(BA, 2001, UNIVERSITY OF WASHINGTON; MA, 2006, UNIVERSITY OF MARYLAND) TO BE ASSISTANT PROFESSOR OF AEROSPACE STUDIES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 6/1/2007. (FIRST LIEUTENANT UM IS CURRENTLY THE INFORMATION TECHNOLOGY SYSTEMS IMPLEMENTATION MANAGER IN THE COMMUNICATIONS SUPPORT SQUADRON, AFSPC.)

WEIDAUER, DARIN A.

(BS, 1998, WAYLAND BAPTIST UNIVERSITY; MS, 2005, TOURO UNIVERSITY INTERNATIONAL) TO BE ASSISTANT PROFESSOR OF AEROSPACE STUDIES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 6/1/2007. (FIRST LIEUTENANT WEIDAUER IS CURRENTLY A CHIEF IN THE COMMUNICATIONS ELEMENT AT NELLIS AIR FORCE BASE, NEVADA.)

DEPARTMENT OF NAVAL SCIENCE

NEW APPOINTMENTS

HENDERSON, MARK D.

(BS, 1985, OREGON STATE UNIVERSITY; MA, 1999, NAVAL WAR COLLEGE) TO BE ASSISTANT PROFESSOR OF NAVAL SCIENCE WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 7/1/2007. (COMMANDER HENDERSON IS CURRENTLY A SAFETY OFFICER ON THE USS CARL VINSON AND THE USS JOHN C. STENNIS.)

COLLEGE OF ARTS AND SCIENCES

DEPARTMENT OF CHEMISTRY

NEW APPOINTMENTS

KHALIL, MUNIRA

(BA, 1998, COLGATE UNIVERSITY; PHD, 2004, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE ASSISTANT PROFESSOR OF CHEMISTRY AT A SALARY RATE OF \$68,850 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. KHALIL WAS A POSTDOCTORAL FELLOW AT THE UNIVERSITY OF CALIFORNIA, BERKELEY.)

SCHOOL OF MUSIC

NEW APPOINTMENTS

BHAWALKAR, UDAY

TO BE ARTIST IN RESIDENCE OF MUSIC AT A SALARY RATE OF \$37,305 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

BUSINESS SCHOOL

DEPARTMENT OF MANAGEMENT AND ORGANIZATION

NEW APPOINTMENTS

BARDEN, JEFFREY QUINN

(BA, 1992, UNIVERSITY OF NORTH CAROLINA; MBA, 1999, INDIANA UNIVERSITY; PHD, 2006, DUKE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF MANAGEMENT AND ORGANIZATION AT A SALARY RATE OF \$12,919 OVER NINE MONTHS, EFFECTIVE 5/14/2006. (PHD AWARDED MAY 2006 FROM DUKE UNIVERSITY.)

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COLLEGE OF ENGINEERING

DEPARTMENT OF COMPUTER SCIENCE AND ENGINEERING

NEW APPOINTMENTS

KOHNO, TADAYOSHI

(BS, 1999, UNIVERSITY OF COLORADO (BOULDER); MS, 2004, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 2006, UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$9,445 OVER NINE MONTHS, EFFECTIVE 7/1/2006. (PHD AWARDED JUNE 2006 FROM THE UNIVERSITY OF CALIFORNIA, SAN DIEGO.)

COLLEGE OF OCEAN AND FISHERY SCIENCES

SCHOOL OF AQUATIC AND FISHERY SCIENCES

NEW APPOINTMENTS

MANTUA, NATHAN

(BS, 1988, UNIVERSITY OF CALIFORNIA (DAVIS); PHD, 1994, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF AQUATIC AND FISHERY SCIENCES AT A SALARY RATE OF \$87,600 OVER TWELVE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT DR. MANTUA WAS A RESEARCH SCIENTIST IN JISAO.)

ROBERTS, STEVEN

(BSC, 1999, NORTH CAROLINA STATE UNIVERSITY; PHD, 2004, UNIVERSITY OF NOTRE DAME) TO BE ASSISTANT PROFESSOR OF AQUATIC AND FISHERY SCIENCES AT A SALARY RATE OF \$64,800 OVER NINE MONTHS, EFFECTIVE 12/16/2006. (PRIOR TO THIS APPOINTMENT DR. ROBERTS WAS AN ASSISTANT RESEARCH SCIENTIST, WOODS HOLE MARINE BIOLOGICAL LABORATORY.)

UNDERGRADUATE ACADEMIC AFFAIRS

UNDERGRADUATE ACADEMIC AFFAIRS

ADMINISTRATIVE APPOINTMENTS

DECOSMO, JANICE MARY

(BS, 1979, UNIVERSITY OF IOWA; MS, 1984, UNIVERSITY OF OREGON; PHD, 1991, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE DEAN OF UNDERGRADUATE ACADEMIC AFFAIRS AND AFFILIATE ASSISTANT PROFESSOR OF EARTH AND SPACE SCIENCES, EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT DR. DECOSMO WAS STAFF ASSISTANT DEAN OF UNDERGRADUATE EDUCATION. SHE WILL CONTINUE AS AFFILIATE ASSISTANT PROFESSOR OF EARTH AND SPACE SCIENCES.)

SCHOOL OF MEDICINE

DEPARTMENT OF GLOBAL HEALTH

NEW APPOINTMENTS

HOLMES, KING

(BA, 1959, HARVARD UNIVERSITY; MD, 1963, CORNELL UNIVERSITY; PHD, 1967, UNIVERSITY OF HAWAII) TO BE PROFESSOR AND CHAIR OF GLOBAL HEALTH, ADJUNCT PROFESSOR OF EPIDEMIOLOGY AND OF MICROBIOLOGY AND HOLDER OF THE WILLIAM H. FOEGE ENDOWED CHAIR IN GLOBAL HEALTH OVER TWELVE MONTHS, EFFECTIVE 11/1/2006. (PRIOR TO THIS APPOINTMENT, DR. HOLMES WAS A PROFESSOR OF MEDICINE AND ADJUNCT PROFESSOR OF EPIDEMIOLOGY AND OF MICROBIOLOGY)

WASSERHEIT, JUDITH N.

(BA, 1974, PRINCETON UNIVERSITY; MD, 1978, HARVARD UNIVERSITY; MPH, 1989, JOHNS HOPKINS UNIVERSITY) TO BE PROFESSOR OF GLOBAL HEALTH AT A SALARY RATE OF \$198,228 OVER TWELVE MONTHS, EFFECTIVE 11/1/2006. (PRIOR TO THIS APPOINTMENT, DR. WASSERHEIT WAS A PROFESSOR WITHOUT TENURE OF MEDICINE.)

DEPARTMENT OF IMMUNOLOGY

NEW APPOINTMENTS

GALE, MICHAEL J.

(BS, 1985, UNIVERSITY OF WASHINGTON; PHD, 1994, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE PROFESSOR OF IMMUNOLOGY AT A SALARY RATE OF \$125,040 OVER TWELVE MONTHS, EFFECTIVE 4/1/2007. (PRIOR TO THIS APPOINTMENT, DR. GALE WAS AN ASSOCIATE PROFESSOR OF MICROBIOLOGY AT THE UNIVERSITY OF TEXAS, SOUTHWESTERN.)

DEPARTMENT OF MEDICINE

ENDOWED APPOINTMENTS

CHIN, MICHAEL T.

(BA, 1983, PRINCETON UNIVERSITY; PHD, 1988, UNIVERSITY OF ROCHESTER; MD, 1991, UNIVERSITY OF ROCHESTER) TO BE HOLDER OF THE HAROLD T. DODGE-JOHN L. LOCKE CHAIR IN CARDIOVASCULAR MEDICINE OVER TWELVE MONTHS, EFFECTIVE 9/1/2006. (DR. CHIN WILL CONTINUE AS ASSOCIATE PROFESSOR WITHOUT TENURE OF MEDICINE.)

NEW APPOINTMENTS

SHANDRO, JAMIE

(BA, 1998, DARTMOUTH COLLEGE; MD, 2002, UNIVERSITY OF WASHINGTON; MPH, 2003, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE AT A SALARY RATE OF \$129,996 OVER TWELVE MONTHS, EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT, DR. SHANDRO WAS A SENIOR RESIDENT OF EMERGENCY MEDICINE AT STANFORD UNIVERSITY.)

DEPARTMENT OF PEDIATRICS

NEW APPOINTMENTS

SAELENS, BRIAN E.

(BA, 1992, CORNELL UNIVERSITY; MA, 1996, STATE UNIVERSITY OF NEW YORK (BUFFALO)) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF PEDIATRICS AND ASSOCIATE PROFESSOR WITHOUT TENURE OF PSYCHIATRY AND BEHAVIORAL SCIENCES AT A SALARY RATE OF \$125,004 OVER TWELVE MONTHS, EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT, DR. SAELENS WAS AN ASSISTANT PROFESSOR OF PEDIATRICS AT THE UNIVERSITY OF CINCINNATI.)

DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES

NEW APPOINTMENTS

KRUPSKI, ANTOINETTE

(BA, 1965, OHIO STATE UNIVERSITY; MA, 1969, MICHIGAN STATE UNIVERSITY; PHD, 1971, MICHIGAN STATE UNIVERSITY) TO BE RESEARCH ASSOCIATE PROFESSOR OF PSYCHIATRY AND BEHAVIORAL SCIENCES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT, DR. KRUPSKI WAS AN ADMINISTRATOR IN THE DIVISION OF ALCOHOL AND SUBSTANCE ABUSE, WASHINGTON STATE DEPARTMENT OF SOCIAL AND HEALTH SERVICES.)

DEPARTMENT OF RADIATION ONCOLOGY

NEW APPOINTMENTS

PATEL, SHILPEN

(BS, 1997, HOUSTON BAPTIST UNIVERSITY; MD, 2001, UNIVERSITY OF TEXAS (GALVESTON)) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIATION ONCOLOGY AT A SALARY RATE OF \$220,008 OVER TWELVE MONTHS, EFFECTIVE 10/1/2006. (PRIOR TO THIS APPOINTMENT, DR. PATEL WAS A CHIEF RESIDENT IN RADIATION ONCOLOGY AT THE UNIVERSITY OF MARYLAND.)

DEPARTMENT OF RADIOLOGY

NEW APPOINTMENTS

PIPAVATH, SUDHAKAR NAIK JADAV

(MBBS, 1997, ALL-INDIA INSTITUTE OF MEDICAL SCIENCES; MD, 2000, ALL-INDIA INSTITUTE OF MEDICAL SCIENCES) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIOLOGY AT A SALARY RATE OF \$81,600 OVER TWELVE MONTHS, EFFECTIVE 10/9/2006. (PRIOR TO THIS APPOINTMENT, DR. PIPAVATH WAS IN PRIVATE PRACTICE.)

SCHOOL OF NURSING

DEPARTMENT OF FAMILY AND CHILD NURSING

ENDOWED APPOINTMENTS

KIECKHEFER, GAIL

(BSN, 1970, UNIVERSITY OF WISCONSIN-MILWAUKEE; MSN, 1977, ST LOUIS UNIVERSITY; PHD, 1985, UNIVERSITY OF WASHINGTON) TO BE HOLDER OF THE JOANNE MONTGOMERY ENDOWED PROFESSORSHIP IN NURSING, EFFECTIVE 4/1/2007. (PROFESSOR KIECKHEFER WILL CONTINUE AS PROFESSOR OF FAMILY AND CHILD NURSING.)

UNIVERSITY OF WASHINGTON, BOTHELL

EDUCATION PROGRAM

NEW APPOINTMENTS

SMITH, ANTONY TODD

(BA, 1991, UNIVERSITY OF OREGON; MEd, 1995, UNIVERSITY OF WASHINGTON; PHD, 2006, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF EDUCATION AT A SALARY RATE OF \$56,997 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PHD AWARDED JUNE 2006 FROM THE UNIVERSITY OF WASHINGTON.)

UNIVERSITY OF WASHINGTON, TACOMA

INSTITUTE OF TECHNOLOGY

NEW APPOINTMENTS

TEREDESAI, ANKUR

(BS, 1997, UNIVERSITY OF BARODA (INDIA); PHD, 2003, STATE UNIVERSITY OF NEW YORK (BUFFALO)) TO BE VISITING ASSISTANT PROFESSOR OF THE INSTITUTE OF TECHNOLOGY AT A SALARY RATE OF \$42,624 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Renaming of Research and Technology Building to Benjamin D. Hall Interdisciplinary Research BuildingRECOMMENDED ACTION

The University Names Committee and the administration recommend that the designation of the Research and Technology Building be changed to "Benjamin D. Hall Interdisciplinary Research Building."

BACKGROUND

Dr. Hall is a professor in the Departments of Biology and Genome Sciences. He joined the University of Washington as an associate professor in the Genetics Department in 1963, serving as chair from 1970 to 1985. In 1981, he and fellow scientists produced human interferon in simple baker's yeast, leading to two inventions that allow the use of yeast cells to make a Hepatitis B vaccine, human insulin, and human serum albumin. Dr. Hall was honored in 2004 with the first University of Washington Inventor of the Year Award. The University Names Committee reviewed and unanimously approved the proposal by the College of Arts and Sciences that the Research and Technology Building be named the "Benjamin D. Hall Interdisciplinary Research Building."

VII. STANDING COMMITTEES

A. Academic and Student Affairs

Renaming the Policy Consensus Center to the William D. Ruckelshaus Center

RECOMMENDED ACTION:

It is the recommendation of the administration at the Daniel J. Evans School of Public Affairs that the Policy Consensus Center at the University of Washington, Seattle be renamed the William D. Ruckelshaus Center at the University of Washington, Seattle.

BACKGROUND:

The William D. Ruckelshaus Center is a joint venture between the University of Washington and Washington State University. The Center, by drawing together representatives from a wide network of agencies, advocacy groups, businesses, agribusiness, tribal governments, university researchers, and others helps to find long-term solutions to policy conflicts in Washington State, and enhances the region's capacity for effective, sustainable policy making and problem solving.

The mission and services of the Policy Consensus Center were developed after examining efforts in other states and consulting with some 300 leaders from around Washington and the universities. The center provides immediate assistance to those already in conflict, as well as anticipatory assistance to those who see conflict approaching. The center gets involved only if all significantly affected parties agree to its presence, and tries not to duplicate services already available. The center's involvement doesn't signal an imposed solution, but instead assists in finding one.

Among similar centers, this is the only two-university effort with statewide reach (University of Washington and Washington State University) and it offers the most comprehensive services, including instruction and research. The center has also benefited from a diverse and active advisory board. Board members provide advice on center priorities, business model, and mission, as well as on specific projects. The board includes leaders from business, labor, environment, agriculture, non-profits, law, and officials of tribal, state and local governments.

Bill Ruckelshaus's lifelong path of public service includes serving as the founding administrator of the United States Environmental Protection Agency. Since that time, he has been called upon by Democratic and Republican presidents, senators, governors and others, to assist with issues that cross political, regulatory, public-private and international boundaries. His career has led him to various roles in the Washington State business community and he is currently a strategic director at Madrona Venture Group. He remains active in many community problem

A. Academic and Student Affairs

Renaming the Policy Consensus Center to the William D. Ruckelshaus Center
(continued p.2)

solving activities, including a recent appointment by Governor Gregoire to head the Puget Sound Partnership.

In 2003, he accepted from the presidents of UW and WSU the chairmanship of the advisory board of the Policy Consensus Center, which community leaders later requested be named the Ruckelshaus Center. A lifetime of thoughtful and considerate leadership enables him to head any problem-solving effort with the respect of liberals, conservatives, Republicans, Democrats, tribal leaders, commercial fisherman, business executives, environmental activists, Federal and state leaders and others. It is only natural that this center be named in honor of a true leader who represents the ideals that make up the center's mission: integrity, clear and practical thinking, respect for all, and civil solutions that create a better future for everyone.

2005-2006

UW Educational Outreach: Mission and Scope

- On behalf of the Provost, provides a way for colleges, schools and departments to offer fee-based programs, which address their academic missions.
- **Focus on collaboration.**
- Major activities: **Fee-based degree programs, extension, summer quarter, English language programs, international programs, conferences and online learning.**
- Partnerships:
 - Education: R1edu, Waseda University, Chulalongkorn University, Heritage University, WUN, K-12
 - Business: Pearson/Prentice Hall, Amazon.com, Microsoft, PBS, Boeing
 - Professional Associations: IEEE
 - 800 Community Advisory Board Members
- Current staff: 214 FTE and 64 part-time employees
- **The top Extension unit nationally, started in 1912**

Total Fee-based Students

Enrollments/Registrations **102,398**
 Headcount (approx.) 60,596

Credit Activity

	<u>Students</u>	<u>Student FTE (1 qtr.)</u>	<u>Programs</u>
Degrees	2,433	2008	42 degrees
Summer Quarter	13,960	6,673	2,000 classes
Online Courses	1,690	157	375 classes
Shared Access	2,261	329	2,529 classes
Onsite Courses	5,569	797	391 classes
UW in the High Schools	2,428	405	51 schools
TOTALS	28,341	10,369	

Certificate Programs

More than 135 certificate programs serving nearly 2,500 students annually

Financial

- **Gross Tuition Revenues: \$91.6 million**
- **\$21.1 million annual net return to UW (not including UW faculty salaries)**
- **\$8.8 million in state funding returned centrally in transfer of degrees to fee basis since 2002**
- **\$7.1 million in faculty salaries supported by fee-based programs**
- **\$12.7 million in grants from 1999-2006**

Projected Growth: Revenue/enrollments will likely grow 8 percent annually with the greatest increase in **onsite fee-based degrees** and **professional development programs** domestically and internationally.

**NEW INITIATIVES
2006**

- ❖ **UW-UCSD Bio-Tech Project Management Joint Certificate Program**
(http://www.outreach.washington.edu/ext/certificates/bpm/bpm_gen.asp) - see attachment
- ❖ **Abu Dhabi Agreements**
 - Business English Communication
 - Fundamentals of Public Relations
 - Management and Leadership
- ❖ **Osher Lifelong Learning Institute**
(<http://www.outreach.washington.edu/olli/default.asp>) - see attachment
- ❖ **Tulalip Tribe (Project Management)**
- ❖ Boeing Corporate Agreement and Contracts
- ❖ Math Lenses on Learning Contracts
- ❖ Microsoft Training Agreement
- ❖ Amazon Contract
- ❖ Tanadgusix Contract Training – Software Testing
- ❖ WAMU Training Agreement – Advanced Web Application Development
- ❖ BeneFIT/American Samoa License



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Student Information & Services

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CERTIFICATE PROGRAMS | CLASSES | WORKSHOPS & LECTURES | ONLINE LEARNING

Find a Certificate

Certificate Program in Biotech Project Management (online)

[Overview](#) | [Courses](#) | [Instructors](#) | [How to Apply](#)

Program Overview

Seattle and San Diego are two west coast centers of the biotechnology industry. The biotech industry has a distinct set of requirements for the project manager. Managing various discoveries, development, testing, and manufacturing processes within a highly-regulated environment poses unique project management challenges. To meet the emerging needs of the biotech industry, UC San Diego Extension and UW Extension have come together to jointly develop an online *Biotech Project Management Certificate Program* to start in September of 2006. Participants will first take two online courses developed and offered by UW Extension, addressing the fundamentals of project management. Participants will then take two biomedical online courses from UC San Diego Extension and apply the foundation principles of good project management to biotech product development project management processes. The courses will address the unique project management challenges in the pharmaceutical or biomedical industry, including regulatory issues and moving the project forward in the culture of a scientific community. When students successfully complete all four courses, they will receive a UW-UC San Diego joint certificate. No degree credit is associated with this program, however, twelve (12) Continuing Education Units (CEUs) are awarded upon successful completion of this program.

2006 program is filled to capacity
[Click here to receive e-mail updates including information about the next program >>](#)

Next program starts:

Autumn 2007

Program location:

Online

[Sign up to receive e-mail updates >>](#)

[Contact a program representative >>](#)

Audience

The program is intended for product managers, manufacturing managers, quality managers and scientific, clinical research or regulatory specialists engaged in biotech product design, development and control. The program is ideal for individuals who are trying to move into the biotech industry by learning project management processes for completing and delivering a biotech product within budget and on schedule.

How Online Learning Works

Classes in this certificate program are delivered online via the World Wide Web, which means you don't need to come to campus to earn your certificate: You can study from anywhere. To access your course

materials, you'll simply log on to the Internet, where the course Web site will provide instruction, online quizzes, sample code, and homework assignments. You'll use e-mail and voice-mail to communicate with your instructors and other students. Just like in a classroom course, in these "group-start" online courses, students begin each course at the same time and work through the coursework together. To participate, you'll need a computer with access to the Web (see [technology requirements](#)). After you are accepted and enrolled in a course, you will be mailed instructions on how to access your classes.

Qualities for Success in Online Learning

Prospective participants should consider their learning style, strengths and preferences if they intend to apply for the online learning option. Points to consider:

- If you are skilled at managing your time to achieve goals, are self-disciplined, and enjoy working on your own, you can do well in online learning.
- Courses rely on written instructions rather than in-person explanations from your instructor. You should be comfortable with learning through reading and communicating primarily in writing.
- An online discussion forum for each lesson connects you to other students and to your instructor. You may be studying in your living room, but you are not alone when you take an online learning course.
- Online learning saves commuting time, but these courses require at least as much time as attending classes and completing assignments for campus courses.

Contact a Program Representative

If you have questions about this program, please call 206-685-8936 in the greater Seattle area, or 1-800-543-2320 and press zero, or e-mail us.

COURSE DESCRIPTIONS

UW Extension Courses

Course 1: Project Planning and Organization

4 CEUs, \$720, Sept. 30 - Dec. 16, 2006 (10 weeks plus a break during Thanksgiving week),

Instructor: Schuelein

Topics Include:

- Team rules and communications planning
- Project lifecycle strategy for biotech and requirements management
- Risk management processes
- WBS, project estimating and tasking
- Project scheduling
- Contract and procurement management
- Costing, budgeting, cash flows and lifecycle planning

Course 2: Project Execution, Monitoring and Control

2 CEUs, \$500, Jan. 6 - Feb. 17, 2007 (6 weeks), Instructor: Schuelein

Topics Include:

- Project staffing and management
- Change management
- Progress reporting
- Monitoring and control
- Project closeout and transition planning

UC San Diego Extension Courses

Course 3: Project Management within a Scientific Environment

2 Professional Units, \$500, Feb. 19 - March 30, 2007 (6 weeks), Instructor: Kennedy

Topics Include:

- Timeline and metrics in research
- Working with research scientists
- Scientific culture, communications and teams
- Organizational structures to enhance the success of R&D projects
- Growing knowledge-based assets


Course 4: Applying Project Management Principles to Biomedical and Pharmaceutical Product Development

4 Professional Units, \$720, Apr. 2 - June 8, 2007 (10 weeks), Instructor: Beyers

Topics include:

- Biomedical and pharmaceutical product development as a project
- Regulation as a critical project constraint
- Quality assurance systems

- From bench to development
- Pharmaceutical product development
- Biomedical product development
- Manufacturing
- Quality audits and monitoring

		<p>OSHER LIFELONG LEARNING INSTITUTE AT THE UW</p>	
			
<p>OPEN HOUSES</p>	<p>NEW OSHER LIFELONG LEARNING INSTITUTE AT THE UW</p>		<p>SIGN UP</p>
<p>If you would like to learn more about this new membership-based community of older adults, please attend one of our open houses:</p> <ul style="list-style-type: none"> ● Monday, Dec. 4, 2006, 10:30 a.m.–noon, UW campus, Seattle (location TBD). ● Thursday, Dec. 14, 2006, 5–6:30 p.m., UW Extension Downtown, 1325 Fourth Ave., Suite 400, Seattle (see map). <p>Light refreshments will be served.</p>	<p>Adults over 50 come together in a lively learning environment, sharing intellectual interests and making new friends as participants in the Osher Lifelong Learning Institute at the University of Washington (OLLI at UW). Current and retired UW faculty and community experts lead workshops and special events.</p> <p>This affordable new membership series gives you the opportunity to explore and discuss a wide variety of thought-provoking subjects and exchange ideas. OLLI at UW offerings are noncredit, with no tests, grades or papers to write.</p> <p>Classes will be offered on the UW campus, Trilogy at Redmond Ridge, and at various locations throughout the Seattle metropolitan area. View Autumn classes.</p> <p>A grant from the Bernard Osher Foundation enables the University of Washington to provide those who are 50 and above with affordable educational experiences.</p>		<p>Sign up for Autumn classes today! Take a look at the Autumn class offerings »</p> <p>More information about OLLI at UW will be posted here as it becomes available. Sign up to be notified via e-mail when program details are available online »</p> <p>If you have questions or would like to discuss this program, please e-mail Charlotte Antoine or phone 206-685-6307.</p> <div style="text-align: center;">  </div>
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Autumn 2006 Classes

- The Body's Bioelectric System: a New Healthcare Paradigm
- Whose Hamlet is it, Anyway?
- Politics and the Press in America
- The Civil War and American Values
- Dead Sea Scrolls: What Difference Have They Made?

FEE-BASED DEGREES through UW

Current Degrees

College of Architecture and Urban Planning (1)

- Master in Strategic Planning for Critical Infrastructures (online 2003)

College of Arts and Sciences (10)

- Master in Speech and Hearing Sciences with a specialty in Medical Speech-Language Pathology (2006)
- Postbaccalaureate Program in Speech and Hearing Sciences (2006)
- Masters in Linguistics with a specialty in Computational Linguistics (2005)
- Doctorate in Audiology (Autumn 2004)
- Master in Museology (Autumn 2003)
- Baccalaureate Degree – Arts and Sciences (English, Communication, humanities and social sciences majors) – evening (Autumn 2002)
- Master in Communications with a specialty in Digital Media (2002)

School of Business Administration (7)

- Master in Professional Accounting in Auditing and Assurance (daytime/evening) (Autumn 2004)
- Executive MBA –North America (2002)
- Master in Business Administration (evening) (Autumn 2002)
- Master in Professional Accounting in Taxation (daytime/evening) (Autumn 2002)
- Master in Business Administration, Technology Management (2001)
- Master in Information Science (2001)*
- Global/Global Executive MBA (1995)
- Executive MBA – Regional (1983)

College of Education (3)

- Master in Education with a specialty in Intercollegiate Athletics Leadership (2006)
- Doctorate (Ed.D.) in Leadership for Learning (Summer 2002)
- Master in Education – Teaching Learning Partnership (Summer 2002)*

College of Engineering (8)

- Professional Master in Computer Science (Autumn 2002)
- Master in Construction Engineering - Sloan -funded development (2002) (also Architecture)
- BS in Computing and Software Systems (onsite and online) (2001)*
- Master in Technical Communication (2001)
- Master in Medical Engineering (1998)
- EDGE degrees (4 engineering distance learning master degree programs) (1983)
 - Aeronautics and Astronautics
 - Aerospace Engineering

- Manufacturing Engineering
- Mechanical Engineering

Information School (3)

- Masters in Information Management (day) (2005)
- Masters of Information Management –weekend executive (2002)
- Master in Library and Information Science (onsite/evening) (Autumn 2002)*
- Master in Library and Information Science (online/intensive onsite – Autumn 2002)

School of Law (2)

- Master of Intellectual Property Management (2002)
- Master of Law in Taxation (1995)

School of Medicine (1)

- Doctorate in Physical Therapy (Autumn 2003)

College of Nursing (1)

- Master Entry Program in Nursing (Summer 2004)

School of Pharmacy (1)

- PHARM D (online/intensive onsite) (1996)

School of Public Affairs (1)

- Executive Master in Public Administration (Summer 2003)

School of Public Health and Community Medicine (3)

- Executive Master in Health Administration (Autumn 2003)
- BS in Health Information Administration (2001)
- Extended Masters in Public Health (1980)

School of Social Work (1)

- Master in Social Work (outreach) (Autumn 2004)
- Master in Social Work (evening) (Autumn 2003)*

Total Current Degrees: 42

Planned Fee-Based Degrees (most pending approval)

- Master in Bio-Medical Regulatory Affairs (online)
- B.S.E.E. Electrical Engineering (online) (2007)
- Master in Digital Animation
- Master in Geographic Information Systems
- Master in Physics
- Master in Applied Math (2007)
- Masters in Clinical Informatics for Patient Health Care (online)

- Masters in Teacher Certification (online)
- Executive Masters in Public Affairs (offered in Washington D.C.)
- Masters in Medical Imaging
- Masters for the Clinical Nurse Leader
- Masters in Computer Science (Shanghai)
- Masters in Electrical Engineering (Shanghai)
- Masters in Instructional Leadership
- Masters in Medical Engineering (online)
- Masters in Teaching for the Health Professions
- Masters in Real Estate

- Phased Out

A-4.2/211-06
11/16/06

Chronology of Certificate Programs UW Educational Outreach

Start Date	Certificate Program	Location
1985	Paralegal Studies	Seattle
1986	Data Communications (Network Engineering in 2003)	Seattle, Bellevue
1986	*Film and Video (Filmmaking in 2001) (Film and Video Production in 2003)	Seattle
1986	*Management of Records and Information (Information and Records Management)	Seattle
1986	*Microcomputer Manager	Seattle
1986	Training Specialist	Seattle
1987	Fundraising Management	Seattle
1987	*Library Automation	Seattle
1987	*Library Management	Seattle
1987	*Management Skills	Seattle
1988	Commercial Real Estate	Seattle, DL
1988	*Screenwriting and Advanced Screenwriting	Seattle
1988	*Studies in the Humanities	Seattle
1989	*Computer Aided Design (Integrated Design Technology)	Seattle
1989	*Communication Skills (Managing Organizational Communications)	Seattle
1989	Advertising (Marketing Communications, Integrated Marketing Communications in 1992) (Marketing 2003)	Seattle
1989	*Actuarial Science	Seattle
1989	*Perioperative Nursing	Seattle
1989	*Studies in Visual Expression	Seattle
1989	Writers' Program	Seattle, Bellevue and DL (2000)
1990	Data Resource Management	Seattle, DL
1991	*Computer Graphics (Digital Production for Graphic Design) (Graphic Production for Print and Web)	Seattle
1991	Facilities Management (Facility Management in 2003)	Seattle, DL
1991	Project Management	Seattle, Bellevue, DL
1991	Public Relations	Seattle
1991	*Software Engineering	Bellevue
1991	Software Product Management	Bellevue
1991	Technical Writing and Editing	Seattle, Bellevue
1992	C Programming	Seattle, Bothell, DL
1992	Contract Management	Seattle
1992	Genealogy and Family History	Seattle
1992	Health Information Administration	Seattle
1992	Human Resource Management	Seattle
1992	*Studio Art	Seattle
1993	Sound Production (Audio Production)	Seattle
1994	C++ Programming	Seattle, Bothell, DL
1994	*Career Development (revised in 2003)	Seattle
1994	*Planning and Community Development	Seattle
1994	Construction Management	Seattle

1994	*Documentary Video Production (Documentary Production)	Seattle
1994	*Environmental Manager	Seattle, Tacoma
1994	*Primary Care Nurse Practitioner	Seattle
1994	Photography	Seattle
1994	*Total Quality Management (Managing for Organizational Excellence)	Seattle
1994	Wetland Science and Management	Seattle
1995	Accounting	Seattle
1995	Administration and Management	Seattle
1995	*Advanced Writing	Seattle
1995	*Aging	Seattle
1995	International Business (Global Business Management in 2003)	Seattle
1995	Multimedia (Multimedia Design & Production)	Seattle
1995	*Purchasing Management	Seattle
1995	*Scientific Illustration	Seattle
1995	Management in Technology Companies (Management of Technology Organizations) (Management in the Technology Sector)	Bothell Bellevue (2003)
1996	*Client/Server Management (Distributed Computing)	Seattle, Bellevue
1996	Medical Engineering: Basic Medical Sciences	Seattle, Bellevue
1996	Medical Management	Seattle
1996	*Microcomputers and Networks (Basic Network Technologies)	Seattle, Bellevue and DL (2000)
1996	*Managing Network Operations	Seattle
1997	Geographic Information Systems	Seattle
1997	Medical Engineering: Medical Diagnostics	Seattle, Bellevue
1997	Museum Studies (Museum Collection Management and Interpretation)	Seattle
1997	*Professional Languages	Seattle
1997	*Public Health Training Graduate Program	Seattle
1997	School Library Media Specialist (School Library Professional)	Seattle
1997	*Teaching, Learning and Technology	Seattle
1998	JAVA Programming (JAVA 2 Enterprise Programming)	Seattle, Bothell and DL (2000)
1998	C Programming	Distance Learning
1998	C++ Programming	Distance Learning
1998	*Data Communications	Distance Learning
1998	Project Management	Distance Learning
1998	*Teaching, Learning, and Technology	Distance Learning
1998	Writers' Program	Distance Learning
1998	Medical Engineering: Medical Devices and Commercialization	Bellevue
1998	*New Media (Web Content Development)	Seattle
1999	*Systems Analyst	Seattle
1999	*NT Administration	Seattle
1999	PERL Programming	Bellevue
1999	*Windows Programming	Bellevue
1999	Software Testing	Seattle, Olympia
1999	Database Management	Seattle, DL
1999	Visual Basic.NET Programming	Seattle
1999	Medical Engineering: Biosensors and Biometrics	Bellevue
1999	*E-Commerce and Web Marketing (E-Commerce: Starting an Internet Business) (E-Commerce Management)	Seattle, Distance Learning (2000)
1999	UNIX/Linux Administration	Seattle
1999	Web Database and E-Commerce Programming (Advanced Web Applications Development in 2003)	Seattle

1999	Forensics	Seattle
1999	Small Business Webmaster (Web Consultant for Small Business)	Seattle, DL
1999	Construction Management	Distance Learning
1999	*Curriculum Integration in Action	Distance Learning
1999	Data Resource Management	Distance Learning
1999	Gerontology	Distance Learning
1999	School Library Media Specialist (School Library Professional)	Distance Learning
1999	Web Administration	Seattle, DL
2000	*Sales Management	Seattle
2000	*Computer Aided Modeling	Seattle
2000	Basic Internet Programming (Internet Programming)	Distance Learning
2000	Facilities Management (Facility Management)	Distance Learning
2000	JAVA 2 Programming (JAVA 2 Enterprise Programming)	Distance Learning
2000	Small Business Webmaster (Web Consultant for Small Business)	Distance Learning
2000	Distance Learning Design and Development	Distance Learning
2000	Oracle Applications Development	Seattle/Bellevue
2000	*Software Localization (Localization in 2003)	Seattle
2000	*Technical Computing Using MATLAB	Distance Learning
2000	Intellectual Property Management	Seattle
2000	*XML Standards and Technologies	Seattle
2000	Biomedical Regulatory Affairs	Seattle
2000	Web Technology Essentials (Web Technology Solutions in 2003)	Seattle
2000	Nonprofit Management	Seattle
2000	*Creative Writing	Seattle/Distance L
2000	Object Oriented Analysis and Design Using UML	Bellevue/Dist. L
2000	*Playwriting	Seattle
2000	*Computing and Software Systems	Seattle/Bothell, DL
2000	Data and Internet Security (IT Security)	Seattle
2000	Drawing and Painting	Seattle
2000	*Introduction to Screenwriting	Seattle
2000	Writing the Screenplay (Screenwriting)	Seattle
2001	*Internet Marketing	Seattle
2001	Embedded and Real Time Systems	Seattle, DL
2001	Business for International Professionals	Seattle
2001	Brain Research in Education	Distance Learning
2001	*Teaching in the Multicultural Classroom	Seattle
2001	Arts Management for the Performing Arts	Seattle
2001	*Business Advantage	Seattle
2001	*Technical Trainer	Bellevue
2001	*Site Planning	Distance Learning
2001	*Advanced Drawing and Painting	Seattle
2001	Editing	Seattle
2001	Child and Adolescent Mental Health	Bellevue
2001	*Fundamentals of Electrical Engineering	Distance Learning
2001	Geriatric Mental Health	Bellevue
2001	*Human Services Management	Bellevue
2001	*Time-Effective Therapies	Bellevue
2001	*Windows 2000 Server Administration	Seattle
2001	Environmental Law and Regulation	Seattle
2001	*Danforth Principals	Seattle
2002	Game Development	Seattle
2002	*Game Animation	Seattle
2002	*Business Foundations	Distance Learning

2002	Private Investigation	Seattle
2002	Heavy Construction Project Management	Distance Learning
2002	*Supervision	Seattle
2002	Clinical Trials	Seattle
2002	*Land Use Law	Seattle
2003	*Management Decision Making	Seattle
2002	Design Firm Leadership and Management	Seattle
2002	Global Supply Chain Management	Seattle
2003	Sports Management	Seattle
2003	User –Centered Design	Seattle
2003	*Linguistic Diversity in the Classroom	Seattle
2003	Infrastructure Construction	Distance Learning
2003	House as Architecture	Seattle
2003	*3D Rapid Prototyping	Seattle
2003	*Romance Writing	Seattle
2003	Content Management	Seattle
2003	*Advanced Oracle Applications Development	Seattle
2003	Wireless Communications Technology	Bellevue
2003	*Broadcast Media	Seattle
2003	Sports Medicine and Human Performance	Seattle
2004	Art for the Children’s Market	Seattle
2004	Songwriting	Seattle
2004	Program Evaluation	Seattle
2004	Senior Project Manager	Bellevue
2004	Java 2: Web and Distributed Application Development	Bellevue
2004	Addiction and the Brain	DL
2005	*Advanced Education in Trauma Treatment	Seattle
2005	Computer Forensics	Seattle
2005	Information Assurance & Cybersecurity	Seattle
2006	Advanced 3D Art for Games	Seattle
2006	Appraisal of Fine and Decorative Art	Seattle
2006	Basic Medical Sciences	Bellevue, Seattle
2006	Biosensors and Biomaterials	Bellevue
2006	Biotech Project Management	DL
2006	Building Rich Multimedia Applications	Seattle
2006	Business Development	Seattle
2006	Quantitative Construction Management	DL
2006	Emerging Infections and Biopreparedness	DL
2006	Fiber Arts	Seattle
2006	Figure and Portrait Art	Seattle
2006	Healthcare Corporate Compliance	Seattle
2006	Health Research Methods	DL
2006	Independent Filmmaking	Seattle
2006	Infrastructure Integration	Bellevue
2006	Intro to 3D Art for Games	Seattle
2006	Managing for High Performance	Seattle
2006	Mathematics—Science Integration	DL
2006	Medical Devices and Commercialization	Bellevue
2006	Medical Diagnostics	Bellevue
2006	Natural Science Illustration	Seattle
2006	Psychological Trauma: Effective Treatment and Practice	Bellevue
2006	SQL Server Specialist	Seattle, Bellevue
2006	Systems Analysis	Seattle, Bellevue

2006	Technology Commercialization	Seattle
2006	Therapeutic Gardens	Seattle

* Certificate Program is Inactive

November 27, 2006

A-4.3/211-06
11/16/06

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1986	*Microcomputer Manager	Seattle
1986	Training Specialist	Seattle
1987	Fundraising Management	Seattle
1987	*Library Automation	Seattle
1987	*Library Management	Seattle
1987	*Management Skills	Seattle
1988	Commercial Real Estate	Seattle, DL
1988	*Screenwriting and Advanced Screenwriting	Seattle
1988	*Studies in the Humanities	Seattle
1989	*Computer Aided Design (Integrated Design Technology)	Seattle
1989	*Communication Skills (Managing Organizational Communications)	Seattle
1989	Advertising (Marketing Communications, Integrated Marketing Communications in 1992) (Marketing 2003)	Seattle
1989	*Actuarial Science	Seattle
1989	*Perioperative Nursing	Seattle
1989	*Studies in Visual Expression	Seattle
1989	Writers' Program	Seattle, Bellevue and DL (2000)
1990	Data Resource Management	Seattle, DL
1991	*Computer Graphics (Digital Production for Graphic Design) (Graphic Production for Print and Web)	Seattle
1991	Facilities Management (Facility Management in 2003)	Seattle, DL
1991	Project Management	Seattle, Bellevue, DL
1991	Public Relations	Seattle
1991	*Software Engineering	Bellevue
1991	Software Product Management	Bellevue
1991	Technical Writing and Editing	Seattle, Bellevue
1992	C Programming	Seattle, Bothell, DL
1992	Contract Management	Seattle
1992	Genealogy and Family History	Seattle
1992	Health Information Administration	Seattle
1992	Human Resource Management	Seattle
1992	*Studio Art	Seattle
1993	Sound Production (Audio Production)	Seattle
1994	C++ Programming	Seattle, Bothell, DL
1994	*Career Development (revised in 2003)	Seattle
1994	*Planning and Community Development	Seattle
1994	Construction Management	Seattle

1994	*Documentary Video Production (Documentary Production)	Seattle
1994	*Environmental Manager	Seattle, Tacoma
1994	*Primary Care Nurse Practitioner	Seattle
1994	Photography	Seattle
1994	*Total Quality Management (Managing for Organizational Excellence)	Seattle
1994	Wetland Science and Management	Seattle
1995	Accounting	Seattle
1995	Administration and Management	Seattle
1995	*Advanced Writing	Seattle
1995	*Aging	Seattle
1995	International Business (Global Business Management in 2003)	Seattle
1995	Multimedia (Multimedia Design & Production)	Seattle
1995	*Purchasing Management	Seattle
1995	*Scientific Illustration	Seattle
1995	Management in Technology Companies (Management of Technology Organizations) (Management in the Technology Sector)	Bothell Bellevue (2003)
1996	*Client/Server Management (Distributed Computing)	Seattle, Bellevue
1996	Medical Engineering: Basic Medical Sciences	Seattle, Bellevue
1996	Medical Management	Seattle
1996	*Microcomputers and Networks (Basic Network Technologies)	Seattle, Bellevue and DL (2000)
1996	*Managing Network Operations	Seattle
1997	Geographic Information Systems	Seattle
1997	Medical Engineering: Medical Diagnostics	Seattle, Bellevue
1997	Museum Studies (Museum Collection Management and Interpretation)	Seattle
1997	*Professional Languages	Seattle
1997	*Public Health Training Graduate Program	Seattle
1997	School Library Media Specialist (same as School Library Professional?)	Seattle
1997	*Teaching, Learning and Technology	Seattle
1998	JAVA Programming (JAVA 2 Enterprise Programming)	Seattle, Bothell and DL (2000)
1998	C Programming	Distance Learning
1998	C++ Programming	Distance Learning
1998	*Data Communications	Distance Learning
1998	Project Management	Distance Learning
1998	*Teaching, Learning, and Technology	Distance Learning
1998	Writers' Program	Distance Learning
1998	Medical Engineering: Medical Devices and Commercialization	Bellevue
1998	*New Media (Web Content Development)	Seattle
1999	*Systems Analyst	Seattle
1999	*NT Administration	Seattle
1999	PERL Programming	Bellevue
1999	*Windows Programming	Bellevue
1999	Software Testing	Seattle, Olympia
1999	Database Management	Seattle, DL
1999	Visual Basic.NET Programming	Seattle
1999	Medical Engineering: Biosensors and Biometrics	Bellevue
1999	*E-Commerce and Web Marketing (E-Commerce: Starting an Internet Business) (E-Commerce Management)	Seattle, Distance Learning (2000)
1999	UNIX/Linux Administration	Seattle
1999	Web Database and E-Commerce Programming (Advanced Web	Seattle

	Applications Development in 2003)	
1999	Forensics	Seattle
1999	Small Business Webmaster (Web Consultant for Small Business)	Seattle, DL
1999	Construction Management	Distance Learning
1999	*Curriculum Integration in Action	Distance Learning
1999	Data Resource Management	Distance Learning
1999	Gerontology	Distance Learning
1999	School Library Media Specialist (same as School Library Professional?)	Distance Learning
1999	Web Administration	Seattle, DL
2000	*Sales Management	Seattle
2000	*Computer Aided Modeling	Seattle
2000	Basic Internet Programming (Internet Programming)	Distance Learning
2000	Facilities Management (Facility Management)	Distance Learning
2000	JAVA 2 Programming (JAVA 2 Enterprise Programming)	Distance Learning
2000	Small Business Webmaster (Web Consultant for Small Business)	Distance Learning
2000	Distance Learning Design and Development	Distance Learning
2000	Oracle Applications Development	Seattle/Bellevue
2000	*Software Localization (Localization in 2003)	Seattle
2000	*Technical Computing Using MATLAB	Distance Learning
2000	Intellectual Property Management	Seattle
2000	*XML Standards and Technologies	Seattle
2000	Biomedical Regulatory Affairs	Seattle
2000	Web Technology Essentials (Web Technology Solutions in 2003)	Seattle
2000	Nonprofit Management	Seattle
2000	*Creative Writing	Seattle/Distance L
2000	Object Oriented Analysis and Design Using UML	Bellevue/Dist. L
2000	*Playwriting	Seattle
2000	*Computing and Software Systems	Seattle/Bothell, DL
2000	Data and Internet Security (now IT Security?)	Seattle
2000	Drawing and Painting	Seattle
2000	*Introduction to Screenwriting	Seattle
2000	Writing the Screenplay (same as Screenwriting?)	Seattle
2001	*Internet Marketing	Seattle
2001	Embedded and Real Time Systems	Seattle, DL
2001	Business for International Professionals	Seattle
2001	Brain Research in Education	Distance Learning
2001	*Teaching in the Multicultural Classroom	Seattle
2001	Arts Management for the Performing Arts	Seattle
2001	*Business Advantage	Seattle
2001	*Technical Trainer	Bellevue
2001	*Site Planning	Distance Learning
2001	*Advanced Drawing and Painting	Seattle
2001	Editing	Seattle
2001	Child and Adolescent Mental Health	Bellevue
2001	*Fundamentals of Electrical Engineering	Distance Learning
2001	Geriatric Mental Health	Bellevue
2001	*Human Services Management	Bellevue
2001	*Time-Effective Therapies	Bellevue
2001	*Windows 2000 Server Administration	Seattle
2001	Environmental Law and Regulation	Seattle
2001	*Danforth Principals	Seattle
2002	Game Development	Seattle

2002	*Game Animation	Seattle
2002	*Business Foundations	Distance Learning
2002	Private Investigation	Seattle
2002	Heavy Construction Project Management	Distance Learning
2002	*Supervision	Seattle
2002	Clinical Trials	Seattle
2002	*Land Use Law	Seattle
2003	*Management Decision Making	Seattle
2002	Design Firm Leadership and Management	Seattle
2002	Global Supply Chain Management	Seattle
2003	Sports Management	Seattle
2003	User –Centered Design	Seattle
2003	*Linguistic Diversity in the Classroom	Seattle
2003	Infrastructure Construction	Distance Learning
2003	House as Architecture	Seattle
2003	3D Rapid Prototyping	Seattle
2003	*Romance Writing	Seattle
2003	Content Management	Seattle
2003	*Advanced Oracle Applications Development	Seattle
2003	Wireless Communications Technology	Bellevue
2003	*Broadcast Media	Seattle
2003	Sports Medicine and Human Performance	Seattle
2004	Art for the Children’s Market	Seattle
2004	Songwriting	Seattle
2004	Program Evaluation	Seattle
2004	Senior Project Manager	Bellevue
2004	Java 2: Web and Distributed Application Development	Bellevue
2004	Addiction and the Brain	DL
2005	*Advanced Education in Trauma Treatment	Seattle
2005	Computer Forensics	Seattle
2005	Information Assurance & Cybersecurity	Seattle
2006	Advanced 3D Art for Games	Seattle
2006	Appraisal of Fine and Decorative Art	Seattle
2006	Basic Medical Sciences	Bellevue, Seattle
2006	Biosensors and Biomaterials	Bellevue
2006	Biotech Project Management	DL
2006	Building Rich Multimedia Applications	Seattle
2006	Business Development	Seattle
2006	Quantitative Construction Management	DL
2006	Emerging Infections and Biopreparedness	DL
2006	Fiber Arts	Seattle
2006	Figure and Portrait Art	Seattle
2006	Healthcare Corporate Compliance	Seattle
2006	Health Research Methods	DL
2006	Independent Filmmaking	Seattle
2006	Infrastructure Integration	Bellevue
2006	Intro to 3D Art for Games	Seattle
2006	IT Security	Bellevue
2006	Managing for High Performance	Seattle
2006	Mathematics—Science Integration	DL
2006	Medical Devices and Commercialization	Bellevue
2006	Medical Diagnostics	Bellevue
2006	Natural Science Illustration	Seattle

2006	Psychological Trauma: Effective Treatment and Practice	Bellevue
2006	School Library Professional (same as School Library Media Specialist?)	Seattle, DL
2006	Screenwriting (same as Writing the Screenplay?)	Seattle
2006	SQL Server Specialist	Seattle, Bellevue
2006	Systems Analysis	Seattle, Bellevue
2006	Technology Commercialization	Seattle
2006	Therapeutic Gardens	Seattle

* Certificate Program is Inactive

November 7, 2006

A-4.4/211-06
11/16/06

NEW INITIATIVES UNDER CONSIDERATION
2006-2008

Degrees

Masters in Intercollegiate Athletic Leadership (Summer 2006)
Masters in Medical Speech Language Pathology (Autumn 2006)
Postbaccalaureate Program in Speech and Hearing Sciences (Autumn 2006)
Master of Applied Math (online) (Autumn 2007)

Possible for the Future

B.S.E.E. Electrical Engineering (online)
Master in Instructional Leadership
Masters in Bio-Medical Regulatory Affairs
Masters in Clinical Informatics for Patient Health Care (online)
Master in Physics
Masters in Digital Animation
Masters in Geographic Information Systems
Masters in Teacher Certification (online)
Executive Masters in Public Affairs (offered in Washington D.C.)
Masters in Medical Imaging
Masters for the Clinical Nurse Leader
Masters in Computer Science (Shanghai)
Masters in Electrical Engineering (Shanghai)
Masters in Medical Engineering (online)
Masters in Teaching for the Health Professions
Masters in Real Estate

Certificates

Abu Dhabi – contract signed with option for various certificates
Accounting 505 – 2nd section
Adoption (Social Work)
Advanced Multimedia (Autumn 2006)
Advanced 3-D Art for Games (Autumn 2006)
Alternative Medicine
Applied Biostatistics (online)
Biotechnology Project Management (online with UCSD) (Autumn 2006)
Business Development (Autumn 2006)
Construction Management (international delivery)

Data Analyst
Emergency Management (Autumn 2006)
Emerging Infections and Biopreparedness (Autumn 2006)
Fashion Design
Fiber Arts (Autumn 2006)
Fine Arts Appraisal (Autumn 2006)
Health Research Methods (online) (Autumn 2006)
Foundations for Information Professionals
Global Integrated Systems Engineering (Boeing) (Autumn 2006)
Health Care Corporate Compliance (Autumn 2006)
Homeland Security (Autumn 2006)
Infrastructure Network Integration (Autumn 2006)
Interior Design
Managing for High Performance
Medical Imaging
Portal Design and Development
Pre-medicine certificate
Project Management (international delivery)
Project Management Certificates Contracts (3) (Autumn 2006)
Property Management
Shared Access certificates in various areas (e.g. Pacific Northwest History)
SQL Server Professional (Autumn 2006)
Strategic Planning (Autumn 2006)
Systems Analysis (Autumn 2006)
Therapeutic Gardens (Autumn 2006)

Grants

Addiction science - online institute for justice system \$200K
Heritage speakers (Arabic, Russian and Chinese) \$450K
Mathematics Education Center – Project – contracts and grant funding \$200K

Other Initiatives

Burke Travel Programs (Fort Vancouver and Bali)
Business Writing Workshop
Business Presentation Skills Workshop
Commercial Real Estate Developers Forum
Content Area Reading Institute
Dyslexia workshop
Embedded Systems workshop
Engineering short courses and executive initiatives

Gerontology contract

Health Fitness delivered Series via K-20 (Autumn 2006)

Information Architecture Institute

Knowledge Management Institute

Literacy Project (Eastern Washington)

Osaka Graduate School of Engineering (Summer 2006)

Osher Lifelong Learning Center for Seniors

Paralegal conference

Professional Development Conference for Educators

Puget Sound Writing Project Open Institute (expand to other areas in the State)

Ritsumekin Environment Program (Autumn 2006)

RFID Technology workshops

Rome Tour

Sichuan Program for University Administrators

Social Work Case Study Contract

Summer Day Program at the Burke

TEFL Teacher Training

Summer high school program: Three new classes

UW in the High Schools: New content areas and sites

Zhejiang U. Program (Summer 2006)

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

UW Tower Planning Decision Structure and Strategic Principles

The recent acquisition of the Safeco properties in the University District (now referred to as the UW Tower properties) provides the University of Washington with a landmark opportunity to optimize the use of on-campus space for teaching and research as some units are relocated into the UW Tower properties. In addition, our goal is to improve the efficiency of the institution's leased space portfolio through lease consolidation. A transparent and clear decision-making process is being put in place to ensure that planning for the new properties and associated released spaces achieves the maximum benefit to the university. The decision structure and strategic principles outlined below will be applied in the occupancy planning for the UW Tower properties and associated released spaces.

Decision Structure

The advisory and decision structure for assignment of new and released space will include the following roles and responsibilities:

- Regents – Receive regular reports of progress on occupancy planning.
- Executive Committee – President, Provost, and Executive Vice President receive recommendations regarding process and space allocations from the Planning Advisory Committee. Provost will make final space allocation decisions regarding occupancy of the UW Tower properties and related released spaces.
- Planning Advisory Committee – Will receive and review occupancy proposals in the context of strategic principles, and will make recommendations to the Executive Committee.
- Staff in many University of Washington administrative areas are already engaged in providing technical assistance in support of this planning effort and will be available to serve the committees as needed throughout the planning effort.

Strategic Principles

The initial strategic principles listed below will be presented to the Planning Advisory Committee for review and confirmation as one of the committee's first tasks. The Planning Advisory Committee may also expand on these principles.

- Acquisition of the Safeco properties has allowed the UW to obtain approximately 500,000 sf of office space in the University District at a price well below the cost of new construction, and in order to realize the

A. Academic and Student Affairs Committee

UW Tower Planning Decision Structure and Strategic Principles (continued p. 2)

benefits of this savings, planning for occupancy of the property should remain consistent with the financial base case for the acquisition.

- A chief outcome of the UW Tower properties acquisition will be the availability of more space on campus for teaching and research; occupancy proposals will be evaluated in consideration of both the initial UW Tower property space assignments as well as associated released spaces.
- Space will be assigned based on the highest and best institutional use when considering UW Tower properties and related released spaces.
- Occupancy planning should target an overall program of approximately 300,000 sf of lease consolidation.
- To the extent that the university receives state support for operations and maintenance during the 2007 legislative session, the remaining UW Tower properties space will be assigned to existing programs, with the result of releasing current space in central and west campus for assignment to alternative uses. To the extent that operations and maintenance are not supported by the state, third party or self-sustaining uses will be considered for the remaining space.
- The UW Tower properties were acquired based on their financial feasibility due to the ability to use the space in the existing open floor-plan configuration. Significant changes to this configuration will trigger code requirements and require costly upgrades of major building systems. Therefore, the existing configuration will be used. Uses that cannot be accommodated without significant infrastructure changes will be considered for alternative space.
- In making space assignments in the UW Tower properties and associated released spaces, consideration will be given to all special needs and preferences of the programs. Final assignment of all space, including the UW Tower properties and associated released spaces, will be made by the Provost per the decision structure outlined above.

VII. STANDING COMMITTEE

A. Academic and Student Affairs Committee

“Meeting the Global Challenge”

An oral report will be provided at the meeting.

VII. STANDING COMMITTEES

A. Academic & Student Affairs Committee

North of 45th Work Group Final Recommendations

BACKGROUND

In February 2006, President Emmert appointed a group of interested stakeholders to take a comprehensive look at concerns regarding the neighborhood located north of 45th Street, bordering the University campus. The President's action was taken in response to long-standing concerns by the University, neighbors, the City of Seattle, and students about uncontrolled parties, excessive noise, vandalism, crime and safety in this area. Co-chaired by Julia Gold, Senior Lecturer and Director of the Mediation Clinic in the School of Law, and Will Rasmussen, third year law student, the group consisted of 23 representatives, including University faculty, administrators and staff, the Presidents of the Associated Students of the University of Washington and the Graduate and Professional Student Senate, the Presidents of the Interfraternity Council and the Panhellenic Association, representatives from the Seattle Mayor's office, the Seattle and University Police Departments and representatives of neighborhood associations. The group met weekly from February 28 until May 30, and its final recommendations are attached.

ATTACHMENTS

I. North of 45th Work Group Final Recommendations

North of 45th Work Group Final Recommendations

The Work Group's recommendations address student conduct issues, land use and housing problems and safety concerns. The Work Group acknowledges that as the University, City of Seattle and residents move toward implementation, these recommendations will need to be assessed from a legal and policy standpoint. The cost of each recommendation will also need to be determined. Due to the complexity of the problems, the Work Group feels it would be quite useful to have a role in the ongoing efforts that will be needed to monitor and implement these recommendations. The stakeholder whose action will be required within each recommendation is **bolded** in the following list.

1) Develop an Ongoing Committee and Create a Campus-Community Coalition

The Work Group recommends that the **University** continue and/or create a committee to follow-up and monitor the implementation of these recommendations. In addition, the Work Group recommends that the **University** create a Campus-Community Coalition and fund a full time coordinator for the Coalition, to investigate and recommend appropriate environmental and knowledge-based strategies to address alcohol-related and other problems which affect students, the University and surrounding neighbors. This Coalition should be broad-based, and include all stakeholders: for example, University administration, faculty, staff and students (including those who are currently involved in substance abuse prevention and education efforts), residents of the neighborhood, University district merchants, landlords, law enforcement, and alcohol regulatory agencies.

2) Strengthen Police Coordination and Enforcement

The Work Group recommends that the **Seattle Police Department** and the **UW Police Department** continue to work together in the neighborhood north of 45th St.

In addition:

- The **UW** should fund additional UWPD staffing.
- The **SPD and UWPD** should coordinate follow-through and notification of 911 noise violation calls so that citations can be issued in a timely manner.
- Both police departments should strictly enforce laws regarding noise, vandalism and substance abuse.
- The **City and the University** should consider establishing a joint law enforcement station in the area.

3) Student Conduct Code

There was a strong consensus in the Work Group that the **University** should hold its students accountable for certain behaviors occurring in designated off-campus locations. There was no clear consensus within the group on how to best accomplish that goal. The recommendation with the most support was a revision in the Student Conduct Code that would create a Restorative Justice program to hold students accountable. Some Work Group members preferred an extension of the existing Student Conduct Code off campus. The Work Group recommends that a small group, including residents of the neighborhood and other stakeholders as appropriate, be formed immediately to develop the details on how to most effectively hold students accountable for off-campus behavior.

4) Amend and Enforce Land Use and Housing Codes

The Work Group recommends that if the Washington Supreme Court determines that the Pasco residential rental housing licensing program is legal, the **City of Seattle** should institute a similar program, which would require landlords to obtain a rental housing license, conditioned upon presenting an inspection certificate showing compliance with land use, housing and building maintenance, and health and safety standards.

Further, the Work Group recommends that the **City of Seattle** amend its land use code for the University Park area to decrease the number of unrelated persons allowed to live in a nonconforming dwelling unit and to require that all dwelling units have communal living space of sufficient size.

The **City of Seattle** should strictly enforce all existing housing and land use codes. To aid in this enforcement, the **University** should temporarily fund a code compliance officer in the University's primary impact zone, who could also serve as a liaison to students.

5) Purchase Property in the Area

The Work Group recommends that the **University** purchase homes, including single family homes that have been converted into multi-family units, in the North of 45th neighborhood, as the opportunity arises. These homes could be made available for faculty, staff or students. Homes could also be resold, with a covenant or other restriction on use, to ensure that they do not become "rooming houses" and are maintained in good condition. This program could be used to encourage faculty and staff to live in the area.

6) Establish a Housing Quality Assurance Program

The Work Group recommends that the **University** establish a Housing Quality Assurance Program, to require that any landlord desiring to list rental property

through the University (the Daily, Off Campus Housing Affairs or other entity) present a certificate of compliance, showing that the rental property has been inspected by the City and complies with all local land use and housing and building maintenance codes. The certificate would also state the legal intended use of the property, the property address and the number of sleeping rooms per unit. For example, a duplex would be listed and categorized in any advertising only under “duplexes”.

7) Enhance Educational Efforts

The Work Group recommends that the **University** increase its efforts to educate students and their parents about students’ rights, responsibilities, and the expectations of being a good citizen and neighbor within the larger community. For example, the **University** could create a website with information for students, including such items as “Being a Good Neighbor,” “Rights and Responsibilities of an Off-Campus Student” and “Rights and Responsibilities as a Tenant.” See, e.g., George Washington University, Off-Campus Student Affairs website: <http://gwired.gwu.edu/offcampus>.

8) Develop and Support an Ongoing “Adopt an Area” Program

The Work Group recommends that the **University** encourage and recognize students who participate in an “adopt an area” program in the North of 45th neighborhood. Efforts would include routine trash clean up, as well as special clean-up projects.

9) Improve Safety and Student Welfare

- The Work Group recommends that the **City, University, merchants, and area residents** should work together to revitalize The Ave.
- The Work Group recommends that the City should provide economic incentives to businesses to move into the U-District; and investigate strategies to increase residential housing along The Ave. and adjacent to it.
- The Work Group recommends that neighbors institute a neighborhood area watch to monitor illegal and undesirable activity on The Ave. and nearby streets.
- The Work Group recommends that the **City of Seattle** should increase lighting on the streets and parking lots in the neighborhood.
- The Work Group recommends that the **City of Seattle** Department of Transportation should institute a traffic study and install either stop signs or traffic circles at designated intersections in the neighborhood (e.g., 47th and 20th).

10) Encourage Communication Between Students and Residents

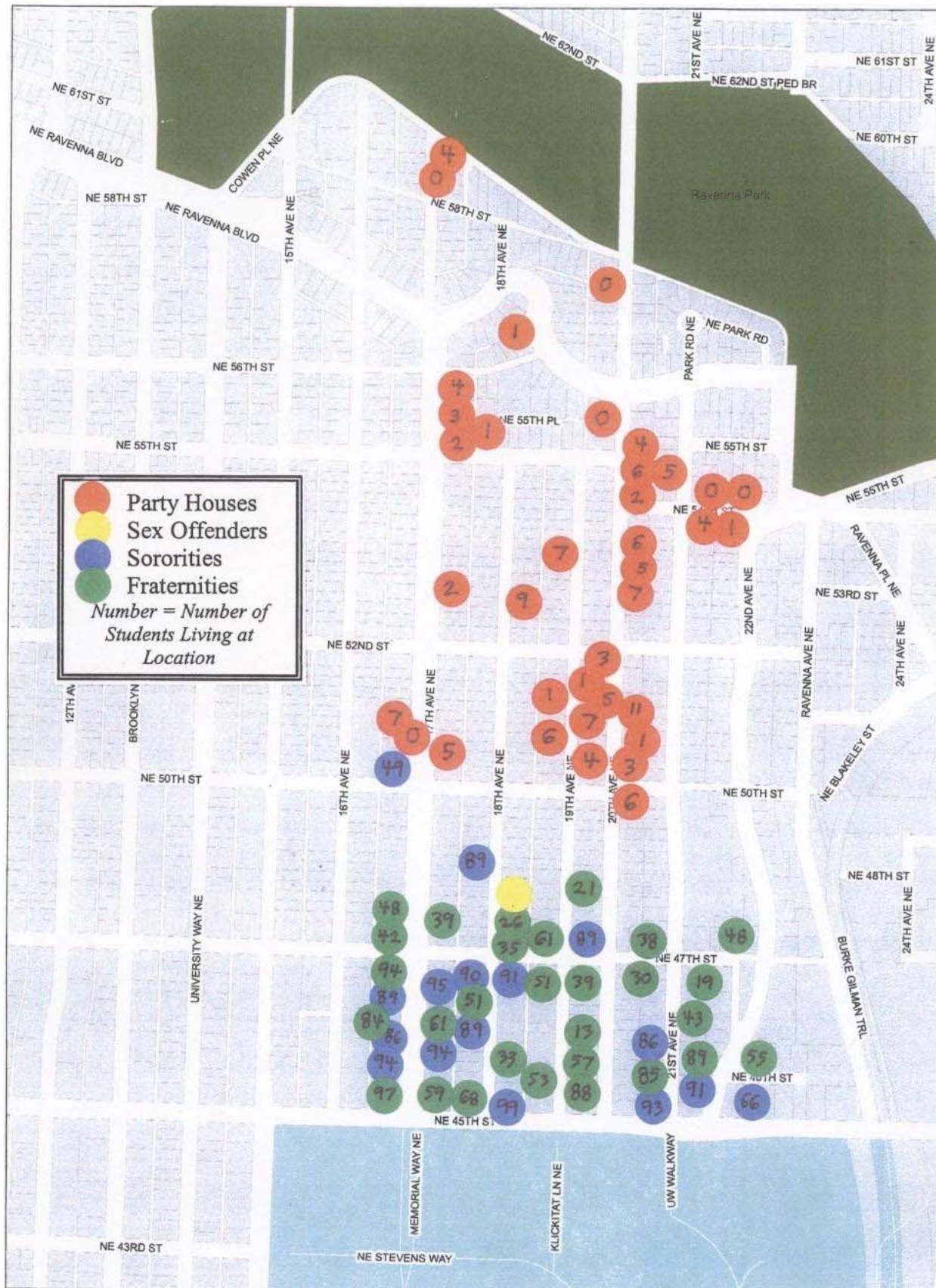
The **University and Neighborhood Associations** should encourage and support students, when they move into the neighborhood, to meet their neighbors and discuss mutual expectations of conduct, including what it means to be a good neighbor. See, e.g.,

<http://gwired.gwu.edu/offcampus/intro/BeingAGoodNeighbor/>

In addition, the Work Group developed the following ideas that would improve the quality of life in the North of 45th neighborhood:

- The **City of Seattle** should negotiate with trash haulers to move the date of pickup in the North of 45th area, preferable from Friday to Monday or at least earlier in the week.
- The **City of Seattle** Department of Transportation should institute a parking study and recommend that the number of Residential Parking Zone permits issued to each address be limited.
- The **University** should revitalize campus life so that students living off campus would want to be more involved.
- The **University** should investigate building additional on-campus housing that would be attractive to student, to increase the number of students living on campus.

Neighborhoods North of 45th



- Parks
- Campus
- Property Parcels

Produced by: Peter Kobylarz
3/2/06
Data Source: WAGDA

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

SEIU Local 1199NW Collective Bargaining Agreement – UW RatificationRECOMMENDED ACTION:

It is the recommendation of the Administration that the Board of Regents approve the Master Collective Bargaining Agreement between the University of Washington and SEIU Local 1199NW that covers approximately 1,490 employees (Registered Nurse, Professional/Technical, Social Worker, Health Care Specialist, Respiratory Therapist/Anesthesiology Technician Bargaining Units) at Harborview Medical Center. The duration of the Agreement is from July 1, 2007 through June 30, 2009.

BACKGROUND:

This is a successor Master Agreement for these bargaining units negotiated under the Personnel System Reform Act of 2002.

Following is a summary of the critical elements of the Agreement:

Efficiencies:

- Balanced pay rates between RN 2 and RN 3 to guarantee consistent promotional increases
- Maintained parity for RN's and Professional/Technical employees at HMC and UWMC
- Creation of new Inpatient Health Care Specialist Class Specification no later than January 1, 2007 with salary range 5 percent higher than Outpatient Health Care Specialist to solve recruitment and retention problem
- Effective June 16, 2009 sick leave hours paid for will no longer count toward the accrual of overtime

Compensation:

- **Registered Nurses**
 - 1/1/07 2 percent wage increase
 - 7/1/07 2 percent wage increase for RN 2's
Change RN 3 scale to be 8 percent higher at every step
New 24 year step at 2 percent higher than current 22 year step
 - 1/1/08 2 percent wage increase
 - 7/1/08 2 percent wage increase

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

SEIU Local 1199NW Collective Bargaining Agreement – UW Ratification (continued p. 2)

6/16/09 New 26 year step which will be at 2 percent higher than 24 year step

Fill in four “frozen” steps – L, N, Q, R will now have a monetary value of approximately 1 percent

7/1/07 Premium Increases:

\$2.50 evenings

\$4.00 standby

\$3.75 float

- **Social Workers**

1/1/07 4 percent wage increase

7/1/07 2 percent wage increase

7/1/08 2 percent wage increase

1/1/09 New Top Step S – 3 percent more than R

- **Health Care Specialists**

1/1/07 1.75 percent wage increase

7/1/07 2 percent wage increase

7/1/08 2 percent wage increase

1/1/09 New Top Step S – 3 percent more than R

Premium Increase:

7/1/07 \$2.50 evenings

- **Professional/Technical Units (Identical Classifications in SEIU Local 1199NW and Local 925)**

1/1/07 Market adjustments as proposed by UW (range from 2 percent to 5 percent and all classes get a minimum of 2 percent)

7/1/07 3.2 percent wage increase and extend \$.50 certification pay to classifications that do not already have it

7/1/08 2 percent wage increase

1/1/09 1 percent wage increase

6/16/09 Fill in three “frozen” steps – I, J and L will now have a monetary value of approximately 1 percent

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

Report of Contributions

University of Washington
University of Washington Foundation

September, 2006

NOTES AS OF SEPTEMBER 30, 2006

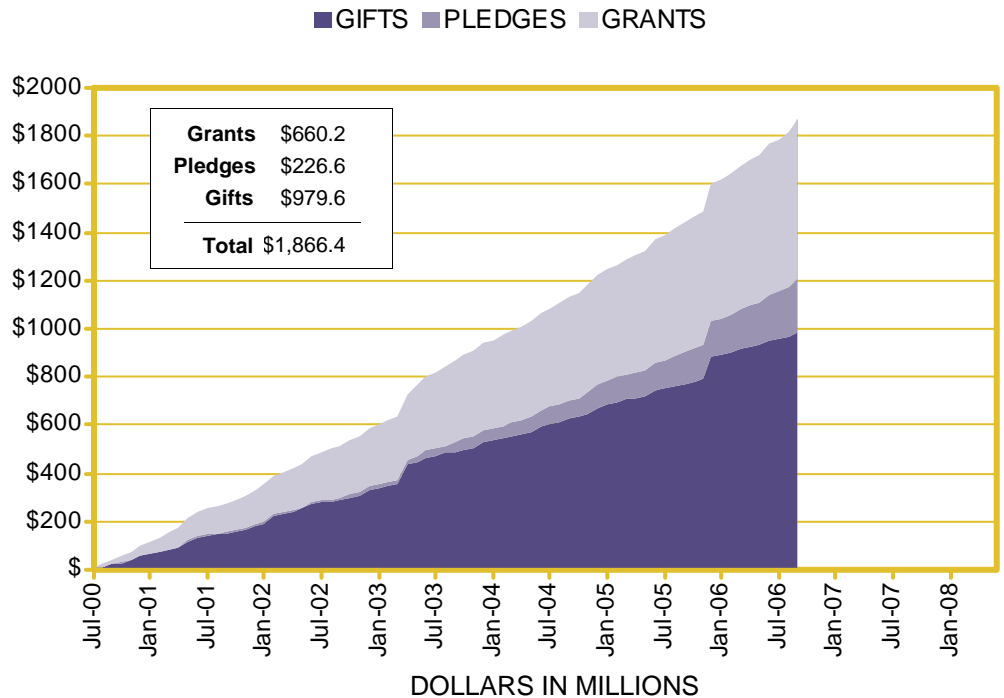
DATA POINTS

\$1,866,397,092 has been raised toward our campaign goal of \$2 billion.

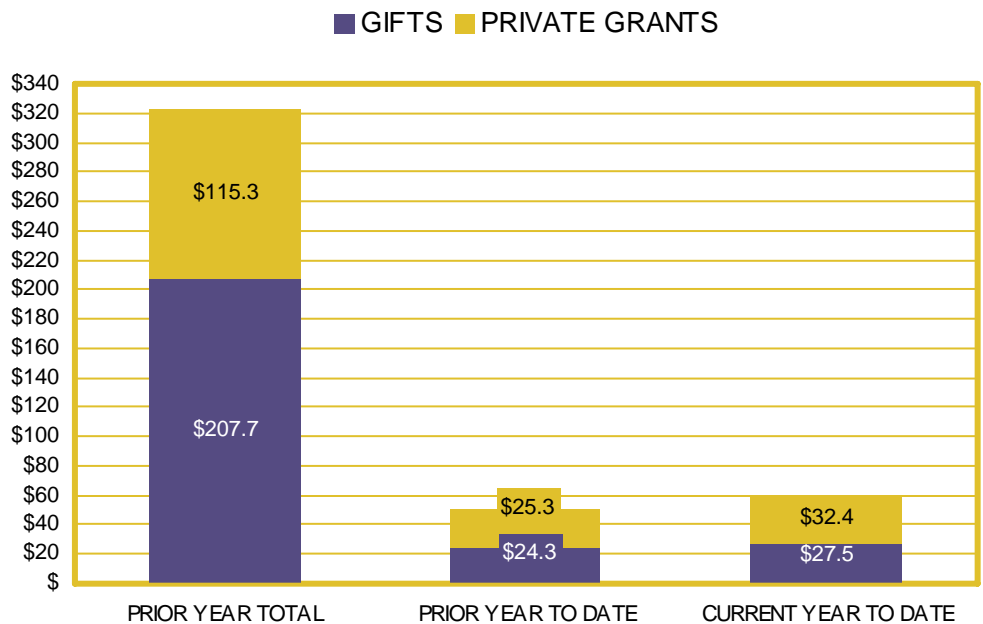
The UW received \$32.1 million in total private voluntary support (\$12.3 million in gifts and \$19.8 in grants) in September.

Areas including Architecture, Arts and Sciences, Broadcast Services, Business School, Dentistry, Education, Evans Schl. of Pub. Affairs, Information School, Intercollegiate Athletics, Nursing, Pharmacy, Public Health, UW Alumni Association, UW Medicine and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



SEPTEMBER 2006 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Mary and Tucker Barksdale – \$25,000 to the College of Arts and Sciences

- Mr. and Mrs. Barksdale's gift will create the Julian D. and Marajane Barksdale Endowed Fund in Earth and Space Sciences. The fund, named in honor of Mr. Barksdale's parents, will provide support for the Department of Earth and Space Sciences (ESS) with a preference for undergraduate activities; including field work, travel, and registration fees at meetings.
- Julian "Barky" Barksdale was a professor of geology at the University of Washington for 37 years and a prominent figure in the area, active with many organizations benefiting senior citizens and retirees.
- In 2005, the couple created the Julian D. Barksdale Service Award Fund, which honors students, alumni, faculty or staff in ESS for exceptional contributions in support of the department's or the University's mission. The award was funded by friends, family, and former students, led by Professor Eric Cheney.

Robert and Jean Reid – \$3,000,000 to the School of Nursing

- This planned gift from Bob and Jean Reid, University of Washington alumni and honorary School of Nursing Campaign co-chairs, will provide fellowship support to both undergraduate and graduate students.
- The Reids are dedicated to helping UW School of Nursing students who would otherwise not be able to afford a University education. This gift brings their total support of Nursing students to more than \$5 million. In addition, they recognize the value of top leadership and have endowed the dean's position in the School of Nursing with a \$500,000 gift to attract and retain a distinguished dean.
- A 2002 report by the Joint Commission on Accreditation of Healthcare Organizations suggests that by 2020, there will be at least 400,000 fewer nurses available to provide care than will be needed nationwide. Fellowship support is key to attracting new students to the profession.

Parsons Brinckerhoff - \$25,000 to the Information School

- The Institute for Innovation in Information Management is a member-based organization hosted and sponsored by the Information School at the University of Washington. Members set the research agenda, participate in semi-annual meetings to review strategy and direction, co-sponsor research projects and Support iSchool graduate students directly involved in research and study relating to the information management and innovation field.
- Members contribute annually to the Institute for Innovation, chartered with the mission to be the premier research institute that will help organizations attain agility and competitive successes by managing their most vital assets—information and knowledge.
- Parsons Brinckerhoff, an international planning, engineering and construction management organization, is one of four charter members of the Institute.





REPORT OF CONTRIBUTIONS

September 2006

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

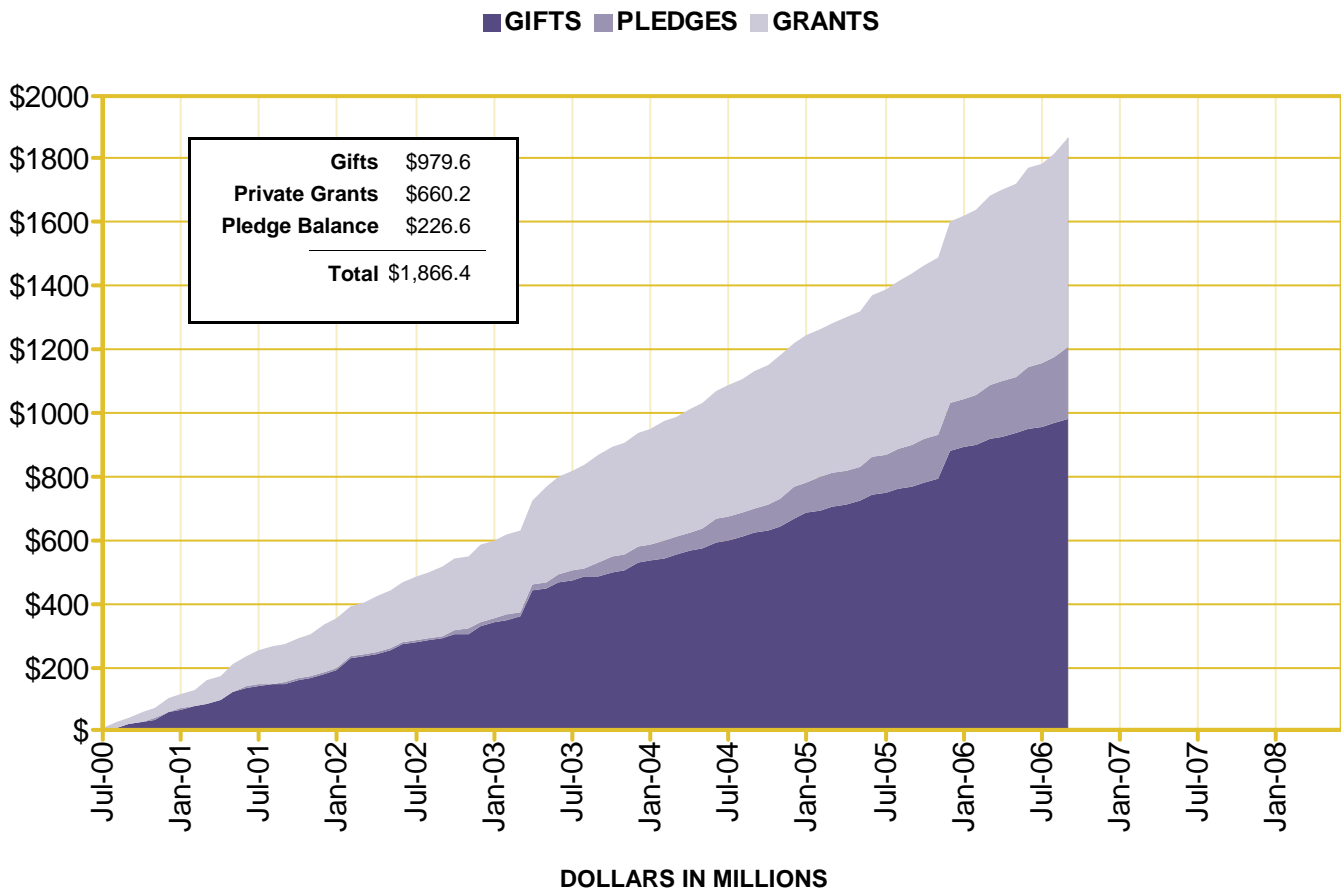
Annual reporting is July 1, 2006 through the end of the preceding calendar month.

Job Number: 72379
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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 72379
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Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$32,720	\$221,333,140	\$0	\$0	\$0	\$221,365,860
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$44,699,909	\$59,232,844	\$33,317,500	\$57,598,847	\$97,826,453	\$22,284,581	\$314,960,134
\$5M - \$9,999,999	\$29,014,412	\$5,110,750	\$0	\$56,612,430	\$37,216,874	\$59,639,016	\$187,593,482
\$1M - \$4,999,999	\$111,666,199	\$67,357,159	\$28,907,692	\$116,413,343	\$100,999,619	\$87,179,315	\$512,523,328
\$100,000 - \$999,999	\$90,725,936	\$68,505,996	\$20,596,107	\$118,607,936	\$62,389,322	\$50,612,890	\$411,438,187
\$25,000 - \$99,999	\$24,059,680	\$18,516,592	\$2,518,752	\$29,131,186	\$7,433,441	\$10,286,438	\$91,946,089
\$10,000 - \$24,999	\$16,356,621	\$12,017,937	\$891,860	\$9,267,145	\$1,519,243	\$2,168,391	\$42,221,196
\$5,000 - \$9,999	\$11,384,983	\$8,739,567	\$280,403	\$4,852,983	\$562,782	\$694,452	\$26,515,171
\$2,000 - \$4,999	\$9,561,233	\$7,771,294	\$75,948	\$3,229,877	\$253,523	\$440,891	\$21,332,766
\$1,000 - \$1,999	\$5,218,505	\$4,191,056	\$21,176	\$1,354,645	\$75,408	\$211,739	\$11,072,529
\$500 - \$999	\$4,842,101	\$3,545,474	\$5,365	\$676,705	\$29,389	\$89,115	\$9,188,149
\$250 - \$499	\$3,342,792	\$4,704,076	\$1,150	\$288,495	\$10,588	\$43,081	\$8,390,182
\$100 - \$249	\$2,935,825	\$1,961,779	\$2,565	\$272,712	\$7,482	\$31,100	\$5,211,463
\$1 - \$99	\$1,405,300	\$1,151,873	\$189	\$69,841	\$998	\$10,353	\$2,638,555
Total	\$355,213,496	\$262,839,118	\$307,951,846	\$398,376,145	\$308,325,124	\$233,691,362	\$1,866,397,092
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	11	8	4	4	6	2	35
\$5M - \$9,999,999	6	5	0	8	6	8	33
\$1M - \$4,999,999	89	87	14	55	43	46	334
\$100,000 - \$999,999	521	567	68	439	187	174	1,956
\$25,000 - \$99,999	956	956	61	637	152	204	2,966
\$10,000 - \$24,999	1,985	1,879	60	693	105	148	4,870
\$5,000 - \$9,999	2,905	2,699	50	809	95	112	6,670
\$2,000 - \$4,999	5,021	5,144	27	1,231	86	159	11,668
\$1,000 - \$1,999	6,006	6,053	19	1,228	62	182	13,550
\$500 - \$999	10,064	9,331	11	1,237	48	150	20,841
\$250 - \$499	12,359	18,464	4	1,004	33	139	32,003
\$100 - \$249	23,125	19,949	17	2,122	54	245	45,512
\$1 - \$99	39,553	39,860	4	1,794	22	292	81,525
Total	102,601	105,004	340	11,261	899	1,861	221,966

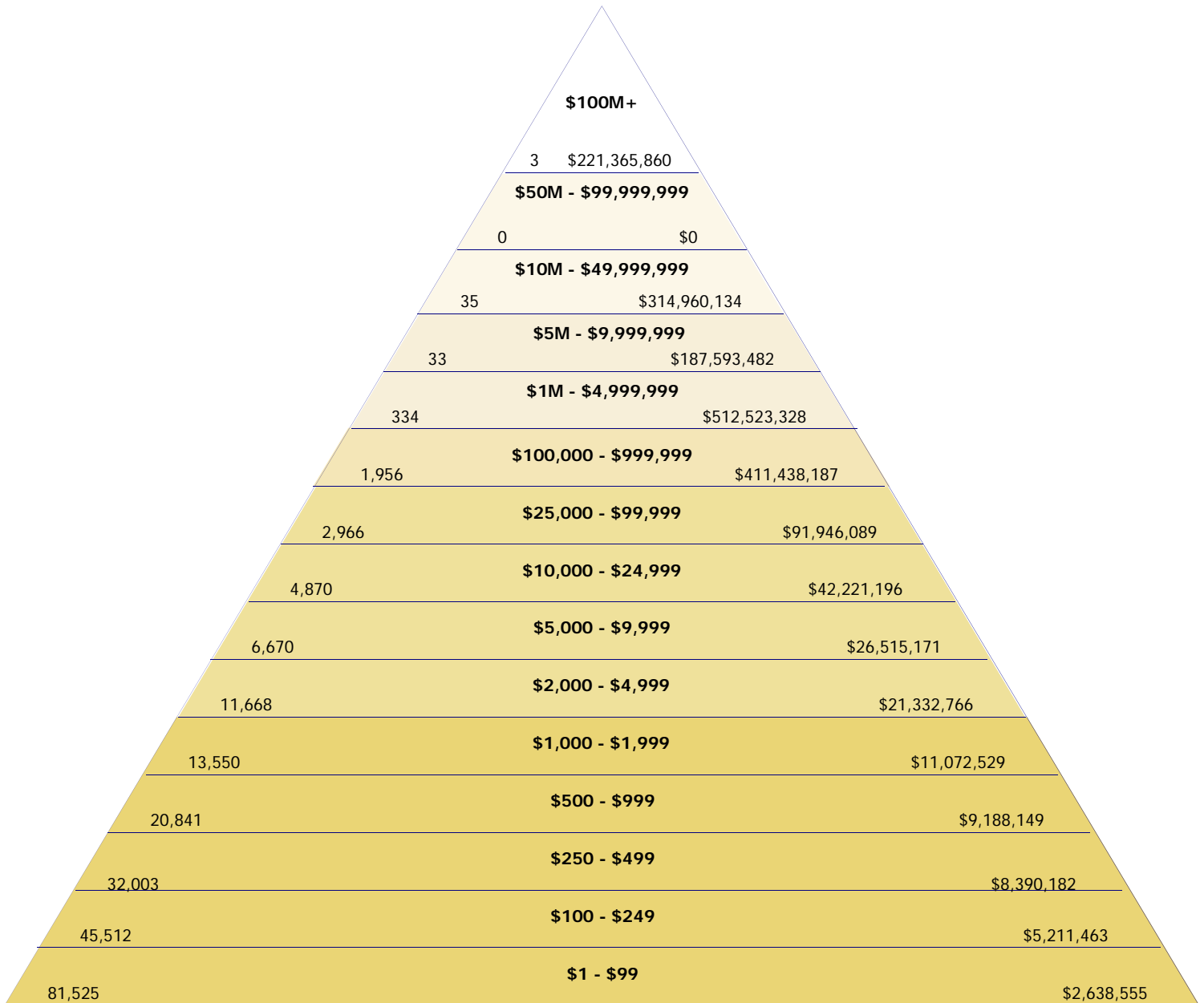
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



221,966 Donor Count

Campaign Total: \$1,866,397,092

*Campaign Working Goal: \$2,000,000,000

Percent Complete: 93.3%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$274,417,779	\$11,368,133	\$6,166,895	\$21,318,038	\$25,317,853	\$9,327,268	\$339,700,493	\$672,122,297	\$1,000,000,000	67.2%
Architecture	\$7,228,579	\$2,244,117	\$664,411	\$1,722,027	\$2,225,000	\$1,294,992	\$3,721,923	\$17,141,645	\$19,000,000	90.2%
Arts and Sciences	\$96,600,294	\$6,586,437	\$4,196,133	\$11,246,112	\$34,909,000	\$24,255,076	\$67,185,651	\$216,527,494	\$240,000,000	90.2%
Broadcast Services	\$43,123,552	\$0	\$0	\$11,240	\$0	\$0	\$0	\$43,134,791	N/A	N/A
Business School	\$55,205,752	\$1,024,449	\$717,407	\$38,614,233	\$7,580,271	\$5,302,789	\$368,335	\$102,793,040	\$135,000,000	76.1%
Dentistry	\$7,162,344	\$246,992	\$110,376	\$1,200,109	\$775,000	\$431,459	\$3,906,425	\$13,290,871	\$15,000,000	88.6%
Education	\$10,283,571	\$28,552	\$10,686	\$3,104,951	\$2,050,000	\$1,261,668	\$13,608,807	\$29,075,881	\$23,000,000	126.4%
Engineering	\$126,412,472	\$2,077,016	\$1,134,001	\$7,283,162	\$4,100,011	\$1,692,976	\$71,953,297	\$211,825,957	\$250,000,000	84.7%
Evans Schl. of Pub. Affairs	\$9,477,219	\$81,135	\$83,147	\$386,858	\$500,000	\$265,793	\$37,347,785	\$47,792,997	\$40,000,000	119.5%
Forest Resources	\$8,654,206	\$646,572	\$522,374	\$395,120	\$2,500,000	\$1,266,903	\$3,426,726	\$15,622,623	\$17,700,000	88.3%
Friday Harbor Labs	\$5,910,098	\$153,242	\$78,775	\$346,514	\$5,255,000	\$2,978,876	\$862,743	\$12,527,597	\$12,000,000	104.4%
Information School	\$2,826,779	\$0	\$0	\$140,440	\$100,000	\$64,666	\$1,420,959	\$4,488,177	\$5,000,000	89.8%
Intercollegiate Athletics	\$93,770,989	\$246,570	\$168,346	\$7,632,839	\$210,000	\$133,886	\$0	\$101,860,398	\$110,000,000	92.6%
Law	\$59,077,820	\$7,026	\$4,595	\$1,006,781	\$199,988	\$70,829	\$989,542	\$61,281,157	\$70,000,000	87.5%
Libraries	\$5,504,968	\$442,146	\$351,456	\$46,380	\$797,000	\$389,915	\$475,708	\$7,266,202	\$9,000,000	80.7%
Nursing	\$9,328,873	\$3,285,000	\$2,396,066	\$1,724,498	\$3,322,799	\$1,693,681	\$7,923,559	\$25,584,729	\$24,000,000	106.6%
Ocean and Fisheries	\$11,885,212	\$5,812,500	\$2,685,465	\$74,834	\$0	\$0	\$22,731,231	\$40,503,777	\$34,000,000	119.1%
Pharmacy	\$8,488,395	\$0	\$0	\$471,648	\$0	\$0	\$4,490,458	\$13,450,500	\$10,260,000	131.1%
President's Funds	\$5,414,241	\$738,472	\$591,976	\$425,202	\$2,750,000	\$1,353,977	\$0	\$9,327,915	N/A	N/A
Public Health	\$13,622,296	\$50,259	\$33,185	\$837,874	\$0	\$0	\$60,809,897	\$75,320,325	\$90,000,000	83.7%
Scholar. & Student Progs.	\$30,262,344	\$654,684	\$336,593	\$1,920,464	\$3,035,000	\$1,778,584	\$864,332	\$36,736,824	\$40,000,000	91.8%
Social Work	\$2,012,978	\$290,566	\$158,012	\$54,179	\$0	\$0	\$5,422,720	\$7,780,443	\$10,000,000	77.8%
University Press	\$1,982,101	\$83,788	\$62,116	\$23,250	\$1,300,000	\$923,885	\$0	\$3,389,139	\$3,000,000	113.0%
University Support	\$31,852,493	\$1,510,063	\$819,280	\$7,182,652	\$11,300,000	\$4,855,765	\$12,201,757	\$64,046,965	N/A	N/A
UW Bothell	\$2,310,999	\$0	\$0	\$49,764	\$0	\$0	\$750,500	\$3,111,263	\$5,700,000	54.6%
UW Tacoma	\$19,013,139	\$195,000	\$173,651	\$8,186,257	\$2,925,000	\$1,657,696	\$74,690	\$30,394,085	\$35,000,000	86.8%
All UW Total	\$941,829,490	\$37,772,718	\$21,464,946	\$115,405,425	\$111,151,922	\$61,000,684	\$660,237,538	\$1,866,397,092	\$2,000,000,000	93.3%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

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Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$91,039,158	\$150,338,338	\$241,377,495
Faculty Support	\$82,852,813	\$119,729,743	\$202,582,556
Program Support for Faculty and Students	\$830,161,199	\$123,762,624	\$953,923,822
Capital	\$278,512,348	\$1,778,269	\$280,290,616
Unrestricted	\$158,053,505	\$30,169,098	\$188,222,602
Total	\$1,440,619,022	\$425,778,070	\$1,866,397,092
Goal	\$1,600,000,000	\$400,000,000	\$2,000,000,000
% to Goal	90.0%	106.4%	93.3%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

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Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$6,665,376	\$22,411,318	\$29,076,694
Architecture	\$209,896		\$209,896
Arts and Sciences	\$3,519,587	\$3,419,615	\$6,939,203
Broadcast Services	\$1,624,794		\$1,624,794
Business School	\$1,615,078	\$28,347	\$1,643,425
Dentistry	\$253,712	\$60,126	\$313,838
Education	\$474,851	\$828,367	\$1,303,218
Engineering	\$2,981,465	\$1,232,678	\$4,214,143
Evans Schl. of Pub. Affairs	\$70,564	\$975,222	\$1,045,786
Forest Resources	\$124,636	\$32,441	\$157,077
Graduate School	\$218,624	\$134,831	\$353,455
Information School	\$72,880	\$173,724	\$246,604
Intercollegiate Athletics	\$3,118,742		\$3,118,742
Law	\$346,360		\$346,360
Libraries	\$44,336		\$44,336
Nursing	\$3,835,561	\$100,539	\$3,936,100
Ocean and Fisheries	\$93,287	\$338,330	\$431,617
Pharmacy	\$183,032	\$234,954	\$417,986
President's Funds	\$55,414		\$55,414
Public Health	\$165,295	\$2,250,090	\$2,415,386
Scholar. & Student Progs.	\$146,528		\$146,528
Social Work	\$23,502	\$142,449	\$165,951
UW Alumni Association	\$258,330		\$258,330
University Press	\$44,083		\$44,083
University Support	\$614,324	\$55,000	\$669,324
UW Bothell	\$135,969		\$135,969
UW Tacoma	\$587,658		\$587,658
All UW Total	\$27,483,897	\$32,418,033	\$59,901,930

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

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September 2006

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,620	\$15,704,617	3,772	\$29,076,694	3,653	\$18,392,155	18,379	\$108,952,952
Architecture	74	\$34,951	146	\$209,896	89	\$137,901	1,316	\$5,313,848
Arts and Sciences	2,113	\$4,031,840	3,805	\$6,939,203	3,204	\$5,880,056	16,381	\$26,555,640
Broadcast Services	771	\$1,357,731	1,371	\$1,624,794	1,338	\$1,482,891	3,307	\$8,323,416
Business School	840	\$251,950	1,329	\$1,643,425	942	\$1,196,345	4,406	\$10,411,034
Dentistry	168	\$121,904	373	\$313,838	180	\$94,031	1,363	\$1,760,021
Education	510	\$1,252,787	599	\$1,303,218	240	\$769,891	1,895	\$2,916,481
Engineering	598	\$1,753,715	896	\$4,214,143	712	\$7,650,170	4,224	\$38,867,802
Evans Schl. of Pub. Affairs	57	\$813,728	108	\$1,045,786	130	\$839,961	630	\$5,997,460
Forest Resources	103	\$29,846	161	\$157,077	182	\$460,988	1,024	\$3,078,045
Graduate School	47	\$329,545	52	\$353,455	77	\$948,822	683	\$2,470,722
Information School	221	\$51,372	295	\$246,604	168	\$94,523	610	\$811,461
Intercollegiate Athletics	347	\$1,084,243	2,769	\$3,118,742	1,907	\$1,618,660	20,414	\$17,642,469
Law	76	\$206,995	173	\$346,360	210	\$724,544	1,987	\$36,175,919
Libraries	199	\$18,775	302	\$44,336	323	\$483,763	4,256	\$1,343,782
Nursing	225	\$3,459,686	308	\$3,936,100	256	\$930,147	1,814	\$2,856,427
Ocean and Fisheries	136	\$192,140	170	\$431,617	105	\$1,666,309	708	\$14,035,193
Pharmacy	131	\$218,721	199	\$417,986	169	\$249,209	1,219	\$1,896,947
President's Funds	289	\$30,381	401	\$55,414	365	\$120,367	1,812	\$711,430
Public Health	146	\$648,298	216	\$2,415,386	154	\$2,247,677	793	\$8,346,379
Scholar. & Student Progs.	456	\$78,624	556	\$146,528	699	\$831,549	3,203	\$8,712,482
Social Work	81	\$152,378	120	\$165,951	116	\$223,837	821	\$1,187,969
UW Alumni Association	1,251	\$61,785	5,987	\$258,330	4,222	\$208,440	21,560	\$1,117,494
University Press	51	\$18,250	84	\$44,083	183	\$117,075	417	\$512,227
University Support	173	\$41,092	718	\$669,324	343	\$1,498,999	2,803	\$8,933,954
UW Bothell	47	\$109,166	77	\$135,969	82	\$628,409	533	\$893,379
UW Tacoma	73	\$22,320	140	\$587,658	153	\$67,677	770	\$3,180,471
All UW Unique Total	10,850	\$32,076,852	23,076	\$59,901,930	18,667	\$49,564,408	97,876	\$323,005,417

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

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September 2006

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	2,564	\$1,925,175	3,642	\$6,665,376	3,515	\$4,734,995	18,096	\$49,328,735
Architecture	74	\$34,951	146	\$209,896	87	\$128,751	1,313	\$3,114,700
Arts and Sciences	2,098	\$1,521,187	3,776	\$3,519,587	3,181	\$3,591,913	16,304	\$18,125,791
Broadcast Services	771	\$1,357,731	1,371	\$1,624,794	1,338	\$1,482,891	3,307	\$8,323,416
Business School	839	\$223,603	1,328	\$1,615,078	941	\$1,171,345	4,403	\$10,271,846
Dentistry	166	\$61,778	371	\$253,712	179	\$89,031	1,353	\$1,419,981
Education	506	\$437,114	594	\$474,851	239	\$509,891	1,888	\$1,790,300
Engineering	591	\$1,058,164	882	\$2,981,465	694	\$2,710,069	4,157	\$20,093,019
Evans Schl. of Pub. Affairs	49	\$40,814	98	\$70,564	122	\$55,363	615	\$780,802
Forest Resources	103	\$29,846	158	\$124,636	179	\$355,452	1,010	\$2,485,778
Graduate School	45	\$218,015	49	\$218,624	76	\$877,514	681	\$2,352,479
Information School	221	\$51,372	292	\$72,880	165	\$65,787	605	\$401,173
Intercollegiate Athletics	347	\$1,084,243	2,769	\$3,118,742	1,907	\$1,618,660	20,414	\$17,642,469
Law	76	\$206,995	173	\$346,360	209	\$703,846	1,985	\$36,124,321
Libraries	199	\$18,775	302	\$44,336	323	\$483,763	4,254	\$1,278,400
Nursing	225	\$3,459,686	305	\$3,835,561	246	\$674,109	1,795	\$1,638,532
Ocean and Fisheries	133	\$43,915	165	\$93,287	97	\$1,442,181	676	\$7,379,889
Pharmacy	128	\$28,962	195	\$183,032	167	\$144,536	1,214	\$1,650,696
President's Funds	289	\$30,381	401	\$55,414	365	\$120,367	1,812	\$711,430
Public Health	143	\$86,589	207	\$165,295	139	\$465,988	744	\$891,850
Scholar. & Student Progs.	456	\$78,624	556	\$146,528	698	\$831,049	3,201	\$8,473,021
Social Work	78	\$9,929	117	\$23,502	114	\$158,874	814	\$582,220
UW Alumni Association	1,251	\$61,785	5,987	\$258,330	4,222	\$208,440	21,560	\$1,117,494
University Press	51	\$18,250	84	\$44,083	183	\$117,075	417	\$512,227
University Support	173	\$41,092	717	\$614,324	341	\$1,419,364	2,796	\$7,884,789
UW Bothell	47	\$109,166	77	\$135,969	81	\$28,409	532	\$193,379
UW Tacoma	73	\$22,320	140	\$587,658	153	\$67,677	769	\$3,175,481
All UW Unique Total	10,763	\$12,260,474	22,900	\$27,483,897	18,471	\$24,257,352	97,391	\$207,744,231

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

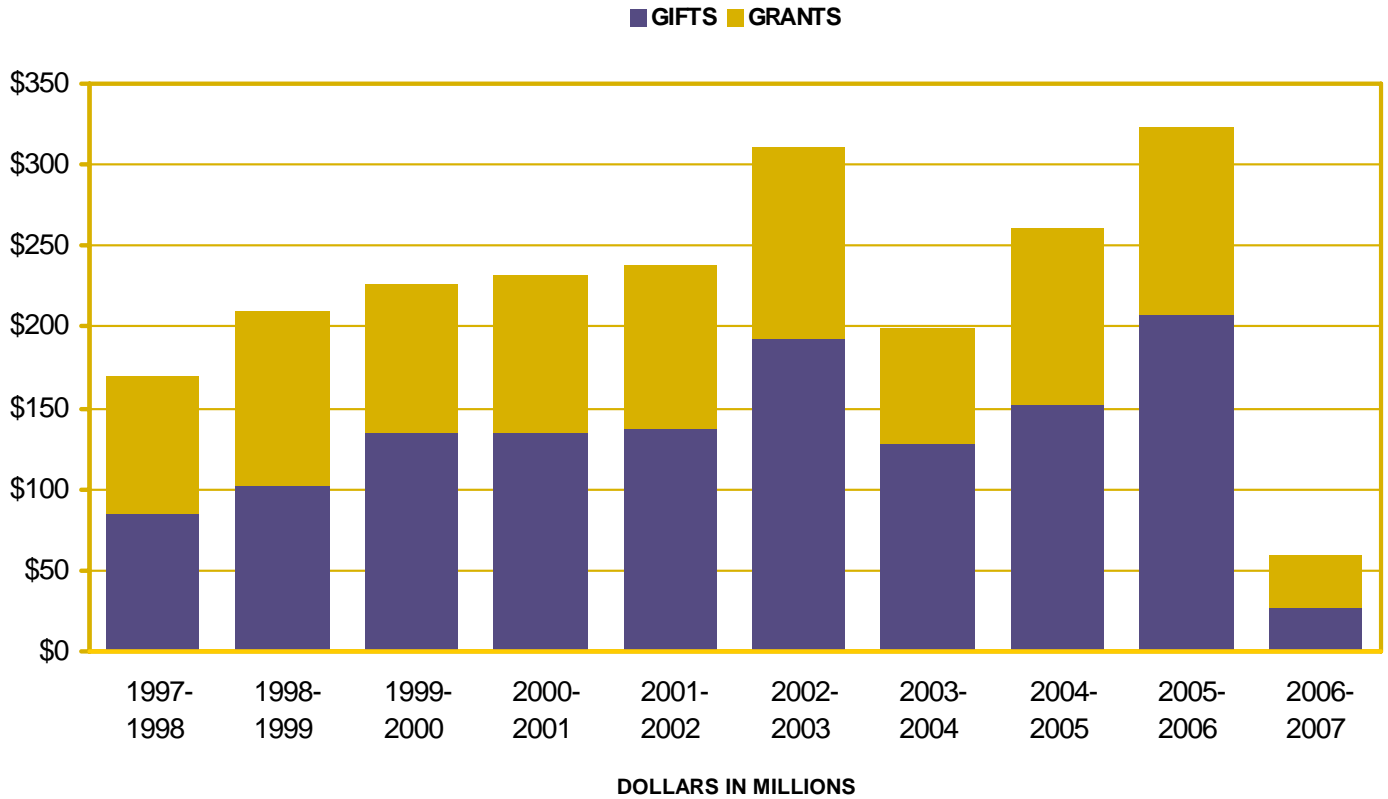
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September 2006

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$27,483,897	\$32,418,033	\$59,901,930
2005- 2006	\$207,744,231	\$115,261,186	\$323,005,417
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

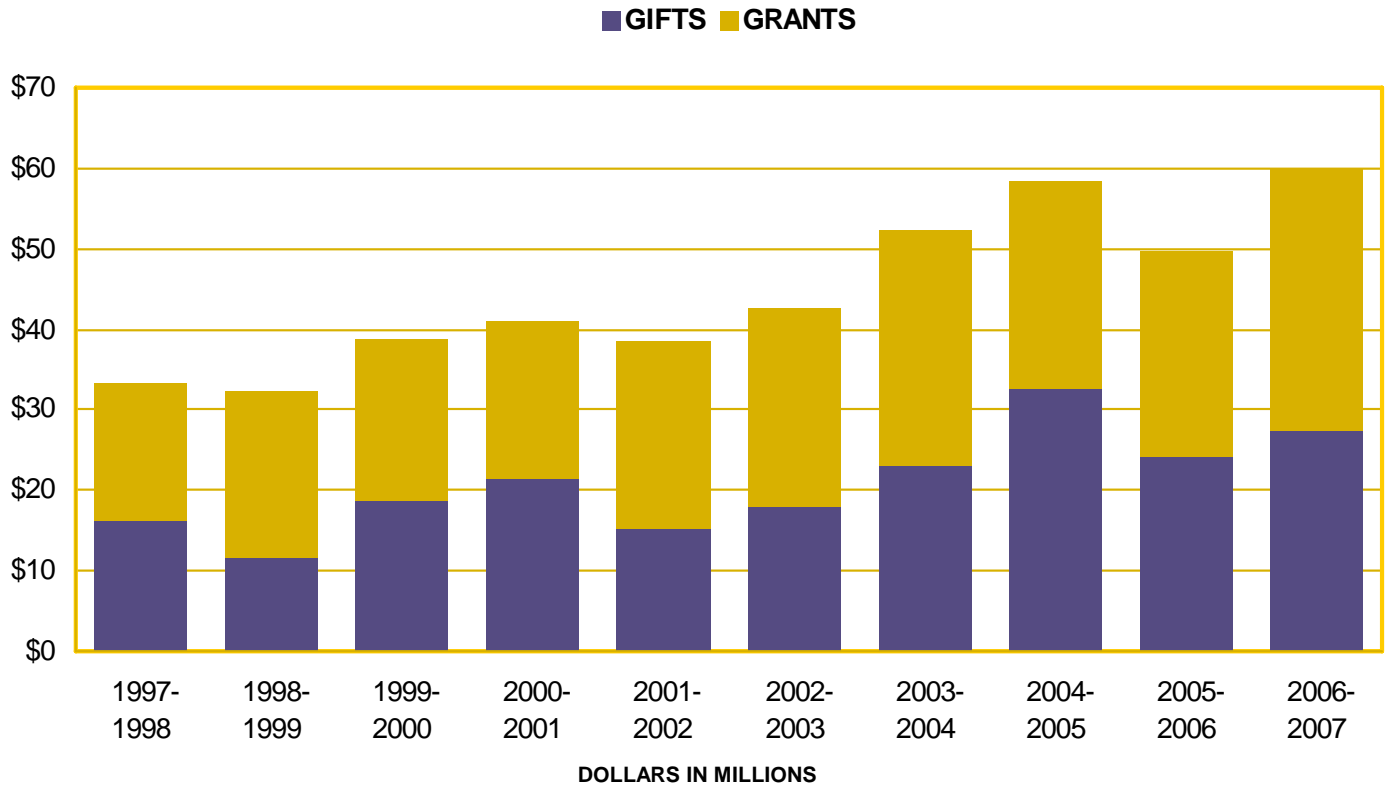
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September 2006

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



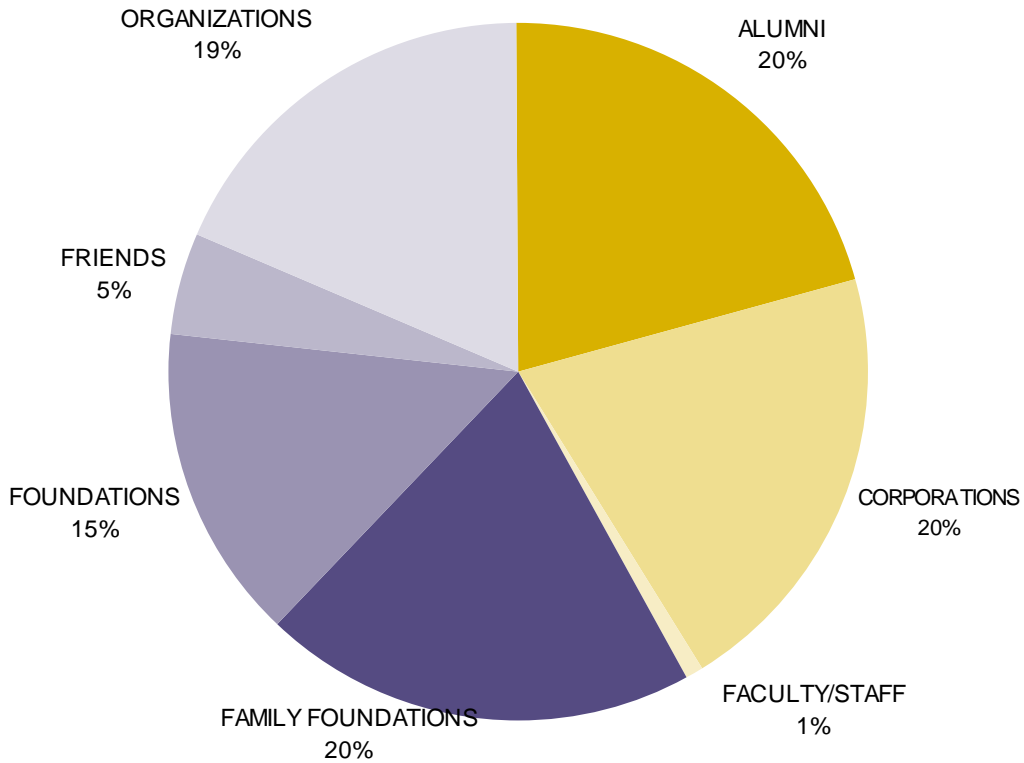
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2006- 2007	\$27,483,897	\$32,418,033	\$59,901,930
2005- 2006	\$24,257,352	\$25,307,056	\$49,564,408
2004- 2005	\$32,475,755	\$25,933,731	\$58,409,486
2003- 2004	\$23,128,776	\$29,149,098	\$52,277,874
2002- 2003	\$17,877,664	\$24,671,474	\$42,549,138
2001- 2002	\$15,196,328	\$23,250,028	\$38,446,357
2000- 2001	\$21,349,307	\$19,740,955	\$41,090,262
1999- 2000	\$18,660,932	\$20,029,863	\$38,690,795
1998- 1999	\$11,577,918	\$20,580,416	\$32,158,334
1997- 1998	\$16,329,804	\$17,014,187	\$33,343,991

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	12,963	\$12,492,870	10,221	\$7,011,063	51,440	\$59,214,863
Corporations	657	\$12,129,477	757	\$13,820,124	3,523	\$62,670,936
Faculty/Staff	1,675	\$496,567	1,556	\$430,502	3,701	\$2,957,964
Family Foundations	32	\$11,910,802	54	\$4,967,019	173	\$82,336,824
Foundations	127	\$8,887,873	173	\$11,385,562	444	\$48,525,785
Friends	7,490	\$2,809,834	5,816	\$3,002,491	38,220	\$27,738,180
Organizations	151	\$11,174,506	139	\$8,947,648	558	\$39,560,865

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 72379
 September 2006

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitible	Donors	Partic. Rate	Solicitible	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,867	692	4.1%	16,049	600	3.7%	20.4%
Architecture	7,709	267	3.5%	7,393	196	2.7%	18.7%
Arts and Sciences	138,301	5,825	4.2%	126,129	4,532	3.6%	15.6%
Business School	36,594	2,298	6.3%	34,923	1,738	5.0%	20.2%
Dentistry	4,525	304	6.7%	4,388	226	5.2%	27.4%
Education	19,116	842	4.4%	18,434	759	4.1%	19.2%
Engineering	31,945	1,229	3.8%	30,120	938	3.1%	15.7%
Evans School of Public Affairs	2,119	141	6.7%	1,964	108	5.5%	25.4%
Forest Resources	4,603	156	3.4%	4,446	135	3.0%	16.5%
Interdisc. Grad. Programs	1,463	77	5.3%	1,296	57	4.4%	17.3%
Interdisc. Undergrad. Programs	170	16	9.4%	119	2	1.7%	10.9%
Interschool Programs	353	15	4.2%	286	12	4.2%	14.7%
Information School	4,202	346	8.2%	3,976	260	6.5%	22.4%
Law	7,593	292	3.8%	7,320	309	4.2%	24.1%
School of Nursing	8,469	476	5.6%	8,181	397	4.9%	23.0%
Ocean & Fisheries	3,866	138	3.6%	3,642	102	2.8%	18.6%
Pharmacy	3,364	198	5.9%	3,255	166	5.1%	29.1%
Public Health	4,104	208	5.1%	3,766	150	4.0%	20.5%
Social Work	6,232	262	4.2%	5,804	218	3.8%	16.8%
UW Bothell	5,245	171	3.3%	4,324	133	3.1%	13.5%
UW Tacoma	5,850	177	3.0%	4,892	129	2.6%	11.8%
Unspecified	11,278	520	4.6%	11,097	493	4.4%	20.6%
All UW Total	297,648	12,963	4.4%	276,793	10,221	3.7%	18.6%

Source: UW Office of Development

Job Number: 72379
September 2006

Alumni Participation



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – September, 2006

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary
Report of Grant and Contract Awards of
\$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

September 2006

Office of Research

Office of Sponsored Programs

Table of Contents

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Graphical Summary of Award Activity	4
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SEPTEMBER 2006 HIGHLIGHTS

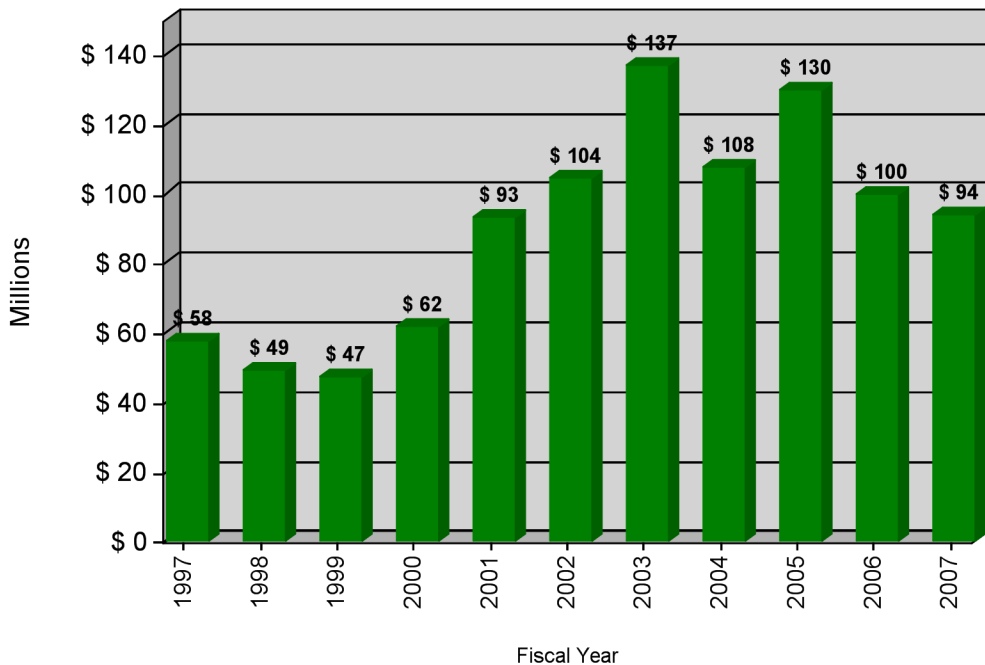
The National Science Foundation awarded a grant in the amount of \$1,532,560 for a project under the direction of Professor Charles Roeder of the Department of Civil & Environmental Engineering entitled “NEESR-SG: International Hybrid Simulation of Tomorrow’s Braced Frames.” With contributors from the United States, Japan, Taiwan and Canada, the primary objective of this research is to use advanced experimental and analytical research methods, and international cooperative investigation to develop tools and techniques for seismic performance engineering of steel braced frame systems. The work is expected to have a direct, tangible and immediate impact on the seismic safety and performance of a widely used form of construction that many believe to be unnecessarily vulnerable to earthquakes, and accelerate the adoption of innovative technologies and construction practices. This project will make steel buildings more economical, design methods more reliable, and increase the competitiveness of US firms in the global economy.

The Environmental Protection Agency awarded a grant in the amount of \$597,987 for a project under the direction of Assistant Professor John Scott Meschke of the Department of Environmental & Occupational Health Sciences entitled “A Novel Molecular-Based Approach for Broad Detection of Viable Pathogens in Drinking Water.” The purpose of the research is to develop a novel approach for concentration, purification, and detection of viable pathogens in drinking water broadly applicable across pathogen classes. The overall method developed in this study will improve the ability to assess risk associated with microbial contamination of drinking and offer a novel approach for both prospective and retrospective investigation of waterborne infectious disease outbreaks. The goal is to develop and evaluate a novel, molecular-based approach for broad detection and enumeration of viable pathogens in drinking water.

The National Institute on Aging awarded a grant in the amount of \$310,019 for a project under the direction of Research Associate Professor Rebecca G. Logsdon of the Department of Psychosocial & Community Health entitled “Efficacy of Early Stage Alzheimer's Support Groups.” With recent advances in diagnostic procedures and treatment options, many individuals with Alzheimer's disease are now diagnosed early in the disease. This has led to the development of early stage support groups that focus on enhancing quality of life for participants and their caregivers. The purpose of this collaborative effort between the University of Washington and the Alzheimer’s Association Western and Central Washington Chapter is to assess the efficacy of a structured Early Stage Support Group intervention for individuals with early stage AD and their family caregivers. Individuals with Alzheimer’s and their caregivers will be recruited and randomly assigned to either Early Stage Support or a one-session education control condition. Over time, experienced interviewers who are blind to treatment condition will assess participants with a focus on quality of life. Additionally, since a goal of Early Stage Support is to empower participants to engage in decision-making regarding planning for future needs, exploratory measures will be used to evaluate the extent to which participants experience enhanced self-efficacy and engage in decision making regarding legal, financial, and medical planning.

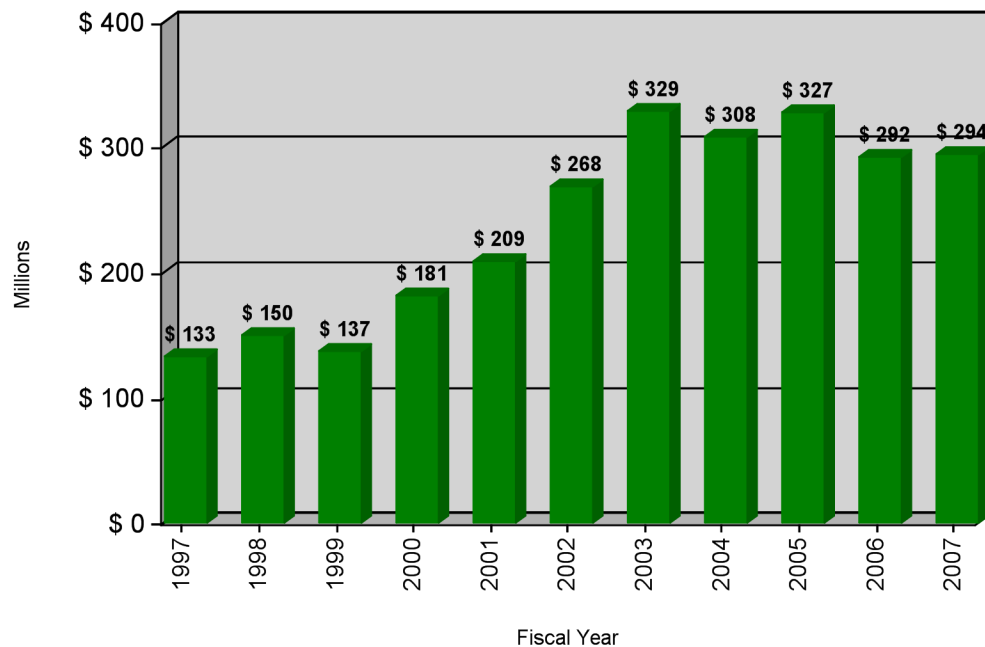
September Only

Comparison of Grant & Contract Awards



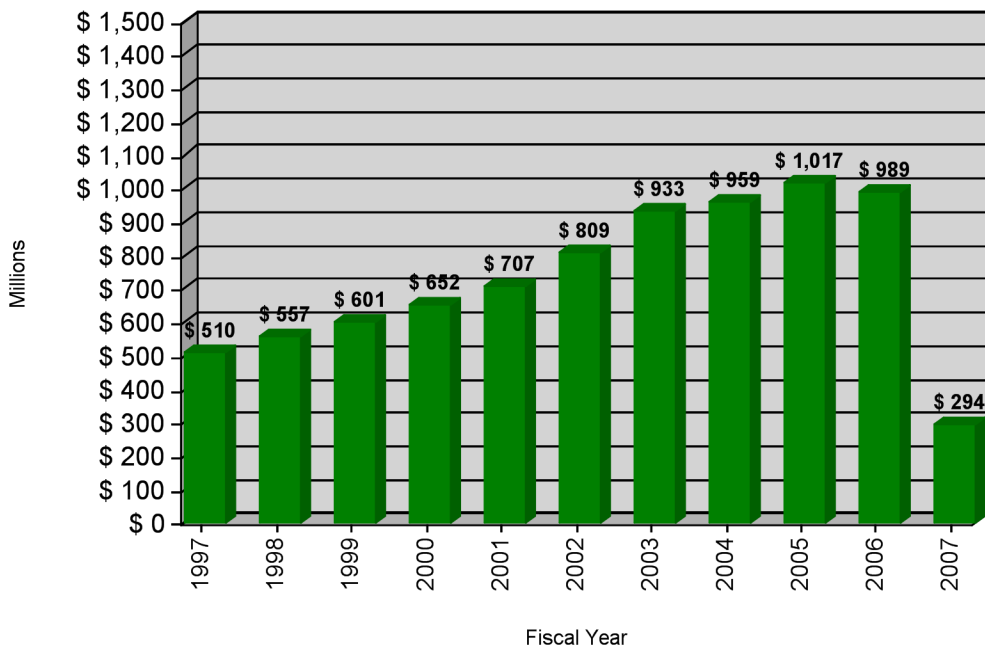
Fiscal Year to Date

Comparison of Grant & Contract Awards



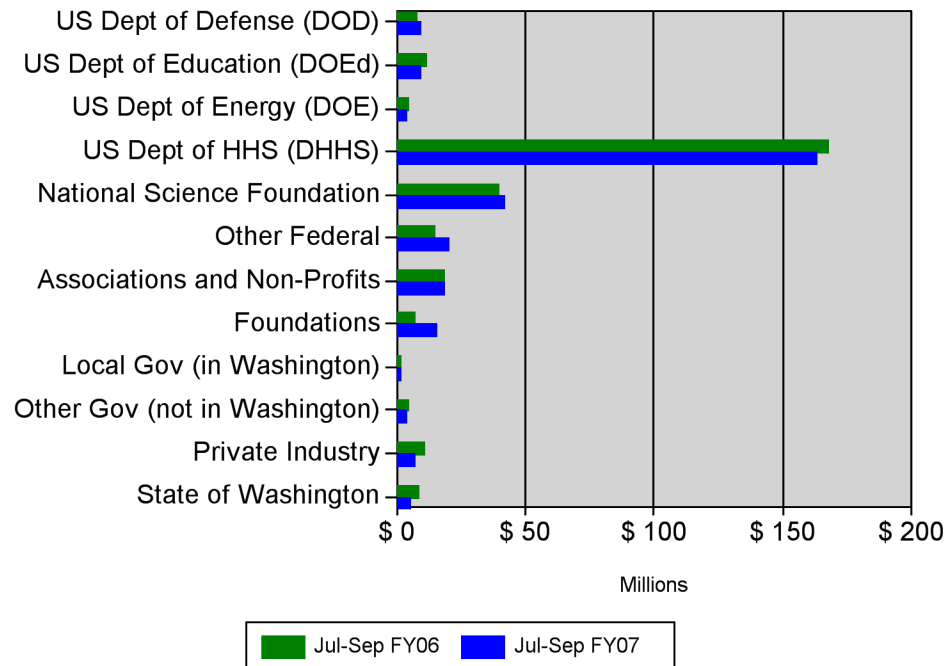
Complete Fiscal Year

Comparison of Grant & Contract Awards



Fiscal Year to Date

Two-Year Comparison of Grant and Contract Awards



Summary of Grant and Contract Awards

Fiscal Year 2006-2007

Month	RESEARCH AND OTHER		TRAINING		Total Grants and Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 47,127,420	\$ 10,699,020	\$ 6,191,659	\$ 693,994	\$ 64,712,090
August	\$ 117,139,800	\$ 11,808,260	\$ 6,156,148	\$ 443,216	\$ 135,547,500
September	\$ 64,660,620	\$ 23,947,570	\$ 4,289,084	\$ 905,277	\$ 93,802,540
FY07 to Date	\$228,927,871	\$46,454,853	\$16,636,891	\$2,042,487	\$294,062,102
FY06 to Date	\$220,611,996	\$42,490,789	\$23,033,337	\$5,686,471	\$291,822,593
Over (Under) Previous Year	\$8,315,875	\$3,964,064	(\$6,396,446)	(\$3,643,984)	\$2,239,509

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency

Fiscal Years 2005-2006 and 2006-2007

Agency	Jul-Sep FY06	Jul-Sep FY07
US Department of Defense (DOD)	\$ 7,459,001	\$ 9,020,666
US Department of Education (DOEd)	\$ 11,507,349	\$ 9,155,573
US Department of Energy (DOE)	\$ 4,443,590	\$ 3,538,635
US Department of Health and Human Services (DHHS)	\$ 167,007,170	\$ 163,045,074
National Science Foundation (NSF)	\$ 39,083,865	\$ 41,225,769
Other Federal	\$ 14,144,358	\$ 19,579,045
Subtotal for Federal :	\$ 243,645,333	\$ 245,564,762
Associations and Non-Profits	\$ 18,098,383	\$ 17,914,311
Foundations	\$ 6,158,564	\$ 15,170,075
Local Government (in Washington)	\$ 862,833	\$ 540,877
Other Government (not in Washington)	\$ 4,523,432	\$ 3,247,203
Private Industry	\$ 10,713,548	\$ 6,686,510
State of Washington	\$ 7,820,501	\$ 4,938,364
Subtotal for Non-Federal :	\$ 48,177,260	\$ 48,497,340
Grand Total :	\$ 291,822,593	\$ 294,062,102

Amount of Increase (Decrease) : \$ 2,239,509

Percent of Increase (Decrease) : 0.8 %

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College

Fiscal Years 2005-2006 and 2006-2007

School/College	Jul-Sep FY06	Jul-Sep FY07
Upper Campus		
Architecture and Urban Planning	\$ 1,564,075	\$ 109,923
Arts and Sciences	\$ 23,409,058	\$ 25,317,576
Business Administration	\$ 189,102	\$ 58,147
Director of Libraries	\$ 277,810	\$ 3,000
Education	\$ 2,637,331	\$ 4,040,330
Educational Outreach	\$ 260,000	\$ 366,528
Engineering	\$ 34,299,043	\$ 27,639,569
Evans School of Public Affairs	\$ 745,389	\$ 1,049,222
Forest Resources	\$ 2,275,770	\$ 2,374,835
Graduate School	\$ 1,482,460	\$ 871,077
Information School	\$ 407,868	\$ 1,105,343
Law	\$ 243,994	
Ocean and Fishery Sciences	\$ 24,408,050	\$ 23,855,432
Office of Research	\$ 5,503,657	\$ 13,552,741
Social Work	\$ 4,284,886	\$ 1,843,817
Undergraduate Education	\$ 64,313	
VP Educational Partnerships	\$ 80,853	\$ 81,347
VP Minority Affairs	\$ 6,371,856	\$ 3,585,457
VP Student Life	\$ 5,500	
Subtotal :	\$ 108,511,015	\$ 105,854,345
Health Sciences		
Dentistry	\$ 5,177,671	\$ 1,803,681
Health Sciences Admin	\$ 5,799,174	\$ 11,753,526
Medicine	\$ 131,549,639	\$ 138,984,858
Nursing	\$ 5,280,909	\$ 5,329,640
Pharmacy	\$ 3,531,553	\$ 2,811,033
Public Health and Community Medicine	\$ 30,769,706	\$ 26,736,192
Subtotal :	\$ 182,108,651	\$ 187,418,930
Special Programs		
Subtotal :		
Other UW Campuses		
Bothell	\$ 641,538	\$ 604,108
Tacoma	\$ 561,389	\$ 184,720
Subtotal :	\$ 1,202,927	\$ 788,828
Grand Total :	\$ 291,822,593	\$ 294,062,102

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences**Fiscal Years 2005-2006 and 2006-2007**

Department	Jul-Sep FY06	Jul-Sep FY07
Center for Statistics and the Social Sciences	\$ 149,211	\$0
Center for Studies in Demography and Ecology	\$ 2,051,817	\$ 434,154
Department of Anthropology	\$ 30,000	\$ 44,850
Department of Applied Mathematics	\$ 677,970	\$ 1,118,512
Department of Asian Languages and Literature	\$ 140,000	\$0
Department of Astronomy	\$ 817,671	\$ 951,803
Department of Atmospheric Sciences	\$ 1,868,657	\$ 2,438,607
Department of Biology	\$ 2,030,214	\$ 5,154,965
Department of Chemistry	\$ 4,494,878	\$ 6,773,685
Department of Classics	\$ 30,000	\$0
Department of Communication	\$0	\$ 201,100
Department of Comparative Literature	\$0	\$ 21,178
Department of Earth and Space Sciences	\$ 1,913,288	\$ 867,586
Department of Economics	\$ 7,250	\$0
Department of Germanics	\$0	\$ 45,000
Department of History	\$0	\$ 70,694
Department of Mathematics	\$ 350,935	\$ 427,642
Department of Near Eastern Languages and Civilization	\$ 17,500	\$0
Department of Physics	\$ 2,087,028	\$ 586,219
Department of Political Science	\$0	\$ 69,696
Department of Psychology	\$ 2,505,489	\$ 4,442,277
Department of Sociology	\$ 202,788	\$ 3,846
Department of Speech and Hearing Sciences	\$ 498,138	\$ 558,013
Department of Statistics	\$ 334,507	\$ 20,000
Henry M. Jackson School of International Studies	\$ 647,950	\$ 530,635
Institute for Nuclear Theory	\$ 2,373,000	\$ 50,000
Law, Societies and Justice Program	\$ 53,571	\$ 90,017
Public Performing Arts	\$ 62,500	\$ 21,565
School of Art	\$0	\$ 48,000
School of Music	\$0	\$ 300,000
Thomas Burke Memorial Washington State Museum	\$ 64,696	\$ 47,533
Total :	\$ 23,409,060	\$ 25,317,580

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Excluding private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$ 46,515,120	\$ 3,501,075	\$ 6,191,659	\$ 116,675	\$ 56,324,530
August	\$ 115,103,000	\$ 1,805,011	\$ 6,156,148	\$ 0	\$ 123,064,100
September	\$ 59,774,620	\$ 835,114	\$ 4,289,084	\$ 170,000	\$ 65,068,820
Year to Date	\$ 221,392,700	\$ 6,141,200	\$ 16,636,890	\$ 286,675	\$ 244,457,500

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards**Fiscal Year 2006-2007***Private awards from Foundations, Industry, Associations and Others*

Month	RESEARCH AND OTHER	TRAINING	Total Grants
July	\$ 4,648,699	\$ 61,206	\$ 4,709,905
August	\$ 7,107,670	\$ 184,174	\$ 7,291,844
September	\$ 20,026,620	\$ 266,485	\$ 20,293,100
Year to Date	\$ 31,782,980	\$ 511,865	\$ 32,294,850

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards

Fiscal Year 2006-2007

Month	RESEARCH AND OTHER		TRAINING	Total Contracts
	Federal	Non-Federal	Non-Federal	
July	\$ 612,297	\$ 2,549,250	\$ 516,113	\$ 3,677,660
August	\$ 2,036,860	\$ 2,895,583	\$ 259,042	\$ 5,191,485
September	\$ 4,885,993	\$ 3,085,836	\$ 468,792	\$ 8,440,621
Year to Date	\$ 7,535,150	\$ 8,530,669	\$ 1,243,947	\$ 17,309,770

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
of \$1,000,000 or More**

September 2006

**Requiring action of
The Board of Regents
of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

Detail of Public Grant Awards

Federal

US Department of Defense (DOD)

Defense Advanced Research Projects Agency (DARPA)

To: Larry R. Dalton, Professor \$ 1,400,000
 Department of Chemistry
 For: Rational Design of the Ultimate Electro-Optic Material
 Eff: 5/23/2006

Total for Defense Advanced Research Projects Agency (DARPA): \$ 1,400,000

Total for US Department of Defense (DOD): \$ 1,400,000

US Department of Health and Human Services (DHHS)

Centers for Disease Control and Prevention (CDC)

To: John R. Thompson, Senior Lecturer-full Time \$ 1,022,395
 Department of Health Services
 For: Northwest Center for Public Health Preparedness
 Eff: 9/1/2006

To: Jeffrey R Harris, Professor \$ 1,192,175
 Department of Health Services
 For: Center for Health Marketing and Communication
 Eff: 9/30/2006

To: Mark W. Oberle, Associate Dean \$ 1,271,845
 Public Health Interdisciplinary Programs
 For: Center of excellence in public health informatics
 Eff: 9/30/2006

Total for Centers for Disease Control and Prevention (CDC): \$ 3,486,415

National Institutes of Health (NIH)

To: Bruce M. Psaty, Professor \$ 1,055,034
 Department of Medicine
 For: CHS Events Follow Up Study
 Eff: 6/1/2006

To: Trisha Nell Davis, Professor \$ 1,944,811
 Department of Biochemistry
 For: Comprehensive Biology: Exploring the Yeast Genome
 Eff: 9/1/2006

To: Connie L. Celum, Professor \$ 1,200,000
 Department of Medicine
 For: Acyclovir to Prevent HIV Acquisition in HSV-2+ Persons -
 Supplement #1
 Eff: 7/1/2002

National Center for Research Resources (NCRR)

To: David Anderson, Director \$ 1,095,130
 Regional Primate Center
 For: WaNPRC Macaca nemestrina SPF Breeding Colony
 Eff: 9/1/2006

Total for National Center for Research Resources (NCRR): \$ 1,095,130

National Institute of Child Health and Human Development (NICHD)

To: Geraldine Dawson, Professor \$ 2,088,877

Detail of Public Grant Awards

Federal

US Department of Health and Human Services (DHHS)

National Institutes of Health (NIH)

National Institute of Child Health and Human Development (NICHD)

Department of Psychology

For: Neurobiology & Genetics of Autism

Eff: 6/1/2006

Total for National Institute of Child Health and Human Development (NICHD): \$ 2,088,877

Total for National Institutes of Health (NIH): \$ 7,383,852

Total for US Department of Health and Human Services (DHHS): \$ 10,870,267

National Science Foundation (NSF)

National Science Foundation (NSF)

To: Steven R. Emerson, Professor \$ 2,520,015
School of Oceanography

For: Collaborative Research: Mechanisms Controlling Upper Ocean
Carbon Fluxes in the North Pacific

Eff: 10/1/2006

To: Charles W. Roeder, Professor \$ 1,532,560
Civil and Environmental Engineering

For: NEESR-SG: International Hybrid Simulation of Tomorrows Braced
Frames

Eff: 10/1/2006

To: Buddy D Ratner, Professor \$ 1,573,215
Bioengineering

For: University of Washington Engineered Biomaterials

Eff: 9/16/2006

To: Eric A. D'asaro, Apl-principal Oceanographer \$ 2,072,812
Applied Physics Laboratory

For: Collaborative Research: Autonomous Measurements of Carbon
Fluxes in the North Atlantic Bloom

Eff: 10/1/2006

To: Cynthia J. Atman, Director \$ 1,021,755
Industrial Engineering

For: Center for the Advancement of Engineering Education

Eff: 1/1/2003

Total for National Science Foundation (NSF): \$ 8,720,357

Total for National Science Foundation (NSF): \$ 8,720,357

Total for Federal: \$ 20,990,624

Total Public Grants: \$ 20,990,624

Detail of Private Grant Awards

Associations and Non-Profits

Howard Hughes Medical Institute (HHMI)

To: Barbara T Wakimoto, Professor
Department of Biology \$ 1,600,000

For: 2006 HHMI Undergraduate Science Education Program

Eff: 9/1/2006

Total for Howard Hughes Medical Institute (HHMI): \$ 1,600,000

Seattle Biomedical Research Institute (SBRI)

To: David Baker, Professor
Department of Biochemistry \$ 1,266,394

For: Discovery of novel HIV neutralizing epitopes and their optimal presentation

Eff: 8/1/2006

Total for Seattle Biomedical Research Institute (SBRI): \$ 1,266,394

Total for Associations and Non-Profits: \$ 2,866,394

Foundations

Bill and Melinda Gates Foundation

To: Connie L. Celum, Professor
Department of Medicine \$ 9,365,570

For: HSV-2 Suppression to Prevent HIV Transmission

Eff: 5/1/2003

Total for Bill and Melinda Gates Foundation: \$ 9,365,570

Total for Foundations: \$ 9,365,570

Total Private Grants: \$ 12,231,964

Detail of Contract Awards

Federal

US Department of Defense (DOD)

Office of Naval Research (ONR)

To: Craig M Lee, Apl-Senior Oceanographer \$ 2,300,000
Applied Physics Laboratory

For: Advanced Development Associated with the Glider Technology
Transition Initiative

Eff: 9/30/2005

Total for Office of Naval Research (ONR): \$ 2,300,000

Total for US Department of Defense (DOD): \$ 2,300,000

Total for Federal: \$ 2,300,000

Total Contracts: \$ 2,300,000

Grand Total for all Awards \$ 35,522,588

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Portage Bay Insurance Report

When the Board of Regents approved the creation of the University's captive insurance company, Portage Bay Insurance ("PBI") in June 2002, it required that an annual report be made. On June 30, 2006, after four full years of operation, PBI is fully implemented and is approaching maturity.

FY06 Asset/Liability Growth

PBI provides professional, general, automobile and employment practices liability insurance coverage for the University, its employees and students. Annual premiums are established through an independent actuarial study and are paid by the central administration and self-sustaining units. PBI will continue to be in a growth phase for a few more years of operation. At the end of FY06, assets were \$37 million (up 35% from FY05) and liabilities were \$18 million (up 42% from FY05). Funds are invested in the University's invested funds portfolio which had a total return for the year of 6.2%, outperforming its benchmark by 60 basis points. Milliman USA, the University's independent actuary, has opined that PBI is adequately funded to meet its liabilities.

Reinsurance

PBI reinsures against catastrophic losses with London, Bermuda and Swiss reinsurers having A.M. Best ratings of A- or better. The competition to reinsure PBI is such that it enjoyed an improvement in terms and conditions of reinsurance coverage at the July 1, 2006 renewal. Currently, it purchases \$75 million in limits above its self-insured retentions.

Regulatory and Audit

KPMG has issued its FY06 audit report with no findings. PBI is in full compliance with all regulatory requirements of Hawaii, its state of domicile. The IRS has ruled that PBI qualifies as a 501c3 tax-exempt corporation and that it is not required to file 990 forms.

Governance

The PBI Board of Directors includes two outside directors as well as its captive manager and five University employees having significant responsibilities for risk management, liability management and asset management.

Coming year

In addition to the annual audit, PBI will be subject to a full regulatory review this year. The Board will also be considering whether and how PBI might promote innovative loss control initiatives throughout the University, and how premium stabilization could be accomplished over time.

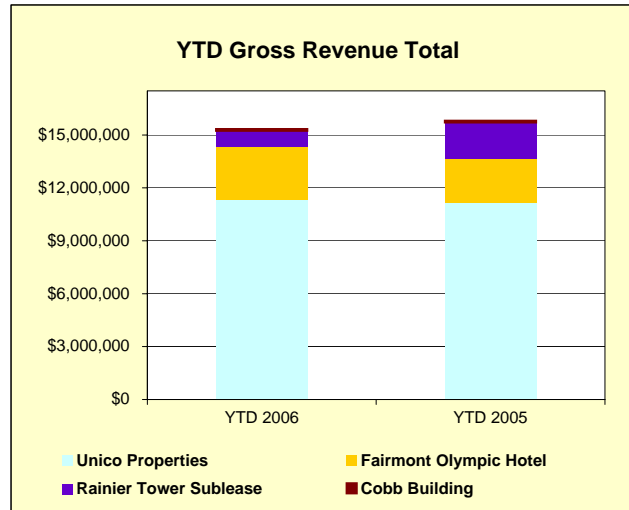
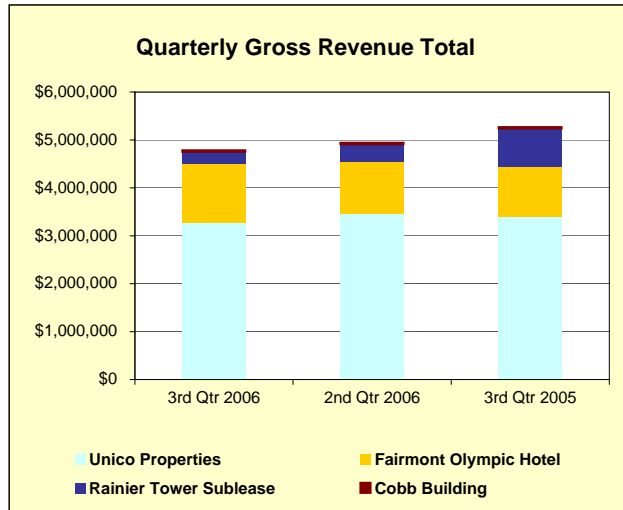
METROPOLITAN TRACT
PERFORMANCE REPORT
For the Quarter Ended
September 30, 2006



Finance, Audit & Facilities Committee

November 16, 2006

University of Washington Metropolitan Tract
CONSOLIDATED METROPOLITAN TRACT PROPERTIES
Quarterly Summary
Quarter Ending September 30, 2006



CURRENT QUARTER							
Gross Revenue to University	3rd Qtr 2006	Prior Qtr	Prior Year	Change from Prior Qtr		Change from Prior Year	
		2nd Qtr 2006	3rd Qtr 2005	\$	%	\$	%
Unico Properties	3,283,024	3,465,033	3,388,071	(182,008)	(5.3%)	(105,047)	(3.1%)
Rainier Tower Sublease	232,387	358,495	783,951	(126,108)	(35.2%)	(551,564)	(70.4%)
Fairmont Olympic Hotel	1,231,223	1,079,760	1,059,039	151,464	14.0%	172,184	16.3%
Cobb Building	38,500	38,500	38,500	0	0.0%	0	0.0%
TOTAL GROSS REVENUE	\$4,746,635	\$4,903,288	\$5,231,061	(\$156,653)	(3.2%)	(\$484,427)	(9.3%)

Gross Revenue to University	CALENDAR YEAR TO DATE				ANNUAL	
	YTD 2006	YTD 2005	Change from Prior YTD		Projected 2006	Actual 2005
			\$	%		
Unico Properties	11,299,378	11,156,709	142,669	1.3%	13,068,881	13,436,458
Rainier Tower Sublease	891,388	2,059,297	(1,167,908)	(56.7%)	(286,288)	2,345,964
Fairmont Olympic Hotel	3,034,409	2,480,754	553,654	22.3%	3,593,016	3,284,468
Cobb Building	115,500	115,500	0	0.0%	154,000	115,500
TOTAL GROSS REVENUE	\$15,225,175	\$15,696,760	(\$471,585)	(3.0%)	\$16,375,609	\$19,182,390

12/31/05 INTERNAL VALUATION	
	Gross Market Value
Unico Managed Properties ¹	396,100,000
Fairmont Olympic Hotel	160,000,000
Cobb Building ²	6,700,000
TOTAL	\$562,800,000

¹ Includes the Rainier Tower Sublease

² Represents stabilized value less cost to complete the project

CONSOLIDATED METROPOLITAN TRACT PROPERTIES

Quarterly Summary

Quarter Ending September 30, 2006

CONSOLIDATED METROPOLITAN TRACT SUMMARY

The Metropolitan Tract total revenue was \$4.75 million in the third quarter of 2006, down \$156,653 from the second quarter. Decreases at both Rainier Tower and the Unico properties trumped the strong performance of the Fairmont Olympic Hotel. The quarter's results were down more than 9% when compared with the third quarter of 2005, again with decreases in the office properties weighing on the results despite strength at the hotel.

On a year-to-date basis, however, the results are relatively flat compared to 2005, down less than a percent. Rainier Tower's struggles were largely offset in the aggregate results by moderate growth at the Unico properties and robust strength at the hotel.

UNICO PROPERTIES

In the third quarter, revenue from the Unico properties was down 5.3% over the preceding three months, totaling \$3.28 million for the quarter. This stemmed from both a nearly 5% decrease in Office revenue and a more than 6% decline in Retail. Against the prior year's second quarter, the Unico properties were down just over 3%. Year-to-date, they are actually up 1.3%. While office is relatively flat compared to the first three quarters of 2005, Retail has grown by 9%. There are several large blocks of space that are currently in transition, stemming in large part from the relocation of Washington Mutual Bank to its newly opened headquarters at 2nd and Union. Much of this space has been backfilled, most notably by the Washington State Bar Association which has leased nearly 55,000 square feet in Puget Sound Plaza. Leasing activity has been strong and, while we expect another flat quarter to finish out 2006, the new tenant rents in 2007 will positively impact the University's rent.

RAINIER TOWER SUBLEASE

As with the Unico properties, the Rainier Tower's income to the University was down 35% from the preceding quarter and is down 70% from the previous year's third quarter. Washington Mutual vacated two more floors (20 & 21), though a few new tenancies will help offset some of the declines. While the current results are depressed, the space is completely leased save one floor. A combination of Marsh, Mercer and several other tenants will completely backfill the space vacated by Washington Mutual. However, with the corresponding leasing costs and lack of rent until the tenants occupy, we can expect this trend to continue through 2007. Since 1995, the Rainier Tower Sublease has generated almost \$15 million of net revenue.

FAIRMONT OLYMPIC HOTEL

The big bright spot in 2006 continues to be the Fairmont Olympic Hotel. It generated revenue to the University of \$1.23 million in the third quarter. This is a 14% gain, albeit expected with the banner year that the hotel market has experienced, over the preceding quarter. More significantly, it is an increase of more than 16% over last summer quarter. With three months left in 2006, the hotel has generated year-to-date revenue of 22.3% more than the first nine months of 2005. The results are buoyed by both the general market trends that are continuing to increase performance as well as by the ongoing long term tenancy of a guest that has booked 40 rooms and the Presidential Suite.

INTERNAL VALUATION

The numbers presented represent the overall value of the real estate as estimated by Heitman and Urbis Partners as of 12/31/05, but do not account for the leasehold encumbrances.

MARKET UPDATE

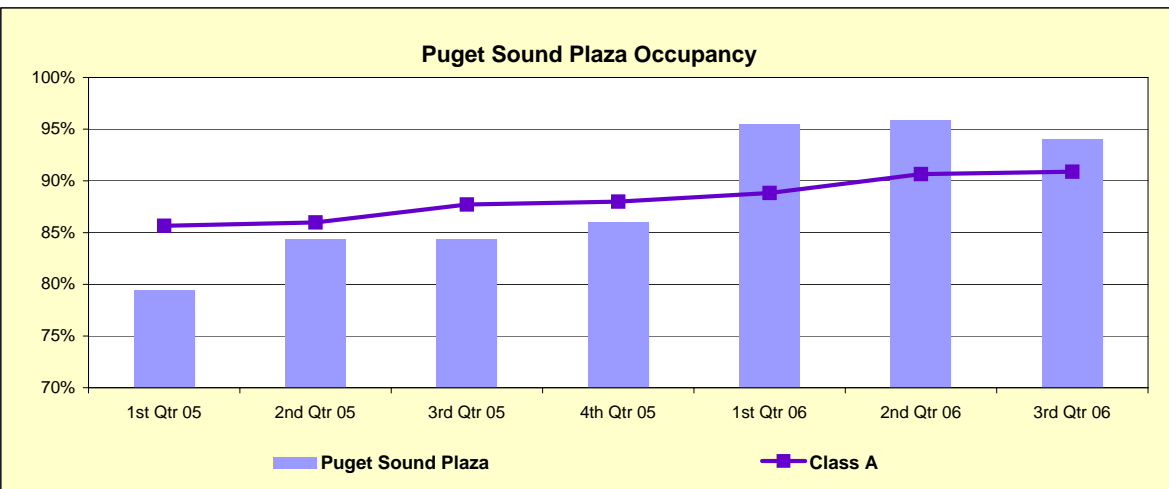
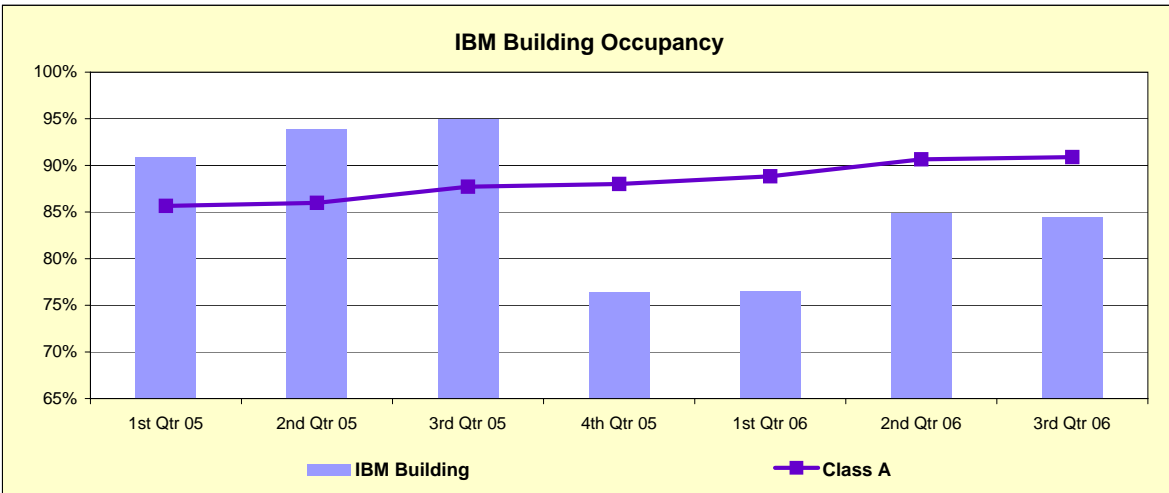
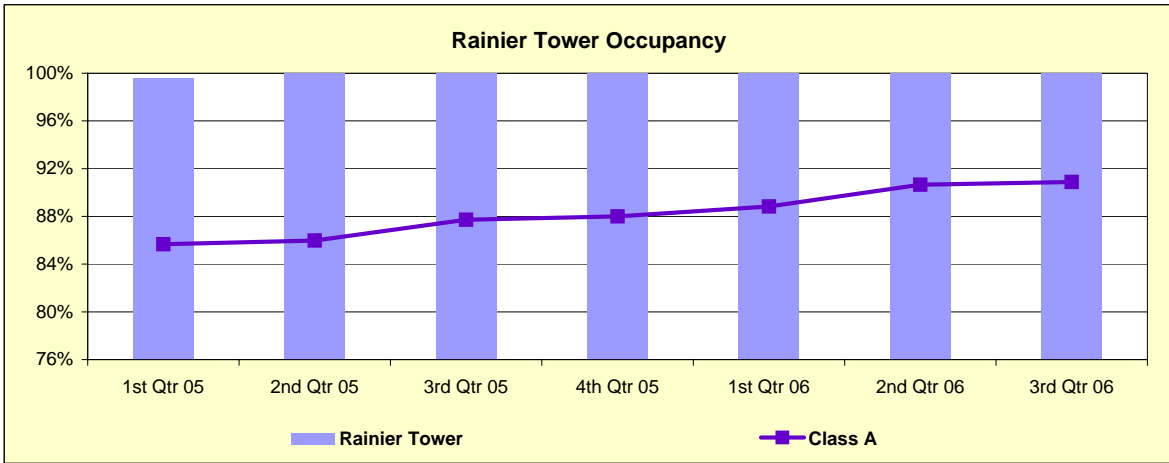
OFFICE MARKET

Washington Mutual Center has been open for a few months now and as Washington Mutual consolidates into the new 890,000 square foot tower it seems to have had an impact on office vacancy downtown. After steadily declining for months, this quarter saw a slight increase in vacancy in the Central Business District. Occupancy dropped under 90% by the end of the third quarter. This should be a temporary dip as the bank finishes its reshuffling. The consensus outlook for the office market, and the area employment, in general is positive and that job growth will continue to result in absorption of office space for the foreseeable future.

HOTEL MARKET

After quite a few quiet months, a number of new hotel projects have been announced. Most of them are also at the high end as that category has been enjoying great success of late. Already Hotel 1000 has opened and the Pan Pacific is scheduled to open in November. Next year the Four Seasons, RC Hedreen's new Hyatt development at 8th and Olive and the new Sheraton Tower should be completed. As mentioned in the September report, four new hotels have been announced in the past month. Hyatt Place will be in the Denny Regrade area, Hilton Garden near the Seattle Center, a new Starwood-branded hotel, simply called "1," will be going into the former surface parking lot at 2nd and Pine and a new Hyatt will be built on Olive. The general consensus is that with current conditions, the market will absorb all the new rooms and it may even strengthen the economics of all the competitive hotels. The expansion of the inventory makes Seattle a more appealing destination for large conferences, a synergy that benefits many.

University of Washington Metropolitan Tract
OFFICE BUILDING OCCUPANCY COMPARISON CHARTS
 Last Seven Quarters
Quarter Ending September 30, 2006
 Includes Direct and Sublease Vacancy

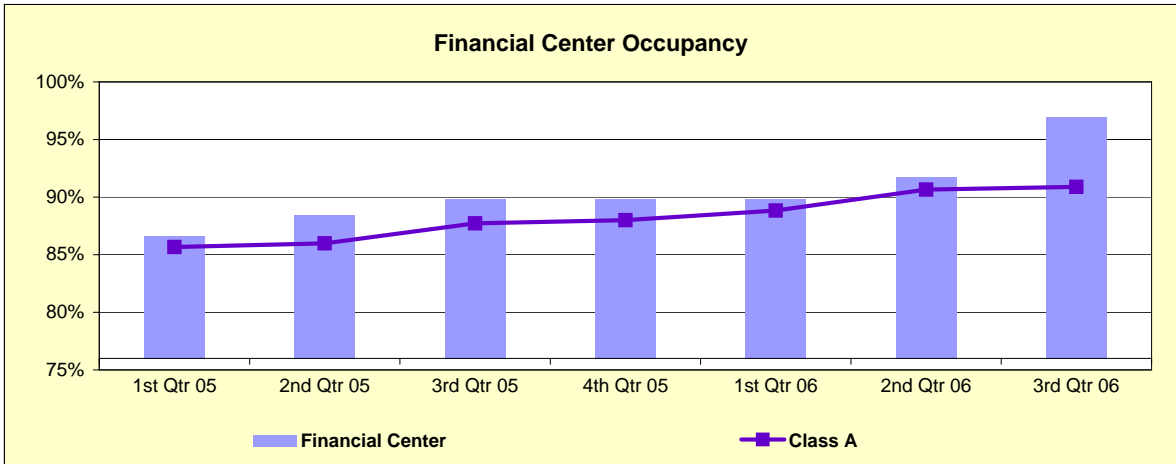


OFFICE BUILDING OCCUPANCY COMPARISON CHARTS

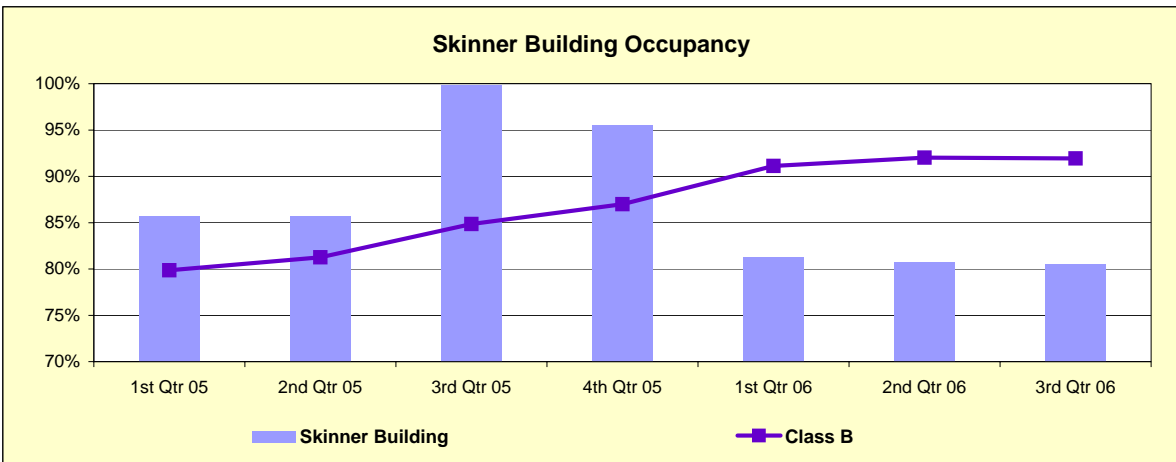
Last Seven Quarters

Quarter Ending September 30, 2006

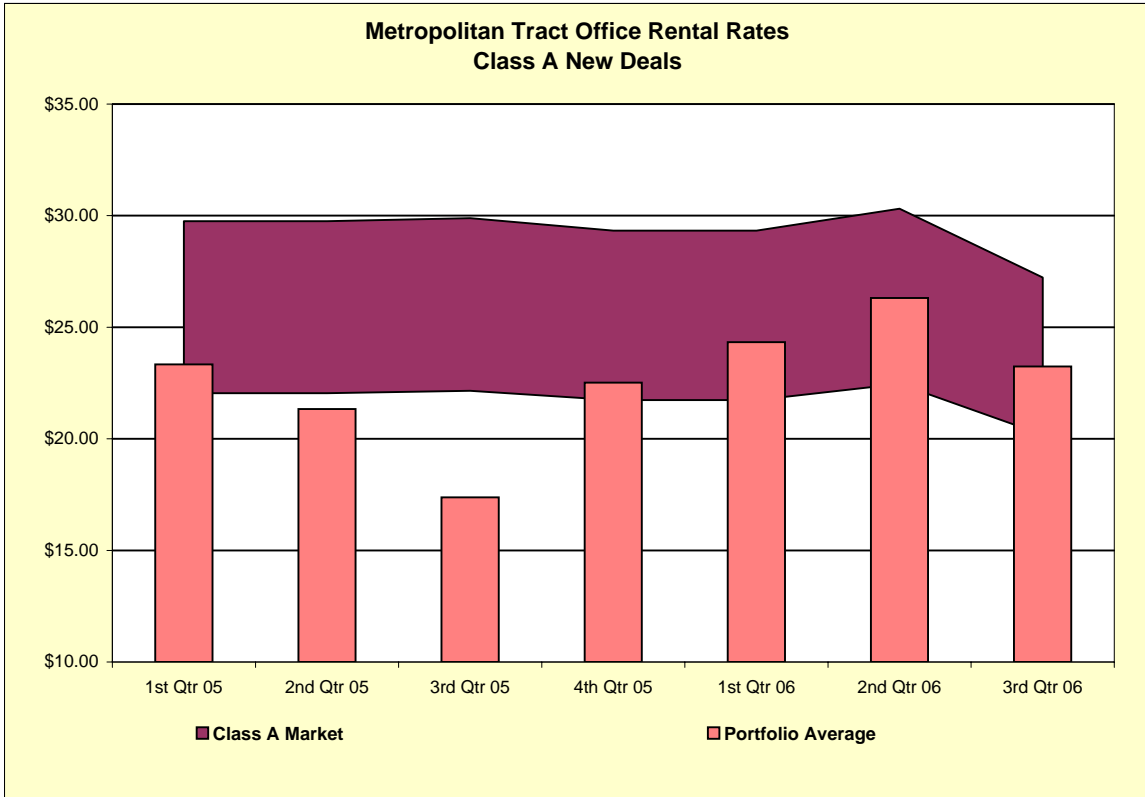
Includes Direct and Sublease Vacancy



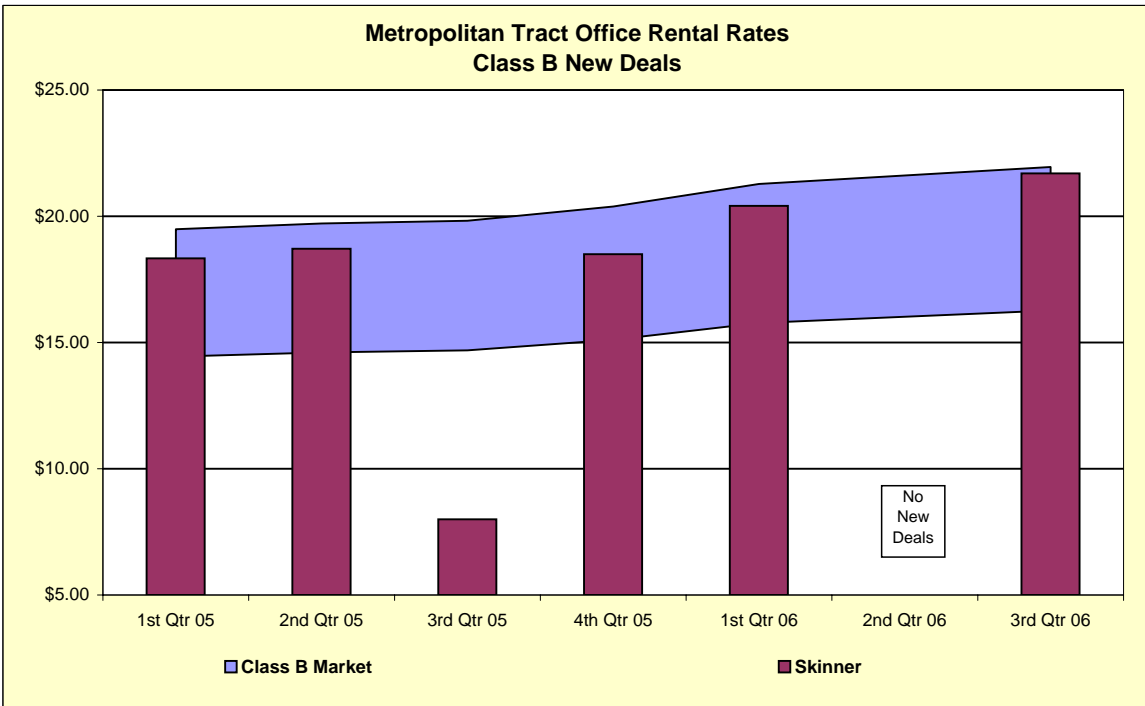
The Financial Center will experience significant vacancy at the end of 2007 with the relocation of Marsh to Rainier Tower.



OFFICE BUILDING RENTAL RATE COMPARISON
 Last Seven Quarters
 Quarter Ending September 30, 2006

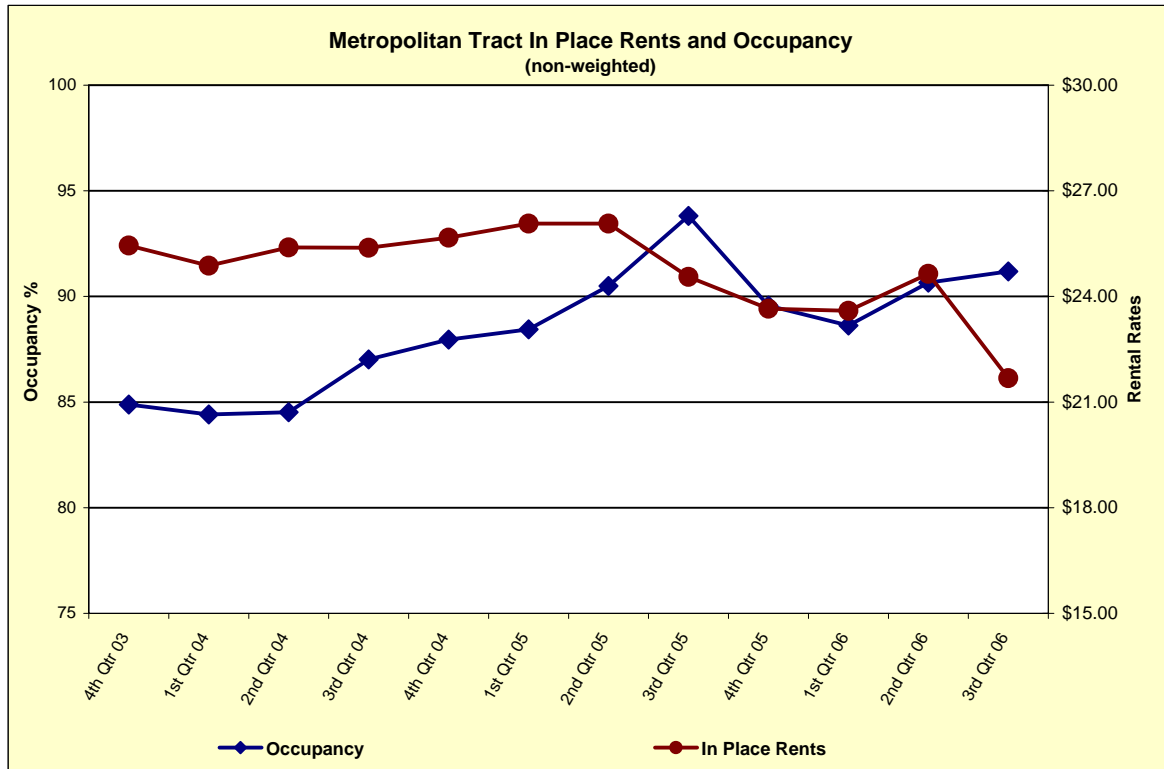


*In the 3rd Quarter of 2005, a tenant of 5,409 sf for \$12.00/sf leased some undesirable space in the Financial Center on an "as is" basis.



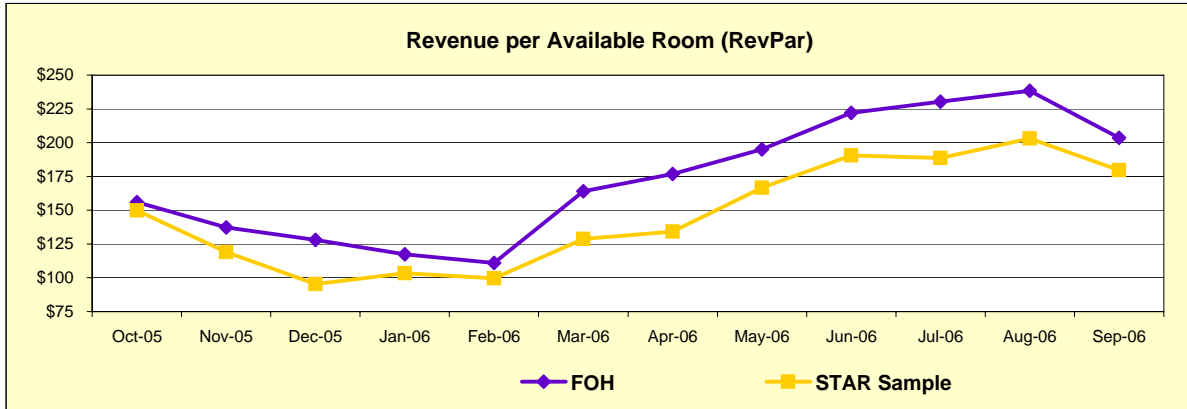
*In the 3rd Quarter of 2005, 5th Avenue Theatre leased space in the lower level of the Skinner Building.

University of Washington Metropolitan Tract
OFFICE BUILDING RENTAL RATE COMPARISON
 Last 3 Years
 Quarter Ending September 30, 2006



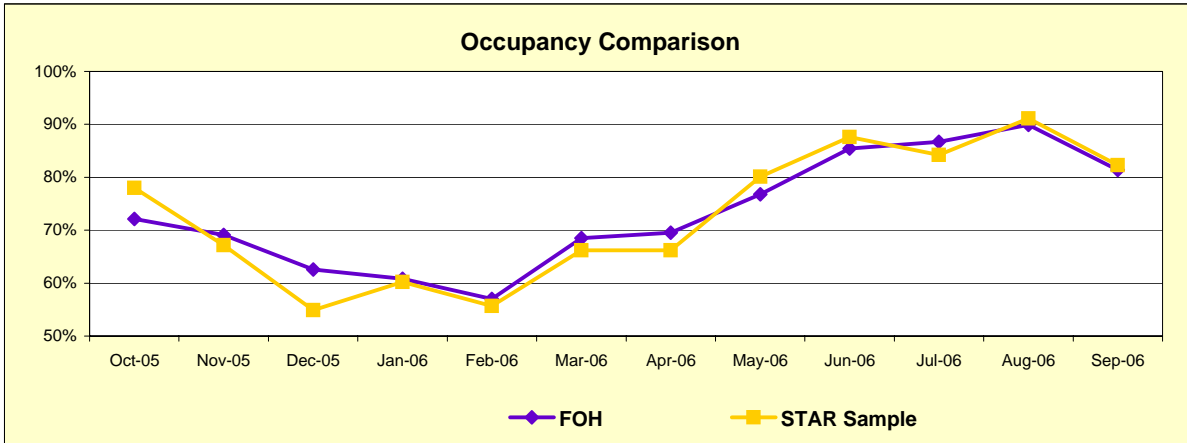
The in-place rents and occupancy for the 3rd quarter were significantly impacted by the vacation of Washington Mutual and does not reflect leases signed but not yet commenced. These categories will rebound in subsequent quarters.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



RevPar 12-months Average	Sep-06	Sep-05	Change from Prior Year \$
FOH	\$173.35	\$143.49	\$29.86
STAR Sample Avg <1>	\$146.59	\$130.17	\$16.42

RevPar Current Month Ended	Sep-06	Sep-05	Change from Prior Year %
FOH	\$203.52	\$187.30	\$16.22
STAR Sample Avg <1>	\$179.77	\$171.85	\$7.92

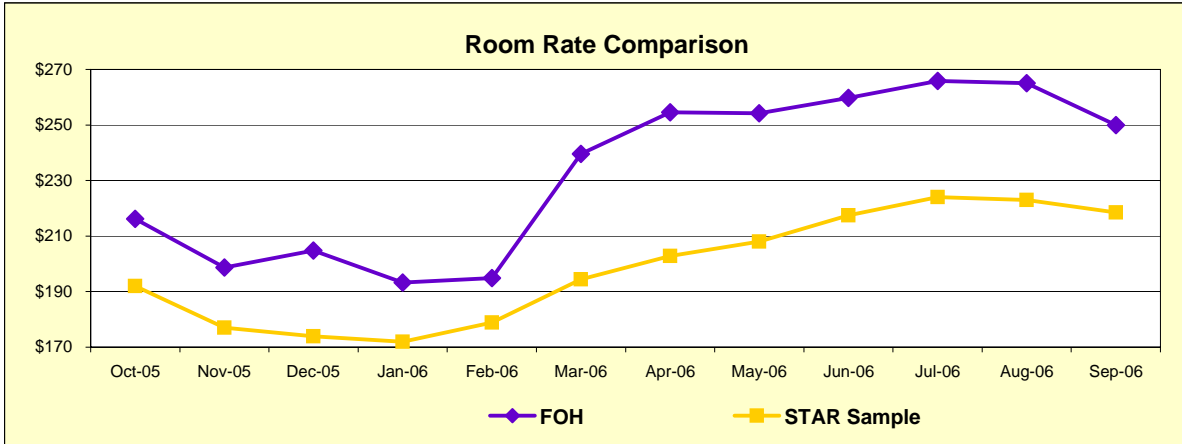


Occupancy 12-months Average	Sep-06	Sep-05	Change from Prior Year %
FOH	73.3%	67.9%	5.4%
STAR Sample Avg <1>	72.8%	72.5%	0.4%

Occupancy Current Month Ended	Sep-06	Sep-05	Change from Prior Year %
FOH	81.4%	83.8%	(2.4%)
STAR Sample Avg <1>	82.3%	87.3%	(5.0%)

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

FAIRMONT OLYMPIC HOTEL MARKET COMPARISONS
Twelve Months Ended March 31, 2006



Average Daily Rate 12-months Average	Sep-06	Sep-05	Change from Prior Year \$
FOH	\$233.08	\$208.06	\$25.02
STAR Sample Avg <1>	\$198.51	\$176.93	\$21.58

Average Daily Rate Month Ended	Sep-06	Sep-05	Change from Prior Year \$
FOH	\$249.99	\$223.47	\$26.52
STAR Sample Avg <1>	\$218.50	\$196.85	\$21.65

<1> Information is based on Smith Travel Research (STAR) Report for the Sheraton Hotel, Hotel Vintage Park, Hotel Monaco, Seattle Alexis, Sorrento, Westin, W Hotel, Madison and Inn at the Market.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority

Pursuant to the Standing Orders of the Board of Regents, Delegation of Authority, and to the delegation of authority from the President of the University to the Executive Vice President in Executive Order No. 1, to take action for projects or contracts that exceed \$1,000,000 in value or cost but are less than \$5,000,000, the Administration may approve and execute all instruments.

Magnuson Health Sciences Center T-Wing Roof Replacement, Project No. 201131

Action Reported: Establish Budget

In February 2006, the appointment of Cornerstone Architectural Group for the Magnuson Health Sciences Center (MHSC) T-Wing Roof Replacement project was reported to the Regents but the project budget had not been established at that time, pending further design work. The design is now complete and a budget is established at \$1,521,464.

This project will replace approximately 25,000 square feet of roofing over Health Sciences T-Wing and parts of the D, F, and H Wings (adjacent to the T-Wing). Construction of this project is planned for the summer of 2007.

The project budget is \$1,521,464. Funding is available from Building Renewal Budget.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Services	\$141,343	\$141,343
Total Construction Cost*	\$1,270,600	\$1,270,600
Other Costs	\$16,239	\$16,239
Project Administration	\$93,282	\$93,282
Total Project Budget	\$1,521,464	\$1,521,464

* Includes construction contract amount, contingencies and state sales tax

Asbestos Abatement Term Contract 2006-2008, Project No. 2201484

Action Reported: Contract Award

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 2)

On September 19, 2006, a time and materials construction contract was awarded to F.S. & G.S. Services, Inc., with an estimated value for work to be performed in the amount of \$1,357,843 per year for the new term abatement contract. Four unit price bids were received for the estimated scope of work, and the bids ranged between \$1,357,843 and \$1,713,401.

F.S. & G.S. Services, Inc. is an asbestos abatement contractor based in Puyallup, Washington. F.S. & G.S. has been involved in hazardous material abatement since 1988 for multiple public owners, including the Port of Seattle, Marysville School District #25 and McChord Housing Maintenance.

The contract duration is for one year, with an option to renew for a period up to two additional years. Work under the contract is authorized by individual work orders. The scope, actual hours worked and actual costs for each work order are documented and agreed to by F.S. & G.S., and the UW's monitoring consultant. All abatement costs are charged back to the projects or departments requesting abatement services, including prorated charges for administering the contract and Facilities Services' costs for coordinating the campus-wide abatement services. The contract is administered by the Capital Projects Office (CPO) and coordination of the work is done by the Facilities Services' Asbestos Office.

The budget and work plan to establish the Asbestos Abatement Term Contract 2006-2008 was \$25,000 to write the specifications, bid and select the contractor. The estimate for the amount of work done in one year has increased from \$1,066,400 to \$1,357,843 to reflect the unit prices in the accepted bid. Funding will be provided from charges back to the various individual projects.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Services	\$18,185	\$18,185
Total Construction Cost	\$0	\$0
Other Costs	\$0	\$0
Project Administration	\$6,815	\$6,815
Total Project Budget	\$25,000	\$25,000
Estimated Annual Asbestos Abatement Term Contract Spend	\$1,066,400	\$1,357,843

University of Washington Medical Center Surgery Pavilion 1102 Vascular Clinic, Project No. 200906

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 3)

Action Reported: Contract Award

On September 27, 2006, a construction contract was awarded to Western Ventures Construction, Inc., in the amount of \$903,000, (no alternates were included in bid package), for the Vascular Clinic project. Three bids were received for the project; the high bid was \$ 916,900. The budgeted cost for construction was \$1,132,105.

Western Ventures Construction, Inc. is located in Mountlake Terrace and they have completed multiple projects for the University include, University of Washington Medical Center (UWMC) PET/CT, HMC Elevator Upgrades, UWMC Comparative Medicine, and the Lander Hall Communications Project.

The project scope includes infilling approximately 6,500 square feet of shell space on the first floor of the Surgery Pavilion with exam rooms, offices and support areas for the combined vascular research and diagnostic service clinic and a new shared conference room. The new electrical and mechanical systems for the build-out will be connected to the existing systems.

Construction activities for the Western Ventures construction contract started in October 2006, and are expected to be complete in February 2007 for occupancy in March 2007.

The project budget is currently \$1,714,408, with a forecasted cost at completion of \$1,566,117. Funding is available from the University of Washington Medical Center patient revenues.

Budget Summary:	Current Apprv'd Budget	Forecast Cost At Completion
Total Consultant Services	\$231,757	\$247,962
Total Construction Cost*	\$1,330,356	\$1,192,479
Other Costs	\$16,486	\$15,174
Project Administration	\$135,809	\$135,809
Total Project Budget	\$1,714,408	\$1,591,424

* includes construction contract, construction contingency and state sales tax

School of Oceanography

Action Reported: Vessel Repairs and Maintenance Purchase

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 4)

The School of Oceanography operates the research vessel Thomas G. Thompson (R/V Thompson) under a charter agreement with the Office of Naval Research. R/V Thompson is a sophisticated oceanographic research ship with technology to support a wide array of research expeditions. UW researchers as well as those from other institutions schedule time to use the research vessel, and the cost of operations are recharged to those using the R/V Thompson.

Under the terms of the ONR charter agreement, the University of Washington is responsible for repair and maintenance of the vessel. Every few years, it is necessary to schedule dry dock work for hull inspection and painting, and other major repairs and maintenance as needed. An invitation to bid for this year's work was sent to six shipyard companies in the Northwest. Due to schedule constraints at most of the shipyards, only one bid was received, from Cascade General Inc. The Cascade General bid was evaluated using price comparisons from recent work on a similar ONR ship, and from past bids for work on the Thompson. The prices bid by Cascade General were determined to be fair and reasonable.

A purchase order contract for the repair and maintenance work was issued to Cascade General in an amount not to exceed \$1,500,000 plus sales tax. Funding for the work is available from a maintenance reserve for the R/V Thompson, that is collected through the fees charged to those who use the vessel.

University of Washington Medical Center Action Reported: Linear Accelerators Purchase

The University of Washington Medical Center (UWMC) Department of Radiation Oncology operates linear accelerators to provide radiation treatment for some cancer patients. Radiation therapy services are available at both the Seattle Cancer Care Alliance (SCCA) and UWMC. Radiation Oncologists consult and treat patients at both sites and some patients receive treatment at both sites. SCCA and UWMC already have existing accelerators manufactured by Elekta, Inc. and these accelerators need to be upgraded. In addition, both organizations are adding new accelerators to meet expanding patient needs. To maintain treatment compatibility, and because the Elekta systems provide important clinical features, the new linear accelerators from Elekta were selected on a sole source basis.

A purchase order contract was issued to Elekta Inc. in an amount not to exceed

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Actions Taken Under Delegated Authority (continued p. 5)

\$4,500,000 plus sales tax for acquisition of two new linear accelerators and upgrade to two existing accelerators. UWMC participates in a national pricing organization that evaluates proposed purchases and compares new quotations to recent purchases by other hospitals. The pricing for the Elekta linear accelerators is at discounts greater than 50% and is considered very competitive.

Funding for the purchase is available from UWMC equipment budgets.

University of Washington

Investment Performance Report

First Quarter Fiscal Year 2007
As of September 30, 2006

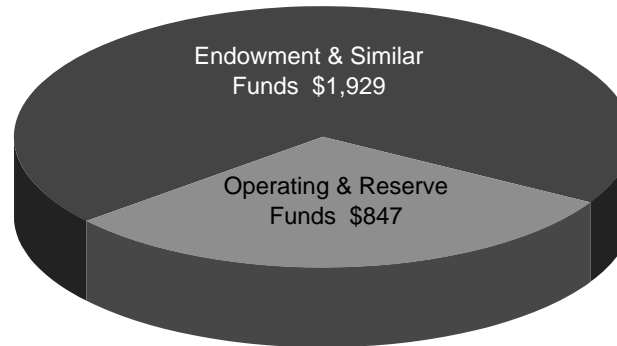
Treasurer, Board of Regents
Treasury Office

Published November 2006

Treasury Assets ¹

As of September 30, 2006

-- \$2.8 Billion



\$'s in Millions

Endowment & Similar Funds	
Consolidated Endowment Fund ²	\$1,723
Life Income Trusts	100
Outside Trusts	55
Non-CEF Endowments	26
Permanent Fund ⁶	25
	<hr/>
	\$1,929

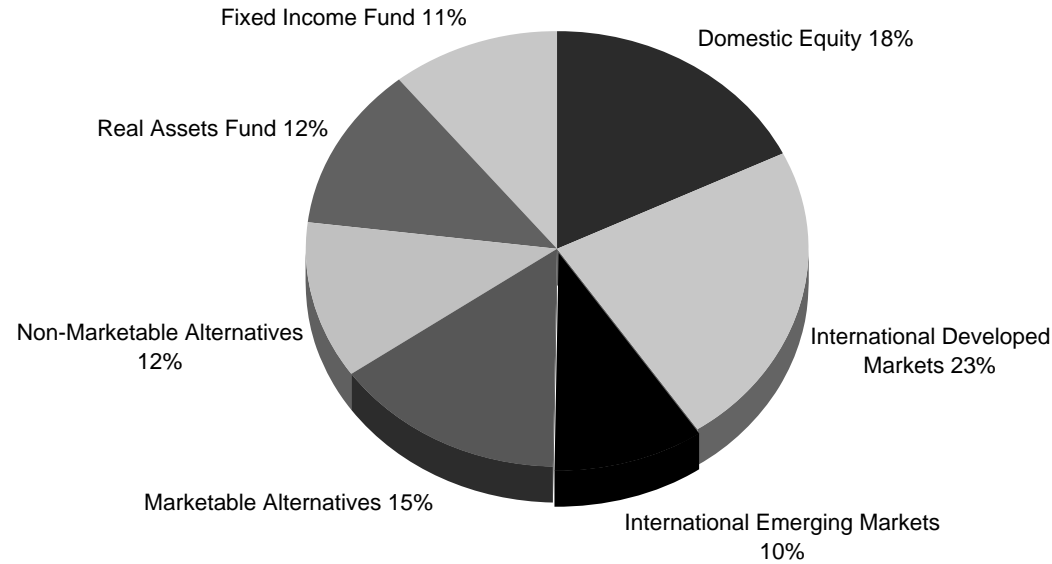
Operating & Reserve Funds	
Invested Funds ^{2,3}	\$780
Bond Retirement Fund ⁴	5
Building Fund ⁴	22
Debt Service Reserve Funds ⁵	6
Bond Proceeds ⁷	34
	<hr/>
	\$847

1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.
2. The Invested Funds holds Consolidated Endowment Fund units valued at \$380. To avoid double counting, the dollars are included only in the CEF totals.
3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance(PBI). The previous insurance vehicle, the Self Insurance Revolving Fund(SIRF), will close after existing claims are resolved. Current balances: PBI \$42.8, SIRF \$20.5.
4. General obligation bond reserve fund on deposit with the state of Washington.
5. Required reserve funds for locally issued bonds (2002 Housing & Dining \$1.6, 2004 Housing & Dining \$0.6, 2004 Parking \$1.4, Roosevelt \$2.0).
6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington
7. Construction project funds which have not yet been disbursed (IMA \$7.6, Genome/R&T \$14.6, Parking \$11.2)

Asset Allocation

As of September 30, 2006

Consolidated Endowment Fund -- \$1,723 Million



\$'s in Millions

	<u>Current Allocation</u>		<u>Policy Target</u>	<u>Policy Range</u>
Domestic Equity	\$304	18%	18%	10%-40%
International Developed Markets	\$397	23%	20%	10%-35%
International Emerging Markets	\$167	10%	10%	5%-15%
Marketable Alternatives	\$259	15%	16%	5%-25%
Non-Marketable Alternatives	\$201	12%	12%	5%-20%
Other	\$0	0%	0%	0%-10%
Equity Fund	\$1,328	77%	76%	60%-90%
Real Assets Fund	\$209	12%	12%	5%-20%
Fixed Income Fund¹	\$187	11%	12%	5%-35%
Total Consolidated Endowment Fund	\$1,723	100%		

1. Includes allocation to cash

Consolidated Endowment Fund (CEF)

For the Quarter Ending September 30, 2006

Total Return ¹ (%)

	1Q FY07	1-Year	5-Year	10-Year
Total CEF Return	2.3	13.0	10.5	11.2
Strategy Weighted Policy Benchmark	3.3	12.8	9.0	10.8
Equity Fund	2.8	14.7	11.5	12.2
Weighted Policy Benchmark	3.8	15.4	9.3	11.4
Real Assets Fund	-0.3	9.6	--	--
Policy Benchmark	0.1	5.5	--	--
Fixed Income Func	2.5	4.5	5.0	6.7
Policy Benchmark (LB Govt Bond)	3.5	3.3	4.3	6.2

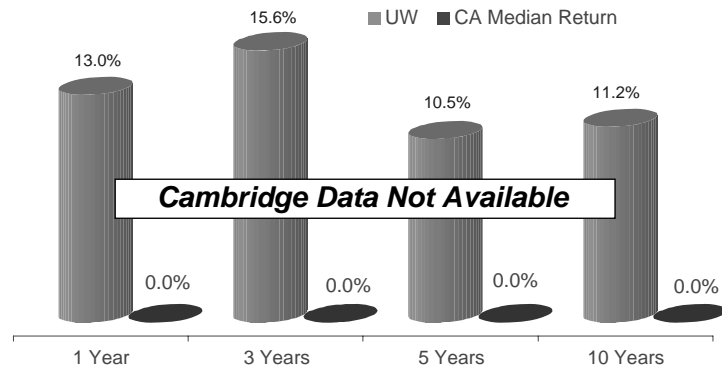
1. Average Annual Compound Return

Activity (\$ in Millions)

	Q1FY07	FY06	FY05	Five Year	Ten Year
Beginning Balance	1,690	1,388	1,216	1,019	416
Gifts	16	114	60	285	460
Transfers	2	22	11	48	94
Total Additions	18	137	71	333	554
IF purchase of CEF units	0	0	30	87	326
Net Investment Return	40	250	160	667	945
Distributions*	(19)	(70)	(76)	(321)	(445)
Administrative Fees	(1)	(3)	(3)	(12)	(20)
Development Support	(3)	(12)	(10)	(49)	(53)
Ending Balance	1,723	1,690	1,388	1,723	1,723
Net Change	34	302	172	704	1,307

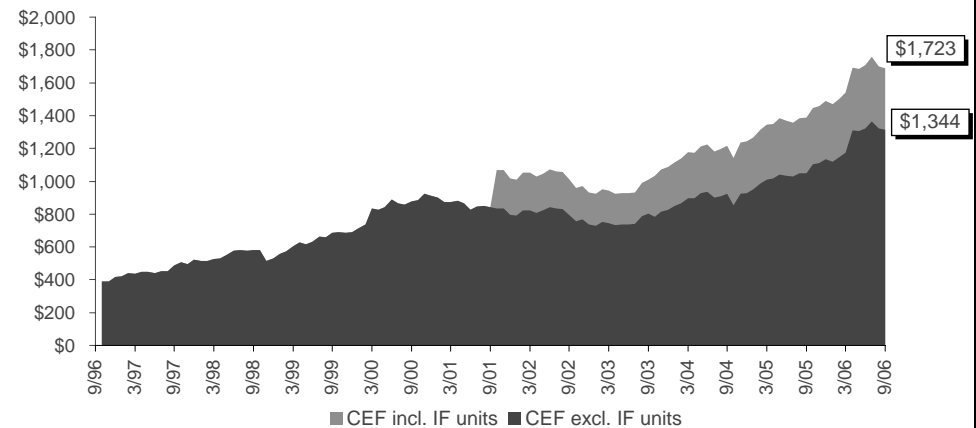
* FY2005 reflects five quarter's distributions due to a change in distribution date

Cambridge Associates Top 50* Universe Performance for periods ending 9/30/06



* Cambridge Associates College and University Investment Pool Top 50 (by Investment Pool Market Value)

Market Value (\$ in Millions)



Performance Update

'Total Return¹ as of 9/30/06

	1Q FY07	1-Year	3-Year	5-Year	10-Year
CONSOLIDATED ENDOWMENT FUND	2.3	13.0	15.6	10.5	11.2
EQUITY FUND	2.8	14.7	17.7	11.5	12.2
Domestic Equity	2.2	8.3	12.9	9.5	10.8
Core Equity	3.6	9.6	13.9	9.8	11.2
Value Equity	4.0	10.3	11.7	9.7	11.6
Growth Equity	-1.0	5.2	14.5	9.2	9.3
International Developed Markets	3.0	15.9	21.4	15.6	8.6
International Emerging Markets	4.0	20.5	29.1	28.7	--
Marketable Alternatives	2.5	10.7	12.5	10.7	--
Non-Marketable Alternatives ²	2.4	22.5	19.3	5.1	14.2
REAL ASSETS FUND	-0.3	9.6	16.8	--	--
FIXED INCOME FUND	2.5	4.5	4.0	5.0	6.7
MARKET INDICES					
<i>Equity Indices</i>					
S&P 500	5.7	10.8	12.3	7.0	8.6
Russell 3000	4.6	10.2	13.0	8.1	8.7
Russell 2000	0.4	9.9	15.5	13.8	9.1
Dow Jones	5.3	13.1	10.4	8.0	9.2
NASDAQ	4.0	5.0	8.1	8.6	6.3
MSCI ACWI ex US	4.0	19.4	23.9	16.4	7.6
Emerging Markets (IFCG)	4.2	18.8	31.7	29.3	8.3
<i>Fixed Income Indices</i>					
LB Government Bond	3.5	3.3	2.8	4.3	6.2
JP Morgan Global Hedged Bond Index	3.5	3.3	4.1	4.6	6.6

Sources: Cambridge Associates and Northern Trust

1. Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

2. Provided by Cambridge Associates on a quarter lag.

Invested Funds (IF)

For the Quarter Ending September 30, 2006

Total Return¹ (%)

	1Q FY07	1-Year	5-Year	10-Year
Cash	2.0	4.1	3.0	5.0
Citi 2 Yr Treasury	2.0	3.5	2.9	4.6
Liquidity	2.7	3.4	3.9	5.8
LB Intermediate Govt Bond	2.9	3.5	3.7	5.6
IF excluding CEF units	2.5	3.6	3.7	5.6
Weighted Benchmark	2.7	3.6	3.5	5.4
IF including CEF units	2.5	6.6	5.8	7.3
Weighted Benchmark	2.9	6.6	5.4	7.1

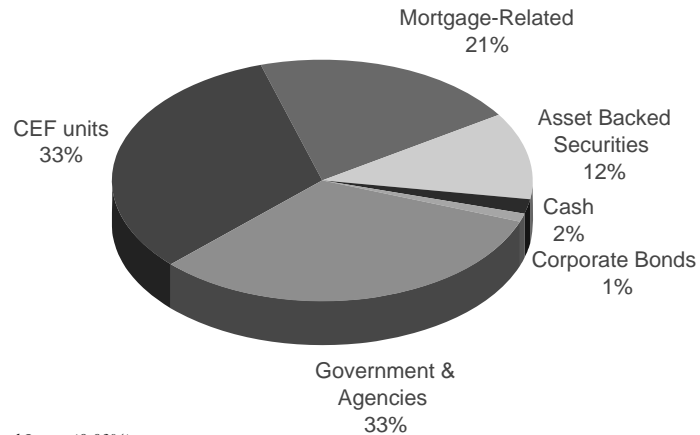
1. Average Annual Compound Return

Fund Allocation By Pool (\$ in Millions)

	Fund Allocation		Range	Fixed Income Duration	
				Actual	Max
Cash Pool	\$241	21%	10% - 40%	2.0	3.0 yrs
Liquidity Pool¹	539	46%	30% - 60%	3.2	4.0 yrs
Total Cash & Liq. Pool	\$780	67%			
CEF Units held by IF		33%	15% - 40%		
Total Invested Funds		100%			

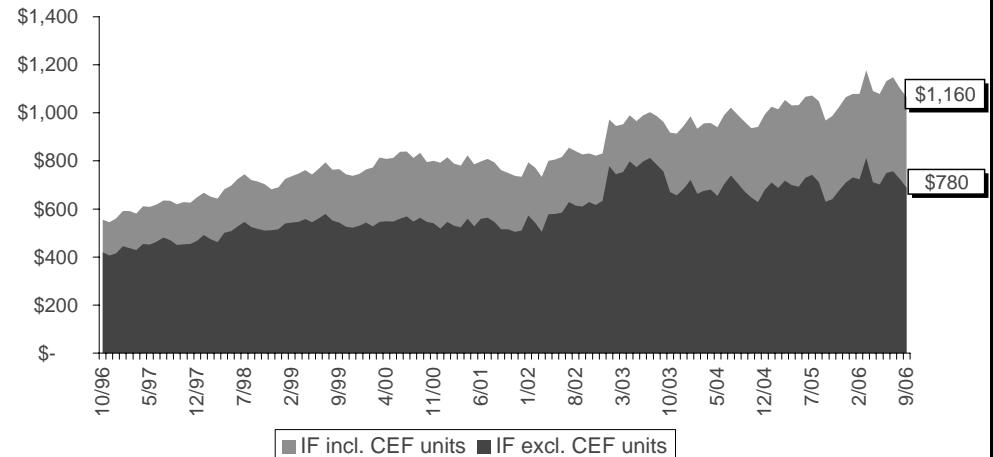
1. Include Interfund Loans

Mix of Investments¹



1. Not shown - Interfund Loans (0.03%)

Market Value (\$ in Millions)



University of Washington Investment Program

Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through November 2, 2006

By the Chief Investment Officer

Private Markets

Approved	Action	Manager / Fund	Strategy	Description	Investment (millions)
01/19/06	Reup	Arclight Energy III	Non-Marketable Alternatives	Energy Fund	\$12.0
01/27/06	New	Madrona Venture III	Non-Marketable Alternatives	Venture - NW Early Stage	\$3.0
01/27/06	Reup	Beacon Strategic IV	Real Assets	US Real Estate	\$5.0
02/09/06	Reup	TA Subordinated Debt Fund II	Non-Marketable Alternatives	Buyout - Domestic	\$4.5
02/09/06	Reup	TA Fund X	Non-Marketable Alternatives	Buyout - Domestic	\$5.6
03/24/06	Reup	Bain Capital IX	Non-Marketable Alternatives	Buyout - Global	\$10.0
03/24/06	Reup	Texas Pacific Group V	Non-Marketable Alternatives	Buyout - Global	\$12.0
03/24/06	New	CLSA - Aria Fund III	Non-Marketable Alternatives	Buyout - Pan Asian	\$5.0
04/20/06	New	Morgan Stanley RE Special Situations Fund III	Real Assets	Global Real Estate	\$10.0
05/12/06	New	JC Flowers	Non-Marketable Alternatives	Buyout - Global	\$5.0
05/22/06	Addition	Ignition Ventures III	Non-Marketable Alternatives	US Venture Capital	\$1.2
06/06/06	New	Centerbridge Capital	Non-Marketable Alternatives	Global Private Equity & Distressed Debt	\$3.0
07/28/06	New	Orbis Real Estate Fund I	Real Assets	India Real Estate	\$7.0
08/04/06	Reup	Domain VII	Non-Marketable Alternatives	US Venture Capital	\$5.0
08/24/06	New	Gemini Oil & Gas Fund II	Real Assets	Global Energy Fund	\$5.0
08/24/06	Reup	Varde Fund VIII	Marketable Alternatives	European & US Distressed	\$10.0
09/08/06	Reup	Bridger Capital Swiftcurrent	Marketable Alternatives	Equity Long / Short	\$5.0
10/13/06	New	Commonfund Capital Natural Resources VIII	Real Assets	Global Natural Resource Fund	\$7.5
10/20/06	Reup	Adamas Partners	Marketable Alternatives	Fund of Funds	\$2.0

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University of Washington Investment Program

Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through November 2, 2006

Public Markets

Approved	Action	Manager / Fund	Strategy	Description	Investment (millions)
01/05/06	Addition-Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	\$15.0
01/19/06	New	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$3.0
01/19/06	New	Tree Line Capital (Lloyd George Asian Plus)	International Emerging Markets	Asia Focus	\$7.0
01/19/06	Addition	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	\$10.0
03/03/06	Reduction-Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	-\$30.0
03/09/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	-\$25.0
04/10/06	Addition	Martin Currie	International Emerging Markets	Greater China	\$2.0
04/14/06	Addition	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$2.0
04/14/06	New	Ward Ferry Asian Reconnaissance Fund	International Emerging Markets	Asia Pacific - Small Cap Growth	\$5.0
05/12/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	-\$60.0
05/12/06	New-Derivative Position	Goldman Sachs	International Emerging Markets	Long side of EM index swap	\$20.0
05/12/06	New	State Street Global Advisors	International Developed Markets	EAFE Index	\$20.0
05/12/06	Addition	Morgan Stanley Relative Value Fund of Funds	Fixed Income	Alpha Engine	\$20.0
06/30/06	Termination	Sparx Value Creation Fund	International Developed Markets	Japan small cap	-\$30.0
06/30/06	Termination	MAC Japan	International Developed Markets	Japan small cap	-\$32.0
07/27/06	New	Northern Trust	Domestic Equity	S&P 500 Futures (exited position 9/11/06)	\$15.0
08/15/06	Modification	Martin Currie	International Emerging Markets	China - increase "A" share exposure to 15%	na
10/06/06	New	Harris Capital	International Developed Markets	International Large Cap	\$40.0
10/06/06	Reduction	Harris Capital	International Developed Markets	Rebalance to large cap exposure	-\$20.0
10/06/06	Reduction	Axiom International	International Developed Markets	Rebalance to large cap exposure	-\$10.0
10/06/06	Reduction	State Street Global Advisors	International Developed Markets	Rebalance to large cap exposure	-\$10.0

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Internal Audit Quality Assessment Review

Report on Results

FAF November 16, 2006

R-7

Internal Audit Quality Assessment Review

- What is it?
 - Required review of UW Internal Audit's compliance with professional internal auditing standards
 - Performed, during a five day campus visit, by chief audit executives from:
 - Stanford University (team leader)
 - University of Michigan
 - University of Minnesota
 - University of Illinois

Peer Review Team

- Looked at internal audit function from enterprise-wide perspective
- Reviewed self-assessment documents and work product
- Interviewed 25 senior administrators and audit staff
- Surveyed 100 clients
- Assessed current practices for conformance to professional internal audit standards

Results

- Internal Audit generally conforms to professional internal audit standards (highest rating)
- Notable Strengths
 - Audit approach is cooperative, collaborative, improvement focused
 - Staff is highly qualified and credentialed
 - Staff act with high standard of objectivity and care
 - Client survey results showed high satisfaction ratings
 - Liaison work with external auditors is highly valued

Institutional Observations

Department's current role is tactical vs. strategic

Actions planned or taken

- Broaden scope and increase audit time budgets
- Analyze audit results for strategic and operational control improvements, and risk mitigation
- Report on highest risk audit results to senior executives and Regents twice a year
- Provide tools, encourage management to perform tactical reviews

Institutional Observations

Resources are overly lean

Actions planned or taken

- In near term add two staff
- Develop 6 year investment plan to bring staffing in line with peers
- Focus work on highest risk areas
- Coordinate with central administrative offices to address low to moderate risk issues, perform non-audit work

Institutional Observations

Independent internal audit coverage for large areas of UW Medicine is lacking

Actions planned or taken

- Consolidate Medical Centers Internal Audit and UW Internal Audit (effective December 2006)
- Staff and train Medical Centers audit team
- Establish process for communicating needs, roles, responsibilities of UW Medicine, UWMC and HMC with regard to internal audit, internal controls, and risk mitigation



Institutional Observations

Succession planning for the UW Internal Audit Director is needed

Actions planned or taken

- Succession planning is complete

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Intercollegiate Athletics (ICA) Facilities Study

The goal of this study is to further develop planning for the east campus athletic complex as a whole, and to study potential improvements to Husky Stadium, Graves Annex, pedestrian and vehicular circulation, landscape and hardscape, signage and lighting. The final draft of the ICA Facilities Study has been completed.

Scope of the Project:

Specific study objectives for the athletic complex site are:

- Identify additional projects, and coordinate with potential soccer and baseball projects.
- Improve the project site to be consistent with the recommendations of the Architectural Commission, Campus Landscape Advisory Commission and Campus Master Plan - creating a pedestrian oriented “athletic village”, defining open spaces with plantings, and reinforcing the Walla Walla Road spine.
- Create a unified, long term vision that can be implemented over time as funding becomes available, and that will match the quality of the open spaces and landscaping in the athletic complex to the quality found on the central campus.
- Create appropriate signage and displays depicting Husky athletic tradition and fostering pride and school spirit.
- Quickly develop site planning in the area of the new Sound Transit station ensuring the best possible coordination with, and direction to, that project.

Specific study objectives for the Husky Stadium are:

- Identify any existing building deficiencies and propose options to remedy areas of deferred renewal.
- Identify options for improvements, new or renovated press boxes, additional and/or reconfigured seating, concourse, restrooms, concessions and other spectator amenities.
- Determine the best long term location for the track and if that is elsewhere, determine if the football field can and should be lowered to improve sightlines and provide additional seating.
- Develop scope, cost estimates and schedules for potential projects, including determining any needs for phasing.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

ICA Facilities Study (continued p. 2)

- Identify new uses, both athletic and non-athletic, which could be located at Husky Stadium to make it a year round facility.

Previous Action

At the March 2005 Regents meeting the President was delegated authority to award a design contract for the ICA Facilities Study to the architectural firm of HOK Sport + Venue + Event. The development of the study was reviewed by the Architectural Commission in December 2005 and September 2006. The Architectural Commission responded very favorably to the quality and breadth of the study. They felt that the study addressed the overall planning issues associated with further development of ICA facilities, was consistent with the University's Master Plan, and would provide a good guide for future construction.

VII. STANDING COMMITTEE

B. Finance, Audit and Facilities Committee

Debt Management Update

See Attached.

University of Washington

Debt Management Update

Board of Regents

Finance, Audit, and Facilities Committee

November 16th, 2006

Discussion Outline

- Mission 3
- Role of Board of Regents 4
- Credit Ratings and Debt Capacity 5
- University Debt Profile 8
- 2007 Initiatives 11
- Conclusions 12
- Background Materials 13

The Mission of Debt Management

- Maintain cost effective access to the debt markets by:
 - Seeking opportunities to reduce borrowing costs
 - Ensuring quality underwriting and monitoring of new and outstanding obligations

The Role of the Board of Regents

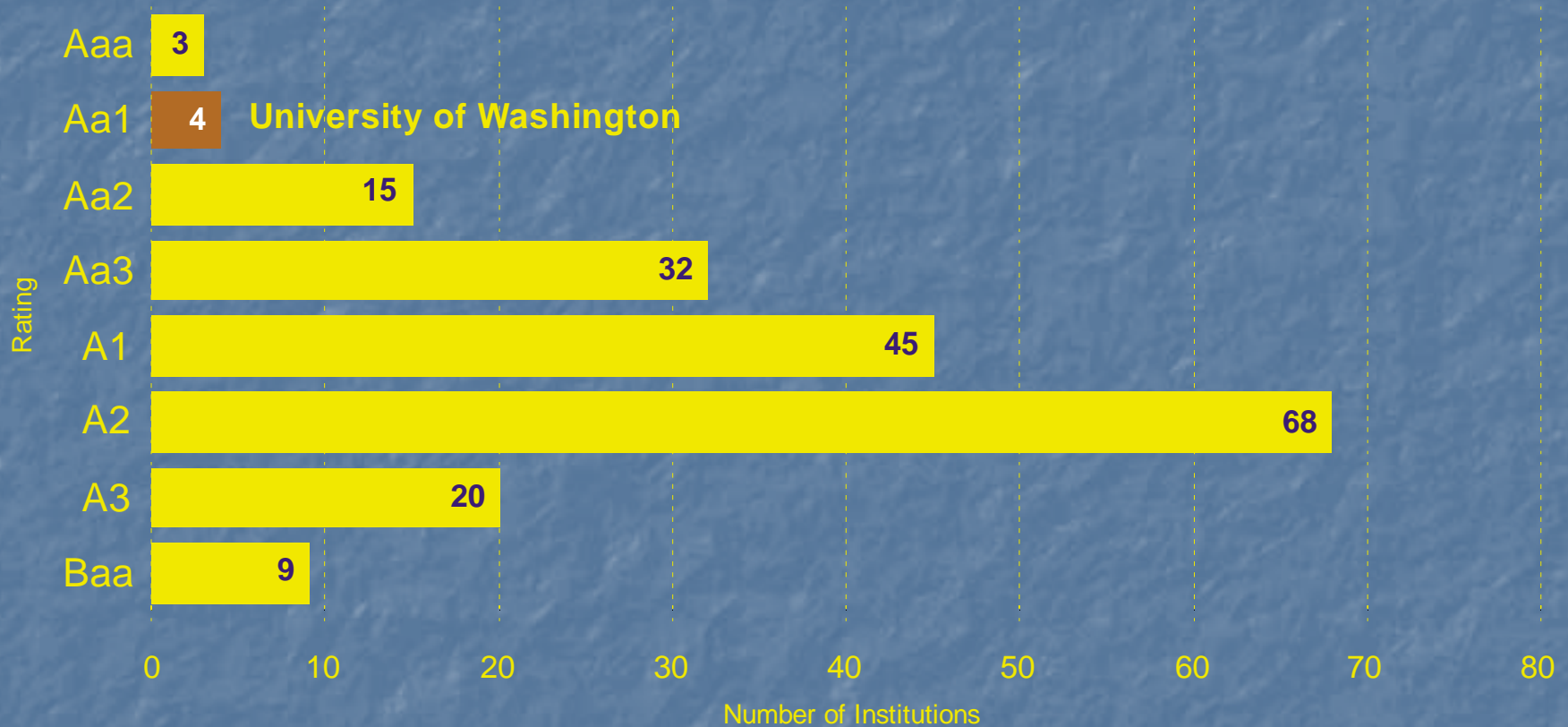
■ Debt Management

- Approve debt management guidelines
- Establish university credit standards (“A” category rating or better)
- Oversight of debt outstanding, credit ratings, and compliance with bond covenants and IRS regulations

■ Debt Issuance

- Approve financing plans and adopt bond resolutions
- Authorize issuance of bonds and other debt instruments
- Appoint financial advisor and investment bankers
- Approve changes to bond resolutions

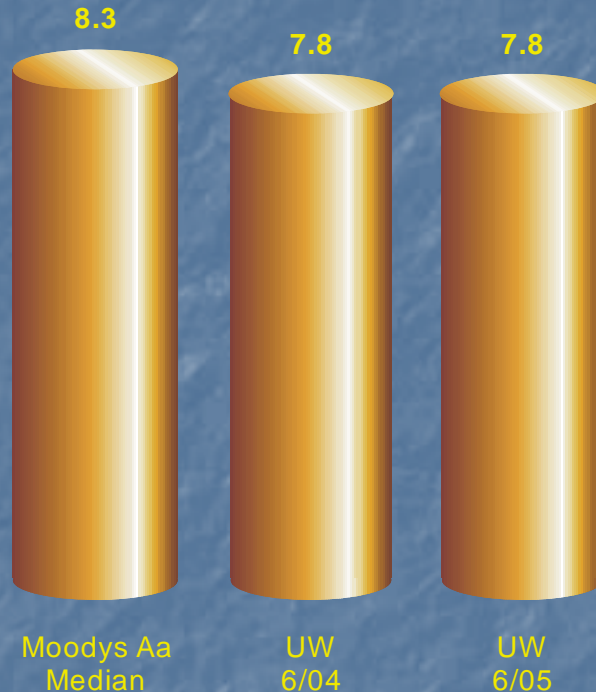
The University's Credit Rating



Source: Moody's Public Rating Distribution June 2006

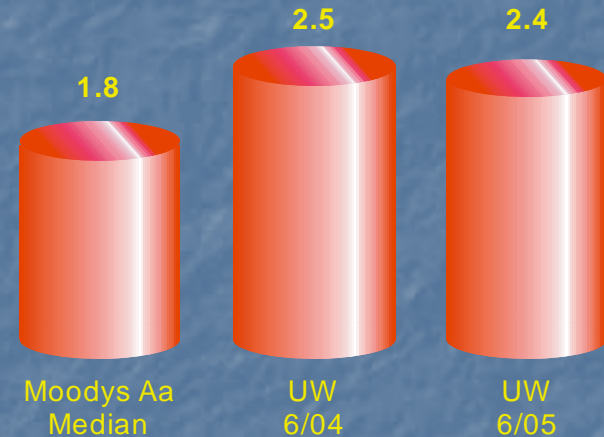
Key Financial Ratio Comparison

Expendable Resources to Operations



Expendable Resources to Operations:
UW has nearly 8 months of expendable resources on hand to fund operations

Expendable Resources to Debt



Expendable Resources to Debt :
UW's debt ratio is well above the median

Conclusion: Key ratios are in line with or better than peers

Source: Moody's. Median data as of fiscal year 2005 published in June 2006 for Aa rated public institutions of higher education

Estimated Debt Capacity At Current Level Of Expendable Resources

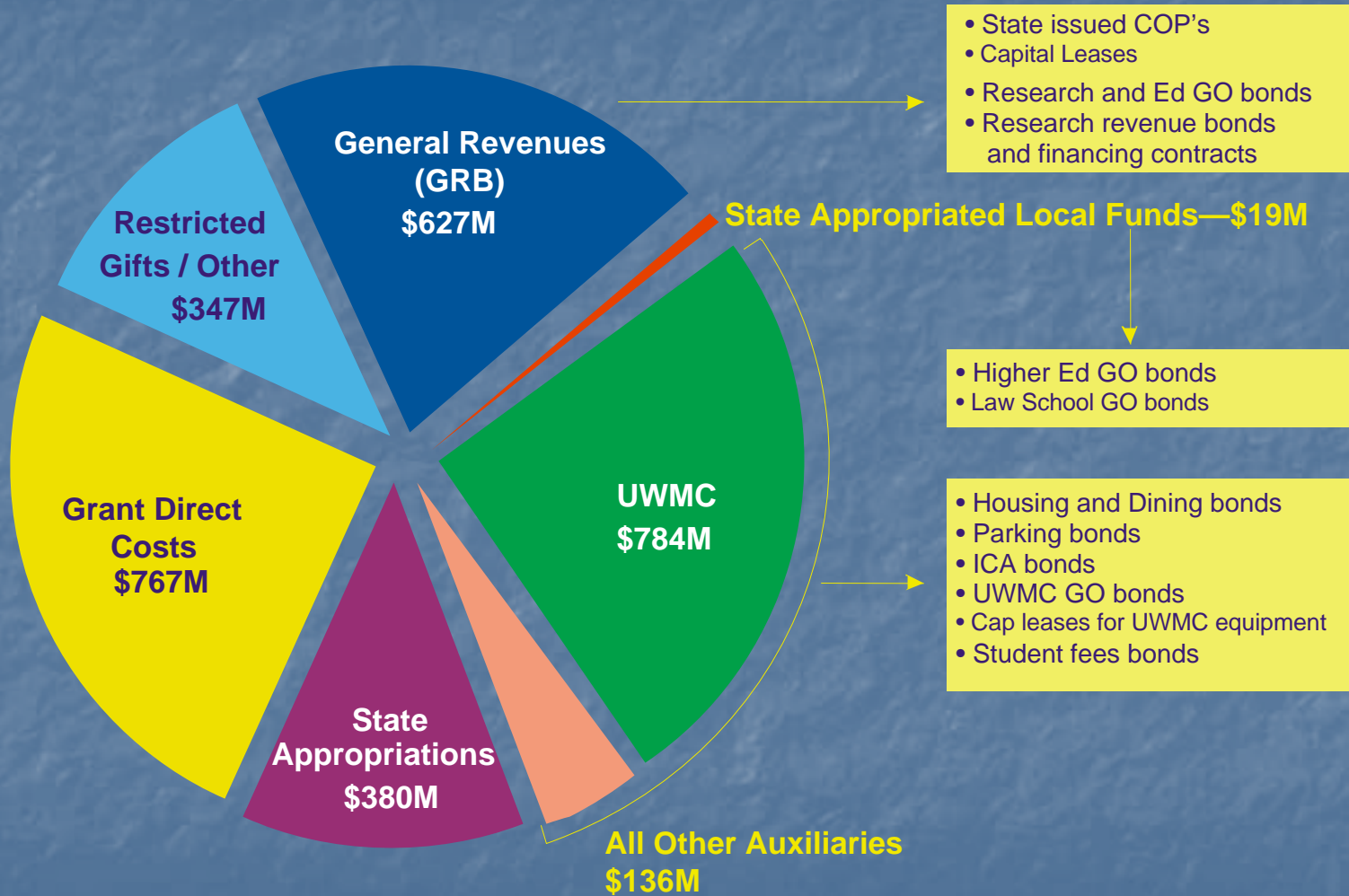
	<u>“Aa” Category</u>	<u>“A” Category</u>
Expendable Resources to Debt *	1.8x	1.0x
Total Debt Capacity	\$1 Billion	\$1.7 Billion
Outstanding Debt at 6/30/06	\$809M	\$809M
Capacity for ADDED debt as of 6/30/06	\$200M–\$400M	\$500M–\$800M

NOTE: \$130M in commercial paper issued for Safeco (UW) Tower purchase reduces capacity at current level of expendable resources. Debt issued in September 2006.

* Source: Moody's. Median data as of fiscal year 2005, published June 2006

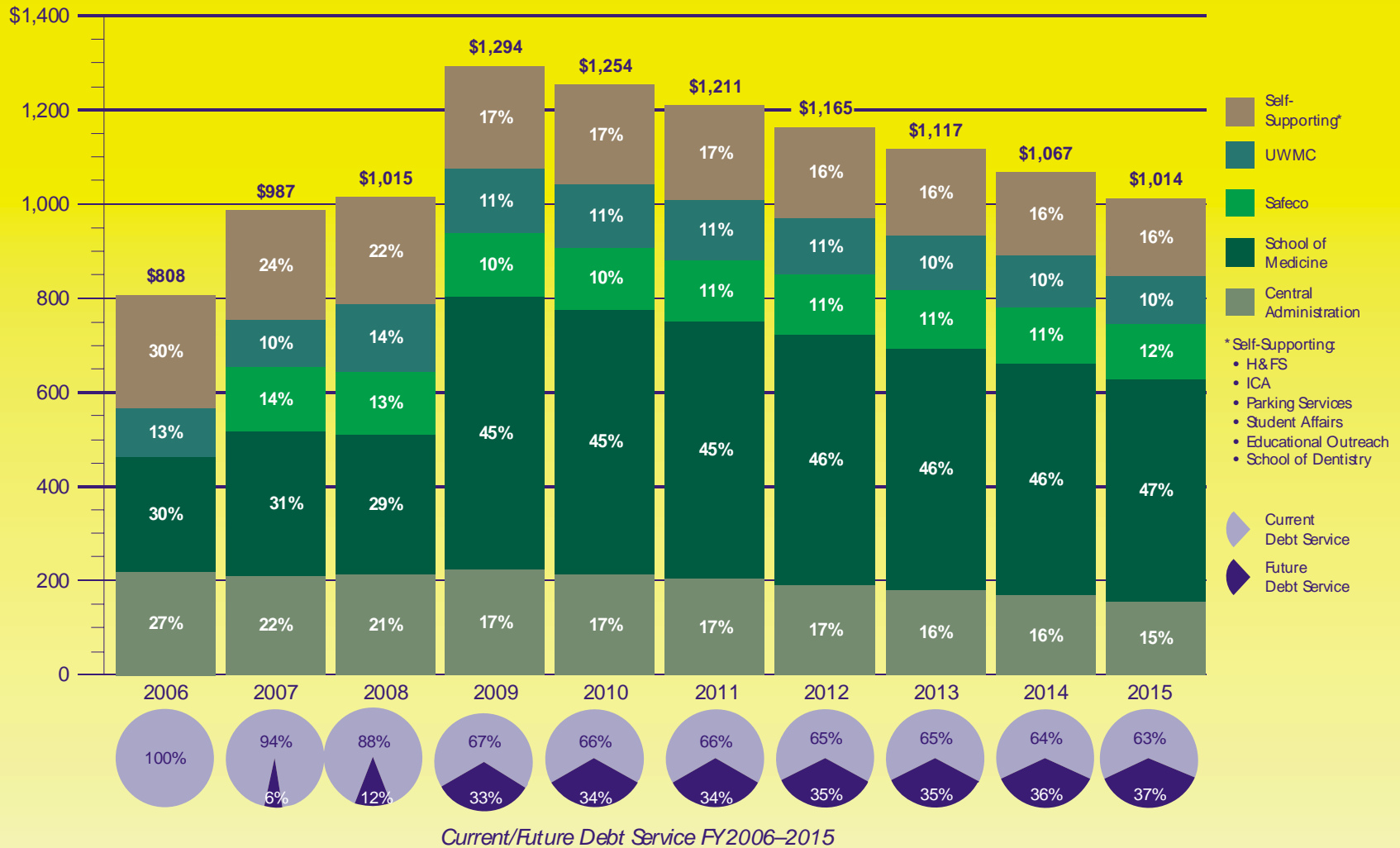
Sources of Repayment for UW Debt

Fiscal Year 2005: All UW Revenues \$3.1 Billion



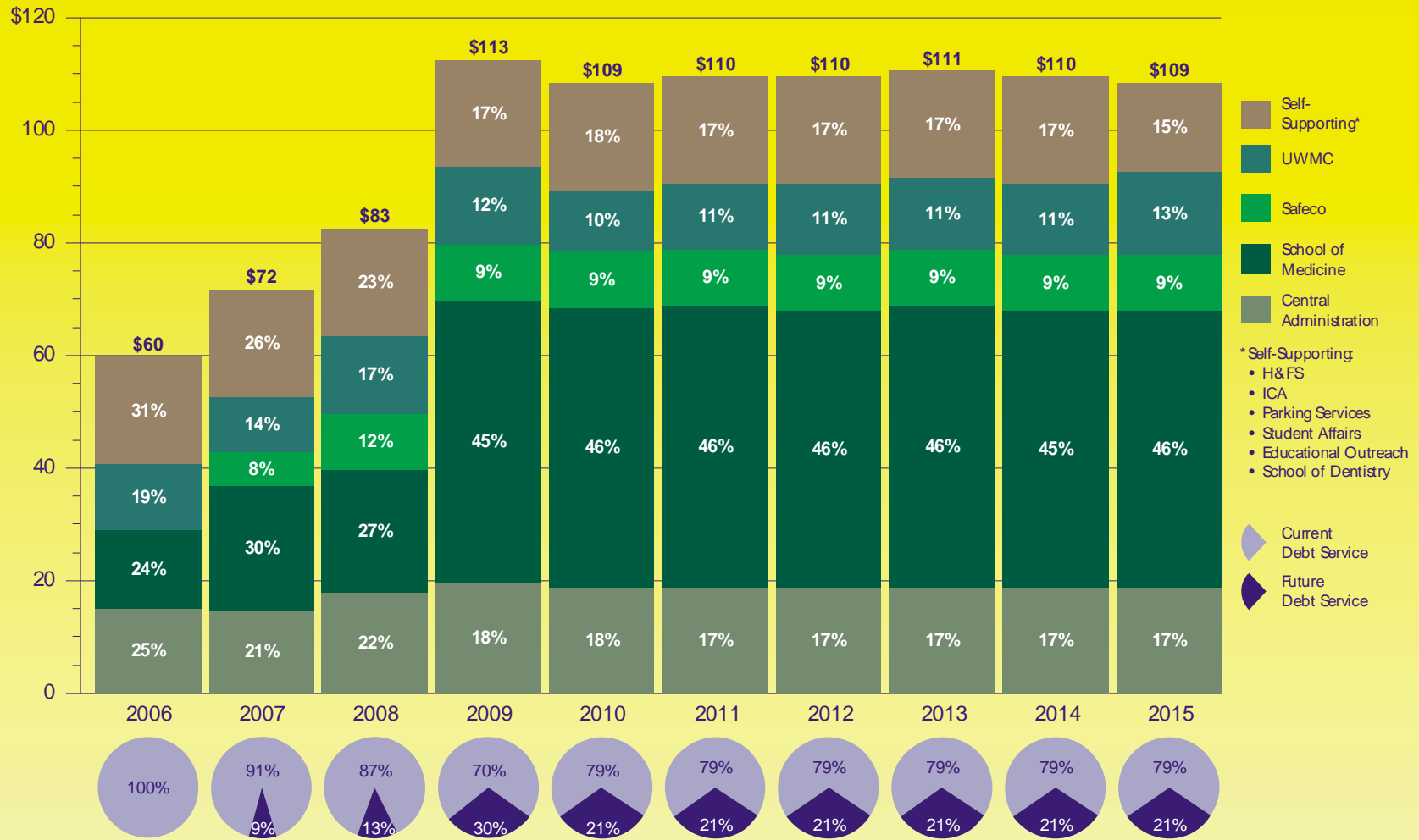
UW Outstanding Debt FY 2006–2015

(\$=MM)



UW Debt Service FY 2006–2015

(\$=MM)



Current/Future Debt Service FY2006–2015

2007 Initiatives

Lower Borrowing Costs

- Obtain legislative authority to issue debt for all purposes
- Broaden use of General Revenue platform to all University borrowing
- Reduce borrowing costs by using commercial paper to fund projects on a just-in-time basis and finance completed projects with General Revenue Bonds on an aggregate basis
- Expand campus conversations on establishing an internal cost of funds for GRB debt

Quality Underwriting and Monitoring

- Finalize internal financial standards, reporting requirements, and ongoing due diligence reviews for all borrowers
- Continue compliance efforts (private use, rebatable arbitrage, continuing disclosure)

Conclusions

➤ Strengths

- Strong Market Position
- Excellent Financial Flexibility
- Positive operating performance, debt service coverage, and bondholder security
- Strong fundraising

➤ Challenges

- Large increases in debt over the past two years
- Flat research revenue growth
- Exposure to Health Care sector
- State support for higher education

Debt Management Presentation Background Materials

Recent Debt Transactions

<u>Debt Issued Fiscal 2006</u>	<u>Date Issued</u>	<u>Rate</u>	<u>Par Value (\$M)</u>
UWT Parking Project Loan	Sep-05	4.7%	4.1
South Lake Union Phase 2 (1st tranche)	Nov-05	4.8%	99.5
TSB Lease Revenue Bonds (4545)	Feb-06	4.8%	17.5
Capital Leases for Equipment	various	3.3%	<u>5.9</u>
Total			<u>127.0</u>
<u>Debt Issued Fiscal Year 2007 to Date</u>			
Safeco (UW) Tower Purchase	Sep-06	5.4%	130.5
Global Health Lab Tenant Improvements	Sep-06	3.5%	5.9
Capital Lease for Equipment	Oct-06	3.6%	<u>3.2</u>
Total			<u>139.6</u>

University Debt—Forward Calendar

<u>Project</u>	<u>Date of Issue</u>	<u>Par Value (\$M)</u>
South Lake Union Phase(2nd tranche)	December 2006	63.0 (1)
Global Health Tenant Improvements	2007	5.9 (2)
Safeco (UW) Tower	2007	140.0 (2)
UW Medical Center Expansion	2007-2008	50.0 (3)
Sand Point Building 25 - Pediatric Dentistry	2007-2008	12.0 (3)
Equipment Leases	2007-2008	10.0 (3)
Business School	2008	20.0 (3)
	Total	<u>300.9</u>

Notes

- (1) Includes tenant improvements and equipment
- (2) Long term financing
- (3) Estimated