## Revenues and Expenditures by Area

<table>
<thead>
<tr>
<th>Area</th>
<th>FY 2013 Adopted</th>
<th>FY 2012 Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Operating Resources</td>
<td>1,053,385,000</td>
<td>1,003,737,000</td>
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<tr>
<td>Research Enterprise</td>
<td>1,164,898,000</td>
<td>1,150,898,000</td>
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<tr>
<td>Restricted Funds</td>
<td>222,529,000</td>
<td>199,579,000</td>
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<tr>
<td>UW Medicine health system (Preliminary)</td>
<td>2,762,636,000</td>
<td>2,637,108,000</td>
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<tr>
<td>Auxiliary Activities</td>
<td>701,525,000</td>
<td>663,123,000</td>
</tr>
<tr>
<td><strong>Total Budget</strong></td>
<td><strong>5,904,973,000</strong></td>
<td><strong>5,654,445,000</strong></td>
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</table>
• FY09 Core = $957 million to FY13 Core = $1.053 billion
• Sum of budgeted state funds and tuition revenue has remained fairly steady, but tuition revenue has increased to backfill state cuts; few investments have been made to institutional quality (falling further behind)
Funding per FTE is $3,000 less than it was in FY08, due to declining state funding and increasing enrollments.

Over the last ten years, comparatively more expensive STEM degree production increased 60%.
FINANCIAL PRIMER – FY13 ALLOCATIONS

- Educational Support Units
- Operations & Maintenance
- Central/Debt Service
- Administrative Units
- Academic Units
GAP ANALYSIS - OPERATING

- Non-Salary Expenses
- Infrastructure Investment
- Financial Aid
- Faculty Salaries
By current projections, faculty salaries at different levels are, on average, $11,000 below our peers.

The UW currently employs 4,300 “faculty” of various ranks.
• It would cost $53.5 million to cover tuition, fees and books for all students demonstrating need (up to their need – not the full amount!).

• In other words, any student with need, including students in the middle class would have grant money up to that need amount.
Looking out to 2025, our infrastructure needs approximate $805 million (including IT, building infrastructure, preservation) of which the UW is poised to fund $473 million.

If the state does not provide $332 million, funding we have a shortfall of $33 million per year.
### Non-Salary Expenses

<table>
<thead>
<tr>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>$0</td>
<td>This estimate of non-salary expenses includes investments in our libraries, additional student enrollment, strategic alliances in health sciences, and other academic activities.</td>
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NEW CAPITAL INVESTMENTS (2013-2025)

• The UW must expand its capacity in the community and on campus by investing in new or renovated buildings.

• Urgent accreditation requirements, possible enrollment expansion and new strategic initiatives require new or renovated space.
1. Can we engage in any more cost cutting to alleviate the current shortfall? What might we cut or reduce to achieve some savings?

2. Are these categories (faculty salaries, infrastructure investments, new capital investments, financial aid, non-salary expenses including new ventures) the RIGHT categories?

3. Are there other categories to include? Do we have the right prioritization?

4. How do we fund these expenses?