VII. STANDING COMMITTEES

B. Finance, Audit and Facilities Committee

Update on One Capital Plan

INFORMATION:

This presentation is for information only and will provide a quick update of the current one capital plan and estimated projections of debt financing needs and impact on debt capacity over the next several years.



One Capital Plan

University of Washington
Office of Planning & Budgeting

November 18, 2010 Update



Emerging One Capital Plan Priorities

Current Planning

West of 15th Avenue Plan

College of Engineering
Precinct Plan

Master Infrastructure Plan Update

Health Sciences Infrastructure
Plan

Core Research Facilities
Master Plan

10 Year Minor Capital Management Plan

Health and Life Sciences
Facilities Assessment

College of Arts & Sciences
Precinct Plan

Emerging Priorities

Interdisciplinary Education and Research Neighborhoods

External Educational/Research Partnerships

Recruitment, Retention, and Planning for the Next Generation

Identify Revenue/Recapitalization Opportunities via Infrastructure Development Partnerships

> Strategic Real Estate Acquisitions/Leverage/ Recapitalization Strategies

Enhanced Utilization of Existing Teaching/Learning Space

Prioritize Investments to Sustain Existing Capital Assets

> Develop Program Plans Concurrent with Capital Investment Projections

Identified Capital Investments

Innovation Collaboration Center

UW Waterfront Development + UWPD Relocation

Interdisciplinary Research Center

Eco-District Energy Enterprise

Foege + Guthrie + HSB + Western Core Research Investments

Health Sciences Teaching Building

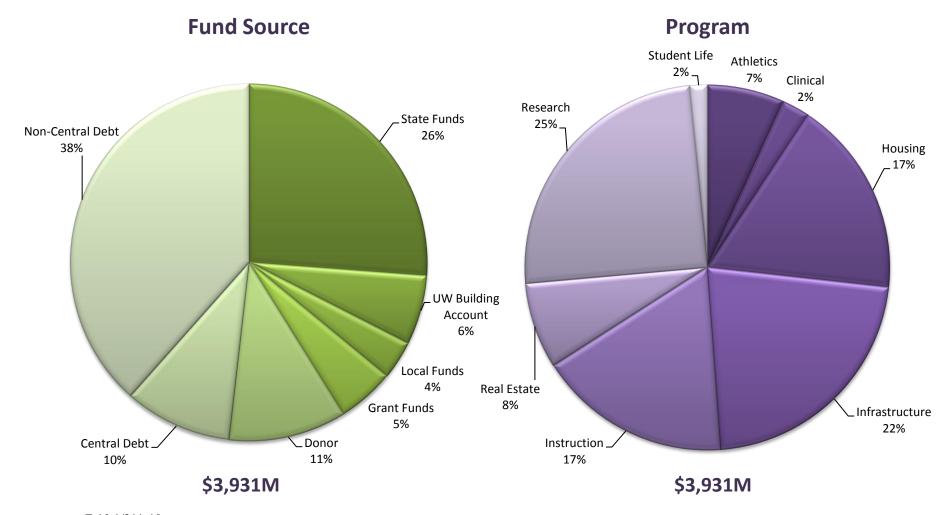
Global Public Health, Nursing, Pharmacy Research Center

College of Arts & Sciences and College of Engineering Building Renovations

Comprehensive Classroom/Teaching Laboratory Minor Capital Investment Program



Potential UW 2011- 2021 Capital Investment





Potential 2011-21 Capital Projects – Wave I

	Proposed 2011-13	Potential 2013-21	Total 2011-21
Major Infrastructure - Eco-District Energy Enterprise	\$0.5M	\$10.0M	\$10.5M
Major Infrastructure - Grey Water District/Clean Stormwater Technology	\$0.25M	\$4.0M	\$4.25M
Major Infrastructure - SMART Campus	\$0.25M	\$12.0M	\$12.25M
Major Infrastructure Upgrade Projects	\$0.25M	\$74.0M	\$74.25M
Minor Capital Repair - Infrastructure and Program Improvements	\$108.95M	\$418.3M	\$527.25M
UW High Voltage Infrastructure Improvement Project	\$4.85M	-	\$4.85M
Strategic Real Estate Investment	\$10.0M	\$40.0M	\$50.0M
UW College of Arts & Sciences Precinct Plan	\$0.1M	-	\$0.1M
UW College of Engineering Precinct Plan	\$0.1M	-	\$0.1M
UW Health / Life Sciences Plan	\$0.25M	\$0.5M	\$0.75M
UW Seattle Master Infrastructure Plan	\$0.25M	\$0.5M	\$0.75M
West of 15th Avenue Plan - Eco District Development	\$0.25M	\$2.5M	\$2.75M
Subtotal Wave I:	\$126.0M	\$561.8M	\$687.8M



Potential 2011-21 Capital Projects – Wave II

	Proposed 2011-13	Potential 2013-21	Total 2011-21
Anderson Hall Renovation	\$2.5M	\$19.5M	\$21.55M
Biological & Environmental Sciences Building	\$0.25M	\$179.75M	\$180.0M
College of Engineering Academic Building - Renovation	-	\$25.0M	\$25.0M
Denny Hall Renovation	\$54.6M	-	\$54.6M
Enterprise Information System	\$25.0M	\$100.0M	\$125.0M
Global Public Health, Nursing & Pharmacy Research Center	-	\$120.0M	\$120.0M
Gould Hall Court Addition	-	\$5.0M	\$5.0M
Health and Life Sciences Core Research Facilities	\$20.0M	\$100.0M	\$120.0M
Health Sciences Teaching Building	-	\$135.0M	\$135.0M
Intellectual House	\$10.7M	-	\$10.7M
Husky Stadium	\$250.0M	-	\$250.0M
Hutchinson Hall Renovation	-	\$30.0M	\$30.0M
Innovation Collaboration Center - West of 15th Ave	-	\$120.0M	\$120.0M
Interdisciplinary Research Center - West of 15th Ave	\$0.5M	\$35.0M	\$35.5M
Lewis Hall Renovation	\$23.13M	-	\$23.13M
Metropolitan Tract Recapitalization	-	\$200.0M	\$200.0M
Miller Hall Renovation	\$4.0M	\$40.0M	\$44.0M
Molecular Engineering Phase 2	-	\$63.3M	\$63.3M
Odegaard Undergraduate Learning Center Phase 1	\$19.5M	-	\$19.5M
Odegaard Undergraduate Learning Center Phase 2	-	\$19.5M	\$19.5M

Wave II continued next slide



Potential 2011-21 Capital Projects – Wave II cont.

	Proposed 2011-13	Potential 2013-21	Total 2011-21
Sand Point Building 5 - Archival Storage	\$5.0M	-	\$5.0M
Sand Point Building 5 - Freezer Farm	-	\$5.0M	\$5.0M
Sound Transit Overpass - University of Washington Station	\$4.0M	-	\$4.0M
South Lake Union Phase 3.2	-	\$147.0M	\$147.0M
South Lake Union Phase 3.3	-	\$190.0M	\$190.0M
Student Housing - Lander Replacement	\$77.0M	-	\$77.0M
Student Housing - Site 29W - Mercer Hall	\$108.0M	-	\$108.0M
Student Housing - Site 30W	-	\$60.5M	\$60.5M
Student Housing - Terry Renovation	-	\$60.0M	\$60.0M
Student Housing - Terry Addition	-	\$24.0M	\$24.0M
UW Bothell Student Housing Project	\$14.0M	-	\$14.0M
UW Bothell Major Infrastructure Projects	-	\$10.5M	\$10.5M
UW Bothell Phase 3	\$62.85M	-	\$62.85M
UW Medicine/Northwest Affiliation	-	-	-
UW Tacoma Major Infrastructure Projects	-	\$30.5M	\$30.5M
UW Tacoma Land Acquisition/Remediation	\$5.0M	\$45.0M	\$50.0M
UWMC Expansion Phase 2	-	\$97.0M	\$97.0M
UWPD Relocation	\$10M	-	\$10.0M
Subtotal Wave	e II: \$696.0M	\$1,861.1M	\$2,557.1M



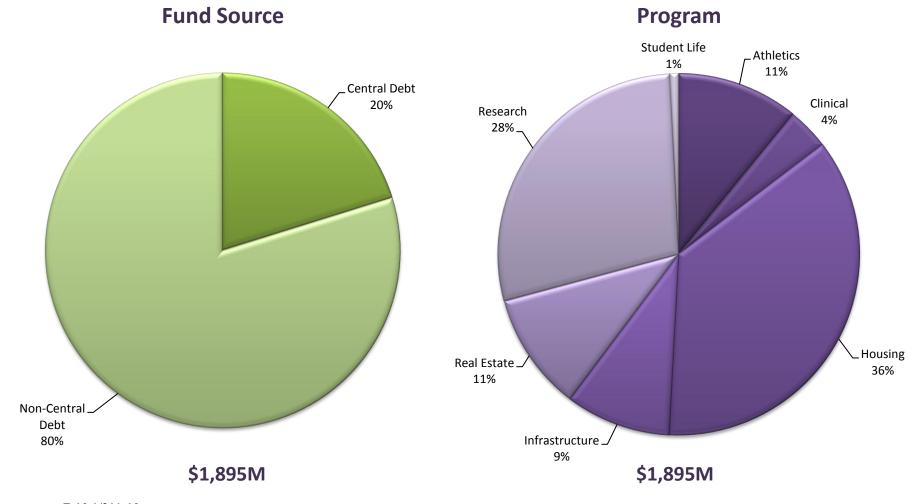
Potential 2011-21 Capital Projects – Wave III

	Proposed 2011-13	Potential 2013-21	Total 2011-21
Baseball Stadium	-	\$18.0M	\$18.0M
College of Arts & Sciences Academic Building - Renovation	-	\$48.0M	\$48.0M
Daycare Center Expansion	-	\$4.5M	\$4.5M
Eagleson Hall Renovation	-	\$12.0M	\$12.0M
Fine Arts Center & Library	-	\$65.0M	\$65.0M
Rainier Vista Triangle Garage Improvements	-	\$25.0M	\$25.0M
Student Housing - Haggett Renovation	-	\$74.0M	\$74.0M
Student Housing - Hansee Renovation	-	\$49.0M	\$49.0M
Student Housing - McCarty Renovation	-	\$65.0M	\$65.0M
Student Housing - McMahon Renovation	-	\$99.0M	\$99.0M
Student Housing - New Center	-	\$56.0M	\$56.0M
UW Bothell Phase 4	-	\$68.0M	\$68.0M
UW Seattle Structured Parking	-	\$16.0M	\$16.0M
UW Tacoma Phase 4	-	\$79.5M	\$79.5M
UW Tacoma Student Union - Phase 1	-	\$7.5M	\$7.5M
Subtotal Wave III:	-	\$686.5M	\$686.5M
Total Waves I + II + III:	\$822.0M	\$3,109.4M	\$3,931.4M

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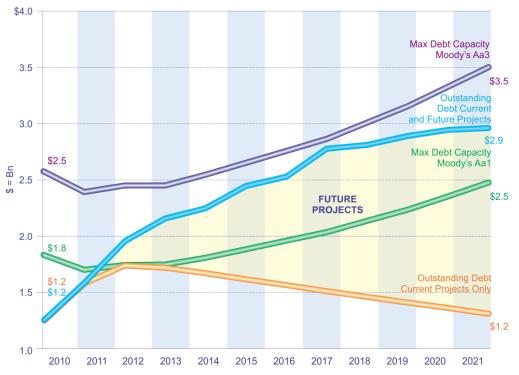
Potential UW 2011- 2021 Debt-Funded Projects





UW Debt Capacity Overview

Debt Capacity Boundary Analysis 2010–2021 Key Ratio: Expendable Resources to Debt



Outstanding Debt by Mission 2011–2021 \$ = MM

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Education	\$337	\$345	\$353	\$359	\$363	\$363	\$362	\$368	\$388	\$414	\$414
Research	480	481	471	484	613	643	843	824	800	777	753
Service	689	1,065	1,276	1,353	1,425	1,480	1,539	1,588	1,675	1,728	1,768
Total	\$1,506	\$1,891	<u>\$2,101</u>	\$2,195	\$2,401	\$2,487	\$2,745	\$2,780	\$2,862	\$2,919	\$2,935

Future Debt Funded Projects 2011–2021 \$ = MM

$\Phi - V$			
Project Name	Mission	Borrowing Amount	FY Issued
Major Infrastructure Upgrade Projects	Education	\$7,500	2014–2015
Enterprise Information System	Education	\$125,000	2012-2021
Sand Point Building 5–Archival Storage	Education	<u>\$5,000</u>	2011–2013
		\$137,500	
Global Public Health, Nursing & Pharmacy Research Center	Research	\$60,000	2014–2017
Health and Life Sciences Core Research Facilities	Research	\$120,000	2012–2018
Innovation Collaboration Center-	_		
West of 15th Ave	Research	\$50,000	2018–2020
South Lake Union Phase 3.2	Research	\$134,200	2015
South Lake Union Phase 3.3	Research	\$173,500	2017
		\$537,700	
Husky Stadium Renovation	Service	\$206,000	2012–2013
Intellectual House	Service	\$3,000	2012
Metropolitan Tract Recapitalization	Service	\$200,000	2017–2021
Student Housing–Lander Replacement	Service	\$77,000	2012–2013
Student Housing–Site 29W–Mercer Hall	Service	\$108,000	2012–2013
Student Housing–Site 30W	Service	\$60,500	2014–2015
Student Housing–Terry Renovation	Service	\$60,000	2014–2015
Student Housing–Terry Addition	Service	\$24,000	2014–2015
UWMC Expansion Phase 2	Service	\$71,000	2014–2015
UW Bothell Housing Acquisition	Service	\$14,000	2013
Daycare Center Expansion	Service	\$4,500	2016
Rainier Vista Triangle Garage Improvements	Service	\$25,000	2020-2021
Student Housing-Haggett Renovation	Service	\$74,000	2018–2019
Student Housing-Hansee Renovation	Service	\$49,000	2020-2021
Student Housing–McCarty Renovation	Service	\$65,000	2018–2019
Student Housing-McMahon Renovation	Service	\$99,000	2016–2017
Student Housing-New Center	Service	\$56,000	2016–2017
UW Seattle Structured Parking	Service	\$16,000	2016-2017
UW Tacoma Student Union-Phase 1	Service	\$7,500	2020–2021
		\$1,219,500	
Grand Total		\$1,894,700	

\$ in Thousands (,000)

	\$ in Thousands (,000)	Potential	l 2011-2013 Capita	l by Fund 9	Source			Potentia	l 2013-2021	l Canital h	v Eund Soi	irco			
	Proposed Investment	State Funds	UW Building Account	Local Funds	Donor	Central Debt	Non- Central Debt	State Funds	UW Building Account	Local Funds	Grant Funds	Donor	Central Debt	Non- Central Debt	Tota Propo Capital 2
	Major Infrastructure - Eco-District Energy Enterprise	-	-	500	-	-	-	-	-	5,000	5,000	-	-	-	202
	Major Infrastructure - Grey Water District/Clean Stormwater Technology	-	-	250	-	-	-	-	-	2,000	2,000	-	-	-	4
	Major Infrastructure - SMART Campus	-	-	250	-	-	-	-	-	2,000	10,000	-	-	-	12
	Major Infrastructure Upgrade Projects	-	-	250	-		-	46,500	-	-	20,000	-	7,500		74
	Minor Capital Repair - Infrastructure and Program Improvements	61,150	47,800				_	220,400	197,900					_	527
	UW High Voltage Infrastructure Improvement Project	4,850					-	-	-	_					,
								-	-					•	
	Strategic Real Estate Investment	-	-	10,000	-	-	-	-	-	40,000		-	-	-	5
	UW College of Arts & Sciences Precinct Plan	-	-	100	-	-	-	-	-	-	-	•	-	-	
	UW College of Engineering Precinct Plan	-	-	100	-	-	-	-	-	-	-	-	-	-	
	UW Health / Life Sciences Plan	-	-	250	-	-	-	-	-	500	-	-	-	-	
	UW Seattle Master Infrastructure Plan	-	-	250	-	-	-	-	-	500	-	-	-	-	
	West of 15th Avenue Plan - Eco District Development	-	-	250	-	-	-	-	-	-	2,500	-	-	-	
£	Subtotal Wave I	66,000	47,800	12,200	-			266,900	197,900	50,000	39,500		7,500		68
	Total Wave I	66,000	47,800	12,200	-			266,900	197,900	50,000	39,500		7,500		68
	·														II
	Anderson Hall Renovation	2,500	-	-	-	-	-	19,050	-	-	-	-	-	-	- 1
	Biological & Environmental Sciences Building	-	-	250	-	-	-	-	-	-	60,000	119,750	-	-	18
	College of Engineering Academic Building - Renovation	-	-	-	-	-	-	25,000	-	-	-	-	-	-	:
	Denny Hall Renovation	54,615	-	-	-	-	-	-	-	-	-	-	-	-	!
	Enterprise Information System	-	-	-	-	25,000	-	-	-	-	-	-	100,000	-	12
	Global Public Health, Nursing & Pharmacy Research Center	-	_	-	-	-	-	-	-	-	-	60,000	60,000		1:
	Gould Hall Court Addition	_			_		_	-				5,000	-		
The state of the s												<u> </u>			
	Health and Life Sciences Core Research Facilities	-	-	-	-	20,000	-	-	-	-		-	100,000	-	1
-	Health Sciences Teaching Building	-	-	-	-	-	-	135,000	-	-	-	-	-	-	1
	Intellectual House	2,700	-	-	5,000	3,000	-	-	-	-	-	-	-	-	
	Husky Stadium	-	-	-	44,000	-	206,000	-	-	-	-	-	-	-	2
	Hutchinson Hall Renovation	-	-	-	-	-	-	30,000	-	-	-	-	-		
	Innovation Collaboration Center - West of 15th Ave	-	-	-	-	-	-	-	-	-	-	70,000	50,000	-	1
	Interdisciplinary Research Center - West of 15th Ave	-	-	250	250	-	-	-	-	-	35,000	-	-	-	:
	Lewis Hall Renovation	23,130					_	_	-			_		_	
									_					200,000	
	Metropolitan Tract Recapitalization	-	-	-	-	-	-	-	-	-	-	-	-	200,000	20
	Miller Hall Renovation	4,000	-	-	-	-	-	40,000	-	-	-	-	-	-	4
	Molecular Engineering Phase 2	-	-	-	-	-	-	-	-	-	30,000	33,300	-	-	(
	Odegaard Undergraduate Learning Center Phase 1	19,500	-	-	-	-	-	-	-	-	-	-	-	-	:
	Odegaard Undergraduate Learning Center Phase 2	-	-	-	-	-	-	19,500	-	-	-	-	-	-	:
	Sand Point Building 5 - Archival Storage	-	-	-	-	5,000	-	-	-	-	-	-	-	-	
	Sand Point Building 5 - Freezer Farm	-	-	-	-	-	-	-	-	5,000	-	-	-	-	
	Sound Transit Overpass - University of Washington Station	-	-	4,000	_	_	_	_	-	-	-	-	-	-	
	South Lake Union Phase 3.2	_	-				-	_	_	12,800			_	134,200	1
														·	
	South Lake Union Phase 3.3	-	-	-	-	-	-	-	-	16,500	-	-	-	173,500	1
	Student Housing - Lander Replacement	-	-	-	-	-	77,000	-	-	-	-	-	-	-	
	Student Housing - Site 29W - Mercer Hall	-	-	-	-	-	108,000	-	-	-	-	-	-	-	1
	Student Housing - Site 30W	-	-	-	-	-	-	-	-	-	-	-	-	60,500	
	Student Housing - Terry Renovation	-	-	-	-	-	-	-	-	-	-	-	-	60,000	
	Student Housing - Terry Addition	-	-	-	-	-	-	-	-	-	-	-	-	24,000	
	UW Bothell Student Housing Project	-	-	-	-	-	14,000	-	-	-	-	-	-	-	
	UW Bothell Major Infrastructure Projects	-	-	-	-	-	-	10,500	-	-	-	-	-	-	
	UW Bothell Phase 3	62,850	-	-	-	-	-	-	-	-	-	-	-	-	
	UW Medicine/Northwest Affiliation	-	-	-	-	-	-	-	-	-	-	-	-	-	
	UW Tacoma Major Infrastructure Projects	-	-	-	-	-	-	15,500	-	-	15,000	-	-	-	
The second	UW Tacoma Land Acquisition/Remediation	5,000	-	-	-	-	-	20,000	-	-	25,000	-	-	_	
The state of the s	UWMC Expansion Phase 2	-	_		_			-	-	26,000	-	-	_	71,000	
	UWPD Relocation	_		10,000	-	-	-		-	-		-		71,000	
								244.550			465.000		240.000		
	Subtotal Wave II	174,295		14,500	49,250	53,000	405,000	314,550	407.00	60,300	165,000	288,050	310,000	723,200	2,5
-	Cumulative Total (Wave I + II)	240,295	47,800	26,700	49,250	53,000	405,000	581,450	197,900	110,300	204,500	288,050	317,500	723,200	3,2
	Baseball Stadium	-	-	-	-	-	-	-	-	-	-	18,000	-	-	
	College of Arts & Sciences Academic Building - Renovation	-	-	-	-	-	-	48,000	-	-	-	-	-	-	
	Daycare Center Expansion	-	-	-	-	-	-	-	-	-	-	-	4,500	-	
-	Eagleson Hall Renovation	-	-	-	-	-	-	12,000	-	-	-	-	-	-	:
	Fine Arts Center & Library	-	-	-	-	-	-	-	-	-	-	65,000	-	-	(
Annual Property	Rainier Vista Triangle Garage Improvements	-	-	-	-	-	-	-	-	-	-	-	-	25,000	:
	Student Housing - Haggett Renovation	-	-	-	-	-	-	-	-	-	-	-	-	74,000	:
***************************************	Student Housing - Hansee Renovation	-	-	-	-	-	-	-	-	-	-	-	-	49,000	
	Student Housing - McCarty Renovation	-	-	-	-	-	-	-	-	-	-	-	-	65,000	
Annual Princers	Student Housing - McMahon Renovation	-	-	-	-	-	-	-	-	-	-	-	-	99,000	
	Student Housing - New Center	-	-	-	-	-	-	-	-	-	-	-	-	56,000	
***************************************	UW Bothell Phase 4	-	-	-	-	-	-	68,000	-	-	-	-	-	-	
ſ	UW Seattle Structured Parking	-	-	-	-	-	-	-	-	-	-	-	-	16,000	
ſ		-	-	-	-	-	-	79,500	-	-	-	-	-	-	:
	UW Tacoma Phase 4														
The state of the s	UW Tacoma Phase 4 UW Tacoma Student Union - Phase 1	-	-	-	-	-	-	-	-	-	-	-	7,500	-	
Variation of the Control of the Cont		-		-	-	-	-	- 207,500	-	-	-	83,000	7,500 12,000	384,000	6