

**The University of Washington  
Board of Regents  
Resolution of Appreciation to  
Jeffrey H. Brotman**

WHEREAS, Jeffrey H. Brotman has completed two terms as a member of the University of Washington Board of Regents, contributing more than thirteen years of outstanding service to the Board, the University of Washington, and the citizens of the state; and

WHEREAS, his exemplary career in business and as a co-founder of Costco Wholesale Corporation is a tribute to the bachelor's and juris doctor degrees he earned from the University of Washington in the 1960s; and

WHEREAS, his deep roots in and commitment to the Pacific Northwest are shown in his service as a Trustee of the Seattle Art Museum, United Way of King County, and the UW Medicine Board, as well as serving as a director of such notable northwest companies as Starbucks Coffee Company, Seafirst Bank, The Sweet Factory and Garden Botanika; and

WHEREAS, he provided outstanding leadership to the Board of Regents, serving as chair of the Board in 2004-2005 and of the Finance and Audit Committee from 2000-2004, and played an instrumental role in establishing two of the Board's most important advisory committees, the University of Washington Investment Committee (UWINCO) and the Advisory Committee on Real Estate (ACRE); and

WHEREAS, his inestimable business acumen and expertise in investing and real estate brought new sophisticated models and policies to the management of the University's considerable investment portfolio and to maximizing returns on its real estate holdings, thereby greatly increasing the University's value and return on its investments; and

WHEREAS, his uncanny penchant for putting issues in their larger context and seeing the advantage to be gained from applying sound business principles to the task of running a university resulted in numerous improvements to University policies and practices, saving the University countless dollars; and

WHEREAS, his deep affection for his alma mater and unwavering commitment to making it a better place for students, faculty, and staff, and his clear vision, keen analytical mind and wise counsel have all contributed to a stronger and more vibrant University;

NOW, THEREFORE, BE IT RESOLVED: That the members of the Board of Regents express to Jeffrey H. Brotman their gratitude on behalf of the entire University community and their own personal thanks for his friendship, his loyal service, and his indelible contributions to the work of the Board, that we wish him continued success and happiness in all his endeavors, and that this resolution be spread upon the minutes of the Board as a permanent record of the Board's sincere appreciation.