

June 1, 2006

TO: Members of the Board of Regents
Ex-officio Representatives to the Board of Regents
FROM: Michele M. Sams, Secretary of the Board of Regents
RE: Schedule of Meetings

THURSDAY, JUNE 8, 2006

8:00 a.m. – 9:10 a.m.	142 Gerberding Hall	FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Kiga (Chr), Brotman, Cole, Jewell, Simon, Yapp
9:15 a.m. – 11:45 a.m.	142 Gerberding Hall	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Cole (Chr), Barer, Gates, Jewell, Proctor, Rasmussen <i>in Joint Session with</i> FINANCE, AUDIT AND FACILITIES COMMITTEE: Regents Kiga (Chr), Brotman, Cole, Jewell, Simon, Yapp
12 Noon – 12:40 p.m.	142 Gerberding Hall	ACADEMIC & STUDENT AFFAIRS COMMITTEE: Regents Cole (Chr), Barer, Gates, Jewell, Proctor, Rasmussen
1:00 p.m.	Husky Union Building (HUB) Room 310	REGULAR MEETING OF BOARD OF REGENTS

ENCLOSURES: Agendas for Committees



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

June 1, 2006

TO: Members of the Academic and Student Affairs Committee
Regents Cole (Chair), Barer, Gates, Jewell, Proctor, Rasmussen

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 6/8/06 (Noon – 12:40 p.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, June 8, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

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|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------|
| 1. | Academic and Administrative Appointments
Phyllis M. Wise, Provost and Vice President for Academic Affairs | ACTION | A-1 |
| 2. | Granting of Degrees for 2005 – 2006
Phyllis M. Wise | ACTION | A-4 |
| 3. | Establishment of the Doctor of Nursing Practice in the School of Nursing
Nancy F. Woods, Dean, School of Nursing | ACTION | A-5 |
| 4. | Services and Activities Fee – University of Washington, Tacoma: Distribution of Fee and Allocation of Funds
Patricia Spakes, Chancellor, University of Washington Tacoma | ACTION | A-6 |
| 5. | Services and Activities Fee – University of Washington, Tacoma: Revision of Guidelines for the Services and Activities Fee Committee
Patricia Spakes | ACTION | A-7 |
| 6. | Services and Activities Fee – University of Washington, Tacoma: Request for Transfer of Funds
Patricia Spakes | ACTION | A-14 |
| 7. | Services and Activities Fee – University of Washington, Bothell: 2006–2007 Distribution of Fee and Allocation of Funds
Steven G. Olswang | ACTION | A-8 |
| 8. | Services and Activities Fee – University of Washington, Seattle: 2006–2007 Operating, Capital and Special Allocations
Eric S. Godfrey, Acting Vice President for Student Affairs | ACTION | A-9 |
| 9. | Student Technology Fee Adjustment for University of Washington, Seattle
Josh Bis, Chair, Student Technology Fee Committee
Gary R. Quarfoth, Associate Vice Provost | ACTION | A-10 |
| 10. | Other Business | INFORMATION | |



**UNIVERSITY OF WASHINGTON
BOARD OF REGENTS**

June 1, 2006

TO: Members of the Finance, Audit and Facilities Committee
Regents Kiga (Chair), Brotman, Cole, Jewell, Simon, Yapp

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 6/8/06 (8:00 a.m. – 9:10 a.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, June 8, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

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|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----|
| 1. | Grant and Contract Awards – March and April, 2006
Weldon E. Ihrig, Executive Vice President | ACTION | F-2 |
| 2. | UW Bothell Parking Fee Policy and Pricing Changes
Steven G. Olswang, Interim Chancellor, UW Bothell | ACTION | F-3 |
| 3. | Adoption of Chapter 478-137 WAC, Use of University of Washington, Bothell and Cascadia Community College Joint Facilities
Steven G. Olswang | ACTION | F-9 |
| 4. | Quarterly Investment Report
Keith Ferguson, Chief Investment Officer | INFORMATION | F-4 |
| 5. | Amendment to Investment Policy: Consolidated Endowment Fund
Susan C. Ball, Senior Associate Treasurer
Ann Sarna, Associate Treasurer
Benjamin M. Weintraub, Junior, College of Arts & Sciences, Computer Sciences
Rachael J. Mathisen, Junior, College of Arts & Sciences, Law, Society and Justice
Elizabet M. Wendt, Junior, College of Arts & Sciences, Art | ACTION | F-5 |
| 6. | UW Medicine IT Services Strategic Plan and Action Items
Bruce Ferguson, Associate Vice President, Chief Financial Officer, Office of the Vice President for Medical Affairs
James S. Fine, Chairman & Associate Professor, Lab Medicine | INFORMATION | F-6 |
| 7. | Amendment for Electronic Medical Records System
Bruce Ferguson
James S. Fine | ACTION | F-7 |
| 8. | Workforce Management System – Lawson Human Resources
Bruce Ferguson
James S. Fine | ACTION | F-8 |
| 9. | Report of Contributions – April, 2006
Walter G. Dryfoos, Associate V. P., Advancement Services, Development & Alumni Relations
Connie Kravas, Vice President for Development and Alumni Relations | INFORMATION | F-1 |
| 10. | Other Business | INFORMATION | |



UNIVERSITY OF WASHINGTON
BOARD OF REGENTS

June 1, 2006

TO: Members of the Academic and Student Affairs Committee
Regents Cole (Chair), Barer, Gates, Jewell, Proctor, Rasmussen

In Joint Sessions with

Members of the Finance, Audit and Facilities Committee
Regents Kiga (Chair), Brotman, Cole, Jewell, Simon, Yapp

FROM: Michele M. Sams, Secretary of the Board of Regents

RE: Meeting of Committee on 6/8/06 (9:15 a.m. – 11:45 a.m., 142 Gerberding Hall)

The following topics are noted for discussion at the meeting of the committee on *Thursday, June 8, 2006*. Items requiring action by the full Board of Regents are marked "DRAFT."

- 1 **Executive Session** (to discuss with legal counsel representing the University legal risks of a proposed action or current practice that the University has identified when public discussion of the legal risks is likely to result in an adverse legal or financial consequence to the agency)
- 2. **Background Information Related to Proposed Tuition Increases for the 2006–2007 Academic Year** **INFORMATION** A–11
Phyllis M. Wise, Provost and Vice President for Academic Affairs
Harlan F. Patterson, Vice Provost for Planning and Budgeting
Gary R. Quarfoth, Associate Vice Provost
- 3. **University of Washington Fiscal Year 2007 Operating and Capital Budgets** **ACTION** A–12
Phyllis M. Wise
Harlan F. Patterson
Gary R. Quarfoth
- 4. **University of Washington 2007–2009 State Operating and Capital Budget Requests** **INFORMATION** A–13
Phyllis M. Wise
Harlan F. Patterson
Gary R. Quarfoth
- 5. **Other Business** **INFORMATION**

AGENDA

BOARD OF REGENTS

University of Washington

June 8, 2006

1:00 p.m. – HUB, Room 310

(Item No.)

I. CALL TO ORDER

II. ROLL CALL

III. CONFIRM AGENDA

IV. REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Jewell

Resolution of Appreciation to William L. Rasmussen

BP-1

V. REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

VI. CONSENT AGENDA

Approval of Minutes of Meeting of May 18, 2006

Establishment of the Doctor of Nursing Practice in the School of Nursing

A-5

Services and Activities Fee – University of Washington, Tacoma: Distribution of Fee and Allocation of Funds

A-6

Services and Activities Fee – University of Washington, Tacoma: Revision of Guidelines for the Services and Activities Fee Committee

A-7

Services and Activities Fee – University of Washington, Bothell: 2006-2007 Distribution of Fee and Allocation of Funds

A-8

Services and Activities Fee – University of Washington, Seattle: 2006-2007 Operating, Capital and Special Allocations

A-9

Student Technology Fee Adjustment for University of Washington, Seattle

A-10

University of Washington Fiscal Year 2007 Operating and Capital Budgets

A-12

Services and Activities Fee – University of Washington, Tacoma: Request for Transfer of Funds

A-14

Grant and Contract Awards – March and April, 2006

F-2

UW Bothell Parking Fee Policy and Pricing Changes

F-3

Amendment to Investment Policy: Consolidated Endowment Fund

F-5

Amendment for Electronic Medical Records System

F-7

Workforce Management System – Lawson Human Resources	F-8
Adoption of Chapter 478-137 WAC, Use of University of Washington, Bothell and Cascadia Community College Joint Facilities	F-9

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee: Regent Cole - Chair

Academic and Administrative Appointments (ACTION)	A-1
Granting of Degrees for 2005 – 2006	A-4

Joint Session

A. Academic and Student Affairs Committee: Regent Cole – Chair

B. Finance and Audit Committee: Regent Kiga - Chair

Background Information Related to Proposed Tuition Increases for the 2006–2007 Academic Year (Information only)	A-11
University of Washington 2007–2009 State Operating and Capital Budget Requests (Information only)	A-13

B. Finance, Audit and Facilities Committee: Regent Kiga - Chair

Report of Contributions - April, 2006 (Information only)	F-1
Quarterly Investment Report (Information only)	F-4
UW Medicine IT Services Strategic Plan and Action Items (Information only)	F-6

VIII. OTHER BUSINESS

Reports from ex-officio representatives to the Board:

ASUW President – Mr. Lee M. Dunbar

GPSS President – Mr. Adam Grupp

Alumni Association President – Mr. Chuck Blumenfeld

Faculty Senate Chair – Professor Ashley F. Emery

IX. DATE FOR NEXT REGULAR MEETING: July 20, 2006

X. EXECUTIVE SESSION

XI. ADJOURNMENT

MINUTES

BOARD OF REGENTS University of Washington

June 8, 2006

The Board of Regents held its regular meeting on Thursday, June 8, 2006, beginning at 1:00 p.m. in Room 310 of the HUB. The notice of the meeting was appropriately provided to the public and the press.

CALL TO ORDER

ROLL CALL

Assistant Secretary Keith called the roll: Present were Regents Jewell (presiding), Barer, Brotman, Cole, Gates, Kiga, Proctor, Rasmussen, Simon, Yapp; Dr. Emmert, Dr. Wise, Ms. Warren, Ms. Sams; ex-officio representatives: Mr. Dunbar, Mr. Grupp, Mr. Blumenfeld, Professor Emery.

CONFIRM AGENDA

The agenda was confirmed as presented.

REPORT OF THE CHAIR OF THE BOARD OF REGENTS: Regent Jewell

Resolution of Appreciation to William L. Rasmussen

BP-1

Regent Sally Jewell read aloud the Resolution of Appreciation to Student Regent William L. Rasmussen.

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Cole, the Board voted to approve the Resolution of Appreciation to William L. Rasmussen.

See Attachment BP-1.

REPORT OF THE UNIVERSITY PRESIDENT: Dr. Emmert

President Emmert thanked Student Regent William L. Rasmussen, ASUW President Lee M. Dunbar and GPSS President Adam Grupp for their collegiality and for the fine manner in which they represented the University.

CONSENT AGENDA

Regent Jewell noted there were 15 items for approval on the consent agenda, and called for a motion.

June 8, 2006

MOTION: Upon the recommendation of the Chair of the Board and the motion made by Regent Proctor, seconded by Regent Barer the Board voted to approve the 14 items on the consent agenda as shown below:

Minutes for the meeting of May 18, 2006

Establishment of the Doctor of Nursing Practice in the School of Nursing (Agenda no. A-5)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the School of Nursing to offer the Doctor of Nursing Practice (DNP) degree program, effective immediately. The DNP degree program will have provisional status with a review to be scheduled in the 2010-2011 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

See Attachment A-5.

Services and Activities Fee – University of Washington, Tacoma: Distribution of Fee and Allocation of Funds (Agenda no. A-6)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the following Services and Activities Fee proposals for the University of Washington, Tacoma:

- 1) an increase in the Services and Activities Fee for academic year 2006-07,
- 2) the distribution of Services and Activities Fee for 2006-07; and
- 3) the operating budgets and expenditures recommended for 2006-07.

See Attachment A-6.

Services and Activities Fee – Services and Activities Fee – University of Washington, Tacoma: Revision of Guidelines for the Services and Activities Fee Committee (Agenda no. A-7)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the attached revision of the operating guidelines for the Services and Activities Fee Committee at the University of Washington, Tacoma.

See Attachment A-7.

Services and Activities Fee – University of Washington, Bothell: 2006-2007 Distribution of Fees and Allocation of Funds (Agenda no. A-8)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the University of Washington, Bothell for 2006-2007:

- 1) Use of Carry-Over Funds from 2005–06;
- 2) Recommended Services and Activities Fee Budget for 2006–07;
- 3) Recommendations for Long Term Fund Expenditure; and
- 4) Proposed Revisions to the Services and Activities Fees Guidelines and Operating Procedures.

See Attachment A–8.

Services and Activities Fee University of Washington, Seattle: 2006–2007 Operating, Capital and Special Allocations (Agenda no. A–9)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Seattle campus:

- 1) Raising the Services & Activities (S&A) Fee level for 2006–07 from \$94 per full-time student per quarter to \$99; and
- 2) Allocating \$10,766,026 for 2006–07 S&A Fee operating, capital and special allocations.

See Attachment A–9.

Student Technology Fee Adjustment for the UW/Seattle Campus (Agenda no. A–10)

It was the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve an increase in the Student Technology Fee at the UW/Seattle campus from its current level of \$40/quarter to \$41/quarter for the 2006-07 academic year (Autumn Quarter 2006 through Spring Quarter 2007).

Consistent with past policy originally established in 1996, the Student Technology Fee shall be a mandatory fee charged to all full-time students and a proportionate amount shall be charged to part-time students. In keeping with current practice, the Student Technology Fee shall not be levied during Summer Quarter.

The University of Washington Student Technology Fee Committee will approve an annual expenditure plan for Student Technology Fee revenues for the upcoming fiscal year. February shall be the agreed upon month in which the student government associations (ASUW and GPSS) can exercise their annual statutory prerogative to eliminate the Student Technology Fee by majority vote.

See Attachment A–10.

University of Washington Fiscal Year 2007 Operating and Capital Budgets (Agenda no. A–12)

It was the recommendation of the administration, the Finance, Audit, and Facilities Committee and the Academic and Student Affairs Committee that the Board of Regents, pursuant to its authority under RCW 28B.20.130, the Bylaws of the Board of Regents, and

June 8, 2006

Board of Regents Standing Order No. 1, approve the Fiscal Year 2007 operating and capital budgets for the University of Washington that are presented in the following text and tables. In this action item, the Board of Regents, in its sole and independent discretion:

- Adopts the Fiscal Year 2007 operating budget, including funds to provide faculty salary increases;
- Establishes tuition rates for all tuition categories for the 2006-07 academic year; and,
- Adopts the Fiscal Year 2007 capital budget.

See Attachment A-12.

Services and Activities Fee – University of Washington, Tacoma: Request for Transfer of Funds (Agenda no. A-14)

This was the recommendation of the Academic and Student Affairs Committee that the Board of Regents approve the transfer of funds from University of Washington, Tacoma, Long Term Fund, for specific allocations as outlined in the attachment.

See Attachment A-14.

Grant and Contract Awards – March and April, 2006 (Agenda no. F-2)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents accept Grant and Contract Awards for the months of March and April, in the total amount of \$177,288,309.

See Attachment F-2.

UW Bothell Parking Fee Policy and Pricing Changes (Agenda no. F-3)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve a parking rate increase as outlined in Attachment A for the University of Washington Bothell Campus, to be effective starting with fiscal year 2006-2007, subject to concurrent action for daily rates by the Board of Trustees of Cascadia Community College in accordance with WAC 478-117-200.

See Attachment F-3.

Amendment to Investment Policy: Consolidated Endowment Fund (Agenda no. F-5)

It was the recommendation of the Finance, Audit and Facilities Committee (FAF) that the Board of Regents prohibit direct investment in companies doing business in Sudan. The prohibition is directed towards companies whose business activities support the Sudanese government in its continuing sponsorship of genocidal actions and human rights violations in Darfur.

Approval of the recommended action will result in the amendment of the “*Statement of Objectives and Policy for the Consolidated Endowment Fund*”. Implementation will involve divestment of direct company holdings and ongoing portfolio monitoring to prevent future investment.

See Attachment F-5.

Amendment for Electronic Medical Records System (Agenda no. F-7)

It was the recommendation of the administration and the Finance, Audit and Facilities Committee that the President or the President’s authorized representative be delegated authority to enter into appropriate contracts and to increase the total project budget by \$17,454,654 to an amount not to exceed \$42,869,314 for acquisition and implementation of Phase III of the electronic medical record system for UW Medicine.

See Attachment F-7.

Workforce Management System – Lawson Human Resources (Agenda no. F-8)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President or the President’s authorized representative be delegated authority to enter into appropriate contracts and to increase the contract with Lawson Software by \$580,000 for a not to exceed total of \$1,500,000 plus sales tax, for acquisition and implementation of a human resource system for UW Medicine.

See Attachment F-8.

Adoption of Chapter 478-137 WAC, Use of University of Washington, Bothell and Cascadia Community College Joint Facilities (Agenda no. F-9)

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt proposed new Chapter 478-137 WAC, Use of University of Washington Bothell and Cascadia Community College Joint Facilities.

See Attachment F-9.

STANDING COMMITTEES

A. ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

Academic and Administrative Appointments (Agenda no. A-1)

At the request of Regent Cole, Provost Wise highlighted appointments where a professorship, dean, chair or an administrator was included.

MOTION: Upon the recommendation of the administration and the motion made by Regent Cole, seconded by Regent Proctor, the Board voted to approve the

personnel appointments. Regent Rasmussen abstained from the discussion and vote.

See Attachment A-1.

Granting of Degrees for 2005–2006 (Agenda no. A-4)

MOTION: Upon the recommendation of the administration and the motion made by Regent Cole, seconded by Regent Proctor, the Board voted to approve the granting of degrees for 2005–2006. Regent Rasmussen abstained from the discussion and vote.

See Attachment A-4.

Joint Session

A. ACADEMIC AND STUDENT AFFAIRS COMMITTEE: Regent Cole, Chair

B. FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Background Information Related to Proposed Tuition Increases for the 2006–2007 Academic Year (Agenda no. A-11) (Information only)

See Attachment A-11.

University of Washington 2007–09 State Operating and Capital Budget Requests (Agenda no. A-13) (Information only)

See Attachment A-13.

Regent Kiga reported that the joint committee had a thorough discussion related to the tuition increases for 2006–2007 academic year. He noted staff members had done an excellent job of collecting and reporting additional information in response to questions raised at the May Board meeting. He also reported that the committee discussed and unanimously agreed to adopt an operating budget of \$657 million, which included tuition increases ranging from 2 to 7%.

President Emmert noted over the next couple of months, he and Provost Phyllis M. Wise will develop a format by which student leaders can be engaged in thoughtful dialogue. He anticipates the discussions will begin autumn quarter.

B. FINANCE, AUDIT AND FACILITIES COMMITTEE: Regent Kiga, Chair

Report of Contributions – April, 2006 (Agenda no. F-1) (Information only)

See Attachment F-1.

Quarterly Investment Report (Agenda no. F-4) (Information only)

See Attachment F-4.

June 8, 2006

UW Medicine IT Services Strategic Plan and Action Items (Agenda no. F-6)
(Information only)

See Attachment F-6.

Regent Kiga reported the Committee had a good discussion related to the University's investment policy, specifically the consolidated endowment fund. The committee adopted an amendment to prohibit direct investment in Sudan by companies that support the current regime.

Regent Kiga noted Connie Kravas, Vice President for Development and Alumni Relations and Walter Dryfoos, Associate V. P., Advancement Services, Development and Alumni Relations reported contributions year to date for April 2006 are at \$271 million, which is over the forecasted total year amount of \$250 million for the year. Regent Kiga observed a \$150,000 contribution from the Tulalip Tribe. He suggested it symbolizes the Tulalip Indians are starting to prosper in the Washington state, and to contribute to the community as well.

REPORTS FROM EX OFFICIO REPRESENTATIVES TO THE BOARD OF REGENTS

ASUW President: Mr. Lee M. Dunbar

Mr. Dunbar noted that the ASUW honors exceptional student leaders and presented Student Regent William L. Rasmussen with a resolution passed by the ASUW. He read aloud the specific language.

We are appreciative of Regent Rasmussen's seeking of student opinion and constant effort to keep the doors of communication open between students and Regents and we commend Regent Rasmussen for demonstrated leadership at the University of Washington.

Mr. Dunbar also thanked the Board of Regents for their efforts in keeping communications open and for the opportunity to share his thoughts with them.

On behalf of the Board, Regents Jewell and Proctor complimented Mr. Dunbar on his leadership style and for setting an excellent example for his successors to follow.

GPSS President: Mr. Adam Grupp

Mr. Grupp noted that he too enjoyed working with Regent William Rasmussen and described him as a good listener and a man of great character.

Mr. Grupp introduced his successor Ms. Kimberly Friese, a first-year student in the Public Health Genetics Program. Ms. Friese told the Board that over the next year the GPSS agenda will include a look at what graduate students need in order to take full advantage of their University of Washington experience. She also said she is looking forward to working with the administration.

Mr. Grupp then thanked the members of the Board for his excellent University of Washington education and experiences.

On behalf of the Board of Regents, Regent Jewell complimented Mr. Grupp for his approachable, thoughtful style that has helped to keep an open dialogue going on the many issues that have surfaced over the past academic year.

Alumni Association President: Mr. Chuck Blumenfeld

Mr. Blumenfeld announced the Alumni Association Board recently passed a resolution to include in its membership representatives from University of Washington, Bothell and University of Washington, Tacoma. He said the Alumni Association is looking forward to expanding its scope and ensuring it addresses the interests and needs of alumni of all three campuses.

Faculty Senate Chair: Professor Ashley F. Emery

Professor Emery reminded the Board that the administration in conjunction with the Faculty Senate had formed a special task force to look at the academic organization of the University. The work of the task force will be continuing throughout the summer, with results being available sometime in the fall.

DATE FOR NEXT MEETING

The next regular meeting of the Board of Regents will be held on Thursday, July 20, 2006.

EXECUTIVE SESSION

ADJOURNMENT

The regular meeting was adjourned at 1:55 p.m.



Michele M. Sams
Secretary of the Board of Regents

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Academic and Administrative Appointments

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the appointments to the University faculty and administration as presented on the attached list.

Attachment: Personnel Recommendations

RESERVE OFFICERS TRAINING CORPS

DEPARTMENT OF NAVAL SCIENCE

NEW APPOINTMENTS

WEBSTER, ROBERT

(BS, 2000, UNIVERSITY OF ARIZONA) TO BE ASSISTANT PROFESSOR OF NAVAL SCIENCE PAID DIRECT BY SOURCES OTHER THAN THE UNIVERSITY EFFECTIVE 7/24/2006. (LT WEBSTER IS CURRENTLY A QUALITY ASSURANCE OFFICER ON THE USS TEXAS.)

COLLEGE OF ARTS AND SCIENCES

ADMINISTRATIVE APPOINTMENTS

IRVING, RONALD SCOTT

(BA, 1973, HARVARD UNIVERSITY; PHD, 1977, MASSACHUSETTS INSTITUTE OF TECHNOLOGY) TO BE INTERIM DEAN OF THE COLLEGE OF ARTS AND SCIENCES OVER TWELVE MONTHS, EFFECTIVE 7/1/2006. (DR. IRVING WILL CONTINUE AS PROFESSOR OF MATHEMATICS.)

DEPARTMENT OF CHEMISTRY

NEW APPOINTMENTS

MALY, DUSTIN

(BS, 1999, UNIVERSITY OF WISCONSIN-MADISON; PHD, 2002, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSISTANT PROFESSOR OF CHEMISTRY AT A SALARY RATE OF \$67,500 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. MALY IS CURRENTLY A POSTDOCTORAL FELLOW AT THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO.)

RASCHKE, MARKUS

(BS, 1992, BAYREUTH UNIVERSITY (GERMANY); MS, 1995, RUTGERS UNIVERSITY; PHD, 1999, TECHNICAL UNIVERSITY OF MUNICH (GERMANY)) TO BE ASSISTANT PROFESSOR OF CHEMISTRY AT A SALARY RATE OF \$70,002 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. RASCHKE IS CURRENTLY A STAFF SCIENTIST AND GROUP LEADER AT MAX-BORN INSTITUTE AND HUMBOLDT UNIVERSITY, GERMANY.)

DEPARTMENT OF EARTH AND SPACE SCIENCES

NEW APPOINTMENTS

VIDALE, JOHN E.

(BS, 1981, YALE UNIVERSITY; PHD, 1987, CALIFORNIA INSTITUTE OF TECHNOLOGY) TO BE PROFESSOR OF EARTH AND SPACE SCIENCES AT A SALARY RATE OF \$110,007 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. VIDALE IS CURRENTLY PROFESSOR AND INTERIM DIRECTOR OF IGPP AT THE UNIVERSITY OF CALIFORNIA, LOS ANGELES.)

DEPARTMENT OF LINGUISTICS

ADMINISTRATIVE APPOINTMENTS

KAISSE, ELLEN

(BA, 1971, UNIVERSITY OF CHICAGO; PHD, 1977, HARVARD UNIVERSITY) TO BE DIVISIONAL DEAN FOR THE ARTS AND HUMANITIES OVER TWELVE MONTHS, EFFECTIVE 4/1/2006. (DR. KAISSE WILL CONTINUE AS PROFESSOR OF LINGUISTICS.)

DEPARTMENT OF MATHEMATICS

NEW APPOINTMENTS

HACKING, PAUL

(BA, 1996, CAMBRIDGE UNIVERSITY (UK); PHD, 2001, CAMBRIDGE UNIVERSITY (UK)) TO BE ASSISTANT PROFESSOR OF MATHEMATICS AT A SALARY RATE OF \$65,007 OVER NINE MONTHS, EFFECTIVE 7/1/2006. (DR. HACKING IS CURRENTLY GIBBS ASSISTANT PROFESSOR AT YALE UNIVERSITY.)

DEPARTMENT OF SPEECH AND HEARING SCIENCES

NEW APPOINTMENTS

IMADA, TOSHIAKI

(BA, 1971, UNIVERSITY OF TOKYO (JAPAN); MA, 1973, UNIVERSITY OF TOKYO (JAPAN); PHD, 1976, UNIVERSITY OF TOKYO (JAPAN)) TO BE RESEARCH PROFESSOR OF SPEECH AND HEARING SCIENCES WITHOUT SALARY FROM THE UNIVERSITY, EFFECTIVE 4/1/2006. (DR. IMADA IS CURRENTLY A VISITING PROFESSOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF STATISTICS

NEW APPOINTMENTS

DOBRA, ADRIAN

(BS, 1995, UNIVERSITY OF BUCHAREST (ROMANIA); MS, 1996, UNIVERSITY OF BUCHAREST (ROMANIA); PHD, 2001, CARNEGIE MELLON UNIVERSITY) TO BE ASSISTANT PROFESSOR OF STATISTICS AND ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$75,006 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. DOBRA IS CURRENTLY A RESEARCH ASSISTANT PROFESSOR AT DUKE UNIVERSITY.)

SCHOOL OF MUSIC

ADMINISTRATIVE APPOINTMENTS

KARPEN, RICHARD SCOTT

(BA, 1983, CITY UNIVERSITY OF NEW YORK; MA, 1986, STANFORD UNIVERSITY; DMA, 1989, STANFORD UNIVERSITY) TO BE DIVISIONAL DEAN FOR RESEARCH AND INFRASTRUCTURE OVER TWELVE MONTHS, EFFECTIVE 7/1/2006. (DR. KARPEN WILL CONTINUE AS PROFESSOR OF MUSIC.)

BUSINESS SCHOOL

DEPARTMENT OF ACCOUNTING

NEW APPOINTMENTS

GE, WEILI

(BBA, 1999, SHANGHAI UNIVERSITY (CHINA); MBA, 2001, WASHINGTON UNIVERSITY; PHD, 2006 (expected), UNIVERSITY OF MICHIGAN) TO BE ACTING ASSISTANT PROFESSOR OF ACCOUNTING AT A SALARY RATE OF \$152,010 OVER NINE MONTHS, EFFECTIVE 7/16/2006.

DEPARTMENT OF MANAGEMENT AND ORGANIZATION

NEW APPOINTMENTS

JOHNSON, MICHAEL D.

(BA, 1985, HOPE COLLEGE; MA, 1999, UNIVERSITY OF PHOENIX; PHD, 2006, MICHIGAN STATE UNIVERSITY) TO BE ASSISTANT PROFESSOR OF MANAGEMENT AND ORGANIZATION AT A SALARY RATE OF \$119,997 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

COLLEGE OF EDUCATION

EDUCATION

NEW APPOINTMENTS

WEST, ELIZABETH ANNE

(BS, 1990, EASTERN WASHINGTON UNIVERSITY; MEd, 1994, UNIVERSITY OF WASHINGTON; PHD, 2003, UNIVERSITY OF WASHINGTON) TO BE ASSISTANT PROFESSOR OF EDUCATION AT A SALARY RATE OF \$63,000 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (PRIOR TO THIS APPOINTMENT, DR. WEST WAS AN ASSISTANT PROFESSOR AT BOISE STATE UNIVERSITY.)

COLLEGE OF ENGINEERING

DEPARTMENT OF CHEMICAL ENGINEERING

NEW APPOINTMENTS

SHEN, HONG

(BA, 1995, TSINGHUA UNIVERSITY (CHINA); MS, 1998, TSINGHUA UNIVERSITY (CHINA); PHD, 2004, CORNELL UNIVERSITY) TO BE ASSISTANT PROFESSOR OF CHEMICAL ENGINEERING AT A SALARY RATE OF \$75,996 OVER NINE MONTHS, EFFECTIVE 3/16/2006. (PRIOR TO THIS APPOINTMENT, DR. SHEN WAS AN ACTING ASSISTANT PROFESSOR, TEMPORARY IN THE SAME DEPARTMENT.)

DEPARTMENT OF CIVIL AND ENVIRONMENTAL ENGINEERING

NEW APPOINTMENTS

BERMAN, JEFFREY

(BS, 2000, STATE UNIVERSITY OF NEW YORK (BUFFALO); MS, 2003, STATE UNIVERSITY OF NEW YORK (BUFFALO); PHD, 2006, STATE UNIVERSITY OF NEW YORK (BUFFALO)) TO BE ASSISTANT PROFESSOR OF CIVIL AND ENVIRONMENTAL ENGINEERING AT A SALARY RATE OF \$69,525 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

DEPARTMENT OF COMPUTER SCIENCE AND ENGINEERING

NEW APPOINTMENTS

BACON, DAVE

(BS, 1997, CALIFORNIA INSTITUTE OF TECHNOLOGY; PHD, 2001, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE RESEARCH ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$107,400 OVER TWELVE MONTHS, EFFECTIVE 7/1/2006. (DR. BACON IS CURRENTLY PRINCIPAL RESEARCH SCIENTIST IN THE SAME DEPARTMENT.)

KOHNO, TADAYOSHI

(BS, 1999, UNIVERSITY OF COLORADO (BOULDER); MS, 2004, UNIVERSITY OF CALIFORNIA (SAN DIEGO); PHD, 2006 (expected), (UNIVERSITY OF CALIFORNIA (SAN DIEGO)) TO BE ACTING ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$85,005 OVER NINE MONTHS, EFFECTIVE 7/1/2006.

LEE, JAMES R.

(BS, 2001, PURDUE UNIVERSITY; PHD, 2005, UNIVERSITY OF CALIFORNIA (BERKELEY)) TO BE ASSISTANT PROFESSOR OF COMPUTER SCIENCE AND ENGINEERING AT A SALARY RATE OF \$84,006 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. LEE IS CURRENTLY A POSTDOCTORAL RESEARCHER AT THE INSTITUTE FOR ADVANCED STUDY IN THE SCHOOL OF MATHEMATICS AT PRINCETON.)

DEPARTMENT OF INDUSTRIAL ENGINEERING

NEW APPOINTMENTS

GHATE, ARCHIS

(BS, 2001, INDIAN INSTITUTE OF TECHNOLOGY (INDIA); MS, 2003, STANFORD UNIVERSITY; PHD, 2006 (Expected), UNIVERSITY OF MICHIGAN) TO BE ACTING ASSISTANT PROFESSOR OF INDUSTRIAL ENGINEERING AT A SALARY RATE OF \$74,997 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

SCHOOL OF LAW

LAW

NEW APPOINTMENTS

DRAKE, DWIGHT

(BS, 1970, BRIGHAM YOUNG UNIVERSITY; JD, 1973, UNIVERSITY OF WASHINGTON) TO BE ASSOCIATE PROFESSOR WITHOUT TENURE OF LAW AT A SALARY RATE OF \$94,884 OVER TWELVE MONTHS, EFFECTIVE 7/1/2006. (MR. DRAKE IS CURRENTLY AN ACTING ASSOCIATE PROFESSOR IN THE SAME SCHOOL.)

SCHOOL OF MEDICINE

DEPARTMENT OF BIOLOGICAL STRUCTURE

NEW APPOINTMENTS

PITTACK, CATRIN

(BS, 1987, UNIVERSITY OF MASSACHUSETTS; PHD, 1996, UNIVERSITY OF WASHINGTON) TO BE SENIOR LECTURER OF BIOLOGICAL STRUCTURE AT A SALARY RATE OF \$48,504 OVER TWELVE MONTHS, EFFECTIVE 7/1/2006. (DR. PITTACK IS CURRENTLY A LECTURER, PART-TIME, IN THE SAME DEPARTMENT.)

DEPARTMENT OF MEDICINE

ENDOWED APPOINTMENTS

STEMPIEN-OTERO, APRIL L.

(BA, 1986, DARTMOUTH COLLEGE; MD, 1990, UNIVERSITY OF CONNECTICUT) TO BE HOLDER OF THE CRAIG AND JULIE TALL ENDOWED PROFESSORSHIP IN HEART FAILURE RESEARCH, EFFECTIVE 5/1/2006. (DR. STEMPIEN-OTERO WILL CONTINUE AS ASSISTANT PROFESSOR WITHOUT TENURE OF MEDICINE)

DEPARTMENT OF MICROBIOLOGY

NEW APPOINTMENTS

KASH, JOHN C.

(BA, 1991, BOSTON UNIVERSITY; MS, 1993, UNIVERSITY OF MICHIGAN; PHD, 1999, UNIVERSITY OF MICHIGAN) TO BE RESEARCH ASSISTANT PROFESSOR OF MICROBIOLOGY AT A SALARY RATE OF \$70,008 OVER TWELVE MONTHS, EFFECTIVE 4/1/2006. (PRIOR TO THIS APPOINTMENT, DR. KASH WAS A RESEARCH SCIENTIST IN MICROBIOLOGY.)

DEPARTMENT OF NEUROLOGICAL SURGERY

ENDOWED APPOINTMENTS

SEKHAR, LALIGAM N.

(MBBS, 1974, UNIVERSITY OF MADRAS (INDIA)) TO BE HOLDER OF THE WILLIAM JOSEPH LEEDOM AND BENNETT BIGELOW AND LEEDOM ENDOWED PROFESSORSHIP, EFFECTIVE 7/1/2006. (DR. SEKHAR WILL CONTINUE AS PROFESSOR WITHOUT TENURE OF NEUROLOGICAL SURGERY.)

DEPARTMENT OF RADIOLOGY

NEW APPOINTMENTS

MEDVERD, JONATHAN

(BS, 1989, TUFTS UNIVERSITY; MD, 1995, NEW YORK UNIVERSITY) TO BE ASSISTANT PROFESSOR WITHOUT TENURE OF RADIOLOGY PAID DIRECT BY VETERANS AFFAIRS PUGET SOUND HEALTH CARE SYSTEM EFFECTIVE 6/1/2006. (PRIOR TO THIS APPOINTMENT, DR. MEDVERD WAS A CLINICAL ASSISTANT PROFESSOR IN THE SAME DEPARTMENT.)

DEPARTMENT OF REHABILITATION MEDICINE

ADMINISTRATIVE APPOINTMENTS

ESSELMAN, PETER C.

(BS, 1975, UNIVERSITY OF WASHINGTON; MS, 1979, UNIVERSITY OF WASHINGTON; MD, 1986, UNIVERSITY OF WASHINGTON) TO BE ACTING CHAIR OF REHABILITATION MEDICINE, EFFECTIVE 4/1/2006. (DR. ESSELMAN WILL CONTINUE AS ASSOCIATE PROFESSOR WITHOUT TENURE IN REHABILITATION MEDICINE.)

NEW APPOINTMENTS

KLASNER, ESTELLE

(BS, 1980, SOUTHERN ILLINOIS UNIVERSITY; MA, 1984, CITY UNIVERSITY OF NEW YORK; PHD, 2003, UNIVERSITY OF WASHINGTON) TO BE RESEARCH ASSISTANT PROFESSOR OF REHABILITATION MEDICINE AT A SALARY RATE OF \$62,004 OVER TWELVE MONTHS, EFFECTIVE 6/16/2006. (DR. KLASNER IS AN ACTING INSTRUCTOR IN THE SAME DEPARTMENT.)

SCHOOL OF NURSING

DEPARTMENT OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS

ENDOWED APPOINTMENTS

BELZA, BASIA LYNN

(BSN, 1978, GEORGETOWN UNIVERSITY; MSN, 1982, UNIVERSITY OF VIRGINIA; PHD, 1991, UNIVERSITY OF CALIFORNIA (SAN FRANCISCO)) TO BE HOLDER OF THE ALJOYA ENDOWED PROFESSORSHIP, EFFECTIVE 6/16/2006. (DR. BELZA WILL CONTINUE AS ASSOCIATE PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS.)

HEITKEMPER, MARGARET

(BS, 1973, SEATTLE UNIVERSITY; MN, 1975, UNIVERSITY OF WASHINGTON; PHD, 1981, UNIVERSITY OF ILLINOIS) TO BE HOLDER OF THE ELIZABETH STERLING SOULE CHAIR EFFECTIVE 7/1/2006. (DR. HEITKEMPER WILL CONTINUE AS PROFESSOR AND CHAIR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS)

NEW APPOINTMENTS

THOMPSON, HILAIRE J.

(BS, 1991, UNIVERSITY OF MARY WASHINGTON; BSN, 1992, CATHOLIC UNIVERSITY OF AMERICA; MS, 1996, VIRGINIA COMMONWEALTH UNIVERSITY; PHD, 2003, UNIVERSITY OF PENNSYLVANIA) TO BE ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$70,200 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. THOMPSON IS CURRENTLY A SENIOR FELLOW IN THE SAME DEPARTMENT.)

VOSS, JOACHIM G.

(MS, 2000, UNIVERSITY OF BREMEN (GERMANY); PHD, 2003, UNIVERSITY OF SAN FRANCISCO) TO BE ASSISTANT PROFESSOR OF BIOBEHAVIORAL NURSING AND HEALTH SYSTEMS AT A SALARY RATE OF \$69,300 OVER NINE MONTHS, EFFECTIVE 9/16/2006. (DR. VOSS IS A FELLOW AT THE NATIONAL INSTITUTE OF HEALTH.)

DEPARTMENT OF FAMILY AND CHILD NURSING

ENDOWED APPOINTMENTS

BOOTH-LAFORCE, CATHRYN

(BA, 1970, BALDWIN-WALLACE COLLEGE; MA, 1971, OHIO STATE UNIVERSITY; PHD, 1974, OHIO STATE UNIVERSITY) TO BE HOLDER OF THE CHARLES AND GERDA SPENCE ENDOWED PROFESSORSHIP IN NURSING EFFECTIVE 9/16/2006. (DR. BOOTH-LAFORCE WILL CONTINUE AS PROFESSOR OF FAMILY AND CHILD NURSING)

SCHOOL OF PHARMACY

DEPARTMENT OF PHARMACY

NEW APPOINTMENTS

KADIYALA, SRINKANTH

(BA, 1996, UNIVERSITY OF CHICAGO; PHD, 2006, HARVARD UNIVERSITY) TO BE ASSISTANT PROFESSOR OF PHARMACY AT A SALARY RATE OF \$80,004 OVER TWELVE MONTHS, EFFECTIVE 9/1/2006.

UNIVERSITY OF WASHINGTON, TACOMA

SOCIAL WORK PROGRAM

NEW APPOINTMENTS

CASEY, ERIN

(BA, 1993, POMONA COLLEGE; MSW, 1997, UNIVERSITY OF WASHINGTON; PHD, 2006(expected), UNIVERSITY OF WASHINGTON) TO BE ACTING ASSISTANT PROFESSOR OF SOCIAL WORK AT A SALARY RATE OF \$54,000 OVER NINE MONTHS, EFFECTIVE 9/16/2006.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

The A-2 item was removed from the agenda.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

The A-3 item was removed from the agenda.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Granting of Degrees for 2005 – 2006RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the granting of degrees to those individuals who, in the judgment of the faculty, have satisfied the requirements for their respective degrees during the 2005-2006 academic year.

BACKGROUND:

The statutes of the State of Washington require that the Board of Regents approve the granting of degrees to those individuals who have satisfied the requirements for their respective degrees. Similar action is taken each year by the Board of Regents.

Approximately 12,290 degrees will be awarded this academic year. For work completed at the University of Washington, Seattle, students will receive an estimated 10,835 degrees, specifically: 7,350 bachelor's degrees, 2,470 master's degrees, 500 professional degrees and 515 doctoral degrees. For work completed at the University of Washington, Bothell, students will receive about 660 degrees, including 575 bachelor's degrees and 85 master's degrees. For work completed at the University of Washington, Tacoma, students will receive about 795 degrees, including 680 bachelor's degrees and 115 master's degrees.

Last year a total of 12,373 degrees were awarded: At Seattle, 7,301 bachelor's degrees, 2,599 master's degrees, 476 professional degrees (Law, 165, Medicine, 161, Dentistry, 54, Pharmacy, 96), and 530 doctoral degrees; at Bothell, 550 bachelor's degrees and 102 master's degrees; and at Tacoma, 680 bachelor's degrees and 135 master's degrees.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Establishment of the Doctor of Nursing Practice in the School of Nursing

RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents grant authority to the School of Nursing to offer the Doctor of Nursing Practice (DNP) degree program, effective immediately. The DNP degree program will have provisional status with a review to be scheduled in the 2010-2011 academic year. At such time that the Board of Regents grants continuing status, a ten-year review cycle would begin.

BACKGROUND

In May, 2005, the Graduate School received a letter of intent from the administration in the School of Nursing, followed by a proposal in September, 2005 from Graduate Faculty in the School of Nursing, requesting authority to offer the Doctor of Nursing Practice degree program, with implementation to occur in Autumn Quarter 2007. The mission of the School of Nursing focuses on research, practice, and teaching. In past years, the practice component of the mission has occurred at the undergraduate and master's level programs, and will now be advanced through the practice-oriented DNP program.

Nursing as a practice and academic discipline has constantly evolved in response to societal needs. Advanced practice nurses are effective and indispensable providers of health care at all levels. Transformation of advanced practice nursing is critical to meet the future challenges of increasingly complex care, changing patient demographics, faculty shortages, and shifting health care delivery systems.

The overall goal of the DNP is to prepare advanced practice nurses as clinicians and faculty members with expanded leadership, research, and clinical skills who can teach, treat, shape treatment plans, and lead policy development for patients, families, populations, and communities in health and in illness. The DNP will enhance nursing's ability to provide leadership in meeting the evolving needs of society and will support the career trajectory for those pursuing expert clinical practice and leadership. Program graduates will be prepared to address widening inequities in access to care and in the overall health of the diverse populations of our state, nation, and world.

Finally, the DNP program will provide the School of Nursing the opportunity to respond to critical local, state, and national health care challenges, including meeting the 2004 American Association of Colleges of Nursing resolution recommending that by 2015, a practice doctorate be required for entry level

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Adoption of Chapter 478-137 WAC, Use of University of Washington Bothell and Cascadia Community College Joint Facilities (continued p. 2)

advanced practice for nurse practitioners, clinical nurse specialists, nurse midwives, and nurse anesthetists. This change is reflected in the trend for practice-oriented doctoral degrees in many health sciences professions at the University of Washington such as degree programs in the School of Pharmacy and the Department of Rehabilitation Medicine.

On October 5, 2005, the Vice Provost and Dean of the Graduate School appointed a review committee to evaluate the DNP proposal. The composition of the six member review committee included three faculty members who are deans or chairs of highly respected schools of nursing, and who confirmed unequivocally that the UW School of Nursing is the top academic school of nursing nationally. The review committee recommended that the proposed Doctor of Nursing Practice degree program be approved and implemented, and that it be given provisional status with a review to occur in five years.

The Graduate School Council on April 6, 2006 recommended unanimously that the proposal be forwarded to the Higher Education Coordinating Board for review and approval. The Vice Provost and Dean of the Graduate School concurred with this recommendation.

On May 25, 2006, the Higher Education Coordinating Board approved the request by the School of Nursing at the University of Washington to offer the Doctor of Nursing Practice.

The Vice Provost and Dean of the Graduate School, the Dean of the School of Nursing, and the Provost have reviewed and approved the recommendation. The Higher Education Coordinating Board will be informed of the Board of Regents' action on the Doctor of Nursing Practice degree program.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee - University of Washington, Tacoma:
Distribution of Fee and Allocation of Funds

RECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the following Services and Activities Fee proposals for the University of Washington, Tacoma:

- 1) an increase in the Services and Activities Fee for academic year 2006-07,
- 2) the distribution of Services and Activities Fee for 2006-07; and
- 3) the operating budgets and expenditures recommended for 2006-07.

BACKGROUND:

Services and Activities Fees at UW Tacoma and UW Bothell are collected separately from the Services and Activities Fee at the Seattle campus, but the process is handled in like manner for each campus. As provided under RCW 28B.15.045, a student committee proposes the annual program priorities and budget allocation levels to the Board of Regents for approval. The Board of Regents has approved the Services and Activities Fee (SAF) Guidelines that established the Services and Activities Fee (SAF) Committee for UW Tacoma and its operating procedures.

The Board of Regents is authorized to increase the Services and Activities Fee by an amount not to exceed the annual percentage increase in undergraduate tuition authorized by the legislature in the Omnibus Budget Bill.

The history of the level of the Services and Activities Fee at UW Tacoma is:

1991-92	\$ 76	2000-01	\$ 89
1992-93	\$ 76	2001-02	\$ 91
1994-95	\$ 81	2002-03	\$ 91
1995-96	\$ 83	2003-04	\$ 97
1996-97	\$ 83	2004-05	\$100
1997-98	\$ 85	2005-06	\$103
1998-99	\$ 87		

The SAF Committee at UW Tacoma has recommended the following for academic year 2006-2007. Chancellor Patricia Spakes has reviewed and concurs in these recommendations.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee - University of Washington, Tacoma:
Distribution of Fee and Allocation of Funds (continued p. 2)

1. Level of Fee:

The quarterly fee payable by a full-time student should be increased to the level of \$106 per quarter for a full-time student for the 2006-07 academic year. This is below the maximum amount permitted by law as implemented by the Board of Regents.

2. Distribution of Fees:

Based upon estimated revenue of \$679,867 for fiscal year 2006-2007, the Committee recommends that the fees be distributed as follows:

	<u>2005-06</u> <u>% Distribution</u>	<u>2006-07</u> <u>% Distribution</u>	<u>2006-07 Distribution</u> <u>based on a \$106 fee</u>
Student Activities and Services	81.9%	82.2%	\$ 558,572
Long-term student loans:	3.5%	3.5%	\$ 23,795
Long-term development:	14.6%	14.3%	<u>\$ 97,500</u>
Total			<u>\$ 679,867</u>

3. 2006-07 Budget Allocations for Student Activities and Services

The Committee recommends the following distribution for Student Activities and Services for the 2006-07 year.

Student Government (ASUWT) Operations	\$59,400
Math, Science, and Writing Tutors	\$30,000
Security Escort Service – Evening Hours	\$10,000
Utilities and Custodial Services	\$15,000
Student Life Office Staff and Operations	\$90,723
Childcare assistance Program	\$55,000
Events and Sports Fund:	
Student Activity Board Salaries – Stipends	\$15,000
Directors Event Fund	\$45,000
Campus Event Fund	\$45,000
Operational Costs	\$5,000
Student Center Amenities and Maintenance Fund	\$1,000

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee - University of Washington, Tacoma:
Distribution of Fee and Allocation of Funds (continued p. 3)

<u>2006-07 Budget Allocations for Student Activities and Services- cont'd</u>	
Student Leadership Development and Training Fund	\$40,000
Student Organizations Operations Fund:	
Staff Salary and Benefits	\$35,565
General Org Operations	\$5,000
Supplies and Administrative Costs	\$3,000
Student Publications:	
The Ledger	\$73,884
Tahoma West	\$30,000
	TOTAL \$558,572

Allocations which are unspent at the end of the fiscal year will revert to the contingency operating budget. Any additional revenue generated as a result of implementation of a fee in the amount of \$106 or due to excess enrollment will remain in the Long Term Development fund.

- ATTACHMENTS:
- 1) April 7, 2006 memorandum from Shelley Wilson, Chair, UWT Services and Activities Fee Committee to Dr. Patricia Spakes, UWT Chancellor
 - 2) May 9, 2006 memorandum from Dr. Patricia Spakes, UWT Chancellor to Shelley Wilson, Chair, UWT Services and Activities Fee Committee

UNIVERSITY OF WASHINGTON, TACOMA
Services & Activities Fee Committee

April 7, 2006

Subject: Services & Activities Fee Final Annual Allocations Recommendations

Dear Chancellor Spakes,

I am writing to inform you that the Services and Activities Fee Committee (SAFC) recently finished our annual allocations recommendation process and we are pleased to present you with our final allocation recommendations for the 2006-2007 school year. Please note Annual budget proposees have a deadline of April 14th, 2006 to appeal the committee's recommendations. The committee then has until April 28th, 2006 to respond to the appeals. This leaves our deadline to have the final budget recommendations on you desk as May 5th, 2006. In closing, the SAFC allocated 15% of their 2006-2007 services and activities fees to the Long Term Development fund.

Organization	Requested	Approved	Comments
ASUWT	\$59,400.00	\$59,400.00	
Salaries-Stipends (President, VP, 8 Senators, Office Asst & Lobbyist)	50,000.00	50,000.00	
Open Public Forums	500.00	500.00	
Copies	1,500.00	1,500.00	
Computer/Printer Repair and Maintenance	2,000.00	2,000.00	
Office Supplies & Postage	1,500.00	1,500.00	
Telephone Expense	2,400.00	2,400.00	
Publicity, Marketing & Forums	1,500.00	1,500.00	
Chancellor's Office	\$168,411.00	\$145,723.00	<i>Stipulation:</i>
Math, Science, and Writing Tutors	30,000.00	*30,000.00	The Tutoring budget was funded for this year only. It was recommended the University seek out alternative funding sources.
Security Escort Service-Evening Hours	10,000.00	10,000.00	
Utilities and Custodial Services	15,000.00	15,000.00	
Longshoreman's Hall	16,688.00	0.00	Student Life come back to the SAFC with a Contingency request for the Web and Digital Design Coordinator position that provides more detail.
Student Life Office Staff and Operations	96,723.00	90,723.00	Longshoreman Hall budget come back to the SAFC with a Contingency request that provides more detail and accountability.
<i>Includes:</i>			
<i>Staff Salaries and benefits</i>	<i>88,373.00</i>	<i>82,373.00</i>	
<i>Student Life Operations</i>	<i>4,350.00</i>	<i>4,350.00</i>	
<i>Student Recognition</i>	<i>4,000.00</i>	<i>4,000.00</i>	
<i>Longshoreman Hall</i>	<i>16,688.00</i>	<i>0.00</i>	
		*original showed typographical error of \$40,000.	
Childcare Assistance Program	\$55,000.00	\$55,000.00	
Grants	54,000.00	54,000.00	
CAP Operations	1,000.00	1,000.00	

UNIVERSITY OF WASHINGTON, TACOMA
Services & Activities Fee Committee

Events and Sports Fund	\$110,000.00	\$110,000.00	
Student Activity Board Salaries-Stipends	15,000.00	15,000.00	
Directors Event Fund	45,000.00	45,000.00	
Campus Event Fund	45,000.00	45,000.00	
Operational Costs	5,000.00	5,000.00	
Student Center Amenities and Maintenance Fund	\$2,000.00	\$1,000.00	<i>Stipulation:</i> The \$300 collected from Coco Bobs for rent be deposited into this account beginning Jan 07.
	\$2,000.00	\$1,000.00	
Student Leadership Development and Training Fund	\$30,000.00	\$40,000.00	
	30,000.00	40,000.00	
Student Organizations Operations Fund	\$43,565.00	\$43,565.00	
Staff Salary and Benefits	35,565.00	35,565.00	
General Org Operations	5,000.00	5,000.00	
Supplies and Administrative Costs	3,000.00	3,000.00	
The Ledger (minus projected ad revenue of \$7,500)	\$81,784.00	\$73,884.00	<i>Stipulations:</i> The Ledger come back to the SAFC with a Contingency request for the Digital Camera as it is a one-time purchase not an annual operation. The Ledger should submit a request for funding to the Student Leadership Development and Training Fund for their training needs.
Digital Camera	900.00	0.00	
Training	7,000.00	0.00	
Salaries	60,900.00	60,900.00	
Printing	19,200.00	19,200.00	
Photography	600.00	600.00	
Operations	1,884.00	1,884.00	
Office Expenses	2,200.00	2,200.00	
Tahoma West	\$30,000.00	\$30,000.00	
Printing	19,700.00	19,700.00	
Advertising and promotion expenses	2,200.00	2,200.00	
Computer Related Equipment Expenses	1,800.00	1,800.00	
Office Expenses	2,300.00	2,300.00	
Salaries/Stipends	4,000.00	4,000.00	
Total Requested and Approved for 2006-2007	\$580,160.00	\$558,572.00	

If you have any questions or comments in regards to our recommendations, please do not hesitate to contact me at saw5@u.washington.edu or telephone me directly at 253-224-7167. Thank you for your time and consideration.

Respectfully,

Shelley Wilson
 UWT Services and Activities Fee Chairperson

May 9, 2006

Ms. Shelley Wilson
Chair
Services and Activities Fee Committee

Dear Shelley:

Thank you for submitting the recommendations of the Services and Activities Fee dated April 7, 2006. I accept the recommendations, and extend thanks to you and the committee for your thoughtful deliberations.

Sincerely,

Patricia Spakes
Chancellor

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee - University of Washington, Tacoma:
Revision of Guidelines for the Services and Activities Fee CommitteeRECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the attached revision of the operating guidelines for the Services and Activities Fee Committee at the University of Washington, Tacoma.

BACKGROUND:

Services and Activities Fees at UW Tacoma and UW Bothell are collected separately from the Services and Activities Fee at the Seattle campus, but the process is handled in like manner for each campus. As provided under RCW 28B.15.045, a student committee proposes the annual program priorities and budget allocation levels to the Board of Regents for approval. The Board of Regents, at the September 27, 1991 meeting, first approved the Services and Activities Fee Guidelines that established the Services and Activities Fee (SAF) Committee at UW Tacoma and its operating procedures.

The Board of Regents approved a revision of these operating guidelines at the June 9, 2005, meeting. However, during the past year the Committee and the administration have found that the guidelines were in need of further revision to address several issues, including :1) adds compliance officer and explains role; 2) makes all appointments in May; 3) strengthens removal for unethical behavior and 4) eliminates expenditure review. The revisions allow for a more reliable and efficient process.

The revised guidelines have been developed by the Services and Activities Fee Committee, with assistance from the Associate Vice Chancellor for Student Affairs, and approved by the Chancellor.

ENCLOSURES:

- 1) May 26, 2006 memorandum from Shelley Wilson, Chair, Services and Activities Fee Committee at UW Tacoma, to Dr. Patricia Spakes, UW Tacoma Chancellor.
- 2) Revised Guidelines for operation of the Services and Activities Fee Committee at UW Tacoma

May 26, 2006

Subject: Services & Activities Fee "Guidelines"
Recommendations for Revisions

Dear Chancellor Spakes:

The Student Services and Activities Fee Committee (SAFC), with extraordinary help from Mark Dodson, Shellie Jo Enscoe and Glenna Chang has thoroughly reviewed and approved the revised "Guidelines" for the committee. Attached is a copy for your review.

If you have any questions or comments in regards to our revisions, please do not hesitate to contact me at saw5@u.washington.edu or telephone me directly at 360-492-5640. Thank you for your time and consideration.

Sincerely,

Shelley Wilson
UWT Services and Activities Fee Chairperson

Services and Activities Fees Committee (S.A.F.C.) Guidelines

I. Services & Activities Fees

- A. Services and Activities Fees are defined in RCW 28B.15.041 as "fees, other than tuition and fees, charged to all students registering at the...state universities."
"Services and Activities Fees shall be used as otherwise provided by law or rule or regulation of the board of...regents of each of the ...state universities for the express purpose of funding student activities and programs of their particular institution."
- B. The level of the services and activities fee is recommended by a Services and Activities Fee Committee established at each institution pursuant to RCW 28B.15.045 and approved by the Board of Regents. Increases in the fee are subject to limitations set by the state legislature.
- C. Services and Activities Fees and revenues generated by programs and activities funded by such fees are deposited and expended through the offices of the University's budget and financial accounting systems, the responsibility for which resides with the University's chief fiscal officer. Such fees and revenues are subject to University policies, regulations, and procedures, and to the Budget and Accounting Act of the State of Washington, RCW 43.88.
- D. RCW 28B.10.300 authorizes the expenditure of Services and Activities Fees for the construction, equipping and betterment of buildings and facilities for student activities and services.
- E. In addition to the laws, rules and regulations governing the use of Services and Activities Fees, two provisions of the State Constitution impact the use of public funds (Services and Activities Fee funds are considered to be public funds). The first is Article VIII, Section 5 that prohibits the making gifts or loans of money or property from public funds. A gift exists when there is a "transfer of property without consideration and with donative intent". The second is Article I, Section 11 that prohibits public money or property being appropriated for or applied to any religious worship, exercise or instruction, or the support of any religious establishment.

- F. The Services and Activities Fee Long-term Fund (also known as the reserve fund) shall consist of all unallocated revenue derived from the collection of Services and Activities Fees from students and accrued interest.
- G. Members of the Board of Regents shall adhere to the principle that desires of the Services and Activities Fee Committee be given priority consideration on funding items that do not fall into the categories of pre-existing contractual obligations, bond covenant agreements, or stability of programs affecting students.
- H. With the exception of any funds needed for bond covenant obligations, once the annual budget for expending Services and Activities Fees is approved by the Board of Regents, funds shall not be shifted from funds budgeted for associated students or departmentally related categories or the reserve fund until the administration provides written justification to the Services and Activities Fee Committee and the Board of Regents, and the Services and Activities Fee Committee and the Board of Regents give their express approval.

II. Committee on Services and Activities Fees

The Services and Activities Fee Committee (hereafter called Committee) is appointed by the Chancellor of the University of Washington, Tacoma pursuant to RCW 28B.15.045 to review all requests for funding from Services and Activities Fees, to recommend program priorities and budget levels, and to serve in an advisory capacity to the Chancellor.

A. Membership

1. The Committee shall consist of seven voting members, three non-voting ex-officio members, and one Compliance Officer.
2. The voting members shall be regularly enrolled students at UW Tacoma, recommended by the Associated Students of the University of Washington, Tacoma (ASUWT) Student Government. They shall be students chosen at-large, none of which may be a member of ASUWT Student Government, the Student Activities Board (hereafter called the SAB) or hold a paid/stipend position within Student Affairs .
3. When making its recommendations for Committee appointments, the ASUWT student government should strive to recommend a Committee that represents diverse student interests, and wherever possible, provide for a continuity of membership through individual willingness to commit to serve more than one term.
4. All of the voting members shall be recommended by the second Monday in May.

5. The ex-officio members shall be:
 - a. A staff employee from Student Affairs, to be recommended by the Associate Vice Chancellor for Student Affairs;
 - b. A faculty member, to be recommended by the Faculty Assembly; and
 - c. A staff employee from the Office of the Vice Chancellor for Finance and Administration (F&A), to be recommended by the Vice Chancellor for Finance and Administration.
 - d. A Compliance Officer, appointed at the discretion of the Chancellor.

B. Term of Membership

1. The voting members recommended by the second Monday in May shall be appointed for one-year terms running from July 1 to June 30.
2. The ex-officio members from Student Affairs, F&A and the Compliance Officer shall be appointed to indefinite terms, serving at the discretion of the Chancellor. The faculty ex-officio member shall be appointed to a renewable one-year term running from October 1 to September 30.
3. Any vacancies in membership will be replaced in the same manner provided for new appointments and for the unexpired term of the original appointment.

C. Responsibilities of Voting Members

1. Attend all meetings unless excused by the chair. An excused absence may be obtained through written communication to the chair at least 24 hours prior to a scheduled meeting. No member may be granted more than four (4) excused absences per quarter. Failure to submit a request for absence to the chair in a timely manner constitutes an unexcused absence. Members shall be allowed no more than two unexcused absences per quarter. Further unexcused absences will result in the recommendation by the chair or any other member to remove the member in question from the committee. It is the chair's responsibility to take accurate roll call and document all excused and unexcused absences.
2. Develop and maintain effective communication within the Committee.
3. Develop and maintain effective communication with the campus community.
4. Demonstrate a willingness to engage in constructive dialogue on any issue being considered by the Committee and actively participate in the deliberations of the Committee.
5. Adhere to all rules and regulations governing the Committee.
6. A member whose conduct is deemed unethical or whose performance clearly demonstrates a lack of commitment to the discharge of their responsibilities may be recommended for removal from the Committee by either a unanimous vote of the remaining voting members of the Committee or at the sole discretion of the Chancellor.

7. Respond to all campus queries within five (5) business days.
8. Must abstain from discussing, deliberating, or voting on any proposal submitted by a group or organization of which they are affiliated.

D. Responsibilities of Ex-Officio Members and the Compliance Officer

1. Advise the Committee on the laws and regulations of the state and the policies and procedures of the university pertaining to Services and Activities Fees.
2. Advise the Committee on procedural questions pertaining to the conduct of meetings.
3. Provide the Committee with summaries of fund balances in accounts funded by Services and Activities Fees and projections of revenue and expenditures.
4. Advise the Committee on the status of registered student organizations at UW Tacoma.
5. Assist the Committee with matters of continuity and historical perspective as required for the Committee to effectively and efficiently act on requests to fund programs and budgets.
6. Provide the Committee with perspectives of the campus climate and the university community.

F. Committee Meetings

1. Meetings shall be held on a regularly scheduled basis, not less than two per quarter. The Committee will determine the schedule of meetings for the summer and fall quarters at its first meeting of the fiscal year. Subsequent meetings for the winter and spring quarters shall be determined by the Compliance Officer.
2. The Compliance Officer shall serve as chair of the committee
 - a. the Compliance Officer will be a neutral, non-voting member who maintains compliance with the relevant laws of the state of Washington, University policies, parliamentary procedures, as well as the guidelines laid out in this document.
3. Special meetings may be called by Committee chair; at the request of three (3) or more members of the Committee; at the request of three (3) or more members of the campus community; or at the request of the Chancellor.
4. The Committee chairperson shall post notifications of all meetings in compliance with these guidelines and the Open Public Meetings Act and shall be responsible for presiding over such meetings. An acting chair will be designated by the chair should it be necessary for him/her to be absent from any meeting.
5. An agenda and a copy of all funding requests to be considered by the Committee will be sent to members and be publicly posted in compliance with the Open Public Meetings Act by the chair or the chair's designee.
6. A quorum required for the conduct of business at any meeting shall consist of two-thirds of the current voting members and one ex-officio member of the Committee.
7. Proxies will not be permitted for voting or deliberating.

8. All meetings shall be conducted in accordance with the most current edition of Robert's Rules of Parliamentary Procedures, Newly Revised. Deviations from such procedures will be at the discretion of the chair.
9. Program and budget decisions of the Committee shall be made in open public meetings of the Committee, and the reasons for the decisions shall be discussed at those meetings. Minutes will be taken at all meetings and the unofficial minutes shall be publicly posted within five (5) business days after a meeting. The minutes shall include the results of all program and budget decisions made by the Committee.
10. The Committee shall provide full disclosure to the University community concerning programs or budgets funded from Services and Activities Fees.

III. Budgeting

A. General

1. RCW 28B.15 defines the authority to collect Services and Activities Fees, the general purposes for which the fees may be used, and the budgeting process for administering their expenditure. The law specifically states: "It is the intent of the legislature that students will propose budgetary recommendations for consideration by the college or university administration and governing board to the extent that such budget recommendations are intended to be funded by services and activities fees" and "The legislature recognizes that institutional governing boards have a responsibility to manage and protect institutions of higher education." It is clear that the legislature deemed that the mechanism for student input in the Services and Activities Fee process is through participation in the budget proposal process, but that the Board of Regents retains ultimate responsibility and authority for the Services and Activities Fees budget.
2. Any member of the campus community may submit a request for funding through either the annual budgeting or special allocation process .
 - a. Event funding shall be at the sole discretion of the SAB, who derive their funds through the annual budgeting process. If necessary, the SAB may request additional event funding through the special allocation process.
3. The Committee shall establish the budget style and format for both the annual budget and special allocation processes. Procedures and criteria adopted by the Committee for the submission of budget requests shall apply to every proposer and shall not discriminate on the basis of race, color, national origin, gender, sexual orientation, religion, political orientation, or physical or mental ability.

4. The Committee has the responsibility to review all proposals submitted for funding from Services and Activities Fees, whether for capital expenditures or operating programs and budgets.
5. All funding proposals must contain adequate information which will include, at a minimum, the following:
 - a. Detailed line-item breakdown of proposed expenditures (e.g., salaries, travel, supplies, services, etc.);
 - b. Additional funding sources being sought or available to fund the program or event; and
 - c. Revenues expected to be derived from the program or event.
6. Budget allocation decisions of the Committee shall be posted in an easily accessible location within 5 business days of its respective action. The location shall be made known to the general student body.
7. Allocations of Services and Activities Fees to fund operating budgets are valid and available for expenditure during the ensuing fiscal year only. Unspent or un-encumbered allocations shall revert to the "Contingency" line item at the end of each fiscal year and shall be carried forward and made available for reallocation.
8. Each fiscal year shall begin on July 1 and end on June 30.

B. Annual Budgeting Process

1. The annual budget process will be the primary process for recommending the distribution of Services and Activities Fee funding for the ensuing fiscal year. As a part of the annual budget process, the Committee shall also formulate a recommendation for the level of the Services and Activities Fees to be assessed during the ensuing fiscal year. In addition, the Committee shall set aside at least fifteen (15)% of the projected incoming Services and Activities Fees to be placed into the long-term fund.
2. Program and budget proposals considered during the annual budget process will be to fund general annual operating costs necessary to run an organization or service. Annual budgets will not include capital expenditures or planned expenditures for specific events or activities, with the exception of the SAB.
3. Not later than the second Monday in February of each year, the Committee will announce the format and deadline for the submission of annual budget requests.
4. Annual budget request forms and all supporting documentation must be returned to the Committee not later than the second Monday in March.
5. The Chancellor may meet with the Committee at appropriate intervals during its annual budget formulation process to respond to emergent ideas and issues and to apprise the Committee of the general position of the administration. The Chancellor may respond in writing to specific written

- proposals submitted by the Committee and take other actions as needed to assure that the lines of communication to the Committee remain open.
6. The Committee will release preliminary program and budget allocation recommendations no later than the first Friday in April. An appeal of the Committee's decision on any specific budget request may be made as described in Section III C 1) by the end of business on the second Friday in April, at which time no further appeals will be accepted.
 7. The Committee will respond to all allocation appeals as described in Section III C 1) not later than the end of business on the fourth Friday in April.
 8. In addition to allocations to fund specific requests that have been approved by the Committee, the annual budget will contain an allocation to a budget line item entitled "Contingency". The purpose of the "Contingency" budget is to provide the necessary flexibility during the budget execution year to authorize special allocations for specific events or activities, capital expenditures, or for other expenditures that could not be specifically identified or foreseen at the time of the preparation and submission of the annual budget (e.g., an allocation for operating costs of a new student organization registering during the academic year). Allocations or authorization of expenditures from the "Contingency" budget will be accomplished through the special allocation process.
 9. The chair shall transmit the final annual budget recommendations of Committee with supporting documentation (including mandatory dissenting opinions on any decision of the Committee that was not unanimous) to the Chancellor not later than the first Friday in May.
 10. Within fourteen (14) business days after receipt of the Committee's annual budget recommendations, the Chancellor will provide a written response to the Committee. In formulating the response to the Committee and/or recommendations to the Board of Regents, the Chancellor may seek the views of other affected university groups. In the event that the Chancellor disagrees with any of the Committee budget distribution recommendations, the UWT dispute resolution process described in Section III C 2) a. will be invoked.
 11. At the time that the Chancellor submits his/her proposed budget recommendations for the expenditure of Services and Activities Fees to the Board of Regents, he/she shall also submit a copy of the Committee recommendations, along with any supporting documentation provided by the Committee, and a copy of the administration's response to the Committee recommendations. If a dispute exists between the Chancellor and Committee which has not been resolved by the UWT dispute resolution process, the UW dispute resolution process described Section III C 2) b. will be invoked.
 12. The Board of Regents may take action on those portions of the Services and Activities Fee budget not in dispute and shall consider the results, if any, of the dispute resolution committee appointed in accordance with the dispute resolution process described in Section III C 2) b.

13. At the point in the review process at which recommendations on the distribution of Services and Activities Fee budget and dispute resolutions are presented to the Board of Regents, the Board shall provide opportunity for the Committee to present its view.
14. Upon approval of the Board of Regents, the annual budget will be provided to the UWT Finance Office for establishment of budget numbers and recording of the necessary revenue transfers in the university accounting system to implement the approved distribution of funds.
15. The Committee may appeal to the Board of Regents if they feel that these guidelines have not been followed, that their participation has been unduly curtailed, or that Services and Activities Fee funds have been used for purposes outside of these guidelines. The decision of the Board of Regents shall be final.

C. Annual Budget Allocation Appeals and Disputes

1. Budget Allocation Appeal

- a. If a proposer or any other student objects to a budget allocation of Services and Activities Fee funds that has been made by the Committee, a written appeal must be submitted to the Committee chair by the end of business on the second Friday in April. An extension of the deadline shall not be granted.
- b. An appeal must allege a violation of the State Constitution, applicable state laws, applicable University policies or regulations, or a material misrepresentation of facts that may serve to invalidate the allocation. **An objection based solely on disagreement with the amount of the approved allocation will not be grounds for an appeal.** The burden of proof that such a violation has occurred shall be on the proposer or individual making the allegation.
- c. A special meeting of the Committee will be called by the chairperson to address the appeal within 5 business days of the receipt of the appeal. The Committee must have responded to all appeals not later than the fourth Friday in April. The proposer or individual filing the appeal will be required to attend the special meeting of the Committee at which the appeal is considered.
- d. If the appeal is denied, the chair shall transmit a copy of the appeal and the results of the Committee's decision (with all supporting documentation) for consideration by the Chancellor. The decision of the Chancellor will be final.

2. Budget Allocation Disputes

a. UWT Allocation Dispute Resolution Process

- i. If, during the review of the final annual budget recommendations submitted by the Committee, the administration should dispute any of the recommended allocations, the Chancellor shall provide the

Committee chair with written notification of the disputed allocation that includes the administration's rationale or justification.

- ii. Within 5 business days after receipt of written notification of a disputed allocation recommendation, the chair shall schedule a special meeting of the Committee with the Chancellor for the purpose of making a good faith effort to resolve the dispute.
- iii. In the event that the dispute is not resolved within fourteen (14) business days from the date of the initial special meeting called to consider the dispute, the Chancellor will provide the Committee with the administration's written response to the Committee's final annual budget recommendations, which will include any unresolved dispute. A copy of the response, together with a copy of the Committee's recommendations and any supporting documentation, will be submitted to the Board of Regents with the Chancellor's proposed budget recommendations for the expenditure of Services and Activities Fees.

b. UW Dispute Resolution Process

- i. Upon receipt of the administration's written response to the Committee's final annual budget recommendations that includes an unresolved dispute, the Committee chair shall convene a dispute resolution committee.
- ii. The dispute resolution committee shall be selected as follows: The Chancellor shall appoint one non-voting advisory member; the Board of Regents shall appoint two voting members; and the Committee Chair shall appoint two student members of the Committee as voting members, and one student representing the Committee who will chair the dispute resolution committee and be non-voting member, except in the case of a tie vote.
- iii. The Board of Regents shall consider the results, if any, of the dispute resolution committee, and shall provide opportunity for the Committee to present its view, prior to taking action on any disputed portion of the budget.

D. Special Allocation Process

1. The special allocation process is designed to provide funding for organizations, services, capital expenditures, SAB event funding, and activities not considered in the annual budgeting process. This includes, but is not limited to, general operating funds and funding for specific events or activities by the SAB.
2. In general, the funding of special allocation requests shall be made from the "Contingency" operating budget line item that was included in the annual budget. If there is insufficient funding in the "Contingency" budget, the Committee may submit a request through the Chancellor to the Board of Regents for approval of an additional distribution from the reserve fund.

3. Should the SAB not have sufficient funds, the SAB may approach the Committee for additional funds for specific events and activities. Primary considerations for allocation of operating funds to the SAB for specific events or activities shall be:
 - a. Events or activities which are directed primarily to the campus community, and
 - b. The extent to which the event or activity benefits all students. In addition, allocations for programs and events devoted to societal, political or economic philosophies will encourage a diversity of viewpoints and promote a plurality of viewpoints.
4. Special allocation requests shall be submitted to the Committee chair in the format prescribed by the Committee. The chair will review such requests to insure that adequate information is provided as described in Section III A 5).
5. All special allocation requests received shall be listed by title, source, and amount requested in the new business section of the agenda for the next meeting.
6. When considering special allocation requests, the Committee may require the proposer (or their duly appointed representative) to be present to answer questions of the Committee.
7. The Committee will release and post decisions on special allocation requests not later than five (5) business days after the meeting at which the allocation was considered.
8. An appeal of the Committee's decision on any specific special allocation may be made as described in Section III E within five (5) business days of the decision being released, after which no appeals will be accepted.
9. Decisions on appeals will be made within five (5) business days of receipt of the appeal.
10. Upon final approval of a special allocation, the Committee chair shall authorize the UWT Finance Office to establish a budget number and transfer revenue from the "Contingency" budget to implement the approved allocation.
11. Any change in the expenditure of an approved allocation that would alter its objectives as originally described and appropriated, or the way in which the objectives shall be sought, must have the approval of the Committee before any change occurs.
12. The Committee may establish requirements and deadlines to account for the expenditure of special allocations for specific events, activities, or training.

E. Special Allocation Appeal

1. If a proposer or any other student objects to an allocation of Services and Activities Fee funds that has been made by the Committee, a written appeal must be submitted to the Committee Chair by the end of business on the fifth (5) business day after the Committee posted the allocation decisions. An extension of the deadline shall not be granted.

2. An appeal must allege a violation of the State Constitution, applicable state laws, applicable University regulations or a misrepresentation of facts that may serve to invalidate the allocation. **An objection based solely on disagreement with the amount of the approved allocation will not be grounds for an appeal.** The burden of proof that such a violation has occurred shall be on the proposer or individual making the allegation.
3. A special meeting of the Committee will be called by the chairperson to address the appeal within 5 business days of the receipt of the appeal. The proposer or individual filing the appeal will be required to attend the special meeting of the Committee at which the appeal is considered.
4. If the appeal is denied, the chair shall transmit a copy of the appeal and the results of the Committee's decision (with all supporting documentation) for consideration by the Chancellor. The decision of the Chancellor will be final.

F. Student Activities Board Allocation Appeal

1. If a proposer or any other student objects to a decision made by the SAB, a written appeal must be submitted to the Committee Chair by the end of business on the fifth (5) business day after the SAB allocated the funds. An extension of the deadline shall not be granted.
2. An appeal must allege a violation of the State Constitution, applicable state laws, applicable University regulations or a misrepresentation of facts that may serve to invalidate the allocation. **An objection based solely on disagreement with the amount of the approved allocation will not be grounds for an appeal.** The burden of proof that such a violation has occurred shall be on the proposer or individual making the allegation.
3. A special meeting of the Committee will be called by the chairperson to address the appeal within 5 business days of the receipt of the appeal. The proposer or individual filing the appeal will be required to attend the special meeting of the Committee at which the appeal is considered.
4. If the appeal is denied, the chair shall transmit a copy of the appeal and the results of the Committee's decision (with all supporting documentation) for consideration by the Chancellor. The decision of the Chancellor will be final.

IV. Expenditure Reviews

A. Review of Special Allocations

1. At the time a special allocation is made, the Committee may establish a deadline for submitting an accounting for the expenditures to the Committee.

2. If an accounting for a special allocation is not submitted by the established deadline, the Committee can take action to freeze the unexpended portion of the allocation.
3. A notification of the imposition of a freeze on a special allocation will be sent to the University entity. A freeze will remain in effect until the University entity submits an accounting for the expenditures that is satisfactory to the Committee. No further obligations may be incurred against the budget until the freeze is removed; however, unpaid obligations **must** be paid.
4. In addition, if the special allocation was being sponsored or conducted by a registered student organization at UW Tacoma, Student Life will be notified and appropriate disciplinary action can be imposed on the student organization in accordance with the Student Organization Handbook.
5. A pattern or history of failure on the part of a proposer to submit an accounting for special allocations by established deadlines may result in future requests for special allocations being disapproved by the Committee.

C. STIPULATIONS AND ADDENDUMS

1. The Committee may place stipulations on the use of funds and/or recommend guidelines in the operations of a program. All stipulations shall be binding.
2. Registered student organizations at UW Tacoma will be denied access to budgets for expenditure of allocated funds whenever the organization is not in compliance with Student Life requirements or their budget has been frozen in accordance with Section IV A. or Section IV B.
3. Actual expenditures shall not exceed the amount of approved budget allocations without prior approval of the Committee.
4. If prior notification to the Committee is not possible, the University entity in question must submit sufficient reasons and documentation.

V. ADDENDUMS TO THE SAFC GUIDELINES

A. An addendum process shall be instituted to address unanticipated concerns by the Committee and campus community

B. Any voting or non-voting member of the Committee may submit, in writing, an

Addendum to this document.

1. The addendum will be valid for no more than the current fiscal year in which it was proposed.
2. The addendum must be voted on and approved by both a two-thirds (2/3) majority of the voting members and subsequent written approval by the Chancellor.

The Board of Regents approved the original version of these guidelines on September 27, 1991. The present version was approved by the Board of Regents on June 9, 2005.

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VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell:
2006-2007 Distribution of Fees and Allocation of FundsRECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the University of Washington, Bothell for 2006-2007:

- 1) Use of Carry-Over Funds from 2005-06;
- 2) Recommended Services and Activities Fee Budget for 2006-07;
- 3) Recommendations for Long Term Fund Expenditure; and
- 4) Proposed Revisions to the Services and Activities Fees Guidelines and Operating Procedures.

BACKGROUND:

Services and Activities Fees at the UW Bothell and Tacoma campuses are collected separately from the Services and Activities Fees at the Seattle Campus, but the process is handled in like manner. As provided under RCW 28B.15.045, a student committee recommends the annual allocations to the Board of Regents for approval. The Board of Regents, at the September 27, 1991 meeting, approved the Guidelines that established the Services and Activities Fees (SAF) Committee for the Bothell Campus and its operating procedures.

The Board of Regents is authorized to increase the Services and Activities Fee annually by a percentage not to exceed the annual percentage increase in tuition.

The history of the Services and Activities Fee at UW Bothell is:

1991-92	76	1999-00	93
1992-93	76	2000-01	83
1993-94	79	2001-02	83
1994-95	81	2002-03	83
1995-96	84	2003-04	86
1996-97	87	2004-05	89
1997-98	90	2005-06	91
1998-99	93		

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell: 2006–2007 Distribution of Fees and Allocation of Funds (continued p. 2)

RECOMMENDED ACTION

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve the UWB Services and Activities Fee Committee's recommended budget for 2006–07.

1. Use of Carry-Over Funds from 2005-06

The Services and Activities Fee (SAF) Committee requests that its unspent funds from 2005–06 awards (estimated at \$25,000-\$30,000) be made available for use by the Committee to fund proposals throughout the following year (2006–07). The Committee proposes to use its current funding criteria to evaluate the requests for funding from the Contingency Account.

2. Recommend Services and Activities Budget for 2006-07

The SAF Committee recommends that the quarterly fee payable by full-time students be raised \$2 per student, per quarter (from \$91 to \$93), the maximum allowable amount under Initiative 601, for the 2006–07 academic year. The fee has been calculated using an estimated FTE of 1,340 students for three quarters (Autumn, Winter, and Spring), plus an estimated fee collection of \$30,000 for Summer 2006. The total estimated fee collection for all four quarters (2006–07) is \$403,860. In addition, the Committee requests to carry forward the balance from its 2005-06 Contingency Account (estimated at \$35,275), and apply this balance as part of the 2006–07 Annual Budget. **The requested grand total for the 2006-07 Annual Budget is \$425,000, as illustrated in Schedule 1, below.**

Schedule 1: Distribution of Fees		
1,490 FTE @ \$93 X 3 Quarters	\$	415,710
Estimated Summer 2006 Revenue		30,000
Contingency Enrollment at 90%		(41,850)
Net Revenue	\$	403,860
Less Mandated Loan Fund (3.5%)		(14,135)
Revised Net Revenue	\$	389,725
Estimated Contingency Carry forward		35,275
Total	\$	425,000

A. Additional Enrollment

The Committee conservatively projects a 90% enrollment for the 2006–2007 Academic Year. Based on this projection, The Committee requests that any additional funding due to enrollment over our projection (up to a total of \$40,000) be available for the Contingency Cycle in October of 2006. The Committee proposes to use its current funding criteria to evaluate the requests for funding from the Contingency Account.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell:
2006–2007 Distribution of Fees and Allocation of Funds (continued p. 3)

B. 2006–07 Allocation of Student Activities and Services Funds:

ASUWB Programs and Operations:	\$43,400
Campus Events Board	52,395
Career Services	44,500
Childcare Voucher Program	35,000
CSS Graduation Reception	750
CSS Speakers Series	4,000
Delta Epsilon Chi	4,000
Intercultural Club	11,500
Learning Resource Center	21,000
<i>Literary Journal</i>	7,000
MBA Career Services	2,400
MBA Graduation Reception	750
MAPS Banquet	300
MAPS Speaker Series	900
Nursing Pinning and Graduation Reception	1,850
<i>Public Policy Journal</i>	7,000
Quantitative Skills Center	13,736
Student Life Program	139,069
Supporting Student Presentations	7,700
Teacher Cert. Commencement Celebration	2,000
Teacher Education Program Development	4,250
<i>The Commons</i> Newspaper	15,000
Women in Business Student Organization	6,500
Total	\$425,000

C. Proposed Operating Expenditures for SAF Funds:

If specifically authorized by the Services and Activities Fee Committee at the time of allocation, the following expenditures are acceptable in support of bona fide school-related curricular or extracurricular functions, activities, or programs participated in by UWB students in the furtherance of their education:

1. Ordinary supplies, purchased services or equipment necessary to conduct the student function, activity, or program. Business cards may not be purchased with Services and Activities Fees.
2. Compensation for students or other University employees engaged in activities or services that directly involve or support currently enrolled

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell: 2006–2007 Distribution of Fees and Allocation of Funds (continued p. 4)

UWB students such as student government, student activities, student life, financial aid, counseling, testing, placement, and security. Compensation is established once per year, during the Annual Budget cycle, and cannot be modified during the Contingency cycle.

3. Necessary and reasonable fees, meals, lodging, and transportation expenses for entertainers, lecturers, guest speakers and others who provide personal services on a contractual basis.
4. Trophies, plaques or medals, certificates of award or articles of personal property that are of nominal value (\$50 or less) given to currently enrolled UWB students as recognition for participation, achievement, or excellence as part of the functions of student organizations, activities, or programs. Articles of clothing may not be purchased with Services and Activities Fees unless expressly stated otherwise by the SAF committee at the time of allocation.
5. Promotional Items are designed to promote any student organization, group, or funded project or service are limited to a total value of \$200 per quarter unless expressly stated otherwise by the Services and Activities Fee Committee at the time of allocation. Food and publicity (for specific events) are not considered a promotional item.
6. Cost of childcare for children of currently enrolled UWB students who are participating in UWB programs held on the UWB campus.
7. Travel Awards can only be granted to currently enrolled UWB students to participate in approved student functions, activities, or programs. Awards are limited to paying accommodations, registration fees, and incidental expenses such as costs associated with renting a state vehicle (may not exceed \$10 per day). Approved travel awards are reimbursements and are reimbursed only when receipts are presented. All travel must comport with established UW travel policies and procedures (e.g., travel must be approved in advance using the Travel Authorization Form and a Travel Expense Voucher must be completed and approved before any reimbursements are made). Travel must benefit the broader student community through participation upon return from the trip. Maximum reimbursement will be \$500 per student and \$2,500 per group unless expressly stated otherwise by the SAF Committee.
8. Food and refreshments may be purchased for on-campus UWB-student functions (including award receptions, training programs), activities, or

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell: 2006–2007 Distribution of Fees and Allocation of Funds (continued p. 5)

programs. Such funds are intended to support activities and programs open to the general student body. Funds are not intended to support routine meetings associated with student organizations (student government, campus events board, SAF, etc.). Services and Activities Fees may not be used to purchase or serve alcoholic beverages. In regards to off-campus activities, only 25% of the specific event funds can be used to purchase meals and/or refreshments.

9. Consistent with state law, any expenditure of Services and Activities Fees, including loans, is considered a prohibited gift when made for the direct benefit of private individuals or groups. State law also prohibits contributions of Services and Activities Fees or property to a political candidate or cause in connection with any local, state, or federal election.
10. Services and Activities Fees shall not be used as fundraising contributions; matching funds for fundraising purposes; or for any expenses related to a meetings, events, or activities of which the principal purpose is fundraising.

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A. Academic and Student Affairs Committee

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Services and Activities Fee Committee Recommended 2006–07 Annual Budget			
<u>Associated Students of UW Bothell¹</u>			
Salaries	\$	16,200	
Benefits		1,784	
Officer Training (Travel)		2,500	
ASUWB Events		4,500	
Recreation Program		12,000	
Food and Refreshments		900	
Decorations		600	
Newsletter		1,500	
Student Congress		1,000	
Supply Stations		2,000	
Transportation to Olympia		416	
		416	\$ 43,400
<u>Campus Events Board²</u>			
Salaries	\$	15,000	
Benefits		1,650	
Events		24,000	
Spring Party		6,000	
Honoraria		600	
Field Trip Insurance		170	
Decorations		600	
Ropes Course		375	
NACA Conference		4,000	
		4,000	52,395
<u>Career Services³</u>			
Salaries	\$	25,200	
Benefits		2,800	
Honoraria		2,000	
Facilities/Rentals		2,500	
Printing/Photocopying		2,000	
Software		3,500	
Decorations		1,000	
Food/Refreshments		3,000	
Equipment Rental/Purchase		2,000	
Miscellaneous Resources		500	
		500	44,500
<u>Childcare Assistance Program Vouchers</u>			35,000
<u>CSS Graduation⁴</u>			750
<u>CSS Speaker Series</u>			4,000
<u>Delta Epsilon Chi⁵</u>			4,000
<u>Intercultural Club</u>			11,500
<u>Learning Resource Center⁶</u>			
Salaries and Benefits	\$	20,000	
Supplies and Expenses	\$	1,000	
		1,000	21,000
<u>Literary and Arts Journal</u>			7,000

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A. Academic and Student Affairs Committee

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<u>MBA Career Services</u>			2,400
<u>MBA Graduation</u>⁴			750
<u>MAPS Banquet</u>⁴			300
<u>MAPS Speaker Series</u>			900
<u>Nursing Graduation</u>⁴			1,850
<u>Policy Journal</u>			7,000
<u>Quantitative Skills Center</u>			
Salaries and Benefits	\$	13,586	
Food/Refreshments for Training	\$	150	
			13,736
<u>Student Life Program</u>⁷			
Salaries and Benefits	\$	63,000	
Honoraria		1,500	
Telecommunications		5,000	
Office Supplies		10,000	
Decorations		500	
Food/Refreshments		20,000	
Miscellaneous Expenses		3,069	
Freshman Programming Series		6,000	
Club Funding		30,000	
			139,069
<u>Supporting Student Presentations</u>			7,700
<u>Teacher Certification Celebration</u>⁸			2,000
<u>Teacher Education Program Development</u>⁹			4,250
<u>The Commons Newspaper</u>¹⁰			
Salaries and Benefits	\$	14,485	
Honoraria		5,000	
Printing/Photocopying		5,000	
Operations		5,515	
Cascadia Contribution		(15,000)	
			15,000
<u>Women in Business</u>¹¹			6,500
2006-07 Annual Budget Total			\$ 425,000

2006-07 Long-Term Funding Requests

<u>Designing Effective Student Gathering Places</u>¹²			
Furniture for the Commons, UW1 LL Lounge	\$	75,000	
Redesign the Common Grounds Coffee Shop		60,000	
Replace Carpeting		20,000	
Contingency Fund		10,000	
			\$ 165,000
<u>MAPS Lab Furniture</u>			2,000
2006-07 Long-Term Funding Requests Total			\$ 167,000

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

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2006-07 Budget Notes and Funding Stipulations

1. Student Government salaries are paid in fall, winter, and spring amounts as follows: \$1,200 for the President, \$1,100 for the Vice-President, and \$1,000 for the Executive Representatives. The salaries shall be paid in nine (9) equal monthly amounts. Student government will also be responsible for managing the Recreation Program. They shall have the ability to use the funds for sports, health, wellness and other related recreational activities; or they may allocate the funding to student groups who wish to start programs.
2. Salaries for Campus Events Board members are paid in fall, winter, and spring amounts of \$1,000 and paid in nine (9) equal monthly amounts.
3. Salaries shall be allocated at an average of \$14/hr for 45 hours a week, 40 weeks.
4. All graduation celebrations are funded based on Registrar data from the previous year. The formula accounts for last year's number of graduates and assumes 75% of those graduates, plus a 5% growth rate. That number is multiplied by \$25 per student and rounded to determine the funded amount.
5. Delta Epsilon Chi (DEC) shall be funded to travel to their Career Development Conference. The funding is based on 8 student participants, at a maximum of \$500 per student. All funding is based on state regulations for travel. DEC receives funding based on the expectation that they obtain an advisor, apply to be a student organization, and use the club funding to provide services to the campus community.
6. Learning Resource Center salaries are funded at 60 hours a week for 30 weeks at \$10 per hour.
7. The miscellaneous costs include any costs associated with the SAF Committee expenses. Club funding is allotted for a minimum of 20 clubs at \$1,500 each. If funding is not exhausted in Fall quarter, Winter applicants can receive \$1,000 and Spring applicants may receive \$500. A contingency fund is created with the difference between these amounts and the \$1,500 amount so additional clubs may apply or current clubs under the \$1,500 amount may apply for additional funding. Additional details appear below:
 - Clubs that complete their registration by the fifth Friday of autumn quarter will be eligible to receive maximum annual funding of \$1,500 to spend by the end of the fiscal year (June 30, 2007).
 - Clubs that complete their registration materials by the fifth Friday of winter quarter will have access to a maximum of \$1,000 to spend by the end of the fiscal year (June 30, 2007).
 - Clubs that complete their registration materials by the fifth Friday of spring quarter will have access to a maximum \$500 to spend by the end of the fiscal year (June 30, 2007).

General Assumptions

- Clubs that complete their registration process early in the academic year (by the fifth Friday of autumn quarter) should be rewarded for their eagerness to provide services and activities to the campus community. As such, they should have access to the maximum amount of funds (\$1,500). Clubs registering later in the academic year should receive proportionate funding (see above section).
- The SAF Committee desires to fund as many clubs as possible with its allocation. In order to do so, funds

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not encumbered by the fifth Friday of autumn quarter will qualify for the second funding cycle. For example (20 clubs and \$30,000 total funding), if only 15 clubs register by the priority deadline in fall quarter, then \$7,500 (5 groups X \$1,500) would carry forward to the second funding cycle (\$1,000 per club) allowing additional clubs the opportunity to receive funding. This same principle will apply between winter and spring quarters.

- At the time of registration, clubs will be asked if they desire funding. If they decline funding, then the money will roll forward accordingly (see preceding bullet).

8. Teacher Certification Celebration is funded similarly to the graduation receptions except that it applies a 90% amount to the Registrar data. Please see Note #4, above, for additional detail on the formula.

9. This amount combines funding for the Teacher Education Mentoring Certification and the Teacher Education Program Student Professional Development Days.

10. The Commons Newspaper has the potential to receive \$15,000 throughout the 2006-07 Academic year. An initial budget of \$5,000 will be provided. In order to receive additional funding, The Commons must provide a completed Business Plan to the SAF Committee for review. The Business Plan is due to the committee at the same date Contingency Proposals are due (late October 2006). If the committee approves the Plan, an additional \$5,000 will be provided to The Commons. At the end of Winter quarter, a second review of The Commons progress will determine if the final \$5,000 will be awarded. The 2005-06 SAF Committee contributions are contingent upon equal funding from Cascadia's S & A Committee as discussed during the funding process.

11. Funding will be provided for honoraria (\$2,000), facilities and rentals (\$2,000), printing and copying (\$400), decorations (\$200), food and refreshments (\$1,500), and off campus events (\$400).

12. The funding for the Common Grounds remodel should include student input. Any amount not spent on the Coffee Shop may be used to supplement additional furniture in the Commons.

RECOMMENDED ACTION

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A. Academic and Student Affairs Committee

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3. **Recommendations for Long Term Fund Expenditures**

A. The Services and Activities Fee Committee recommends the allocation of funds for the following projects:

- i. Replace the tables and chairs in the Commons and the lower level lobby area of UW1 with more inviting and comfortable sofas and chairs - **\$75,000**
- ii. Redesign the Common Grounds Coffee Shop in order to expand offerings and improve service - **\$60,000**
- iii. Replace the original carpeting in the Commons - **\$20,000**
- iv. Contingency fund for the above projects - **\$10,000**
- v. Purchase new furniture for the Masters in Policy Studies student lounge - **\$2,000**

Total Recommended Long Term Expenditures - \$167,000

4. **Recommended Revisions to the Services and Activities Fees Guidelines and Operating Procedures**

A. The SAF Committee recommends a revision to its current Guidelines and Operating Procedures, which were last amended on June 9, 2005. The proposed Guidelines and Operating Procedures appear as Attachment A; the affected sections are bolded. The current version of the Guidelines appears as Attachment B. Specifically, the revised Guidelines seek to:

- i. Amend the compensation guideline to reflect the availability of funding during the academic year;
- ii. Revise multiple guidelines to reflect the SAF committee's ability to supersede funding limits as deemed necessary;
- iii. Revise the phrase "give-aways" to reflect promotional items, change the funding limit, and improve the language to limit confusion;

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- iv. Amend the travel guidelines to reflect the newly implemented SAF policy for travel;
- v. Establish a clearly stated language for food and refreshments in connection with priority for on-campus events;
- vi. Initiate a review process of the current budget status so organizations and the SAF committee can better track the uses of funding; and
- vii. Address the role of the committee in reviewing and freezing funding and stating the importance of tracking budgetary information.

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A. Academic and Student Affairs Committee

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APPENDIX: A

Recommended Revisions to the SAF Guidelines and Operating Procedures

Services and Activities Fees Committee Guidelines and Operating Procedures

Section 1. Services and Activities Fees

- A. Services and Activities Fees are defined in RCW 28B.15.041 to mean “fees, other than tuition fees, charged all students registering at the . . . state universities . . . The legislature also recognizes that Services and Activities Fees are paid by students for the express purpose of funding student activities and programs” of their particular institution.
- B. “It is the intent of the legislature that the governing boards ensure that students have a strong voice in recommending budgets for Services and Activities Fees” (RCW 23B.15.045), and that Services and Activities Fees expenditures for programs devoted to political or economic philosophies shall result in the presentation of a spectrum of ideas (RCW 28.15.044).
- C. The level of the services and activities fees is recommended by the Services and Activities Fee Committee pursuant to RCW 28B.15.045 and approved by the Board of Regents. Increases in the fee are subject to limitations set by the state legislature.
- D. The Board of Regents shall adhere to the principle that the desires of the Services and Activities Fee Committee be given priority consideration for funding items that do not fall into the categories of pre-existing contractual obligations, bond covenant agreements, or stability of programs affecting students (RCW 28B.15.045(2)). Expenditures of Services and Activities Fees, however, are permitted for the construction, equipping, and betterment of buildings and facilities for student activities and services (RCW 28B.10.300).
- E. The Services and Activities Fee long-term fund shall consist of all unallocated revenue derived from the collection of services and activities fees and accrued interest.
- F. Services and Activities Fees and revenues generated by programs and activities funded by such fees shall be deposited and expended through the Office of Finance and Administration and will be reduced, unless otherwise stipulated by the Services and Activities Fee Committee, from the allocation awarded for that program or activity. The expenditure of Services and Activities Fees and associated revenues are subject to all applicable University policies, regulations,

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and procedures and to the Budget and Accounting Act of the State of Washington (RCW 43.88).

- G. In addition to the regulations governing the use of Services and Activities Fees, provisions of the State Constitution prohibit the use of public funds (Services and Activities Fees are considered public funds) with regard to making gifts or loans of money or property.
- H. With the exception of any funds needed for bond covenant obligations, once the budget for expending Service and Activities Fees is approved by the Board of Regents, funds shall not be shifted from funds allocated by the Services and Activities Fee Committee until the administration provides written justification to the Committee and the Regents, and the Regents and the Committee give their express approval. In the event of a fund-transfer dispute among the Committee, the administration, or the Regents, said dispute shall be resolved pursuant to Section 6 of these Guidelines (RCW 28B.15.045 (12)).

Section 2. Committee Membership

- A. The intent of this Committee is to be comprised of seven (7) voting members who are currently matriculated students at UWB and not elected or appointed officers of the Associated Students (ASUWB). The voting membership of the Committee should strive for a committee that is strongly representative of the student body, considering academic programs, gender, cultural backgrounds, and other characteristics of the student body.
- B. Ex-officio, non-voting members of the Committee may include the Associated Students of the University of Washington, Bothell (ASUWB) President or designate, a representative from Finance and Administration, and a representative from Student Affairs. The Chair of the Committee, with approval of the Chancellor, may appoint any other ex-officio member. The role of the representatives from Finance and Administration and Student Affairs is to provide information and orientation, background materials, and general support and guidance to the Committee.
- C. The voting members will generally serve for one term, and each term is for a period of one year (from July 1 to June 30). Voting members should be selected by May 15. The Committee may replace any of its voting members only for reasons spelled out in these Guidelines and Operating Procedures. Members who resign during their term(s) will submit a written resignation to the Committee

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chairperson. Vacancies will be replaced in the same manner as provided for new appointments and for the un-expired term of the original appointment.

- D. The chairperson of the Services and Activities Fee Committee shall be selected by the members of that Committee” (RCW 28.15.045(3)) at its first business meeting. The chairperson will ideally possess monetary experience and have knowledge of the student fees. The chairperson shall call and preside over Committee meetings, prepare agendas, and serve as liaison to the broader University community where appropriate.
- E. Voting members are expected to attend all meetings unless excused in advance by the Chair; develop and maintain effective communication within the Committee and across the campus community, demonstrate a willingness to engage in constructive dialogue on any issue being considered by the Committee, actively participate in the deliberations of the Committee, and adhere to the rules and regulations governing the Committee. Members may request the resignation of a particular member if absences or conduct are deemed detrimental to the work of the Committee. A request for resignation to remove a member from the Committee requires a unanimous vote by all voting members of the Committee, except for the party whose resignation is being requested, and concurrence by the Chancellor.

Section 3. Committee Meetings

- A. Regular meetings shall be held at least three times per quarter (Autumn, Winter, and Spring) and more frequently as needed. All business, other than those items appropriate for consideration during executive session, will be conducted during open session and in full compliance with the Open Public Meetings Act.
- B. An agenda and a copy of all funding requests to be considered by the Committee shall be sent to members and be publicly posted at least three-school days in advance of all regular meetings and shall specify the time and place of the meeting as well as the business to be transacted.
- C. A special meeting of the Committee may be called at any time by the chair, by a simple majority of the voting members of the Committee, or by the Chancellor by delivering personally or by mail written notice to each member of the Committee at least 24-hours before the time of such meeting as specified in the notice. The call and notice shall specify the time and place of the special meeting and the business to be transacted; final disposition shall not be taken on any other matter at such meetings.

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A. Academic and Student Affairs Committee

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- D. The Committee may hold an executive session during a regular or special meeting only to consider matters permitted under the Open Public Meetings Act (RCW 42.30.110).
- E. A quorum shall consist of a simple majority (50% + 1) of the current voting membership of the Committee. The chairperson shall be included as a voting member. Proxies shall not be considered for voting purposes.
- F. All meetings shall be conducted in accordance with Robert's Rules of Order, Newly Revised. Deviations from such procedures will be at the discretion of the Chair with a simple-majority approval of the Committee present and voting.
- G. Minutes shall be taken at all meetings of the Committee and shall be publicly posted not later than five-business days after the meeting concludes. Said minutes shall include the results of every action item taken by the Committee.

Section 4: Budgeting Process

- A. The Services and Activities Fee Committee shall notify the campus community of the opportunity to submit requests for annual funding no later than December 1.
 - i. The Committee shall establish the format and related deadlines for receiving budget requests in advance of notifying the campus community of the opportunity to apply for funding. At least 15-business days must be provided to members of the campus community for preparing their requests.
 - ii. Any member of the University campus community may submit a request for annual or contingency funding.
 - iii. The intent of the annual operating budget is to support on-going student activities, services, and programs. It is the intent that the funds deemed "long-term" shall be used to purchase capital (non-recurring) equipment and furnishings, lease and/or bond obligations, and other related expenditures.
- B. Unspent and unencumbered funds remaining from a previous fiscal year's budget shall be carried forward for use by the Committee to fund proposals throughout the following fiscal year without the need for approval from the Board of Regents. This will be known as the Contingency Fund. The Chancellor or his or her

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A. Academic and Student Affairs Committee

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designate shall review and approve all such recommendations from the Committee.

- i. The Services and Activities Fee Committee shall notify the campus community of the opportunity to submit requests for Contingency funding no later than November 1.
 - ii. The Committee shall establish the format and related deadlines for receiving budget requests in advance of notifying the campus community of the opportunity to apply for funding. At least 15-business days must be provided to members of the campus community for preparing their requests.
 - iii. Any member of the University campus community may submit a request for contingency funding.
- C. All proposals for either annual or contingency funding must contain adequate information about how a program will serve currently enrolled UWB students as well as a detailed breakdown of proposed expenditures and anticipated revenues.
- D. The Committee shall review all requests for support from the services and activities fees, serving in an advisory capacity to the Chancellor and the Board of Regents.
- E. At the Committee's discretion, a hearing may be required for those requests that lack sufficient detail or justification. The Committee should provide at least 10-business days' notice of a hearing to those individuals requested to be in attendance.
- F. The Committee shall organize and publicize at least one open forum on its proposed annual funding allocations prior to adopting a final budget that will be sent to the Chancellor. Said open forum must be held no later than April 1.
- G. The Chancellor may meet with the Committee at appropriate intervals in its budget formation process to respond to emergent ideas and issues and to apprise it of the general position of the Regents. The Chancellor may respond in writing to specific written proposals submitted by the Committee and take other actions as needed to assure that the lines of communication to the Committee remain open. The Chancellor may delegate these duties to the Associate Vice Chancellor for Academic Affairs and Director of Student Affairs.

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A. Academic and Student Affairs Committee

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- H. The Committee shall send its final recommendations for an annual operating budget and long-term capital expenditures along with supporting documentation to the Associate Vice Chancellor for Academic Affairs and Director of Student Affairs by May 1 of each year. The Associate Vice Chancellor will, after review, send the recommendations on to the Vice Chancellor of Academic Affairs and the Vice Chancellor for Administrative Services and, after their review, send them on to the Chancellor. Within 10-business days after receiving the Committee's annual budget recommendations, the Chancellor will provide a written response to the Committee. In formulating his or her response, the Chancellor may seek the view of other affected University groups as to the final recommendations of the Committee prior to making his or her recommendation to the Board of Regents. In the event the Chancellor disagrees with any of the Committee's recommendations, the dispute resolution process described in Section 7 will be invoked.
- I. At the time the Chancellor submits his or her proposed budget recommendations to the Board of Regents for the expenditure of services and activities fees, he or she shall also submit a copy of the Committee's recommendations and supporting documents along with any response from the administration.
- J. Members of the Service and Activities Fee Committee shall have an opportunity to address the Board of Regents before the Regent's decisions on services and activities fee budgets and dispute resolution actions are made (RCW 28B.15.045 (1)).
- K. If, during the year, there are unanticipated non-recurring expenses, and if there are sufficient long-term funds to not only fund the expenditures but also other long-term commitments, the Committee can request that the necessary funds be transferred from the long-term account to the current operating account.

Section 5. Guidelines for Funding

- A. Operating expenditures may be proposed in support of bona fide school-related curricular or extracurricular functions, activities, or programs participated in by UWB students in the furtherance of their education:
 - 1. Ordinary supplies, purchased services or equipment necessary to conduct the student function, activity, or program. Business cards may not be purchased with Services and Activities Fees.

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A. Academic and Student Affairs Committee

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2. Compensation for students or other University employees engaged in activities or services that directly involve or support currently enrolled UWB students such as student government, student activities, student life, financial aid, counseling, testing, placement, and security. **Compensation is established once per year, during the Annual Budget cycle, and cannot be modified during the Contingency cycle.**
3. Necessary and reasonable fees, meals, lodging, and transportation expenses for entertainers, lecturers, guest speakers and others who provide personal services on a contractual basis.
4. Trophies, plaques or medals, certificates of award or articles of personal property that are of nominal value (\$50 or less) given to currently enrolled UWB students as recognition for participation, achievement, or excellence as part of the functions of student organizations, activities, or programs. Articles of clothing may not be purchased with Services and Activities Fees **unless expressly stated otherwise by the SAF committee at the time of allocation.**
5. **Promotional Items are** designed to promote any student organization, group, or funded project or service are limited to a total value of \$200 **per quarter** unless expressly stated otherwise by the Services and Activities Fee Committee at the time of allocation. **Food and publicity (for specific events) are not considered a promotional item.**
6. Cost of childcare for children of currently enrolled UWB students who are participating in UWB programs held on the UWB campus.
7. **Travel Awards can only be granted to** currently enrolled UWB students to participate in approved student functions, activities, or programs. **Awards are limited to paying accommodations, registration fees, and incidental expenses such as costs associated with renting a state vehicle (may not exceed \$10 per day). Approved travel awards are reimbursements and are reimbursed only when receipts are presented.** All travel must comport with established UW travel policies and procedures (e.g., travel must be approved in advance using the Travel Authorization Form and a Travel Expense Voucher must be completed and approved before any reimbursements are made). **Travel must benefit the broader student community through participation upon return from the trip. Maximum reimbursement will be \$500 per student and \$2,500 per group unless expressly stated otherwise by the SAF Committee.**

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A. Academic and Student Affairs Committee

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8. **Food and refreshments may be purchased for on-campus UWB-student functions (including award receptions, training programs), activities, or programs.** Such funds are intended to support activities and programs open to the general student body. Funds are not intended to support routine meetings associated with student organizations (student government, campus events board, SAF, etc.). Services and Activities Fees may not be used to purchase or serve alcoholic beverages. **In regards to off-campus activities, only 25% of the specific event funds can be used to purchase meals and/or refreshments.**
- B. Consistent with state law, any expenditure of Services and Activities Fees, including loans, is considered a prohibited gift when made for the direct benefit of private individuals or groups. State law also prohibits contributions of Services and Activities Fees or property to a political candidate or cause in connection with any local, state, or federal election.
- C. Services and Activities Fees shall not be used as fundraising contributions; matching funds for fundraising purposes; or for any expenses related to a meetings, event, or activities of which the principal purpose is fundraising.
- D. When making allocations, the Committee may place stipulations on the use of funds or recommend guidelines in the operations of a program, or both. Stipulations shall be binding on the program.

Section 6. General Criteria for Evaluating Funding Requests

- A. The general criteria for evaluating funding requests and for determining level of funding are
 1. the degree to which the request supports a UWB student program or activity or provides a direct service that is of general interest and has broad appeal to currently enrolled UWB students;
 2. how well the proposed program, activity, or service is conceived and organized and, if previously funded, its track record for success;
 3. the likelihood of partial or full funding from another source or the probability that alternative funding (full or partial) is available from another source;

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4. the number and diversity of currently enrolled UWB students likely to benefit from the program, activity, or service in proportion to the level of proposed funding; and
5. other criteria approved in advance by the Committee and the Chancellor or his or her designate.

Section 7. Budget Disputes

- A. The Chancellor or his or her designate shall respond to the Committee recommendations in writing, outlining areas of agreement and potential areas of disagreement, allowing reasonable time for response, and clearly setting forth the next step in the review process. In the event of a dispute(s) involving the Committee recommendations, the administration shall meet with the Committee in a good faith effort to resolve such dispute(s) prior to submission of final recommendations to the Board of Regents (RCW 28.15.045(6a)).
- B. If the dispute is not resolved within fourteen-calendar days, a dispute resolution committee shall be convened by the chair of the Committee within fourteen-calendar days (RCW 28.15.045(6b)).
- C. The dispute resolution committee shall be selected as follows: The administration shall appoint two nonvoting advisory members; the Board of Regents shall appoint three voting members; and the Committee chairperson shall appoint three student members of the Committee who will have a vote, and one student representing the Committee who will chair the dispute resolution committee and be nonvoting except in the case of a tie vote. The dispute resolution committee shall meet in good faith and settle by vote any and all disputes. (RCW 28.15.045(7))
- D. The Board of Regents may take action on those portions of the Services and Activities Fees budget not in dispute and shall consider the results, if any, of the dispute resolution committee and shall take action (RCW 28.15.045(8)).

Section 8. Review of Budget Allocations

- A. **The Committee will review the status of the current Annual Budget in the middle of each quarter (excluding Summer Quarter). The information will be provided by award recipients and supplemented by information from the Finance Administration. The purpose of the quarterly review should be**

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to assess the flow of funding and to have current budget information available for reference during funding cycles.

- B.** The Committee may choose to conduct discretionary reviews of funded programs at any time during the year. As a result of a review, **the Committee may freeze the remaining unexpended portion of a budget if the program is not spending in alignment with its allocation; in accordance with these Guidelines and Operating Procedures; and/or failure to report information as stated in Section 8.A.** During a freeze, no further obligations may be incurred against the budget until the freeze is removed. A freeze may remain in effect until the Committee is satisfied with the program's progress. **Therefore, it is in the best interest of ALL organizations funded by the Services and Activities Fee to keep up to date records of their expenditures.**

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APPENDIX: B ***Current SAF Guidelines and Operating Procedures***

Services and Activities Fees Committee Guidelines and Operating Procedures

Section 1. Services and Activities Fees

- A. Services and Activities Fees are defined in RCW 28B.15.041 to mean “fees, other than tuition fees, charged all students registering at the . . . state universities . . . The legislature also recognizes that Services and Activities Fees are paid by students for the express purpose of funding student activities and programs” of their particular institution.
- B. “It is the intent of the legislature that the governing boards ensure that students have a strong voice in recommending budgets for Services and Activities Fees” (RCW 23B.15.045), and that Services and Activities Fees expenditures for programs devoted to political or economic philosophies shall result in the presentation of a spectrum of ideas (RCW 28.15.044).
- C. The level of the services and activities fees is recommended by the Services and Activities Fee Committee pursuant to RCW 28B.15.045 and approved by the Board of Regents. Increases in the fee are subject to limitations set by the state legislature.
- D. The Board of Regents shall adhere to the principle that the desires of the Services and Activities Fee Committee be given priority consideration for funding items that do not fall into the categories of pre-existing contractual obligations, bond covenant agreements, or stability of programs affecting students (RCW 28B.15.045(2)). Expenditures of Services and Activities Fees, however, are permitted for the construction, equipping, and betterment of buildings and facilities for student activities and services (RCW 28B.10.300).
- E. The Services and Activities Fee long-term fund shall consist of all unallocated revenue derived from the collection of services and activities fees and accrued interest.
- F. Services and Activities Fees and revenues generated by programs and activities funded by such fees shall be deposited and expended through the Office of Finance and Administration and will be reduced, unless otherwise stipulated by the Services and Activities Fee Committee, from the allocation awarded for that

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program or activity. The expenditure of Services and Activities Fees and associated revenues are subject to all applicable University policies, regulations, and procedures and to the Budget and Accounting Act of the State of Washington (RCW 43.88).

- G. In addition to the regulations governing the use of Services and Activities Fees, provisions of the State Constitution prohibit the use of public funds (Services and Activities Fees are considered public funds) with regard to making gifts or loans of money or property.
- H. With the exception of any funds needed for bond covenant obligations, once the budget for expending Service and Activities Fees is approved by the Board of Regents, funds shall not be shifted from funds allocated by the Services and Activities Fee Committee until the administration provides written justification to the Committee and the Regents, and the Regents and the Committee give their express approval. In the event of a fund-transfer dispute among the Committee, the administration, or the Regents, said dispute shall be resolved pursuant to Section 6 of these Guidelines (RCW 28B.15.045 (12)).

Section 2. Committee Membership

- A. The intent of this Committee is to be comprised of seven (7) voting members who are currently matriculated students at UWB and not elected or appointed officers of the Associated Students (ASUWB). The voting membership of the Committee should strive for a committee that is strongly representative of the student body, considering academic programs, gender, cultural backgrounds, and other characteristics of the student body.
- B. Ex-officio, non-voting members of the Committee may include the Associated Students of the University of Washington, Bothell (ASUWB) President or designate, a representative from Finance and Administration, and a representative from Student Affairs. The Chair of the Committee, with approval of the Chancellor, may appoint any other ex-officio member. The role of the representatives from Finance and Administration and Student Affairs is to provide information and orientation, background materials, and general support and guidance to the Committee.
- C. The voting members will generally serve for one term, and each term is for a period of one year (from July 1 to June 30). Voting members should be selected by May 15. The Committee may replace any of its voting members only for reasons spelled out in these Guidelines and Operating Procedures. Members who

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A. Academic and Student Affairs Committee

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resign during their term(s) will submit a written resignation to the Committee chairperson. Vacancies will be replaced in the same manner as provided for new appointments and for the un-expired term of the original appointment.

- D. The chairperson of the Services and Activities Fee Committee shall be selected by the members of that Committee” (RCW 28.15.045(3)) at its first business meeting. The chairperson will ideally possess monetary experience and have knowledge of the student fees. The chairperson shall call and preside over Committee meetings, prepare agendas, and serve as liaison to the broader University community where appropriate.
- E. Voting members are expected to attend all meetings unless excused in advance by the Chair; develop and maintain effective communication within the Committee and across the campus community, demonstrate a willingness to engage in constructive dialogue on any issue being considered by the Committee, actively participate in the deliberations of the Committee, and adhere to the rules and regulations governing the Committee. Members may request the resignation of a particular member if absences or conduct are deemed detrimental to the work of the Committee. A request for resignation to remove a member from the Committee requires a unanimous vote by all voting members of the Committee, except for the party whose resignation is being requested, and concurrence by the Chancellor.

Section 3. Committee Meetings

- A. Regular meetings shall be held at least three times per quarter (Autumn, Winter, and Spring) and more frequently as needed. All business, other than those items appropriate for consideration during executive session, will be conducted during open session and in full compliance with the Open Public Meetings Act.
- B. An agenda and a copy of all funding requests to be considered by the Committee shall be sent to members and be publicly posted at least three-school days in advance of all regular meetings and shall specify the time and place of the meeting as well as the business to be transacted.
- C. A special meeting of the Committee may be called at any time by the chair, by a simple majority of the voting members of the Committee, or by the Chancellor by delivering personally or by mail written notice to each member of the Committee at least 24-hours before the time of such meeting as specified in the notice. The call and notice shall specify the time and place of the special meeting and the

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business to be transacted; final disposition shall not be taken on any other matter at such meetings.

- D. The Committee may hold an executive session during a regular or special meeting only to consider matters permitted under the Open Public Meetings Act (RCW 42.30.110).
- E. A quorum shall consist of a simple majority (50% + 1) of the current voting membership of the Committee. The chairperson shall be included as a voting member. Proxies shall not be considered for voting purposes.
- F. All meetings shall be conducted in accordance with Robert's Rules of Order, Newly Revised. Deviations from such procedures will be at the discretion of the Chair with a simple-majority approval of the Committee present and voting.
- G. Minutes shall be taken at all meetings of the Committee and shall be publicly posted not later than five-business days after the meeting concludes. Said minutes shall include the results of every action item taken by the Committee.

Section 4: Budgeting Process

- A. The Services and Activities Fee Committee shall notify the campus community of the opportunity to submit requests for annual funding no later than December 1.
 - i. The Committee shall establish the format and related deadlines for receiving budget requests in advance of notifying the campus community of the opportunity to apply for funding. At least 15-business days must be provided to members of the campus community for preparing their requests.
 - ii. Any member of the University campus community may submit a request for annual or contingency funding.
 - iii. The intent of the annual operating budget is to support on-going student activities, services, and programs. It is the intent that the funds deemed "long-term" shall be used to purchase capital (non-recurring) equipment and furnishings, lease and/or bond obligations, and other related expenditures.
- B. Unspent and unencumbered funds remaining from a previous fiscal year's budget shall be carried forward for use by the Committee to fund proposals throughout

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the following fiscal year without the need for approval from the Board of Regents. This will be known as the Contingency Fund. The Chancellor or his or her designate shall review and approve all such recommendations from the Committee.

- i. The Services and Activities Fee Committee shall notify the campus community of the opportunity to submit requests for Contingency funding no later than November 1.
 - ii. The Committee shall establish the format and related deadlines for receiving budget requests in advance of notifying the campus community of the opportunity to apply for funding. At least 15-business days must be provided to members of the campus community for preparing their requests.
 - iii. Any member of the University campus community may submit a request for contingency funding.
- C. All proposals for either annual or contingency funding must contain adequate information about how a program will serve currently enrolled UWB students as well as a detailed breakdown of proposed expenditures and anticipated revenues.
- D. The Committee shall review all requests for support from the services and activities fees, serving in an advisory capacity to the Chancellor and the Board of Regents.
- E. At the Committee's discretion, a hearing may be required for those requests that lack sufficient detail or justification. The Committee should provide at least 10-business days' notice of a hearing to those individuals requested to be in attendance.
- F. The Committee shall organize and publicize at least one open forum on its proposed annual funding allocations prior to adopting a final budget that will be sent to the Chancellor. Said open forum must be held no later than April 1.
- G. The Chancellor may meet with the Committee at appropriate intervals in its budget formation process to respond to emergent ideas and issues and to apprise it of the general position of the Regents. The Chancellor may respond in writing to specific written proposals submitted by the Committee and take other actions as needed to assure that the lines of communication to the Committee remain open. The Chancellor may delegate these duties to the Associate Vice Chancellor for Academic Affairs and Director of Student Affairs.

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- H. The Committee shall send its final recommendations for an annual operating budget and long-term capital expenditures along with supporting documentation to the Associate Vice Chancellor for Academic Affairs and Director of Student Affairs by May 1 of each year. The Associate Vice Chancellor will, after review, send the recommendations on to the Vice Chancellor of Academic Affairs and the Vice Chancellor for Administrative Services and, after their review, send them on to the Chancellor. Within 10-business days after receiving the Committee's annual budget recommendations, the Chancellor will provide a written response to the Committee. In formulating his or her response, the Chancellor may seek the view of other affected University groups as to the final recommendations of the Committee prior to making his or her recommendation to the Board of Regents. In the event the Chancellor disagrees with any of the Committee's recommendations, the dispute resolution process described in Section 7 will be invoked.
- I. At the time the Chancellor submits his or her proposed budget recommendations to the Board of Regents for the expenditure of services and activities fees, he or she shall also submit a copy of the Committee's recommendations and supporting documents along with any response from the administration.
- J. Members of the Service and Activities Fee Committee shall have an opportunity to address the Board of Regents before the Regent's decisions on services and activities fee budgets and dispute resolution actions are made (RCW 28B.15.045 (1)).
- K. If, during the year, there are unanticipated non-recurring expenses, and if there are sufficient long-term funds to not only fund the expenditures but also other long-term commitments, the Committee can request that the necessary funds be transferred from the long-term account to the current operating account.

Section 5. Guidelines for Funding

- A. Operating expenditures may be proposed in support of bona fide school-related curricular or extracurricular functions, activities, or programs participated in by UWB students in the furtherance of their education:
 - 1. Ordinary supplies, purchased services or equipment necessary to conduct the student function, activity, or program. Business cards may not be purchased with Services and Activities Fees.

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2. Compensation for students or other University employees engaged in activities or services that directly involve or support currently enrolled UWB students such as student government, student activities, student life, financial aid, counseling, testing, placement, and security.
3. Necessary and reasonable fees, meals, lodging, and transportation expenses for entertainers, lecturers, guest speakers and others who provide personal services on a contractual basis.
4. Trophies, plaques or medals, certificates of award or articles of personal property that are of nominal value (\$50 or less) given to currently enrolled UWB students as recognition for participation, achievement, or excellence as part of the functions of student organizations, activities, or programs. Articles of clothing may not be purchased with Services and Activities Fees.
5. Items (e.g., “give-aways”) designed to promote any student organization, group, or funded project or service are limited to a total value of \$200 unless expressly stated otherwise by the Services and Activities Fee Committee at the time of allocation.
6. Cost of childcare for children of currently enrolled UWB students who are participating in UWB programs held on the UWB campus.
7. Necessary and reasonable meals, lodging, and expenses for currently enrolled UWB students while in travel status to participate in approved student functions, activities, or programs. All travel must comport with established UW travel policies and procedures (e.g., travel must be approved in advance using the Travel Authorization Form and a Travel Expense Voucher must be completed and approved before any reimbursements are made).
8. Cost of purchasing meals and/or refreshments and nonalcoholic beverages for currently enrolled UWB students, faculty, staff, and/or invited guests when considered an integral part of a UWB-student function, activity, program, or student-award reception; or of a leadership training program for a registered student organization, student committee (e.g., Services and Activities Fee Committee, Publications Board), or student government. Such funds are intended to support activities and programs held on campus and open to the general student body; funds are not intended to support routine meetings or gatherings associated with student

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A. Academic and Student Affairs Committee

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organizations. Services and Activities Fees may not be used to purchase or serve alcoholic beverages.

- B. Consistent with state law, any expenditure of Services and Activities Fees, including loans, is considered a prohibited gift when made for the direct benefit of private individuals or groups. State law also prohibits contributions of Services and Activities Fees or property to a political candidate or cause in connection with any local, state, or federal election.
- C. Services and Activities Fees shall not be used as fundraising contributions; matching funds for fundraising purposes; or for any expenses related to a meetings, event, or activities of which the principal purpose is fundraising.
- D. When making allocations, the Committee may place stipulations on the use of funds or recommend guidelines in the operations of a program, or both. Stipulations shall be binding on the program.

Section 6. General Criteria for Evaluating Funding Requests

- A. The general criteria for evaluating funding requests and for determining level of funding are
 - 1. the degree to which the request supports a UWB student program or activity or provides a direct service that is of general interest and has broad appeal to currently enrolled UWB students;
 - 2. how well the proposed program, activity, or service is conceived and organized and, if previously funded, its track record for success;
 - 3. the likelihood of partial or full funding from another source or the probability that alternative funding (full or partial) is available from another source;
 - 4. the number and diversity of currently enrolled UWB students likely to benefit from the program, activity, or service in proportion to the level of proposed funding; and
 - 5. other criteria approved in advance by the Committee and the Chancellor or his or her designate.

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A. Academic and Student Affairs Committee

Services and Activities Fees - University Of Washington Bothell:
2006–2007 Distribution of Fees and Allocation of Funds (continued p. 30)

Section 7. Budget Disputes

- A. The Chancellor or his or her designate shall respond to the Committee recommendations in writing, outlining areas of agreement and potential areas of disagreement, allowing reasonable time for response, and clearly setting forth the next step in the review process. In the event of a dispute(s) involving the Committee recommendations, the administration shall meet with the Committee in a good faith effort to resolve such dispute(s) prior to submission of final recommendations to the Board of Regents (RCW 28.15.045(6a)).
- B. If the dispute is not resolved within fourteen-calendar days, a dispute resolution committee shall be convened by the chair of the Committee within fourteen-calendar days (RCW 28.15.045(6b)).
- C. The dispute resolution committee shall be selected as follows: The administration shall appoint two nonvoting advisory members; the Board of Regents shall appoint three voting members; and the Committee chairperson shall appoint three student members of the Committee who will have a vote, and one student representing the Committee who will chair the dispute resolution committee and be nonvoting except in the case of a tie vote. The dispute resolution committee shall meet in good faith and settle by vote any and all disputes. (RCW 28.15.045(7))
- D. The Board of Regents may take action on those portions of the Services and Activities Fees budget not in dispute and shall consider the results, if any, of the dispute resolution committee and shall take action (RCW 28.15.045(8)).

Section 8. Review of Budget Allocations

The Committee may choose to conduct discretionary reviews of funded programs at any time during the year. As a result of a review, the Committee may freeze the remaining unexpended portion of a budget if the program is not spending in alignment with its allocation or in accordance with these Guidelines and Operating Procedures. During a freeze, no further obligations may be incurred against the budget until the freeze is removed. A freeze may remain in effect until the Committee is satisfied with the program's progress.

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A. Academic and Student Affairs Committee

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Notes:

- i. The SAF Guidelines and Operating Procedures were originally authorized by the Board of Regents on September 27, 1991 and later amended by the Regents on June 12, 1998.
- ii. Revised SAF Guidelines and Operating Procedures were adopted by the SAF Committee on April 8, 2005, approved by the Chancellor on May 22, 2005, and authorized by the Board of Regents on June 9, 2005.
- iii. Further revisions to the SAF Guidelines and Operating Procedures were adopted by the SAF Committee on April 7, 2006, and forwarded them to the Chancellor for approval.

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A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07
Operating, Capital and Special AllocationsRECOMMENDED ACTION:

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve for the Seattle campus:

- 1) Raising the Services & Activities (S&A) Fee level for 2006–07 from \$94 per full-time student per quarter to \$99; and
- 2) Allocating \$10,766,026 for 2006–07 S&A Fee operating, capital and special allocations.

BACKGROUND:

Each year, on the basis of recommendations by the administration and the S&A Fee Committee^{*}, the Board of Regents approves annual S&A Fee allocations for the Seattle campus. Additional allocations may be approved during a given year.

This year, the Committee has asked units to submit two distinct requests for their operations budget and for their capital expenditures, thus each allocation listed below is presented in two parts. Separating capital allocations from operational budgets enables the Committee to better understand ongoing operational commitments and to keep clear records of one-time expenses.

The present recommendations grew out of S&A Fee Committee discussions over the course of the 2005–06 academic year—discussions that included at different times representatives of the units supported by S&A Fee income. The S&A Fee Committee submitted its written recommendations to the Vice President for Student Affairs on May 26, 2006 (Attachment I), which were reviewed and concurred with by the administration shortly thereafter (Attachment II).

^{*} By statute, recommendations of the Committee are determined by the votes of its student members—three and four of whom, respectively, represent the GPSS and the ASUW. The rules call for three administrators and two faculty members to serve on the Committee in nonvoting, advisory roles.

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A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07
Operating, Capital and Special Allocations (continued p. 2)

The 2005–06 and recommended 2006–07 distributions of the quarterly S&A Fee are displayed below:

	Full-time	Full-time
	<u>2005–06</u>	<u>2006–07</u>
<u>Fall, Winter & Spring</u>		
Student Publications	\$1.00	\$0
Long Term Loan Fund	\$3.29	\$3.47
Facilities and Programming Account	<u>\$86.71</u>	<u>\$95.53</u>
Total	\$94	\$99
	Full-time	Full-time
	<u>2005–06</u>	<u>2006–07</u>
<u>Summer</u>		
Student Publications	\$0.25	\$0
Long Term Loan Fund	\$3.29	\$3.47
Facilities and Programming Account	<u>\$90.46</u>	<u>\$95.53</u>
Total	\$94	\$99

It is projected that S&A Fee revenues for 2006–07, including interest income, will total \$ 10,141,426. The recommended budget of \$10,766,026 would produce a shortfall of \$624,600.

The 2005–06 and anticipated 2006–07 revenues and expenditures are displayed in Attachment III. The proposed operations and capital budgets for each program and a brief discussion of their rationale are detailed below.

Childcare Assistance Program (Operations) - \$818,244

This budget includes both office operations and subsidies for students. The proposed level of funding, which is unchanged from 2005–06, would enable the office to continue to carry out its various responsibilities and allow students to be supported at similar levels to previous years. The intent is to continue to provide students with stable support as the program transitions into a new period of major structural and policy change. Two of the key alterations to this program will include a shift from a two-person to a single person office, as well as opening up eligibility requirements to part-time students.

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A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 3)

Childcare Assistance Program (Capital) – \$2,000

The recommendation of \$2,000 is intended for the purchase of a new computer for the Childcare Office.

Classroom Support Services (Kane Hall) – \$37,254

The recommended allocation of \$37,254 would support the wages of student staff members who administer the Student Equipment Loan Program that operates under the auspices of the Office of Classroom Support Services. Laptop computers, projectors, digital cameras and recorders are purchased with income from the Student Technology Fee and made available to students without charge. This allocation represents a small increase intended to pay for additional staff during high use periods.

Classroom Support Services (South Campus) - \$28,366

Last year, S&A Fee funds were allocated to support a new Classroom Support Services Student Equipment Loan Program located at the South Campus Health Sciences building. The recommended allocation of \$28,366 will allow this program to continue providing this service to students at the same level.

Counseling Center (Operations) - \$154,423

This allocation represents a major increase to the Counseling Center's proposed budget. This recommendation is based on the tremendous success of a pilot program to eliminate fees for the intake session and the first three visits to the Center. This increase will allow the Counseling Center to hire the staff needed to fully implement their program and provide more mental health support to the student body.

Counseling Center (Capital) - \$5,000

The recommended allocation of \$5,000 is intended for the purchase of an improved reservation system which would help the Counseling Center align itself with current national standards.

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A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 4)

Ethnic Cultural Center and Theatre Complex (Operations) – \$498,316

This proposed operating allocation of \$498,316 is a significant increase over last year's budget, and will cover inflationary adjustments in services and employment, and will cover a shortfall resulting from a decrease in state funding, in order to allow the Ethnic Cultural Center and Theater to maintain the level of its operations. Of this allocation, \$20,000 is recommended for the purpose of a self-assessment to be conducted by the Office of Educational Assessment.

Ethnic Cultural Center and Theatre Complex (Capital) - \$28,300

The capital allocation of \$28,300 is recommended in order to provide a new reservations system for the use of their space by students and other organizations, as well to fund the repair of the murals located in the Ethnic Cultural Center and Theatre building complex.

Hall Health Primary Care Center (Operations) – \$5,583,650

The proposed operating allocation of \$5,583,650, which is unchanged from 2005–06, would allow Hall Health Primary Care Center to sustain its comprehensive array of services for students.

Q Center (Operations) – \$49,250

The recommended funding of \$49,250 is a major increase intended to allow the Center to hire more student assistants to run the Center and provide further programming and campus services as a resource and community center.

Q Center (Capital) - \$4,000

An allocation of \$4,000 is recommended for the purchase of a table and chairs for the Center's conference room, as well as computer furniture and other items meant to improve the utility and comfort of the community center for students.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 5)

Recreational Sports Programs (Operations) – \$1,527,985

The recommended funding of \$1,527,985 would cover the cost of providing services in the IMA Building for the large numbers of students who are participating in sports and fitness activities. This allocation is unchanged from last year's recommendation, as the IMA has been able to cover its increasing operating costs with self-generated revenue.

Recreational Sports Program (Capital) - \$100,000

An allocation of \$100,000 is recommended for the regular capital maintenance of the facilities managed by the department. This is in-line with the standard capital request that was made last year.

S&A Fee Committee (Operations) – \$41,326

The recommended allocation of \$41,326 is intended to provide funding for the clerical support of the Committee, and to pay the salary of a Staff Assistant for up to .75 FTE whose role and capacities may be expanded to provide more advanced support of the Committee's needs, in the event that staff support will not be available from the newly established Office of Student Life. \$2000 of this allocation is recommended for the repurposing of the residual IMA bond fund.

S & A Fee Committee (Capital) - \$2,500

The recommended allocation of \$2500 is intended for the purchase of a laptop computer and appropriate office software for the use of the Committee Staff Assistant.

Student Activities and Union Facilities (Operations) – \$376,515

This proposed allocation would continue to support permanent staff in the Reservations and Event Services Office of the HUB in light of inflationary adjustments and the reorganization of the Student Resource Center.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 6)

SAUF (HUB Study) - \$125,000

The recommendation of \$125,000 is a one-time allocation intended to perform an in-depth study of the Husky Union Building as part of the first step of a long-term capital improvement project. This study will lead to the development of blueprints for a major capital project. The oversight committee working with the consultants on this study will include a student representative from the Services and Activities Fee Committee. The recommendation of further funding of this project will be contingent on a two-year approval process involving multiple generations of S & A Fee Committees.

Student Legal Services (Operations) - \$124,202

The recommended allocation of \$124,202 represents minor inflationary increases to maintain the essential operations of the office and the salaries of its staff.

Student Legal Services (Capital) - \$4800

The capital proposal of \$4800 is a standard annual capital maintenance requirement for the upkeep of the office's computer systems as part of the campus Nebula administration plan.

Student Publications (Operations) - \$197,000

This recommendation of \$197,000 represents a shift from a \$1 per FTE allocation to a straight allocation. \$100,000 of this amount comprises a one-year only allocation for the purpose of hiring a new ad sales manager who is intended to increase the earned revenue of the Daily to the point that the position will become self-sustaining within two years. This allocation is also recommended as part of a budgetary strategy to pay off a sizeable debt that the publication has amassed over several years, and which only recently has become apparent. The understanding behind this recommendation is that the publication's service to students will not be reduced while this debt is being paid off.

Student Publications (Capital) - \$30,000

The recommended allocation of \$30,000 is a contribution to the purchase of new accounting software that is designed specifically for student publication needs.

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A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 7)

This software will replace a current system which is highly defective. This allocation is made with the understanding that next year's payment on this system is to be made from the increase in earnings resulting from the hire of the new ad manager.

ASUW – \$485,470

The recommended allocation of \$485,470 would support the ongoing functions, staff and general operating costs of the ASUW and its various entities. Major issues have come to light regarding the financial state of this entity, including a \$100,000 budgetary shortfall. The ASUW leadership is undertaking major steps to evaluate and remedy the causes of their financial problems. With this understanding, the recommended allocation of \$100,000, in addition to a regular operations budget of \$385,470, is intended to afford the ASUW the time needed to address this situation while maintaining operations at their current level. This recommendation also includes an increase in wages for ASUW employees, which are significantly lower than the wages of comparable positions across campus, and to reform the Office of Government Relations and create several new positions to support the increased technical needs of the organization.

ASUW (Arts & Entertainment) - \$100,962

This recommendation of \$100,962 as a separate allocation represents a change in accounting practices to keep the costs and revenues of A & E events clearly distinguishable from the rest of the operations budget of the ASUW. This funding would provide support for major entertainment events. This recommendation is made with the understanding that excess funds left in the A & E budget at the end of the year are to be returned to the Committee.

GPSS – \$241,463

The recommended allocation of \$241,463 would support the ongoing functions, staff salaries, travel expenses and general operating costs of the organization. This recommendation also reflects an expansion of personnel infrastructure. This would include the introduction of two new staff positions to assist the four GPSS officers with a variety of duties that require a high level of accomplishment, dedication and ability. As a result, the salaries for these positions would be comparable to those of a Research Assistant position.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 8)

Childcare Assistance Program (Special Allocation) - \$200,000

This one-time, mid-year, emergency allocation was recommended as a response to a major accounting error which resulted in a \$200,000 over-award of student subsidies. This allocation would relieve the program of its deficit, thereby enabling future students to receive assistance at the same level as past students. The recommendation is made with the understanding that the program has undertaken new measures of accountability to ensure that a mistake of this magnitude is not made again.

Fee Assessment Level

The total recommendations outlined above represent roughly a \$725,000 increase over last year's allocations. Approximately \$355,000 of this is comprised of one-time allocation requests to come out of the S & A Fee Fund Balance. The Fund Balance currently rests at \$5,963,132, which would be reduced to \$5,338,532 in order to cover the one-time allocation costs and existing operational deficit. The Committee is also recommending operational budget allocations totaling \$10,264,426. This amount is in excess of available revenue, due in part to a series of recently discovered errors in the revenue projection process. The costs of the operational budget request allocations would be partially covered by a \$5 increase to the S & A Fee. A jump of this magnitude is needed to begin the two-year process of remedying an operational shortfall of over \$600,000 inherited from the past year. An operational deficit of \$269,600 would remain, with the intention that next year's Committee will take a similar approach to moderately decrease the deficit without overwhelming S & A Fee funded programs with severe cuts.

Active measures are now being taken by the Committee in collaboration with the Office of the Vice President for Student Affairs and the Office of Budget and Finance to address systemic historical errors in calculating FTE revenue projections. Initial steps towards improving clarity, communication and accuracy in projecting revenues include more frequent monitoring of FTE statistics and a reformulation of the method by which revenue figures are calculated. This Office will take the additional step of annually comparing actual revenues with previous projections so that remedial steps can be taken to correct potential errors or shortfalls inherited from earlier years before they accumulate into major deficits. In addition, this Office will go to greater lengths to educate each year's Committee

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee—University of Washington, Seattle: 2006–07 Operating, Capital and Special Allocations (continued p. 9)

members on this matter to assist them in the process of developing their recommendations.

ATTACHMENTS

- I. May 26, 2006 letter to Mr. Eric Godfrey, Acting Vice President for Student Affairs, from Mr. Sean Kellogg, Chair, Services and Activities Fee Committee
- II. May 26, 2006 letter from Mr. Eric Godfrey, Acting Vice President for Student Affairs, to Mr. Sean Kellogg, Chair, Services and Activities Fee Committee
- III. 2005–06 Budget and 2006–07 Services and Activities Fee Revenue and Expense Projections



Services & Activities Fee Committee Committee Recommendation

Approved May 26, 2006

Mr. Eric Godfrey
Acting Vice President of Student Affairs
University of Washington
Schmitz 476
Seattle, Washington 98195

Dear Mr. Godfrey,

On May 12 the Services & Activities Fee Committee met to approve recommendations regarding the collection and allocation of the Services & Activities Fee for the 2006 – 07 academic school year. The Committee met a second time on May 26 to revise those recommendations based on new revenue projections. These recommendations are the work of over 20 weeks of orientations and budget hearings and reflect the deep thought and consideration of the knowledgeable students who comprise the committee. The recommendation breaks down into five components: a change in the allocation type for Student Publications, an allocation amount for each unit submitting a timely application to the committee, a dollar per full time enrollee collection level, revised Guidelines for future committee operations, and a one time mid-year allocation to the Childcare Assistance Program. We believe that should the Regents adopt our recommendations the Fee will be well managed and in a good position to address next year's challenges.

Changes from Previous Year Recommendations

This year's recommendation is different than previous year's recommendations in a few notable ways. For the first time the Committee has insisted that all units list equipment purchases with a life span of greater than a year as a separate capital purchase. This has led to a proliferation in the number of capital allocations as many units who have not previously received a capital allocation will do so into the future. Separating capital allocations allows the committee to better understand ongoing operational commitments while peeling off more discretionary or fluctuating capital needs.

In addition to structural changes, the committee embraced a new fiscal policy with regards to one-time expenditures. Identified one-time requests present a difficult decision for any committee: does one use existing fund balances to cover the cost, keeping the fee low, or raise the fee and keep the fund balances high? This year the committee resolved the question in favor of keep the fee low. Based on the idea that units assume their previous year's allocation is "safe" when requesting for a new year, we presume that any funding which is backed by a direct fee subsidy is also considered "safe." By providing these one-time allocations from the fund balance, the Committee hopes to communicate clearly that future funding is no presumed.

The Committee proposes more than \$300,000 in one-time allocations which are not committed for next year. If we recommend a fee increase to cover those costs, next year's Committee is under no pressure to reevaluate the allocation knowing the funding is already provided. Under the system recommended by the Committee, should units continue to request this funding, thus extending a one-time allocation into a multi-year commitment, the new committee will be forced to increase the fee, cut other funding, or risk depleting the fund balance.

Correcting for Inaccurate Projections

Through close scrutiny of S&A Fee revenue reports, the Committee and OVPSA staff determined that revenue projections have been inaccurate for the past several years. The inaccuracy stems from the use of student headcount instead of FTE count for summer students. During the summer, headcount is often double the FTEs for the quarter, which led to a \$500,000 over-projection of revenue in 2005-2006. Last year's Committee recommended a \$3 fee decrease, based on these over-projections, when in actual fact the Committee should have recommended at least a \$1 fee *increase*.

The discovery of this significant budget shortfall came to the Committee very late in the process forcing us to make difficult decisions with regards to fee increases and budget allocations within a short time span. The Committee set the goal of cutting the operational deficit by 50%, leaving the additional deficit to be addressed by next year's Committee. To meet our goal the Committee recommends an additional \$2 fee increase beyond the initial amount recommended, for a total increase of \$5. We also recommend reducing the allocations of most units by a blanket 1.5% from the recommendation approved on the 10th, excluding the Student Governments, Classroom Support Services (South Campus), and Hall Health Primary Care Center. The Childcare Assistance Program will receive a slightly smaller cut, keeping their allocation the same as last year, and a steeper 6% cut from Student Activities & Union Facilities which represents the elimination of a proposed RSO Web Development program.

We advise next year's Committee to eliminate the remaining deficit through additional allocation cuts and an increase in the fee. With the proper mindset in place, the Committee should be able to acquire the right information from funded units to make targeted cuts with limited impacts on student services.

Student Publications Allocation Method

Last year the Committee recommended the ASUW and GPSS move off a per FTE allocation method to a "lump sum" allocation. This year we recommend the same move for Student Publications. Student Publications has received \$1 per FTE (\$.25 during the summer) for as long as anyone can remember. This method worked well during periods of campus expansion, when increases in student population lead to automatic increases in operating funds. However, since campus growth has stabilized this method has proven more complicated than valuable. The variance in funding from year-to-year, while not large, is risky for organizations seeking to fine tune their budget, while the FTE accounting system poses difficulties for the Committee to fully understand the S&A Fee's financial commitments.

Moving Student Publications to the “lump sum” allocation model allows the Committee to recommend a more fine tuned allocation on a year-to-year basis, provides more reliable budget projections, and increases funding transparency. Following this change the Fee will be paid out to all units in the form of a lump sum, providing an easier understanding of the past and present S&A Fee allocation picture.

Allocations for 2006-07

Childcare Assistance Program (Operations) - \$818,244

Childcare Assistance Program (Capital) - \$2000

The Childcare Assistance Program (CAP) enters a period of transition this year as the new Office of Student Life determines the appropriate location for this valuable program. At the same time, the program adopted new policies managing the awards, appeals, and allocation philosophy. Due to these changes, the Committee considers it unwise to make any substantial increases in allocation until the effects are better understood. The Committee had hoped to recommend an inflationary increase of 3%; however, our subsequent recommendation based on new revenue projections represents a more modest increase.

Classroom Support Services (Kane Hall) - \$37,254

Classroom Support Services (South Campus) - \$28,366

The Committee recommends the continued support of Classroom Support Services' Tech Fee loaner program. Through this program thousands of students are able to access high tech equipment that would be otherwise unavailable for personal and educational projects. This year's allocation reflects a minor increase in Kane Hall support to provide additional staff during high use periods.

Counseling Center (Operations) - \$154,423

Counseling Center (Capital) - \$5,000

The Counseling Center approached the Committee last year with a first time request equal in size to this year's request. The Committee recommended only \$40,000 that year as a one-year pilot program to see how S&A Fee support would impact the program. This year the Counseling Center eliminated fees for the intake session and the first three visits, enabling hundreds of students to use their valuable service. Use statistics collected by the Counseling Center and presented to the Committee show a direct impact to students and reflected wise fiscal stewardship. In response to this outstanding pilot program the Committee proudly recommends their full requested allocation. However, we further recommend the Counseling Center refrain from any increases (beyond necessary inflationary increases) for the next couple of years.

While students support this effort, we also believe the mental health of UW Students ultimately falls to the University and the State. This subsidy should not be seen as an invitation to reduce state support or to cut back on the fight for mental health. The University of Washington falls well below the national average of mental health providers to FTE, a fact which the Committee takes seriously. However, before new funding is made available a number of questions need to be answered: why have we fallen behind, why are other schools higher, is a higher rate appropriate, and what is the level of state support at those schools?

Until the Committee has satisfactory answer to these questions, no further student funding should be made available.

Ethnic Cultural Center/Theatre (Operations) - \$498,316

This year's allocation reflects two distinct increases. The first covers inflationary adjustments in services and employment which the Committee traditionally expects. The second, however, covers a decrease in state funding and presents a concern to the Committee. The S&A Fee represents a way for students to provide funding to student identified needs in conjunction with the University. This partnership is strained when the University reduces funding to entities without first consulting the Committee. It is unclear whether the decrease was due to underperformance of the unit, realignment of University priorities, or reduction in support from the State. Either way, an expectation that the S&A Fee can supplement reduced funding presents a serious challenge to the Committee's relationship with the University.

Although the Committee expresses reservation, we are recommending an additional \$20,000 to be used for an assessment to be conducted by the Office of Educational Assessment. An exhaustive review of needs and operations will enable the ECC, OMA, and the Committee to better judge future funding decisions. If the review proves successful the Committee should consider recommending, and funding, additional reviews for other programs to better determine student needs.

Ethnic Cultural Center/Theatre (Capital) - \$28,300

Capital needs for ECC remain a consistent funding demand. This year funding will replace tables, repair room fixtures, and upgrade theater AV equipment. The Committee took the additional step this year of recommending two items listed, but not specifically requested, on their capital needs list. A new reservations system should allow the ECC to better manage their room space and provide increased services to their direct constituents as well as campus users. We are also recommending funding to repair the distinctive ECC murals. Past years have been unkind to these symbols of campus diversity and the Committee believes strongly that art and aesthetics should not be pushed to 2nd priority status. This dedication prompts us to take the extraordinary step of funding above the requested level.

Hall Health Primary Care Center (Operations) - \$5,583,650

The Committee is recommending no change in funding for Hall Health this year. While the unit continues to grow, the increase funding is derived from user fees, mostly those of non-students. So long as non-student use remains high this model should prove highly successful. After several years of discussions the Committee and Hall Health have arrived at a reasonable reporting mechanism to assist the Committee in assuring student fees are not subsidizing non-student use. Although this process has been long, both sides agree the results are well worth the effort. Provided Hall Health continues the reporting system the Committee should have a relatively easy time of monitoring this critical concern.

We also recognize that Hall Health stands in a period of transition. With a newly hired Director the Committee fully expects alterations in the funding request next year. However, it should be noted that the Committee will act cautiously when altering an allocation of this size.

Any changes should be well researched, justified, and supported with evaluation criteria for future Committees.

Hall Health Primary Care Center (Capital) - \$0

Hall Health requested no capital funds for this year. However, the Committee believes Hall Health is not in line with the Committee's *unstated* capital request policy. During the next year the Committee will consider a formal capital request policy including a clear definition of what is, and is not, a capital expense. At that time Hall Health may have to revise their request breakdown to be compliant.

Q-Center (Operations) - \$49,250

Q-Center (Capital) - \$4,000

The recommendation of \$50,000 is a \$15,000 increase over last year's allocation. This large increase reflects the commitment of students on this campus to identify and address long ignored issues of sexual orientation and gender issues on this campus. A robust Q-Center provides one of the most effective mechanisms to serve this critical campus segment. The vast majority of this increase will allow the Q-Center to hire most assistants to help run the office, freeing the director to develop additional programming and campus services. The \$4,000 in capital will provide funding to equip their empty conference room with chairs and tables, purchase computer furniture, and upgrade the student environment.

Recreational Sports Program (Operations) - \$1,527,985

This allocation reflects a decrease from last year, although the program budgets to spend \$200,000 more than previously. This increase in spending is made possible through a steady increase in earned income since the opening of the new IMA facility. The Committee believes RSP performance in this regard to be admirable and reaffirms our belief that the IMA represents an excellent investment in the campus and the Recreational Sports Program. The Committee made a conscious effort to exclude units which had not requested an increase in allocation during the past year when adjusting for the corrected projections. However, we have included RSP in the but because RSP is one of the more fiscally healthy units with substantial reserve funds. We believe RSP can sustain these cuts better than most and thus included them in our recommended corrective cuts.

Recreational Sports Program (Capital) - \$100,000

The Committee recommends the standard \$100,000 in maintenance funding necessary to keep the RSP facilities functional. The Committee considered a request for an additional \$5 million to replace Denny Field. While the Committee believes the fields are excellent candidates for future capital expenditures, we feel more information is necessary before a funding decision of such magnitude can be made. In the future, capital requests of any more than a million should include options with cost/benefit analysis so that the Committee can gauge the appropriate funding commitment.

Services & Activities Fee Committee (Operations) - \$41,326

Services & Activities Fee Committee (Capital) - \$2,500

For the past several years the Committee's support staff came from excess staff capacity in the Childcare office. However, the impending reorganization will reduce the office from two employees to one, thereby eliminating that excess capacity. While the Committee is hopeful that the further reorganization of the Office of the Vice President of Student Affairs into the Office of the Vice Provost of Student Life may yield additional support capacity, the uncertainty prompts the Committee to provide funding for a staff position during the upcoming year. Our recommendation also includes the \$2000 necessary to repurpose the residual IMA bond fund. Capital funding is designate to purchase a new laptop and appropriate office software.

Student Activities & Union Facilities (Operations) - \$376,515

Student Activities & Union Facilities (Capital) - \$0

Our recommendation for Student Activities & Union Facilities (SAUF) is primarily inflationary adjustments or relate to reorganization of the Student Resource Center. The Committee also identified a promising new pilot program offering web services to Registered Student Organizations. Recent surveys of RSO websites have shown that while many student organizations put on amazing cultural and social events they often lack the technical expertise necessary to advertise them online. This new service would provide base level support to those RSOs in need. However, due to the budget shortfall the Committee is not recommending funding for the pilot at this time.

Student Activities & Union Facilities (HUB Study) - \$125,000

The Committee is recommending a sizable one-time allocation to SAUF to perform a HUB study as part of a first step in a large capital project. The study will allow SAUF to bring in outside consultants to meet with the University community to develop a comprehensive plan for the future of the Husky Union Building. The Committee understands that the resulting report will eventually lead to blueprints for a major capital improvement project. In 1998 the students agreed to assume a financial burden with the IMA renovation project. Now, almost 10 years later, the students are prepared to take the first steps in taking on another financial commitment. However, the funding of this initial study is by no means a signal that funding for the actual project will be available. Undertaking a project of this size and committing a generation of students to increased fees is a decision no Committee should take likely.

With that clear understanding, the Committee is directing SAUF to organize an oversight committee which will work directly with the consultants in generating the report. This oversight committee shall be different than a larger steering committee with a more broad-based representative membership. Further, the Committee will have a representative on this oversight committee to ensure the financial impacts of the design decisions are properly reported to the Committee. Previous experience with capital projects suggest to the Committee that the development of a proposal is often more important that the approval of that proposal, and thus we insist the Committee have a substantive role. As a final point, when the University is prepared to come forward with a capital request for the HUB it should expect a two year process for approval involving multiple S&A Fee Committees and the student governments. Only with full disclosure, careful deliberation, and substantive student involvement will this Committee commit future generations of students to large financial burdens.

Student Legal Services (Operations) - \$124,202
Student Legal Services (Capital) - \$4,800

Since Student Legal Services moved into the HUB the unit has seen a remarkable revitalization, an uptake in use, and a new professional work space. This year the unit requested only minor inflationary increases which the Committee recommends fully funding. The modest capital request assists the unit with keeping computer systems up-to-date in compliance with the campus Nebula administration plan.

Student Publications (Operations) - \$197,000

The Committee recommends a lump sum allocation of \$197,000 to student publications with the understanding that \$97,000 of that funding is made for a one-year basis to pay for the hiring of a new ad sales manager. The Committee expressed great excitement with the direction of the new Publisher and wishes to make every resource available in her efforts to revitalize our campus newspaper. A successful ad manager should substantially increase the earned revenue of the Daily and eventually “pay for itself.”

Should the position prove successful it is our expectation that Student Publications will return to the Committee with a new proposal on how it will spend its allocation. It should not expect that this funding can be shifted to other endeavors not reviewed by the Committee. We understand Student Publications is interested in expanding into new areas, and while we remain optimistic with regards to these efforts, we believe that any new use of student fees must first be reviewed and evaluated.

However, should the position prove a failure and bring in less than the allocation provided by the Committee, Student Publications should expect the position to be cut. To assist in making this determination Student Publications should keep careful records of ad sales from month to month in comparison to previous year’s sales. If there is noticeable increase suggesting the position will eventually be revenue-positive, support for the next year will be forthcoming. If it is unlikely the position will become self-sustaining after two years, the position will need to be terminated.

As a final point, the Committee notes with concern that Student Publications has amassed a sizable debt over the past few years. The budget presented to the Committee expects to pay that debt off but also expects over \$100,000 in new revenue from outside sources. The Committee expects that student funding will not be used to cover Student Publication debts. Any decrease in budgeted expenditures will be considered a reduction in service which should not occur in a year when student support is increased. If Student Publications is unable to repay its debts in the next few years the Committee may have to recommend appropriate budget cuts.

Student Publications (Capital) - \$30,000

Student Publications requests \$30,000 for a first of two payments to purchase new accounting software. The current software has proven unworkable and is not up to industry standards. The Committee was informed, and now expects, that next year’s payment will come from Student Publication’s increased earnings resulting from the new ad manager.

Associated Students of the University of Washington (Operations) - \$485,570

This year the ASUW will undertake several new steps to bring its financial future into order. Due to a number of converging factors the ASUW budget for 2005-06 faces a \$100,000 shortfall. The Committee is recommending a one-time allocation for 2006-07 to provide ASUW time to determine its budget priorities and fix entities which have been posting substantial losses. The \$100,000 combines with a committed \$385,570 to form the full \$485,570 allocation. Our recommendation also includes committed increases necessary to raise wages, which have been under funded for sometime in comparison to other campus employment options, reform the Office of Government Relations, and create several new positions design to increase the technical capacity of the organization. The ASUW is also launching several new pilot projects funded by its own existing fund balance. The Committee supports this approach; however, the ASUW must conduct a follow up review of the programs before this Committee will provide dedicated support.

During this next year the Committee has instructed the ASUW to perform three tasks related to their budget. First, an outside review involving student experts to evaluate the Bike Shop and Experimental College. These entities have run consistent deficits for the past several years accumulating sizable debts. This review should consider all options including seeking S&A Fee subsidies or simply terminating the service. Second, the ASUW should develop a method to better train their Finance & Budget Director to understand a half million dollar budget. Possible solutions include hiring an Assistant Finance & Budget Director who would be promoted to the full director at the end of their first year, thereby providing greater continuity and training opportunities. Third, the ASUW will propose an amendment to their constitution outlying the manner in which new ASUW entities are created. Currently the ASUW creates new organizations with little forethought and almost now subsequent review. The result is a continually growing enterprise that threatens to become unmanageable in size. This amendment will need to be negotiated between next year's Committee and the ASUW, but should contain provisions for initial creation, internal ASUW funding for a year's pilot program, and subsequent review all prior to the request for permanent S&A Fee funding.

These recommendations come after negotiations with the current ASWU President and have been clearly communicated to the newly elected ASUW Board of Directors. Should these steps not be taken, the Committee will withhold any additional funding beyond the \$385,570 in operating funding provided this year.

Associated Students of the University of Washington (Arts & Entertainment) - \$100,962

Two years ago the ASUW launched a new imitative with Arts & Entertainment, bringing big artists to campus by use of their existing fund balance. These decisions are risky, as big campus events have the potential of depleting much of the ASUW reserves. The Committee has no interest in discouraging the ASUW from its efforts; however, the assumed risk must be fully understood. To that end, the Committee will begin allocating A&E money separately from the ASUW operating funds and directs the ASUW to keep these funds separate.

In conjunction with this bookkeeping change, the ASUW should undertake a review of their A&E programming to develop a consistent business plan. This plan should help alleviate the large swings in campus programming seen from year to year. It is unacceptable for ASUW to expect students to foot the bill when a show is unsuccessful while reaping the financial

rewards of a successful show. In the long term, it may become necessary for the Committee to require excess funds left in the A&E budget to be returned on an annual basis like other S&A Fee funded units.

Graduate & Professional Student Senate (Operations) - \$241,463

The GPSS requested a substantial increase this year in their personnel infrastructure. Two new positions reflect a first time investment in future oriented positions. These individuals will assist the four GPSS officers to look at issues in the near and distant future, helping coordinate graduate program review, the campus wide student survey, and conducting top notch research. To assure this work is of the highest quality, the GPSS has requested funding commiserate with an RA funded position. The Committee recommends the full funding of the GPSS request. The GPSS is also launching several new pilot projects funded by its own existing fund balance. The Committee supports this approach; however, the GPSS must conduct a follow up review of the programs before this Committee will provide dedicated support.

Fee Assessment Level

The increases recommended by the Committee represent a roughly \$725,000 increase over last year's allocations. \$355,000 is in the form of one-time allocations which the Committee recommends be paid out of the Fee's existing fund balance. Another \$269,600 represents operational deficits which the Committee recommends be covered by the fund balance. To cover the additional allocations the Committee recommends increasing the Fee by \$5, from \$94 to \$99. This increase, coupled with an increase in full time enrollment numbers, is projected to generate an additional \$748,434 in revenue. Taken altogether, the Committee's recommendation cuts the operational deficit by \$342,854 and represents a significant first step in correcting previous accounting errors.

This correction comes at a heavy cost to students. At no time in history has the fee ever increased more than \$3 per year. However, the Committee recommends this level as an extraordinary response to extraordinary budgetary circumstances.

Revised Guidelines

The Committee recommends the adoption of new operating Guidelines within the statutory framework laid out in RCW 28B.15.045. The revised Guidelines are the product of a quarter's research and reflection of Committee members, funded units, student governments, advisors, and the Administration. During the past few years the Committee has informally adopted several new procedures, policies, and norms which vastly improve the recommendation process. The proposed guidelines bring the Fee's governing documents into line with these actual operating procedures and provides a clear road map to future Committees during periods of high turnover.

Mid-Year Allocation

The Committee recommends a one-time allocation of \$200,000 for the Childcare Assistance Program in addition to the allocation designated for 2006-07. At the start of the 2005-06 academic year the Childcare Assistance Program approached the Committee with a sizable

accounting error. The mistake resulted in the over-awarding of childcare assistance to students enrolled during 2005-06 academic year of approximately \$200,000. The CAP presented a plan to recover the loss by reducing awards over a three year period and institution of new protocols to ensure no further mistakes were made. The Committee appreciated the proposal and fully agreed with the new protocols; however, we disagreed with the reduction in awards. While the accounting mistake of this size is inexcusable, the Committee felt the kind of mistake where students are over-served in the past is hardly one whose response should be under-serving future students. The Committee recommendation of a \$200,000 mid-year allocation allows the CAP to continue its current level of support without carrying a substantial operating debt.

Closing Comments

The Committee believes if these recommendations are adopted the Fee will be well situated to tackle the remaining operating deficit. At the same time, this year's allocations represent a substantial expansion in services to students. From a new commitment to mental health services to a first step towards a revamped HUB, this year's recommendations seek to address a number of pressing issues. We believe this funding, combined with the unique talents of the unit directors and staff, ensures a successful year in student services and activities.

Sincerely,

Sean Kellogg
Services & Activities Fee Committee Chair



UNIVERSITY OF WASHINGTON

OFFICE OF THE VICE PRESIDENT FOR STUDENT AFFAIRS

May 26, 2006

Mr. Sean Kellogg
Chair
Services and Activities
Fee Committee
Box 352238

Dear Sean,

Thank you for your letter of May 26, 2006 providing the details of the \$10,766,026 total allocations proposed by the Services and Activities Fee (S&A Fee) Committee for 2006 – 07. Of particular note, the proposal calls for a \$5 increase in the quarterly S&A Fee, from \$94 per full-time student to \$99. Considering this proposal in the context of fee adjustments over the last five years, the average annual adjustment has been \$1 during this period.

The Committee and this office recently became aware of the fact that the projected fee revenues for 2005 – 06 were calculated incorrectly and overstated the funds that would be available for this year. This created an estimated \$612,000 deficit in the operating and capital budget. (We believe that the projections have been miscalculated over time, but until this year it had not come to light and had not been an issue as annual revenues routinely exceeded expenditures.) This deficit is regrettable and I appreciate the Committee's efforts to address the issue by developing a strategy to eliminate it over a two year period. I agree with this approach as it will minimize the impact on units and programs receiving S&A Fee support. As we move forward, additional internal controls will be put in place to ensure that a circumstance like this does not occur again.

Overall, the Committee's recommended allocations are thoughtful and fair. I am especially pleased with the Committee's decision to increase support for the Counseling Center, its commitment to enhancing support for the Ethnic Cultural Center, and its decision to make a one-time capital allocation to Student Activities and Union Facilities which will enable us to initiate a scoping study for a possible major renovation of the HUB.

After careful review, the administration concurs in the recommendations. The budget will be presented to the Board of Regents for its consideration and action at its meeting of June 8, information on which will be communicated to you in the near future. I hope you will be able to attend the meeting.

Mr. Sean Kellogg
May 26, 2006
Page Two

Your leadership has been greatly appreciated.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Eric S. Godfrey". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Eric S. Godfrey
Acting Vice President

ESG:ajm

cc: Provost Phyllis M. Wise w/enclosure
Members of the Services and
Activities Fee Committee
Ms. Sarah Bakker w/enclosure
Mr. Lee M. Dunbar w/enclosure
Ms. Kimberly Friese w/enclosure
Ms. Darlene Feikema w/enclosure
Mr. Adam C. Grupp w/enclosure
Mr. Cullen White w/enclosure

	05-06 Allocation	06-07 Request	06-07 Recommend	05-06 v. 06-07 Inc/(Dec) Recommend	Dollar Inc/(Dec) Request v. Recommend
REVENUE					
S & A Fee	9,647,378	10,306,328	10,306,328		
Less loan fund contribution (3.5%)	(337,658)	(360,721)	(360,721)		
Student Publications	(97,051)	0	0		
Interest	180,324	195,820	195,820		
Total Available Revenue	\$9,392,993	\$10,141,426	\$10,141,426		
OPERATIONS					
ASUW	473,990	503,755	485,470	11,480	(18,285)
ASUW (Arts & Entertainment)		100,962	100,962	100,962	0
Childcare	818,244	959,962	818,244	0	(141,718)
Classroom Support Services (Kane Hall)	28,366	37,821	37,254	8,888	(567)
Classroom Support Services (South Campus)	28,366	28,366	28,366	0	0
Counseling Center	40,000	164,775	154,423	114,423	(10,352)
Ethnic Cultural Center/Theatre	477,944	505,905	498,316	20,372	(7,589)
GPSS	217,049	240,022	241,463	24,414	1,441
Health Center	5,583,650	5,583,650	5,583,650	0	0
Q-Center	35,000	50,000	49,250	14,250	(750)
Recreational Sports	1,607,880	1,551,254	1,527,985	(79,895)	(23,269)
RUCKUS	4,925			(4,925)	0
SAFC Operations	10,236	43,655	41,326	31,090	(2,329)
Student Activities and Union	369,530	404,888	376,515	6,985	(28,373)
Student Legal Services	130,864	126,093	124,202	(6,662)	(1,891)
Student Publications		200,000	197,000	197,000	(3,000)
Total Operations	\$9,826,044	\$10,501,108	\$10,264,426	\$438,382	(\$236,682)
CAPITAL					
Childcare		2,000	2,000	2,000	0
Counseling Center		8,000	5,000	5,000	(3,000)
Ethnic Cultural Center/Theatre	44,602	14,400	28,300	(16,302)	13,900
Health Center	30,000			(30,000)	0
Q-Center		10,000	4,000	4,000	(6,000)
Recreational Sports	100,000	100,000	100,000	0	0
SAFC Operations		2,000	2,500	2,500	500
Student Legal Services	4,800	4,800	4,800	0	0
Total Capital	\$179,402	\$141,200	\$146,600	(\$32,802)	\$5,400
ONETIME ALLOCATIONS					
ASUW Night Ride (Seed Money)	34,820			(34,820)	0
Student Publications (Accounting Software)		30,000	30,000	30,000	0
Student Activities and Union (WebDev Computers)		12,240	0	0	(12,240)
Student Activities and Union (HUB Study)		125,000	125,000	125,000	0
Childcare (Special Allocation)		200,000	200,000	200,000	0
Total Onetime Allocations	\$34,820	\$367,240	\$355,000	\$320,180	(\$12,240)
Total Available Revenue	\$9,392,993	\$10,141,426	\$10,141,426	748,434	0
Total Operations	9,826,044	10,501,108	10,264,426	438,382	(236,682)
Total Capital	179,402	141,200	146,600	(32,802)	5,400
Total Onetime Allocations	34,820	367,240	355,000	320,180	(12,240)
Total Recommended Allocation	10,040,266	11,009,548	10,766,026	725,760	(243,522)
Total Surplus/(Deficit)	(\$647,273)	(\$868,122)	(\$624,600)		
Operations and Capital Deficit	(612,453)	(500,882)	(269,600)		
Fund Balance Beg/Yr	6,610,405	5,963,132	5,963,132		
Fund Balance End/Yr	5,963,132	5,095,010	5,338,532		

VII. STANDING COMMITTEES**A. Academic and Student Affairs Committee**Student Technology Fee Adjustment for the UW/Seattle Campus**RECOMMENDED ACTION:**

It is the recommendation of the administration and the Academic and Student Affairs Committee that the Board of Regents approve an increase in the Student Technology Fee at the UW/Seattle campus from its current level of \$40/quarter to \$41/quarter for the 2006-07 academic year (Autumn Quarter 2006 through Spring Quarter 2007).

Consistent with past policy originally established in 1996, the Student Technology Fee shall be a mandatory fee charged to all full-time students and a proportionate amount shall be charged to part-time students. In keeping with current practice, the Student Technology Fee shall not be levied during Summer Quarter.

The University of Washington Student Technology Fee Committee will approve an annual expenditure plan for Student Technology Fee revenues for the upcoming fiscal year. February shall be the agreed upon month in which the student government associations (ASUW and GPSS) can exercise their annual statutory prerogative to eliminate the Student Technology Fee by majority vote.

BACKGROUND:

The last time the UW/Seattle Student Technology Fee was changed was at the June 9, 2004 Board of Regents meeting. At that time, the Board of Regents approved an increase in the UW/Seattle Student Technology Fee from \$38/quarter to \$40/quarter.

In late 2005, the Student Technology Fee Committee formulated a recommendation regarding the continuation and level of the Student Technology Fee. After considering trends in allocations and requests over the history of the fee's existence, the committee decided to recommend to ASUW and GPSS that the Student Technology Fee continue to be collected and that the level of the fee be increased. This recommendation was based two factors: first, on the committee's belief that the programs and services funded by the Student Technology Fee continue to provide substantial benefit to students; and second, on the committee's recognition that for the past two years, the Student Technology Fee has been set at a level that is not collecting sufficient funds to provide awards to all of the proposals that the committee considers worthwhile.

This recommendation to increase the amount of the Student Technology Fee at the UW/Seattle campus has been approved by both ASUW and GPSS.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

In Joint Session with

B. Finance, Audit and Facilities Committee

Background Information Related to Proposed Tuition Increases for
the 2006-07 Academic Year

Content of This Item

The Proposed Fiscal Year 2007 University of Washington budget was discussed in the May 2006 joint session of the Academic and Student Affairs Committee and the Finance, Audit and Facilities Committee. As part of this discussion, a number of regents requested that additional background information be provided relating to the proposed tuition increases for the 2006-07 academic year.

Broad Context

Decisions about level of tuition need to be considered in the context of the UW's current competitive funding situation. In order to deliver the educational quality that the UW wants to offer and that our students deserve, the UW's overall funding per student FTE must be competitive.

The UW's core educational funding comes from the combination of State General Fund resources and tuition paid by students. In Fiscal Year 2006, 60% of core educational funding comes from the State General Fund and 40% comes from tuition paid by students. Both the UW's State funding per student FTE and its tuition are below that of our competitor institutions. Currently, the UW's core educational funding per student FTE is approximately \$4,000 below the HEC Board 24 competitor group.

In order for the UW to continue to offer competitive programs, both our State support and our tuition need to increase – and these two funding sources are interrelated. To illustrate, if State support for the UW continues to lag State support of our competitors, the UW's tuition would need to be above that of competitor institutions in order for total funding per student FTE to be at a competitive level. In both the near and the long-term, the appropriate tuition target level cannot be determined until there is an agreed upon competitive funding level and the State makes its decision on the level of General Fund support for the UW.

Background

On May 12, 2003, the State legislature passed Engrossed Substitute Senate Bill (ESSB) 5448 which gave the Board of Regents authority to set tuition for all tuition categories except for undergraduate resident tuition. The bill grants tuition setting authority for a six year time period – through the 2008-09 academic year.

The Board of Regents first utilized this tuition setting authority in June 2003 when it established tuition rates for the 2003-04 academic year for the undergraduate non-resident category and for all of the graduate and professional tuition categories. Because ESSB 5448 did not pass until early May, the Board of Regents was not able to have a more extensive discussion of tuition setting policy as part of the adoption of the university's FY 2004 budget.

The Board of Regents had an extensive discussion of tuition setting policy in February and March 2004 – as part of the adoption of tuition rates for the 2004-05 academic year. This discussion was revisited in February 2005 when proposed tuition rates for the 2005-06 academic year were considered. In response to a recommendation from the president that was made during the process of adopting the UW’s FY 2006 budget, for the FY 2007 budget process the Board of Regents agreed to move the discussion and approval of tuition rates for the upcoming year to May and June – so that the discussion and approval of tuition rates for the upcoming year would be undertaken after the State legislative session was completed.

Supporting Information in Appendices

A variety of information is provided in appendices at the end of this information item:

Appendix 1: Current Tuition Category Structure

Appendix 2: Factors Considered When Tuition Increases are Proposed

Appendix 3: Five Year Tuition and Fee Waiver Summary

Appendix 4: Five Year University Financial Aid Grant Summary

Appendix 5: Five Year Summary of Financial Aid Grants from Gift/Endowment Resources

Appendix 6: Five Year Summary – Loan Debt at Graduation for Various Categories of Students

Appendix 7: Five Year Tuition and Fee Comparisons to the Higher Education Coordinating Board 24 Comparison Group – High Level Summary

Appendix 8: Five Year Tuition and Fee Comparisons to the Higher Education Coordinating Board 24 Comparison Group – Detailed Data for Each Tuition Category

Appendix 9: State Funding Per Student FTE for the Higher Education Coordinating Board 24 Comparison Institutions

Appendix 10: Do Professional Schools Get State Subsidy – Two Examples

A few comments on some of the data included in these appendices are provided below.

Comments on Appendix 3

Information on tuition and fee waivers that were provided over the FY 2001 through FY 2005 time period are shown in Appendix 3. Note that in Fiscal Year 2005, \$51,799,450 of

tuition and fees were waived - \$42,604,180 (82% of the total) going to graduate/professional students and \$9,195,270 (18% of the total) going to undergraduate students. Over this five year time period, the amount of tuition and fees waived has increased by \$13,772,228.

Comments on Appendix 4

State law requires that 3.5% of the tuition dollars actually collected be used to provide financial aid grants to students. Information on the total amount of financial aid grants provided over the FY 2001 through FY 2005 time period is provided in Appendix 4. In Fiscal Year 2005, \$5,443,672 in financial aid grants were provided to undergraduate students and \$2,702,808 in financial aid grants were provided to graduate/professional students – for a total amount of financial aid grants for FY 2005 of \$8,146,480. Over this five year period, the amount of financial aid grants from this source of funds increased by \$3,160,117 – a 63% increase over the five year period.

Comments on Appendix 5

Financial aid grants are provided to many students through gift/endowment funds. Information on the total amount of financial aid grants provided to various types of students from gift/endowment funds over the FY 2001 through FY 2005 time period is provided in Appendix 5. In FY 2005, \$35,644,610 in financial aid grants were provided to students from gift/endowment funds – with \$21,999,077 (62%) of this total going to undergraduate students. Over the five year period, the amount of financial aid grants provided annually to students has increased by \$17,791,369 – a 100% increase. Financial aid grants provided to various graduate and professional students over this time period have also increased substantially – with grants to Business Masters students showing the biggest percentage increase – an increase of 350%.

Comments on Appendix 6

Information on loan debt at graduation for various categories of students is provided in Appendix 6 – six years of historical data are shown in this table. A few comments on interpreting the information in Appendix 6 are needed. First, while both “mean” and “median” loan debt figures are presented, given the characteristics of the data the “median” loan debt figures are probably the best measure of average loan debt. Second, it is important to look at both the average loan debt and the percentage of students getting degrees in a particular category who graduate with debt.

For undergraduate students receiving degrees at the end of the 2004-05 academic year, median loan debt actually went down by a few dollars compared to the previous year – and the percentage of students graduating with debt stayed stable at 50%. For all other categories of students, median loan debt for students receiving degrees at the end of the 2004-05 academic year increased.

Comments on Appendices 7 and 8

Appendices 7 and 8 present tuition and fee comparisons with the Higher Education Coordinating (HEC) Board 24 comparison institutions. Note that when the HEC Board established this comparison group many years ago they used two criteria: 1) the institution had to be a “flagship” public university in state it was located and 2) the institution had to have a medical school.

Appendix 7 simply presents the HEC Board 24 group average tuition and fees for each tuition category over the last five years compared to the UW figure – and the gap of the UW’s tuition and fees compared to the comparison group’s tuition and fees is shown. Appendix 8 shows more detailed information for each tuition category for the same period – with the tuition and fees for each of the HEC Board 24 comparison institutions shown as well as the average for the whole group.

Comments on Appendix 9

Information on the level of state funding per student FTE at the Higher Education Coordinating Board 24 comparison institutions for the 2003-04 academic year is provided in Appendix 9; this is the most recent year for which these comparison data are available. The average state funding per student FTE at the HEC Board 24 comparison institutions for the 2003-04 academic year was \$11,884/student FTE – compared to a figure of \$8,255/student FTE for the UW for the same year. So in the 2003-04 academic year, the HEC Board 24 comparison group institutions on average had \$3,629 more in state funding per student FTE than did the UW.

Comments on Appendix 10

At the May 2006 Board of Regents discussion of the Proposed FY 2007 Budget, some board members asked if information could be provided showing whether professional schools generated more tuition revenue than they get back in Core Education Budget allocations. The Office of Planning and Budgeting had information relevant to this question readily available for two professional schools – the School of Law and the School of Pharmacy. Appendix 10 shows how much students in these schools are estimated to produce in tuition revenue for FY 2005 versus what it costs in the same year for the school to operate.

The total cost of instruction for a particular program is a combination of “direct” costs that are included in a school’s budget (i.e., faculty salaries, support staff salaries in that school, equipment, etc.) and a share of “indirect” costs that support the program but are included in other organizations budgets (i.e., building operations and maintenance, computer network and systems, student services, libraries, etc.).

In both of the sample cases, the tuition generated by the students in the school recovers approximately half of the “direct” instructional costs of the school and only approximately a quarter of the total instructional cost (the combination of the “direct” and “indirect” costs of instruction) for the school. The Office of Planning and Budgeting believes that these results are typical for all of the professional schools.

Appendix 1

Current Tuition Category Structure

The UW currently has a number of tuition categories and there is a resident/non-resident distinction within each category. The tuition categories are:

- Undergraduate
- Graduate Tier 1
- Graduate Tier 2
- Graduate Tier 3
- Business Masters Programs
- Nursing Masters Programs
- Doctor of Pharmacy
- Law Masters and Professional
- Medical and Dental Professional

In the Business Masters category and the Nursing Masters category, there are some differences in tuition levels across the Seattle, Bothell and Tacoma campuses. The Board of Regents also establishes tuition rates for post baccalaureate and non-matriculated students.

The current graduate tuition “tier” categorizations are listed below. The tier categorizations for some masters programs recognize differences in the cost of some programs and in the personal value of the degree to the graduates.

<u>Tier I</u>	All PhD students Master's degrees not specified below
<u>Tier II</u>	Education masters Forest Resources masters Non-professional School of Medicine masters` Ocean & Fish masters Public Affairs masters Public Health & Community Medicine masters
<u>Tier III</u>	Architecture & Urban Planning masters Information School masters UW/Tacoma Masters in Computing and Software Systems

Appendix 2

Factors Considered When Tuition Increases are Proposed

As has been discussed with the Board of Regents over the last few years, a variety of factors are considered when tuition increases are proposed. The factors considered when proposing tuition increases include:

What is the Institution's Current Competitive Funding Situation?

Tuition is a significant component of the funding that supports the UW's Core Education Budget. Decisions about proposed tuition increases need to be linked to decisions that the State makes on the level of General Fund support for the UW. In order to offer competitive programs, the UW must be competitively funded. Both General Fund support and tuition support need to increase. How much tuition support needs to increase depends on how much General Fund support increases. Greater increases in General Fund support put less pressure on tuition increases; smaller increases in General Fund support put more pressure on tuition.

What is the Program's Quality Goal and is it Achieving that Goal?

What does it Cost to Deliver the Program?

What is the Program's Current Competitive Position?

What is the Value of the Program to Students?

What is the Market Demand for Graduates of the Program?

What is the Student Demand for the Program?

What is the Average Loan Debt of Students Graduating from the Program?

How much Financial Aid are colleges/schools able to offer students in their programs?

To what extent can we make tuition predictable for students?

These factors are not considered on any formulaic basis, but rather evaluated more subjectively as whole.

Appendix 3

University of Washington
Tuition and Fee Waiver Summary - Recent Academic Years
(Total \$ Waived)

Waiver Category	2000-01	2001-02	2002-03	2003-04	2004-05
Graduate/Professional					
TA/RA Non-Resident Differential	17,452,376	18,713,869	19,230,427	21,616,344	23,623,052
TA/RA Operating Fee	9,142,746	9,391,335	10,180,851	10,287,728	12,593,165
WAMI Interstate Agreement	2,299,170	2,417,681	2,578,133	2,704,099	3,120,122
4% Merit/Need - Grad/Prof	2,100,866	2,426,001	2,622,666	2,745,596	2,943,716
Over 18 credit hours	126,085	136,096	169,614	176,933	199,091
WICHE Prof Student Exchange	217,670	207,598	165,180	125,828	125,034
MPA Continuing - Non Resident	0	26	0	0	0
MPA - Continuing - Resident	0	472	0	0	0
MBA - Continuing - Non Res.	0	16,344	0	0	0
MBA - Continuing - Resident	0	65,078	0	0	0
SubTotal	31,338,913	33,374,500	34,946,870	37,656,528	42,604,180
Undergraduate					
4% Merit/Need - Undergrads	3,849,877	3,916,692	4,814,935	4,929,501	5,466,902
ICA Gender Equity	1,020,208	1,077,632	1,262,395	1,356,673	1,460,173
International Exchange	1,224,631	1,144,613	1,043,761	1,176,884	1,500,783
University Faculty/Staff	266,132	414,544	482,477	452,339	496,233
Washington Achievement Awrd	102,600	157,200	168,000	154,500	158,610
Faculty/Staff Dependents	131,419	128,265	84,543	69,011	74,120
Children of Police/Firefighters	28,386	22,864	21,254	23,347	27,888
SE Asia Veteran	28,383	27,920	12,512	6,083	6,674
Persian Gulf Veteran	15,439	9,454	6,173	15,283	3,887
Child of POW/MIA	12,642	8,960	7,782	4,213	0
Washington Scholars	4,976	2,582	0	0	0
Washington Voc. Excellence	3,616	0	0	0	0
SubTotal	6,688,309	6,910,726	7,903,831	8,187,834	9,195,270
Total:	38,027,222	40,285,226	42,850,701	45,844,362	51,799,450

Appendix 4

**Financial Aid Grants Provided from 3.5% of Tuition Collected
Fiscal Year 2001 through Fiscal Year 2005**

Area	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005
Undergraduate	3,139,114	3,443,201	4,385,269	4,688,935	5,443,672
Graduate	1,847,249	1,975,005	2,372,335	2,369,019	2,702,808
Total:	4,986,363	5,418,206	6,757,604	7,057,954	8,146,480

Appendix 5

**Financial Aid Grants Provided from Gift/Endowment Funds
Fiscal Year 2001 through Fiscal Year 2005**

Area	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005
Business Masters	508,779	679,658	940,678	974,136	2,250,804
Dentistry	100,141	122,000	85,000	116,450	147,600
Law	332,983	400,653	703,717	769,935	527,688
Medicine	1,085,791	1,194,476	1,423,071	1,426,673	1,512,833
Nursing Graduate Programs	207,135	236,383	272,071	291,717	358,980
Pharmacy	149,287	200,333	194,413	220,093	224,698
All Other Graduate Programs	4,466,359	7,237,036	7,947,796	8,178,762	8,622,930
Undergraduate	11,002,766	13,978,217	16,523,982	18,578,731	21,999,077
Total:	17,853,241	24,048,756	28,090,728	30,556,497	35,644,610

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Bachelor's Degrees**

Academic Year	Total Students Receiving Bachelor's Degrees	Number Receiving Bachelor's Degrees with Loan Debt	Percentage of those Receiving Bachelor's Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	8,005	4,019	50.2%	15,669	13,356
2003-04	7,787	3,880	49.8%	15,210	13,364
2002-03	7,611	3,774	49.6%	14,769	12,796
2001-02	7,088	3,488	49.2%	14,630	13,014
2000-01	6,675	3,382	50.7%	14,843	13,585
1999-00	6,617	3,260	49.3%	14,500	13,114

**Loan Debt at Graduation
University of Washington Students Receiving Graduate Degrees***

Academic Year	Total Students Receiving Graduate Degrees	Number Receiving Graduate Degrees with Loan Debt	Percentage of those Receiving Graduate Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	2,787	1,480	53.1%	33,258	27,557
2003-04	2,704	1,394	51.6%	31,835	26,283
2002-03	2,554	1,268	49.6%	31,256	25,871
2001-02	2,336	1,153	49.4%	28,552	24,584
2000-01	2,172	971	44.7%	26,865	22,648
1999-00	2,133	1,063	49.8%	26,932	22,014

*Masters and Ph.D. degrees in fields other than Medicine, Dentistry, Law, Nursing, Pharmacy & Business.

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Medicine Degrees**

Academic Year	Total Students Receiving Medicine Degrees	Number Receiving Medicine Degrees with Loan Debt	Percentage of those Receiving Medicine Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	158	151	95.6%	91,276	99,207
2003-04	174	154	88.5%	85,953	90,311
2002-03	157	140	89.2%	85,847	93,105
2001-02	183	163	89.1%	85,392	90,830
2000-01	176	158	89.8%	78,755	82,252
1999-00	161	135	83.9%	73,705	80,521

**Loan Debt at Graduation
University of Washington Students Receiving Dentistry Degrees**

Academic Year	Total Students Receiving Dentistry Degrees	Number Receiving Dentistry Degrees with Loan Debt	Percentage of those Receiving Dentistry Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	54	49	90.7%	113,128	119,630
2003-04	51	48	94.1%	97,257	101,847
2002-03	54	48	88.9%	94,806	97,196
2001-02	51	46	90.2%	80,388	89,116
2000-01	52	48	92.3%	74,347	85,557
1999-00	56	51	91.1%	70,928	71,326

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving Law Degrees**

Academic Year	Total Students Receiving Law Degrees	Number Receiving Law Degrees with Loan Debt	Percentage of those Receiving Law Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	162	145	89.5%	57,637	54,646
2003-04	175	150	85.7%	47,068	47,739
2002-03	157	134	85.4%	48,348	45,847
2001-02	144	103	71.5%	46,521	44,326
2000-01	164	133	81.1%	44,547	44,275
1999-00	143	120	83.9%	40,268	40,777

**Loan Debt at Graduation
University of Washington Students Receiving Nursing Degrees**

Academic Year	Total Students Receiving Nursing Degrees	Number Receiving Nursing Degrees with Loan Debt	Percentage of those Receiving Nursing Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	141	61	43.3%	30,617	29,612
2003-04	142	62	43.7%	25,687	22,168
2002-03	96	45	46.9%	31,698	30,141
2001-02	101	53	52.5%	27,984	26,271
2000-01	103	48	46.6%	27,321	25,109
1999-00	90	55	61.1%	22,312	20,413

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 6

**Loan Debt at Graduation
University of Washington Students Receiving MBA Degrees**

Academic Year	Total Students Receiving MBA Degrees	Number Receiving MBA Degrees with Loan Debt	Percentage of those Receiving MBA Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	356	150	42.1%	36,028	37,000
2003-04	394	149	37.8%	31,819	33,812
2002-03	448	187	41.7%	27,596	27,959
2001-02	395	158	40.0%	26,768	28,126
2000-01	344	111	32.3%	28,795	31,466
1999-00	313	117	37.4%	28,962	31,540

**Loan Debt at Graduation
University of Washington Students Receiving Pharmacy Degrees**

Academic Year	Total Students Receiving Pharmacy Degrees	Number Receiving Pharmacy Degrees with Loan Debt	Percentage of those Receiving Pharmacy Degrees Who Have Any Debt	Mean Loan Debt at Graduation	Median Loan Debt at Graduation
2004-05	96	72	75.0%	54,112	51,890
2003-04	89	58	65.2%	49,019	49,684
2002-03	105	65	61.9%	50,800	49,984
2001-02	98	64	65.3%	43,248	42,157
2000-01	86	60	69.8%	44,587	48,735
1999-00	81	63	77.8%	41,774	41,119

Loan debt totals include both debt accumulated as an undergraduate student as well as debt accumulated as a graduate/professional student.

Appendix 7

Tuition and Fee Comparisons
University of Washington vs. HEC Board 24 Comparison Group

	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2,006
Undergraduate - Resident					
HEC BOARD 24 Group Average	4,648	5,115	5,937	6,592	7,041
Washington	3,983	4,636	4,968	5,286	5,610
Gap	665	479	969	1,306	1,431
Undergraduate - Nonresident					
HEC BOARD 24 Group Average	13,931	15,241	16,881	18,613	19,653
Washington	13,258	15,337	16,121	17,916	19,907
Gap	673	(96)	760	697	(254)
Graduate - Resident					
HEC BOARD 24 Group Average	5,648	6,227	7,112	7,842	8,509
Washington	5,929	6,508	6,821	7,616	8,257
Gap	(281)	(281)	291	226	252
Graduate Nonresident					
HEC BOARD 24 Group Average	14,149	15,299	16,832	18,390	19,252
Washington	14,766	15,595	16,544	17,816	19,307
Gap	(617)	(296)	288	574	(55)
Grad. Business - Resident					
HEC BOARD 24 Group Average	9,973	11,168	12,842	14,581	16,737
Washington	6,675	8,469	10,110	12,616	15,287
Gap	3,298	2,699	2,732	1,965	1,450
Grad. Business - Nonresident					
HEC BOARD 24 Group Average	18,181	19,960	22,365	24,361	26,771
Washington	15,994	17,569	19,855	21,516	25,224
Gap	2,187	2,391	2,510	2,845	1,547
PharmD - Resident					
HEC BOARD 24 Group Average	8,500	9,213	10,593	11,981	13,428
Washington	5,929	7,758	9,549	10,216	11,177
Gap	2,571	1,455	1,044	1,765	2,251

Appendix 7

**Tuition and Fee Comparisons
University of Washington vs. HEC Board 24 Comparison Group**

	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2,006
PharmD - Nonresident					
HEC BOARD 24 Group Average	18,690	20,145	22,425	24,434	26,048
Washington	14,766	16,595	18,386	19,716	21,627
Gap	3,924	3,550	4,039	4,718	4,421
Law - Resident					
HEC BOARD 24 Group Average	10,271	11,529	13,372	15,050	16,490
Washington	6,911	10,230	13,510	13,516	14,807
Gap	3,360	1,299	(138)	1,534	1,683
Law - Nonresident					
HEC BOARD 24 Group Average	20,046	21,890	24,180	26,247	27,932
Washington	17,114	17,969	18,510	19,816	21,737
Gap	2,932	3,921	5,670	6,431	6,195
Dentistry - Resident					
HEC BOARD 24 Group Average	12,683	14,655	16,582	18,947	20,923
Washington	10,142	11,421	12,448	13,316	14,459
Gap	2,541	3,234	4,134	5,631	6,464
Dentistry - Nonresident					
HEC BOARD 24 Group Average	27,663	30,485	33,677	36,996	38,574
Washington	25,668	27,547	29,388	31,516	34,297
Gap	1,995	2,938	4,289	5,480	4,277
Medicine - Resident					
HEC BOARD 24 Group Average	14,677	16,139	18,113	20,135	21,595
Washington	10,142	11,421	12,448	13,316	14,459
Gap	4,535	4,718	5,665	6,819	7,136
Medicine - Nonresident					
HEC BOARD 24 Group Average	28,812	31,174	34,187	36,519	37,450
Washington	25,668	27,547	29,388	31,516	34,297
Gap	3,144	3,627	4,799	5,003	3,153

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Undergraduate - Full-time Resident	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
INSTITUTION					
1 University of Arizona	2,490	2,593	3,603	4,098	4,498
2 University of California- Davis	4,095	4,114	5,853	6,936	7,457
3 University of California- Irvine	4,058	4,058	5,613	6,313	6,770
4 University of California-Los Angeles	3,701	3,661	5,298	6,028	6,504
5 University of California-San Diego	3,866	3,950	5,508	6,223	6,685
6 University of Cincinnati- Main Campus	5,993	6,936	7,623	8,376	8,877
7 Cornell University-Statutory Colleges	12,062	13,274	14,624	16,037	17,367
8 University of Florida	2,444	2,581	2,780	2,955	3,094
9 University of Hawaii at Manoa	3,252	3,348	3,464	3,560	3,696
10 University of Illinois- Chicago	4,758	5,812	6,072	6,738	6,870
11 University of Iowa	3,522	4,191	4,993	5,396	5,612
12 University of Kentucky	3,735	3,975	4,547	5,165	5,812
13 University of Michigan	7,375	7,960	8,481	8,722	9,213
14 Michigan State University	5,912	6,412	7,044	7,352	7,880
15 University of Minnesota-Twin Cities	5,536	6,280	7,116	8,029	8,622
16 University of Missouri- Columbia	4,887	5,552	6,558	7,100	7,415
17 University of New Mexico- Albuquerque	3,026	3,169	3,314	3,738	4,108
18 University of North Carolina	3,277	3,856	4,072	4,451	4,613
19 Ohio State University - Main Campus	4,788	5,217	6,651	7,542	8,055
20 University of Pittsburgh- Main Campus	7,482	8,528	9,274	10,830	11,436
21 Texas A&M University -Main Campus	3,722	4,748	5,051	5,955	6,399
22 University of Utah	3,057	3,341	3,664	4,000	4,341
23 University of Virginia	4,421	4,780	6,149	6,790	7,370
24 University of Wisconsin- Madison	4,089	4,426	5,139	5,866	6,284
	10-Yr Chg. = + 87%				
Annual % Change	+ 7.4%	+ 10.1%	+ 16.1%	+ 11.0%	+ 6.8%
PEER GROUP AVERAGE	4,648	5,115	5,937	6,592	7,041
Washington	3,983	4,636	4,968	5,286	5,610
Annual % Change	+ 5.9%	+ 16.4%	+ 7.16%	+ 6.4%	+ 6.1%
Annual \$ Change	+ 222	+ 653	+ 332	+ 318	+ 324
	10-Yr Chg. = + 73%				
\$ UW Above (Below) Group Average	(665)	(479)	(969)	(1,306)	(1,431)
% Increase (Decrease) to Equal Average	16.7%	10.3%	19.5%	24.7%	25.5%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Undergraduate - Full-time Nonresident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	10,356	11,113	12,373	13,078	13,682
2 University of California-Davis	15,169	16,493	20,063	23,892	25,277
3 University of California- Irvine	15,132	16,437	19,823	23,269	24,590
4 University of California-Los Angeles	14,775	16,040	19,508	22,984	24,324
5 University of California-San Diego	14,940	16,329	19,718	23,179	24,505
6 University of Cincinnati- Main Campus	15,202	17,319	19,230	21,351	22,629
7 Cornell University-Statutory Colleges	22,292	23,624	25,924	28,567	30,367
8 University of Florida	10,332	12,046	13,808	15,827	17,222
9 University of Hawaii at Manoa	9,732	9,828	9,944	10,040	10,176
10 University of Illinois- Chicago	11,418	13,140	13,768	17,986	19,772
11 University of Iowa	11,950	13,833	15,285	16,048	16,998
12 University of Kentucky	10,275	10,527	11,227	11,945	12,798
13 University of Michigan	22,405	24,185	25,647	26,941	27,601
14 Michigan State University	14,214	15,423	16,948	18,148	19,632
15 University of Minnesota-Twin Cities	15,002	16,854	18,746	19,659	20,222
16 University of Missouri- Columbia	13,332	14,705	16,005	16,547	17,192
17 University of New Mexico- Albuquerque	11,424	11,436	11,954	12,500	13,436
18 University of North Carolina	13,269	15,140	15,920	17,549	18,411
19 Ohio State University - Main Campus	13,554	14,640	16,638	18,129	19,278
20 University of Pittsburgh- Main Campus	15,740	17,336	18,586	20,200	20,784
21 Texas A&M University -Main Campus	10,052	10,712	11,375	13,695	14,679
22 University of Utah	9,354	10,216	11,358	12,410	13,529
23 University of Virginia	18,453	19,990	22,169	22,890	24,290
24 University of Wisconsin- Madison	15,976	18,426	19,139	19,866	20,284
10-Yr Peer Chg. = + 80%					
Annual % Change	+ 6.6%	+ 9.4%	+ 10.8%	+ 10.3%	+ 5.6%
PEER GROUP AVERAGE	13,931	15,241	16,881	18,613	19,653
Washington	13,258	15,337	16,121	17,916	19,907
Annual % Change	+ 6.5%	+ 15.7%	+ 5.1%	+ 11.1%	+ 11.1%
Annual \$ Change	+ 805	+ 2,079	+ 784	+ 1,795	+ 1,991
10-Yr UW Chg. = + 102%					
\$ UW Above (Below) Group Average	(673)	96	(760)	(697)	254
% Increase (Decrease) to Equal Average	5.1%	(0.6%)	4.7%	3.9%	(1.3%)

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Graduate - Full-time Resident INSTITUTION	Academic Year					
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006	
1 University of Arizona	2,490	2,593	3,853	4,348	4,594	
2 University of California- Davis	4,831	5,037	7,063	8,407	8,960	
3 University of California- Irvine	5,294	5,579	7,318	8,566	9,395	
4 University of California-Los Angeles	4,550	4,684	6,318	7,479	8,110	
5 University of California-San Diego	4,943	5,150	6,715	7,867	8,612	
6 University of Cincinnati- Main Campus	7,022	8,094	8,985	9,975	10,773	
7 Cornell University-Statutory Colleges	13,960	15,250	16,650	18,032	19,362	
8 University of Florida	3,928	4,304	4,926	5,484	6,234	
9 University of Hawaii at Manoa	4,308	4,452	4,616	4,784	5,012	
10 University of Illinois- Chicago	5,414	6,526	6,822	7,344	8,442	
11 University of Iowa	4,108	4,887	5,689	6,182	6,424	
12 University of Kentucky	4,075	4,347	4,975	5,653	6,318	
13 University of Michigan	11,523	12,197	12,933	13,585	14,271	
14 Michigan State University	6,510	7,062	7,762	8,108	8,790	
15 University of Minnesota-Twin Cities	6,547	7,662	8,517	8,525	10,230	
16 University of Missouri- Columbia	4,888	5,498	6,340	6,864	7,172	
17 University of New Mexico- Albuquerque	3,341	3,485	3,603	4,070	5,676	
18 University of North Carolina	3,449	4,043	4,269	4,651	4,476	
19 Ohio State University -Main Campus	6,333	6,639	7,278	8,250	8,805	
20 University of Pittsburgh- Main Campus	9,890	11,286	12,304	13,028	13,774	
21 Texas A&M University -Main Campus	4,119	4,989	5,281	6,057	6,462	
22 University of Utah	2,489	2,760	3,022	3,440	3,785	
23 University of Virginia	5,178	6,046	7,856	9,200	9,800	
24 University of Wisconsin- Madison	6,361	6,880	7,593	8,320	8,738	
			10-Yr Peer Chg. = + 89%			
	Annual % Change	+ 7.2%	+ 10.3%	+ 14.2%	+ 10.3%	+ 8.5%
PEER GROUP AVERAGE		5,648	6,227	7,112	7,842	8,509
Washington		5,929	6,508	6,821	7,616	8,257
	Annual % Change	+ 3.2%	+ 9.8%	+ 4.8%	+ 11.7%	+ 8.4%
	Annual \$ Change	+ 184	+ 579	+ 313	+ 795	+ 641
				10-Yr UW Chg. = + 64%		
\$ UW Above (Below) Group Average		281	281	(291)	(226)	(252)
% Increase (Decrease) to Equal Average		(4.7%)	(4.3%)	4.3%	3.0%	3.1%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Graduate Full-time Nonresident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	10,356	11,113	12,623	13,328	13,932
2 University of California- Davis	15,725	16,359	19,553	23,346	23,921
3 University of California- Irvine	16,188	16,901	19,808	23,505	24,356
4 University of California-Los Angeles	15,444	16,006	18,808	22,418	23,071
5 University of California-San Diego	15,837	16,472	19,205	22,806	23,573
6 University of Cincinnati- Main Campus	13,084	14,931	16,578	18,405	19,878
7 Cornell University-Statutory Colleges	13,960	15,250	16,650	18,032	19,362
8 University of Florida	13,700	16,030	18,589	21,359	21,359
9 University of Hawaii at Manoa	10,308	10,524	10,760	11,000	11,300
10 University of Illinois- Chicago	12,670	14,508	17,204	18,558	20,440
11 University of Iowa	12,330	14,271	15,723	16,666	17,328
12 University of Kentucky	11,295	11,565	12,315	13,093	13,968
13 University of Michigan	23,163	24,517	25,999	27,311	28,698
14 Michigan State University	12,510	13,572	14,920	15,980	17,322
15 University of Minnesota-Twin Cities	12,200	14,220	15,616	16,624	17,300
16 University of Missouri- Columbia	13,518	14,856	15,997	16,522	17,168
17 University of New Mexico- Albuquerque	11,777	11,777	12,311	12,810	13,774
18 University of North Carolina	13,760	15,692	16,267	17,899	19,012
19 Ohio State University - Main Campus	16,404	17,214	18,489	20,133	21,402
20 University of Pittsburgh- Main Campus	19,856	21,872	23,470	24,864	25,592
21 Texas A&M University -Main Campus	9,183	10,221	10,945	12,249	13,086
22 University of Utah	7,543	8,396	9,306	10,668	11,808
23 University of Virginia	18,268	18,751	19,964	20,200	20,400
24 University of Wisconsin- Madison	20,500	22,150	22,863	23,590	24,008
10-Yr Peer Chg. = + 74%					
Annual % Change	+ 6.5%	+ 8.1%	+ 10.0%	+ 9.3%	+ 4.7%
PEER GROUP AVERAGE	14,149	15,299	16,832	18,390	19,252
Washington	14,766	15,595	16,544	17,816	19,307
Annual % Change	+ 3.4%	+ 5.6%	+ 6.1%	+ 7.7%	+ 8.4%
Annual \$ Change	+ 483	+ 829	+ 949	+ 1,272	+ 1,491
10-Yr UW Chg. = + 55%					
\$ UW Above (Below) Group Average	617	296	(288)	(574)	55
% Increase (Decrease) to Equal Average	(4.2%)	(1.9%)	1.7%	3.2%	(0.3%)

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University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Grad. Business - Full-time Resident	Academic Year					
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006	
INSTITUTION						
1 University of Arizona	9,490	11,593	13,353	13,848	14,452	
2 University of California- Davis	11,021	11,627	16,668	21,462	23,131	
3 University of California- Irvine	11,499	12,184	16,938	21,636	24,227	
4 University of California-Los Angeles	11,715	12,324	16,973	23,516	26,039	
5 University of California-San Diego	NA	NA	NA	NA	22,783	
6 University of Cincinnati- Main Campus	7,022	8,094	8,985	9,975	15,813	
7 Cornell University- Statutory	NA	NA	NA	NA	NA	
8 University of Florida	3,928	4,304	4,926	5,484	6,234	
9 University of Hawaii at Manoa	5,052	6,132	7,472	9,080	11,108	
10 University of Illinois- Chicago	10,914	11,026	12,598	13,582	15,122	
11 University of Iowa	7,440	9,899	10,701	11,194	12,686	
12 University of Kentucky	4,075	4,653	5,743	6,541	7,306	
13 University of Michigan	25,685	27,687	29,687	31,687	33,989	
14 Michigan State University	12,800	13,400	15,300	16,200	17,882	
15 University of Minnesota-Twin Cities	15,367	17,360	19,004	21,172	22,782	
16 University of Missouri- Columbia	4,888	5,498	6,340	7,584	7,917	
17 University of New Mexico- Albuquerque	3,341	3,485	3,603	4,070	5,676	
18 University of North Carolina	12,082	13,975	15,640	17,713	18,926	
19 Ohio State University -Main Campus	11,721	13,278	14,121	15,555	17,352	
20 University of Pittsburgh- Main Campus	12,992	14,822	16,176	17,132	18,124	
21 Texas A&M University -Main Campus	4,119	4,989	5,281	6,057	12,121	
22 University of Utah	4,266	5,204	5,741	7,320	8,792	
23 University of Virginia	22,283	25,831	28,220	30,200	32,300	
24 University of Wisconsin- Madison	7,709	8,336	9,049	9776	10,194	
	10-Yr Peer Chg. = + 161%					
	Annual % Change	+ 12.4%	+ 12.0%	+ 15.0%	+ 13.5%	+ 14.8%
PEER GROUP AVERAGE		9,973	11,168	12,842	14,581	16,737
Washington		6,675	8,469	10,110	12,616	15,287
	Annual % Change	+ 13.9%	+ 26.9%	+ 19.4%	+ 24.8%	+ 21.2%
	Annual \$ Change	+ 816	+ 1,794	+ 1,641	+ 2,506	+ 2,671
	10-Yr UW Chg. = + 203%					
\$ UW Above (Below) Group Average	(3,298)	(2,699)	(2,732)	(1,965)	(1,450)	
% Increase (Decrease) to Equal Average	49.4%	31.9%	27.0%	15.6%	9.5%	

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University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Grad. Business - Full-time Nonresident INSTITUTION	Academic Year					
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006	
1 University of Arizona	18,356	20,113	22,123	22,828	23,431	
2 University of California- Davis	21,725	22,224	28,913	33,707	35,376	
3 University of California- Irvine	22,203	22,781	29,183	33,881	35,826	
4 University of California-Los Angeles	22,419	22,921	29,218	33,829	35,576	
5 University of California-San Diego	NA	NA	NA	NA	35,028	
6 University of Cincinnati- Main Campus	13,084	14,703	16,578	18,405	19,566	
7 Cornell University- Statutory	NA	NA	NA	NA	NA	
8 University of Florida	13,700	16,030	18,589	21,359	21,359	
9 University of Hawaii at Manoa	11,076	12,180	13,400	14,696	16,244	
10 University of Illinois- Chicago	18,170	19,008	22,980	24,796	27,114	
11 University of Iowa	15,752	18,211	19,013	19,956	22,676	
12 University of Kentucky	11,295	11,889	14,787	15,685	16,680	
13 University of Michigan	30,685	32,687	34,687	36,687	38,989	
14 Michigan State University	16,900	19,400	21,400	22,700	24,682	
15 University of Minnesota-Twin Cities	19,883	24,360	26,554	29,552	31,772	
16 University of Missouri- Columbia	13,518	14,856	15,997	17,242	17,193	
17 University of New Mexico- Albuquerque	11,777	11,777	12,311	12,810	14,974	
18 University of North Carolina	25,525	28,930	31,005	33,137	35,300	
19 Ohio State University -Main Campus	21,792	23,853	25,332	27,438	29,949	
20 University of Pittsburgh- Main Campus	21,794	24,004	25,762	27,294	28,094	
21 Texas A&M University -Main Campus	9,183	10,221	10,945	12,249	23,137	
22 University of Utah	11,867	13,993	15,541	17,268	19,834	
23 University of Virginia	27,283	31,216	33,220	35,200	37,300	
24 University of Wisconsin- Madison	22,004	23,774	24,487	25,214	25,632	
			10-Yr Peer Chg. = + 106%			
	Annual % Change	+ 9.4%	+ 9.8%	+ 12.0%	+ 8.9%	+ 9.9%
PEER GROUP AVERAGE		18,181	19,960	22,365	24,361	26,771
Washington		15,994	17,569	19,855	21,516	25,224
	Annual % Change	+ 9.7%	+ 9.8%	+ 13.0%	+ 8.4%	+ 17.2%
	Annual \$ Change	+ 1,415	+ 1,575	+ 2,286	+ 1,661	+ 3,708
			10-Yr UW Chg. = + 102%			
\$ UW Above (Below) Group Average		(2,187)	(2,391)	(2,510)	(2,845)	(1,547)
% Increase (Decrease) to Equal Average		13.7%	13.6%	12.6%	13.2%	6.1%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

PharmD - Full-time Resident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	3,990	4,593	8,353	8,848	11,952
2 University of California- Davis	NA	NA	NA	NA	NA
3 University of California- Irvine	NA	NA	NA	NA	NA
4 University of California-Los Angeles	NA	NA	NA	NA	NA
University of California-San Francisco	7,909	8,859	12,248	17,456	19,682
5 University of California-San Diego	NA	NA	11,835	17,151	18,150
6 University of Cincinnati- Main Campus	7,022	8,094	8,985	9,975	10,773
7 Cornell University	NA	NA	NA	NA	NA
8 University of Florida	5,892	6,457	7,389	8,225	9,569
9 University of Hawaii at Manoa	NA	NA	NA	NA	NA
10 University of Illinois- Chicago	10,142	11,730	12,842	13,782	14,376
11 University of Iowa	9,374	11,127	11,929	12,422	13,187
12 University of Kentucky	5,805	6,209	7,689	9,706	14,650
13 University of Michigan	13,863	15,241	16,619	14,991	15,987
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	10,608	12,372	13,402	14,760	15,856
16 University of Missouri- Kansas City	10,353	11,468	13,752	14,685	15,136
17 University of New Mexico- Albuquerque	NA	5,334	5,576	6,250	6,872
18 University of North Carolina	5,397	6,681	7,038	9,421	11,283
19 Ohio State University -Main Campus	7,743	8,637	9,663	10,815	12,165
20 University of Pittsburgh- Main Campus	12,186	13,904	15,170	16,066	16,994
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	NA	7,280	7,467	8,546	10,362
23 University of Virginia	NA	NA	NA	NA	NA
24 University of Wisconsin- Madison	8,711	9,418	10,131	10,585	11,276
10-Yr Peer Chg. = + 124%					
Annual % Change	+ 11.1%	+ 8.4%	+ 15.0%	+ 13.1%	+ 12.1%
PEER GROUP AVERAGE	8,500	9,213	10,593	11,981	13,428
Washington	5,929	7,758	9,549	10,216	11,177
Annual % Change	+ 3.2%	+ 30.8%	+ 23.1%	+ 7.0%	+ 9.4%
Annual \$ Change	+ 184	+ 1,829	+ 1,791	+ 667	+ 961
10-Yr UW Chg. = + 122%					
\$ UW Above (Below) Group Average	(2,571)	(1,455)	(1,044)	(1,765)	(2,251)
% Increase (Decrease) to Equal Average	43.4%	18.8%	10.9%	17.3%	20.1%

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University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

PharmD - Full-time Nonresident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	11,856	13,113	17,123	17,828	20,931
2 University of California- Davis	NA	NA	NA	NA	NA
3 University of California- Irvine	NA	NA	NA	NA	NA
University of California-Los Angeles	NA	NA	NA	NA	NA
4 University of California-San Francisco	18,613	19,991	24,493	29,701	31,927
5 University of California-San Diego	NA	NA	24,080	29,397	30,396
6 University of Cincinnati- Main Campus	13,084	14,931	16,578	18,405	19,878
7 Cornell University	NA	NA	NA	NA	NA
8 University of Florida	20,550	24,045	27,883	32,038	32,038
9 University of Hawaii at Manoa	NA	NA	NA	NA	NA
10 University of Illinois- Chicago	16,410	18,622	20,466	21,656	21,788
11 University of Iowa	21,862	25,281	26,083	26,576	27,907
12 University of Kentucky	16,239	16,643	20,731	22,848	28,650
13 University of Michigan	23,839	26,211	28,583	28,115	29,533
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	18,852	21,934	23,759	26,148	27,244
16 University of Missouri- Kansas City	22,257	24,371	29,171	31,260	32,294
17 University of New Mexico- Albuquerque	NA	18,049	18,866	19,360	20,816
18 University of North Carolina	22,755	22,848	23,423	25,556	27,218
19 Ohio State University -Main Campus	18,459	19,752	21,588	23,457	25,566
20 University of Pittsburgh- Main Campus	16,836	18,550	19,898	21,078	21,692
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	NA	16,310	16,117	18,492	21,404
23 University of Virginia	NA	NA	NA	NA	NA
24 University of Wisconsin- Madison	20,054	21,668	22,382	23,108	23,526
	10-Yr Peer Chg. = + 89%				
Annual % Change	+ 10.2%	+ 7.8%	+ 11.3%	+ 8.9%	+ 6.7%
PEER GROUP AVERAGE	18,690	20,145	22,425	24,413	26,048
Washington	14,766	16,595	18,386	19,716	21,627
Annual % Change	+ 3.4%	+ 12.4%	+ 10.8%	+ 7.2%	+ 9.7%
Annual \$ Change	+ 4,483	+ 1,829	+ 1,791	+ 1,330	+ 1,911
	10-Yr UW Chg. = + 73%				
\$ UW Above (Below) Group Average	(3,924)	(3,550)	(4,039)	(4,697)	(4,421)
% Increase (Decrease) to Equal Average	26.6%	21.4%	22.0%	23.8%	20.4%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Law - Full-time Resident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	5,240	5,843	10,603	12,598	13,202
2 University of California- Davis	11,425	12,037	17,195	21,224	23,524
3 University of California- Irvine	NA	NA	NA	NA	NA
4 University of California-Los Angeles	11,156	12,240	17,012	22,123	24,581
5 University of California-San Diego	NA	NA	NA	NA	NA
6 University of Cincinnati- Main Campus	9,896	11,020	12,236	14,804	16,210
8 University of Florida	5,486	6,014	6,891	7,680	9,000
9 University of Hawaii at Manoa	9,746	10,332	10,952	11,600	13,080
10 University of Illinois- Chicago	NA	NA	NA	NA	NA
11 University of Iowa	8,655	10,509	11,603	12,348	13,211
12 University of Kentucky	6,715	7,075	8,771	10,269	11,536
13 University of Michigan	23,349	24,991	27,863	29,357	32,919
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	11,639	13,566	15,385	17,148	18,422
16 University of Missouri- Columbia	10,408	11,535	11,923	12,866	13,382
17 University of New Mexico- Albuquerque	5,544	6,098	6,708	7,527	8,776
18 University of North Carolina	7,446	9,966	10,429	11,119	11,981
19 Ohio State University -Main Campus	10,853	11,907	13,095	14,405	15,880
20 University of Pittsburgh- Main Campus	14,460	16,496	18,008	19,074	20,182
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	6,584	8,045	8,669	9,928	10,984
23 University of Virginia	18,090	21,012	23,798	26,100	28,300
24 University of Wisconsin- Madison	8,180	8,844	9,557	10,734	11,658
10-Yr Peer Chg. = + 127%					
Annual % Change	+ 10.0%	+ 12.3%	+ 16.0%	+ 12.5%	+ 9.6%
PEER GROUP AVERAGE	10,271	11,529	13,372	15,050	16,490
Washington	6,911	10,230	13,510	13,516	14,807
Annual % Change	+ 11.2%	+ 48.0%	+ 32.1%	+ 0.0%	+ 9.6%
Annual \$ Change	+ 695	+ 3,319	+ 3,280	+ 6	+ 1,291
10-Yr Peer Chg. = + 194%					
\$ UW Above (Below) Group Average	(3,360)	(1,299)	138	(1,534)	(1,683)
% Increase (Decrease) to Equal Average	48.6%	12.7%	(1.0%)	11.4%	11.4%

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University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Law - Full-time Nonresident INSTITUTION	Academic Year					
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006	
1 University of Arizona	13,106	14,363	19,373	21,578	22,182	
2 University of California- Davis	22,129	23,169	29,440	33,469	35,769	
3 University of California- Irvine	NA	NA	NA	NA	NA	
4 University of California-Los Angeles	21,860	23,372	29,257	33,168	35,545	
5 University of California-San Diego	NA	NA	NA	NA	NA	
6 University of Cincinnati- Main Campus	18,862	20,838	23,138	26,190	29,284	
8 University of Florida	18,209	21,282	24,680	28,365	28,364	
9 University of Hawaii at Manoa	16,634	17,604	18,656	19,760	22,824	
10 University of Illinois- Chicago	NA	NA	NA	NA	NA	
11 University of Iowa	20,777	24,267	25,361	26,556	27,989	
12 University of Kentucky	16,529	16,575	18,271	19,869	21,462	
13 University of Michigan	29,349	30,991	32,863	34,357	35,919	
14 Michigan State University	NA	NA	NA	NA	NA	
15 University of Minnesota-Twin Cities	19,314	22,464	25,351	27,242	28,486	
16 University of Missouri- Columbia	20,167	22,116	22,843	24,605	25,532	
17 University of New Mexico- Albuquerque	18,559	18,559	19,400	19,860	21,352	
18 University of North Carolina	19,359	21,822	22,397	23,037	24,199	
19 Ohio State University -Main Campus	21,729	23,327	25,201	27,237	29,482	
20 University of Pittsburgh- Main Campus	22,334	24,598	26,400	27,970	28,790	
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA	
22 University of Utah	14,115	17,026	18,412	21,132	23,420	
23 University of Virginia	25,316	27,352	29,201	31,100	33,300	
24 University of Wisconsin- Madison	22,484	24,292	25,005	26,952	28,870	
	10-Yr Peer Chg. = + 87%					
	Annual % Change	+ 8.0%	+ 9.2%	+ 10.5%	+ 8.5%	+ 6.4%
PEER GROUP AVERAGE		20,046	21,890	24,180	26,247	27,932
Washington		17,114	17,969	18,510	19,816	21,737
	Annual % Change	+ 11.7%	+ 5.0%	+ 3.0%	+ 7.1%	+ 9.7%
	Annual \$ Change	+ 1,788	+ 855	+ 541	+ 1,306	+ 1,921
	10-Yr UW Chg. = + 74%					
\$ UW Above (Below) Group Average		(2,932)	(3,921)	(5,670)	(6,431)	(6,195)
% Increase (Decrease) to Equal Average		17.1%	21.8%	30.6%	32.5%	28.5%

Appendix 8

University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Dentistry - Full-time Resident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	NA	NA	NA	NA	NA
2 University of California- Davis	NA	NA	NA	NA	NA
3 University of California- Irvine	NA	NA	NA	NA	NA
4 University of California-Los Angeles	9,812	11,231	15,877	22,290	24,704
5 University of California-San Diego	NA	NA	NA	NA	NA
6 University of Cincinnati- Main Campus	NA	NA	NA	NA	NA
7 Cornell University	NA	NA	NA	NA	NA
8 University of Florida	10,901	11,965	13,759	15,381	17,569
9 University of Hawaii at Manoa	NA	NA	NA	NA	NA
10 University of Illinois- Chicago	13,370	15,132	17,258	18,558	20,990
11 University of Iowa	10,772	15,783	16,585	18,080	20,769
12 University of Kentucky	9,511	10,079	12,590	15,568	17,498
13 University of Michigan	17,665	18,733	19,865	21,581	23,387
14 Michigan State University	NA	NA	NA	NA	NA
15 University of Minnesota-Twin Cities	12,654	14,746	16,428	18,917	20,326
16 University of Missouri- Columbia	NA	NA	NA	NA	NA
17 University of New Mexico- Albuquerque	NA	NA	NA	NA	NA
18 University of North Carolina	6,320	8,323	8,750	10,932	12,975
19 Ohio State University -Main Campus	12,867	14,376	16,092	18,405	20,667
20 University of Pittsburgh- Main Campus	22,958	26,184	28,618	29,760	30,342
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	NA	NA	NA	NA	NA
23 University of Virginia	NA	NA	NA	NA	NA
24 University of Wisconsin- Madison	NA	NA	NA	NA	NA
10-Yr Peer Chg. = + 130%					
Annual % Change	+ 9.4%	+ 15.5%	+ 13.1%	+ 14.3%	+ 10.4%
PEER GROUP AVERAGE	12,683	14,655	16,582	18,947	20,923
Washington	10,142	11,421	12,448	13,316	14,459
Annual % Change	+ 6.4%	+ 12.6%	+ 9.0%	+ 7.0%	+ 8.6%
Annual \$ Change	+ 609	+ 1,279	+ 1,027	+ 868	+ 1,143
10-Yr UW Chg. = + 77%					
\$ UW Above (Below) Group Average	(2,541)	(3,234)	(4,134)	(5,631)	(6,464)
% Increase (Decrease) to Equal Average	25.1%	28.3%	33.2%	42.3%	44.7%

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University of Washington
ANNUAL TUITION AND FEES
 UW AND 24 COMPARISON INSTITUTIONS
 BY STUDENT LEVEL BY RESIDENCY

Medicine - Full-time Nonresident INSTITUTION	Academic Year				
	2001- 2002	2002- 2003	2003- 2004	2004- 2005	2005- 2006
1 University of Arizona	NA	NA	NA	NA	NA
2 University of California- Davis	21,143	22,177	28,127	33,421	35,065
3 University of California- Irvine	21,640	22,768	28,448	33,146	35,066
4 University of California-Los Angeles	20,881	21,843	27,418	32,029	33,751
5 University of California-San Diego	21,274	22,309	27,815	32,417	34,253
6 University of Cincinnati- Main Campus	26,379	30,792	34,191	37,965	41,004
7 Cornell University (Endowed)	29,000	29,700	30,695	31,930	32,945
8 University of Florida	33,318	37,669	43,130	48,425	48,425
9 University of Hawaii at Manoa	27,458	28,044	28,664	29,288	29,966
10 University of Illinois- Chicago	43,130	47,846	50,268	54,204	53,952
11 University of Iowa	33,387	36,155	36,957	37,450	38,942
12 University of Kentucky	25,803	26,149	32,604	35,474	38,054
13 University of Michigan	29,691	30,595	31,525	32,801	34,785
14 Michigan State University	37,200	40,146	44,400	47,700	51,730
15 University of Minnesota-Duluth	27,455	31,915	32,208	23,170	23,690
16 University of Missouri- Columbia	31,778	34,755	38,198	41,114	42,621
17 University of New Mexico- Albuquerque	25,843	27,135	29,849	34,326	37,072
18 University of North Carolina	29,068	33,536	34,111	34,243	34,406
19 Ohio State University - Main Campus	37,260	40,608	43,908	48,036	36,210
20 University of Pittsburgh- Main Campus	33,022	34,728	36,436	37,172	37,536
21 Texas A&M University -Main Campus	NA	NA	NA	NA	NA
22 University of Utah	20,788	23,158	25,765	29,588	32,806
23 University of Virginia	27,950	30,952	34,536	36,633	38,682
24 University of Wisconsin- Madison	30,406	32,849	32,862	32,888	32,942
10-Yr Peer Chg. = + 68%					
Annual % Change	+ 7.3%	+ 8.2%	+ 9.7%	+ 6.8%	+ 2.5%
PEER GROUP AVERAGE	28,812	31,174	34,187	36,519	37,450
Washington	25,668	27,547	29,388	31,516	34,297
Annual % Change	+ 6.6%	+ 7.3%	+ 6.7%	+ 7.2%	+ 8.8%
Annual \$ Change	+ 1,584	+ 1,879	+ 1,841	+ 2,128	+ 2,781
10-Yr UW Chg. = + 67%					
\$ UW Above (Below) Group Average	(3,144)	(3,627)	(4,799)	(5,003)	(3,153)
% Increase (Decrease) to Equal Average	12.3%	13.2%	16.3%	15.9%	9.2%

Appendix 9

**State Funding per Student FTE
2003-04 Academic Year**

Institution	2003-04 State and Local Appropriations	2003-04 Student FTE	2003-04 State Support per Student FTE
Cornell University-Statutory Colleges	206,210,000	6,982	29,535
University of California-Los Angeles	598,453,000	36,056	16,598
University of North Carolina	380,446,000	23,401	16,258
University of California-Davis	417,603,000	27,451	15,213
University of Utah	227,835,000	15,263	14,927
University of New Mexico-Albuquerque	296,724,000	20,279	14,632
University of Kentucky	303,568,000	22,309	13,607
University of Minnesota-Twin Cities	516,611,000	39,872	12,957
University of Florida	549,048,000	43,981	12,484
University of California-San Diego	285,314,000	23,410	12,188
University of Hawaii at Manoa	187,471,000	16,311	11,494
University of Illinois-Chicago	248,904,000	22,420	11,102
University of Iowa	282,703,000	25,794	10,960
University of Arizona	336,174,000	32,460	10,357
University of California-Irvine	231,710,000	23,446	9,883
Texas A+M University-Main Campus	397,349,000	41,268	9,629
University of Wisconsin-Madison	341,806,000	37,794	9,044
Ohio State University	408,743,000	45,849	8,915
Michigan State University	341,380,000	40,155	8,502
University of Michigan	311,817,000	36,936	8,442
University of Missouri-Columbia	202,417,000	24,038	8,421
University of Cincinnati-Main Campus	167,327,000	22,758	7,352
University of Pittsburgh-Main Campus	163,386,000	23,186	7,047
University of Virginia	115,101,000	20,264	5,680
Peer Group Average	313,254,167	27,987	11,884
University of Washington	309,618,000	37,507	8,255
Amount UW Would Have to Increase to Reach Peer Average			3,629

Appendix 10

Do Professional Schools Get State Subsidy -- Two Examples

LAW SCHOOL	FY 2005 Budget	Comment
Revenues		
Estimated Tuition Operating Fee from Law Students	6,552,000	
Expenses		
Law School: Permanent General Operating Fund Budget	10,962,240	
<u>Centrally Budgeted Benefits for Law School Salaries</u>	<u>2,096,725</u>	
Subtotal: Direct Instructional Costs	13,058,965	
Debt Service on Law School Building	3,100,000	
<u>"Indirect" Costs Associated Law School</u>	<u>7,902,456</u>	Per 2002 HECB Cost Study, at UW/Seattle for Grad/Prof students "indirect" costs are 37.7% of the total cost of instruction
Total Instructional Costs of Law School:	24,061,421	
SCHOOL OF PHARMACY	FY 2005 Budget	Comment
Revenues		
Estimated Tuition Operating Fee from Pharmacy Students	2,611,000	
Expenses		
Pharmacy: Permanent General Operating Fund Budget	4,787,519	
<u>Centrally Budgeted Benefits for Pharmacy Salaries</u>	<u>1,022,955</u>	
Subtotal: Direct Instructional Costs	5,810,474	
<u>"Indirect" Costs Associated with School of Pharmacy</u>	<u>3,516,130</u>	Per 2002 HECB Cost Study, at UW/Seattle for Grad/Prof students "indirect" costs are 37.7% of the total cost of instruction
Total Instructional Costs of School of Pharmacy:	9,326,604	

Note: General Operating Fund budgets are the combination of State General Fund plus tuition operating fee resources.

"Indirect" costs include: building operations and maintenance; academic and administrative computing infrastructure/services; finance/accounting/human resources services; student services; libraries; university administration; etc.

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

in Joint Session with

B. Academic and Student Affairs Committee

University of Washington Fiscal Year 2007 Operating and Capital Budgets

RECOMMENDED ACTION

It is the recommendation of the administration, the Finance, Audit, and Facilities Committee and the Academic and Student Affairs Committee that the Board of Regents, pursuant to its authority under RCW 28B.20.130, the Bylaws of the Board of Regents, and Board of Regents Standing Order No. 1, approve the Fiscal Year 2007 operating and capital budgets for the University of Washington that are presented in the following text and tables. In this action item, the Board of Regents, in its sole and independent discretion:

- Adopts the Fiscal Year 2007 operating budget, including funds to provide faculty salary increases;
- Establishes tuition rates for all tuition categories for the 2006-07 academic year; and,
- Adopts the Fiscal Year 2007 capital budget.

Status of FY 2007 Operating and Capital Budget Development

The proposed FY 2007 operating and capital budgets and the proposed tuition rates for the 2006-07 academic year were discussed at a joint meeting of the Finance, Audit and Facilities Committee and the Academic and Student Affairs Committee in May 2006. At this meeting, there was a discussion of a vision statement for the university and of broad budget goals and objectives; earlier drafts of the vision statement and the budget goals and objectives were discussed at the February and March Board of Regents meetings. This vision statement and the associated goals and objectives guided the incremental investment decisions made in this budget proposal.

No substantive changes were made to the allocations proposed in this budget based on the discussion with the joint committee in May. In order to better highlight both the total amount of and the incremental changes in financial aid provided to students through the application of Regents adopted policies, some changes were made in how financial aid numbers are displayed.

Finally, at the May meeting the Board requested some additional background information on tuition setting principles, levels of financial aid currently provided, and tuition comparisons with other institutions. A separate information item that contains background information related to the tuition increases included in this proposed budget was prepared and has been submitted to the Board in conjunction with this action item.

Financial Context for the Proposed FY 2007 Operating and Capital Budgets

The FY 2007 budget proposal that is being presented to the Board of Regents is divided into four areas:

- The three parts of the Operating Budget:
 - the Core Education Budget;
 - the Restricted Programs Budget;
 - the Academic Enhancement/Support Budget; and
- The Capital Budget.

The FY 2007 proposed operating budget is summarized in Table 1; the FY 2007 proposed capital budget is presented in Table 5. The financial context for FY 2007 is different for the Core Education, Restricted Programs, Academic Enhancement/Support, and Capital Budgets.

Core Education Budget Financial Context. The context for the FY 2007 Core Education Budget is primarily set by three factors: actions affecting FY 2007 that were taken by the

State Legislature in the original 2005-07 biennial budget; the actions taken by the State Legislature in the 2006 Supplemental Operating Budget; and tuition setting decisions for the 2006-07 academic year for all tuition categories that will be made by the Board of Regents as part of their adoption of the FY 2007 budget.

In the original 2005-07 biennial budget, state funding was provided for a 1.6% salary increase for all employee groups for FY 2007 and for new enrollments at all three campuses for the 2006-07 academic year. Note that for faculty, professional staff, librarians and teaching and research assistants, the university can use local funds to supplement the salary increases funded by the State. In the 2006 Supplemental Budget, the Legislature funded a number of targeted initiatives and provided additional funding for new math, science and engineering enrollments for the 2006-07 academic year.

When the Legislature adopted the original 2005-07 biennial budget, the university was given the authority to raise undergraduate resident tuition by up to 7% for each year of the biennium. In the 2003 legislative session, the Board of Regents was given local authority over tuition setting for all tuition categories other than undergraduate resident. This authority was granted for six years and the 2006-07 academic year will be fourth year in which undergraduate non-resident, graduate and professional tuition levels are established using this authority.

Restricted Operating Budget Financial Context. The outlook for the FY 2007 Restricted Programs Budget projects small increases for both direct costs and indirect costs for grant and contract activity. This forecast reflects a flattening out of sponsored research activity at the university due to the leveling off of growth in federal research budgets. Spending from gift and endowment accounts is predicted to increase as a result of continued positive returns for the Consolidated Endowment Fund and continued success in obtaining gifts to the university. State Restricted Funds will increase slightly based on legislative actions.

Academic Enhancement/Support Budget Financial Context. The university's academic enhancement/support functions have a stable outlook for FY 2007. The university's large auxiliary business enterprises (UW Medical Center, Educational Outreach, Housing and Food Services, Intercollegiate Athletics, and Parking and Transportation Services) are all financially stable and expect continued growth in FY 2007.

Capital Budget Financial Context. The proposed UW capital budget for FY 2007 reflects actions taken by the Legislature in the 2006 Supplemental Capital Budget and the allocation of minor capital projects funds for the second year of the 2005-07 biennium. The legislature provided capital funds to allow building renovations to support nanotechnology research and land acquisition at the UW/Tacoma campus. While the university greatly appreciates the additional capital funds that were provided in the 2006 Supplemental Capital Budget, State capital resource allocations continue to lag significantly behind needs. For example, while the UW accounts for 35% of State higher education facilities, the 2005-07 State capital budget allocation to the UW was only 10% of the total provided to higher education.

Approach to FY 2007 Budget Decisions

FY 2007 is a transition year in the process of developing the university's annual budget. The Board of Regents and the administration are in the process updating a vision statement for the university and longer-term goals and objectives to help guide future investment decisions. In this proposed budget, some allocations represent the continuation/fulfillment of prior investment decisions. Other allocations are commitments associated with new academic leadership in a number of colleges/schools. And many allocations are in response to previously discussed goals and objectives as well as the update to those goals and objectives currently being discussed.

The over-riding themes that guided the development of the proposed FY 2007 budget are among those discussed with the Board of Regents in March 2006:

- maintaining the UW standard of excellence;
- being world leaders in research; and
- being a public university.

The more specific budget goals addressed in the proposed FY 2007 budget include:

- attracting a diverse and excellent student body and providing a rich learning experience;
- investing in new leadership of both academic and administrative units;
- attracting and retaining an outstanding and diverse faculty and staff;
- expanding the reach of the UW across the globe;
- strengthening interdisciplinary research and scholarship to tackle “grand challenge” problems that will benefit society and stimulate economic development; and
- insuring the highest level of integrity, compliance and stewardship.

FY 2007 Core Education Budget Discussion

The proposed FY 2007 Core Education Budget is presented in Table 2; temporary investments from fund balance that are part of the proposed FY 2007 Core Education Budget are shown in Table 3. Proposed tuition increases for the 2006-07 academic year are presented in Appendix 4.

Changes in Revenues

The changes in revenues supporting the FY 2007 Core Education Budget are summarized below:

Revenue Source	FY 2006 Adopted	FY 2007 Proposed	Change
State General Fund	339,701,000	360,892,000	21,191,000
Tuition Operating Fee	221,876,000	240,800,000	18,924,000
Designated Operating Fund	50,113,000	52,079,000	1,966,000
Subtotal: Ongoing Core Ed Revenues	611,690,000	653,771,000	42,081,000
Use of Fund Balance for Temp Exp	23,000,000	3,550,000	(19,450,000)
TOTAL REVENUES	634,690,000	657,321,000	22,631,000

Comments on Changes in Revenues

Budgeted ongoing revenues in the proposed FY 2007 Core Education Budget are \$42,081,000 higher than budgeted revenues that supported this budget in FY 2006. State General Fund revenues (which in this presentation include Education Trust Fund and Pension Stabilization Fund allocations) increase by \$21,191,000, tuition operating fee revenues increase by \$18,924,000 and Designated Operating Fund revenues increase by \$1,966,000. In the FY 2006 Core Education budget, \$23,000,000 in fund balance was used to support selected one-time or time-limited investments. In FY 2007, the administration is proposing to use \$3,550,000 of fund balance to support selected one-time or time-limited investments – all of which are continuations of previously made commitments of fund balance. These proposed changes in revenues for FY 2007 are discussed below.

State General Fund. State General Fund revenue for FY 2007 reflects actions taken by the State Legislature in both the original adoption of the 2005-07 State biennial budget and in the 2006 State supplemental budget. The increased funding available in FY 2007 is dedicated to specific purposes – salary and benefit increases, new enrollments and a number of specific program allocations.

Tuition Operating Fee. The proposed FY 2007 Core Education Budget assumes that the proposed tuition increases for the 2006-07 academic year shown in Appendix 4 are adopted. Appendix 4 shows the proposed tuition charge for all tuition categories for the 2006-07 academic year; for informational purposes, both the percentage increase and the dollar increase recommended for each tuition category are shown. Appendix 4 also shows how the

proposed tuition and fees for the university would compare to the projected 2006-07 tuition and fee rates for the Higher Education Coordinating Board 24 Comparison Group.

For undergraduate resident tuition, the State legislature sets the maximum that the tuition increase can be in each academic year in the biennial budget bill – and for the 2006-07 academic year, undergraduate resident tuition can be increased by a maximum of 7%. For undergraduate non-resident, graduate and professional tuition, the Board of Regents has local authority over tuition rate setting – the 2006-07 academic year will be the fourth year of a six-year tuition setting authority for these tuition categories that was granted in a bill passed by the State Legislature in May 2003.

For the 2006-07 academic year, the administration is recommending that:

Undergraduate Resident tuition be increased by 7%;

Undergraduate Non-resident tuition be increased by 7%;

Graduate Tier 1 Resident and Non-Resident tuition be increased by 7%;

Both resident and non-resident tuition for Pharm.D., Law, Medicine, Dentistry be increased by 10%;

Nursing Masters Degrees be increased by 10% for both resident and non-resident students at UW/Seattle and by 6.8% for resident and 6.9% for non-resident students at UW/Bothell and UW/Tacoma (the Masters in Nursing tuition at UW/Bothell and UW/Tacoma has been set at the same rate as Graduate Tier 2 tuition for a number of years);

Business Masters Degree tuition be increased by 17% for resident and 9% for non-resident students for the incoming cohort of students at UW/Seattle, by 7.9% for resident students at UW/Bothell for the incoming cohort of students, and by 10% for both resident and non-resident students at UW/Tacoma; and

Tuition charges for post-baccalaureate and non-matriculated students be adjusted consistent with the policy that has been used for tuition for these students since these tuition categories were established. Under this policy, post-baccalaureate and non-matriculated students taking undergraduate courses pay at the resident or non-resident undergraduate tuition rate established for that academic year; post-baccalaureate and non-matriculated students taking one or more graduate courses pay at the resident or non-resident Graduate Tier 3 tuition rate established for that academic year.

Note that tuition increases for Graduate Tier 2 and Graduate Tier 3 are established based on the increase adopted for Graduate Tier 1 – Graduate Tier 2 tuition is \$250 more per year than Graduate Tier 1 and Graduate Tier 3 tuition is \$250 more than Graduate Tier 2. For Business Masters programs, starting with the current academic year both UW/Seattle and UW/Bothell have cohort based pricing where students pay the same tuition rate for both

years of the program; thus there is no tuition increase for continuing Business Masters students at either UW/Seattle or UW/Bothell.

Designated Operating Fund. The Designated Operating Fund revenues that support the Core Education Budget are shown in the table below:

Designated Operating Fund Revenue Source	FY 2006 Adopted	FY 2007 Proposed	Change
Summer Quarter Tuition	24,570,000	25,150,000	580,000
Investment Income	18,000,000	18,000,000	0
Miscellaneous Fees	4,188,740	4,188,740	0
Branch Campus overhead	2,700,000	3,085,000	385,000
Administrative Allowances	655,000	655,000	0
Royalty Research Fund Transfer	0	1,000,000	1,000,000
TOTAL REVENUES	50,113,740	52,078,740	1,965,000

Although Summer Quarter tuition rates will see the same increases that were implemented for the 2005-06 academic year, Summer Quarter enrollment has declined for three years in a row. Because of this, only a small increase in Summer Quarter tuition revenue is projected for FY 2007. Given market conditions in the short-term investment markets, the investment income revenue estimate for FY 2007 is unchanged from the FY 2006 level. As there are no material changes in the level of any of the fees included in the “miscellaneous fees” category, that revenue estimate is held steady for FY 2007. Branch campus overhead revenue increases by \$385,000 because of the growth in the UW/Bothell and UW/Tacoma budgets due to State enrollment and salary allocations and increased tuition revenue. The expected revenue from administrative allowances related to certain financial aid programs are not anticipated to increase for FY 2007. The FY 2007 Designated Operating Fund revenue estimate also assumes the use of \$1,000,000 in Royalty Research Fund resources to support the pilot proposal included in this proposed budget to provide bridge funding for researchers.

Use of Fund Balance. The proposed FY 2007 budget uses \$3,550,000 in fund balance to support one-time or limited duration investments. All of the items supported from this allocation of fund balance in FY 2007 were previous commitments. Due to the upcoming unbudgeted charge of the faculty pay lawsuit settlement to unrestricted reserves, the administration is not proposing any new use of fund balance for FY 2007 beyond these previous commitments.

FY 2007 Core Education Budget Allocations

The new allocations in the FY 2007 Core Education Budget are summarized below:

Core Education Budget FY 2007 Allocations

Area of Budget	FY 2007 Allocations
<u>Workplace of Choice - Competitive Compensation:</u>	
Salaries	16,585,000
Benefits	1,783,000
Subtotal	18,368,000
<u>Attract a Diverse and Excellent Student Body</u>	
Enrollment Allocations	
UW/Seattle: General Enrollments	860,000
UW/Seattle: Math, Science & Engineering Enrollments	870,000
UW/Bothell	2,547,000
UW/Tacoma	2,812,000
Attract/Retain Diverse Students	1,045,000
Subtotal	8,134,000
<u>Academic Program and Research Excellence</u>	
Investments in Academic Excellence	9,168,000
Temporary Research Equipment Funding	2,150,000
South Lake Union Phase 2 O&M (Legislative Action)	2,400,000
Bioengineering/Genome Sciences O&M (Legislative Action)	2,000,000
Pacific Northwest Seismic Network (Legislative Action)	400,000
Subtotal	16,118,000
<u>Integrity/Compliance/Stewardship Investments</u>	1,815,000
<u>Required Cost Increases/Adjustments</u>	1,924,000
<u>Use of Fund Balance</u>	3,550,000

Comments on FY 2007 Core Education Budget Allocations

The incremental FY 2007 Core Education Budget allocations are listed in the table above are discussed in more detail below.

Workplace of Choice - Competitive Compensation. Appendix 1 presents details regarding the salary and benefit allocations that are included in the proposed FY 2007 budget. For salaries, this proposal assumes:

For faculty: a 2% increase effective June 1, 2006 (which reflects the ongoing cost of the faculty pay lawsuit settlement); a 2% continuing merit increase effective September 1, 2006, a 0.6% additional merit increase effective September 1, 2006; funding of promotions; and a recruitment and retention allocation of \$1,750,000.

For professional staff and librarians: a 3% increase effective September 1, 2006.

For teaching and research assistants: a 2.6% increase effective July 1, 2006.

For represented classified staff: a 1.6% cost of living increase effective July 1, 2006; in addition to this cost of living increase, for classified staff at the top step of their classification a new step is added to the pay scale (which is a 2.5% increase for the eligible classified staff); and note that classified staff who are not at the top step of their classification receive annual two-step (5%) pay increases in addition to the cost of living increase.

For non-represented classified staff: a 1.6% cost of living increase effective September 1, 2006; a special pay proposal has been submitted to the State Department of Personnel to add a new step to the pay scale (which is a 2.5% increase for the eligible classified staff) – this request has not yet been acted upon by the State Department of Personnel; and as for represented classified staff, non-represented classified staff who are not at the top step of their classification receive annual two-step (5%) pay increases in addition to the cost of living increase.

Taken together, the salary and benefits allocations in the proposed FY 2007 Core Education Budget total \$18,368,000.

Attract a Diverse and Excellent Student Body. The proposed FY 2007 Core Education Budget expands enrollment at all three University of Washington campuses:

140 undergraduate, 40 graduate and 150 math, science and engineering student FTE are added at the UW/Seattle campus;

125 lower division undergraduate and 75 upper division undergraduate student FTE are added at the UW/Bothell campus; and

125 lower division undergraduate and 100 upper division undergraduate student FTE are added at the UW/Tacoma campus.

At the UW/Seattle campus, \$860,000 of general enrollment funds and \$540,000 of math, science and engineering enrollment funds are allocated to the College of Arts and Sciences and \$330,000 of math, science and engineering enrollment funds are allocated to the College of Engineering.

A number of investments related to attracting and retaining diverse students are included in this proposed budget; these investments are listed in Appendix 2. These allocations include:

\$225,000 to support the undergraduate Summer Bridge Program;

\$80,000 to support diversity enrichment initiatives in the Graduate School;

\$440,000 from the undergraduate advising reserve established in FY 2006 to support undergraduate advising (\$200,000 to the College of Arts and Sciences and \$240,000 to the Office of Undergraduate Education); and

\$300,000 approved by the State legislature in the 2006 State Supplemental Budget to expand the outreach efforts of the Mathematics, Engineering and Science Achievement program that works with K-12 students on a statewide basis.

These proposed investments total \$1,045,000 in new allocations related to attracting and retaining diverse students.

The level of financial aid that the university can offer to students is an important component of its ability to attract a diverse and excellent student body. The proposed FY 2007 Core Education Budget increases financial aid allocations for both undergraduate and graduate/professional students by providing both additional financial aid grants and additional tuition waivers. The total amount of financial aid provided from these two sources and the incremental increase in the FY 2007 budget is shown in the table below:

Increases In Financial Aid Allocations for FY 2007
(Based on the Application of Current Financial Aid Policy
and the Tuition Increases in the Proposed FY 2007 Budget)

Financial Aid Category	FY 2006 Adopted	FY 2007 Proposed	Change
Undergraduate Merit/Need Tuition Waivers	5,749,000	6,283,000	534,000
<u>Undergraduate Financial Aid Grants</u>	<u>6,395,000</u>	<u>6,971,000</u>	<u>576,000</u>
Subtotal: Undergrad Merit/Need Waivers and Grants	12,144,000	13,254,000	1,110,000
Graduate/Professional Merit/Need Tuition Waivers	3,449,000	3,770,000	321,000
<u>Graduate/Professional Financial Aid Grants</u>	<u>2,741,000</u>	<u>2,988,000</u>	<u>247,000</u>
Subtotal: Grad/Professional Merit/Need Waivers and Grants	6,190,000	6,758,000	568,000
Teaching/Research Assistant Tuition Waivers	39,354,000	42,106,000	2,752,000
Other Tuition Waivers	7,903,000	8,572,000	669,000
<u>Total all sources:</u>	<u>65,591,000</u>	<u>70,690,000</u>	<u>5,099,000</u>

The UW's current financial aid policy of utilizing 3.5% of tuition operating fee collections for financial aid grants and waiving 4% of tuition costs will provide \$1,110,000 in additional financial aid resources to needy undergraduate resident students in the 2006-07 academic year.

The 7% increase in undergraduate resident tuition for the 2006-07 academic year will generate \$1,856,000 in additional unfunded need for undergraduate students in the 2006-07 academic year. The Regents have adopted a policy of meeting 55% of this additional need through financial aid grants and tuition waivers. To meet this policy goal next year given a 7% increase in undergraduate resident tuition, \$1,021,000 in additional grant and tuition waiver financial aid has to be made available to undergraduate resident students next year. The increase of \$1,110,000 in financial aid grants and tuition waivers available for undergraduate students in FY 2007 exceeds the commitment made by the Regents.

Given the proposed tuition levels for the 2006-07 academic year, graduate appointees qualifying for the non-resident tuition differential waiver and for the operating fee tuition waiver will have \$2,752,000 in additional tuition waiver benefit in FY 2007. In addition, the

UW's current financial aid policy of utilizing 3.5% of tuition operating fee collections for financial aid grants and waiving 4% of tuition will make \$568,000 of additional financial aid available to graduate and professional students in the 2006-07 academic year.

Academic Program and Research Excellence. As shown on Table 2, the proposed FY 2007 Core Education Budget allocates over \$16,000,000 toward academic and research program excellence.

On a pilot basis, the proposed FY 2007 Core Education Budget provides bridge funding for selected researchers to cover short-term gaps between grant awards. Program enhancement investments are made in a number of schools and colleges; the specific allocations are listed in Appendix 2. Significant investments are made in four colleges (Architecture and Urban Planning, Information School, Social Work and Engineering) for which new deans have been hired. Allocations are made to four schools/colleges to assist in attracting and/or retaining outstanding faculty. An allocation is provided to expand the undergraduate honors program. In addition, funding is provided to both the UW Libraries and to the Law Library to help cover inflationary cost increases for the purchase of library materials.

During FY 2007, the proposed budget temporarily utilizes "innovation" funds permanently budgeted in the Core Education Budget for a research equipment allocation. Finally, in the 2006 Supplemental Operating Budget, the university was successful in getting State funding to support three different research activities: operations and maintenance funds for the South Lake Union Phase 2 building; operations and maintenance funds for the Bioengineering and Genome Sciences buildings; and funds to support the Pacific Northwest Seismic Network.

Integrity/Compliance/Stewardship Investments. A number of proposed investments in the university's administrative oversight activities are listed on the second page of Appendix 2. Among these investments are: an expansion of the university's external affairs activities; increased staffing to support the implementation of civil service reform; investment to support the enterprise risk management program; additional resources to the Office of Planning and Budgeting to support legislative analysis, policy making and lobbying; additional support for the leadership, community and values initiative; and additional support for the university's data warehouse program. In total, approximately \$1,800,000 in new funding is proposed for investments related to integrity/compliance/stewardship in the FY 2007 Core Education Budget.

Required Cost Increases/Adjustments. The proposed FY 2007 Core Education Budget includes just under \$2,000,000 for required cost increases and adjustments – specific allocations are listed in Appendix 3. The largest budget increase is for the rising costs of natural gas. The largest decrease is in the university's risk management costs (self-insurance and purchased insurance). A number of other "institutional" budgets that pay for contractual or other required activities have either upward or downward annual adjustments.

FY 2007 Restricted Operating Budget

The proposed FY 2007 Restricted Programs Budget is presented Table 4.

Changes in Revenues

The changes in revenues supporting the FY 2007 Restricted Programs Budget are summarized below:

Revenue Source	FY 2006 Adopted	FY 2007 Proposed	Change
Grant and Contract Direct Cost	800,000,000	808,000,000	8,000,000
Grant and Contract Indirect Cost	187,000,000	189,000,000	2,000,000
Gifts	116,000,000	120,640,000	4,640,000
State Restricted Funds	6,310,000	6,342,000	32,000
TOTAL REVENUES	1,109,310,000	1,123,982,000	14,672,000

Comments on Changes in Revenues

Budgeted revenues in the proposed FY 2007 Restricted Programs Budget increase by \$14,672,000 over the FY 2006 budgeted level: grant and contract direct cost increases by \$8,000,000; grant and contract indirect cost increases by \$2,000,000; gift and endowment revenue is projected to increase by \$4,640,000; and State Restricted Funds increase by \$32,000. These proposed changes in revenues are discussed below.

Grant and Contract Direct Cost. Direct costs for grants and contracts are projected to increase by a modest 1% in FY 2007 – an increase of \$8,000,000 over the current fiscal year. This estimate assumes grant and contract awards for the current fiscal year will be at or slightly above the previous fiscal year.

Grant and Contract Indirect Cost. As direct costs for grants and contracts are projected to be slightly higher in FY 2007 than in FY 2006, grant and contract indirect cost recovery is also to be slightly higher; the projected increase in grant and contract indirect cost is 1% - an increase of \$2,000,000 over the current fiscal year.

Gifts. Revenues to gift and endowment spending accounts are projected to increase moderately (by just under \$5,000,000) in FY 2007. This increase reflects both continued fund raising success and strong returns for the Consolidated Endowment Fund for the past few years.

State Restricted Funds. The School of Public Health and Community Medicine receives a small amount of appropriated State funding from the Accident Account and the Medical Aid Account for specific activities performed by the Department of Environmental Health.

Changes in revenues for FY 2007 (an increase of \$32,000 over the current fiscal year) for these State Restricted Funds simply reflect changes in State appropriations.

FY 2007 Restricted Programs Budget Allocations

The discussion in this section is limited to how the administration proposes to allocate additional indirect cost recovery resources that are anticipated in FY 2007. Expenditures for grant and contract direct cost, almost all gifts, and State restricted funds budgets can only be used for the purposes specified by the granting agency, donor or legislature. Thus, annual expenditures for these areas are assumed to be equal to budgeted levels. The university does have discretion over how indirect cost recovery revenues are allocated.

The new allocations in FY 2007 supported by indirect cost recovery resources are summarized below:

<u>Indirect Cost Recovery:</u>	<u>FY 2007 Allocations</u>
<u>Workplace of Choice - Competitive Compensation:</u>	
Salaries	1,288,000
Benefits	874,000
Subtotal	2,162,000
<u>Investments in Research Excellence</u>	
Research Cost Recovery Allocation Change	1,254,000
Dedicated Indirect Cost Recovery Changes	1,123,000
Academic Infrastructure - Library materials	150,000
Subtotal	2,527,000
<u>Integrity/Compliance/Stewardship Investments</u>	2,041,000
<u>Required Cost Increases/Adjustments</u>	1,170,000

Comments on FY 2007 Indirect Cost Recovery Budget Allocations

Workplace of Choice - Competitive Compensation. The indirect cost recovery budget picks up a calculated share of the salary and benefit costs of employees who are funded from indirect cost recovery resources.

Investments in Research Excellence. A number of investments are made to support the university's research enterprise. By policy, the university allocates the portion of indirect cost recovery revenues that is associated with college/school grant administration back to the colleges/schools based on their actual grant activity in the prior fiscal year. This

allocation is called the “research cost recovery” allocation and it will increase by \$1,254,000 in FY 2007. This is a formula calculation. The increase in the allocation for FY 2007 is a function of both anticipated research spending in the current year and a revision in the calculation formula so that the formula is based on the university’s most recent indirect cost study.

Annual adjustments to certain indirect cost recovery budgets that are dedicated to specific purposes (such as the Primate Center “A” and “B” rates) or to pay the operations and maintenance costs of particular buildings (Harborview Research and Training, other Harborview research space, etc.) are also included in this category, and are shown in Appendix 3. The large change in this area is an increase of \$1,500,000 for the South Lake Union 1 building – which is now fully occupied by the School of Medicine.

The last allocation in this category is an allocation of \$150,000 to the University Libraries to cover a portion of the cost of library materials inflation (which is shown in Appendix 2).

Integrity/Compliance/Stewardship Investments. Four investments are made in the integrity/compliance/stewardship area (and are listed in Appendix 2): \$50,000 for additional staff support for the Animal Care and Use Committee; \$141,000 in additional support for some of the monitoring activities that Environmental Health and Safety provides for selected types of research; \$250,000 in additional support for human subjects review boards; and a significant investment of \$1,600,000 to support the Office of Research’s grant related computing systems – this investment is necessary in order for the university to ultimately comply with the federal government’s “grants.gov” initiative which will require electronic submission of grant requests.

Required Cost Increases/Adjustments. The indirect cost recovery budget picks up a share of estimated cost increases for utilities, risk management and for other critical institutional investments approved by the President and Provost – these allocations are shown in Appendix 3. The largest increases are associated with new research buildings coming on line. There is an increase of \$1,300,000 to cover increased debt service for debt issued to support construction of the Bioengineering and the Research and Technology buildings. In addition, the full annual operating costs for the Research and Technology building start to be incurred during FY 2007.

FY 2007 Academic Enhancement/Support Budget Discussion

There are four areas included in the Academic Enhancement/Support Budget: UW Medical Center; auxiliary enterprises; auxiliary educational activities; and institutional overhead activities that support the other functions. Auxiliary enterprises include: Housing and Food Services; Intercollegiate Athletics; Parking; internal service units (Stores, Motor Pool, Publication Services, etc.); Student Government; Recreational Sports; and miscellaneous other activities. Auxiliary educational activities include: continuing education; conferences; the medical resident program; the WAMI Program in the School of Medicine; and miscellaneous activities. The University charges institutional overhead to all of these activities to recover the cost of central services utilized by these academic enhancement/support activities.

The projected changes in revenue for academic enhancement/support activity are shown in the table below:

Revenue Source	FY 2006 Adopted	FY 2007 Proposed	Change
UW Medical Center	567,000,000	589,680,000	22,680,000
Auxiliary Enterprises	281,911,000	293,187,000	11,276,000
Auxiliary Educational Activities	169,052,000	175,814,000	6,762,000
Institutional Overhead	14,000,000	14,366,000	366,000
TOTAL REVENUES	1,031,963,000	1,073,047,000	41,084,000

Based on financial results over the last few years, inflationary increases in revenues have been projected for FY 2007 for UW Medical Center, auxiliary enterprise, and auxiliary educational activities. The projected increase in institutional overhead revenue is based on both actual collections in the current FY and projected increased revenues for the units that pay institutional overhead.

With the exception of institutional overhead resources, the Academic Enhancement/Support Budget resources can only be spent for specified purposes and annual expenditures are assumed to be equal to budgeted levels

FY 2007 Capital Budget Discussion

The proposed FY 2007 Capital Budget includes approval of a total of \$127,750,203 in new capital funds, as summarized in Table 5. New funds reflected in the FY 2007 Capital Budget include \$8,500,000 million in new funding received during the 2006 supplemental legislative session as well as the balance of the originally appropriated 2005-2007 biennial capital funds. The FY 2007 Capital Budget also includes approval of funding for the UW Medical Center expansion, new donor funding, and makes adjustments in funding sources and in anticipated federal facilities grant funding.

2006 Supplemental Capital Budget Funding. In the 2006 Supplemental Capital Budget, the legislature provided \$4,500,000 in State Toxics Account funding for the previously approved More Hall Annex Demolition project and other toxic cleanup projects. Local funds previously designated to these projects can now be used for space renovations to support the university's nanotechnology program. The 2006 Supplemental Capital Budget also included \$4,000,000 in Gardner-Evans Higher Education Construction Account funds for land acquisition at the UW/Tacoma campus. The 2006 Supplemental Capital Budget also changed the source of \$9,288,500 in funds for the Guggenheim Hall construction project from one state-funded source to another, with no impact to the project.

In addition to these new funds, the Governor's Office of Financial Management has released the design funds for the next three major renovation projects in the "Restore the Core" program (Savery Hall, Clark Hall, and Playhouse Theater). The proposed FY 2007 Capital Budget includes new donor and college funded enhancements of \$2,308,000 for the Playhouse Theater project.

Funding Approval for Remaining 2005-2007 Biennial Capital Funds. The FY 2007 capital budget proposal also reflects changes in the total current capital program by removing projects that have achieved substantial completion and approving the second year of biennial state, local, and other funds.

Table 1

University of Washington Fiscal Year 2007 Proposed Operating Budget

Budget Category	FY 2006 Adopted	FY 2007 Proposed
CORE EDUCATION BUDGET		
Revenues		
State General Fund	339,701,000	360,892,000
Tuition Operating Fee	221,876,000	240,800,000
Designated Operating Fund	50,113,000	52,079,000
Subtotal: Ongoing Core Education Revenues	611,690,000	653,771,000
 Use of Fund Balance for Temporary Expenditures	 23,000,000	 3,550,000
Total Revenues	634,690,000	657,321,000
Expenditures		
Ongoing Core Education Expenditures	611,690,000	653,771,000
One-time/temporary Expenditures	23,000,000	3,550,000
Total Expenditures	634,690,000	657,321,000
RESTRICTED OPERATING BUDGET		
Revenues		
Grant and Contract Direct Costs	800,000,000	808,000,000
Grant and Contract Indirect Costs	187,000,000	189,000,000
Gifts	116,000,000	120,640,000
State Restricted Funds	6,310,000	6,342,000
Total Revenues	1,109,310,000	1,123,982,000
Expenditures	1,109,310,000	1,123,982,000
ACADEMIC ENHANCEMENT/SUPPORT BUDGET		
Revenues		
UW Medical Center	567,000,000	589,680,000
Auxiliary Enterprises	281,911,000	293,187,000
Auxiliary Educational Activities	169,052,000	175,814,000
Institutional Overhead	14,000,000	14,366,000
Total Revenues	1,031,963,000	1,073,047,000
Expenditures	1,031,963,000	1,073,047,000
TOTAL OPERATING BUDGET		
Revenues	2,775,963,000	2,854,350,000
Expenditures	2,775,963,000	2,854,350,000

Table 2

Proposed Budget
Core Education Operating Budget for Fiscal Year 2007

	FY 2006 Adopted	FY 2007 Proposed	Comment
<u>REVENUES</u>			
State General Fund	339,701,000	360,892,000	
Tuition Operating Fee	221,876,000	240,800,000	
Designated Operating Fund	50,113,000	52,079,000	
Subtotal: Ongoing Core Ed Revenues	611,690,000	653,771,000	
Use of Fund Balance for Temporary Expenditures	23,000,000	3,550,000	
TOTAL REVENUES	634,690,000	657,321,000	
<u>EXPENDITURES</u>			
<u>Adjusted Base Budget</u>	634,690,000	607,412,000	
<u>Workplace of Choice - Competitive Compensation</u>			
Salaries		16,585,000	<i>See Appendix 1</i>
Benefits		1,783,000	<i>See Appendix 1</i>
Subtotal		18,368,000	
<u>Attract a Diverse and Excellent Student Body</u>			
Enrollment Allocations			
UW/Seattle: General Enrollments		860,000	
UW/Seattle: Math, Science & Engineering Enrollments		870,000	
UW/Bothell		2,547,000	
UW/Tacoma		2,812,000	
Attract/Retain Diverse Students		1,045,000	<i>See Appendix 2</i>
Subtotal		8,134,000	
<u>Academic Program and Research Excellence</u>			
Investments in Academic Excellence		9,168,000	<i>See Appendix 2</i>
Temporary Research Equipment Funding		2,150,000	
South Lake Union Phase 2 O&M (Legislative Action)		2,400,000	
Bioengineering/Genome Sciences O&M (Legislative Action)		2,000,000	
Pacific Northwest Seismic Network (Legislative Action)		400,000	
Subtotal		16,118,000	
<u>Integrity/Compliance/Stewardship Investments</u>		1,815,000	<i>See Appendix 2</i>
<u>Required Cost Increases/Adjustments</u>		1,924,000	<i>See Appendix 3</i>
SUBTOTAL: ONGOING CORE EDUCATION EXPENDITURES		653,771,000	
<u>Use of Fund Balance</u>		3,550,000	<i>See Table 3</i>
TOTAL EXPENDITURES		657,321,000	

Table 3

Core Education Budget
Proposed Temporary Investments from Fund Balance for Fiscal Year 2007

Temporary Investments	FY 2007 Proposed	Comments
Chief Investment Office Pilot Project	1,000,000	<i>Second year of five-year commitment</i>
Wireless Computing Infrastructure	1,250,000	<i>Final year of three-year commitment</i>
Arts and Sciences Undergrad Ed Initiatives	1,300,000	<i>Final year of two-year commitment</i>
TOTAL EXPENDITURES	3,550,000	

Table 4

**Proposed Budget
Restricted Programs Budget for Fiscal Year 2007**

	FY 2006 Adopted	FY 2007 Proposed	Comments
<u>REVENUES</u>			
Grant and Contract Direct Cost	800,000,000	808,000,000	
Grant and Contract Indirect Cost	187,000,000	189,000,000	
Gifts	116,000,000	120,640,000	
State Restricted Funds	6,310,000	6,342,000	
TOTAL REVENUES	1,109,310,000	1,123,982,000	
<u>EXPENDITURES</u>			
Grant and Contract Direct Cost	800,000,000	808,000,000	
Gifts	116,000,000	120,640,000	
<u>State Restricted Funds</u>	6,310,000	6,342,000	
Subtotal	922,310,000	934,982,000	
<u>Indirect Cost Recovery:</u>			
<u>Adjusted Base ICR Budget</u>	187,000,000	181,100,000	
<u>Workplace of Choice - Competitive Compensation:</u>			
Salaries		1,288,000	<i>See Appendix 1</i>
Benefits		874,000	<i>See Appendix 1</i>
Subtotal		2,162,000	
<u>Investments in Research Excellence</u>			
Research Cost Recovery Allocation Change		1,254,000	
Dedicated Indirect Cost Recovery Changes		1,123,000	<i>See Appendix 2</i>
Academic Infrastructure - Library materials		150,000	
Subtotal		2,527,000	
<u>Integrity/Compliance/Stewardship Investments</u>		2,041,000	<i>See Appendix 2</i>
<u>Required Cost Increases/Adjustments</u>		1,170,000	<i>See Appendix 3</i>
SUBTOTAL: INDIRECT COST RECOVERY BUDGET	187,000,000	189,000,000	
TOTAL EXPENDITURES	1,109,310,000	1,123,982,000	

Table 5
Proposed Capital Budget for Fiscal Year 2007

FY 2007 Capital Budget Proposal	FY 2007 Proposed
REVENUE	
Funding for FY 2006 Projects	
Projects Approved in FY 2006	392,805,726
Substantially Completed Projects	(148,275,621)
Previously Approved Continuing Projects	244,530,105
Funding for FY 2007 Projects	
State Funds (State Bonds)	(4,838,500)
Education Construction Account	22,201,000
Other State Funds	4,500,000
Subtotal, State Funds for FY 2007	21,862,500
UW Building Account - Local Funds	10,500,000
Donor/ICR - Local Funds	6,740,000
Enterprise Unit Funds	85,647,703
Transfer from Unrestricted Local Funds	3,000,000
Subtotal, Non-State Funds for FY 2007	105,887,703
Total, New Funds for FY 2007	127,750,203
TOTAL REVENUE	372,280,308
EXPENDITURES	
Previously Approved Continuing Projects	244,530,105
Proposed FY 2007 Projects	
UWMC Expansion	85,000,000
UW Tacoma Land Acquisition & Soils Remediation	4,000,000
Nanotechnology Space Renovation	4,500,000
Playhouse Theater Additional Funding	2,308,000
UW Tacoma Assembly Hall Additional Funding	4,432,000
Educational Outreach Additional Funding	647,703
Subtotal, Proposed FY 2007 Projects	100,887,703
Minor Projects	
Minor Works, Preservation	9,300,000
Minor Works - Health, Safety, and Code Requirements	5,500,000
Minor Works - Infrastructure Preservation	2,500,000
Minor Works - Facility Preservation	1,300,000
Preventative Facility Maintenance and Building System Repairs	12,912,500
Minor Works, Program	4,650,000
Subtotal, Minor Projects	26,862,500
Total, New Projects for FY 2007	127,750,203
TOTAL EXPENDITURES	372,280,308

Appendix 1

WORKPLACE OF CHOICE: COMPETITIVE COMPENSATION

Item	FY 2007 Change	FY 2007 Amount to Core Educ.	FY 2007 Amount to ICR
<u>SALARIES</u>			
Faculty			
2% Continuing Merit	4,430,000	4,430,000	0
Promotions	500,000	500,000	0
Floors	0	0	0
0.6% Additional Merit	1,329,000	1,329,000	0
Recruitment and Retention	1,750,000	1,750,000	0
2% June 1, 2006 Increase	3,578,000	3,578,000	0
Teaching/Research Assistants 2.6%	536,000	536,000	0
Professional Staff/Librarians			
Professional Staff/Librarians 3%	3,312,000	2,537,000	775,000
Represented Classified Staff 1.6%			
Classified Staff -- GOF	912,120	912,120	0
Classified Staff -- DOF	395,723	120,964	274,759
Represented Classified Staff: New 2.5% Top Step			
Classified Staff -- GOF	683,880	683,880	0
Classified Staff -- DOF	345,277	107,036	238,241
Non-represented Classified Staff GOF & DOF 1.6%	100,000	100,000	0
Classification Revisions/Salary Survey	1,000	1,000	0
Library Hourly Minimum Wage	0	0	0
Total Salaries	17,873,000	16,585,000	1,288,000
<u>BENEFITS</u>			
Employer Share of Health Benefits			
Benefits -- GOF	(327,000)	(327,000)	0
Benefits -- DOF	1,263,600	390,000	874,000
Others			
TARA Health Insurance	150,000	150,000	0
Social Sec Base Change	139,000	139,000	0
PERS Pension Change	827,000	827,000	0
PERS Pension Stabilization Payments	604,000	604,000	0
Total Benefits	2,656,600	1,783,000	874,000
TOTAL COMPENSATION	20,529,600	18,368,000	2,162,000

Appendix 2

INVESTMENTS IN PROGRAM EXCELLENCE

<u>Item</u>	<u>FY 2007 Change</u>	<u>FY 2007 Amount to Core Educ.</u>	<u>FY 2007 Amount to ICR</u>
<u>Investments in Academic Excellence</u>			
<u>Program Excellence</u>			
Business Program Enhancement	560,000	560,000	0
Law Program Enhancement	152,000	152,000	0
Nursing Program Enhancement	120,000	120,000	0
Global Health Department (Legislative Action)	500,000	500,000	0
Global Health Department Space	500,000	500,000	0
Undergraduate Honors Program	200,000	200,000	0
Medicine-WWAMI offset	191,000	191,000	0
Dentistry	60,000	60,000	0
Evans School	100,000	100,000	0
Ocean & Fishery Sciences	40,000	40,000	0
UW/Bothell (Tuition increase revenue)	676,000	676,000	0
UW/Tacoma (Tuition increase revenue)	688,000	688,000	0
 <u>Academic Leadership Investments</u>			
Architecture & Urban Planning (permanent)	584,000	584,000	0
Architecture & Urban Planning (temporary)	510,000	510,000	0
Information School (permanent)	148,000	148,000	0
Information School (temporary)	262,000	262,000	0
Social Work (permanent)	94,000	94,000	0
Social Work (temporary)	250,000	250,000	0
Engineering (permanent)	535,000	535,000	0
Engineering (temporary)	1,375,000	1,375,000	0
 <u>Workplace of Choice: Attract/Retain Outstanding Faculty</u>			
Bridge Funding for Researchers	1,000,000	1,000,000	0
Nursing	200,000	200,000	0
Pharmacy	100,000	100,000	0
Public Health	100,000	100,000	0
Law	43,000	43,000	0
 <u>Academic Infrastructure</u>			
Law library materials	30,000	30,000	0
Library materials	300,000	150,000	150,000
Total	9,318,000	9,168,000	150,000
 <u>Attract/Retain Diverse Students</u>			
Undergraduate Summer Bridge Program	225,000	225,000	0
Graduate School-Diversity Enrichment Initiative	80,000	80,000	0
Arts & Sciences - Undergrad Advising	200,000	200,000	0
Undergraduate Education - Undergrad Advising	240,000	240,000	0
MESA Outreach (Legislative Action)	300,000	300,000	0
Total	1,045,000	1,045,000	0

Appendix 2

INVESTMENTS IN PROGRAM EXCELLENCE

Item	FY 2007 Change	FY 2007 Amount to Core Educ.	FY 2007 Amount to ICR
<u>Investments in Integrity/Compliance/Stewardship</u>			
External Affairs	670,000	670,000	0
Animal Care Committee Staffing	50,000	0	50,000
Environmental Health and Safety	141,000	0	141,000
Human Subjects Review Boards	250,000	0	250,000
Planning & Budgeting	145,000	145,000	0
Office of the Provost	250,000	250,000	0
Civil Service Reform Implementation	250,000	250,000	0
Dept of Retirement Systems Compliance	100,000	100,000	0
Enterprise Risk Management	100,000	100,000	0
Leadership, Community & Values Initiative	150,000	150,000	0
Data Warehouse Program Support	150,000	150,000	0
Office of Research Information Systems	1,600,000	0	1,600,000
Total	3,856,000	1,815,000	2,041,000
Grand Total	14,219,000	12,028,000	2,191,000

Appendix 3

REQUIRED COST INCREASES/ADJUSTMENTS

Item	FY 2007 Change	FY 2007 Amount to Core Educ.	FY 2007 Amount to ICR
<u>Institutional Budgets</u>			
Utilities:			
Electricity	13,000	10,000	3,000
Natural gas	2,400,000	1,838,000	562,000
Water/sewer	(190,000)	(146,000)	(44,000)
Solid waste	9,000	7,000	2,000
Power plant operations	0	0	0
Subtotal utilities:	2,232,000	1,709,000	523,000
Other institutional budgets:			
Property rentals-general	(500,000)	(500,000)	0
Prop. Rental-Sand Point central	560,000	560,000	0
Prop. Rental-Sand Point unassigned	(120,000)	(120,000)	0
Wellington Hills	50,000	50,000	0
University Way security	(50,000)	(50,000)	0
Risk management	(1,700,000)	(1,302,000)	(398,000)
Transportation subsidy	92,000	70,000	22,000
Residential parking zone	15,000	11,000	4,000
Conservation loan payments	53,000	53,000	0
DOF revolving fund budgets	150,000	115,000	35,000
Montlake landfill monitoring	50,000	50,000	0
AFRS interface expense	59,000	59,000	0
Institutional financial audit	175,000	175,000	0
Investment management/custodial fees	15,000	15,000	0
Institutional overhead offset	(366,000)	(366,000)	0
Subtotal other institutional budgets:	(1,517,000)	(1,180,000)	(337,000)
<u>Other Issues</u>			
Recycling program	100,000	77,000	23,000
Hazardous materials charges	187,000	143,000	44,000
RV Thompson ship time	400,000	400,000	0
Increase in summer quarter costs	300,000	300,000	0
Print Plant loan payment	(605,000)	(605,000)	0
BioE/Genome and R+T debt service	1,300,000	0	1,300,000
BioE/Genome State funding offset	(2,000,000)	0	(2,000,000)
R&T building management and utility services	1,617,000	0	1,617,000
State mandated SmartBuy budget cut	664,000	664,000	0
Subtotal Other Issues	1,963,000	979,000	984,000

Appendix 3

REQUIRED COST INCREASES/ADJUSTMENTS

Item	FY 2007 Change	FY 2007 Amount to Core Educ.	FY 2007 Amount to ICR
<u>Other Legislative Actions</u>			
Revolving fund changes	17,000	17,000	0
UW Autism Center at UW/Tacoma	100,000	100,000	0
Burke Museum educational programs	150,000	150,000	0
WA Search for Young Scholars	150,000	150,000	0
Operating to capital shift	(1,000)	(1,000)	0
Subtotal Other Legislative Actions	416,000	416,000	0
Subtotal Required Cost Increases	3,094,000	1,924,000	1,170,000
<u>Policy Application</u>			
RCR change: calculation methodology update (3 yr phase-in)	1,254,000	0	1,254,000
Subtotal Policy Application	1,254,000	0	1,254,000
<u>Dedicated Indirect Cost Recovery Dollars</u>			
Primate Center "B" rate	(300,000)	0	(300,000)
Harborview Research and Training Bldg	300,000	0	300,000
Dedicated ICR: calculation methodology update (3 yr phase-in)	(377,000)	0	(377,000)
South Lake Union 1 (815 Mercer)	1,500,000	0	1,500,000
Subtotal Dedicated Indirect Cost Recovery	1,123,000	0	1,123,000
TOTAL REQUIRED COST INCREASES/ADJUSTMENTS	5,471,000	1,924,000	3,547,000

		University of Washington Proposed Academic Year 2006-07 Tuition Rates				HECB 24 Comparison Group Projected 2006-07 Tuition & Fees	
		2005-06 Tuition	\$ Increase	% Increase	2006-07 Proposed Tuition	2006-07 Projected Comparison Group Tuition & Fees*	2006-07 Projected Comparison Group % Increase
Undergraduate Resident	5,103	+ 357	7.0%	5,460	528	9.3%	
Undergraduate Non-resident	19,400	+ 1,358	7.0%	20,758	528	7.8%	
Graduate Tier I Resident	7,750	+ 543	7.0%	8,293	528	8.7%	
Graduate Tier I Non-Resident	18,800	+ 1,316	7.0%	20,116	528	7.2%	
Graduate Tier II Resident	8,000	+ 543	6.8%	8,543	528		
Graduate Tier II Non-Resident	19,050	+ 1,316	6.9%	20,366	528		
Graduate Tier III Resident	8,250	+ 543	6.6%	8,793	528		
Graduate Tier III Non-Resident	19,300	+ 1,316	6.8%	20,616	528		
Pharm.D. Resident	10,670	+ 1,067	10.0%	11,737	528	9.1%	
Pharm.D. Non-Res	21,120	+ 2,112	10.0%	23,232	528	7.4%	
Law Resident	14,300	+ 1,430	10.0%	15,730	528	9.8%	
Law Non-Resident	21,230	+ 2,123	10.0%	23,353	528	7.4%	
Medicine Resident	13,952	+ 1,395	10.0%	15,347	528	8.4%	
Medicine Non-Resident	33,790	+ 3,379	10.0%	37,169	528	5.7%	
Dentistry Resident	13,952	+ 1,395	10.0%	15,347	528	9.9%	
Dentistry Non-Resident	33,790	+ 3,379	10.0%	37,169	528	7.8%	
<u>Nursing Masters Degrees</u>							
UW/Seattle							
Nursing Masters' Resident	9,700	+ 970	10.0%	10,670	528	8.7%	
Nursing Masters' Non-Res.	19,200	+ 1,920	10.0%	21,120	528	7.2%	
UW/Bothell & UW/Tacoma							
Nursing Masters' Resident	8,000	+ 543	6.8%	8,543	528	8.7%	
Nursing Masters' Non-Resident	19,050	+ 1,316	6.9%	20,366	528	7.2%	

* Peer projections based on 5-Year Least Squares Trend Estimate

University of Washington
Academic Year 2006-07 Tuition Rate Proposals

	2005-06			2006-07		Proposed UW Tuition & Fees	HECB 24 Comparison Group Projected 2006-07 Tuition & Fees	
	Tuition	\$ Increase	% Increase	Proposed Tuition	Estimated Fees		Projected Comparison Group Tuition & Fees*	Projected Comparison Group % Increase
<u>Business Masters Degrees</u>								
UW/Seattle								
Business Masters Res. (Incoming)	14,780	+ 2,520	17.1%	17,300	528	17,828	18,335	9.5%
Business Masters Non-Res (Inc.)	24,717	+ 2,283	9.2%	27,000	528	27,528	28,885	7.9%
Business Masters Res. (Continuing)								
Business Masters Non-Res (Cont.)	14,780	+ 0	0.0%	14,780	528	15,308	18,335	9.5%
(no increase- 2nd Yr of cohort pricing)	24,717	+ 0	0.0%	24,717	528	25,245	28,885	7.9%
UW/Bothell								
Business Masters Res. (Incoming)	14,780	+ 1,168	7.9%	15,948	405	16,353	18,335	9.5%
Business Masters Non-Res (Inc.)	24,717	+ 0	0.0%	24,717	405	25,122	28,885	7.9%
Business Masters Res. (Continuing)								
Business Masters Non-Res (Cont.)	14,780	+ 0	0.0%	14,780	405	15,185	18,335	9.5%
(no increase- 2nd Yr of cohort pricing)	24,717	+ 0	0.0%	24,717	405	25,122	28,885	7.9%
UW/Tacoma								
Business Masters Resident	11,935	+ 1,194	10.0%	13,129	441	13,570	18,335	9.5%
Business Masters Non-Res	21,700	+ 2,170	10.0%	23,870	441	24,311	28,885	7.9%

Post-baccalaureate and Non-matriculated Students

Post-baccalaureate Resident								
taking only undergraduate courses	5,103	+ 357	7.0%	5,460	528	5,988	5,988	
taking 1 or more graduate courses	8,250	+ 543	6.6%	8,793	528	9,321	9,321	
Post-baccalaureate Non-resident								
taking only undergraduate courses	19,400	+ 1,358	7.0%	20,758	528	21,286	21,286	
taking 1 or more graduate courses	19,300	+ 1,312	6.8%	20,616	528	21,144	21,144	
Non-matriculated Resident								
taking only undergraduate courses	5,103	+ 357	7.0%	5,460	528	5,988	5,988	
taking 1 or more graduate courses	8,250	+ 543	6.6%	8,793	528	9,321	9,321	
Non-matriculated Non-Resident								
taking only undergraduate courses	19,400	+ 1,358	7.0%	20,758	528	21,286	21,286	
taking 1 or more graduate courses	19,300	+ 1,312	6.8%	20,616	528	21,144	21,144	

* Peer projections based on 5-Year Least Squares Trend Estimate

VII. STANDING COMMITTEES

- A. Academic and Student Affairs Committee

In Joint Session with

- B. Finance, Audit and Facilities Committee

University of Washington 2007-09 State Operating and Capital Budget Requests

The University of Washington's 2007-09 State Operating and Capital Budget Requests are due to the Office of Financial Management on September 1, 2006. In order to meet the budget submission deadline, the framework for the UW's 2007-09 State Operating and Capital Budget Requests will be discussed with the Board of Regents as an information item at the June 2006 meeting and will be brought to the Board for action at the July 2006 meeting. This document contains preliminary estimates that may change in the action item that will be presented to the Board at the July meeting.

Preview of Actions that the Board will be Asked to take in July

At the July 2006 Board of Regents meeting, the administration will ask will ask the Board to:

Approve the 2007-09 State Operating Budget Request;

Approve the 2007-09 State Capital Budget Request;

Approve the 2007-09 Consolidated Capital Project List for the six public 4-year colleges and universities;

Endorse policy initiatives that the UW will discuss in the 2007 legislative session; and

Authorize the Office of Planning and Budgeting to further develop the descriptions of selected 2007-09 budget requests and to prepare and submit other supporting materials that are required by the Office of Financial Management.

Vision/Goals/Objectives

The 2007-09 Operating and Capital Budget Requests reflect discussions held throughout 2006 regarding the vision, goals and objectives for the University of Washington. The vision statement for the UW is:

The University of Washington educates a diverse student body to become responsible global citizens and future leaders through a challenging and inclusive learning environment informed by cutting-edge scholarship. Discovery is at the heart of our university. We discover and advance timely and useful solutions to the world's most difficult and complex problems of our times, serving and enriching the lives of all people throughout Washington state, the nation, and the world. We are committed to integrity, diversity, excellence, collaboration, and innovation in all that we do.

Among the characteristics that make the UW unique are commitments to: academic excellence; be educators; be world leaders in research; take action to preserve and enhance the State of Washington; be an academic community that is committed to scholarly exploration in a wide array of academic endeavors; actively pursue global engagement and connectedness; be a public university that serves all of the citizens of the State of Washington.

Specific goals that are guiding the university's actions are:

Goal 1: attract a diverse and excellent student body and provide a rich learning experience

Goal 2: attract and retain an outstanding and diverse faculty and staff

Goal 3: expand the reach of the UW across the globe

Goal 4: strengthen interdisciplinary research and scholarship to tackle "grand challenge" problems that will benefit society and stimulate economic development

Goal 5: insure the highest level of integrity, compliance and stewardship

The UW's 2007-09 State Operating and Capital Budget Requests are structured to support achieving these goals.

Program Benchmarks

As part of the "Creating UW's Future" discussion that has been presented to the Board, the administration is developing key benchmark indicators that will be used to measure

and evaluate the success toward achieving the five goals that are discussed above. A draft of these benchmark indicators will be presented to the Board at the July meeting.

Funding Benchmarks

Funding for the University of Washington must be set at a competitive level if the university is to continue to provide a high quality education to students and to achieve the vision and goals set for the institution. One way to assess the ability to achieve these goals is to compare the UW to other universities on various benchmark measures. In developing the 2007-09 State Operating and Capital Budget Requests, several benchmarks were identified. The UW's current status relative to those benchmarks, the potential progress that could be achieved in 2007-09, and the long-term goal on these benchmarks were all identified. A table showing this information is presented below.

**University of Washington
Short-Term and Long-Term Funding Benchmarks**

Benchmark	Current Gap	2007-09 Progress	Long Term Goal (Fiscal Year 2017)
Funding Per FTE Student	\$3,000 to \$5,000 Less Per FTE Than Competitors	Reduce Difference to \$1,000 to \$3,500 Per FTE Less Than Competitors	Funding Per FTE Equal To Competitors by 2013 and Thereafter
Competitive Compensation			
Faculty	Average Salary \$5,000 to \$9,500 Less Than Market Survey	Average Salary \$3,000 to \$7,500 Less Than Market Survey	0% to 5% Above Market Survey
Librarians	Average Salary \$1,000 to \$4,000 Less Than Market Survey	Average Salary \$0 to \$3,000 Less Than Market Survey	0% to 5% Above Market Survey
Professional Staff	Average Salary \$5,000 to \$6,000 Less Than Market Survey	Average Salary \$3,700 to \$5,000 Less Than Market Survey	0 to 5% Above Market Survey
Classified Staff	Market Survey Being Conducted	Labor Negotiations Have Started	0 to 5% Above Market Survey
Facilities			
Operations and Maintenance of Physical Plant	47% of Benchmark Funding Standard	Move New + Renovated Space To 100% of Funding Standard	80% of Benchmark Funding Standard
Capital Investment Deferred Renewal and Modernization Backlog	Facilities Condition Index at 24%	Progress If Policy Requests Acted Upon	Facilities Condition Index at 10%
Information Systems			
Oper. & Maintenance	to be developed		to be developed
System Development	to be developed		to be developed

2007-09 State Operating Budget Request

Funding requests proposed by the administration for inclusion in the UW's 2007-09 State Operating Budget Request are presented in the sections that follow this introduction. The proposed budget requests are categorized by institutional goals.

For the 2007-09 Operating Budget Requests, the administration does not intend to present to the Board the actual text that will be submitted to the Office of Financial Management for these requests. Instead, the administration is asking the Board to approve the budget request categories and the amounts that will be requested.

An overall summary of the UW's 2007-09 Operating Budget Request is shown in the table below.

Summary of UW 2007-09 State Operating Budget Request

Fiscal Year 2007 State General Fund Base:	360,892,000
<hr/>	
	FY 2009 Increase in General Fund Appropriation
<u>UW 2007-09 State Operating Budget Request</u>	
Goal 1: Attract a Diverse and Excellent Student Body and Provide a Rich Learning Experience	17,720,000
Goal 2: Attract and Retain and Outstanding and Diverse Faculty and Staff	40,550,000
Goal 3: Expand the Reach of the UW Across the Globe	2,000,000
Goal 4: Strengthen Interdisciplinary Research and Scholarship to Tackle "Grand Challenge" Problems that will Benefit Society and Stimulate Economic Development	9,762,000
Goal 5: Insure the Highest Level of Integrity, Compliance and Stewardship	5,860,000
Total FY 2009 Funding for New Requests:	75,892,000
FY 2009 General Fund Base with New Requests:	436,784,000
Percentage Increase over FY 2007 level:	21%
<hr/>	
Restoration of Shift of Funds from Operating to Capital:	13,000,000
<hr/>	
General Fund Base for FY 2009 if All Requests Funded:	449,784,000

Goal 1: Attract a Diverse and Excellent Student Body and Provide a Rich Learning Experience

Five budget requests related to this goal are summarized below:

- a consolidated UW new enrollment request;
- an undergraduate experience request;
- a support services for diverse populations request;
- a graduate/professional student career advising/mentoring request; and
- a K-12 outreach activities request.

These five requests combined would add \$8,860,000 of State General Fund support in FY 2008, \$17,720,000 of State General Fund support in FY 2009 – for a total of \$26,580,000 for the 2007-09 biennium.

Consolidated UW New Enrollment Request

Proposed new student enrollments by campus and type are shown in table on the following page. The UW is requesting \$7,360,000 of State General Fund support in FY 2008 and \$14,720,000 of State General Fund support in FY 2009 to support enrollment growth on all three campuses.

**2007-09 Biennium State Operating Budget Request
Requested New Enrollments**

<u>UW/Campus</u>	<u>FY 2007 Student FTE</u>	<u>New FTE in FY 2008</u>	<u>New FTE in FY 2009</u>	<u>FY 2009 Student FTE</u>
<u>UW/Seattle</u>				
Undergraduate		250	250	
Graduate		75	75	
Professional		25	25	
Total UW/Seattle:	33,367	350	350	34,067
<u>UW/Bothell</u>				
Undergraduate - lower division		125	125	
Undergraduate - upper division		95	95	
Graduate		30	30	
Total UW/Bothell:	1,540	250	250	2,040
<u>UW/Tacoma</u>				
Undergraduate - lower division		125	125	
Undergraduate - upper division		115	115	
Graduate		30	30	
Total UW/Tacoma:	1,869	270	270	2,409
Three campus total:	36,776	870	870	38,516

As can be seen in the table, the UW is requesting a total of 870 additional student FTE in each year of the 2007-09 biennium. To the extent possible, the undergraduate expansion at UW/Seattle will be in areas that have been discussed as “high demand” areas (i.e. math, science, engineering and health sciences). The requested new enrollments at UW/Bothell and UW/Tacoma are large additions compared to the current student base – approximately 15% growth per year at both campuses.

Although the UW’s 2007-09 new enrollment request is shown by campus for this discussion with the Board, in the materials actually submitted to the Office of Financial Management the administration intends to present a consolidated new enrollment request – in the hope of initiating a discussion with the Office of

Financial Management about giving the UW greater flexibility in determining how new enrollments allocated to the UW are assigned by campus.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	7,360,000	14,720,000	22,080,000

Undergraduate Experience Request

The UW is requesting \$750,000 in State General Fund support in FY 2008 and \$1,500,000 of State General Fund support in FY 2009 for initiatives to improve the undergraduate experience.

The request for state support for initiatives to improve the undergraduate experience at the UW will have a number of components that could include:

- support for a virtual/physical Student Resource Center;
- student advising reform and expansion of pool of advisors;
- further development/expansion of the honors program.

This request will focus on elements that either improve the ease with which students can conduct transactions that they need to do, provide access to alternative options for receiving advising, increase the availability of advising, or expand the availability of special programs available to undergraduates.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	750,000	1,500,000	2,250,000

Support Services for Diverse Populations Request

The UW is requesting \$250,000 in State General Fund support in FY 2008 and \$500,000 of State General Fund support in FY 2009 for initiatives to better support the diverse student population at the UW.

Overall the UW has been successful at recruiting a student population that includes: students from low income families; students from almost every state in the nation; international students; and students from various ethnic, racial and religious groups. In order to increase the likelihood that the university both

retains students from these diverse groups and maximizes the likelihood that these students are academically successful, the university will seek state funding to expand the availability of support services for these diverse populations.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	250,000	500,000	750,000

Graduate/Professional Student Career Advising/Mentoring Request

The UW is requesting \$250,000 in State General Fund support in FY 2008 and \$500,000 of State General Fund support in FY 2009 for initiatives to provide better advising and mentoring services to graduate and professional students.

A number of the university’s professional schools have established programs that provide career advising services to their students. However, the Graduate and Professional Student Senate has consistently highlighted that the availability of services in this general area is not coming close to meeting the needs that many graduate and professional students have identified. While the university has made some investment in this area in recent years from local funds, much more could be accomplished with additional funding.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	250,000	500,000	750,000

Support for K-12 Outreach Activities Request

The UW is requesting \$250,000 in State General Fund support in FY 2008 and \$500,000 of State General Fund support in FY 2009 for initiatives to expand selected activities with the K-12 educational sector.

The university has many activities that either directly or indirectly support the K-12 education system including programs that: assist students in being better prepared to apply for college; involve undergraduate students in tutoring and other activities that support K-12 students; and provide teacher training. For many years, the state has been interested in how the state’s higher education institutions can assist the K-12 system even more than they do now in smoothing

the transition of students from the K-12 system to the higher education system. This is currently a topic of the governor's "Washington Learns" initiative. The university will seek additional state funding to expand its efforts in this realm.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	250,000	500,000	750,000

Goal 2: Attract and Retain an Outstanding and Diverse Faculty and Staff

The success of the university is a combination of the quality of its faculty, staff and facilities. The university is proposing three operating budget requests that relate to the goal of attracting and retaining an outstanding and diverse faculty and staff:

- a competitive compensation request;
- a request for funding for salary awards for teaching excellence; and
- a request to support the Leadership, Community and Values Initiative.

These three requests combined would add \$20,850,000 of State General Fund support in FY 2008, \$40,550,000 of State General Fund support in FY 2009 – for a total of \$61,400,000 for the 2007-09 biennium.

Competitive Compensation Request

The UW is requesting \$20,500,000 in State General Fund support in FY 2008 and \$40,100,000 of State General Fund support in FY 2009 for competitive compensation.

In order to attract and retain the best faculty and staff, the university must pay competitive salaries for all classes of employees. Currently salaries for all classes of employees at the UW lag behind relevant comparison groups. If the UW is to continue to be competitive, progress must be made at closing the salary gaps that currently exist. In the 2007-09 State Operating Budget Request the UW will ask for funding to support a 5% average salary increase in both FY 2008 and FY 2009 for all employee groups.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	20,500,000	40,100,000	60,600,000

Salary Awards for Teaching Excellence Request

The UW is requesting \$100,000 in State General Fund support in FY 2008 and \$200,000 of State General Fund support in FY 2009 so that permanent salary awards can be provided for distinguished teaching.

Faculty members who receive a distinguished teaching award currently receive a one-time monetary award. The university will seek state funding so that during

the 2007-09 biennium it can provide permanent salary increases to faculty members who receive distinguished teaching awards or other awards recognizing their academic or service excellence (such as being named to a national academy).

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	100,000	200,000	300,000

Leadership/Community/Values Initiative Request

The UW is requesting \$250,000 in State General Fund support in FY 2008 and \$250,000 of State General Fund support in FY 2009 to support the Leadership, Community and Values Initiative.

The Leadership, Community and Values Initiative focuses on several key issues for the university: effective leadership and decision-making, engagement, job satisfaction and provision of resources, and the climate for diversity. The university has supported this effort for several years with both permanent and temporary local funds. The university will seek state support for an expansion of efforts in this area.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	250,000	250,000	500,000

Goal 3: Expand the Reach of the UW Across the Globe

The university is proposing two operating budget requests that relate to the goal of expanding the UW’s reach across the globe:

a request for support to expand the international opportunities available to students; and

a request for additional support for global health teaching and research activities.

These two requests combined would add \$1,000,000 of State General Fund support in FY 2008, \$2,000,000 of State General Fund support in FY 2009 – for a total of \$2,000,000 for the 2007-09 biennium.

Expansion of International Programs/Opportunities Request

The UW is requesting \$500,000 in State General Fund support in FY 2008 and \$1,000,000 of State General Fund support in FY 2009 to expand the international opportunities available to students.

While UW students currently have many opportunities to participate in international programs, the potential to expand these opportunities is almost endless. International experiences provide valuable educational perspective to students. In addition, as companies become “multi-national” and the economy becomes more global, international experiences are important in helping graduates become more competitive candidates for employment. The university will seek state support for an expansion of efforts in this area.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	500,000	1,000,000	1,500,000

Global Health Research and Teaching Activities Request

The UW is requesting \$500,000 in State General Fund support in FY 2008 and \$1,000,000 of State General Fund support in FY 2009 to support global health research and teaching activities.

The School of Medicine and the School of Public Health and Community Medicine have formed a new Global Health Department. In the 2006

legislative session, state funding was provided to the university to initiate this effort. Many of the issues that will be addressed by the faculty in this department are critical to the state, the nation and the world. In addition to state support, the university is seeking donor/foundation support for critical initiatives that might be undertaken by this department. Furthermore, the university believes that additional state investment in this area will leverage a substantial amount of federal research support. The university will seek further support from the state for this important effort.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	500,000	1,000,000	1,500,000

Goal 4: Strengthen Interdisciplinary Research and Scholarship to Tackle “Grand Challenge” Problems that will Benefit Society and Stimulate Economic Development

The university is proposing three operating budget requests related to the goal of strengthening interdisciplinary research:

- a request for support of expansion of medical and dental student education in Spokane;
- a request for funds to support research efforts in cutting-edge fields, and
- a request for increased operations and maintenance funding for research space.

These three requests combined would add \$8,019,000 of State General Fund support in FY 2008 and \$9,762,000 of State General Fund support in FY 2009 – for a total of \$17,781,000 for the 2007-09 biennium.

UW/Medicine and UW/Dentistry – Spokane Expansion Request

The UW is requesting \$5,019,000 in State General Fund support in FY 2008 and \$3,762,000 of State General Fund support in FY 2009 to support the expansion of UW/Medicine and UW/Dentistry programs in Spokane.

Both the UW School of Medicine and the UW School of Dentistry have been engaged in feasibility studies of expanding their programs in the Spokane area. For the School of Medicine, this would involve adding a WWAMI site in Spokane and expanding the number of medical students educated in the state. For the School of Dentistry, a new Regional Initiatives in Dental Education (RIDE) program would be initiated. Both of these proposed program expansions are described in more detail in Appendix 1.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	5,019,000	3,762,000	8,781,000

Note that there is a capital component of this request as well.

Interdisciplinary Research Support Request

The UW is requesting \$1,000,000 in State General Fund support in FY 2008 and \$2,000,000 of State General Fund support in FY 2009 to support interdisciplinary research efforts.

In the past, the university has been successful at receiving state support for research efforts in cutting-edge fields. The university will once again seek state support for new interdisciplinary research initiatives. The concept is basically the same as that in past budget requests – the university would hire a small cluster of faculty members in an up and coming interdisciplinary research area. Among the interdisciplinary research areas that are possibilities for this funding are: a nanotechnology institute; the NEPTUNE Project; molecular engineering; regenerative sciences; computational intensive research efforts; or selected environmental stewardship projects.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	1,000,000	2,000,000	3,000,000

Request for Increased Support for Operations and Maintenance of Research Space

The UW is requesting \$2,000,000 in State General Fund support in FY 2008 and \$4,000,000 of State General Fund support in FY 2009 to operations and maintenance of research space.

For a number of years, the university has been in an ongoing discussion on the importance of state support for research activities of the UW. One element of such support is operations and maintenance funding for research buildings. In the 2006 legislative session, the university was successful in receiving additional state funds to support the operations and maintenance of research buildings. The university will again seek incremental state support for the operations and maintenance of research space.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	2,000,000	4,000,000	6,000,000

Goal 5: Insure the Highest Level of Integrity, Compliance and Stewardship

The university is proposing four operating budget requests that relate to the goal of insuring the highest level of integrity, compliance and stewardship:

a request for funding to support the university’s enterprise risk management efforts;

a request for funding to support technology advisory committee recommendations;

a request to increase building operations and maintenance funding for selected buildings toward a benchmark level; and

a request to restore building operations and maintenance funding temporarily paid for from the capital budget during the 2005-05 and 2005-07 biennia.

These four requests combined would add \$4,360,000 of State General Fund support in FY 2008 and \$5,860,000 of State General Fund support in FY 2009 – for a total of \$10,220,000 for the 2007-09 biennium.

Enterprise Risk Management Request

The UW is requesting \$500,000 in State General Fund support in FY 2008 and \$1,000,000 of State General Fund support in FY 2009 to support the expansion of enterprise risk management activities.

A university committee been assessing enterprise risk management practices. A number of recommendations have come out of this effort. Some local funding is being allocated to this purpose as part of the UW’s FY 2007 budget. However, if the state provided additional support, it would be possible to expand efforts even further in critical areas like information technology security and internal audit staffing.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	500,000	1,000,000	1,500,000

Support for Implementation of Technology Advisory Committee Recommendations

The UW is requesting \$2,000,000 in State General Fund support in FY 2008 and \$4,000,000 of State General Fund support in FY 2009 to support the implementation of recommendations of campus technology advisory committees.

The university has established technology advisory committees that regularly assess the status and needs in both the academic technology realm and in the administrative computing realm. The university will seek state support for implementation of some of the recommendations coming from these advisory committees. Some of this funding could be for the replacement/expansion of classroom technology and for expansion of programs that help faculty integrate new technology into their teaching. The funding could also be used for support of maintenance of existing administrative computing systems, enhancements to those systems, and to support initial planning for the eventual replacement of those systems.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	2,000,000	3,000,000	5,000,000

Request to Increase Building Operations and Maintenance Funding Toward Benchmark Level

As was presented in the “funding benchmarks” section above, the university has established a funding target for building operations and maintenance expenses. As part of the 2007-09 State Operating Budget request, the university will request state support to move building operations and maintenance funding for selected buildings to the benchmark that has been identified. The trigger point for making such an operations and maintenance funding request will be when a new facility is constructed or when a major renovation of an existing facility is completed. The university will request that new operations and maintenance funding be provided to bring the operations and maintenance funding for such buildings up to the funding goal of 80% of the recommended formula level.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	1,860,000	1,860,000	3,720,000

**Request to Restore Building Operations and Maintenance Funding
Temporarily Funded from the Capital Budget During the 2003-05 and
2005-07 Biennia**

In the 2003-05 and 2005-07 state budgets, the legislature transferred a substantial amount of building operations and maintenance expenses for all higher education institutions from the operating budget to the capital budget. As the appropriations in the state capital budget are two-year appropriations, the state support for these critical building operations and maintenance expenses expires at the end of the biennium. The state must make the choice to either: continue to fund these expenses from the 2007-09 capital budget; restore these funds in the operating budgets of the higher education institutions; or do neither of these two options which would be significant budget cut for all of the higher education institutions.

2007-09 State General Fund Support Request

	<u>FY 2008</u>	<u>FY 2009</u>	<u>2007-09 Biennium</u>
UW Request	13,000,000	13,000,000	26,000,000

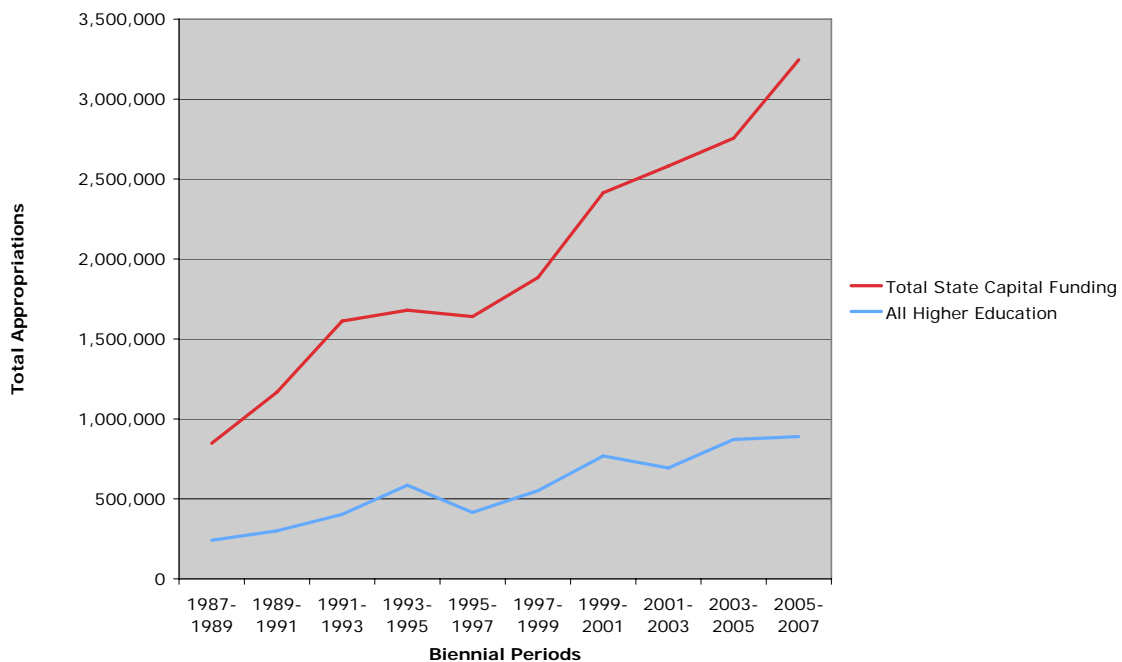
2007-09 Capital Budget Request

Investing in the University of Washington's Future Will Require Alternative Capital Funding Models

During the past two decades, the accumulated demands on the state capital budget have outpaced the capacity of the state to respond adequately to the needs of higher education; these pressures are creating significant and growing structural problems in the capital budget. Since 1985, major new programs in transportation, K-12 education, corrections, and the environment have placed significant demands on the capital budget, and although higher education makes up about two-thirds of all state-owned facilities, the higher education portion of the budget has not kept up with the needs, and in fact has recently declined relative to total capital funding as shown in Figure 1 below.

Figure 1

Higher Education Funding Compared to Total Capital Funding



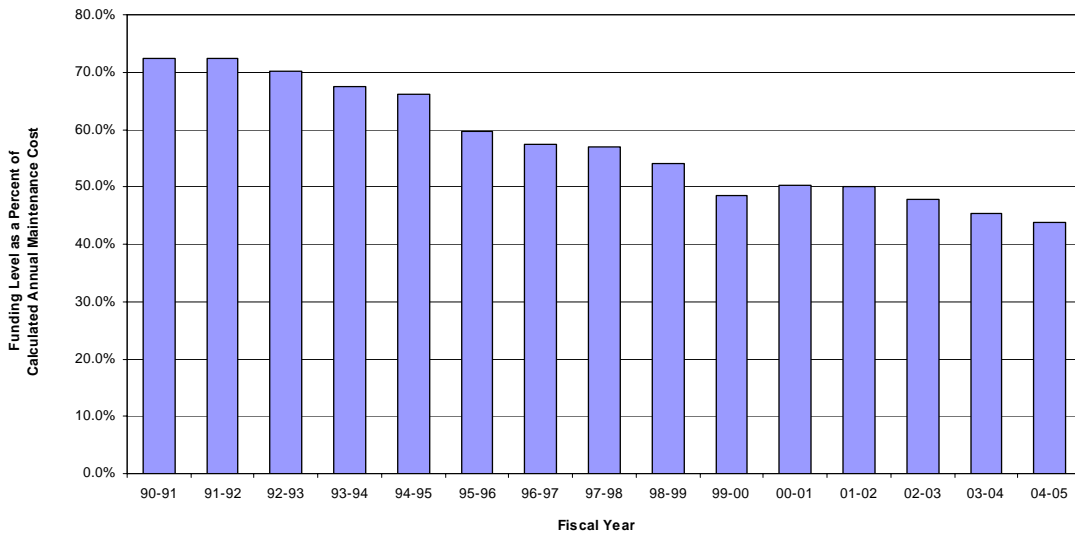
New capital needs in higher education have also placed demands on the capital budget. In 1991, the state's community college system was expanded by the addition of five technical colleges, for which funding was moved from the local school districts and a local bond funding model, to the state funded community and technical college program. In addition to these five technical colleges, Pierce and Cascadia Community Colleges were also added to the state system, increasing the total number of 2-year campuses from 27 in 1991 to the current 34. During this same time frame, "branch" campuses of Washington State University and the University of Washington have been developed in

Vancouver, Spokane, Tri-Cities, Tacoma and Bothell, totaling over 1.6 million gross square feet. Capital funding for this expansion has put increasing pressure on the funds needed by the existing campuses and facilities which were generally built prior to the mid-1980's.

The current state capital budgeting approach is unable to generate the amount of capital funds necessary to adequately address the needs of higher education and the needs of the University of Washington specifically. Declining capital support from the state is seriously jeopardizing our long term ability to modernize and maintain our significant capital assets, while meeting the demands of enrollment and program growth. We are not alone in experiencing this state facilities funding shortfall. Many other states have recognized this problem and have developed alternative funding approaches. (Refer to the 2007-09 Policy Requests).

In addition to these capital investments in facilities, operating budget funding for ongoing maintenance and operations has declined significantly over the past several decades. In 1970, Washington's higher education institutions developed a formula for determining the appropriate level of operations and maintenance funding required to maintain facilities in good working order. Over time, state operations and maintenance funding has declined to the point that the University of Washington currently receives less than 50% of the recommended formula funding level as illustrated in Figure 2.

Figure 2
Operations and Maintenance Funding has Declined to Less Than Half of the Recommended Funding Formula



Budget composed of Facilities Services Building and Utility Maintenance (program category 092) budgets. Annual maintenance cost based on calculated Plant Operations and Maintenance formula.

When building maintenance is not completed according to recommended schedules, systems fail and often create the need for more expensive capital projects. For example, when water pipes are not periodically replaced, they fail, causing water damage and creating the need for not only replacing the system, but also repairing the water damage. The long-term underfunding of operations and maintenance has contributed to the significant backlog of deferred renewal projects at the University of Washington. While it may be unrealistic to achieve 100% of the recommended funding level for ongoing operations and maintenance, clearly the current funding level is inadequate. The ten-year plan establishes a goal of increasing the operations and maintenance funding level to an average of 80% of the recommended formula for all state supported space to ensure that our physical plant assets are maintained in good working order. If the 80% goal had been met in 2005-07, the University of Washington would have received about \$70 million in operations and maintenance funding compared to the \$40 million that was budgeted.

Catching Up and Keeping Up

Support for our facilities is critical to the delivery of our programs and to maintaining a nationally competitive research university. In 2003-05 the university set in motion a long-term strategy to address the restoration and preservation of our core campus facilities. The “Restore the Core” program of major building renovations is underway and continues to form a foundation element in our ten-year capital plan. However, to provide the necessary facilities to fully realize our goals, a comprehensive approach of “catching up” and “keeping up” is needed. As we continue implementation of the restoration program to catch up with our backlog, we will also need to increase our ongoing investment in the physical plant in order to keep up with our maintenance and modernization needs.

In 2005-07, the UW’s capital budget request to the state included approximately \$195 million for investments in the existing physical plant. The UW, which accounts for 34% of all higher education total square footage and 28% of all state-supported program space in the state, hit a historic low point in state capital budget support, receiving only about 10% of state higher education capital funding. This funding level does not even approach a “depreciation” funding level.

While public agencies do not budget for depreciation *per se*, budgeting for renewal and modernization as a percentage of current replacement value (CRV) is a nationally recognized approach. This depreciation allowance is intended to maintain the physical plant in good condition for its present use, and allow for modernization to alter facilities for changes in program use and address building and safety codes. Applying a range of 2% to 3% depreciation funding, and using a CRV of approximately \$4.7 billion in UW state-supported space (excluding our auxiliary units such as housing and dining services, parking, athletics, and the hospital), the level of depreciation funding that would be required for the University of Washington would be roughly \$90 to \$140 million annually.

Higher education facilities managers frequently use a benchmark known as the Facilities Condition Index or “FCI” to monitor overall building condition. FCI is the cost of the backlog of facility repairs divided by the current replacement value of the facility. At the University of Washington we track our backlog of repair and modernization needs and currently report a campuswide average of around 24% FCI for our state-supported facilities (excluding auxiliaries).

As part of our ten-year capital plan, the University of Washington has established a goal of achieving and maintaining an overall facilities condition index of around 10% for our state-supported facilities. In round numbers, in order to reduce the current backlog of about \$1.3 billion to about \$500 million over the ten-year plan period (approximately 10% of our \$4.7 billion physical plant assets) we would want to invest approximately \$160 million each biennium. Therefore, as shown in the table below, the total capital investment required to catch-up with our facilities needs, including depreciation and backlog reduction is approximately \$350 million per biennium.

**Depreciation and Backlog Reduction Funding
for Existing UW State-Supported Facilities
(in millions)**

	Current <u>2005-07</u>	<u>2007-09</u>	Six-Year Plan	
			<u>2009-11</u>	<u>2011-13</u>
Depreciation @ 2% of CRV	\$188	\$195	\$200	\$205
Backlog Reduction	\$160	\$160	\$160	\$160
Total Need	\$348	\$355	\$360	\$365
Budget/Planned Request	\$160	\$210	\$213	\$175
Remaining Need	\$188	\$145	\$147	\$190

If our proposed 2007-09 capital request to the state were to be fully funded it would be a record high level of UW capital support from the state, and as shown above would still leave a shortfall of approximately \$150 to \$200 million a biennium in the six-year plan before addressing new growth. Clearly the current state system of capital funding is unable to generate sufficient capital funds to meet the University of Washington’s needs. The state and the University of Washington must work together to find a new approach to be able to address these needs. This is discussed in more detail as part of our policy initiatives.

Capacity and Program Growth

Our capital facilities needs are much more than just maintaining our existing physical plant. In order to achieve our goals with regard to capacity and program growth, new facilities at the Seattle campus, and continued expansion at Bothell and Tacoma are also necessary. We are requesting planning and design funding for a new interdisciplinary academic building on the Seattle campus which will provide program expansion space for research in molecular engineering and related disciplines. We are also requesting funding for computing and communications infrastructure including a state contribution to expansion of our data center capacity. Our request includes pre-design and design funding for Phase 3 of the capacity expansion at Bothell and completion of the pre-design for Phase 3 at Tacoma. We are also requesting pre-design funding for an expansion to Gould Hall to modernize and expand program space for the College of Architecture and Urban Planning. In total (as shown in the table below), the request includes \$30 million in capital investment for capacity and program growth, which will place important new construction projects in the funding schedule for the next two biennia.

Capital Investment Needed to Increase Capacity and Support Program Growth (in millions)

	<u>Current</u>	Six-Year Plan		
	<u>2005-07</u>	<u>2007-09</u>	<u>2009-11</u>	<u>2011-13</u>
Capacity and Program Growth	\$4	\$30	\$112	\$62

Six Year Capital Plan

Details of the proposed six-year state funded capital plan for the UW are shown in Table 1 on the following page.

**Table 1
2007-09 Six-Year Capital Plan**

State-Funded Projects		2007-2009 State Funds	Local Funds UW BLDG.	2007-2009 All Sources Total	Total Anticipated Need 2009-2011	Total Anticipated Need 2011-2013	6 yr. Request Total
1	Minors "A"		25,000	25,000	50,000	50,000	125,000
2	Restoration Phase III (IV & V) ¹	97,042		97,042	99,100	62,000	258,142
3	Interdisc. Academic Bdg #2, P/D	5,000		5,000	57,000		62,000
4	Communications/Data Center	25,000		25,000	15,000	5,000	45,000
5	Classrm. Improv.	15,000		15,000	5,000	2,000	22,000
6	UW Tacoma Phase 3, P	150		150	6,000	54,000	60,150
7	UW Bothell Phase 3, P/D	5,000		5,000	48,000		53,000
8	Agg. Intermd. Infrastructure	15,000	3,000	18,000	8,000	8,000	34,000
9	Preservation Minors "B"	20,000		20,000	20,000	20,000	60,000
10	Program Minors "B"	10,000		10,000	10,000	10,000	30,000
11	Gould Hall Build Out, P	150		150	600	7,500	8,250
12	UW Tacoma Assembly Hall C	1,600		1,600			1,600
Total Request		193,942	28,000	221,942	318,700	218,500	759,142

¹ The Restoration phases consist of the projects below from the Building Restoration and Renewal Prioritization Study

Phase III 2007-2009		Phase IV 2009-2011	
Savery Hall - Construction	54,910	Denny Hall - Construction	45,000
Clark Hall - Construction	15,554	Lewis Hall - Construction	11,600
Playhouse Theater - Construction	6,578	Balmer Hall - Construction	36,000
H-Wing - Construction	10,000	Miller Hall - Predesign/Design	4,000
Denny Hall - Predesign/Design	4,000	Anderson - Predesign/Design	2,500
Lewis Hall - Predesign/Design	2,000	TOTAL	99,100
Balmer Hall - Predesign/Design	4,000		
TOTAL	97,042		
		Phase V 2011-13	
		Miller Hall - Construction	40,000
		Anderson Hall - Construction	16,000
		Hutchinson Hall - Predesign/Design	3,000
		Harris Hydraulics - Predesign/Design	2,000
		Eagleson Hall - Predesign/Design	1,000
		TOTAL	62,000

UW Building Account Projection	2007-2009
Sources:	
Metro Tract	16,000
Building Fee	18,000
Timber Revenue	1,000
	\$ 35,000
Uses:	
Existing Debt	7,000
	\$ (7,000)
Available for Appropriation	\$ 28,000

Washington State Public Baccalaureate Institution Prioritized Capital Project List

For the second biennium, Washington’s six public baccalaureate institutions have been required by the state to prepare a single prioritized list of capital project requests. The important information collected as part of this exercise is the level of total state needs for the four-year institutions, relative to the size of the statewide capital budget. If taken collectively, the ten-year plan needs of the baccalaureate institutions would exceed \$5 billion. The proportionality reflected in the 2007-09 prioritized list is summarized in the table below.

4-Year Institution Prioritized Capital Project List Funding Percentages at Various State Capital Budget Funding Levels

	<u>\$300M</u>	<u>\$350M</u>	<u>\$400M</u>
UW	\$93M (31%)	\$127M (35%)	\$142M (34%)
WSU	\$103M (34%)	\$118M (33%)	\$147M (36%)
WWU	\$35M (12%)	\$35M (10%)	\$43M (10%)
CWU	\$33M (11%)	\$40M (11%)	\$43M (10%)
EWU	\$26M (9%)	\$26M (7%)	\$26M (6%)
TESC	\$10M (3%)	\$12M (3%)	\$12M (3%)

The University of Washington has complied with this required action and the prioritized list is shown in Table 2 (on the following two pages). However, the creation and use of this list does not address the fundamental problem of the insufficient level of state capital funding. The University of Washington will therefore be submitting a policy request to evaluate options for bringing more funds to the overall UW capital program.

Table 2
Public Baccalaureate Institution Prioritized Capital Project List
 (page 1)

INSTIT	PROJECT	STATE FUNDS REQ	TYPE	PHASE	COP RANK	RUNNING TOTAL
UW	MINOR WORKS PRESERVATION A	0				0
WSU	MINOR WORKS PRESERVATION A	18,900,000				18,900,000
CWU	MINOR WORKS PRESERVATION A	6,000,000				24,900,000
EWU	MINOR WORKS PRESERVATION A	12,000,000				36,900,000
WWU	MINOR WORKS PRESERVATION A	10,000,000				46,900,000
TESC	MINOR WORKS PRESERVATION A	4,100,000				51,000,000
UW	MINOR WORKS PROGRAM A	0				51,000,000
WSU	MINOR WORKS PROGRAM A	0				51,000,000
CWU	MINOR WORKS PROGRAM A	4,000,000				55,000,000
EWU	MINOR WORKS PROGRAM A	4,000,000				59,000,000
WWU	MINOR WORKS PROGRAM A	3,000,000				62,000,000
TESC	MINOR WORKS PROGRAM A	930,000				62,930,000
WSU	Life Sciences (R&EC #2)	58,000,000	Program	C	1	120,930,000
WWU	Miller Hall Renovation	5,523,000	Preserv	D	2	126,453,000
WWU	Carver Academic Renovation	400,000	Preserv	P	3	126,853,000
WSU	Utilities Extension	11,536,000	Preserv	C	4	138,389,000
WWU	(A I) Academic Facility Modernization Projects	16,000,000	Program	D C	5	154,389,000
UW	Savery Hall	54,910,000	Preserv	C	6	209,299,000
WSU	Library Rd. Infrastructure	15,000,000	Preserv	C	7	224,299,000
TESC	CAB Building	4,900,000	Preserv	C	8	229,199,000
CWU	Dean Hall	23,200,000	Preserv	C	9	252,399,000
EWU	Hargreaves Hall	10,821,000	Preserv	C	10	263,220,000
UW	Clark Hall	15,554,000	Preserv	C	11	278,774,000
UW	Playhouse Theater	6,578,000	Preserv	C	12	285,352,000
UW	MHSC H-Wing	10,000,000	Preserv	C	13	295,352,000
UW	Denny Hall	4,000,000	Preserv	P D	14	299,352,000
UW	Lewis Hall	2,000,000	Preserv	P D	15	301,352,000
UW	Balmer Hall	4,000,000	Preserv	P D	16	305,352,000
UW	Interdisciplinary Academic Building # 2	5,000,000	Program	P D	17	310,352,000
UW	Computing & Communications/Data Center	25,000,000	Program	C	18	335,352,000
TESC	Longhouse Expansion	1,700,000	Program	C	19	337,052,000
CWU	Combined Utilities	6,800,000	Preserv	D C	20	343,852,000
WSU	(A I) University-Wide Infrastructure	14,360,000	Preserv	C	21	358,212,000
WSU	(A I) Preservation Projects	4,740,000	Preserv	C	22	362,952,000
CWU	Hogue Renovation/Addition	3,000,000	Program	D	23	365,952,000
UW	(A I) Student Services and Classroom Improvements	15,000,000	Program	C	24	380,952,000
WWU	(A I) Safety & Risk Reduction Projects	8,000,000	Preserv	D C	25	388,952,000
WSU	Vancouver: Undergraduate Classroom Bldg	24,350,000	Preserv	C	26	413,302,000
EWU	Robert Reid Lab School Renovation	3,500,000	Preserv	C	27	416,802,000
EWU	Patterson Hall Renovation	2,000,000	Program	D	28	418,802,000
WWU	(A I) Systems Modernization Projects	6,400,000	Program	D C	29	425,202,000
WSU	Dana Renovation	3,700,000	Preserv	D	30	428,902,000
TESC	COMM Building	8,700,000	Program	D C	31	437,602,000
UW	Tacoma 3	150,000	Program	P	32	437,752,000
UW	Bothell 3	5,000,000	Program	P D	33	442,752,000
UW	(A I) Infrastructure Projects	15,000,000	Preserv	P D C	34	457,752,000
WSU	Biomedical Sciences (R&EC#4)	7,400,000	Program	D	35	465,152,000
WSU	Multi-discipline Facility Renovation	15,200,000	Preserv	C	36	480,352,000
EWU	Riverpoint (OFM Proviso)	0	Program	P D	37	480,352,000
CWU	(A I) Building Renovation/System Modernization/Consolidation	4,800,000	Program	D C	38	485,152,000
CWU	(A I) Academic Facility & Systems Modernization	7,600,000	Preserv	D C	39	492,752,000
EWU	Martin-Williamson Hall	2,000,000	Program	D	40	494,752,000
WWU	Wilson Library Renovation	350,000	Preserv	P	41	495,102,000
WWU	Art Annex Renovation	4,850,000	Preserv	D C	42	499,952,000
WWU	Campus Roadways Development	3,500,000	Program	D	43	503,452,000

Table 2
Public Baccalaureate Institution Prioritized Capital Project List
(Page 2)

WWU	Rec/PE Fields Phase II	4,900,000	Program	D C	44	508,352,000
WSU	Wastewater Reclamation	12,700,000	Preserv	C	45	521,052,000
WSU	Washington Building	5,600,000	Preserv	C	46	526,652,000
TESC	CRC	200,000	Program	P	47	526,852,000
WSU	Prosser: Multipurpose Bldg. Phase 2	1,500,000	Program	C	48	528,352,000
WSU	Riverpoint: S. Campus Facility, Phase 2	3,800,000	Preserv	C	49	532,152,000
WSU	(AI) University-Wide Network Infrastructure	8,000,000	Preserv	C	50	540,152,000
WSU	Animal Diagnostic & Research Biocontainment	7,200,000	Program	D	51	547,352,000
EWU	Physical Education Facility Improvements	3,000,000	Program	C	52	550,352,000
WSU	Troy Renovation	1,800,000	Preserv	D	53	552,152,000
EWU	Recreation Facilities Improvements	3,500,000	Program	C	54	555,652,000
UW	Gould Hall Buildout	150,000	Program	P	55	555,802,000
UW	UW-Tacoma Assembly Hall	1,600,000	Program	C	56	557,402,000
WSU	Vancouver: Library 2nd Floor	3,700,000	Preserv	C	57	561,102,000
EWU	Washington Street Boulevard Improvements	5,000,000	Program	C	58	566,102,000
TOTAL REQUEST ALL PUBLIC BACCALAUREATE INSTITUTIONS		566,102,000				566,102,000
UW	Minor Works Preservation B	40,000,000				606,102,000
UW	Minor Works Program B	15,000,000				621,102,000
WSU	Minor Works Preservation B	15,000,000				636,102,000
WSU	Minor Works Program B	22,000,000				658,102,000
CWU	Minor Works Preservation B	9,500,000				667,602,000
CWU	Minor Works Program B	8,500,000				676,102,000
EWU	Minor Works Preservation B	5,000,000				681,102,000
EWU	Minor Works Program B	2,000,000				683,102,000
WWU	Minor Works Preservation B	8,000,000				691,102,000
WWU	Minor Works Program B	8,000,000				699,102,000
TESC	Minor Works Preservation B	9,600,000				708,702,000
TESC	Minor Works Program B	1,700,000				710,402,000

2007-09 Policy Requests

During the 2007 legislative session, the administration wants an endorsement from the Board of Regents to pursue a number of policy initiatives.

Undergraduate Resident Tuition Increase Authority

For a number of years, the university has discussed the importance of competitive funding with the governor and the legislature. As this discussion is continued during the 2007 legislative session, the UW's funding gap relative to comparison institutions is \$3,000 - \$5,000/student FTE. The university will again point out that if the UW is to continue to provide the quality of education students and their parents expect and deserve, the size of this funding gap needs to close. In order to make progress on closing the funding gap, both State General Fund investment and tuition revenue need to increase – and the greater the increase in State General Fund investment the less pressure there is to increase tuition.

If most of the requests for funding that are included in the university's 2007-09 State Operating Budget Request were funded, the pressure to raise undergraduate resident tuition in order to maintain a competitive funding level would be reduced. To the extent that the governor and legislature are unable to provide sufficient additional State funds to make progress on competitive funding, there will be greater pressure to raise undergraduate resident tuition. If this is the situation faced during the 2007 legislative session, the university will ask that the governor and legislature provide some additional local authority over the level of undergraduate resident tuition for a test period of six years. Such time-limited authority would give the governor, the legislature and the university time to work on achieving an agreed upon balance of State General Fund support, tuition support, access and agreed upon program goals.

Investigation of Alternative Capital Funding Mechanisms

During the 2006 legislative session, the university started a discussion with the legislature about the inability of the State's current capital funding mechanisms to adequately address the significant capital funding needs of its higher education institutions. The administration wants to continue this discussion during the 2007 legislative session. The university will make the case that if the State is unable to address the UW's capital funding needs because of the problem in the State's capital funding structure, alternative options for raising critically needed capital funds need to be considered. The option of simply letting the UW's existing facilities deteriorate and not constructing new facilities to meet new educational/student service needs is not a viable choice for the state.

The recommended University of Washington 2007-09 six-year capital plan was discussed at the end of the capital budget section above. This plan has been developed in the context of the current state capital budget structure, and in recognition of the fact that the state is currently not capable of providing adequate capital funding to meet the needs of catching up, keeping up, and growing our capacity and programs.

There are however, alternative funding models that we can consider to help ensure that we can invest wisely and responsibly, and continue to serve the state as effective stewards of the University of Washington's capital assets. In order to do this we must not only achieve funding for the 2007-09 six-year capital plan, but we must also bring new funds to the capital program. There are several possible ways for this to occur, including:

- Provide new state general funds
- Create a new dedicated tax or bond to support higher education capital needs
- Provide state dollars as a matching pool for private funds
- Provide more flexibility to the University of Washington to raise and use local funds (e.g., increase the Building Fee).

These options could be used in combination with one another.

UW General Revenue Bonding Authority

To the extent that part of the capital funding solution is to provide increased use of local UW funds (e.g. private gifts, fees, etc.), having the ability to issue bonds backed by UW general revenues (excluding state general funds), would give the UW much greater flexibility to address the institution's capital needs, and would reduce the cost of borrowing.

Need-Based State Financial Aid

A critical component of the need-based financial aid that supports students from low income families at the UW is the State Need Grant Program – which is part of the Higher Education Coordinating Board budget. In order for necessary financial aid to be available to needy UW students, the university will support two elements of increased funding for the State Need Grant Program for the 2007-09 biennium:

incremental funding for State Need Grant program to cover increased need resulting from anticipated tuition increases for FY 2008 and FY 2009 for students currently eligible for the program; and

expansion of State Need Grant program eligibility (graduated awards for students from families with family incomes above 65% State Median Income).

As a component of Creating UW's Future, the UW is formulating a new institutional commitment to financial aid to complement the State Need Grant program. The goal of this expanded financial aid commitment would be to insure the adequacy of access to the UW for children from low and middle income families even as tuition increases over the next six years.

Appendix 1

Description of UW/Medicine WWAMI Expansion and UW/Dentistry RIDE Expansion in Spokane

WWAMI Expansion. The idea of expanding publicly supported medical education in Spokane and across Eastern Washington has been discussed for many years among politicians, medical educators, local citizens, and others. Beginning in 2003, a group of Spokane community leaders representing business, higher education, health care, biomedical research, and government assembled to consider options for expanding publicly supported medical education in Spokane. A number of alternatives were evaluated. Under the aegis of the Spokane County Regional Chamber of Commerce, consensus was achieved to pursue the feasibility of expanding the University of Washington School of Medicine's (UWSOM) WWAMI program to include a first-year site based in Spokane at the Riverpoint campus in conjunction with Washington State University, Eastern Washington University, and potentially other Spokane-area colleges.

Three goals were identified:

1. To increase the number of physicians trained in the Spokane area, thereby increasing the supply of physicians in the state, with particular emphasis on Spokane and eastern Washington;
2. To respond to the need to train physicians for underserved rural areas in Washington;
3. To increase local support for biomedical research and, correspondingly, to increase economic development and establishment of new industry within the Inland Northwest.

The first two goals are consistent with the emerging national consensus that a shortage of physicians is predicted in the United States. This emerging shortage is based on the continued growth and diversity of the population within the United States, the aging of the population, the continued shortage of healthcare professionals, especially in rural areas, and other changes within the physician workforce.

The proposed expansion of WWAMI in Spokane builds on the outstanding national reputation of the University of Washington School of Medicine and the success of its regional medical education programs across the states of Washington, Alaska, Montana, Idaho and Wyoming over the past three decades.

The proposed expansion would increase the class size of the University of Washington School of Medicine (UWSOM) by 20 medical students per year. These students would begin their medical education in Spokane at the Riverpoint campus. They would be selected from an already highly qualified applicant pool of over 650 students from Washington who apply to the University of Washington School of Medicine on an annual basis. The first year of matriculants' medical education would be spent in Spokane, and the second year would be spent in Seattle, along with the approximately 180 students who currently constitute the UW School of Medicine class drawn from Washington (currently 120 students), Wyoming (currently 12 students, expanding to 16 students over the next three years), Alaska (currently 10 students), Montana (currently 20 students), and Idaho (currently 18 students). The students' third and fourth years would be spent at sites distributed across the five-state region. A particular emphasis would be placed on the expansion of community clinical sites within Spokane and rural sites in eastern Washington. This would include a continued emphasis on the expansion of the "Spokane track" that allows students to complete a majority of their third-year clinical graduation requirements within Spokane and/or eastern Washington.

RIDE Expansion. The Regional Initiatives in Dental Education (RIDE) will increase access to publicly-funded dental education for Washington students without major new capital expenditures. The proposed RIDE site in Spokane assumes the concurrent development of a new first-year site for medical students at the Riverpoint campus, as part of the WWAMI (Washington, Wyoming, Alaska, Montana and Idaho) program for regional medical education. The new Spokane Riverpoint Campus houses branch campuses of Washington State University (WSU) and Eastern Washington University (EWU), providing both biomedical science resources and a School of Dental Hygiene (EWU) with clinical facilities and dental faculty. The RIDE program will share resources developed for medical and other health professional students at the Riverpoint campus, creating cost-efficiencies while enhancing interdisciplinary training of medical, dental and other health professional students.

A first-year program at the Riverpoint campus with clinical rotations in Eastern Washington will facilitate wider distribution of the dental workforce to less served regions of the State. The choice of the Spokane location is ideal, given its centrality to the rural populations of eastern Washington, its existing educational infrastructure, and the support of its dental community for the RIDE program. The expansion of dental education in this region will also promote the recruitment of dental students from underserved and rural areas, as well as provide additional clinical services for underserved populations, both missions of the School of Dentistry. RIDE will take advantage of the latest in distance learning technologies to ensure equivalency of dental education without duplication of resources.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Services and Activities Fee – University of Washington, Tacoma: Request for Transfer of FundsRECOMMENDED ACTION:

This is a recommendation of the Academic and Student Affairs Committee that the Board of Regents approve the transfer of funds from University of Washington, Tacoma, Long Term Fund, for specific allocations as outlined in the attachment.

BACKGROUND:

Services and Activities Fees at UW Tacoma and UW Bothell are collected separately from the Services and Activities Fee at the Seattle campus, but the process is handled in like manner for each campus. As provided under RCW 28B.15.045, a student committee proposes the annual program priorities and budget allocation levels to the Board of Regents for approval. The Board of Regents has approved the Services and Activities Fee (SAF) Guidelines that established the Services and Activities Fee (SAF) Committee for UW Tacoma and its operating procedures.

The demographic profile of the student body of the University of Washington, Tacoma, has changed significantly over the years, and will change even more dramatically with the addition of a freshman class beginning in Autumn 2006. Faculty, staff and students at the University of Washington, Tacoma, have worked throughout the year planning for the changes related to the incoming freshman class in areas such as curriculum and student administrative services. While the campus remains one to which students commute, more of the students are full-time, and more of them seek on-campus opportunities in student development and recreational activities.

This allocation of \$550,000 from the Long Term Fund would go toward items outlined in the attachment, including enhancing student activity spaces; purchasing recreational equipment; building out and equipping the Longshoreman's Hall for recreational use; and providing a limited amount of contingency funding toward critical needs that will be identified as these projects move forward.

The student body, through the Services and Activities Fee Committee, is requesting this allocation from the Long Term fund to make changes that will enhance the campus and provide opportunities for students on a long-term basis.

Attachment

UNIVERSITY OF WASHINGTON, TACOMA
Services & Activities Fee Committee

June 6, 2006

Subject: Services & Activities Fee Final Annual Allocations Recommendations

Dear Chancellor Spakes,

I am writing to inform you that the Services and Activities Fee Committee (SAFC) has approved a recommendation to move a total of \$550,000 from the UW Tacoma Long Term Fund with \$500,000 of it being earmarked to a specific account and the remaining \$50,000 going into the existing UW Tacoma Contingency Fund for the following capital projects.

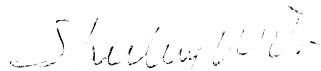
1. \$150,000 payable to the university to be broken down as follows:
 - a. the remainder of offices and suites on the first floor of the MAT, which account for a total of 2073 square feet for a total of \$100,000.
 - b. \$50,000 will be earmarked to assist with the expenses associated with the relocation for all parties involved.
2. \$100,000 for student-centric initiatives including, but not limited to, the purchase of fitness center equipment, additional furnishing needs for the offices and open spaces of the Mattress Factory first floor, all the costs associated with the Mattress Factory first floor beautification project, which include; labor, painting, wall quotes, picture frames for the walls, office identification strips over the doorways, and artwork for the oUWTpost Student Center.
3. \$250,000 payable to the university for the Longshoreman Hall for the build out of a recreational area to include handball, volleyball, and basketball courts, a rock climbing wall, purchase of existing equipment and furniture from the Longshoremen Hall, general structural upgrades, and the costs associated with the first year of student staffing.
4. \$ 50,000 would remain in contingency to be allocated by the Services and Activities Fee Committee, in conjunction with both the Student Life and Finance and Administration offices, for the purpose of supporting as yet unidentified student needs in relation to student development and campus enhancement.

This brings the total to \$550,000 to be transferred from the long-term funds in order to provide students with adequate recreational and multipurpose space. It would also provide for a comprehensive student involvement centered first floor, a centralized hub for information, services, and activities.

We strongly believe this proposal is in the best interests of the student body as we meet the needs of the rapidly expanding student population (225 FTE each year for the next four years). UW Tacoma students would benefit through increased involvement opportunities, heightened awareness, and enhancement of student life services and activities. Not only is this necessary to stay competitive with other 4-year institutions, but it what our students deserve.

If you have any questions or comments in regards to our recommendations, please do not hesitate to contact me at saw5@u.washington.edu or telephone me directly at 253-224-7167. Thank you for your time and consideration.

Respectfully,



Shelley Wilson
UWT Services and Activities Fee Chairperson

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW

**Report of
Contributions**

University of Washington
University of Washington Foundation

April 2006

NOTES AS OF APRIL 30, 2006

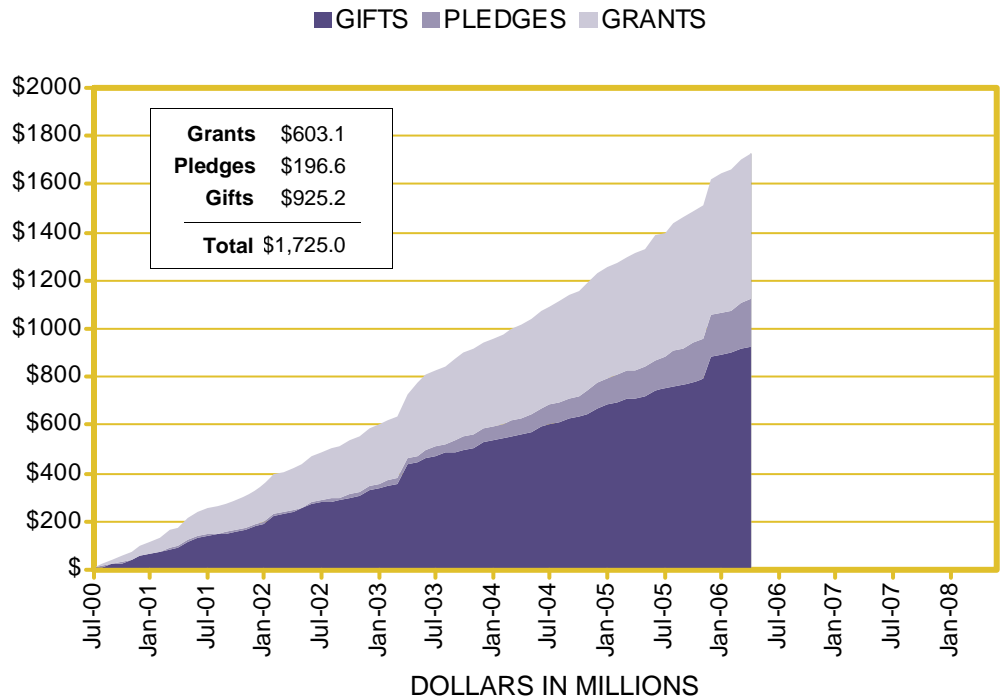
DATA POINTS

\$1,724,987,003 has been raised toward our campaign goal of \$2 billion.

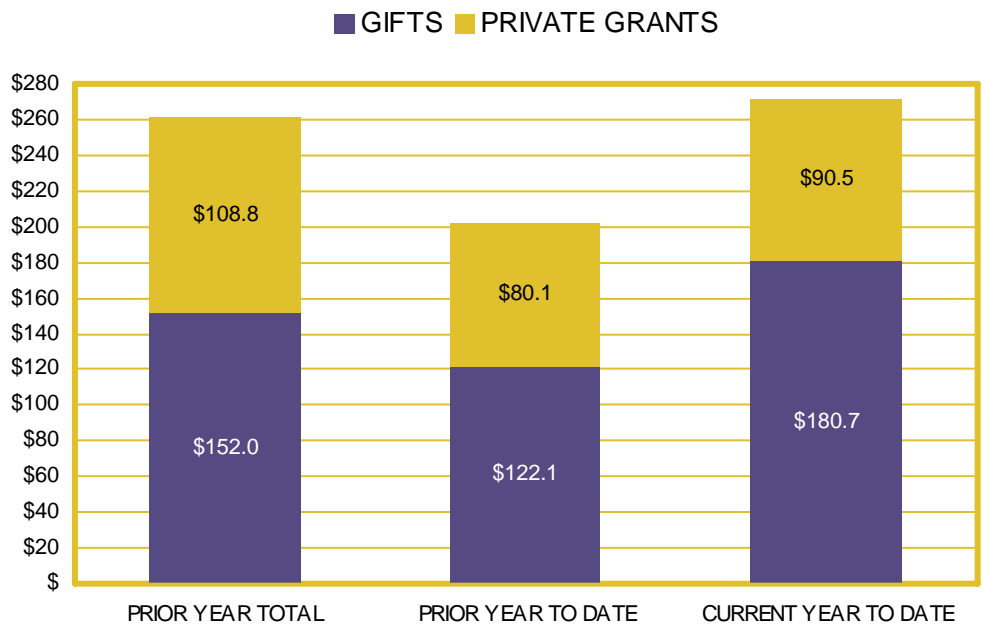
The UW received \$16.1 million in total private voluntary support (\$7.7 million in gifts and \$8.4 in grants) in April.

Areas including Architecture, Dentistry, Engineering, Forest Resources, Information School, Intercollegiate Athletics, Law, Libraries, Nursing, Ocean and Fisheries, Scholar. & Student Progs., Social Work, UW Alumni Association, UW Bothell, UW Medicine and UW Tacoma are ahead of last year's year-to-date totals.

FUNDRAISING PROGRESS SINCE JULY 1, 2000



CURRENT GIFT AND PRIVATE GRANT TOTALS



APRIL 2006 GIFTS AND IMPACT

Selected gifts representing private support for one of the University of Washington's key fundraising priorities -- student, faculty, program and facility support.

Cornelius Duffie – \$15,000 to the College of Engineering

- The Thomas G. Thompson Endowed Fellowship provides support to graduate students in Chemical Engineering. One-year fellowships are awarded to students selected by the Chair of the Department of Chemical Engineering.
- The fund, established by Mr. Duffie in 1993, the fund was named for his cousin, the late Dr. Thomas Gordon Thompson. Dr. Thompson was a Chemical Engineering alumnus, then a professor and eventually founded the Oceanographic laboratories at the UW. He was recognized as one of the world's leading oceanographers and a pioneer of the chemistry of the sea.
- To date, over \$370,000 has been contributed to the endowment - the majority by Mr. Duffie ('41), former president and CEO of Willamette Industries. He is a former member of the UW Foundation Board.

Gladys and Sam Rubinstein – \$100,000 to the College of Arts and Sciences

- Mr. and Mrs. Rubinstein's gift will help fund a new endowed chair in the School of Art, to be named for UW alumnus Dale Chihuly.
- Chihuly, a Tacoma native, is known for revolutionizing the Studio Glass movement by introducing collaborative teams and a division of labor within the creative process. He established the Pilchuck Glass School in Stanwood in 1971, and since then has taught and inspired glass artists around the country.
- One of his best known works is The Bridge of Glass, a 500-foot-long pedestrian bridge linking downtown Tacoma to the city's waterfront.
- The University seeks to establish a new glass program within the School of Art, and hopes to launch a search for the Chihuly chair in Summer 2006.

Tulalip Tribes – \$150,000 to the School of Law

- For the past three years, a partnership between the University of Washington School of Law and the Tulalip Tribes has enabled faculty and students to provide needed service close to home while becoming national leaders in Indian law. This gift to The Native American Law Center Fund provides general support to the Center, to be used at the discretion of the director, Robert Anderson.
- Support from the Tulalip Tribes also helps to fund the Tribal Courts Criminal Defense Clinic, one of 11 law clinics at the School. Each year, ten students working under the direction of faculty gain experience in criminal defense, prosecution, and Indian law by representing defendants before the Tulalip Tribal Courts.
- The Native American Law Center encourages Native Americans and others with an interest in Indian law to attend law school. It is also a resource to Indian tribes, other governments and individuals in the Pacific Northwest, Alaska and across the country.





REPORT OF CONTRIBUTIONS

April 2006

CAMPAIGN UW: CREATING FUTURES

Report prepared by: Office of Development and Alumni Relations
Advancement Services, Information Management

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*All Campaign totals represented are from July 1, 2000 through the end of the preceding calendar month. Please note that grant revenue totals in Campaign Reports may contain clinical trials. Fundraising totals from all affiliated non-profit organizations are also included in UW Campaign totals.

The UW Campaign Executive Committee developed the counting policy for Campaign reports, based on Council for Advancement and Support of Education (CASE) campaign counting standards.

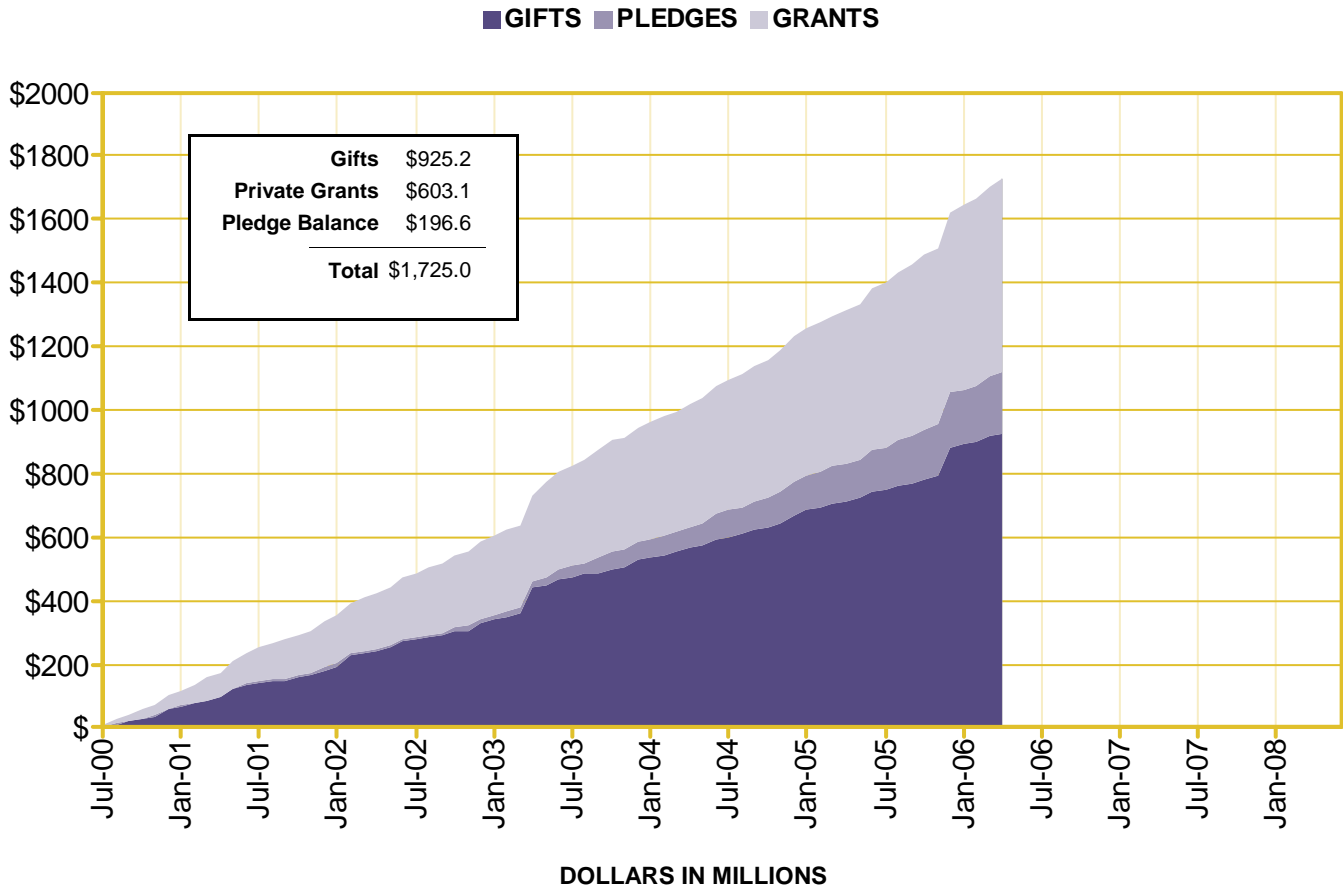
Annual reporting is July 1, 2005 through the end of the preceding calendar month.

Job Number: 70504
April 2006

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CAMPAIGN PROGRESS SINCE JULY 1, 2000



Source: UW Office of Development

Summarizes Total Private Voluntary Support since July 1, 2000. Testamentary Commitments included in Pledge Balance total. All dollar totals in millions.

Job Number: 70504
 April 2006

Fundraising Progress Since July 1, 2000



CAMPAIGN PROGRESS BY GIVING LEVEL

DOLLARS RAISED							
Gifts, Pledges & Grants							
Giving Level *	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	\$0	\$32,720	\$201,422,682	\$0	\$0	\$0	\$201,455,402
\$50M - \$99,999,999	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$10M - \$49,999,999	\$42,516,205	\$58,708,111	\$20,527,500	\$52,905,682	\$92,506,170	\$11,491,687	\$278,655,355
\$5M - \$9,999,999	\$23,124,854	\$5,111,250	\$965,000	\$53,473,015	\$30,761,599	\$67,346,763	\$180,782,480
\$1M - \$4,999,999	\$97,258,970	\$51,885,574	\$25,600,592	\$112,198,729	\$106,052,801	\$73,429,291	\$466,425,957
\$100,000 - \$999,999	\$85,372,319	\$66,855,680	\$22,323,135	\$110,770,026	\$56,964,110	\$50,789,211	\$393,074,482
\$25,000 - \$99,999	\$22,782,231	\$17,408,683	\$2,885,511	\$27,572,085	\$6,758,496	\$9,029,826	\$86,436,832
\$10,000 - \$24,999	\$15,256,049	\$11,391,171	\$922,880	\$8,881,120	\$1,375,023	\$2,138,503	\$39,964,747
\$5,000 - \$9,999	\$10,872,605	\$8,307,567	\$267,193	\$4,633,102	\$570,765	\$649,703	\$25,300,934
\$2,000 - \$4,999	\$9,072,638	\$7,314,479	\$76,508	\$3,134,701	\$264,956	\$439,513	\$20,302,794
\$1,000 - \$1,999	\$4,940,168	\$3,942,260	\$23,676	\$1,327,786	\$71,951	\$196,705	\$10,502,547
\$500 - \$999	\$4,616,408	\$3,406,251	\$4,460	\$651,675	\$28,524	\$86,399	\$8,793,717
\$250 - \$499	\$3,186,291	\$2,179,832	\$900	\$285,008	\$8,632	\$40,815	\$5,701,479
\$100 - \$249	\$2,833,473	\$1,913,174	\$2,365	\$262,309	\$8,447	\$29,690	\$5,049,458
\$1 - \$99	\$1,327,801	\$1,134,493	\$189	\$67,814	\$998	\$9,525	\$2,540,819
Total	\$323,160,012	\$239,591,245	\$275,022,591	\$376,163,052	\$295,372,473	\$215,677,631	\$1,724,987,003
DONOR COUNTS							
Giving Level	Alumni	Non Alumni	Family Fndns.	Corporations	Foundations	Other Orgs.	Total
\$100M+	0	2	1	0	0	0	3
\$50M - \$99,999,999	0	0	0	0	0	0	0
\$10M - \$49,999,999	9	7	2	4	6	1	29
\$5M - \$9,999,999	6	6	1	8	5	9	35
\$1M - \$4,999,999	83	79	13	54	44	41	314
\$100,000 - \$999,999	485	524	71	419	173	172	1,844
\$25,000 - \$99,999	905	885	64	610	142	184	2,790
\$10,000 - \$24,999	1,849	1,745	61	663	95	145	4,558
\$5,000 - \$9,999	2,798	2,518	47	777	94	103	6,337
\$2,000 - \$4,999	4,808	4,870	27	1,193	90	156	11,144
\$1,000 - \$1,999	5,714	5,703	21	1,200	61	171	12,870
\$500 - \$999	9,685	8,910	10	1,198	46	147	19,996
\$250 - \$499	11,870	9,966	3	992	28	132	22,991
\$100 - \$249	22,605	19,117	16	2,052	59	234	44,083
\$1 - \$99	36,459	38,672	4	1,745	22	276	77,178
Total	97,276	93,004	341	10,915	865	1,771	204,172

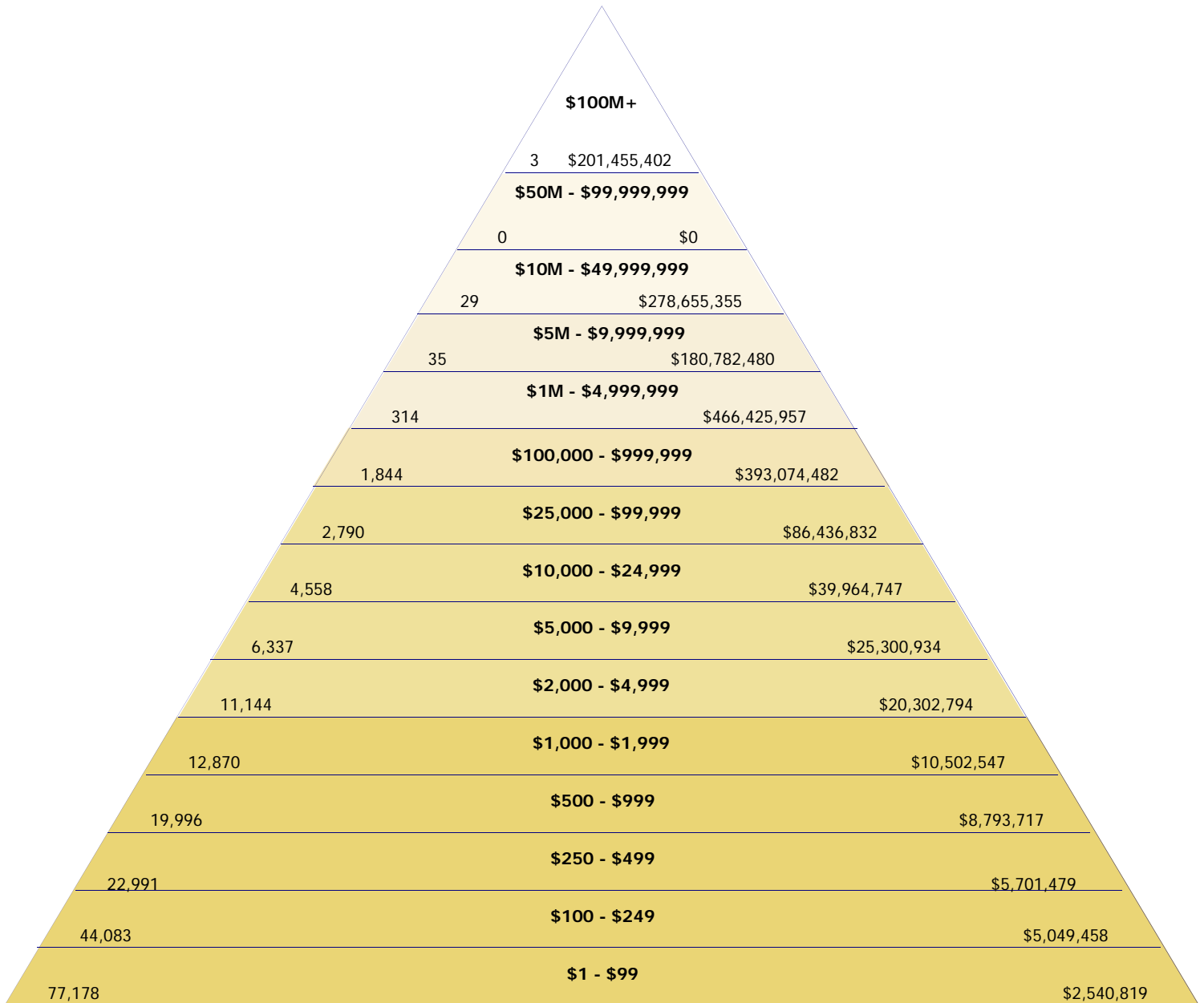
Source: UW Office of Development & Alumni Relations

This report shows the count of distinct donors and campaign total by giving level and donor type since July 1, 2000.

**"Giving Level" is determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY PYRAMID, SINCE JULY 1, 2000



204,172 Donor Count

Campaign Total: \$1,724,987,003

*Campaign Working Goal: \$2,000,000,000

Percent Complete: 86.2%

Source: UW Office of Development

The counts of distinct donors and fundraising totals by giving level are shown.

*Unit campaign goals are still being finalized.

Pyramid Levels are determined by summing all gift record types (including grants)



CAMPAIGN PROGRESS BY CONSTITUENCY

	GIFTS	Irrevocable Deferred Gifts		PLEDGES	Testamentary Commitments		GRANTS	Campaign - Private Voluntary Support		
		Donor Value	Discount Value		Donor Value	Discount Value		TOTAL	Working Goal	% of Goal
UW Medicine	\$263,511,077	\$11,148,133	\$5,932,972	\$20,037,218	\$21,232,853	\$6,835,823	\$299,730,297	\$615,659,579	\$1,000,000,000	61.6%
Architecture	\$6,840,534	\$2,244,117	\$658,000	\$1,684,284	\$2,000,000	\$1,142,468	\$3,701,923	\$16,470,857	\$19,000,000	86.7%
Arts and Sciences	\$89,068,755	\$6,461,274	\$3,961,647	\$10,729,693	\$34,584,000	\$21,521,551	\$61,999,882	\$202,843,603	\$240,000,000	84.5%
Broadcast Services	\$39,257,116	\$0	\$0	\$15,603	\$0	\$0	\$0	\$39,272,719	N/A	N/A
Business School	\$52,359,651	\$1,024,449	\$709,750	\$25,884,927	\$3,575,271	\$2,314,198	\$266,790	\$83,111,088	\$135,000,000	61.6%
Dentistry	\$6,788,069	\$246,992	\$110,376	\$997,340	\$775,000	\$431,459	\$3,765,497	\$12,572,898	\$15,000,000	83.8%
Education	\$9,204,437	\$28,552	\$10,686	\$3,420,245	\$50,000	\$33,842	\$12,780,440	\$25,483,674	\$23,000,000	110.8%
Engineering	\$120,060,317	\$2,023,461	\$1,111,714	\$6,878,236	\$5,450,011	\$2,498,665	\$67,069,049	\$201,481,073	\$250,000,000	80.6%
Evans Schl. of Pub. Affairs	\$9,261,978	\$57,994	\$69,964	\$427,962	\$500,000	\$265,793	\$36,101,465	\$46,349,399	\$40,000,000	115.9%
Forest Resources	\$8,176,931	\$646,572	\$516,844	\$572,799	\$2,500,000	\$1,266,903	\$3,374,613	\$15,270,914	\$17,700,000	86.3%
Friday Harbor Labs	\$5,813,714	\$153,242	\$78,775	\$356,285	\$3,305,000	\$2,258,599	\$775,938	\$10,404,179	\$12,000,000	86.7%
Information School	\$2,720,460	\$0	\$0	\$153,660	\$100,000	\$64,666	\$875,683	\$3,849,803	\$5,000,000	77.0%
Intercollegiate Athletics	\$85,470,110	\$246,570	\$166,700	\$5,739,197	\$25,000	\$10,388	\$0	\$91,480,877	\$110,000,000	83.2%
Law	\$58,548,530	\$2,026	\$2,026	\$1,019,289	\$0	\$0	\$989,542	\$60,559,388	\$70,000,000	86.5%
Libraries	\$5,318,520	\$442,146	\$351,456	\$85,842	\$772,000	\$379,527	\$475,708	\$7,094,215	\$9,000,000	78.8%
Nursing	\$8,256,599	\$285,000	\$210,008	\$966,234	\$2,825,000	\$1,454,415	\$7,543,610	\$19,876,442	\$24,000,000	82.8%
Ocean and Fisheries	\$11,777,127	\$5,812,500	\$2,679,448	\$83,788	\$0	\$0	\$22,724,287	\$40,397,703	\$34,000,000	118.8%
Pharmacy	\$8,084,194	\$0	\$0	\$485,811	\$0	\$0	\$4,241,624	\$12,811,629	\$10,260,000	124.9%
President's Funds	\$5,307,360	\$738,472	\$543,577	\$432,402	\$2,750,000	\$1,353,977	\$0	\$9,228,235	N/A	N/A
Public Health	\$13,331,488	\$50,259	\$33,185	\$798,692	\$0	\$0	\$57,966,936	\$72,147,376	\$90,000,000	80.2%
Scholar. & Student Progs.	\$27,830,991	\$654,684	\$334,149	\$2,026,171	\$1,035,000	\$550,758	\$691,327	\$32,238,173	\$40,000,000	80.6%
Social Work	\$1,969,862	\$290,566	\$158,012	\$62,610	\$0	\$0	\$5,230,271	\$7,553,310	\$10,000,000	75.5%
University Press	\$1,819,448	\$83,788	\$62,116	\$35,812	\$1,300,000	\$1,421,362	\$0	\$3,239,047	\$3,000,000	108.0%
University Support	\$30,771,442	\$1,510,063	\$757,793	\$8,182,401	\$11,300,000	\$4,855,765	\$11,998,620	\$63,762,525	N/A	N/A
UW Bothell	\$2,116,368	\$0	\$0	\$214,092	\$0	\$0	\$750,500	\$3,080,960	\$5,700,000	54.1%
UW Tacoma	\$17,219,686	\$195,000	\$173,651	\$8,332,962	\$2,925,000	\$1,657,696	\$74,690	\$28,747,338	\$30,000,000	95.8%
All UW Total	\$890,884,762	\$34,345,859	\$18,632,849	\$99,623,555	\$97,004,135	\$50,317,855	\$603,128,692	\$1,724,987,003	\$2,000,000,000	86.2%

Source: UW Office of Development

Fundraising progress toward campaign working goals by constituency area (school/college/program). Campaign total is the sum of gifts, grants, active pledges and donor values of irrevocable deferred gifts and testamentary commitments. "N/A" is not applicable. 1 - "Pledges" are those in active status only. 2 - "Grants" are private grants only. 3 - Unit campaign working goals are still being finalized.

Job Number: 70504

April 2006

Campaign Progress by Constituency - Since July 2000



CAMPAIGN FUNDING THEME PROGRESS - JULY 2000 - PRESENT

THEME	CURRENT USE	ENDOWMENT	TOTAL
Student Support	\$79,570,869	\$144,117,967	\$223,688,836
Faculty Support	\$80,535,878	\$109,271,860	\$189,807,738
Program Support for Faculty and Students	\$759,740,467	\$112,556,022	\$872,296,489
Capital	\$259,876,195	\$1,778,269	\$261,654,464
Unrestricted	\$147,843,195	\$29,696,282	\$177,539,477
Total	\$1,327,566,605	\$397,420,399	\$1,724,987,003
Goal	\$1,600,000,000	\$400,000,000	\$2,000,000,000
% to Goal	83.0%	99.4%	86.2%

Source: UW Office of Development

This report shows contribution totals by campaign theme/priority since July 1, 2000.

Job Number: 70504
 April 2006

Campaign Theme Progress



DEVELOPMENT SUMMARY - TOTAL PRIVATE VOLUNTARY SUPPORT

AREA	YEAR TO DATE DONOR VALUES		
	GIFTS	PRIVATE GRANTS	TOTAL
UW Seattle			
UW Medicine	\$44,868,081	\$42,065,339	\$86,933,421
Architecture	\$2,936,551	\$2,179,148	\$5,115,699
Arts and Sciences	\$13,994,373	\$6,663,696	\$20,658,069
Broadcast Services	\$6,022,142		\$6,022,142
Business School	\$9,015,823	\$65,990	\$9,081,813
Dentistry	\$1,299,418	\$259,238	\$1,558,656
Education	\$1,436,317	\$1,126,181	\$2,562,498
Engineering	\$16,646,608	\$15,123,212	\$31,769,820
Evans Schl. of Pub. Affairs	\$613,084	\$4,945,560	\$5,558,644
Forest Resources	\$2,133,290	\$572,595	\$2,705,885
Graduate School	\$2,035,171	\$109,794	\$2,144,965
Information School	\$367,784	\$38,736	\$406,520
Intercollegiate Athletics	\$12,443,273		\$12,443,273
Law	\$35,936,392	\$51,598	\$35,987,990
Libraries	\$1,137,772	\$65,382	\$1,203,154
Nursing	\$1,411,743	\$938,485	\$2,350,228
Ocean and Fisheries	\$7,363,842	\$6,918,508	\$14,282,350
Pharmacy	\$1,429,528	\$232,370	\$1,661,899
President's Funds	\$659,914		\$659,914
Public Health	\$761,838	\$6,861,659	\$7,623,497
Scholar. & Student Progs.	\$7,376,815	\$66,456	\$7,443,271
Social Work	\$562,596	\$555,749	\$1,118,345
UW Alumni Association	\$863,809		\$863,809
University Press	\$395,657		\$395,657
University Support	\$6,895,334	\$957,503	\$7,852,837
UW Bothell	\$134,717	\$700,000	\$834,717
UW Tacoma	\$1,969,687	\$4,990	\$1,974,677
All UW Total	\$180,711,574	\$90,502,191	\$271,213,765

Source: UW Office of Development

Contribution totals for the major Development areas of the University are shown.

Job Number: 70504

April 2006

Development Area Summary - Total Private Voluntary Support



DEVELOPMENT SUMMARY - GIFTS AND PRIVATE GRANTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	3,185	\$6,785,108	15,927	\$86,933,421	16,094	\$69,742,544	18,807	\$89,363,526
Architecture	114	\$54,677	1,150	\$5,115,699	1,052	\$830,086	1,125	\$900,689
Arts and Sciences	1,397	\$1,306,021	14,116	\$20,658,069	13,849	\$21,591,296	15,435	\$25,765,062
Broadcast Services	537	\$567,384	2,842	\$6,022,142	2,765	\$6,508,555	3,217	\$8,301,726
Business School	207	\$1,069,065	3,772	\$9,081,813	3,612	\$9,718,733	4,296	\$12,344,544
Dentistry	170	\$182,351	1,199	\$1,558,656	1,130	\$1,216,784	1,270	\$1,418,395
Education	100	\$140,075	1,645	\$2,562,498	1,369	\$3,562,313	1,475	\$7,555,540
Engineering	253	\$2,205,668	3,727	\$31,769,820	3,543	\$23,130,377	4,024	\$31,841,841
Evans Schl. of Pub. Affairs	52	\$439,375	452	\$5,558,644	647	\$9,110,434	721	\$9,948,313
Forest Resources	72	\$122,380	928	\$2,705,885	947	\$1,577,742	1,023	\$2,002,612
Graduate School	31	\$53,304	660	\$2,144,965	512	\$3,596,785	535	\$4,065,408
Information School	29	\$99,329	549	\$406,520	522	\$367,139	569	\$400,100
Intercollegiate Athletics	549	\$689,822	11,532	\$12,443,273	11,458	\$11,203,081	23,274	\$15,865,980
Law	137	\$319,452	1,670	\$35,987,990	1,486	\$1,419,398	1,728	\$1,831,593
Libraries	490	\$32,344	3,855	\$1,203,154	3,850	\$924,594	4,105	\$1,030,319
Nursing	92	\$174,282	1,675	\$2,350,228	1,538	\$2,233,575	1,627	\$2,439,883
Ocean and Fisheries	50	\$131,399	666	\$14,282,350	616	\$9,454,610	679	\$9,870,610
Pharmacy	105	\$25,675	1,145	\$1,661,899	976	\$2,367,825	1,031	\$3,133,622
President's Funds	125	\$28,258	1,604	\$659,914	1,703	\$559,058	2,237	\$693,593
Public Health	78	\$161,289	678	\$7,623,497	594	\$8,075,071	639	\$10,248,558
Scholar. & Student Progs.	357	\$929,694	2,879	\$7,443,271	3,077	\$4,741,791	3,358	\$5,087,417
Social Work	34	\$1,314	747	\$1,118,345	645	\$1,091,217	788	\$1,456,040
UW Alumni Association	2,236	\$151,036	16,872	\$863,809	16,086	\$774,250	20,482	\$1,034,131
University Press	48	\$90,500	373	\$395,657	300	\$425,659	357	\$465,799
University Support	370	\$155,017	2,173	\$7,852,837	1,516	\$7,205,565	2,202	\$9,634,062
UW Bothell	73	\$22,035	417	\$834,717	391	\$251,820	520	\$286,256
UW Tacoma	91	\$167,658	596	\$1,974,677	496	\$586,447	650	\$3,786,663
All UW Unique Total	10,432	\$16,104,526	78,378	\$271,213,765	76,167	\$202,266,764	95,227	\$260,772,296

Source: UW Office of Development

The number of donors and contribution totals for the major Development areas of the University are shown. Dollar values are based on donor values.

Job Number: 70504

April 2006

Development Area Summary - Gifts and Private Grants



DEVELOPMENT SUMMARY - GIFTS

AREA	CURRENT MONTH		YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value	Donors	Value
UW Seattle								
UW Medicine	3,134	\$1,351,055	15,677	\$44,868,081	15,844	\$33,443,066	18,519	\$38,381,050
Architecture	114	\$54,677	1,147	\$2,936,551	1,050	\$447,720	1,123	\$518,323
Arts and Sciences	1,386	\$815,038	14,048	\$13,994,373	13,789	\$15,566,225	15,367	\$18,075,018
Broadcast Services	537	\$567,384	2,842	\$6,022,142	2,765	\$6,508,555	3,217	\$8,301,726
Business School	206	\$1,028,075	3,770	\$9,015,823	3,611	\$9,667,933	4,295	\$12,293,744
Dentistry	168	\$65,117	1,190	\$1,299,418	1,126	\$1,100,065	1,265	\$1,207,976
Education	98	\$33,875	1,638	\$1,436,317	1,364	\$1,468,616	1,468	\$1,809,231
Engineering	247	\$922,001	3,659	\$16,646,608	3,483	\$16,286,498	3,953	\$20,659,919
Evans Schl. of Pub. Affairs	48	\$10,746	438	\$613,084	626	\$456,354	699	\$544,233
Forest Resources	71	\$98,226	913	\$2,133,290	941	\$1,107,168	1,015	\$1,434,077
Graduate School	31	\$53,304	658	\$2,035,171	506	\$1,292,021	529	\$1,760,644
Information School	29	\$99,329	545	\$367,784	521	\$294,869	568	\$327,830
Intercollegiate Athletics	549	\$689,822	11,532	\$12,443,273	11,458	\$11,203,081	23,274	\$15,865,980
Law	136	\$288,552	1,668	\$35,936,392	1,483	\$1,274,401	1,725	\$1,686,596
Libraries	490	\$32,344	3,853	\$1,137,772	3,850	\$924,594	4,105	\$1,030,319
Nursing	90	\$14,282	1,660	\$1,411,743	1,528	\$1,456,802	1,616	\$1,569,608
Ocean and Fisheries	46	\$29,209	633	\$7,363,842	595	\$1,926,171	654	\$2,060,947
Pharmacy	105	\$25,675	1,141	\$1,429,528	971	\$1,815,261	1,024	\$2,155,260
President's Funds	125	\$28,258	1,604	\$659,914	1,703	\$559,058	2,237	\$693,593
Public Health	74	\$17,611	633	\$761,838	560	\$927,715	596	\$951,832
Scholar. & Student Progs.	357	\$929,694	2,877	\$7,376,815	3,076	\$4,618,488	3,357	\$4,964,114
Social Work	34	\$1,314	740	\$562,596	634	\$541,600	775	\$578,123
UW Alumni Association	2,236	\$151,036	16,872	\$863,809	16,086	\$774,250	20,482	\$1,034,131
University Press	48	\$90,500	373	\$395,657	300	\$425,659	357	\$465,799
University Support	369	\$145,489	2,167	\$6,895,334	1,514	\$7,200,822	2,199	\$9,529,319
UW Bothell	73	\$22,035	416	\$134,717	391	\$251,820	520	\$286,256
UW Tacoma	91	\$167,658	595	\$1,969,687	495	\$584,047	649	\$3,784,263
All UW Unique Total	10,348	\$7,732,321	77,934	\$180,711,574	75,740	\$122,122,874	94,742	\$151,969,925

Source: UW Office of Development

The number of donors and contribution totals (gifts only) for the major Development areas of the University are shown. Dollar values are based on donor values.

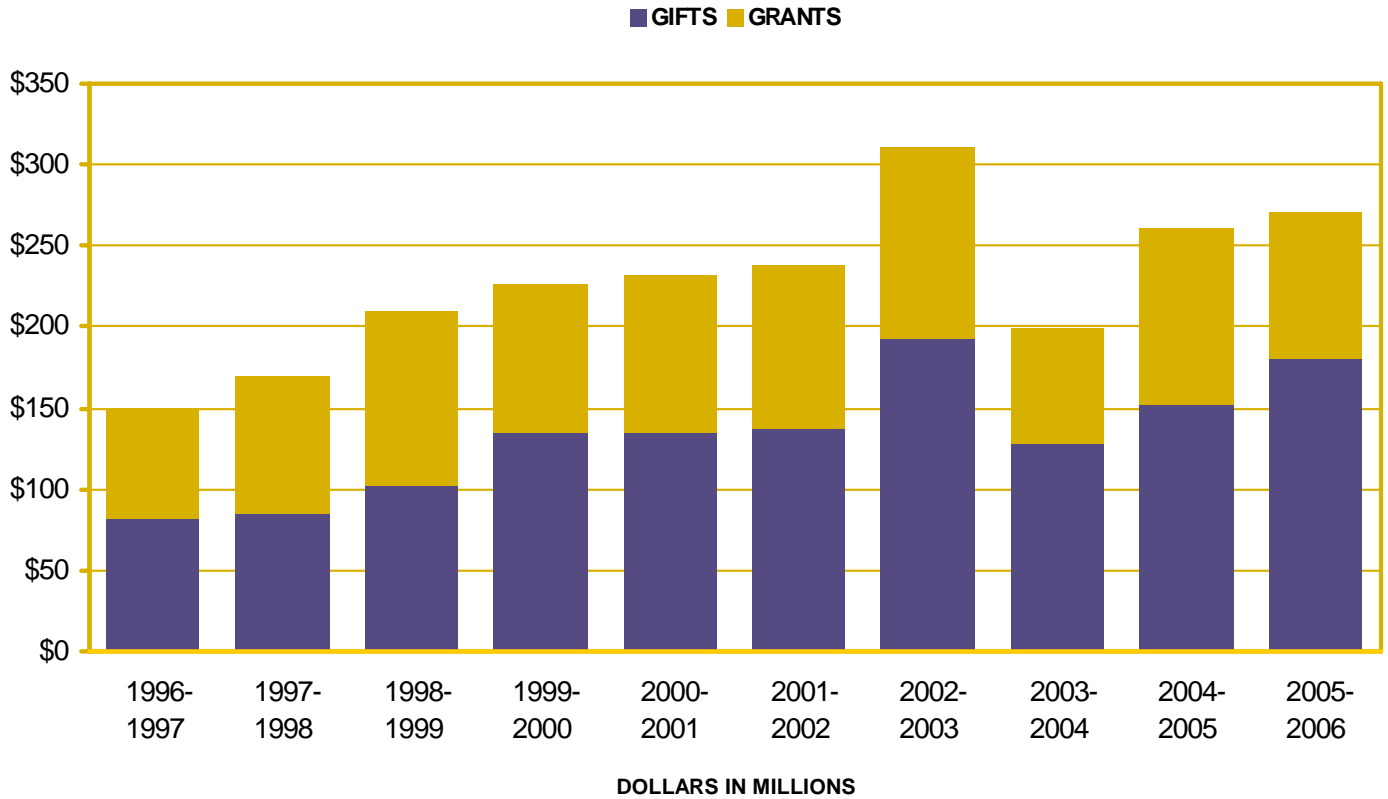
Job Number: 70504

April 2006

Development Area Summary - Gifts



COMPLETE FISCAL YEAR COMPARISON OF TOTAL CONTRIBUTIONS RECEIVED



FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2005- 2006	\$180,711,574	\$90,502,191	\$271,213,765
2004- 2005	\$151,969,925	\$108,802,371	\$260,772,296
2003- 2004	\$128,174,367	\$71,603,323	\$199,777,690
2002- 2003	\$192,573,183	\$118,677,722	\$311,250,905
2001- 2002	\$137,959,340	\$100,820,547	\$238,779,887
2000- 2001	\$134,805,190	\$97,112,979	\$231,918,169
1999- 2000	\$134,037,997	\$91,536,165	\$225,574,162
1998- 1999	\$102,925,077	\$107,619,586	\$210,544,663
1997- 1998	\$84,718,016	\$85,276,615	\$169,994,631
1996- 1997	\$81,892,963	\$67,425,874	\$149,318,837

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.

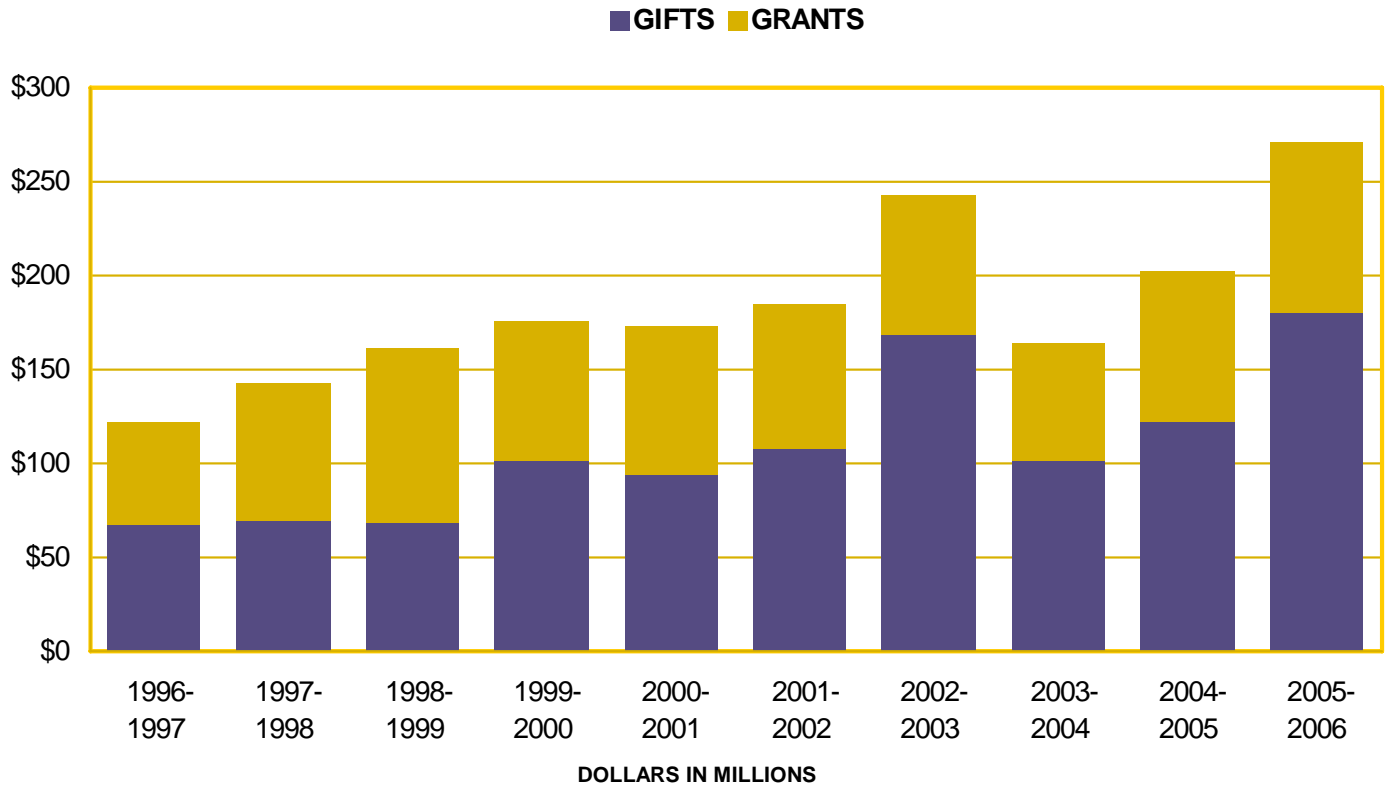
Job Number: 70504

April 2006

Fiscal Year Totals Graph



YEAR TO DATE CONTRIBUTION TOTALS



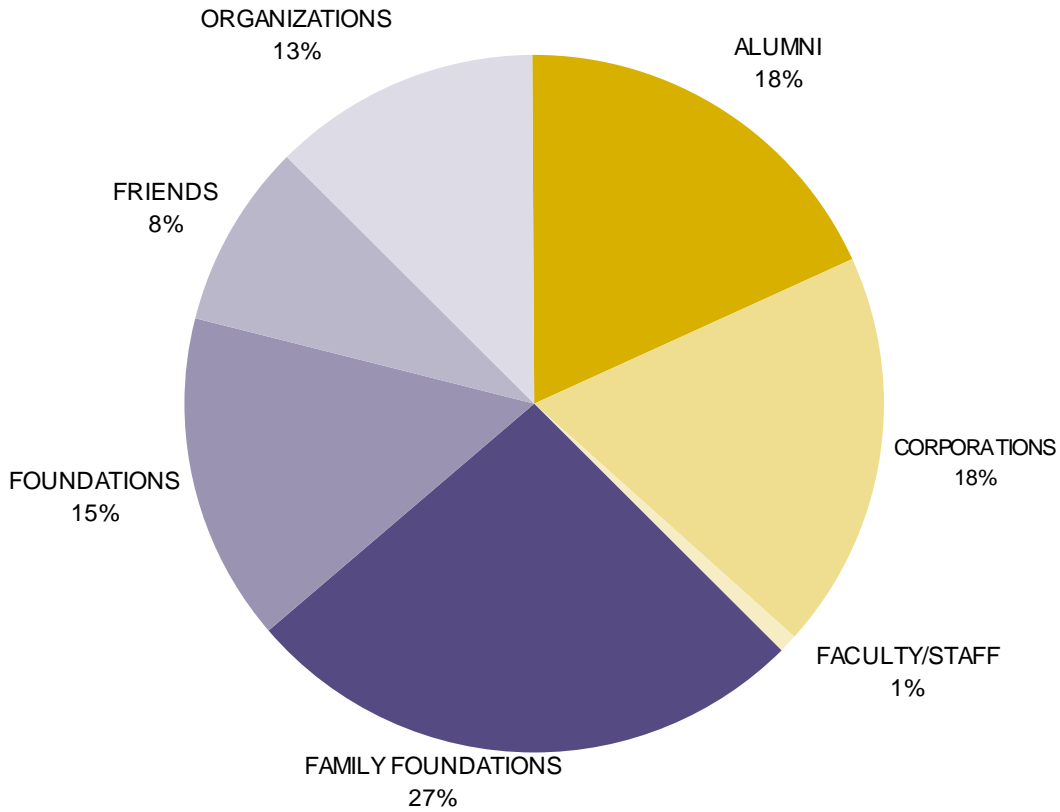
FISCAL YEAR	GIFTS	GRANTS	TOTAL CONTRIBUTIONS
2005- 2006	\$180,711,574	\$90,502,191	\$271,213,765
2004- 2005	\$122,122,874	\$80,143,890	\$202,266,764
2003- 2004	\$101,365,172	\$62,684,981	\$164,050,153
2002- 2003	\$168,025,960	\$75,232,159	\$243,258,119
2001- 2002	\$108,064,405	\$76,888,322	\$184,952,727
2000- 2001	\$94,005,546	\$78,829,602	\$172,835,148
1999- 2000	\$100,697,725	\$74,876,551	\$175,574,276
1998- 1999	\$68,118,697	\$94,018,598	\$162,137,295
1997- 1998	\$70,275,796	\$72,238,514	\$142,514,310
1996- 1997	\$68,005,595	\$53,836,266	\$121,841,861

Source: UW Office of Development

This graph compares the current fiscal year's contribution totals to each of the previous nine fiscal year's contribution totals.



DEVELOPMENT ACTIVITY BY DONOR TYPE IN CURRENT FISCAL YEAR



DONOR TYPE	YEAR TO DATE		PRIOR YEAR TO DATE		PRIOR FISCAL YEAR	
	Donors	Value	Donors	Value	Donors	Value
Alumni	42,413	\$49,419,542	41,135	\$36,265,001	49,406	\$45,066,818
Corporations	2,868	\$50,124,376	3,016	\$46,794,527	3,775	\$61,273,024
Faculty/Staff	3,049	\$2,470,682	3,026	\$3,803,049	3,656	\$4,572,200
Family Foundations	160	\$70,556,636	164	\$14,207,575	176	\$20,706,692
Foundations	402	\$41,527,365	349	\$47,537,471	398	\$60,401,770
Friends	29,146	\$23,023,543	28,132	\$23,741,873	37,429	\$28,361,471
Organizations	473	\$34,091,621	450	\$29,917,267	553	\$40,390,320

Source: UW Office of Development

This graph shows the sources of contributions for the current year to date. Dollar values are based on donor value.

Job Number: 70504
 April 2006

Development Activity by Donor Type in Current Fiscal Year Chart



ALUMNI PARTICIPATION BY CONSTITUENCY

AREA	CURRENT FISCAL YEAR TO DATE			PREVIOUS FISCAL YEAR TO DATE			
	Solicitible	Donors	Partic. Rate	Solicitible	Donors	Partic. Rate	Final %
UW Seattle							
UW Medicine	16,049	2,941	18.3%	15,842	2,983	18.8%	21.5%
Architecture	7,393	1,234	16.7%	7,192	1,128	15.7%	18.5%
Arts and Sciences	126,129	17,504	13.9%	121,216	16,846	13.9%	16.7%
Business School	34,923	6,233	17.8%	34,015	6,114	18.0%	22.4%
Dentistry	4,388	1,090	24.8%	4,301	1,057	24.6%	29.0%
Education	18,434	3,182	17.3%	18,677	3,114	16.7%	20.0%
Engineering	30,120	4,182	13.9%	29,399	4,123	14.0%	17.0%
Evans School of Public Affairs	1,964	416	21.2%	1,872	400	21.4%	24.4%
Forest Resources	4,446	676	15.2%	4,382	672	15.3%	17.7%
Interdisc. Grad. Programs	1,296	194	15.0%	1,161	191	16.5%	20.3%
Interdisc. Undergrad. Programs	119	7	5.9%	67	8	11.9%	17.9%
Interschool Programs	286	33	11.5%	241	37	15.4%	17.4%
Information School	3,976	801	20.1%	3,786	762	20.1%	22.7%
Law	7,320	1,564	21.4%	7,070	1,470	20.8%	24.8%
School of Nursing	8,181	1,725	21.1%	7,976	1,750	21.9%	24.5%
Ocean & Fisheries	3,642	605	16.6%	3,560	583	16.4%	18.7%
Pharmacy	3,255	879	27.0%	3,147	824	26.2%	30.4%
Public Health	3,766	682	18.1%	3,139	631	20.1%	22.7%
Social Work	5,804	891	15.4%	5,707	825	14.5%	17.4%
UW Bothell	4,324	491	11.4%	3,580	402	11.2%	13.7%
UW Tacoma	4,892	443	9.1%	4,016	413	10.3%	13.2%
Unspecified	11,097	2,080	18.7%	11,614	2,235	19.2%	24.0%
All UW Total	276,793	42,413	15.3%	267,179	41,134	15.4%	18.5%

Source: UW Office of Development

Job Number: 70504
April 2006

Alumni Participation



VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Grant and Contract Awards – March and April, 2006

RECOMMENDED ACTION:

It is the recommendation of the administration and the Finance and Audit Committee that the Board of Regents accept the Grant and Contract Awards as presented on the attached list.

Attachment: Grant and Contract Awards Summary
Report of Grant and Contract Awards of
\$1,000,000 or More

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

April 2006

Office of Research

Office of Sponsored Programs

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APRIL HIGHLIGHTS

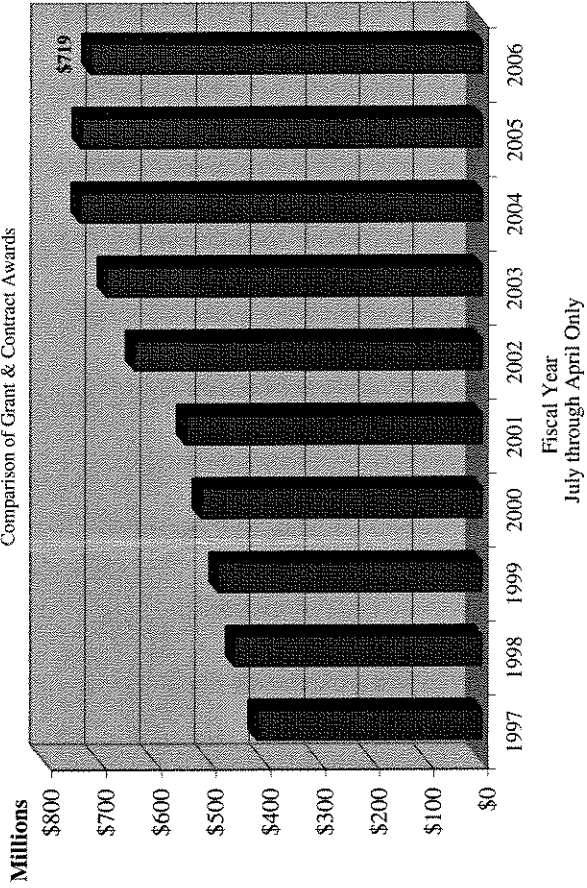
The American Diabetes Association awarded a grant in the amount of \$403,157 for a project under the direction of Professor Irl B. Hirsch of the Department of Medicine entitled "Comparison of HBA1C and Mean Blood Glucose Levels In Type 1 and Type 2 Diabetes Patients In Stable Glycaemic Control and In Healthy Subjects." Blood sugar for diabetes afflicted individuals can be measured by different methods. One is to measure blood glucose level with a finger-stick glucose testing meter. Another is a hemoglobin A1c (HbA1c) test that assists in showing the level of blood sugar control during the previous two to three months. The HbA1c and blood glucose values are reported using different numbers that are difficult to compare which can cause confusion and problems in interpreting the test results. The purpose of this study is to determine the relationship between these two test methods. It is anticipated that the results of the study will generally improve the care of people with diabetes.

The Seattle-King County Department of Public Health awarded a grant in the amount of \$75,000 for a project under the direction of Professor Andreas S. Stergachis of the Department of Health Services entitled "Pandemic Flu Exercise and SNS Plan." The purpose of this program is to assist the Seattle-King County Department of Health (PHSKC) in developing, evaluating and training regarding the Strategic National Stockpile plan relating to a possible pandemic flu occurrence. PSSKC will be prepared to attend the Center For Disease Control meeting for Local Assessments for the Cities Readiness Initiative program. UW personnel also will participate in the design and implementation of a comprehensive pandemic influenza drill exercise.

The Howard Hughes Medical Institute awarded a grant in the amount of \$850,000 for a project under the direction of Professor Nancy Maizels of the Department of Immunology entitled Molecular Medicine Training Program." Molecular medicine is an interdisciplinary approach that used the tools of the biomedical sciences to advance the understanding, diagnosis and treatment of disease and uses insights from disease to gain fundamental understanding of human biology. The objective of this program is to train students in molecular medicine in order to produce a new generation of investigators who will be skilled at applying basic science to human disease. The specific aims are to build an interdisciplinary Ph.D. program in Molecular Medicine and generally interest and training field of molecular medicine.

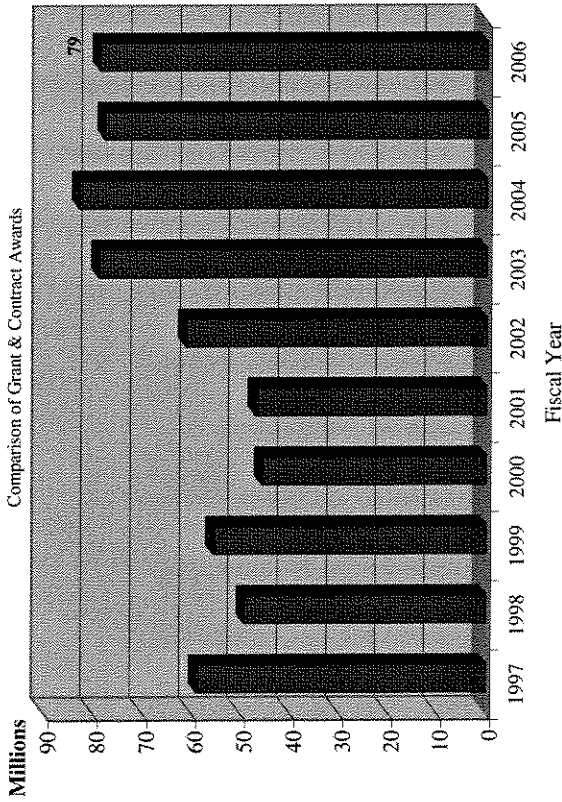
YEAR-TO-DATE

Comparison of Grant & Contract Awards



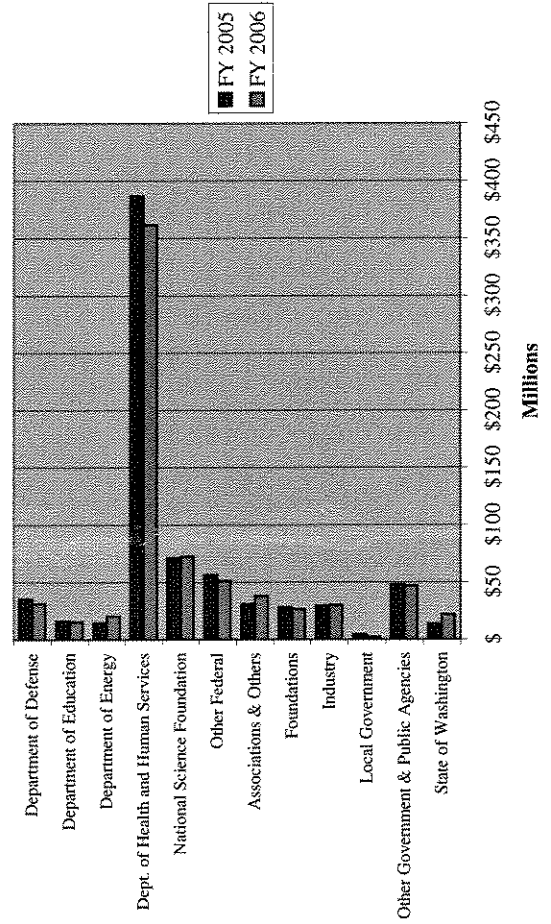
APRIL ONLY

Comparison of Grant & Contract Awards



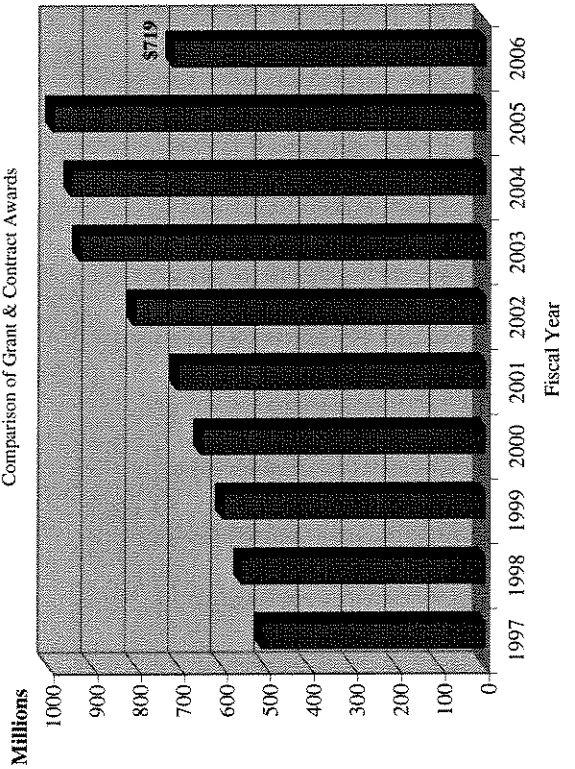
JULY THROUGH APRIL

Two Year Comparison of Grant & Contract Awards



COMPLETE FISCAL YEAR

Comparison of Grant & Contract Awards



Summary of Grant and Contract Awards
Fiscal Year 2005-2006

Month	RESEARCH		TRAINING		Total
	Federal	Non-Federal	Federal	Non-Federal	Grants and Contracts
July	\$66,463,818	\$6,444,105	\$7,164,851	\$1,418,430	\$81,491,204
August	\$82,136,975	\$15,186,181	\$6,605,300	\$6,661,367	\$110,589,823
September	\$66,526,770	\$14,825,079	\$15,124,518	\$3,290,200	\$99,766,567
October	\$53,095,542	\$15,762,787	\$6,572,165	\$3,939,508	\$79,370,002
November	\$16,529,650	\$13,396,926	\$11,726,933	\$2,978,338	\$44,631,847
December	\$10,773,984	\$17,755,025	\$493,868	\$4,542,319	\$33,565,196
January	\$24,587,503	\$14,716,842	\$723,481	\$1,596,296	\$41,624,122
February	\$31,412,762	\$11,985,384	\$6,256,413	\$1,141,717	\$50,796,276
March	\$80,208,568	\$13,829,789	\$1,873,339	\$2,627,929	\$98,539,625
April	\$64,382,981	\$10,135,071	\$1,001,866	\$3,228,766	\$78,748,684
May					
June					
Current Year to Date	\$496,118,553	\$134,037,188	\$57,542,734	\$31,424,870	\$719,123,345
Previous Year to Date	\$507,899,035	\$130,432,398	\$73,516,287	\$24,973,255	\$736,820,975
Over (Under) Previous Year	(\$11,780,482)	\$3,604,790	(\$15,973,553)	\$6,451,615	(\$17,697,630)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency
Fiscal Years 2004-2005 and 2005-2006

Agency	July-Apr FY05	July-Apr FY06
Department of Defense	\$35,455,231	\$31,662,476
Department of Education	\$16,099,924	\$15,585,107
Department of Energy	\$14,837,623	\$20,737,935
Dept. of Health and Human Services	\$387,001,756	\$361,881,217
National Science Foundation	\$71,470,597	\$72,561,065
Other Federal	\$56,550,191	\$51,233,487
Subtotal for Federal:	\$581,415,322	\$553,661,287
Associations .Others	\$30,955,824	\$37,831,180
Foundations	\$28,501,973	\$26,455,117
Industry	\$29,649,878	\$30,043,807
Local Government	\$4,551,663	\$2,366,013
Other Government and Public Agencies	\$48,017,128	\$47,059,092
State of Washington	\$13,729,187	\$21,706,849
Subtotal for Non-Federal:	\$155,405,653	\$165,462,058
Grand Total :	\$736,820,975	\$719,123,345
Amount of Increase (Decrease):		(\$17,697,630)
Percent of Increase (Decrease):		-2.4%

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College
Fiscal Years 2004-2005 and 2005-2006

School/College	July-Apr FY05	July-Apr FY06
Upper Campus		
Architecture and Urban Planning	\$823,063	\$3,908,233
Arts and Science	\$61,628,633	\$63,933,687
Business Administration	\$396,250	\$321,790
Education	\$11,778,514	\$10,769,635
Engineering	\$62,713,164	\$75,661,487
Evans School of Public Affairs	\$8,675,167	\$3,442,429
Forest Resources	\$5,993,132	\$6,420,440
Graduate School	\$4,040,420	\$4,532,453
Information School	\$1,369,891	\$1,200,244
Law	\$2,221,775	\$440,715
Ocean and Fishery Sciences	\$64,257,966	\$61,778,954
Office of Research	\$16,472,009	\$16,870,362
Social Work	\$14,290,775	\$11,943,991
Undergraduate Education	\$141,228	\$117,165
Subtotal :	\$254,801,987	\$261,341,585
Health Sciences		
Dentistry	\$11,809,407	\$10,588,630
Medicine	\$342,469,524	\$335,458,924
Nursing	\$11,867,360	\$13,379,821
Pharmacy	\$13,152,974	\$9,479,837
Public Health and Community Medicine	\$68,414,842	\$62,858,762
Subtotal :	\$447,714,107	\$431,765,974
Special Programs		
Health Sciences Special Programs	\$21,310,732	\$15,769,736
Other Special Programs	\$10,892,308	\$8,131,427
Subtotal :	\$32,203,040	\$23,901,163
Branch Campuses		
Branch Campuses (Bothell)	\$1,782,187	\$1,513,636
Branch Campuses (Tacoma)	\$319,654	\$600,987
Subtotal :	\$2,101,841	\$2,114,623
Grand Total :	\$736,820,975	\$719,123,345

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Department	July-Apr FY05	July-Apr FY06
Center for Humanities	\$0	\$100,000
Center for Statistics and the Social Sciences	\$876,482	\$1,410,420
Center for Studies in Demography and Ecology	\$1,051,155	\$855,726
College of Arts and Sciences	\$1,150,692	\$0
Department of Anthropology	\$334,398	\$1,800,429
Department of Applied Mathematics	\$456,546	\$981,664
Department of Asian Languages and Literature	\$10,000	\$140,000
Department of Astronomy	\$1,663,760	\$2,140,554
Department of Atmospheric Sciences	\$4,941,769	\$4,754,512
Department of Biology	\$4,543,900	\$6,975,630
Department of Chemistry	\$15,461,951	\$11,716,879
Department of Classics	\$0	\$30,000
Department of Communication	\$889,500	\$1,135,181
Department of Earth and Space Sciences	\$6,989,849	\$5,745,039
Department of Economics	\$18,052	\$7,250
Department of Geography	\$311,978	\$0
Department of Germanics	\$36,000	\$44,000
Department of History	\$120,000	\$354,000
Department of Mathematics	\$3,822,510	\$1,004,845
Department of Near Eastern Languages & Civilization	\$2,000	\$0
Department of Physics	\$8,611,651	\$8,427,670
Department of Political Science	\$183,310	\$242,088
Department of Psychology	\$5,413,707	\$7,151,722
Department of Scandinavian Languages and Literature	\$27,273	\$0
Department of Speech and Hearing Sciences	\$651,189	\$1,211,832
Department of Statistics	\$959,509	\$1,054,445
Halbert Robinson Center for the Study of Capable Y	\$0	\$500
Henry M. Jackson School of International Studies	\$2,114,664	\$1,548,641
Institute for Nuclear Theory	\$195,000	\$4,373,000
Language Learning Center	\$0	\$20,274
Public Performing Arts	\$73,390	\$98,350
School of Art	\$127,400	\$0
School of Music	\$11,180	\$0
Society and Justice Program	\$0	\$30,000
Sociology	\$22,718	\$404,127
Thomas Burke Memorial Washington State Museum	\$554,145	\$174,909
Undergraduate Studies	\$2,955	\$0
	\$61,628,633	\$63,933,687

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Excluding Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$63,379,387	\$2,308,194	\$7,159,851	\$368,324	\$73,215,756
August	\$81,212,598	\$5,167,397	\$6,185,083	\$1,116,369	\$93,681,447
September	\$64,172,453	\$4,008,427	\$14,974,336	\$859,951	\$84,015,167
October	\$47,210,635	\$4,970,887	\$5,793,886	\$1,715,466	\$59,690,874
November	\$13,731,096	\$5,729,102	\$10,643,700	\$435,777	\$30,539,675
December	\$10,043,736	\$5,368,829	\$414,736	\$1,628,842	\$17,456,143
January	\$19,718,642	\$3,392,647	\$225,411	\$422,201	\$23,758,901
February	\$29,373,775	\$3,282,531	\$5,484,530	\$281,087	\$38,421,923
March	\$79,617,768	\$4,941,080	\$1,537,756	\$701,378	\$86,797,982
April	\$60,724,563	\$2,512,765	\$438,459	\$1,128,617	\$64,804,404
May					
June					
Year to Date	\$469,184,653	\$41,681,859	\$52,857,748	\$8,658,012	\$572,382,272

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH	TRAINING	Total Grants
July	\$2,778,247	\$341,543	\$3,119,790
August	\$6,311,912	\$2,075,600	\$8,387,512
September	\$6,422,372	\$2,206,643	\$8,629,015
October	\$6,012,089	\$1,082,512	\$7,094,601
November	\$5,856,127	\$2,115,378	\$7,971,505
December	\$9,813,819	\$2,757,138	\$12,570,957
January	\$9,616,281	\$674,697	\$10,290,978
February	\$6,409,330	\$466,196	\$6,875,526
March	\$5,147,729	\$1,082,529	\$6,230,258
April	\$3,187,789	\$1,470,011	\$4,657,800
May			
June			
Year to Date	\$61,555,694	\$14,272,247	\$75,827,941

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards

Fiscal Year 2005-2006

Month	RESEARCH		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$3,084,431	\$1,357,664	\$5,000	\$708,563	\$5,155,658
August	\$924,377	\$3,706,872	\$420,217	\$3,469,398	\$8,520,864
September	\$2,354,317	\$4,394,280	\$150,182	\$223,606	\$7,122,385
October	\$5,884,907	\$4,779,812	\$778,279	\$1,141,530	\$12,584,528
November	\$2,798,554	\$1,811,697	\$1,083,233	\$427,183	\$6,120,667
December	\$730,248	\$2,572,377	\$79,132	\$156,339	\$3,538,096
January	\$4,868,861	\$1,707,914	\$498,070	\$499,398	\$7,574,243
February	\$2,038,987	\$2,293,523	\$771,883	\$394,434	\$5,498,827
March	\$590,800	\$3,740,980	\$335,583	\$844,022	\$5,511,385
April	\$3,658,418	\$4,434,517	\$563,407	\$630,138	\$9,286,480
May					
June					
Year to Date	\$26,933,900	\$30,799,636	\$4,684,986	\$8,494,611	\$70,913,133

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
Of \$1,000,000 or More**

April 2006

**Requiring Action of
The Board of Regents**

**of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

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Detail of Grant Awards (Excluding Private Awards) for
April 2006

FEDERAL

DEPARTMENT OF ENERGY

U.S. Department of Energy

To: DEREK STORM, RESEARCH PROFESSOR \$3,301,000
DEPARTMENT OF PHYSICS
For: EXPERIMENTAL NUCLEAR PHYSICS

Eff: 1/1/2006

Department of Energy Subtotal:

\$3,301,000

DEPT. OF HEALTH AND HUMAN SERVICES

National Institutes of Health

To: J. DAVID HAWKINS, PROFESSOR \$4,256,047
SCHOOL OF SOCIAL WORK
For: SCIENCE-BASED PREVENTION: TESTING COMMUNITIES THAT CARE

Eff: 4/1/2006

To: WILHELMUS G. HOL, PROFESSOR \$2,232,508
DEPARTMENT OF BIOCHEMISTRY
For: MEDICAL STRUCTURAL GENOMICS OF PATHOGENIC PROTOZOA

Eff: 4/1/2006

To: JOHN M. HARLAN, PROFESSOR \$1,723,737
DEPARTMENT OF PATHOLOGY
For: BIOLOGY OF THE ARTERY WALL AND ATHEROSCLEROSIS

Eff: 2/1/2006

To: DAVID L. EATON, PROFESSOR/DIRECTOR \$1,494,599
DEPARTMENT OF ENVIRONMENTAL HEALTH
For: CENTER FOR ECOGENETICS AND ENVIRONMENTAL HEALTH

Eff: 4/1/2006

To: DENNIS M. DONOVAN, DIRECTOR \$1,176,138
ALCOHOL AND DRUG ABUSE INSTITUTE
For: CLINICAL TRIALS NETWORK: PACIFIC NORTHWEST (WASHINGTON) NODE

Eff: 1/1/2004

Detail of Grant Awards (Excluding Private Awards) for
April 2006

Dept. of Health and Human Services Subtotal:

\$10,883,029

NATIONAL SCIENCE FOUNDATION

National Science Foundation

To: RUSSELL E. MCDUFF, PROFESSOR
SCHOOL OF OCEANOGRAPHY

For: R/V THOMAS G. THOMPSON SHIP OPERATIONS 2005-2009

Eff: 3/1/2005

\$1,805,476

National Science Foundation Subtotal:

\$1,805,476

Total for Federal:

\$15,989,505

Detail of Contract Awards for
April 2006

FEDERAL

DEPT. OF HEALTH AND HUMAN SERVICES

National Institutes of Health

To:	DEBORAH A. NICKERSON, PROFESSOR	\$2,403,394
	GENOME SCIENCES	
For:	UW NHBLI RESEQUENCING CENTER	
Eff:	9/30/2004	

Dept. of Health and Human Services Subtotal:	<hr/>	\$2,403,394
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Total for Federal:	<hr/> <hr/>	\$2,403,394
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Detail of Contract Awards for
April 2006

NON-FEDERAL

OTHER GOVERNMENT & PUBLIC AGENCIES

George Washington University and Medical Center

To: SANTICA M. MARCOVINA, RESEARCH PROFESSOR \$1,800,246
DEPARTMENT OF MEDICINE
For: STOPP-T2D CENTRAL BLOOD LABORATORY

Eff: 3/1/2003

Other Government & Public Agencies Subtotal:

\$1,800,246

Total for Non-Federal:

\$1,800,246

Total Awards \$1,000,000 or Greater:

\$20,193,145

Grant and Contract Awards Summary

to

The Board of Regents

of the

University of Washington

for

March 2006

Office of Research

Office of Sponsored Programs

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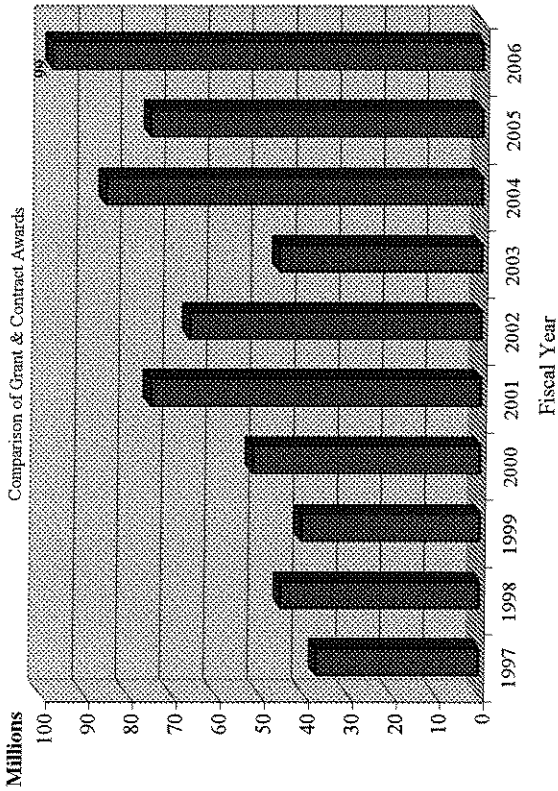
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Graphic Summary of Award Activity	3
Summary of Grant and Contract Awards	4
Comparison of Grant and Contract Awards by Agency	5
Comparison of Grant and Contract Awards by School/College	6
Listing of Awards for College of Arts and Sciences by Department	7
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MARCH HIGHLIGHTS

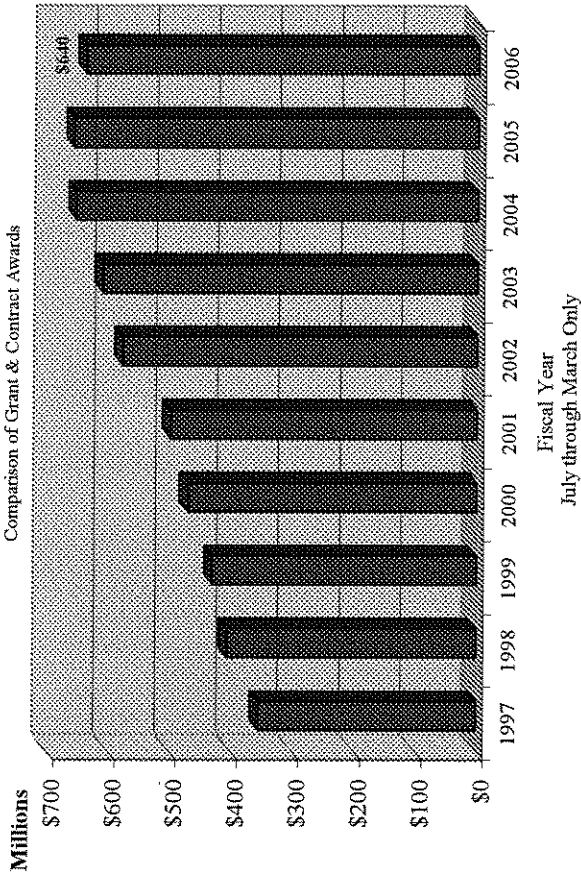
The Gordon and Betty Moore Foundation awarded a grant in the amount of \$2,365,017 for a project under the direction of Professor Ray W. Hilborn of the School Of Aquatic And Fishery Sciences entitled “Research On The Basis Of Productivity In Salmon Ecosystems For Use In Improving Fisheries Management.” The investigators of this program intend to provide two outcomes of the research: (1) improve the scientific understanding of the functioning of SW Alaska salmon ecosystems that builds on long-term datasets and links to complementary studies in pristine systems (2) develop and help implement techniques for improved salmon fisheries management. The goal is to increase the sustainability and economic value of the fishery.

The Concern Foundation awarded a grant in the amount of \$250,000 for the first year of a two year \$500,000 project under the direction of Associate Professor Teresa A. Brentnall of the Department of Medicine entitled “Development Of A Blood Test For The Early Detection Of Pancreatic Cancer.” The investigator intends to identify the proteins that cause pancreatic cancer and develop blood tests for its early detection. By understanding how the cancer-causing proteins work, it may also be possible to develop interventions to prevent or delay the development of pancreatic cancer by such means as cancer vaccines, chemotherapy tailored to the protein function and immunotherapy.

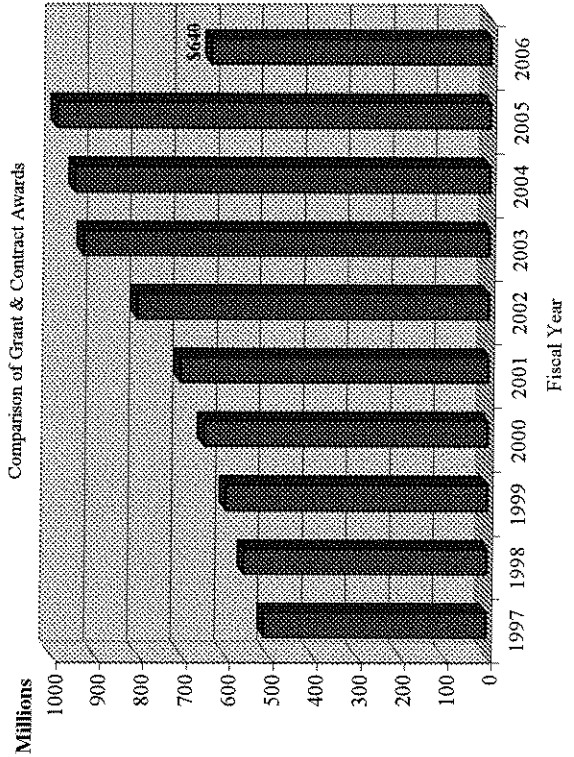
MARCH ONLY



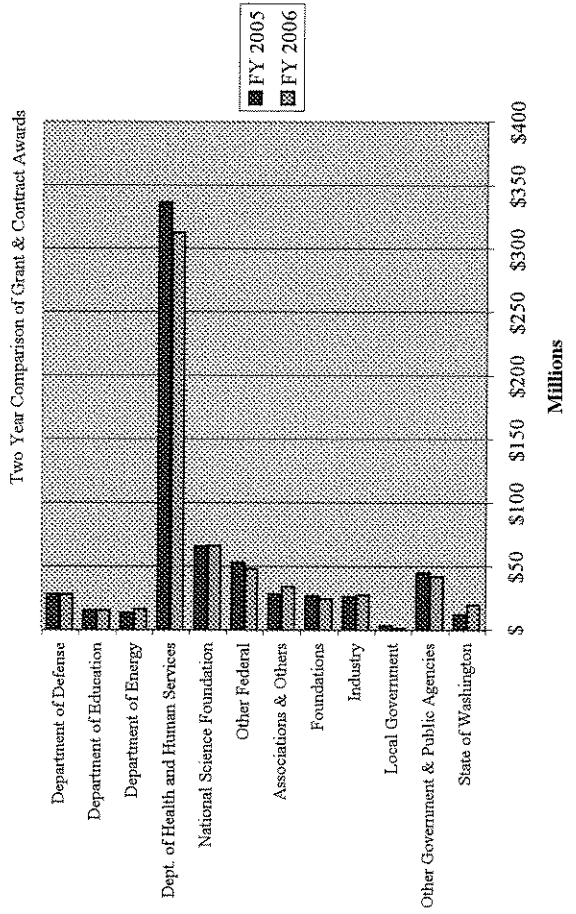
YEAR-TO-DATE



COMPLETE FISCAL YEAR



JULY THROUGH MARCH



Summary of Grant and Contract Awards
Fiscal Year 2005-2006

Month	R E S E A R C H		T R A I N I N G		Total
	Federal	Non-Federal	Federal	Non-Federal	Grants and Contracts
July	\$66,463,818	\$6,444,105	\$7,164,851	\$1,418,430	\$81,491,204
August	\$82,136,975	\$15,186,181	\$6,605,300	\$6,661,367	\$110,589,823
September	\$66,526,770	\$14,825,079	\$15,124,518	\$3,290,200	\$99,766,567
October	\$53,095,542	\$15,762,787	\$6,572,165	\$3,939,508	\$79,370,002
November	\$16,529,650	\$13,396,926	\$11,726,933	\$2,978,338	\$44,631,847
December	\$10,773,984	\$17,755,025	\$493,868	\$4,542,319	\$33,565,196
January	\$24,587,503	\$14,716,842	\$723,481	\$1,596,296	\$41,624,122
February	\$31,412,762	\$11,985,384	\$6,256,413	\$1,141,717	\$50,796,276
March	\$80,208,568	\$13,829,789	\$1,873,339	\$2,627,929	\$98,539,625
April					
May					
June					
Current Year to Date	\$431,735,572	\$123,902,117	\$56,540,868	\$28,196,104	\$640,374,661
Previous Year to Date	\$444,486,124	\$121,123,701	\$69,702,593	\$23,766,251	\$659,078,669
Over (Under) Previous Year	(\$12,750,552)	\$2,778,416	(\$13,161,725)	\$4,429,853	(\$18,704,008)

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by Agency
Fiscal Years 2004-2005 and 2005-2006

Agency	July-Mar FY05	July-Mar FY06
Department of Defense	\$28,362,829	\$28,074,154
Department of Education	\$15,493,924	\$15,585,107
Department of Energy	\$13,838,321	\$16,493,632
Dept. of Health and Human Services	\$337,053,327	\$312,884,250
National Science Foundation	\$65,909,976	\$66,819,104
Other Federal	\$53,530,340	\$48,420,193
Subtotal for Federal:	\$514,188,717	\$488,276,440
Associations .Others	\$28,604,741	\$35,070,178
Foundations	\$27,494,308	\$24,737,436
Industry	\$26,990,155	\$27,997,976
Local Government	\$3,552,599	\$1,738,019
Other Government and Public Agencies	\$45,561,813	\$42,397,953
State of Washington	\$12,686,336	\$20,156,659
Subtotal for Non-Federal:	\$144,889,952	\$152,098,221
Grand Total :	\$659,078,669	\$640,374,661
Amount of Increase (Decrease):		(\$18,704,008)
Percent of Increase (Decrease):		-2.8%

Assuming acceptance of all awards by the Board of Regents

Comparison of Grant and Contract Awards by School/College
Fiscal Years 2004-2005 and 2005-2006

School/College	July-Mar FY05	July-Mar FY06
Upper Campus		
Architecture and Urban Planning	\$614,263	\$3,903,233
Arts and Science	\$54,042,102	\$54,725,047
Business Administration	\$396,250	\$280,800
Education	\$11,778,514	\$10,663,435
Engineering	\$56,579,262	\$72,048,538
Evans School of Public Affairs	\$8,661,167	\$3,342,429
Forest Resources	\$4,901,633	\$6,269,205
Graduate School	\$4,040,420	\$4,498,205
Information School	\$1,222,479	\$1,182,063
Law	\$2,191,778	\$312,565
Ocean and Fishery Sciences	\$55,958,644	\$55,191,585
Office of Research	\$16,472,009	\$16,750,199
Social Work	\$12,959,762	\$7,045,155
Undergraduate Education	\$141,228	\$117,165
Subtotal :	\$229,959,511	\$236,329,624
Health Sciences		
Dentistry	\$8,170,118	\$9,175,586
Medicine	\$306,834,365	\$293,593,371
Nursing	\$10,508,985	\$11,196,238
Pharmacy	\$8,094,104	\$8,725,287
Public Health and Community Medicine	\$61,605,305	\$57,054,607
Subtotal :	\$395,212,877	\$379,745,089
Special Programs		
Health Sciences Special Programs	\$20,859,010	\$14,147,631
Other Special Programs	\$10,889,808	\$8,065,852
Subtotal :	\$31,748,818	\$22,213,483
Branch Campuses		
Branch Campuses (Bothell)	\$1,754,798	\$1,513,636
Branch Campuses (Tacoma)	\$319,654	\$572,829
Subtotal :	\$2,074,452	\$2,086,465
Grand Total :	\$658,995,658	\$640,374,661

Assuming acceptance of all awards by the Board of Regents

List of Awards for Arts and Sciences

Department	July-Mar FY05	July-Mar FY06
Center for Humanities	\$0	\$100,000
Center for Statistics and the Social Sciences	\$876,482	\$1,410,420
Center for Studies in Demography and Ecology	\$761,729	\$551,128
College of Arts and Sciences	\$1,150,692	\$0
Department of Anthropology	\$322,418	\$1,800,429
Department of Applied Mathematics	\$456,546	\$981,664
Department of Asian Languages and Literature	\$10,000	\$140,000
Department of Astronomy	\$1,564,525	\$1,955,941
Department of Atmospheric Sciences	\$4,440,989	\$4,441,240
Department of Biology	\$3,735,766	\$6,347,287
Department of Chemistry	\$13,357,566	\$10,009,358
Department of Classics	\$0	\$30,000
Department of Communication	\$889,500	\$1,135,181
Department of Earth and Space Sciences	\$5,782,351	\$4,907,987
Department of Economics	\$18,052	\$7,250
Department of Geography	\$311,978	\$0
Department of Germanics	\$36,000	\$44,000
Department of History	\$120,000	\$354,000
Department of Mathematics	\$3,576,906	\$796,896
Department of Near Eastern Languages & Civilization	\$2,000	\$0
Department of Physics	\$7,920,618	\$4,411,125
Department of Political Science	\$183,310	\$242,088
Department of Psychology	\$4,698,401	\$6,762,198
Department of Scandinavian Languages and Literature	\$27,273	\$0
Department of Speech and Hearing Sciences	\$646,189	\$766,399
Department of Statistics	\$959,509	\$957,354
Halbert Robinson Center for the Study of Capable Y	\$0	\$500
Henry M. Jackson School of International Studies	\$1,343,758	\$1,548,641
Institute for Nuclear Theory	\$195,000	\$4,373,000
Language Learning Center	\$0	\$20,274
Public Performing Arts	\$73,390	\$98,350
School of Music	\$11,180	\$0
Sociology	\$22,718	\$404,127
Thomas Burke Memorial Washington State Museum	\$544,301	\$128,210
Undergraduate Studies	\$2,955	\$0
	\$54,042,102	\$54,725,047

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Excluding Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH		TRAINING		Total Grants
	Federal	Non-Federal	Federal	Non-Federal	
July	\$63,379,387	\$2,308,194	\$7,159,851	\$368,324	\$73,215,756
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February	\$29,373,775	\$3,282,531	\$5,484,530	\$281,087	\$38,421,923
March	\$79,617,768	\$4,941,080	\$1,537,756	\$701,378	\$86,797,982
April					
May					
June					
Year to Date	\$408,460,090	\$39,169,094	\$52,419,289	\$7,529,395	\$507,577,868

Assuming acceptance of all awards by the Board of Regents

Summary of Grant Awards

Fiscal Year 2005-2006

(Private Awards from Foundations, Industry, Associations and Other)

Month	RESEARCH	TRAINING	Total Grants
July	\$2,778,247	\$341,543	\$3,119,790
August	\$6,311,912	\$2,075,600	\$8,387,512
September	\$6,422,372	\$2,206,643	\$8,629,015
October	\$6,012,089	\$1,082,512	\$7,094,601
November	\$5,856,127	\$2,115,378	\$7,971,505
December	\$9,813,819	\$2,757,138	\$12,570,957
January	\$9,616,281	\$674,697	\$10,290,978
February	\$6,409,330	\$466,196	\$6,875,526
March	\$5,147,729	\$1,082,529	\$6,230,258
April			
May			
June			
Year to Date	\$58,367,905	\$12,802,236	\$71,170,141

Assuming acceptance of all awards by the Board of Regents

Summary of Contract Awards

Fiscal Year 2005-2006

Month	RESEARCH		TRAINING		Total Contracts
	Federal	Non-Federal	Federal	Non-Federal	
July	\$3,084,431	\$1,357,664	\$5,000	\$708,563	\$5,155,658
August	\$924,377	\$3,706,872	\$420,217	\$3,469,398	\$8,520,864
September	\$2,354,317	\$4,394,280	\$150,182	\$223,606	\$7,122,385
October	\$5,884,907	\$4,779,812	\$778,279	\$1,141,530	\$12,584,528
November	\$2,798,554	\$1,811,697	\$1,083,233	\$427,183	\$6,120,667
December	\$730,248	\$2,572,377	\$79,132	\$156,339	\$3,538,096
January	\$4,868,861	\$1,707,914	\$498,070	\$499,398	\$7,574,243
February	\$2,038,987	\$2,293,523	\$771,883	\$394,434	\$5,498,827
March	\$590,800	\$3,740,980	\$335,583	\$844,022	\$5,511,385
April					
May					
June					
Year to Date	\$23,275,482	\$26,365,119	\$4,121,579	\$7,864,473	\$61,626,653

Assuming acceptance of all awards by the Board of Regents

**Report of Grant and Contract Awards
Of \$1,000,000 or More**

March 2006

**Requiring Action of
The Board of Regents**

**of the
University of Washington**

**Office of Research
Office of Sponsored Programs**

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Detail of Grant Awards - Excluding Private Grants	2

Detail of Grant Awards (Excluding Private Awards) for
March 2006

FEDERAL

DEPARTMENT OF DEFENSE

Defense Advanced Research Projects Agency

To: DAVID M. ANDERSON, ASSOCIATE DIRECTOR \$1,193,766
REGIONAL PRIMATE RESEARCH CENTER
For: TSG101-BASED ANTIBODY THERAPEUTICS FOR DRUG RESISTANT HIV

Eff: 6/20/2005

Department of Defense Subtotal: \$1,193,766

DEPARTMENT OF ENERGY

U.S. Department of Energy

To: WICK C. HAXTON, PROFESSOR/DIRECTOR \$2,000,000
INSTITUTE FOR NUCLEAR THEORY
For: INSTITUTE FOR NUCLEAR THEORY

Eff: 3/1/2005

Department of Energy Subtotal: \$2,000,000

DEPT. OF HEALTH AND HUMAN SERVICES

National Institutes of Health

To: SAMUEL I. MILLER, PROFESSOR \$11,090,432
DEPARTMENT OF MEDICINE
For: WWAMI RCE FOR BIODEFENSE AND EMERGING INFECTIONS

Eff: 3/1/2006

To: JOHN C.S. BREITNER, PROFESSOR \$5,397,013
DEPARTMENT OF PSYCHIATRY AND BEHAVIORAL SCIENCES
For: PREVENTION OF ALZHEIMER'S DEMENTIA AND COGNITIVE DECLINE

Eff: 3/1/2000

To: SHIU-LOK HU, PROFESSOR \$3,431,489
DEPARTMENT OF PHARMACEUTICS
For: COMBINED APPROACH TO BROADLY PROTECTIVE AIDS VACCINE

Eff: 3/1/2006

**Detail of Grant Awards (Excluding Private Awards) for
March 2006**

To:	KING K. HOLMES, PROFESSOR	\$3,147,577
For:	DEPARTMENT OF MEDICINE UNIVERSITY OF WASHINGTON CENTER FOR AIDS RESEARCH	
Eff:	3/1/2006	
To:	WILLIAM J. BREMNER, PROFESSOR/CHAIR	\$2,058,758
For:	DEPARTMENT OF MEDICINE MALE CONTRACEPTION RESEARCH CENTER GRANT	
Eff:	3/1/2006	
To:	JOHN J. ALBERS, RESEARCH PROFESSOR	\$1,976,298
For:	DEPARTMENT OF MEDICINE HUMAN LIPOPROTEIN PATHOPHYSIOLOGY	
Eff:	3/1/2006	
To:	TIMOTHY DE ROUEN, ASSOCIATE DEAN	\$1,489,432
For:	DEPARTMENT OF DENTAL AND PUBLIC HEALTH SCIENCES NETWORK CHAIR FOR THE PACIFIC NORTHWEST DPBRN	
Eff:	4/1/2006	
To:	RAYMOND J. MONNAT, PROFESSOR	\$1,357,018
For:	DEPARTMENT OF PATHOLOGY GENETIC INSTABILITY IN WERNER SYNDROME	
Eff:	3/1/2006	

Dept. of Health and Human Services Subtotal:

\$29,948,017

NATIONAL SCIENCE FOUNDATION

National Science Foundation

To:	JAMES H. MORISON, PRINCIPAL OCEANOGRAPHER	\$1,198,672
For:	APPLIED PHYSICS LABORATORY NORTH POLE STATION: A DISTRIBUTED LONG-TERM ENVIRONMENTAL OBSERVATORY	
Eff:	6/1/2004	

National Science Foundation Subtotal:

\$1,198,672

OTHER FEDERAL

Environmental Protection Agency

**Detail of Grant Awards (Excluding Private Awards) for
March 2006**

To: JOEL DANIEL KAUFMAN, ASSOCIATE PROFESSOR \$4,605,305
DEPARTMENT OF ENVIRONMENTAL HEALTH
For: PROSPECTIVE STUDY OF ATHEROSCLEROSIS, CLINICAL CARDIOVASCULAR DISEASE, AND LONG-
TERM EXPOSURE TO AMBIENT PARTICULATE MATTER AND OTHER AIR POLLUTANTS IN A MULTI-
RD-83169701-1
Eff: 8/1/2004

Other Federal Subtotal:

\$4,605,305

Total for Federal:

\$38,945,760

Detail of Grant Awards (Excluding Private Awards) for
March 2006

NON-FEDERAL

OTHER GOVERNMENT & PUBLIC AGENCIES

Fred Hutchinson Cancer Research Center

To: JUDITH N. WASSERHEIT, PROFESSOR \$1,007,825
DEPARTMENT OF MEDICINE
For: HVTN TRAVEL BUDGET

Eff: 9/1/2002

Other Government & Public Agencies Subtotal:

\$1,007,825

Total for Non-Federal:

\$1,007,825

Total Awards \$1,000,000 or Greater:

\$39,953,585

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**UW Bothell Parking Fee Policy and Pricing ChangesRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents approve a parking rate increase as outlined in Attachment A for the University of Washington Bothell Campus, to be effective starting with fiscal year 2006-2007, subject to concurrent action for daily rates by the Board of Trustees of Cascadia Community College in accordance with WAC 478-117-200.

BACKGROUND:

At the University of Washington Seattle, parking operations and transportation management programs are self-sustaining activities. This is true of the University of Washington Bothell (UW Bothell) campus as well.

At the time of the new campus startup the pricing for parking was established with an intention to avoid creating barriers to enrollment, especially for the new Cascadia Community College (Cascadia CC). At that time, prices were established at \$1.00 per visit for the daily parking rate and \$36 for a quarterly parking permits for faculty, staff and students. These parking rates have been in effect since Autumn 2000. The current price of parking is less than the cost of the U-PASS.

The co-located campus is under a Planned Unit Development (PUD) mandate to have no more than 40% of incoming traffic represented by single-occupancy vehicle (SOV) commuters. This is a joint obligation of both UW Bothell and Cascadia CC. To meet this PUD mandate, UW Bothell, in cooperation with Cascadia CC, must develop parking and transportation policies and programs to encourage alternative modes of transportation to the campus. Because of this mandate to reduce traffic impact to the region, it is critical that UW Bothell continue programs and adopt policies that will result in a commute mode split that is compliant with campus development goals. A parking rate increase will enhance UW Bothell's efforts to meet the goals outlined in the Environmental Impact Statement, part of the PUD approval for campus development.

UW Bothell has programs in place to meet the goals of the transportation management plan. Among these goals are:

- 1) Reduce single occupancy vehicle (SOV) trips to the campus.
- 2) Increase alternate modes of transportation by making available and promoting commute options to faculty, staff, and students.
- 3) Explore program options to encourage transit use.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW Bothell Parking Fee Policy and Pricing Changes (continued p. 2)

- 4) Become and remain compliant with City of Bothell PUD obligations.
- 5) Remain compliant with the State's Commute Trip Reduction (CTR) Law.

- 6) As the campus population grows and requires further build-out, diminish, postpone, or reduce the need to build additional parking facilities.

UW Bothell and Cascadia CC are currently engaged in a two-year grant program through King County that is focused on reducing SOV trips by encouraging commute alternatives such as transit, carpool/vanpool, biking, and walking. The grant provides funding for increased U-PASS subsidy and incentive programs for faculty, staff, and students at both UW Bothell and Cascadia CC. This grant will end in June 2006.

UW Bothell and Cascadia CC manage parking in a joint agreement with International Parking Management while permit sales, citation fines, and citation appeals are managed separately by each individual institution. The parking fees collected pay for parking enforcement, parking and citation appeals operations, utility expenses for garages and surface lots, equipment, reserves for structural renewal, safety and refurbishments, signage, stripping, insurance, transportation program subsidies and other related costs.

In consultation with the campus community, the following policy statements were developed to guide the long term strategy for parking pricing in relation to transit and multi-passenger mode split, including daily, quarterly, and annual permit rates.

1. The price of a transit pass (U-PASS) should be set as the most affordable transportation option for faculty, staff, and students.
2. The price for parking a SOV should be the highest cost as compared to the U-PASS option.
3. To encourage parking permit sales and to discourage daily rate sales, permit parking should be the most conveniently accessible parking available and daily rate parking should be the least convenient.
4. The parking permit rate should be set at a more economical level than the daily parking rate.

The UW Bothell administration has maintained an ongoing and inclusive conversation with the campus community regarding the proposed parking fee increase. Staff attended a hearing in June 2005 to share their concerns and offer feedback. As a result of that meeting, a revised fee plan was developed and

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW Bothell Parking Fee Policy and Pricing Changes (continued p. 3)

communicated to the campus. An open forum for all faculty and staff was held in January 2006 and a separate forum for students was also held in January 2006. Attendees were given the opportunity to hear the details of the proposal, ask questions, and provide feedback. A student survey was conducted with the general response recognizing that a fee change was necessary.

The Cascadia CC Transportation Task Force met to discuss various parking rate options. The Task Force had several meetings during February and March 2006 during which members of the public were encouraged to provide input into the proposed new rates. The Task Force concluded that additional quarterly parking rates needed to be established for part-time faculty, staff and students to reflect the amount of time these constituencies spend on campus. The Task Force also recommended that the daily rate increase should be more gradual than that originally proposed by UW Bothell. The accompanying fee schedule in Attachment A reflects the concerns of the Task Force, with minor changes agreed to by UW Bothell and Cascadia CC for the timing of fee increases.

WAC 478-117-200 pertaining to the parking fees for UW Bothell and Cascadia CC, states that the UW Board of Regents and Cascadia CC's Board of Trustees may each approve rate changes for parking permits but rate changes for daily parking must be made in agreement with Cascadia Community College.

The parking rate changes have been discussed extensively with the Cascadia CC community, and the Cascadia CC Board of Trustees has been briefed. Cascadia CC's president, Bill Christopher, has initiated steps to have the changes reviewed by the faculty/staff unions pursuant to their collective bargaining agreements. It is anticipated that a parallel recommendation for parking fee changes will go to the Cascadia CC Board of Trustees before the July 1, 2006 implementation date.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

UW Bothell Parking Fee Policy and Pricing Changes (continued p. 4)

ATTACHMENT A

A. Parking Rate Increase

Quarterly Parking Permit Rates (All Users)	<u>Current</u>	<u>Proposed</u>	
		Effective July 1, 2006	Effective July 1, 2007 ⁽¹⁾
Single Occupancy Vehicle (Full-time)	\$ 36.00	\$ 63.00	\$ 95.00
Single Occupancy Vehicle (Three-day rate)		\$ 48.00	\$ 72.00
Single Occupancy Vehicle (Two-day rate)		\$ 32.00	\$ 54.00
Single Occupancy Vehicle (<50% FTE Employees)		\$ 32.00	\$ 54.00
Carpool/Vanpool	\$ 36.00	\$ 41.00	\$ 41.00
Motorcycle	\$ 36.00	\$ 36.00	\$ 36.00

Daily Parking Permit Rates (All Users)	<u>Current</u>	<u>Proposed</u>	
		Effective July 1, 2006	Effective July 1, 2007 ⁽¹⁾
Daily rate (All areas)	\$ 1.00	\$ 2.00	\$ 3.00

⁽¹⁾ Rates effective 7/1/07 for a minimum of two years.

UNIVERSITY OF WASHINGTON

INVESTMENT PERFORMANCE REPORT

THIRD QUARTER FISCAL YEAR 2006

As of March 31, 2006



TREASURER, BOARD OF REGENTS
TREASURY OFFICE

Published May 2006

TREASURY ASSETS ¹

As of 3/31/06—\$2.7 Billion

Dollars in Millions



Endowment & Similar Funds

Consolidated Endowment Fund ²	\$1,707
Life Income Trusts	97
Outside Trusts	54
Non-CEF Endowments	26
Permanent Fund	<u>626</u>
	<u>\$1,910</u>

Operating & Reserve Funds

Invested Funds ^{2,3}	\$750
Bond Retirement Fund ⁴	4
Building Fund ⁴	17
Debt Service Reserve Funds ⁵	6
Bond Proceeds ⁷	<u>33</u>
	<u>810</u>

1. Includes assets whose management falls under the auspices of the Finance & Audit Committee of the Board of Regents. Excludes Metro Tract and Forest Trust Lands. All dollar amounts are expressed in millions and represent market values.

2. The Invested Funds holds Consolidated Endowment Fund units valued at \$383. To avoid double counting, the dollars are included only in the CEF totals.

3. In June 2002, the Board of Regents authorized the establishment of a captive insurance company, Portage Bay Insurance (PBI). The previous insurance vehicle, the Self Insurance Revolving Fund (SIRF), will close after existing claims are resolved. Current balances: PBI \$35.5, SIRF \$20.6.

4. General obligation bond reserve fund on deposit with the state of Washington.

5. Required reserve funds for locally issued bonds (2002 Housing & Dining \$1.5, 2004 Housing & Dining \$0.6, 2004 Parking \$1.4, Roosevelt \$2.0).

6. Proceeds from sale of land grants and subsequent investment returns on deposit with the state of Washington.

7. Construction project funds which have not yet been disbursed (IMA \$7.4, Genome/R&T \$14.5, Parking \$11.3)

ASSET ALLOCATION

As of March 31, 2006

Consolidated Endowment Fund¹—\$1,707 MM



Dollars in Millions

	Current Allocation		Policy Target	Policy Range
Domestic Equity	\$310	18%	18%	10%–40%
International Developed Markets	\$387	23%	20%	10%–35%
International Emerging Markets	\$196	11%	10%	5%–15%
Marketable Alternatives	\$244	14%	16%	5%–25%
Non-Marketable Alternatives	\$202	12%	12%	5%–20%
Equity Fund	\$1,340	79%	76%	60%–90%
Real Assets Fund	\$172	10%	12%	5%–20%
Fixed Income Fund ²	\$195	11%	12%	5%–35%
Total Consolidated Endowment Fund	\$1,707	100%		

¹ Estimated net foreign currency exposure: 44% ² Includes allocation to cash

CONSOLIDATED ENDOWMENT FUND (CEF)

For the Quarter ending March 31, 2006

Total Returns As of 3/31/06¹ (%)

	3 rd Qtr FY 2006	1-Year	5-Year	10-Year
Total CEF Return	6.3	20.0	9.4	11.6
Strategy Weighted Policy Benchmark	5.6	17.9	6.7	11.1
Equity Fund	7.2	22.1	8.7	12.0
Weighted Policy Benchmark	6.9	20.8	6.2	11.8
Real Assets Fund	4.8	21.9	—	—
Policy Benchmark	3.9	16.0	—	—
Fixed Income Fund	0.8	4.9	5.4	6.6
Policy Benchmark (LB Govt Bond)	-0.9	2.1	4.7	6.1

¹ Average Annual Compound Return

Activity (\$ in Millions)

	FY 2006	FY 2005	FY 2004	One Year	Ten Years
Beginning Balance	1,388	1,216	1,010	1,370	379
Gifts	104	60	33	115	455
Transfers	20	11	6	23	91
Total Additions	124	71	39	138	546
IF purchase of CEF units	0	30	57	0	326
Net Investment Return	262	160	179	281	936
Distributions*	(58)	(76)	(57)	(67)	(415)
Administrative Fees	(2)	(3)	(2)	(3)	(19)
Development Support	(7)	(10)	(9)	(12)	(47)
Ending Balance	1,707	1,388	1,216	1,707	1,707
Net Change	319	172	206	337	1,327

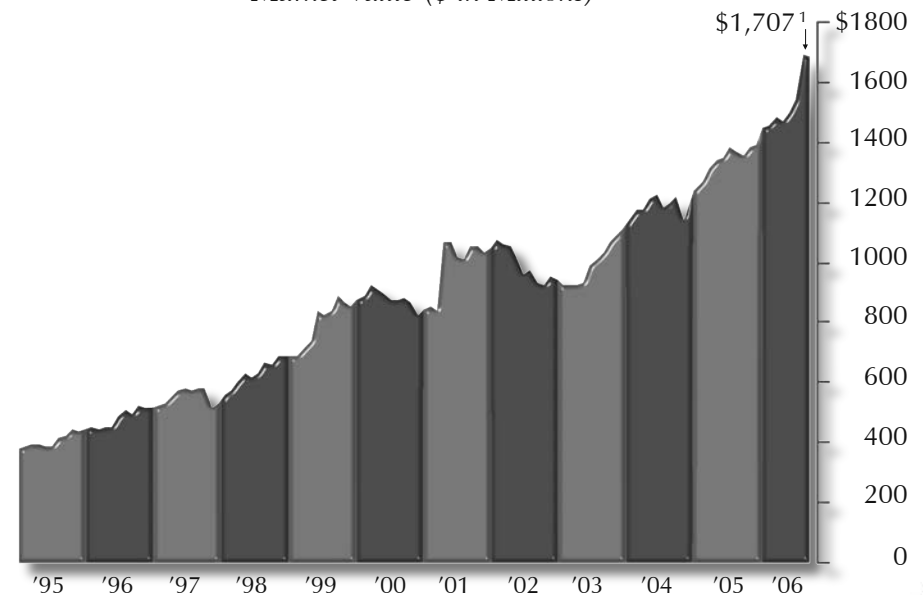
¹ FY 2005 reflects five quarters' distributions due to a change in distribution date

Cambridge Associates¹ Top 50 Universe Performance for periods ending 12/31/05

Not available at press time.
To be distributed
at the meeting.

¹ Cambridge Associates College and University Investment Pool Top 50 (by Investment Pool Market Value)

Market Value (\$ in Millions)



¹ Reflects inclusion of IF units in CEF starting 7/01—value without would be \$1,324

PERFORMANCE UPDATE

Total Return¹ As of 3/31/06

	3 rd Qtr FY '06	1 Year	3 Years	5 Years	10 Years
Consolidated Endowment Fund	6.3	20.0	19.4	9.4	11.6
Equity Fund	7.2	22.1	20.2	8.7	12.0
Domestic Equity	5.8	16.7	20.0	9.0	11.9
Core Equity	4.8	15.0	19.8	8.7	11.7
Value Equity	5.8	9.6	17.3	9.4	12.1
Growth Equity	7.0	29.3	26.5	7.8	11.7
International Developed Markets	8.0	25.7	31.0	11.4	8.9
International Emerging Markets	12.6	39.4	42.6	23.9	—
Marketable Alternatives	5.7	14.8	15.3	10.2	—
Non-Marketable Alternatives ²	5.5	19.7	17.7	2.8	14.6
Real Assets Fund	4.8	21.9	—	—	—
Fixed Income Fund	0.8	4.9	3.5	5.4	6.6
Market Indices					
<i>Equity Indices</i>					
S&P 500	4.2	11.7	17.2	4.0	9.0
Russell 3000	5.3	14.3	19.1	5.3	9.2
Russell 2000	13.9	25.8	29.5	12.6	10.1
Dow Jones	4.3	8.2	14.1	4.6	9.2
NASDAQ	6.1	17.0	20.4	4.9	7.8
MSCI ACWI ex US	9.8	28.1	33.5	11.8	7.4
Emerging Markets (IFCG)	11.5	53.2	48.1	24.6	8.8
<i>Fixed Income Indices</i>					
LB Government Bond	-0.9	2.1	2.2	4.7	6.1
JP Morgan Global Hedged Bond Index	-0.9	3.1	3.2	5.0	6.8

Sources: Cambridge Associates and Northern Trust

¹ Total Return: average annual compound return (dividend or interest plus capital appreciation or depreciation)

² Provided by Cambridge Associates on a quarter lag.

INVESTED FUNDS (IF)

For the Quarter ending March 31, 2006

Total Return¹ (%)

	3 rd Qtr FY 2006	1-Year	5-Year	10-Year
Cash	0.6	2.6	3.5	5.0
Citi 2 Yr Treasury	0.3	2.1	3.3	4.6
Liquidity	-0.3	2.3	4.4	5.9
LB Intermediate Govt Bond	-0.3	2.1	4.1	5.5
IF excluding CEF units	-0.1	2.3	4.2	5.7
Weighted Benchmark	-0.1	2.0	3.9	5.3
IF including CEF units	2.0	7.9	5.9	7.4
Weighted Benchmark	1.8	7.2	5.0	7.1

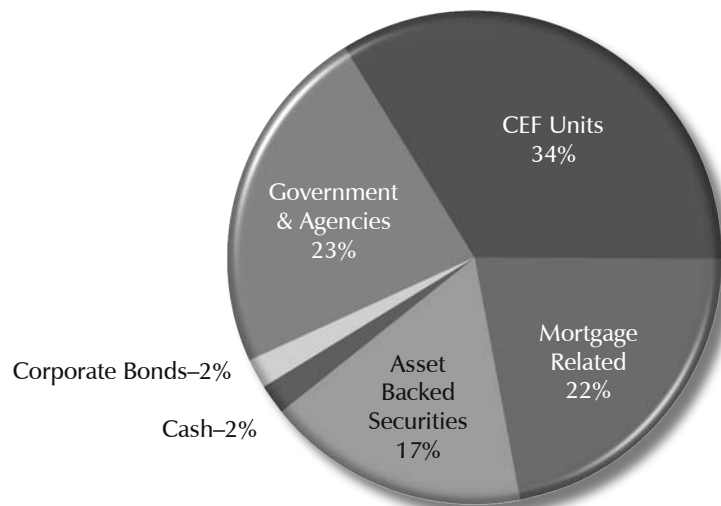
¹ Average Annual Compound Return

Fund Allocation by Pool (\$ in Millions)

	Fund Allocation		Range	Duration	
				Actual	Maximum
Cash Pool	\$227	20%	20%–40%	1.8	3.0 yrs
Liquidity Pool1	523	46%	30%–60%	3.2	4.0 yrs
Total Cash & Liq. Pool	\$750	66%			
CEF Units held by IF		34%	15%–40%		
Total Invested Funds		100%			

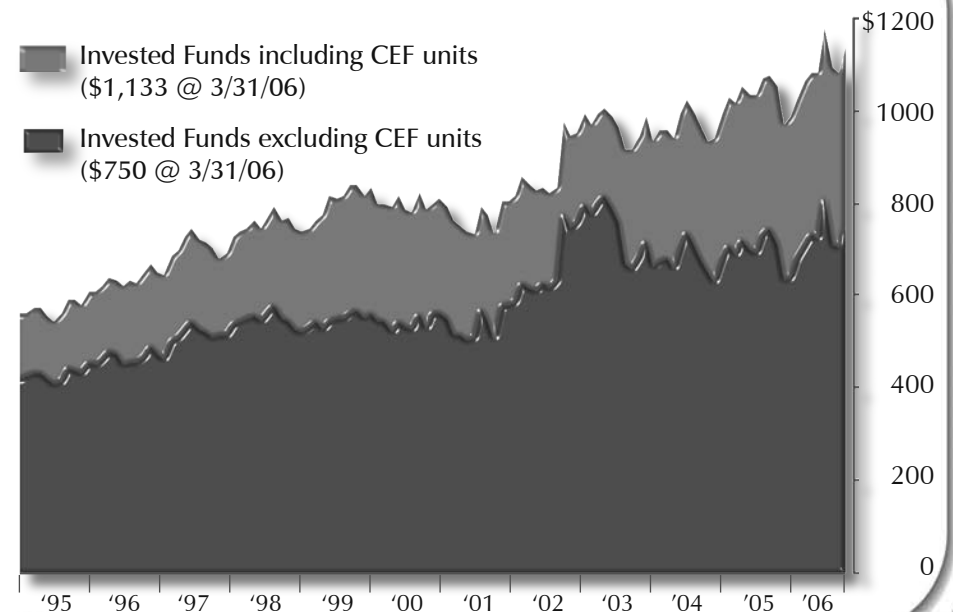
¹ Includes Interfund Loans

Mix of Investments¹



¹ Not shown - Interfund Loans (0.04%)

Market Value (\$ in Millions)



UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through May 17, 2006

\$ in Millions

By the Chief Investment Officer

Approved	Action	Manager / Fund	<i>Private Markets</i>		
			Strategy	Description	Investment
01/19/06	Reup	Arclight Energy III	Non-Marketable Alternatives	Energy Fund	\$12.0
01/27/06	New	Madrona Venture III	Non-Marketable Alternatives	Venture - NW Early Stage	\$3.0
01/27/06	Reup	Beacon Strategic IV	Real Assets	US Real Estate	\$5.0
02/09/06	Reup	TA Subordinated Debt Fund II	Non-Marketable Alternatives	Buyout - Domestic	\$4.5
02/09/06	Reup	TA Fund X	Non-Marketable Alternatives	Buyout - Domestic	\$5.6
03/24/06	Reup	Bain Capital IX	Non-Marketable Alternatives	Buyout - Global	\$10.0
03/24/06	Reup	Texas Pacific Group V	Non-Marketable Alternatives	Buyout - Global	\$12.0
03/24/06	New	CLSA - Aria Fund III	Non-Marketable Alternatives	Buyout - Pan Asian	\$5.0
04/20/06	New	Morgan Stanley RE Special Situations Fund III	Real Assets	Global Real Estate	\$10.0
05/12/06	New	JC Flowers	Non-Marketable Alternatives	Buyout - Global	\$5.0

UWINCO Summary of Actions Taken Under Board Delegated Authorities

January 1, 2006 through May 17, 2006

\$ in Millions

By the Chief Investment Officer (continued)

Approved	Action	Manager / Fund	Public Markets		Investment
			Strategy	Description	
01/05/06	Addition- Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	\$15.0
01/19/06	New	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$3.0
01/19/06	New	Lloyd George Asian Plus	International Emerging Markets	Asia Focus	\$7.0
01/19/06	Addition	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	\$10.0
03/03/06	Reduction- Nikkei Futures	Northern Trust Securities	International Developed Markets	Japan market exposure	-\$30.0
03/09/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	-\$25.0
04/10/06	Addition	Martin Currie	International Emerging Markets	Greater China	\$2.0
04/14/06	Addition	Arisiag Asia Fund	International Emerging Markets	Greater Asia	\$2.0
04/14/06	New	Ward Ferry Asian Reconnaissance Fund	International Emerging Markets	Asia Pacific - Small Cap Growth	\$5.0
05/12/06	Reduction	State Street Global Advisors	International Emerging Markets	Diversified Emerging Markets Index	-\$60.0
05/12/06	New-Derivative Position	Goldman Sachs	International Emerging Markets	Long side of EM index swap	\$20.0
05/12/06	New	State Street Global Advisors	International Developed Markets	EAFE Index	\$20.0
05/12/06	Addition	Morgan Stanley Relative Value Fund of Funds	Fixed Income	Alpha Engine	\$20.0

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Amendment to Investment Policy: Consolidated Endowment Fund

RECOMMENDED ACTION:

It is the recommendation of the Finance, Audit and Facilities Committee (FAF) that the Board of Regents prohibit direct investment in companies doing business in Sudan. The prohibition is directed towards companies whose business activities support the Sudanese government in its continuing sponsorship of genocidal actions and human rights violations in Darfur.

Approval of the recommended action will result in the amendment of the “*Statement of Objectives and Policy for the Consolidated Endowment Fund*”. Implementation will involve divestment of direct company holdings and ongoing portfolio monitoring to prevent future investment.

BACKGROUND:

A year ago, a group of student leaders and faculty approached the University administration to express their concern over the continuing genocide in the Darfur region of Sudan. From those discussions, a recommendation was made to the Board of Regents in June 2005 to use shareholder activism as a way in which the University could publicly voice its concern. In response, the Board amended its investment policies to enable targeted letter-writing campaigns, proxy voting and sponsorship of shareholder resolutions with companies doing business in Sudan.

This decision resulted in a number of activities over the past year:

1. The University’s investment portfolios were screened monthly for companies doing business in Sudan. Typically two to four companies were identified – some were long term positions, others gone before the next screening. As of the last screening at the end of March 2006, the University held direct positions in two companies with ties to Sudan.
2. Letters of engagement (See Appendix E), signed by the FAF Chair, were sent to seven companies. Responses were received from five of the seven. One company reported that its Sudanese operation was sold in 2003. Two companies provided infrastructure support (healthcare and banking services) to the people of Sudan and further dialogue was not pursued by the University. One company dropped out of our portfolio. And one company received a second letter from the University (see Appendix F) to continue the dialogue on its Sudanese activities. Of the two companies that did not

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Amendment to Investment Policy: Consolidated Endowment Fund (continued p. 2)

respond, one dropped out of our portfolio and the last company is a recent addition to the portfolio and still within the deadline period for a response.

3. To facilitate communication between the administration and the campus community, a student intern was hired by the Treasury Office whose responsibilities include updates on the situation in Sudan, research on specific companies and dialogue with students at other colleges and universities on their Sudan-related activities. Periodic meetings between student activists and Treasury Office staff further facilitate an ongoing dialogue.
4. A new third-party research provider on Sudan emerged over the past year – Institutional Shareholder Services (ISS). While a long-time provider of corporate governance-related fiduciary services to institutional investors, the Sudan research product was new. The University was instrumental in encouraging the development of a more robust, dynamic research platform.
5. The University’s continuing involvement in the Consortium on Social Responsibility, a group of twenty public and private universities, proved helpful this past year as more institutional investors took formal action to address the situation in Sudan.

Shareholder Activism:

Shareholder activism typically involves one or more of the following: (1) voting on shareholder resolutions (2) engaging the company in a dialogue on its corporate practices (3) sponsoring or co-sponsoring issue-specific shareholder resolutions (4) divestment. Due to its potential to negatively impact portfolio performance, divestment is viewed as a course of last resort. In addition, the loss of shareholder status effectively ends the dialogue with banned corporations. With divestment, the emphasis shifts from an effort to change corporate behavior through shareholder activism to a focus on changing the behavior of the Sudanese government itself.

Sudan Divestment:

There has been a marked increase in Sudan divestment initiatives among institutional investors over the past year with universities and their constituents at the forefront of the Sudan Divestment movement. (See Appendix C) Ten colleges and universities including Harvard, Stanford, Amherst, Yale, Brown, Columbia and the University of California have selectively divested their Sudan holdings. Divestment legislation has likewise been passed in a number of states.

Research and Screening: Due to the lack of a common standard for screening companies in Sudan, institutional investors have pursued a wide variety of

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approaches in their implementation of a divestment policy. These have ranged from the identification of a handful of names, chiefly those involved in the Sudanese oil industry, to broad mandates which ban investment in any company conducting business in Sudan.

The University of Washington, along with other institutional investors, has worked closely over the past year with Institutional Shareholder Services (ISS) on its emerging Sudan research product. The University's goal was to find a third-party research provider focused on companies which financially benefit the government of Sudan versus companies which supply infrastructure support to the citizens of Sudan. (See Appendix D)

ISS released its new Sudan product in May 2006 which currently lists 32 companies. The majority of these are involved in oil related business activities. Company lists for portfolio screening are updated monthly and include research and analysis to support informed decision-making.

UW Historical Response to Ethical Concerns: With the exception of South Africa in the late 1980's, ethical concerns have not led to divestment. Economic rationale drove the decision to divest the UW's investment portfolios of tobacco stocks in January 2000. Over the years, the UW pursued varying degrees of shareholder activism around human rights violations in Burma and global warming. In all cases there was strong involvement from multiple constituencies including the Board of Regents, faculty, students and staff.

Impact: The recommended action, if approved, will add a new paragraph to Section B "Ethical Considerations" in the *Statement of Investment Objectives and Policy for the Consolidated Endowment Fund*:

"Direct investment in companies doing business in Sudan whose business activities support the Sudanese government in its continuing sponsorship of genocidal actions and human rights violations in Darfur is prohibited."

Attachments:

APPENDIX A: Sudan Status and Timeline – UW Shareholder Activism over the Past 12 Months

APPENDIX B: Support for Sudan Divestment

APPENDIX C: College and University List – Sudan Divestment

APPENDIX D: Institutional Shareholder Services (ISS) – Sudan Research Criteria

APPENDIX E: SAMPLE Letter of Engagement

APPENDIX F: SAMPLE Follow-up to Letter of Engagement

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APPENDIX A SUDAN – STATUS AND TIMELINE

The following is a timeline on Sudan-related shareholder activism at the University of Washington since the issue was presented to the Board of Regents one year ago.

June 2005: Amended Consolidated Endowment Fund policy to allow CIO to initiate letters of engagement and sponsor shareholder resolutions relative to the human rights violations in Sudan.

Summer 2005: Restructured international equity portfolio. While this action was unrelated to the Sudan decision, the combination of manager additions and deletions altered the list of international companies held by the University.

Summer 2005: Continued conversations with colleagues at other institutions on their experience with the Sudan issue – and other socially responsible investment issues. Focused on effective process and communication.

August 2005: Drafted letter of engagement. Treasury Office and student activists decide on next steps and determine a process for ongoing communication between the Treasury staff and the students. Active student involvement encouraged going forward through the establishment of an hourly student research position in Treasury to assist in research on companies active in Sudan, proxy voting practices in foreign countries, and communication with faculty and staff on the issue.

September 2005: Established a process for monthly monitoring the University's portfolio for companies doing business in Sudan. Determined that only three of the six companies identified in August as doing business in Sudan were held by the UW as of September 30.

October 2005: Sent letter of engagement dated October 3, 2005 sent to 3 companies.

November 2005: Treasury staff and students reviewed company responses and determine follow up.

December 2005: Contracted Intuitional Shareholder Services for more comprehensive company research and proxy voting research.

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January 2006: Part time student hourly student hired to work with Treasury staff on company research, foreign proxy voting process, and tracking other Sudan related activity by other intuitional investors.

February – May 2006: Continued monitoring of the portfolio and “letter of engagement campaign” shareholder engagement with companies doing business in Sudan for which UW has an investment. Worked with Institutional Shareholder services to identify shareholder resolutions related to Sudan and identify potential co-sponsors.

June 2006: Review progress/process with the Finance, Audit and Facilities Committee. Recommend change in investment policy to include divestment as an option.

Our assumption is that this issue will not be resolved in a matter of months or even years. The process of shareholder activism will require an ongoing collaboration among University constituents – staff, students, faculty, Board.

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APPENDIX B

Support for Sudan Divestment

UW Student and Faculty Support

Registered Student Organizations Supporting Divestment

- ASUW
- African Student Association
- Alpha Epsilon Delta
- Black Student Union
- Brit Tzedek v'Shalom
- Center for Human Rights and Justice
- College Republicans
- Earth Club at UW
- Episcopal Campus Ministry
- French Fry Fuel Fools
- Fun Guy Drum Club
- International Friends
- Inter-Varsity Christian Fellowship
- Muslim Student Association
- Newman Center
- Rally for Change
- SEED (Students Expressing Environmental Dedication)
- Sierra Student Coalition
- Student Labor Action Project
- Students for Fair Trade
- Students for a Free Tibet
- Sustainable UW Alliance
- Tzedek Hillel
- UW Burma Action
- WashPIRG
- VOX: Voices for Planned Parenthood
- Young Democrats

Faculty Support

- Mary Callahan; Associate Professor and Director, International Studies Program, International Studies
- James Felak; Professor, History Department
- Sharon B. Garrett; Research Associate, Alcohol and Drug Abuse Institute
- Angelina Snodgrass Godoy; Assistant Professor, Jackson School of International Studies; Law, Society and Justice

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- Nancy Harsock; Professor, Political Science
- Ruth L. Honour; HRERN Program Coordinator, Interdisciplinary Arts & Sciences
- Linda L. Iltis; Academic Counselor, International Studies; Lecturer, Comparative Religion and South Asian Studies
- Lucy Jarosz; Associate Professor, Geography
- Bryan D. Jones; Professor, Political Science
- Kelly A. Kajumulo; Research Coordinator, Psychology
- Elizabeth Kier; Associate Professor, Political Science
- Margaret Levi; Professor, Political Science
- Karen T. Litfin; Assistant Professor, Political Science
- Jamie Mayerfeld; Associate Professor, Political Science; Seattle Campus Advisor, Human Rights Minor
- Jonathan L. Mercer; Associative Professor, Political Science
- M. Jan Meyerding; Program Coordinator, International Studies Center, International Studies
- Naomi D. Murakawa; Assistant Professor, Political Science
- Mark Smith; Associate Professor, Political Science
- Summer E Starr; Program Assistant, UW MBA Career Services
- Theron Paul Stevenson; International Program Coordinator, Comparative History of Ideas
- Susan A. Stoner; Research Associate, Psychology; Research Associate, Alcohol and Drug Abuse Institute
- Carol Strong; Research Coordinator, Psychology
- Dr. Jennifer Taggart; Lecturer, Math Department
- Lynn M. Thomas; Associate Professor, African History; Chair, African Studies
- Bob Weinstein; Fiscal Specialist Supervisor, Business and Finance (Computing and Communication)
- Peter Weiss; Lecturer, Biology
- Beverly L. Winner-Coates; Secretary Senior, Henry M. Jackson School of International Studies

Community Support

- Coalition for Global Concern, Seattle University
- The Darfur Action Club, Seattle University
- The Environmental Club, Seattle University
- The National Society of Black Engineers, Seattle University
- Oxfam, Seattle University
- SaveDarfurWashingtonState
- Southern Sudanese Community of Washington
- Students Taking Action Now – Darfur, Seattle Central Community College
- Young Democrats, Seattle University

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APPENDIX C

COLLEGE AND UNIVERSITY LIST - SUDAN DIVESTMENT

Harvard

Divested direct holdings of PetroChina in April of 2005. Under intense student, media, and political pressure, also sold direct holdings of Sinopec in March of 2006.

Stanford

Announced divestment from PetroChina, Sinopec, ABB, and Tatneft in June, 2005 following efforts by the STAND student group and Stanford's Advisory Panel on Investor Responsibility.

Samford (Birmingham, Alabama)

Voted in the summer of 2005 to sell its direct holdings of Patrician in response to student efforts.

Dartmouth

Announced in November 2005 its intention not to invest in ABB, GNPOC, PetroChina, White Nile, Petronas, or Sinopec. Debating whether to purchase the KLD or ISS targeted lists.

Amherst

Voted in January of 2006 to divest nearly two-dozen companies, primarily from the oil, gas, energy, and telecom sectors and meeting the criteria of providing the government of Sudan with significant financial support.

Yale

Announced in February, 2006 its decision to divest from seven companies involved in the Sudanese oil industry. Companies chosen based on extensive student research report and ISS data.

University of California

Voted in March, 2006 to divest from nine companies (in the oil & gas, energy, and telecom sectors) and exercise shareholder voice on 4 others. Decision came after prolonged student research effort.

Brown

Voted in March, 2006 to divest from six companies: ABB, Alcatel, PetroChina, Siemens, Sinopec, and Tatneft. Decision based on a recommendation from Advisory Committee on Corporate Responsibility in Investing.

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Brandeis

Voted in April, 2006 to ban investment in “companies that are complicit with Sudan's genocidal policies”. Explicitly excluded telecom industry, will be announcing companies list at a later date.

Columbia

Announced in April, 2006 its decision to divest from 18 companies based on research by the Advisory Committee on Socially Responsible Investing.

Efforts also in progress at: MIT, Bowdoin, Emory, University of Maryland, California State University, Davidson, Northeastern, Wellesley, University of Pennsylvania, Simmons College, Trinity College, University of Southern California, University of Vermont

States where divestment legislation has been passed: Illinois, New Jersey, Oregon, California (CalSTRS only), Maine, Vermont, Ohio (non-binding), .

States with divestment bills currently being debated :Massachusetts, Connecticut, Rhode Island, Maryland, New York, Iowa, Indiana.

Cities that have divested: Providence, RI (Task Force targeted model), New Haven, CN (Yale seven)

Please see the State of Sudan Divestment report for much more in-depth information, available at:

http://www.inosphere.com/sudan/docs/%5BAppendix_4%5D_State_of_Divestment_Report.pdf

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APPENDIX D

Institutional Shareholder Services (ISS) SUDAN RESEARCH CRITERIA

I. Criteria

The research will identify publicly-traded domestic and international companies that:

1. Provide revenues to the Sudanese government through business with the government, government-owned companies or government-controlled instrumentalities.
2. Generate revenues from the following oil related business activities:
 - Oil exportation
 - Extraction or production of oil
 - Exploration of oil
 - Construction and maintenance of a pipeline or refinery
 - Old-field infrastructure
3. Offer little substantive benefit to those outside of the Sudanese government or its Affiliated supporters in Khartoum, Northern Sudan and the Nile River Valley.
4. Oil related business activities that have not taken any substantial action related to the government to halt the genocide or have demonstrated complicity in the Darfur genocide. Substantial action shall include, but is not limited to, curtailment of operations or public pressure on the Sudanese government.
5. Supplies military equipment within the borders of Sudan, including weapons, arms or military defense supplies.
6. Provides equipment within the borders of Sudan that may be readily used for military purposes, including radar systems and military grade transport vehicles, unless the company implements safeguards to prevent use of that equipment for military purposes.
7. Provides military equipment, arms, or defense supplies to any domestic party in Sudan, including the Sudanese government and rebels. A strong presumption shall also be made against any company providing any domestic party in Sudan with equipment that may be readily co-opted for military use,

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8. including radar systems and military-grade transport vehicles, unless that company has implemented safeguards against such co-option.

II. Exceptions

1. Companies which, either directly or through an affiliated instrumentality, provide services clearly dedicated to social development for the whole country shall be excluded from the focus list. Such entities include, but are not limited to, those providing medicine and medical equipment, agricultural supplies and agricultural infrastructure, educational opportunities, journalism-related activities and general consumer goods.
2. Companies undertaking significant humanitarian efforts in the country's Eastern, Southern, or Western regions, or reasonable evidence that company engagement with the government has improved the situation in Darfur.
3. Evidence where constructive engagement with the company has resulted in compliance, or progress towards compliance at a reasonable pace consistent with the situation in Darfur.

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APPENDIX E SAMPLE LETTER OF ENGAGEMENT

January 19, 2006

Jeroen van der Veer
President and Managing Director
Royal Dutch/Shell Group of Companies
Carel van Bylandtlaan 30
2596 HR The Hague
The Netherlands

Dear Mr. van der Veer,

I write on behalf of the University of Washington Board of Regents as the Chair of the Board's Finance, Audit and Facilities Committee. This Committee is charged by the Board with exercising policy direction regarding the University's \$2 billion investment programs, including its endowment and other invested funds.

Founded in 1861, the University of Washington is one of the oldest state-supported institutions in the Western United States with a current student body in excess of 42,000. The University's faculty is distinguished by the many honors its members have received from professional societies and independent bodies including four Nobel prizes in physics and medicine and nine fellowships from the MacArthur Foundation. The University has earned an international reputation for its research and graduate programs and is ranked among the twenty top universities in the world by *The Economist*.

Recently, the Board of Regents was approached by a group of student leaders and eminent faculty concerned about the ongoing genocide in the Darfur region of Sudan. These constituents highlighted the extraordinary magnitude of the crimes committed by the Sudanese government in Darfur and genocide's status as a 'special case' human rights situation calling for a unique and powerful response.

National and international concerns have been ongoing since Congress first agreed to economic and trade sanctions in 1997. Despite several signed peace accords, civil war and human rights violations continue and the United Nation Security Council expanded its arms embargo in the states of North, South and West Darfur in March of 2005. In recent months, we've seen large, well-reputed

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institutional investors take action by divesting their holdings of companies doing business in Sudan. Our own constituents are urging us to follow a similar path.

The Board of Regents has, for now, elected to approach each of our portfolio companies operating in Sudan to evaluate their actions in light of the extreme human rights conditions in Darfur. Specifically, we ask that you respond to the following questions:

1. Do you have policies in place which include a code of conduct for doing business in countries with a history of repressive regimes?
2. If so, what does your code of conduct provide and what impact do you believe your business policies and practices have in supporting basic human rights in those countries? Have they been effective in furthering human rights in Sudan? Specifically how?
3. If you do not have such policies, why not?
4. What considerations govern your thoughts when assessing the growing risk to shareholder value through continuing involvement in Sudan?

We would appreciate your reply by February 15, 2006 so that we may report back to the full Board of Regents for further consideration of this issue. We look forward to hearing from you and thank you in advance for your time and cooperation.

Sincerely,

Shelly Yapp, Regent
University of Washington

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APPENDIX F FOLLOW-UP TO LETTER OF ENGAGEMENT

March 22, 2006

Mr. Harold Hatchett
Shell Oil Company
1270 Avenue of the Americas
Suite 2320
New York 10020, USA

Dear Mr. Hatchett,

Thank you for your response to my letter of January 19th regarding Royal Dutch Shell and its subsidiary's interests in Sudan. I would like to commend your company for its 2001 decision to stop supplying aviation fuel to Sudanese military aircraft due to human rights concerns, and the subsequent sale of the aviation fuel business in Sudan. These decisions demonstrate Shell's commitment and sensitivity to the effects of their business on the local communities and are consistent with Principle 6 of the Shell's General Business Principles.

I have reviewed your response, as well as the report on the November 17th meeting between representatives of Royal Dutch Shell and CalPERS regarding Shell's operations in Sudan¹, and have a few more specific questions I would like to have clarified:

1 – I have encountered several references to Shell's 2000 purchase of a substantial stake in the Chinese oil firm Sinopec, which is currently active in Sudan. Does Shell still hold this investment in Sinopec? Does Shell directly or through one of its subsidiaries hold investments in any other companies that do business with the Sudanese government? If yes, please provide details on these investments and their activities with the Sudanese government.

2 – Does Shell have any plans to expand its business operations in Sudan? Does Shell have any plans to enter the oil and gas exploration business in Sudan? If yes, please describe the nature of these plans.

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3 – Has Shell specifically considered the potentially destabilizing impact of the current conflict in the Darfur region of Sudan on its business operations in the country? If yes, please provide copies of your risk assessment and situation analysis.

4 – In the CalPERS memorandum, Sudan is described as statistically insignificant to Shell's business portfolio. As of November 2005, Shell's business operations in Sudan are further described as not profitable and there were no there are no growth initiatives in place for Sudan. If these statements are accurate, as an investor in Royal Dutch Shell, the University would like to understand your rationale for a continuing investment in Sudan.

I thank you again for your attention to these matters, and look forward to your reply.

Sincerely,

Fred Kiga, Regent
University of Washington

University of Washington Board of Regents

June 8, 2006

Presentation overview

- Overview of UW Medicine IT business imperatives
- Action items
 - Electronic Medical Record system – Phase III (ORCA)
 - Lawson Human Resources system

Overview: Strategic Projects & Requirements

Key IT business imperatives

- Provision of clinical decision-support data through the electronic medical record:
 - Improve patient safety
 - Manage the variation in practice (and cost)
- Effective management of the key factors of production:
 - Labor
 - Supplies
 - Facilities
- Effective and efficient management of the revenue cycle

Strategic Project: Cerner Electronic Medical Record (ORCA)

- The move to a single medical record for the medical centers is our most urgent quality and patient safety issue
- Cerner Electronic Medical Record (EMR) supports Harborview Medical Center (HMC), University of Washington Medical Center (UWMC), Seattle Cancer Care Alliance (SCCA)
- Implementation phases
 - Phase 1: Physician documentation; results reporting; inpatient pharmacy – systems in daily operational use
 - Phase 2: Cerner software upgrade (completed); hardware upgrade in process – focus is disaster recovery, system performance, system reliability
 - Phase 3 (July 2006-Feb 2011): Non-physician documentation; retail pharmacy
 - Phase 4 (beginning Feb 2011): Computerized physician order entry; Emergency Department management

Strategic Project: Cerner Electronic Medical Record Business case

- Patient safety
 - Elimination of transcription errors
 - Reduced adverse drug events
 - Reducing communication gaps
- Clinical efficiency
 - Improved work flow
 - Decreased utilization of diagnostics & therapeutics
 - Clinical decision support – reductions in practice variation
- Financial benefits
 - Improvements in coding accuracy
 - Improvements in charge capture
 - Meeting health care purchaser requirements for participation
- Replacement of existing systems
 - Phase I, II, and III are all required to replace existing, disparate IT systems supporting patient tracking, results reporting, and documentation

Strategic Project: Human Resources Management System - Lawson

Project overview

- Currently there is no centralized human resources management system for the nearly 8,000 employees of UW Medical Center and Harborview Medical Center
- Health care compliance and other regulatory requirements, such as tracking of CPE credits for nursing staff, demand a computerized solution
- Lawson was selected as the vendor of choice
- Planning for this implementation is in progress
- Target timeframe is in 2006 – 2008

Business Case

- Increased security
 - Reduced liability for inappropriate access
 - Terminating IT system access when employees leave
- Financial
 - Position control – accountability for budgeted FTEs
 - Control of agency costs
 - Accuracy of leave administration
 - Reduced hiring and separation costs
- Regulatory compliance
 - Background investigation
 - Work authorizations
 - JCAHO, DOH, DOL requirements

Lessons learned & corrective action taken

- **Inadequate hardware & software to support system**
 - Updated software to current release
 - Upgraded UWMC data center to accommodate additional servers
 - Imaging data bases to provide for rapid recovery
- **Absence of clear leadership & project accountability**
 - Reorganized UW Medicine IT leadership team – appointed Jim Fine, MD as CIO
 - Established clear project leadership reporting directly to Jim Fine
 - Restructured medical center involvement to focus on policy issues & not operations
- **Need for more rigorous project planning & management**
 - Broke project into phases & prioritized phases – each phase requiring approval by management, board, ITAC, Regents, and ISB
 - Phase II – 6 month hiatus
 - Developed 7-year strategic plan
 - Enhanced project management office
 - Enhanced reporting structure for UW Medicine management & boards (UW Medicine Board, Harborview Board)
 - Independent QA consultant

Time frame & budget

Cerner Medical Records – Phase III

Key milestones

Non-physician documentation

- Start-up
 - Functional requirements (6.12.06)
 - Project plan documentation (7.12.06)
- Solution definition
 - Software design for 12 key workflows (9.22.06)
- Solution development
 - System build (12.27.06)
 - Testing (5.02.07)
 - Training – Harborview (8.29.07)
 - Training – UWMC (12.31.07)
- Implementation
 - HMC pilot (9.28.07)
 - HMC rollout (10.31.07)
 - UWMC pilot (1.31.08)
 - UWMC rollout (2.28.08)

Retail pharmacy

- Start-up
 - Functional requirements (8.04.06)
 - Project plan documentation (8.04.06)
- Solution definition
 - Workflow design (9.05.06)
 - Software design (10.03.06)
- Solution development
 - System build (2.08.07)
 - Testing (5.03.07)
 - Training – Harborview (4.12.07)
- Implementation
 - Production pilot (7.26.07)
 - Production rollout I (10.18.07)
 - Production rollout II (1.10.08)
 - Production rollout III (4.03.08)
 - Production rollout IV (6.26.08)



Cerner Medical Records System: Phase III Project Budget

(July 2006 through June 2011)

	CIS Replacement	Reporting Database	Retail Pharmacy	Total Phase III Investment Cost	Ongoing Project and Production Cost	Total Phase III Budget
Capital Expenditures						
Hardware, Software & Maintenance	1,134,021	1,272,936	156,051	2,563,008	1,250,967	3,813,975
Capital Labor						
Internal Labor	3,799,896	90,413	1,611,654	5,501,963	851,666	6,353,629
Cerner Consulting	4,707,723	82,620	557,572	5,347,915	170,299	5,518,214
Other Consulting	-	-	349,200	349,200	332,550	681,750
Sierra Systems Quality Assurance	470,000	188,000	282,000	940,000	-	940,000
Total Capital Labor	8,977,619	361,033	2,800,426	12,139,078	1,354,515	13,493,593
Total Capital Expenditure	10,111,640	1,633,969	2,956,477	14,702,086	2,605,482	17,307,568
Operating Expenditures						
Software & Maintenance	-	-	-	-	12,086,012	12,086,012
Expense Labor						
Internal Labor - Project Team	75,149	7,858	33,945	116,953	9,880,663	9,997,615
Internal Labor - Prog Mngt & Admin	1,461,600	503,789	670,227	2,635,616	909,127	3,544,743
Cerner Consulting	-	-	-	-	744,392	744,392
Total Expense Labor	1,536,749	511,647	704,172	2,752,569	11,534,182	14,286,750
Total Operating Expenditures	1,536,749	511,647	704,172	2,752,569	23,620,193	26,372,762
Grand Total Expenditures	11,648,389	2,145,616	3,660,649	17,454,654	26,225,675	43,680,330

Lawson Human Resources System Key milestones

- Phase I – Lawson core system implementation
 - Installation of current version of Lawson software (9.13.06)
 - Proof of concept acceptance (3.07.07)
 - Application development & testing (7.10.07)
 - Data entry processes & procedures (9.12.07)
 - Pilot test (12.04.07)
 - Go live (2.13.08)
- Phase II – Centralized workforce management processes
 - Component testing – application, data conversion, web components tests completed (7.01.08)
 - System test (8.05.08)
 - Report development & user signoff (9.25.08)
 - Training & go live (9.25.08)

Lawson Implementation Project Budget

	FY07	FY08	FY09	FY10	Total Investment Cost	FY11	Total Production Cost	5-year Grand Totals
Capital Expenditures								
Lawson Vendor Consulting	\$300,000	\$30,000			\$330,000		\$0	\$330,000
Hardware & Software	\$300,000	\$50,000			\$350,000		\$0	\$350,000
Total Capital	\$600,000	\$80,000	\$0	\$0	\$680,000		\$0	\$680,000
Operating Expenditures								
Internal Staff Labor	\$670,000	\$640,000	\$430,000	\$420,000	\$2,160,000	\$350,000	\$350,000	\$2,510,000
Other (temps, training, QA)	\$200,000	\$120,000	\$40,000	\$30,000	\$390,000	\$30,000	\$30,000	\$420,000
Maintenance	\$200,000	\$220,000	\$210,000	\$220,000	\$850,000	\$240,000	\$240,000	\$1,090,000
Total Operating	\$1,070,000	\$980,000	\$680,000	\$670,000	\$3,400,000	\$620,000	\$620,000	\$4,020,000
Capital & Operating	\$1,670,000	\$1,060,000	\$680,000	\$670,000	\$4,080,000	\$620,000	\$620,000	\$4,700,000

Regent action requested

- Approval of an increase of \$17,454,654 in the Electronic Medical Record System budget to cover the costs of Phase III of the system implementation
- Approval of an increase of \$580,000 in the Lawson Human Resource system budget

Next strategic needs for IT support

- Admission/Discharge/Transfer & Facility Billing system
- Time management system
- Departmental systems
 - Anesthesia
 - Surgery
 - Materials Management
- IT infrastructure
 - Disaster recovery & business continuity
 - Security
 - Data centers
 - Management of end-user devices
 - Web services
 - Portfolio management

VII. STANDING COMMITTEES**A. Finance, Audit and Facilities Committee**Amendment for Electronic Medical Records SystemRECOMMENDED ACTION:

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President or the President's authorized representative be delegated authority to enter into appropriate contracts and to increase the total project budget by \$17,454,654 to an amount not to exceed \$42,869,314 for acquisition and implementation of Phase III of the electronic medical record system for UW Medicine.

BACKGROUND:

The Board of Regents approved the acquisition and implementation of an electronic medical record (EMR) system for UW Medicine in 2002. Cerner Corporation was selected to provide hardware, software, and implementation services for the electronic medical record. The Regents authorized the Cerner contract at an amount not to exceed \$16,500,000 million plus sales tax. The Board of Regents in November 2005 increased the project budget authorization by \$4,283,660 for capital investments needed to enhance system responsiveness and reliability.

The electronic medical record unifies patient data that currently resides in various paper and electronic sources and provides tools for documenting care, viewing results of diagnostic tests, monitoring patient status, and ordering supplies and services. The Institute of Medicine has identified integrated electronic medical record systems as a critical step to improving patient safety.

The electronic medical record, targeted for inpatient and hospital-based ambulatory clinics, including Harborview Medical Center (HMC), UW Medical Center (UWMC), and the Seattle Cancer Care Alliance (SCCA), comprises a number of individual component systems. The initial contract with Cerner included component systems for functions needed in an electronic record. Phase I of this implementation has been completed with installation of Cerner EMR systems for physician documentation, results reporting, medical records, and a Cerner inpatient pharmacy system for the medical centers.

The November 2005 Board of Regents action authorized Phase II hardware, database and software upgrades to improve operational performance and stability. The first part of Phase II, an extensive software upgrade was completed in February, 2006. The second part of Phase II, upgrading the hardware to enhance system responsiveness and reliability, is in progress and expected to be completed late fall 2006.

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

Amendment for Electronic Medical Records System (continued p. 2)

Amendment for Electronic Medical Records System (continued p. 2)

The requested increase in the budget will allow UW Medicine to begin work on the next phase (Phase III) of adding functionality to the system. Phase III of the implementation is targeted to address fragmentation of the record and replacement of aging systems. At present, the clinical team does not have access to a unified patient record across the continuum of care. In addition to the paper record, separate electronic medical records exist for nursing documentation, results reporting, primary care clinics, and to support care team transition. Phase I began the process of creating a unified record for the hospitals and hospital-based clinics; Phase III will significantly enhance it.

Phase III comprises the following elements:

1. **Clinical documentation for inpatient and procedure areas.** Replace the current online Clinical Information System (CIS) clinical documentation and data repository system with a set of Cerner solutions. The primary users are all disciplines within the medical centers—nurses, respiratory care practitioners, social works and rehab therapists are among the groups who will enter data in this application. Physicians will benefit from ability to review patient treatment data. It will provide:
 - a. Ability to enter patient care documentation for admission, discharge, procedure and progress notes
 - b. Flowsheets for charting
 - c. Ability to review documentation in the context of other patient care information
 - d. Interface with bedside cardiac monitors
 - e. Charting of medication administration
 - f. Support for the retrospective analysis of clinical data
2. **Retail Pharmacy application.** The Cerner PharmNet Retail application will complete the transition of departmental pharmacy functions onto one, unified system begun with the implementation of the inpatient pharmacy application in 2005. It will replace the current departmental retail application, Pharmacy Computer System, Inc., PCSI, for retail pharmacy functions in all the facilities. In addition to HMC, UWMC and the SCCA, Rubenstein Memorial Health Center Pharmacy (Hall Health) will also be converted to the Cerner system. It will provide:
 - a. Electronic retail prescription processing (order entry)
 - b. Integration of the patient's home, inpatient and clinic medications within one application
 - c. Patient information leaflets
 - d. Online claims processing and adjudication

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

Amendment for Electronic Medical Records System (continued p. 3)

- e. Interfaces for interactive voice refill systems, claims adjudication including patient responsibility (co-pay), prescription processing robotics, and point of sale devices
- f. Inventory management

Amendment for Electronic Medical Records System (continued p.3)

3. **Reporting Database.** Development of a reporting database tool and infrastructure to meet the needs of obtaining management, compliance, ad hoc and other reports based on the data in the transactional database. This includes:
 - a. Development of a parallel environment to support reporting needs
 - b. Creation of a toolset framework to be used in the development of reports from this environment.
 - c. Development of the requisite automated process to extract data from the transactional system and populate the reporting system.

The project cost adjustment of \$17,454,654 provides for acquisition and service contracts and consultants, and UW staff time to implement Phase III. While the current level of investment was not contemplated in the budget set in 2002, the project budget is now more in line with experiences at other national medical centers. An independent quality assurance reviewer is now monitoring the project on a monthly basis.

The ongoing production costs for all installed phases are projected at \$26,225,675 over the next 5 years, through 2011. Projecting the production costs for the initial 5 years of operating new systems is a requirement of the state's Information Services Board.

The project cost increase includes additional acquisition and service costs with Cerner Corporation. There will be up to \$8,000,000 in investment costs for additional hardware and software acquisitions and for implementation consulting services.

Funding for the project costs is available from patient revenues and has been approved by the Harborview Medical Center Board and the UW Medicine Board. The Washington State Department of Information Services and Information Services Board, which has oversight for information technology acquisitions by state agencies and institutions, will consider this proposed budget increase once it is approved by the Regents. This request has been approved by the Vice President for Medical Affairs, Vice President for Computing and Communications, Information Technology Advisory Committee, and the Executive Vice President.

VII. STANDING COMMITTEES

A. Finance, Audit and Facilities Committee

Amendment for Electronic Medical Records System (continued p. 4)

**ELECTRONIC MEDICAL RECORD
PHASE III
PROPOSED BUDGET
(July 2006 through June 2011)**

Investment and Lifecycle Costs

	CIS Replacement	Reporting Database	Retail Pharmacy	Total Phase III Investment Cost	Ongoing Project and Production Cost	Total Phase III Budget
Capital Expenditures						
Hardware, Software & Maintenance	1,134,021	1,272,936	156,051	2,563,008	1,250,967	3,813,975
Capital Labor						
Internal Labor	3,799,896	90,413	1,611,654	5,501,963	851,666	6,353,629
Cerner Consulting	4,707,723	82,620	557,572	5,347,915	170,299	5,518,214
Other Consulting	-	-	349,200	349,200	332,550	681,750
Sierra Systems Quality Assurance	470,000	188,000	282,000	940,000	-	940,000
Total Capital Labor	8,977,619	361,033	2,800,426	12,139,078	1,354,515	13,493,593
Total Capital Expenditure	10,111,640	1,633,969	2,956,477	14,702,086	2,605,482	17,307,568
Operating Expenditures						
Software & Maintenance	-	-	-	-	12,086,012	12,086,012
Expense Labor						
Internal Labor - Project Team	75,149	7,858	33,945	116,953	9,880,663	9,997,615
Internal Labor - Prog Mngt & Admin	1,461,600	503,789	670,227	2,635,616	909,127	3,544,743
Cerner Consulting	-	-	-	-	744,392	744,392
Total Expense Labor	1,536,749	511,647	704,172	2,752,569	11,534,182	14,286,750
Total Operating Expenditures	1,536,749	511,647	704,172	2,752,569	23,620,193	26,372,762
Grand Total Expenditures	11,648,389	2,145,616	3,660,649	17,454,654	26,225,675	43,680,330

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Workforce Management System – Lawson Human Resources**RECOMMENDED ACTION:**

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the President or the President's authorized representative be delegated authority to enter into appropriate contracts and to increase the contract with Lawson Software by \$580,000 for a not to exceed total of \$1,500,000 plus sales tax, for acquisition and implementation of a human resource system for UW Medicine.

BACKGROUND:

The UW Medical Center (UWMC) and the Harborview Medical Center (HMC) have been using multiple departmental systems and manual processes to compensate for the lack of a centralized human resource management system and a single, consistent time and attendance system for the over 9,000 employees of the two medical centers. The current system does not support position control or work scheduling, or provide an effective method of managing employee information, e.g., compliance with continuing professional education and certification requirements. Therefore, significant time is spent throughout the organization to keep up with information demands and regulatory requirements.

In 2001, UW Medicine authorized the formation of the Payroll Enhancement and Personnel Project (PEPP) for UWMC and HMC. Project outcomes to fulfill critical business needs, healthcare standards and state and federal regulations include:

- Centralized human resources management
- Time collection
- Integrated staff scheduling
- Leave benefits administration
- Integration with the University payroll system

Phase 1, involving vendor selection, was successfully completed. Contracts for software acquisition were executed in 2002 with Kronos Inc. (time and attendance system) and Lawson Software (human resources system). The Regents were not required to approve the original project since the contracting authority required for system acquisition was within the delegated authority of the Standing Orders.

Subsequently, factors including labor policy, system integration issues, and delays due to new organizational priorities such as Civil Service Reform postponed Phase 2 implementation. In March of 2005, the PEPP project was put on hold. Expenditures for capital investment for the PEPP project totaled \$1,820,000 up to

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Workforce Management System – Lawson Human Resources (continued p. 2)

that point, which included a contract with Lawson not to exceed \$920,000 (which was within delegated authority).

Since that time, the project has undergone a thorough Quality Assurance (QA) review by an independent, external quality assurance consultant, Bardsley Associates, Inc. The project oversight and management structure has been reorganized, and other QA recommendations implemented.

The quality assurance work by Bardsley Associates resulted in the formation of the Workforce Management Systems (WMS) “umbrella” approach and oversight structure for an integrated human resources and payroll system. The Medical Centers WMS Project includes the phased implementation of the Lawson and Kronos systems. It is based upon a new integration approach with the existing University personnel-payroll applications. The original concept of a concurrent Lawson/Kronos implementation has been revised to include a new integration design and to accommodate resolution of policy issues for Kronos timekeeping. The Lawson and Kronos systems will be established as separate projects, budgeted and implemented in distinct, manageable modules and phases to reduce overall risk. The Kronos schedule and project budget will be determined at a later date, and brought to the Regents for authorization.

The Lawson human resources component of WMS is planned for implementation during FY2008-FY2010. The Lawson contracts for software and implementation services will be increased by an amount not to exceed \$580,000 plus sales tax. The overall project cost adjustment for capital investments, including the Lawson increase, is estimated not to exceed \$680,000 which brings the human resources project budget total to \$2,500,000.

Ongoing production costs are projected at \$4,020,000 over the next five years, through 2011. Projecting the production costs for the initial five years of operating new systems is a requirement of the state’s Information Services Board.

Funding for the project costs is available from patient revenues and has been approved by the Harborview Medical Center Board and the UW Medicine Board. The Washington State Department of Information Services and Information Services Board, which has oversight for information technology acquisitions by state agencies and institutions, will consider this proposed budget increase once it is approved by the Regents. This request has been approved by the Vice President for Medical Affairs, the Vice President for Computing and Communications, the Information Technology Advisory Committee, and the Executive Vice President.

VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Workforce Management System – Lawson Human Resources (continued p. 3)

ATTACHMENT

**WORKFORCE MANAGEMENT SYSTEM
LAWSON HUMAN RESOURCES SYSTEM
PROPOSED BUDGET
(July 2007 through June 2011)**

Investment and Lifecycle Costs

Investment costs include capital and operating dollars (rounded). Once the system is live, production support costs are incurred. Historical costs were \$5.4 mm for PEPP (Lawson and Kronos) through March 2005. Lawson Human Resources alone was \$2.65mm (of which \$1.82mm was capital expenditures), plus interim and internal costs since March 2005 of approximately \$350K, for a total of \$3mm spent to-date.

	FY07	FY08	FY09	FY10	Total Investment Cost	FY11	Total Production Cost	5-year Grand Totals
Capital Expenditures								
Lawson Consulting	\$300,000	\$30,000			\$330,000		\$0	\$330,000
Lawson Software	\$225,000	\$25,000			\$250,000		\$0	\$250,000
Other HW & SW	\$75,000	\$25,000			\$100,000		\$0	\$100,000
Total Capital	\$600,000	\$80,000	\$0	\$0	\$680,000		\$0	\$680,000
Operating Expenditures								
Internal Staff Labor	\$670,000	\$640,000	\$430,000	\$420,000	\$2,160,000	\$350,000	\$350,000	\$2,510,000
Other (temps, training, QA)	\$200,000	\$120,000	\$40,000	\$30,000	\$390,000	\$30,000	\$30,000	\$420,000
Maintenance	\$200,000	\$220,000	\$210,000	\$220,000	\$850,000	\$240,000	\$240,000	\$1,090,000
Total Operating	\$1,070,000	\$980,000	\$680,000	\$670,000	\$3,400,000	\$620,000	\$620,000	\$4,020,000
Capital & Operating	\$1,670,000	\$1,060,000	\$680,000	\$670,000	\$4,080,000	\$620,000	\$620,000	\$4,700,000

VII. STANDING COMMITTEES**B. Finance, Audit and Facilities Committee**Adoption of Chapter 478-137 WAC, Use of University of Washington Bothell and Cascadia Community College Joint FacilitiesRECOMMENDED ACTION

It is the recommendation of the administration and the Finance, Audit and Facilities Committee that the Board of Regents adopt proposed new Chapter 478-137 WAC, Use of University of Washington Bothell and Cascadia Community College Joint Facilities.

BACKGROUND

The University of Washington, Bothell (UW Bothell) and Cascadia Community College (Cascadia CC) share Washington State's only co-located higher education campus. The co-location agreement provides that the institutions have dedicated and joint building spaces.

UW Bothell has been able to govern operation of its dedicated campus facilities under Chapter 478-136 WAC, Use of University of Washington Facilities (Cascadia CC's dedicated facilities are governed by new Chapter 132Z-140 WAC). While both institutions have separate rules that govern the use of their unique facilities, there are currently no rules to govern the use of shared spaces. These new rules would allow the institutions to improve the efficiency and effectiveness of shared campus spaces by common use guidelines and by establishing a committee of members from both institutions to review use requests.

The University of Washington has worked with Cascadia CC in developing these joint rules and the College's Board of Trustees is scheduled to adopt identical joint facility use rules as Chapter 132Z-141 WAC during its June meeting. If adopted, both Washington Administrative Code chapters would take effect simultaneously.

A joint public hearing for both institutions concerning these new WAC chapters was held at the campus on May 17, 2006. Notices of the public hearing were published in the campus newspaper, The Commons, and in University Week, as well as being publicized in the online event calendars for both institutions. No opposition to the proposed rules was voiced at the hearing or by written comment during the open comment period. Ms. Carol Niccolls was the designated hearing officer and her report of that hearing is attached.

VII. STANDING COMMITTEES

A. Academic and Student Affairs Committee

Adoption of Chapter 478-137 WAC, Use of University of Washington Bothell and Cascadia Community College Joint Facilities (continued p. 2)

The proposed new Chapter 478-137 WAC (copy attached), has been reviewed by the Office of the Attorney General (both the UW Division and the Education Division for Cascadia CC) and approved by the UW Office of the President, UW Bothell Office of the Chancellor, and the Office of the President, Cascadia CC.

ATTACHMENTS:

Hearing Officer's report
Proposed new Chapter 478-137 WAC

Office of the President

May 19, 2006

President Mark A. Emmert
Office of the President
University of Washington
Box 351230

Dear President Emmert,

Pursuant to your delegation, I served as the Hearing Officer to receive public comment on the proposed new Chapter 132Z-141 WAC, "Use of Joint Cascadia Community College and University of Washington, Bothell, Facilities," and new Chapter 478-137 WAC, "Use of Joint University of Washington, Bothell, and Cascadia Community College Facilities." This joint Washington Administrative Code public hearing commenced at 12:00 Noon on Wednesday, May 17, 2006, in Room LB1 205 of the Library/Media Center on the co-located University of Washington, Bothell and Cascadia Community College campus. I am pleased to provide you a report of that hearing.

As required by the Administrative Procedure Act, the University filed the following notices with the State of Washington Code Reviser: a Preproposal Statement of Inquiry (published as WSR 05-11-011, in the *Washington State Register* on June 1, 2005) and a notice of Proposed Rule Making (published as WSR 06-08-083, in the *Washington State Register* on April 19, 2006). Campus notice that the hearing would be held was published on May 2, 2006, in *The Commons* and on May 4, 2006, in *University Week*. Additionally, notice of the public hearing was included in the online events calendar for the Bothell campus.

Analysis

No individuals attended the hearing to provide comment on these proposed chapters and no written comments were received by either institution. The proposed chapters, which cover identical subjects for each institution, were reviewed by the Office of the Attorney General, and approved by the Office of the Chancellor, University of Washington, Bothell and the Office of the President, Cascadia Community College.

Recommendation

The University of Washington, Bothell and Cascadia Community College share Washington State's only co-located higher education campus. The co-location agreement provides that the institutions have dedicated and joint building and outdoor spaces. While both institutions have separate rules that govern the use of their unique facilities, there are currently no rules that govern the use of shared spaces. These new rules would allow the

institutions to improve the efficiency and effectiveness of shared campus space by establishing the purposes to which these joint facilities may be used by students, faculty, staff and the general public. These rules establish both a Joint Committee on Facility Use and a Wetlands Oversight Committee to be comprised of members from both institutions. The committees are charged with establishing procedures, and reviewing and approving requests for these shared spaces. Additionally, these rules place limitations on the use of the shared facilities with regard to alcoholic beverages, smoking, political and commercial activities, as well as providing for other health, safety, and liability restrictions.

I recommend that the Board of Regents adopt the proposed Chapter 478-137 WAC, "Use of Joint University of Washington, Bothell, and Cascadia Community College Facilities."

An audio tape of the hearing has been deposited with the Secretary of the Board of Regents.

Sincerely yours,

Carol S. Niccolls
Special Counsel to the President

cc: Ms. Rebecca Goodwin Deardorff
Mr. Anthony Guerrero
Dr. Steven G. Olswang
Ms. Michele M. Sams

Chapter 478-137 WAC

USE OF JOINT UNIVERSITY OF WASHINGTON, BOTHELL, AND CASCADIA
COMMUNITY COLLEGE FACILITIES

NEW SECTION

WAC 478-137-010 Purpose. The colocated campus of the University of Washington, Bothell, and Cascadia Community College operates joint facilities that provide benefits to each educational institution. The purpose of this chapter is to define the facilities jointly operated by the institutions and to ensure that these joint facilities are reserved primarily for activities related to the educational missions of the institutions. Further, the joint facilities may be used for a variety of activities, providing the primary function the facility or space was intended to serve is not compromised. Reasonable time, place, and manner restrictions may be placed on the use of joint facilities.

The rules set forth in this chapter have been jointly developed and agreed upon by the two institutions of higher education, and adopted and codified in separate chapters of the Washington Administrative Code by each of the institutions. Rules for the use of dedicated facilities of the University of Washington, Bothell, and Cascadia Community College are governed by chapter 478-136 WAC and chapter 132Z-140 WAC, respectively.

NEW SECTION

WAC 478-137 -020 Definitions. (1) "College" shall mean Cascadia Community College.

(2) "Institutions" shall mean University of Washington, Bothell, and Cascadia Community College.

(3) "Joint facilities" shall mean those structures, spaces, campus grounds, and parking lots operated jointly by the institutions. Specific rules also apply to parking lots (chapters 132Z-116 and 478-117 WAC).

(4) "University" shall mean University of Washington, Bothell.

(5) "Use of facilities" includes, but is not limited to: The holding of classes, events, the posting and removal of signs, all

forms of advertising, commercial and community activities, and charitable solicitation.

(6) "Wetlands" shall mean campus grounds to the east of Campus Way N.E. and east of 110th N.E. between N.E. 185th and Beardslee Blvd., and the Chase House.

NEW SECTION

WAC 478-137-030 Administrative authority. (1) The board of regents of the University of Washington and the board of trustees for Cascadia Community College have delegated to the chancellor of the university and the president of the college, respectively, the authority to regulate the use of facilities on the colocated campus.

(2) Under this authority, the chancellor of the university and the president of the college designate the coordination for use of joint facilities to an appointed joint committee on facility use and designate the use of the wetlands to the wetlands oversight committee. The chancellor of the university and the president of the college shall each appoint representatives to the joint committee on facility use to develop suggested event procedures. Each designee shall review the use of the facilities; establish administrative procedures governing such use that are consistent with these rules; approve or disapprove requested uses and establish policies regarding fees and rental schedules unique to joint facilities as appropriate. Additionally, the joint committee on facility use shall act as an appeals board for decisions of the wetlands oversight committee regarding wetlands use requests. Inquiries concerning the use of joint facilities may be directed to:

University of Washington, Bothell
Office of Administrative Services
Facilities Use Coordinator
Box 358535
18115 Campus Way N.E.
Bothell, WA 98011

(Phone: 425-352-3556 or e-mail: facuse@uwb.edu); and Cascadia
Community College
Finance and Operations Office
Director of Auxiliary Services and Capital Projects
18345 Campus Way N.E.
Bothell, WA 98011

(Phone: 425-352-8269).

(3) Preliminary approval of an event by an academic or administrative unit of the university or college implies that a responsible official has applied his or her professional judgment to the content of the program, the qualifications of the individuals conducting the event, the manner of presentation, and

has concluded that the event is consistent with the teaching, research, and/or public service mission of the institutions.

(4) Final approval of a joint facilities use request by the appropriate designee on the use of joint facilities implies that the designee has reviewed the proposed event with regard to: The rules in this chapter; the direct and indirect costs to the institutions; environmental, health and safety concerns; wear and tear on the facilities; appropriateness of the event to the specific facility; and the impact of the event on the institutions, surrounding neighborhoods and the general public.

(5) The institutions will not make their joint facilities or services available to organizations that do not assure the institutions that they will comply with the terms of the Americans with Disabilities Act (ADA, 42 U.S.C. 12132, 12182) and the Rehabilitation Act of 1973 (RA, 29 U.S.C. 794). Uses must not impose restrictions nor alter facilities in a manner which would violate the ADA or RA.

(6) The institutions will not make their joint facilities or services available to organizations which do not assure the institutions that they do not discriminate against any person because of race, color, religion, national origin, sex, sexual orientation, age, handicap, or status as a Vietnam era or disabled veteran, except where such organizations have been exempted from provisions of applicable state or federal laws or regulations.

(7) Individuals who violate the institutions' use of joint facilities regulations and approved users who violate the institutions' contract terms for use of joint facilities may be advised of the specific nature of the violation and individuals may be requested to leave the property or be refused future use of joint facilities. Failure to comply with a request to leave the property may subject such individuals to arrest and criminal prosecution under provisions of applicable state, county, and city laws.

NEW SECTION

WAC 478-137-040 Use of joint facilities. When allocating use of joint facilities, the highest priority shall be given to activities specifically related to the institutions' missions. No arrangements will be made that may interfere with or operate to the detriment of the institutions' own instruction, research, public assembly, and student activities. In particular, joint facilities are used primarily for:

(1) The regularly established instruction, research, public assembly, and student activities of the institutions and their departments.

(2) Cultural, educational, or recreational activities of the students, faculty, or staff of the university or college.

(3) Short courses, conferences, seminars, or similar events, when arranged under the sponsorship of the institutions or their departments.

(4) Public events of a cultural or professional nature brought to the campus at the request of institution departments or committees or institutionally sanctioned student organizations and presented with their active sponsorship and active participation.

(5) Activities or programs sponsored by other educational institutions, by state or federal agencies, by charitable agencies or civic or community organizations whose activities are of widespread public service and of a character appropriate to the institutions. However, joint facilities will not be made available for instructional or related purposes that compete with courses or programs offered by the institutions.

(6) Faculty, staff, registered or official student organizations of the institutions may use joint facilities to hold events for university or college faculty, staff and students provided such uses comply with these rules on use of joint facilities. These events do not, however, require either preliminary approval by an academic or administrative unit or final approval by the joint committee on facility use.

(7) Faculty, staff, registered or official student organizations of the institutions may use joint facilities to hold events to which the general public is invited when the event has preliminary approval by an academic or administrative unit of one of the institutions and final approval of the appropriate designee. The appearance of an invited speaker on campus does not represent an endorsement by the institutions of the speaker's views.

(8) Noninstitution organizations and individuals may use joint facilities to hold events which have received preliminary approval by an academic or administrative unit of one of the institutions and final approval of the appropriate designee. The general public may be invited to such events.

(9) Reasonable conditions may be imposed to regulate the timeliness of requests, to determine the appropriateness of space assigned, time of use, and proper maintenance of the facilities. Subject to the same limitations, joint facilities shall be made available for assignment to individuals or groups within the institutions. Arrangements by both organizations and individuals must be made through the appropriate facility designee. Allocation of space shall be made in accordance with these rules and on the basis of time, space, priority of request and the demonstrated needs of the applicant.

NEW SECTION

WAC 478-137-050 Limitations on use. (1) Freedom of expression is a highly valued and indispensable quality of

university and college life. However, joint facilities may not be used in ways that obstruct or disrupt the institutions' operations, the freedom of movement, or any other lawful activities. Additionally, use of joint facilities may be subject to reasonable time, place and manner restrictions.

(2) Joint facilities may be used for events and forums regarding ballot propositions and/or candidates who have filed for public office providing the event has received preliminary approval by an administrative or academic unit of one of the institutions and final approval by the appropriate facility designee. There are, however, certain limitations on the use of joint facilities for these political activities.

(a) First priority for the use of joint facilities shall be given to regularly scheduled university and college activities.

(b) Joint facilities may be used for political purposes such as events and forums regarding ballot propositions and/or candidates who have filed for public office only when the full rental cost of the facility is paid. Use of state funds for payment of facility rental costs is prohibited.

(c) Forums or debates may be scheduled at full facility rental rates if all parties to a ballot proposition election or all candidates who have filed for office for a given position, regardless of party affiliation, are given equal access to the use of facilities within a reasonable time.

(d) No person shall solicit contributions on joint property for political uses, except in instances where this limitation conflicts with applicable federal law regarding interference with the mails.

(e) Public areas outside joint facility buildings may be used for political purposes such as events and forums regarding ballot propositions and/or candidates who have filed for public office, excluding solicitation of funds, provided the other normal business of the institutions is not disrupted and entrances to and exits from buildings are not blocked.

(f) Joint facilities or services may not be used to establish or maintain offices or headquarters for political candidates or partisan political causes.

(3) Joint facilities may not be used for private or commercial purposes such as sales, advertising, or promotional activities unless such activities are consistent with the institution's mission, as determined by the appropriate designee.

(4) Nothing in these rules is intended to alter or affect the regular advertising, promotional, or underwriting activities carried on, by, or in the regular media or publications of the institutions. Policies concerning advertising, promotional or underwriting activities included in these media or publications are under the jurisdiction of and must be approved by their respective management or, where applicable, advisory committees, in accordance with applicable state and federal laws.

(5) In accordance with WAC 478-137-010 the institutions will make their joint facilities available only for purposes related to their educational missions, including but not limited to instruction, research, public assembly, community programs, and

student activities. When permission is granted to use joint facilities for approved instructional or related purposes, as a condition of approval, the user of joint facilities agrees to include in all materials nonendorsement statements in the form approved by the appropriate designee. "Materials" includes all communications, advertisement, and any other printed, electronic, or broadcast/telecast information related to the user's activities offered in joint facilities. The designee will determine the content, size of print and placement of the nonendorsement language. The institutions will not make their joint facilities available for instructional or related purposes that compete with courses or programs offered by the university or college.

(6) Solicitation, or distribution of handbills, pamphlets and similar materials by anyone, whether a member of the university and college community or of the general public, is not permitted in those areas of campus to which access by the public is restricted or where such solicitation or distribution would significantly impinge upon the primary business being conducted.

(7) Electronic amplification on the grounds of the campus shall not be permitted unless approved by the joint committee on facility use.

(8) No person may use joint facilities to camp. "Camp" means to remain overnight, to erect a tent or other shelter, or to use sleeping equipment, a vehicle, or a trailer camper, for the purpose of or in such ways as will permit remaining overnight. Violators are subject to arrest and criminal prosecution under applicable state, county and city laws. This provision does not prohibit use of joint facilities where a university or college employee remains overnight to fulfill the responsibilities of his or her position.

(9) The institutions are committed to maintaining a safe and healthful work and educational environment for all faculty, staff, students, and visitors. In accordance with the Washington Clean Indoor Air Act (chapter 70.160 RCW), the Use of University of Washington facilities (chapter 478-136 WAC) and Cascadia Community College facility use (chapter 1322-140 WAC), the following smoking policy is intended to protect nonsmokers from exposure to smoke in their campus-associated environments and to protect life and property against fire hazards:

(a) Smoking is prohibited inside all university or college vehicles, inside buildings and parking structures owned or occupied by the university or college and/or used by university or college faculty, staff or students and at any outside areas or locations that may directly or indirectly affect the air supply of buildings or carry smoke into buildings.

(b) The institutions may designate specific outdoor locations as smoking areas. Signage will be placed to indicate the designated locations.

(c) Any student, staff, or faculty member who violates the smoking policy may be subject to disciplinary action. In addition, violations of the smoking policy may be subject to appropriate enforcement.

(10) Alcoholic beverages may be possessed, sold, served, and consumed at joint facilities only if the procedures set forth in

this section are followed.

(a) The appropriate permits/licenses for possession, sale, service, and consumption of alcohol must be obtained from the Washington state liquor control board.

(b) Permits/licenses must be displayed during the event and all other guidelines and restrictions established by the Washington state liquor control board must be followed.

(c) Alcoholic beverages may be possessed, sold, served, and consumed at joint facilities leased to a commercial tenant under a lease that includes authorization for the tenant to apply and hold a license issued by the Washington state liquor control board.

(d) Except as provided in (c) of this subsection, alcoholic beverages may be possessed, sold, served, and consumed at joint facilities only under permits/licenses issued by the Washington state liquor control board and only as follows:

(i) Events at which alcohol is to be sold must be approved by the joint committee on facility use and an application to the committee must be accompanied by a request for written authorization under (e) or (f) of this subsection or proof that the seller holds an appropriate license; and

(ii) A university or college unit or an individual or organization applying for a permit/license must have obtained approval under (e) or (f) of this subsection; and

(iii) Sale, service, and consumption of alcohol is to be confined to specified room(s) or area(s) specified on the license or permit. Unopened containers may not be sold or served. No alcohol is permitted to be taken off-premises.

(e) Written authorization to apply for a special occasion license to sell alcoholic beverages at joint facilities must be obtained from the joint committee on facility use prior to applying for a special occasion license from the Washington state liquor control board. Authorization should be requested through the facilities use coordinator for the joint committee on facility use sufficiently in advance of the program to allow timely consideration. (Note: Some license applications must be filed with the Washington state liquor control board at least thirty days or more before the event.) Written authorization to apply for such license shall accompany the license application filed with the Washington state liquor control board.

(f) Written authorization to apply for a banquet permit to serve and consume alcoholic beverages at joint facilities must be obtained from the university chancellor or college president prior to applying for the permit from the Washington state liquor control board. Authorization should be requested sufficiently in advance of the program to allow timely consideration. Written authorization to apply for such permit shall accompany the permit application filed with the Washington state liquor control board.

(g) Consumption, possession, dispensation, or sale of alcohol is prohibited except for persons of legal age.

NEW SECTION

WAC 478-137-060 Safety and liability. (1) It is the responsibility of any person or organization requesting the use of joint facilities to comply with all applicable policies, procedures, rules and regulations of the institutions, and applicable local, state and federal laws, including but not limited to fire, health and safety regulations.

(2) permission to an organization not affiliated with one of the institutions or to a registered or official student organization of the university or college for the use of joint facilities is granted with the express understanding and condition that such organization assumes full responsibility for any loss, damage or claims arising out of such use.

When the event involves physical activity, or otherwise will increase the risk of bodily injury above the level inherent in the facilities to be used, proof of appropriate liability insurance coverage with limits of at least one million dollars per occurrence must be provided to the state office of risk management before approval for the requested use will be granted.